

**Overall Summaries By Department**

<b>REVENUES</b>	<b>2023 Approved</b>	<b>2022 Approved</b>	<b>\$ Change on Budget</b>	<b>% Change on Budget</b>
100 - Municipal Purposes	(22,322,788)	(20,665,000)	(1,657,787)	8.0%
120 - Council and Administration	0	0	0	0.0%
130 - Corporate Services	(558,321)	(695,647)	137,327	(19.7%)
250 - Fire & Emergency Services	(266,961)	(368,804)	101,843	(27.6%)
300 - Operations - Public Works - Program Administration	0	0	0	0.0%
310 - Operations - Public Works - Roads	(664,445)	(651,576)	(12,870)	2.0%
320 - Operations - Public Works - Roads Maintenance	(47,740)	(111,350)	63,610	(57.1%)
325 - Operations - Public Works - Agriculture & Reforestation	(123,534)	(109,356)	(14,179)	13.0%
330 - Parking Operations	(2,380,400)	(2,176,100)	(204,300)	9.4%
350 - Public Transit	(1,300,000)	(1,226,453)	(73,547)	6.0%
450 - Community and Development	(745,550)	(733,425)	(12,125)	1.7%
460 - Building Services	(917,010)	(843,450)	(73,560)	8.7%
550 - Library Services	(81,756)	(72,456)	(9,300)	12.8%
650 - Operations - Parks Recreation & Facilities	(1,535,322)	(1,700,825)	165,503	(9.7%)
700 - Environmental Services - Program Administration	0	0	0	0.0%
710 - Environmental Services - Water	(6,434,605)	(5,847,490)	(587,115)	0.0%
720 - Environmental Services - Waste Water	(5,385,881)	(3,967,881)	(1,418,000)	35.7%
730 - Storm Water Management	(970,139)	(879,443)	(90,696)	10.3%
740 - Street Lighting	(45,531)	(35,361)	(10,170)	28.8%
750 - St. Davids Sewer	(71,964)	(73,558)	1,594	(2.2%)
<b>Total Revenues</b>	<b>(43,851,947.57)</b>	<b>(40,158,178)</b>	<b>(3,693,770)</b>	<b>9.2%</b>

<b>EXPENSES</b>	<b>2023 Approved</b>	<b>2022 Approved</b>	<b>\$ Change on Budget</b>	<b>% Change on Budget</b>
100 - Municipal Purposes	7,645,187	7,026,257	618,931	8.8%
120 - Council and Administration	813,482	586,378	227,104	38.7%
130 - Corporate Services	3,443,455	2,832,185	611,270	21.6%
250 - Fire & Emergency Services	2,370,112	2,307,255	62,857	2.7%
300 - Operations - Public Works - Program Administration	1,949,547	1,872,117	77,429	4.1%
310 - Operations - Public Works - Roads	1,037,813	1,079,151	(41,338)	(3.8%)
320 - Operations - Public Works - Roads Maintenance	1,406,190	1,212,089	194,101	16.0%
325 - Operations - Public Works - Agriculture & Reforestation	123,534	109,356	14,179	13.0%
330 - Parking Operations	2,380,400	2,176,100	204,300	9.4%
350 - Public Transit	439,000	1,226,453	(787,453)	(64.2%)
450 - Community and Development	1,955,261	1,715,071	240,190	14.0%
460 - Building Services	917,010	843,450	73,560	8.7%
550 - Library Services	904,502	858,734	45,768	5.3%
650 - Operations - Parks Recreation & Facilities	5,053,344	4,887,267	166,077	3.4%
700 - Environmental Services - Program Administration	1,449,636	1,377,762	71,875	5.2%
710 - Environmental Services - Water	5,505,683	4,061,146	1,444,536	35.6%
720 - Environmental Services - Waste Water	4,865,167	4,376,463	488,704	11.2%
730 - Storm Water Management	970,139	879,443	90,696	10.3%
740 - Street Lighting	550,522	657,942	(107,421)	(16.3%)
750 - St. Davids Sewer	71,964	73,558	(1,594)	(2.2%)
<b>Total Expenses</b>	<b>43,851,948</b>	<b>40,158,178</b>	<b>3,693,770</b>	<b>9.2%</b>

**Summary of Net Changes (Expenses less Revenues) - Levy Supported Departments**

<b>LEVY SUPPORTED (+ve = net expense/ -ve = net revenue)</b>	<b>2023 Approved</b>	<b>2022 Approved</b>	<b>\$ Change on Budget</b>	<b>% Change on Budget</b>	<b>% Impact on Levy</b>
100 - Municipal Purposes	288,967	31,823	257,144	808.1%	1.9%
120 - Council and Administration	813,482	586,378	227,104	38.7%	1.7%
130 - Corporate Services	2,885,134	2,136,538	748,596	35.0%	5.5%
250 - Fire & Emergency Services	2,103,151	1,938,451	164,700	8.5%	1.2%
300 - Operations - Public Works - Program Administration	1,949,547	1,872,117	77,429	4.1%	0.6%
310 - Operations - Public Works - Roads	373,367	427,575	(54,207)	(12.7%)	(0.4%)
320 - Operations - Public Works - Roads Maintenance	1,358,450	1,100,739	257,711	23.4%	1.9%
350 - Public Transit	(861,000)	(0)	(861,000)	(100.0%)	(6.3%)
450 - Community and Development	1,209,711	981,646	228,065	23.2%	1.7%
550 - Library Services	822,746	786,278	36,468	4.6%	0.3%
650 - Operations - Parks Recreation & Facilities	3,518,022	3,186,442	331,581	10.4%	2.4%
740 - Street Lighting	504,990	622,581	(117,591)	(18.9%)	(0.9%)
<b>Net Tax Levy (before growth)</b>	<b>14,966,567</b>	<b>13,670,566</b>	<b>1,296,001</b>	<b>9.5%</b>	<b>9.5%</b>
<b>Growth</b>			<b>(168,592)</b>		<b>(1.23%)</b>
<b>Net Tax Levy (after growth)</b>			<b>1,127,409</b>		<b>8.25%</b>

**Summary of Changes - Rate Supported Departments**

<b>RATE SUPPORTED</b>	<b>2023 Approved</b>	<b>2022 Approved</b>	<b>\$ Change on Budget</b>	<b>% Change on Budget</b>
325 - Operations - Public Works - Agriculture & Reforestation	123,534	109,356	14,179	13.0%
330 - Parking Operations	2,380,400	2,176,100	204,300	9.4%
460 - Building Services	917,010	843,450	73,560	8.7%
700/710/720 - Environmental Services - Water & Waste Water	11,820,486	9,815,371	2,005,115	20.4%
<b>Total Rate Supported</b>	<b>15,241,431</b>	<b>12,944,277</b>	<b>2,297,154</b>	<b>17.7%</b>

