## APPENDIX A

NIAGARA-ON-THE LAKE BY-LAW 4381-10

## CORPORATION OF THE

## TOWN OF NIAGARA-ON-THE-LAKE

BY-LAW NO. 4381-10
A BY-LAW TO AMEND BY-LAW 814-77 BEING A BY-LAW TO ESTABLISH AND REGULATE SEWER AND WATER RATES AND CHARGES WITHIN THE TOWN OF NIAGARA-ON-THE-LAKE AND TO REPEAL BY-LAW 4302-09

WHEREAS By-law No. 814-77 establishes and regulates the Town of Niagara-on-the-Lake water system and sets out water and sewage rates in Schedule "A" attached thereto;

AND WHEREAS it is necessary to increase the service charges for the Niagara-on-the-Lake water and sewer systems as approved in Corporate Services Report CS-10-008.

NOW THEREFORE BE IT ENACTED AS A BY-LAW OF THE CORPORATION OF THE TOWN OF NIAGARA-ON-THE-LAKE as follows:

1. That Schedule " A " attached hereto and forming part of this by-law is hereby adopted and replaces Schedule "A" to By-law 814-77.
2. That any by-law which conflicts in part or in whole with any part of Schedule "A" is hereby amended to conform with Schedule "A" attached hereto.
3. That By-law 4302-09 is hereby repealed.
4. That this by-law takes effect May 1, 2010.

READ A FIRST, SECOND, AND THIRD TIME AND PASSED THIS $26^{\text {th }}$ DAY OF APRIL 2010


## 1. a) WATER RATES (REGULAR CUSTOMERS)

The monthly billing amount shall be calculated based on:
Fixed Charge \$18.55/month
Plus:
Uniform Rate $\$ 1.129 /$ cubic meter multiplied by the water consumption, in cubic meters, from water meter readings.

A late payment charge shall apply to all unpaid balances owing past the payment due date at the interest rate of $1 \frac{1}{2} \%$ per month.
b) MULTIPLE OCCUPANCY CUSTOMERS

Where more than one self contained dwelling unit or commercial or industrial unit are supplied through a common water meter, the monthly billing amount shall be the combination of the Fixed Charge multiplied by the number of units, plus the Uniform Rate multiplied by the water consumption, in cubic meters, from the water meter readings in accordance with 1.a) above.

## c) OTHER WATER RATES

## Bulk Water Stations

The monthly billing amount shall be calculated as for Regular Customers in accordance with 1.a) above.

Irigation Rates
The monthly billing amount shall be calculated as for Regular Customers in accordance with 1.a) above.

## 2. a) WASTEWATER RATES (REGULAR CUSTOMERS)

The monthly billing amount shall be calculated based on:
Fixed Charge \$21.39/month
Plus:
Uniform Rate $\$ 0.814 /$ cubic meter multiplied by the water consumption, in cubic meters, from water meter readings.

A late payment charge shall apply to all unpaid balances owing past the payment due date at the interest rate of $11 / 2 \%$ per month.

## b) MULTIPLE OCCUPANCY CUSTOMERS

Where more than one self contained dwelling unit or commercial or industrial unit are supplied through a common water meter, the monthly billing amount shall be the combination of the Fixed Charge multiplied by the number of units, plus the Uniform Rate multiplied by the water consumption, in cubic meters, from the water meter readings in accordance with 2.a) above.

## c) FLAT RATE CHARGE

The monthly billing amount for properties connected to sanitary sewers but not connected to the water system shall be calculated as for Regular Customers based on an average monthly flow of 26 cubic meters in accordance with 2.a) above.

## APPENDIX B

NIAGARA-ON-THE LAKE
HISTORICAL WATER CONSUMPTION AND POPULATION GROWTH (UNITS OR NUMBER OF ACCOUNTS) HISTORICAL AND PROJECTED