**Summary of Changes - Water Waste Water**

<b>Water Waste Water (+ve = net expense/ -ve = net revenue)</b>	<b>2023 Approved</b>	<b>2022 Approved</b>	<b>\$ Change on Budget</b>	<b>% Change on Budget</b>
700 - Environmental Services - Program Administration	1,449,636	1,377,762	71,875	5.2%
710 - Environmental Services - Water	(928,922)	(1,786,344)	857,422	(48.0%)
720 - Environmental Services - Waste Water	(520,714)	408,582	(929,296)	(227.4%)
<b>Total Water Waste Water</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0.0%</b>

**Summary of Changes - Special Levy: Storm Water Management**

<b>SPECIAL LEVY (+ve = net expense/ -ve = net revenue)</b>	<b>2023 Approved</b>	<b>2022 Approved</b>	<b>\$ Change on Budget</b>	<b>% Change on Budget</b>
730 - Storm Water Management	970,139	879,443	90,696	10.3%

**2023 Overall Budget Summary by Object/Category (Levy Supported)**

	2023 Approved	2022 Approved	\$ Change on Budget	% Change on Budget
<b>Revenues</b>				
<b>Tax Levy</b>	<b>(14,966,567)</b>	<b>(13,670,566)</b>	<b>(1,296,001)</b>	<b>9.5% *8.25% after growth</b>
Government Transfers (Grants)	(2,477,747)	(2,855,654)	377,907	(13.2%)
Licenses, Permits, Rents, etc.	(1,537,040)	(1,437,321)	(99,719)	6.9%
Other (Investment Income, Interest, Donations, etc. )	(1,578,100)	(1,322,200)	(255,900)	19.4%
Payment-in-lieu-of Taxes	(600,000)	(600,000)	0	0.0%
Supplemental Taxation	(200,000)	(200,000)	0	0.0%
Transfer from Reserves	(3,861,298)	(4,011,444)	150,146	(3.7%)
User Fees & Penalties	(2,347,662)	(2,163,713)	(183,949)	8.5%
<b>Revenues Total</b>	<b>(27,568,414)</b>	<b>(26,260,899)</b>	<b>(1,307,515)</b>	<b>5.0%</b>
<b>Expenses</b>				
Contracted Services	3,901,604	4,249,091	(347,487)	(8.2%)
Debt Management -Principal	568,528	751,618	(183,090)	(24.4%)
External Transfers	794,312	606,614	187,698	30.9%
Heritage Shuttle	285,000	175,000	110,000	62.9%
Interest on Long-Term Debt	262,047	357,141	(95,094)	(26.6%)
Materials & Supplies	4,134,774	3,800,261	334,513	8.8%
Net Chargebacks/(Recoveries)	(594,824)	(717,609)	122,785	(17.1%)
Other Personnel Expenses	165,000	176,975	(11,975)	(6.8%)
Rent and Financial Expenses	53,000	40,800	12,200	29.9%
Salaries Wages & Benefits	12,955,818	11,930,496	1,025,323	8.6%
Tax Write-off's & Rebates	108,000	108,000	0	0.0%
Transfer to Reserves	4,935,154	4,782,513	152,641	3.2%
<b>Expenses Total</b>	<b>27,568,414</b>	<b>26,260,899</b>	<b>1,307,515</b>	<b>5.0%</b>
<b>Net Levy</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>

**2023 Approved Budget - Municipal Purposes**

<b>100 - Municipal Purposes</b>	<b>2023 Approved Budget</b>	<b>2022 Approved Budget</b>	<b>\$ Change</b>	<b>% Change</b>
<b>Revenues</b>				
Government Transfers (Grants)	(2,379,471)	(2,614,068)	234,597	(9.0%) 1)
Other (Investment Income, Interest, Donations, etc. )	(1,550,100)	(1,280,400)	(269,700)	21.1% 2)
Payment-in-lieu-of Taxes	(600,000)	(600,000)	0	0.0%
Supplemental Taxation	(200,000)	(200,000)	0	0.0%
<b>Tax Levy</b>	<b>(14,966,567)</b>	<b>(13,670,566)</b>	<b>(1,296,001)</b>	<b>9.5% *8.25% after growth</b>
Transfer from Reserves	(2,082,694)	(1,755,737)	(326,957)	18.6% 3)
User Fees & Penalties	(543,956)	(544,229)	274	(0.1%)
<b>Revenues Total</b>	<b>(22,322,788)</b>	<b>(20,665,000)</b>	<b>(1,657,787)</b>	<b>8.0%</b>
<b>Expenses</b>				
Contracted Services	1,878,532	1,577,655	300,877	19.1% 4)
Debt Management -Principal	568,528	751,618	(183,090)	(24.4%) 5)
External Transfers	723,362	535,664	187,698	35.0% 6)
Interest on Long-Term Debt	200,886	295,980	(95,094)	(32.1%) 5)
Materials & Supplies	252,622	219,014	33,608	15.3% 7)
Net Chargebacks/(Recoveries)	(662,572)	(940,618)	278,046	(29.6%) 8)
Rent and Financial Expenses	30,000	13,000	17,000	130.8% 9)
Salaries Wages & Benefits	9,358	69,876	(60,517)	(86.6%) 10)
Tax Write-off's & Rebates	108,000	108,000	0	0.0%
Transfer to Reserves	4,536,471	4,396,068	140,403	3.2% 11)
<b>Expenses Total</b>	<b>7,645,187</b>	<b>7,026,257</b>	<b>618,931</b>	<b>8.8%</b>
<b>100 - Municipal Purposes Net Levy</b>	<b>(14,677,600)</b>	<b>(13,638,744)</b>	<b>(1,038,857)</b>	<b>7.6%</b>

### Municipal Purposes - Main Change Drivers:

- 1) Allocation reductions in OCIF and OMPF grants of \$204k and \$55k respectively
- 2) Adjusted investment income by \$287.5k to reflect closer to expected actuals (high market interest rates)
- 3) Mainly driven by a TSF the Parking Reserve to fund increases related to Community Partners and Discretionary Grants (\$256k) as well as an increase in TSF's from various reserves to support Studies (\$238k) and update of Procurement Policy (\$50k); Offset by revenue reductions related to the elimination of one-time reserve transfers in 2022 to lessen the levy increase in year (\$208k - OMB, Tax Rate Stabilization and Election Reserves)
- 4) Update Procurement Policy (\$50k), Studies (net \$308k increase where \$188k impact is on the levy) - Various Business Cases included within (BC2023-17/18/26); Please see Business Case Summaries for details; correlated with note 3
- 5) Mainly driven by debt payments completing in 2022 (\$60k - Prideaux St - Watermain and Streetlight), as well as various other adjustments to debt previously estimated in the 2022 budget (i.e. half payments or deferrals to 2024 to align with expected project completions, at which point the debentures will be obtained - \$138k). Debt is allocated to various Town programs through chargebacks with a corresponding chargeback/recovery.
- 6) Increases related to Discretionary Grants (\$102k) and Community Partners (\$95k), all of which are funded by Parking Revenue
- 7) Increase in insurance expense (\$29k)
- 8) Chargebacks are expense allocations (offsets) to other areas of the budget. Decrease in Debt recovery related to extinguished debt and other adjustments to estimated debt in prior year (as described above in #5)
- 9) Increased exchange expense by \$17k to align closer to expected actuals (exchange rates have heightened based on market conditions)
- 10) Staffing support associated with 2022 Elections primarily removed in 2023 (Elections Coordinator)
- 11) BC2023-24 Transfer to Capital - additional \$150k is within - Please see Business Case Summaries for details

**2023 Approved Budget - Council & Administration**

<b>120 - Council and Administration</b>	<b>2023 Approved Budget</b>	<b>2022 Approved Budget</b>	<b>\$ Change</b>	<b>% Change</b>
<b>Expenses</b>				
Contracted Services	15,000	15,000	0	0.0%
Materials & Supplies	37,062	25,927	11,135	42.9% 1)
Other Personnel Expenses	3,000	3,000	0	0.0%
Salaries Wages & Benefits	758,420	542,451	215,969	39.8% 2)
<b>Expenses Total</b>	<b>813,482</b>	<b>586,378</b>	<b>227,104</b>	<b>38.7%</b>
<b>120 - Council and Administration Net Levy</b>	<b>813,482</b>	<b>586,378</b>	<b>227,104</b>	<b>38.7%</b>

**Council & Administration - Main Change Drivers:**

- 1) Added budget for meals/snacks for meetings
- 2) Standard bargaining unit increase of 2.5%, along with changes in steps within the payband

**2023 Approved Budget - Corporate Services**

<b>130 - Corporate Services</b>	<b>2023 Approved Budget</b>	<b>2022 Approved Budget</b>	<b>\$ Change</b>	<b>% Change</b>
<b>Revenues</b>				
Government Transfers (Grants)	0	(16,745)	16,745	(100.0%) 1)
Licenses, Permits, Rents, etc.	(284,621)	(220,756)	(63,864)	28.9% 2)
Transfer from Reserves	(197,300)	(382,746)	185,446	(48.5%) 3)
User Fees & Penalties	(76,400)	(75,400)	(1,000)	1.3%
<b>Revenues Total</b>	<b>(558,321)</b>	<b>(695,647)</b>	<b>137,327</b>	<b>(19.7%)</b>
<b>Expenses</b>				
Contracted Services	239,800	266,800	(27,000)	(10.1%) 4)
Materials & Supplies	550,996	423,026	127,970	30.3% 5)
Net Chargebacks/(Recoveries)	(75,000)	(75,000)	0	0.0%
Other Personnel Expenses	68,600	68,600	0	0.0%
Rent and Financial Expenses	17,000	20,000	(3,000)	(15.0%)
Salaries Wages & Benefits	2,642,059	2,128,759	513,300	24.1% 6)
<b>Expenses Total</b>	<b>3,443,455</b>	<b>2,832,185</b>	<b>611,270</b>	<b>21.6%</b>
<b>130 - Corporate Services Net Levy</b>	<b>2,885,134</b>	<b>2,136,538</b>	<b>748,596</b>	<b>35.0%</b>

**Corporate Services - Main Change Drivers:**

- 1) One-time funding for salaries in 2022 is removed: RED grant for Project Liason position
- 2) Introduced new cost centre for Short Term Rental revenue and expenses - increased licensing revenue (includes cost of new Fire Inspector approved in BC2023-11)
- 3) Removed one-time reserve transfers from 2022 related to Provincial Modernization funding for eScribe (\$36k), Customer Service Manager (\$145k) , and Procurement Officer (\$83k) positions
- 4) Granicus changed from Contract to Licenses object within Materials and Supplies
- 5) Increases driven by various items including new IT licenses to support more users, as well as the Business Case proposal for Cybersecurity (BC2023-27; \$27.5k which is half of the annualized amount); Further, Adobe budgets across all departments were consolidated to the IT segment (15k); Further drivers include new budget for corporate wide training \$6.75k, along with various other new licences (including the Granicus re-allocation from Contracts above)
- 6) Aside from standard bargaining unit increases (rates 2.5%) and step progressions, various new Business Cases approved are included here, approximately \$464k, where \$380k is funded with the levy (BC2023-10/11/13/21/22/24/25/28/30: represents 65% of annualized budget given timeline with recruitment in 2023); Please see Business Case and Salary summaries for detail. Short Term Rental costs and related salaries consolidated under Corporate Services.

**2023 Approved Budget - Fire & Emergency Services**

<b>250 - Fire &amp; Emergency Services</b>	<b>2023 Approved Budget</b>	<b>2022 Approved Budget</b>	<b>\$ Change</b>	<b>% Change</b>
<b>Revenues</b>				
Transfer from Reserves	(120,439)	(252,679)	132,240	(52.3%) 1)
User Fees & Penalties	(146,522)	(116,125)	(30,397)	26.2% 2)
<b>Revenues Total</b>	<b>(266,961)</b>	<b>(368,804)</b>	<b>101,843</b>	<b>(27.6%)</b>
<b>Expenses</b>				
Contracted Services	6,000	6,000	0	0.0%
Materials & Supplies	515,838	425,815	90,023	21.1% 3)
Net Chargebacks/(Recoveries)	229,438	276,144	(46,706)	(16.9%) 4)
Other Personnel Expenses	34,500	51,500	(17,000)	(33.0%) 5)
Salaries Wages & Benefits	1,584,336	1,547,796	36,539	2.4%
<b>Expenses Total</b>	<b>2,370,112</b>	<b>2,307,255</b>	<b>62,857</b>	<b>2.7%</b>
<b>250 - Fire &amp; Emergency Services Net Levy</b>	<b>2,103,151</b>	<b>1,938,451</b>	<b>164,700</b>	<b>8.5%</b>

**Fire & Emergency Services - Main Change Drivers:**

- 1) Reduced Transfer from Debt reduction and DC reserves to align with the timing of expected project completion and corresponding debenture payments (Tanker Truck projects forecasted to have only 1 payment in 2023, and 2 in 2024 and beyond)
- 2) Increases attributed to adjustments to current MTO fees and corresponding revenue (approval forthcoming)
- 3) Driven by increases within various line items including insurance (16k), Licenses (\$8.1k), Building & Vehicle maintenance (\$20k), and Recruitment expenses (\$22.5k). Also includes reallocation from Other Personnel Expenses of \$20k, creating an offsetting reduction in that category
- 4) Reduction in debt chargebacks associated with point # 1
- 5) Decrease related to reallocation between account categories with note 3 (\$20k)