Table B1 - Water Consumption Information (2009) - (1,000's m³)

| Year | Month | Volume of Water Purchased from Region in 2009 | Volume of Water Billed to Customers by Hydro in 2009 | Volume of Water Consumed by Town through Bulk Station \& Hydrants in 2009 | Total Volume of Water Billed to Customers \& Consumed by Town in 2009 |  <br> Consumed by Town) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2009 | January | 172.103 | 159.021 | 40.000 | 2321.4 | -16.84\% |
| 2009 | February | 165.766 | 137.882 |  |  |  |
| 2009 | March | 210.815 | 149.248 |  |  |  |
| 2009 | April | 233.677 | 149.037 |  |  |  |
| 2009 | May | 273.621 | 150.280 |  |  |  |
| 2009 | June | 270.505 | 184.465 |  |  |  |
| 2009 | July | 272.792 | 217.524 |  |  |  |
| 2009 | August | 285.752 | 244.060 |  |  |  |
| 2009 | September | 286.636 | 250.310 |  |  |  |
| 2009 | October | 236.501 | 274.781 |  |  |  |
| 2009 | November | 177.926 | 202.697 |  |  |  |
| 2009 | December | 205.364 | 162.089 |  |  |  |
|  | Total | 2,791.458 | 2,281.394 |  |  |  |



| $\frac{\text { Town Water RRates (2005-2010) }}{\text { Year }}$ |  | Water |  |  | Wastem |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Date |  |  |  |  |  |
|  |  |  |  | Unitorm | Fixed | Unitor |
| ${ }_{2}^{2005}$ | ${ }_{\text {Ol-Apr }}^{0 \text { - }}$ | s | ${ }_{8}^{8.22}$ | 0.8656 | $\xrightarrow{13,83}$ | ${ }^{\text {s }}$ |
| ${ }^{2006}$ | ${ }^{\text {01-Mar }}$ | s | ${ }^{8.38}$ | 0.9188 | 20.56 | ${ }^{5} \quad 0.75$ |
| ${ }_{2007}^{2000}$ | ${ }^{\text {Ol-Apr }}$ | ${ }_{5}$ | ${ }^{8.98}$ | 0.9696 | ${ }_{20.97}^{20.7}$ | ${ }^{0.7993}$ |
| ${ }_{2}^{2008}$ |  |  | $\frac{9.25}{1722}$ | ${ }_{\text {L }}^{1.0528}$ | 21.39 |  |
|  |  |  |  |  |  |  |


| year | 2010 |  | 2009 |  | 208 |  | 2007 |  | 2006 |  | 2005 |  | 2004 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| молтн | Meres | moun (S) | , Neres | mount (s) | ic Meres | Amount (s) | c Meres | muts) | ${ }_{\text {c Meres }}$ | mome (s) | ic Meres | mount (s) |  |  |
| ${ }^{\text {Jamaray }}$ | ${ }^{122,643}$ | 59,775.59 | 172.103 | 95,34,78 | 216.410 | 10,801,77 | ${ }^{198.397}$ | 97,42. | 165.197 | ${ }^{7,677.86}$ | 188.056 |  | 165.154 | - |
| $\underbrace{\text { Narch }}_{\text {Febrary }}$ |  | ${ }^{75,56501}{ }^{115.21 .18}$ |  | ${ }_{\substack{9,1,38.53 \\ 9950.48}}$ |  |  | ${ }_{\substack{112,5377 \\ 10321}}$ |  | ${ }_{\substack{1974.611 \\ 194022}}$ |  | ${ }_{\substack{172326 \\ 123 / 33}}$ |  |  | ${ }_{\substack{72,44 \\ 76,4 .}}$ |
| April |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| May | ${ }^{286.926}$ | 113,50541 | ${ }^{273.621}$ | ${ }^{12,1,14,25}$ | ${ }^{220,973}$ | 12241893 | ${ }^{254,155}$ | 130.127 .36 | ${ }^{3656033}$ | 175,02207 | ${ }^{269,938}$ | 20,32235 | ${ }^{215,500}$ | 86,200.00 |
| $\substack{\text { June } \\ \text { Jul }}$ | $\underset{\substack{282374 \\ 360175}}{ }$ |  |  | ${ }^{127,78,3^{6}}$ |  |  |  |  |  |  | 2865 | 14,457.99 |  |  |
|  |  |  |  | ${ }_{\text {13, } 3,874,94}$ |  | 14,5,57,76 | ${ }_{47}^{47,360}$ | ${ }_{24,902,32}$ |  |  | ${ }^{303,47}$ |  |  |  |
| Sperember |  |  | ${ }^{2966.536}$ | ${ }^{135,292288}$ | ${ }^{2859323}$ | ${ }^{158,346,05}$ | ${ }^{417.2020}$ | 213,51424 | ${ }^{309377}$ | 151,94.11 | ${ }_{3}^{318.999}$ | ${ }^{142,23787}$ | ${ }^{350,380}$ |  |
|  |  |  |  | ${ }^{1+0,02038}$ |  |  | ${ }_{\text {207202 }}^{1989}$ |  |  |  |  |  |  |  |
| December |  |  | ${ }^{205.364}$ | ${ }^{\text {s }}$ - 96.931 .95 | 192297 | ${ }^{10,6,53265}$ | ${ }^{184663}$ | ${ }^{5} 94.452988$ | ${ }^{1945955}$ | ${ }^{95,5412.24}$ | 154887 | s 69,075.14 | ${ }_{122}^{12,79}$ |  |
|  |  |  | 1.458 |  | 61.27 | \$12,971.18 | 33239 |  |  | 4,116 | 310922 |  |  | 1,16,9,952 |