**2023 Approved Budget - Public Works - Roads & Irrigation**

<b>300/310/320 - Operations - Public Works - Roads</b>	<b>2023 Approved Budget</b>	<b>2022 Approved Budget</b>	<b>\$ Change</b>	<b>% Change</b>
<b>Revenues</b>				
Government Transfers (Grants)	(20,000)	(20,000)	0	0.0%
Licenses, Permits, Rents, etc.	(375,583)	(371,576)	(4,008)	1.1% 1)
Transfer from Reserves	(104,302)	(159,050)	54,748	(34.4%) 2)
User Fees & Penalties	(212,300)	(212,300)	0	0.0%
<b>Revenues Total</b>	<b>(712,185)</b>	<b>(762,926)</b>	<b>50,740</b>	<b>(6.7%)</b>
<b>Expenses</b>				
Contracted Services	1,175,800	1,019,250	156,550	15.4% 3)
Materials & Supplies	823,244	777,315	45,929	5.9% 4)
Net Chargebacks/(Recoveries)	(245,077)	(178,763)	(66,314)	37.1% 5)
Other Personnel Expenses	19,800	17,225	2,575	14.9%
Salaries Wages & Benefits	2,408,682	2,317,230	91,452	3.9% 6)
Transfer to Reserves	211,100	211,100	0	0.0%
<b>Expenses Total</b>	<b>4,393,549</b>	<b>4,163,357</b>	<b>230,193</b>	<b>5.5%</b>
<b>300/310/320 - Operations - Public Works - Roads Net Levy</b>	<b>3,681,364</b>	<b>3,400,431</b>	<b>280,933</b>	<b>8.3%</b>

**Public Works: Roads and Irrigation - Main Change Drivers:**

- 1) Slight increase in Irrigation permit billings
- 2) Removed one-time Winter Maintenance reserve transfers from 2022 that were used to mitigate the tax burden in the year (\$76.5k)
- 3) Various inflationary increases existing contracts to support existing service level; Includes: Tree Trimming (\$29.5k), Traffic Studies & Software (\$29k), Surface Treatment (\$20k), Patching and Spraying (\$20k), Sweeping and Flushing (\$15k), Catchbasins (\$15k), Sanding and Salting (\$10k), Shoulder Patching/Grading and Curb repairs (\$20k), and Sidewalk repairs and maintenance (\$10k).
- 4) New Annual Winter Control Software license (\$20k)
- 5) Reduction in debt chargebacks to align with the timing of expected project completion and corresponding debenture payments
- 6) Aside from standard bargaining unit increases (rates 2.5%) and step progressions, Business Case 2023-33 proposes a new/additional Mechanic of approx. \$60k (represents 65% of annualized budget given the timeline with recruitment in 2023)

**2023 Approved Budget - Public Works - Public Works - Agriculture and Reforestation**

<b>325 - Operations - Public Works - Agriculture &amp; Reforestation</b>	<b>2023 Approved Budget</b>	<b>2022 Approved Budget</b>	<b>\$ Change</b>	<b>% Change</b>
<b>Revenues</b>				
Government Transfers (Grants)	(43,472)	(43,472)	0	0.0%
User Fees & Penalties	(80,062)	(65,884)	(14,179)	21.5% 1)
<b>Revenues Total</b>	<b>(123,534)</b>	<b>(109,356)</b>	<b>(14,179)</b>	<b>13.0%</b>
<b>Expenses</b>				
Contracted Services	22,500	22,500	0	0.0%
Materials & Supplies	8,500	8,500	0	0.0%
Net Chargebacks/(Recoveries)	19,567	19,353	214	1.1%
Salaries Wages & Benefits	72,967	59,003	13,964	23.7% 2)
<b>Expenses Total</b>	<b>123,534</b>	<b>109,356</b>	<b>14,179</b>	<b>13.0%</b>
<b>325 - Operations - Public Works - Agriculture &amp; Reforestation Net</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>0.0%</b>

**Agriculture and Reforestation (Drains) - Main Change Drivers:**

1) Reflects increase in billings required to offset increased expenses

2) Aside from standard bargaining unit increases (rates 2.5%) and step progressions, in addition to Business Case 2023-37 which proposes conversion of Contract to FTE for this position

**2023 Approved Budget - Parking Operations**

<b>330 - Parking Operations</b>	<b>2023 Approved Budget</b>	<b>2022 Approved Budget</b>	<b>\$ Change</b>	<b>% Change</b>
<b>Revenues</b>				
Licenses, Permits, Rents, etc.	(35,000)	(50,000)	15,000	(30.0%) 1)
User Fees & Penalties	(2,345,400)	(2,126,100)	(219,300)	10.3% 1)
<b>Revenues Total</b>	<b>(2,380,400)</b>	<b>(2,176,100)</b>	<b>(204,300)</b>	<b>9.4%</b>
<b>Expenses</b>				
Contracted Services	23,600	23,200	400	1.7%
Materials & Supplies	182,966	139,761	43,205	30.9% 2)
Net Chargebacks/(Recoveries)	2,800	2,800	0	0.0%
Other Personnel Expenses	5,200	5,200	0	0.0%
Rent and Financial Expenses	80,000	45,000	35,000	77.8% 3)
Salaries Wages & Benefits	478,250	449,632	28,618	6.4% 4)
Transfer to Reserves	1,607,584	1,510,507	97,077	6.4%
<b>Expenses Total</b>	<b>2,380,400</b>	<b>2,176,100</b>	<b>204,300</b>	<b>9.4%</b>
<b>330 - Parking Operations Net Levy</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0.0%</b>

**Parking - Main Change Drivers:**

- 1) Adjusted closer to reflect actuals
- 2) Adjusted to reflect actual costs associated with Honk Mobile Fees and Pay and Display charges
- 3) Increase in Transfer to Parking reserve (Net surplus budgeted within segment)
- 4) Includes Business Cases 2023-23 By-law and Building Admin Assistant (represents 65% of annualized budget given timeline with recruitment in 2023); Please see Business Cases and Salary summaries for details

**2023 Approved Budget - Public Transit**

<b>350 - Public Transit</b>	<b>2023 Approved Budget</b>	<b>2022 Approved Budget</b>	<b>\$ Change</b>	<b>% Change</b>
<b>Revenues</b>				
Government Transfers (Grants)	0	(126,565)	126,565	(100.0%) 1)
Transfer from Reserves	(1,000,000)	(859,888)	(140,112)	16.3% 2)
User Fees & Penalties	(300,000)	(240,000)	(60,000)	25.0% 3)
<b>Revenues Total</b>	<b>(1,300,000)</b>	<b>(1,226,453)</b>	<b>(73,547)</b>	<b>6.0%</b>
<b>Expenses</b>				
Contracted Services	146,000	982,900	(836,900)	(85.1%) 4)
Heritage Shuttle	285,000	175,000	110,000	62.9% 5)
Materials & Supplies	500	0	500	0.0%
Net Chargebacks/(Recoveries)	7,500	8,000	(500)	(6.3%)
Salaries Wages & Benefits	0	60,553	(60,553)	100.0% 6)
<b>Expenses Total</b>	<b>439,000</b>	<b>1,226,453</b>	<b>(787,453)</b>	<b>(64.2%)</b>
<b>350 - Public Transit Net Levy</b>	<b>(861,000)</b>	<b>(0)</b>	<b>(861,000)</b>	<b>100.0%</b>

**Public Transit/Fort George Operations - Main Change Drivers:**

- 1) Elimination of Provincial Gas Tax with the uploading of Transit to Upper Tier (Region of Niagara)
- 2) Increase in transfer from the Parking Reserve to supplement for the cost of the Transit Service being uploaded to the Region and billed to the Residents as a separate levy within the Regional levy. The intent is to offset the overall tax burden by keeping the Transit funding in the Town's operating budget to mitigate the increase with the Regions portion of the levy (Decrease in Town levy to offset increase in Region levy).
- 3) Adjusted Fort George Bus revenue to reflect closer to projected actual given normal operations expected to resume in 2023
- 4) Removed budget for On-Demand Transit service with the uploading of the program to the Region of Niagara (Upper Tier)
- 5) Increase for shuttle bus contract for projected costs to run service
- 6) Removed salary allocation as responsibilities are uploaded to the Region with the service

**2023 Approved Budget - Community & Development**

<b>450 - Community and Development</b>	<b>2023 Approved Budget</b>	<b>2022 Approved Budget</b>	<b>\$ Change</b>	<b>% Change</b>
<b>Revenues</b>				
Government Transfers (Grants)	(35,000)	(35,000)	0	0.0%
Licenses, Permits, Rents, etc.	(103,500)	(93,500)	(10,000)	10.7%
Transfer from Reserves	(85,000)	(85,000)	0	0.0%
User Fees & Penalties	(402,700)	(362,700)	(40,000)	11.0% 1)
<b>Revenues Total</b>	<b>(626,200)</b>	<b>(576,200)</b>	<b>(50,000)</b>	<b>8.7%</b>
<b>Expenses</b>				
Contracted Services	126,800	101,800	25,000	24.6% 2)
External Transfers	70,000	70,000	0	0.0%
Materials & Supplies	42,600	39,850	2,750	6.9%
Other Personnel Expenses	20,800	18,950	1,850	9.8%
Salaries Wages & Benefits	1,258,858	1,011,846	247,012	24.4% 3)
Transfer to Reserves	10,000	10,000	0	0.0%
<b>Expenses Total</b>	<b>1,529,058</b>	<b>1,252,446</b>	<b>276,612</b>	<b>22.1%</b>
<b>450 - Community and Development Net Levy</b>	<b>902,858</b>	<b>676,246</b>	<b>226,612</b>	<b>33.5%</b>

**Community & Development - Main Change Drivers:**

- 1) Increased revenues projected associated with consent application and minor variance application fees
- 2) Increases related to BC2023-18 Planning Studies- Heritage Designations (\$15k) and hiring of a consultant for planning application review to ensure planning act timelines are met as per new legislation (\$10k)
- 3) Business Cases 2023-09: New Heritage Planner and BC2023-29: New Planner 2 (represents 65% of annualized budget given timeline with recruitment in 2023); Please see Business Cases and Salary summaries for detail

2023 Approved Budget - By-law Enforcement				
450 - By-Law Enforcement	2023 Approved Budget	2022 Approved Budget	\$ Change	% Change
<b>Revenues</b>				
Licenses, Permits, Rents, etc.	(25,450)	(25,450)	0	0.0%
Transfer from Reserves	0	(37,875)	37,875	(100.0%) 1)
User Fees & Penalties	(93,900)	(93,900)	0	0.0%
<b>Revenues Total</b>	<b>(119,350)</b>	<b>(157,225)</b>	<b>37,875</b>	<b>(24.1%)</b>
<b>Expenses</b>				
Contracted Services	91,086	91,086	0	0.0%
Materials & Supplies	12,836	11,839	997	8.4%
Net Chargebacks/(Recoveries)	0	0	0	0.0%
Other Personnel Expenses	4,750	4,750	0	0.0%
Salaries Wages & Benefits	293,406	330,825	(37,419)	(11.3%) 2)
Transfer to Reserves	24,125	24,125	0	0.0%
<b>Expenses Total</b>	<b>426,203</b>	<b>462,625</b>	<b>(36,422)</b>	<b>(7.9%)</b>
<b>450 - By-Law Enforcement Net Levy</b>	<b>306,853</b>	<b>305,400</b>	<b>1,453</b>	<b>0.5%</b>

**By-Law Enforcement - Main Change Drivers:**

- 1) Removed one-time funding from 2022 associated with Provincial Modernization
- 2) Decrease associated with the removal of the Contract By-Law Officer identified in note 1

**2023 Approved Budget - Building Services**

<b>460 - Building Services</b>	<b>2023 Approved Budget</b>	<b>2022 Approved Budget</b>	<b>\$ Change</b>	<b>% Change</b>
<b>Revenues</b>				
Transfer from Reserves	(207,010)	(133,450)	(73,560)	55.1% 1)
User Fees & Penalties	(710,000)	(710,000)	0	0.0%
<b>Revenues Total</b>	<b>(917,010)</b>	<b>(843,450)</b>	<b>(73,560)</b>	<b>8.7%</b>
<b>Expenses</b>				
Contracted Services	8,500	7,500	1,000	13.3%
Materials & Supplies	83,852	33,528	50,324	150.1% 2)
Other Personnel Expenses	9,500	8,800	700	8.0%
Salaries Wages & Benefits	806,158	784,622	21,536	2.7% 3)
Transfer to Reserves	9,000	9,000	0	0.0%
<b>Expenses Total</b>	<b>917,010</b>	<b>843,450</b>	<b>73,560</b>	<b>8.7%</b>
<b>460 - Building Services Net Levy</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>0.0%</b>

**Building Services - Main Change Drivers:**

- 1) Result of net increase in expenses to support segment
- 2) Increase driven by new license cost for Online Building Permit applications (e-Permitting) (\$44k)
- 3) Includes Business Cases BC2023-08 New Building Inspector, BC2023-09 - New Heritage Planner, and BC2023-23 By-Law and Building Admin - Please see business case and salary summaries for details