| 隹 | $\begin{gathered} \hline \text { April } 2009 \text { to } \\ \text { March } 2010 \end{gathered}$ | $\begin{gathered} \text { April } 2008 \text { to } \\ \text { March } 2009 \\ \hline \end{gathered}$ |  | $\underbrace{\substack{\text { March } 207}}_{\text {April } 2066 \text { bio }}$ |  | $\underbrace{}_{\substack{\text { Aprit } 204 \text { at } \\ \text { March } 205}}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual Volume Purchased from | 273.412 | 2704.63 | ${ }^{3322.894}$ | ${ }^{3047,534}$ | ${ }^{303282818}$ | 297.341 |
| Two Years' Average Purchased from the Region | 2719.518 |  |  |  |  |  |
| Two Years' Average Purchased from the Region, Oct to Sep | 2770.57 |  |  |  |  |  |





## APPENDIX C

## YEARS AND LENGTH OF <br> WATERMAIN INSTALLED <br> (IN 5 YEAR INTERVALS)





## APPENDIX D

TOWN OF NIAGARA-ON-THE-LAKE APPROVED 2010 BUDGET FOR WATER SYSTEMS

Appendix D: Town of Niagara-on-the-Lake Approved 2010 Budget for Water Systems

| $\begin{gathered} 2009 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2009 \\ \text { ACTUAL } \end{gathered}$ | Variance Fav/(Unfav) | ACCOUNT \# and | CRIPTION | $\begin{gathered} 2010 \\ \text { BASE } \\ \text { BUDGET } \\ \hline \end{gathered}$ | $\begin{gathered} 2010 \\ \text { Budget } \\ \text { Change (\$) } \end{gathered}$ | $\begin{gathered} \text { \% } \\ \text { Chg } \end{gathered}$ | PROPOSED PROGRAM CHANGES | TOTAL 2010 PROPOSED OPERATING | $\begin{gathered} 2010 \\ \text { Budget } \\ \text { Change (\$) } \end{gathered}$ | $\begin{gathered} \text { \% } \\ \text { Chg } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 411--WA | R DISTRIBUTION |  |  |  |  |  |  |  |
| (\$11,000) | $(\$ 10,780)$ | (\$220) | G-411-0121-0122 | LOCAL IMPROVEMENTS | $(\$ 11,000)$ | \$0 | 0.0\% | \$0 | $(\$ 11,000)$ | \$0 | 0.0\% |
| $(\$ 55,000)$ | $(\$ 43,452)$ | $(\$ 11,548)$ | G-411-0121-0161 | SALE OF WATER | $(\$ 55,000)$ | \$0 | 0.0\% | \$0 | $(\$ 55,000)$ | \$0 | 0.0\% |
| $(\$ 1,076,250)$ | (\$1,073,486) | $(\$ 2,764)$ | G-411-0121-0163 | HYDRO SALE OF WTR-FIXED | (\$1,329,275) | (\$253,025) | 23.5\% | \$0 | (\$1,329,275) | (\$253,025) | 23.5\% |
| (\$2,837,500) | $(\$ 2,123,462)$ | $(\$ 714,038)$ | G-411-0121-0164 | HYDRO SALE OF WTR-CONSUM | $(\$ 2,661,998)$ | \$175,502 | -6.2\% | \$0 | (\$2,661,998) | \$175,502 | -6.2\% |
| \$0 | (\$44) | \$44 | G-411-0121-0593 | SERVICES RENDERED | \$0 | \$0 |  | \$0 | \$0 | \$0 |  |
| \$0 | $(\$ 1,425)$ | \$1,425 | G-411-0121-0594 | SHUT-OFF FEES | \$0 | \$0 |  | \$0 | \$0 | \$0 |  |
| \$0 | $(\$ 3,045)$ | \$3,045 | G-411-0121-0835 | ADMINISTRATION | \$0 | \$0 |  | \$0 | \$0 | \$0 |  |
| (\$73,800) | $(\$ 73,800)$ | \$0 | G-411-0121-0971 | INTERDEPARTMENTAL TRANSF | $(\$ 73,800)$ | \$0 | 0.0\% | \$0 | $(\$ 73,800)$ | \$0 | 0.0\% |
| \$165,000 | \$170,649 | (\$5,649) | G-411-0121-1110 | DISTRIBUTED SALARIES \& W | \$165,000 | \$0 | 0.0\% | \$0 | \$165,000 | \$0 | 0.0\% |
| \$5,000 | \$5,934 | (\$934) | G-411-0121-1117 | IN LIEU OF OVERTIME | \$5,000 | \$0 | 0.0\% | \$0 | \$5,000 | \$0 | 0.0\% |
| \$5,000 | \$5,683 | (\$683) | G-411-0121-1130 | PART TIME SALARIES \& WAG | \$5,000 | \$0 | 0.0\% | \$0 | \$5,000 | \$0 | 0.0\% |
| \$50,000 | \$49,564 | \$436 | G-411-0121-1160 | APPLIED BENEFITS | \$50,000 | \$0 | 0.0\% | \$0 | \$50,000 | \$0 | 0.0\% |
| \$500 | \$566 | (\$66) | G-411-0121-2150 | CONSTRUCTION MATERIALS O | \$500 | \$0 | 0.0\% | \$0 | \$500 | \$0 | 0.0\% |
| \$1,500 | \$742 | \$758 | G-411-0121-2510 | UNIFORMS, COVERALLS ETC | \$1,500 | \$0 | 0.0\% | \$0 | \$1,500 | \$0 | 0.0\% |
| \$1,000 | \$1,279 | (\$279) | G-411-0121-2520 | SAFETY FOOTWEAR | \$1,000 | \$0 | 0.0\% | \$0 | \$1,000 | \$0 | 0.0\% |
| \$1,000 | \$736 | \$264 | G-411-0121-2530 | PROTECTIVE CLOTHING | \$1,000 | \$0 | 0.0\% | \$0 | \$1,000 | \$0 | 0.0\% |
| \$3,000 | \$2,982 | \$18 | G-411-0121-2540 | SMALL TOOLS \& EQUIPMENT | \$5,000 | \$2,000 | 66.7\% | \$0 | \$5,000 | \$2,000 | $66.7 \%$ |
| \$1,000 | \$1,885 | (\$885) | G-411-0121-2610 | OFFICE SUPPLIES | \$1,500 | \$500 | 50.0\% | \$0 | \$1,500 | \$500 | 50.0\% |
| \$300 | \$86 | \$214 | G-411-0121-2620 | CLEANING MATERIALS | \$300 | \$0 | 0.0\% | \$0 | \$300 | \$0 | 0.0\% |
| \$500 | \$572 | (\$72) | G-411-0121-2630 | GENERAL SUPPLIES | \$500 | \$0 | 0.0\% | \$0 | \$500 | \$0 | 0.0\% |
| \$463,000 | \$389,990 | \$73,010 | G-411-0121-2841 | FIXED WATER REQUIST'N TO REGION | \$490,000 | \$27,000 | 5.8\% | \$0 | \$490,000 | \$27,000 | 5.8\% |
| \$1,497,540 | \$1,340,553 | \$156,987 | G-411-0121-2842 | UNIFORM WATER REQUIST'N TO REG'N | \$1,651,000 | \$153,460 | 10.2\% | \$0 | \$1,651,000 | \$153,460 | 10.2\% |
| \$0 | \$99 | (\$99) | G-411-0121-3110 | TRAVEL \& CONFERENCE EXPE | \$0 | \$0 |  | \$0 | \$0 | \$0 |  |