**2023 Approved Budget - Library Services**

<b>550 - Library Services</b>	<b>2023 Approved Budget</b>	<b>2022 Approved Budget</b>	<b>\$ Change</b>	<b>% Change</b>
<b>Revenues</b>				
Government Transfers (Grants)	(43,276)	(43,276)	0	0.0%
Licenses, Permits, Rents, etc.	(300)	(250)	(50)	20.0%
Other (Investment Income, Interest, Donations, etc. )	(7,000)	(7,800)	800	(10.3%)
Transfer from Reserves	(16,380)	(16,380)	0	0.0%
User Fees & Penalties	(14,800)	(4,750)	(10,050)	211.6% 1)
<b>Revenues Total</b>	<b>(81,756)</b>	<b>(72,456)</b>	<b>(9,300)</b>	<b>12.8%</b>
<b>Expenses</b>				
Contracted Services	23,126	32,000	(8,874)	(27.7%) 2)
Materials & Supplies	101,062	93,557	7,505	8.0%
Net Chargebacks/(Recoveries)	60,000	60,000	0	0.0%
Other Personnel Expenses	3,000	3,000	0	0.0%
Salaries Wages & Benefits	687,926	653,027	34,898	5.3% 3)
Transfer to Reserves	29,388	17,150	12,238	71.4% 4)
<b>Expenses Total</b>	<b>904,502</b>	<b>858,734</b>	<b>45,768</b>	<b>5.3%</b>
<b>550 - Library Services Net Levy</b>	<b>822,746</b>	<b>786,278</b>	<b>36,468</b>	<b>4.6%</b>

**Library Services - Main Change Drivers:**

- 1) Mainly driven by anticipated increase in annual fundraising events and other Program related revenues
- 2) Cancelled and removed Bibliotech and Intelligent Shelving Service contracts
- 3) Aside from standard bargaining unit increases (rates 2.5%) and step progressions, increased contract hours for Library Service Associates
- 4) Increase in transfers to various reserves to help fund capital projects in 2023 and beyond

2023 Approved Budget - Parks & Recreation				
650 - Operations - Parks Recreation & Facilities	2023 Approved Budget	2022 Approved Budget	\$ Change	% Change
<b>Revenues</b>				
Licenses, Permits, Rents, etc.	(747,586)	(725,789)	(21,797)	3.0%
Other (Investment Income, Interest, Donations, etc. )	(21,000)	(34,000)	13,000	(38.2%) 1)
Transfer from Reserves	(245,013)	(462,089)	217,076	(47.0%) 2)
User Fees & Penalties	(521,723)	(478,947)	(42,776)	8.9%
<b>Revenues Total</b>	<b>(1,535,322)</b>	<b>(1,700,825)</b>	<b>165,503</b>	<b>(9.7%)</b>
<b>Expenses</b>				
Contracted Services	101,460	74,600	26,860	36.0% 3)
External Transfers	950	950	0	0.0%
Interest on Long-Term Debt	61,161	61,161	0	0.0%
Materials & Supplies	1,550,514	1,431,418	119,096	8.3% 4)
Net Chargebacks/(Recoveries)	(67,387)	(49,989)	(17,398)	34.8% 5)
Other Personnel Expenses	10,550	9,950	600	6.0%
Rent and Financial Expenses	6,000	7,800	(1,800)	(23.1%)
Salaries Wages & Benefits	3,266,026	3,227,307	38,719	1.2% 6)
Transfer to Reserves	124,070	124,070	0	0.0%
<b>Expenses Total</b>	<b>5,053,344</b>	<b>4,887,267</b>	<b>166,077</b>	<b>3.4%</b>
<b>650 - Operations - Parks Recreation &amp; Facilities Net Levy</b>	<b>3,518,022</b>	<b>3,186,442</b>	<b>331,581</b>	<b>10.4%</b>

**Parks & Recreation - Main Change Drivers:**

- 1) Slight decrease to reflect prior year revenue performance (\$20k)
- 2) Removed one-time reserve transfers from Safe-Restart Funding to fund COVID related implications including COVID Screeners (\$140k) and lost revenues (\$101k)
- 3) Various inflationary increases existing contracts to support existing service level; including GPS data for new tablets, cost and volume increases associated with tree contractor, a portable washroom, inspections and repairs on Queen St. and 176 Wellington (Former Hospital).
- 4) Increases in Insurance expense (\$45k), Cemetery foundation and marker costs (\$24k - offset by corresponding revenues), various supplies (\$21k), general and building maintenance (\$11k)
- 5) Reduction in debt chargebacks to align with the timing of expected project completion and corresponding debenture payments
- 6) Includes various position associated Business Cases 2023-01/03/04/32; Please see Business Cases and Salary summaries for details

**2023 Approved Budget - Environmental Services - Program Administration**

	2023 Approved Budget	2022 Approved Budget	\$ Change	% Change
<b>700 - Environmental Services - Program Administration</b>				
<b>Expenses</b>				
Salaries Wages & Benefits	1,449,636	1,377,762	71,875	5.2% 1)
<b>Expenses Total</b>	<b>1,449,636</b>	<b>1,377,762</b>	<b>71,875</b>	<b>5.2%</b>
<b>700 - Environmental Services - Program Administration Net Levy</b>	<b>1,449,636</b>	<b>1,377,762</b>	<b>71,875</b>	<b>5.2%</b>

**Environmental Services Program Administration - Main Change Drivers:**

1) Aside from standard bargaining unit increases (rates 2.5%) and step progressions, includes position associated with Business Case 2023-37 (Total net impact \$9k); Please see Business Case and Salary summaries for details

**2023 Approved Budget - Environmental Services - Water**

	2023 Approved Budget	2022 Approved Budget	\$ Change	% Change
<b>710 - Environmental Services - Water</b>				
<b>Revenues</b>				
Government Transfers (Grants)	(16,345)	(16,345)	0	0.0%
User Fees & Penalties	(6,418,260)	(5,831,145)	(587,115)	10.1% 1)
<b>Revenues Total</b>	<b>(6,434,605)</b>	<b>(5,847,490)</b>	<b>(587,115)</b>	<b>10.0%</b>
<b>Expenses</b>				
Contracted Services	3,156,493	3,198,317	(41,824)	(1.3%)
Materials & Supplies	187,152	181,535	5,617	3.1%
Net Chargebacks/(Recoveries)	94,100	215,402	(121,302)	(56.3%) 2)
Other Personnel Expenses	16,850	15,640	1,210	7.7%
Rent and Financial Expenses	7,000	7,000	0	0.0%
Salaries Wages & Benefits	15,128	13,837	1,291	9.3%
Transfer to Reserves	2,028,960	429,415	1,599,544	372.5% 3)
<b>Expenses Total</b>	<b>5,505,683</b>	<b>4,061,146</b>	<b>1,444,536</b>	<b>35.6%</b>
<b>710 - Environmental Services - Water Net Levy</b>	<b>(928,922)</b>	<b>(1,786,344)</b>	<b>857,421</b>	<b>(48.0%)</b>

**Water - Main Change Drivers:**

- 1) Adjusted variable and fixed water revenues closer to expected actuals in alignment with volume and rate increases/projections. Water rate schedule is forthcoming to Council for approval.
- 2) Reduction in debt allocations due to debenture being paid off and changes in debt schedules
- 3) Adjusted transfer to water reserve closer to targeted actual as recommended by the 2020 Water Waste Water Rate Study

**2023 Approved Budget - Environmental Services - Waste Water**

720 - Environmental Services - Waste Water	2023 Approved Budget	2022 Approved Budget	\$ Change	% Change
<b>Revenues</b>				
Transfer from Reserves	(1,841)	(1,841)	0	0%
User Fees & Penalties	(5,384,040)	(3,966,040)	(1,418,000)	35.8% 1)
<b>Revenues Total</b>	<b>(5,385,881)</b>	<b>(3,967,881)</b>	<b>(1,418,000)</b>	<b>35.7%</b>
<b>Expenses</b>				
Contracted Services	3,968,503	4,051,759	(83,256)	(2.1%)
Materials & Supplies	74,462	69,716	4,746	6.8%
Net Chargebacks/(Recoveries)	48,300	48,300	0	0.0%
Other Personnel Expenses	8,350	6,000	2,350	39.2% 2)
Salaries Wages & Benefits	65,552	59,959	5,593	9.3%
Transfer to Reserves	700,000	140,729	559,271	397.4% 3)
<b>Expenses Total</b>	<b>4,865,167</b>	<b>4,376,463</b>	<b>488,704</b>	<b>11.2%</b>
<b>720 - Environmental Services - Waste Water Net Levy</b>	<b>(520,714)</b>	<b>408,582</b>	<b>(929,296)</b>	<b>(227.4%)</b>

**Waste Water - Main Change Drivers:**

- 1) Adjusted variable and fixed water revenues closer to expected actuals in alignment with volume and rate increases/projections. Wastewater rate schedule is forthcoming to Council for approval.
- 2) Added budget for safety footwear per negotiated EBG agreement
- 3) Adjusted transfer to water reserve closer to targeted actual as recommended by the 2020 Water Waste Water Rate Study

**2023 Approved Budget - Storm Water Management**

<b>730 - Storm Water Management</b>	<b>2023 Approved Budget</b>	<b>2022 Approved Budget</b>	<b>\$ Change</b>	<b>% Change</b>
<b>Revenues</b>				
<b>Tax Levy</b>	<b>(952,111)</b>	<b>(879,443)</b>	<b>(72,668)</b>	<b>8.3%</b>
Payment-in-lieu-of Taxes	(6,000)	0	(6,000)	100.0% 1)
Supplemental Taxation	(8,000)	0	(8,000)	100.0% 1)
Transfer from Reserves	(4,028)	0	(4,028)	100.0% 1)
<b>Revenues Total</b>	<b>(970,139)</b>	<b>(879,443)</b>	<b>(90,696)</b>	<b>10.3%</b>
<b>Expenses</b>				
Contracted Services	657,500	343,750	313,750	91.3% 2)
Materials & Supplies	15,200	8,500	6,700	78.8% 3)
Net Chargebacks/(Recoveries)	19,192	19,135	57	0.3%
Salaries Wages & Benefits	51,828	45,558	6,270	13.8%
Transfer to Reserves	226,419	462,500	(236,081)	(51.0%) 4)
<b>Expenses Total</b>	<b>970,139</b>	<b>879,443</b>	<b>90,696</b>	<b>10.3%</b>
<b>730 - Storm Water Management Net Levy</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>0.0%</b>

**Storm Water - Main Change Drivers:**

- 1) Adjust for actual revenues projected
- 2) Increase mainly driven by BC2023-31 - Expedite of tow Storm Pond Cleanings \$500k, as well as a an increase to contracted services line to complete partial cleanout of 3 ponds and cleanouts from 2022 carrying forward into 2023
- 3) Mainly driven by an increase in utilities associated with the setup of a new pond (\$2.5k), a new auto-cad license (\$5.2k), and construction materials
- 4) One-time reduction in transfer to Storm reserve to use for expedited pond cleanings established in Business Case 2023-31 and mitigate a higher levy increase accordingly

**2023 Approved Budget - Street Lighting**

<b>740 - Street Lighting</b>	<b>2023 Approved Budget</b>	<b>2022 Approved Budget</b>	<b>\$ Change</b>	<b>% Change</b>
<b>Revenues</b>				
Transfer from Reserves	(10,170)	0	(10,170)	100.0% 1)
User Fees & Penalties	(35,361)	(35,361)	0	0.0%
<b>Revenues Total</b>	<b>(45,531)</b>	<b>(35,361)</b>	<b>(10,170)</b>	<b>28.8%</b>
<b>Expenses</b>				
Contracted Services	98,000	82,000	16,000	19.5% 2)
Materials & Supplies	247,500	352,500	(105,000)	(29.8%) 3)
Net Chargebacks/(Recoveries)	158,274	182,617	(24,343)	(13.3%) 4)
Salaries Wages & Benefits	46,748	40,826	5,922	14.5%
<b>Expenses Total</b>	<b>550,522</b>	<b>657,942</b>	<b>(107,421)</b>	<b>(16.3%)</b>
<b>740 - Street Lighting Net Levy</b>	<b>504,990</b>	<b>622,581</b>	<b>(117,591)</b>	<b>(18.9%)</b>

**Street Lighting - Main Change Drivers:**

- 1) Increase transfer from debt reduction reserve to align with debt payment schedules
- 2) Adjusted maintenance costs to reflect closer to projected actuals
- 3) Reduced utility costs to reflect closer to actuals as a result of the LED conversion implementation
- 4) Reduction in debt allocations to match expected debenture payments

# Capital Index

Year	Department	Project Name	Funding Source	Budget		
2023	Corporate Services	C00749 - Council Chambers Microphones	901 - Capital	38,000		
			Total	38,000		
		C00765 - 2023 Corporate PC Replacement	901 - Capital	48,750		
			Total	48,750		
		C00767 - Replace Virtual Server plus DC	901 - Capital	30,000		
			Total	30,000		
		Total			116,750	
		Environmental Services - Waste Water		C02087 - Garrison Village Sanitary Sewer Rehabilitation CIPP Structural Liner (Phase 3)	905 - Waste Water	80,000
					Total	80,000
				C02088 - Garrison Village Sanitary Lateral Repair and Replacement (Phase 3) - Trenchless	905 - Waste Water	250,000
Total	250,000					
C02089 - Garrison Village Sanitary Lateral Repair and Replacement (Phase 3) - Open Cut	905 - Waste Water			130,000		
	Total			130,000		
C02090 - CSO Flow Monitoring Old Town (Phase 5)(Mississagua Beach Area) (Post Repair Program)	905 - Waste Water			30,000		
	981 - Grants and Other			20,000		
	Total			50,000		
C02091 - Engineering - Market Street Sanitary Replacement (Regent Street to 30 m east)	905 - Waste Water			30,000		
	Total	30,000				
C02096 - Engineering - Garrison Village Sanitary Replacement (Niagara Stone Road to Colonel Cohoe Street)	905 - Waste Water	80,000				
	Total	80,000				
Total			620,000			
Environmental Services - Water		C02067 - Line 5 Road Water Replacement (Concession 2 Road to Dead End & Looping)	904 - Water	1,250,000		
			Total	1,250,000		

# Capital Index

2023 Environmental Services - Water	C02068 - Water Meter Replacement Program - Phase 1	904 - Water	275,000
		Total	275,000
	C02084 - Water Infrastructure Improvements - Hydrant Replacements	904 - Water	25,000
		Total	25,000
	C02085 - Backflow/Meter Testing Station (Stationary & Field)	904 - Water	15,000
		Total	15,000
	C02086 - Town Wide Water Leak Detection Study	904 - Water	60,000
	Total	60,000	
	Total		1,625,000
Fire & Emergency Services	C02071 - 2023 Protective Equipment	901 - Capital	75,000
		Total	75,000
	C02072 - 2023 Miscellaneous Firefighting Equipment	901 - Capital	25,000
		Total	25,000
	C02073 - 2023 Hoses, nozzles, and appliances	901 - Capital	20,000
		Total	20,000
	C02074 - 2023 New Recruit Firefighter Protective Equipment	901 - Capital	25,000
		Total	25,000
	C02075 - Diesel Exhaust Removal System - Fire Station 3	901 - Capital	250,000
		Total	250,000
C02076 - Diesel Exhaust Removal System - Fire Station 1	901 - Capital	250,000	
	Total	250,000	
C02078 - Additional Funds for Project C01923 - St.Davids Fire Station Direct Capture Exhaust	901 - Capital	40,000	
	Total	40,000	

# Capital Index

2023 Fire & Emergency Services	C02079 - Volunteer Fire Public Education Team	901 - Capital	10,000
		Total	10,000
	C02080 - Health and Wellness initiatives	901 - Capital	18,000
		Total	18,000
	C02081 - 2023 Staff Vehicle	901 - Capital	85,000
		Total	85,000
	C02104 - Additional Funds for Project C01924 - Queenston Fire Station Direct Capture Exhaust	901 - Capital	20,000
		Total	20,000
		Total	818,000
	Operations - Parks and Recreation Vehicles and Equipment	C01402 - Mower (replaces P583)	901 - Capital
Total			30,000
C01772 - Mower - Replaces P581		901 - Capital	40,000
		Total	40,000
C02017 - Snowplow for truck 533		910 - Fleet Replacement	15,500
		Total	15,500
Total		85,500	
Operations - Parks Recreation & Facilities	C00431 - Community Centre Fitness Equipment Replacement	802 - Donations	19,000
		922 - Community Centre	6,000
		Total	25,000
	C01346 - CC Auditorium Walls - Track Repairs	901 - Capital	81,950
		Total	81,950
	C01600 - Courthouse Elevator Cab Refurb	971 - Ontarians with Disabilities	15,000
Total		15,000	

# Capital Index

2023 Operations - Parks Recreation & Facilities	C01984 - Parks & Properties Upgrades	901 - Capital	14,875
		Total	14,875
	C01989 - Queen Street - Landscape Upgrades	901 - Capital	13,500
		Total	13,500
	C02019 - Picnic Tables	901 - Capital	12,050
	Total	12,050	
	C02108 - Memorial Pool Diving Board	901 - Capital	15,000
		Total	15,000
	Total		177,375
Operations - Public Works - Roads	C01910 - Simcoe Street Culvert - Simcoe @ Johnson (OMC-07)	827 - Federal Gas Tax	538,111
		901 - Capital	28,322
		Total	566,433
	C01912 - Penner Street Resurfacing - Four Mile Creek Road to Elden Street to Niagara Stone Road	827 - Federal Gas Tax	139,510
		Total	139,510
	C02048 - Concession 6 Road Resurfacing and Widening - Line 4 Road to Line 5 Road	827 - Federal Gas Tax	220,000
		Total	220,000
	C02049 - Concession 6 Road Resurfacing and Widening - Line 5 Road to Line 6 Road	827 - Federal Gas Tax	220,000
		Total	220,000
	C02053 - Line 3 Road Reconstruction - Four Mile Creek Road to Concession 6 Road (Phase 2)	800 - Capital Financing - Debt	1,058,665
	829 - OCIF	1,341,335	
	Total	2,400,000	
	C02054 - Niagara Stone Road Regional Streetscape Enhancements (Phase 1) (FMC to EW Line) (Additional Funds)	800 - Capital Financing - Debt	740,474

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2023 Operations - Public Works - Roads	C02054 - Niagara Stone Road Regional Streetscape Enhancements (Phase 1) (FMC to EW Line) (Additional Funds)	981 - Grants and Other	120,000
		Total	860,474
	C02055 - Glendale Avenue @ York Road Regional Streetscape Enhancements	800 - Capital Financing - Debt	400,000
		Total	400,000
	C02057 - Lincoln Avenue Culvert Replacements and Ditch Improvements - Airport Road to Dead End	901 - Capital	60,000
		Total	60,000
	C02059 - Andres Street - Cherry Street to Line 2 Road (Sidewalk Installation)	827 - Federal Gas Tax	135,000
		Total	135,000
	C02062 - Crack Sealing	901 - Capital	30,000
		Total	30,000
	C02064 - ENG - Dorchester Street Culvert - Dorchester @ Gage (OMC-03)	901 - Capital	46,000
		Total	46,000
	C02065 - ENG - Line 2 Road Reconstruction - Niagara Stone Road to Concession 6 Road (2025-Const.)	811 - DC: Roads	106,250
		901 - Capital	18,750
		Total	125,000
	C02082 - Line 8 Road Slope Stability Improvements - Four Mile Creek Road to Tanbark Road	901 - Capital	100,000
		Total	100,000
	C02097 - Airport Grading	901 - Capital	125,000
		Total	125,000
	C02100 - Airport, Bright, Lavine System Improvements	908 - Irrigation	300,000
		Total	300,000
	C02107 - Line 8 Road Reconstruction - Concession 7 Road to 260 m west of Concession 7 Road	811 - DC: Roads	37,000

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2023 Operations - Public Works - Roads	C02107 - Line 8 Road Reconstruction - Concession 7 Road to 260 m west of Concession 7 Road	901 - Capital	148,000
		Total	185,000
	Total		5,912,417
Storm Water Management	C02092 - Minor Storm System Improvements (CB Installations)	903 - Storm Water	25,000
		Total	25,000
	C02093 - Garrison Village Storm Sewer Rehabilitation CIPP Structural Liner (Phase 2)	903 - Storm Water	215,000
		Total	215,000
	C02094 - Storm Water Management Ponds - Operational & Maintenance Plan Development	903 - Storm Water	50,000
		Total	50,000
	C02095 - Storm Water Management Ponds - Flow Monitoring & Sampling	903 - Storm Water	50,000
		Total	50,000
	Total		340,000
Total			9,695,042
<b>Total</b>			<b>9,695,042</b>