| \$0 | \$99 | (\$99) | G-411-0121-3115 | MILEAGE \& EXPENSES | \$0 | \$0 |  | \$0 | \$0 | \$0 |  |
| \$300 | \$556 | (\$256) | G-411-0121-3170 | BOOKS \& PUBLICATIONS | \$300 | \$0 | 0.0\% | \$0 | \$300 | \$0 | 0.0\% |
| \$800 | \$895 | (\$95) | G-411-0121-3180 | MEMBERSHIPS | \$800 | \$0 | 0.0\% | \$0 | \$800 | \$0 | 0.0\% |
| \$100 | \$60 | \$40 | G-411-0121-3210 | POSTAGE | \$100 | \$0 | 0.0\% | \$0 | \$100 | \$0 | 0.0\% |
| \$100,000 | \$79,224 | \$20,776 | G-411-0121-3220 | HYDRO BILLING COSTS | \$100,000 | \$0 | 0.0\% | \$0 | \$100,000 | \$0 | 0.0\% |
| \$40,000 | \$30,854 | \$9,146 | G-411-0121-3221 | HYDRO METER READING COST | \$40,000 | \$0 | 0.0\% | $(\$ 40,000)$ | \$0 | (\$40,000) | -100.0\% |
| \$4,000 | \$1,682 | \$2,318 | G-411-0121-3260 | TELEPHONE \& FAX | \$4,000 | \$0 | 0.0\% | \$0 | \$4,000 | \$0 | 0.0\% |
| \$3,000 | \$458 | \$2,542 | G-411-0121-3280 | ADVERTISING | \$3,000 | \$0 | 0.0\% | \$0 | \$3,000 | \$0 | 0.0\% |
| \$5,000 | \$5,000 | \$0 | G-411-0121-3310 | AUDIT | \$5,000 | \$0 | 0.0\% | \$0 | \$5,000 | \$0 | 0.0\% |
| \$1,500 | \$184 | \$1,316 | G-411-0121-3320 | CONTRACTS | \$1,500 | \$0 | 0.0\% | \$0 | \$1,500 | \$0 | 0.0\% |
| \$1,000 | \$731 | \$269 | G-411-0121-3330 | LEGAL | \$1,000 | \$0 | 0.0\% | \$0 | \$1,000 | \$0 | 0.0\% |
| \$12,500 | \$650 | \$11,850 | G-411-0121-3340 | CONSULTANTS | \$12,500 | \$0 | 0.0\% | \$0 | \$12,500 | \$0 | 0.0\% |
| \$500 | \$211 | \$289 | G-411-0121-3410 | VEHICLE \& EQUIP. MAINTEN | \$500 | \$0 | 0.0\% | \$0 | \$500 | \$0 | 0.0\% |
| \$1,000 | \$1,024 | (\$24) | G-411-0121-3420 | BUILDING MAINTENANCE SER | \$2,000 | \$1,000 | 100.0\% | \$0 | \$2,000 | \$1,000 | 100.0\% |
| \$4,000 | \$155 | \$3,845 | G-411-0121-3430 | GROUNDS MAINTENANCE SERV | \$1,000 | (\$3,000) | -75.0\% | \$0 | \$1,000 | (\$3,000) | -75.0\% |
| \$1,000 | \$0 | \$1,000 | G-411-0121-3450 | RADIO SYSTEM MAINTENANCE | \$500 | (\$500) | -50.0\% | \$0 | \$500 | (\$500) | -50.0\% |
| \$500 | \$53 | \$447 | G-411-0121-3510 | EQUIPMENT RENTALS : OWNE | \$500 | \$0 | 0.0\% | \$0 | \$500 | \$0 | 0.0\% |
| \$2,000 | \$1,028 | \$972 | G-411-0121-3610 | HYDRO | \$2,000 | \$0 | 0.0\% | \$0 | \$2,000 | \$0 | 0.0\% |
| \$7,000 | \$6,723 | \$277 | G-411-0121-3810 | INSURANCE | \$7,000 | \$0 | 0.0\% | \$0 | \$7,000 | \$0 | 0.0\% |
| \$0 | \$0 | \$0 | G-411-0121-3820 | LICENCES | \$3,000 | \$3,000 |  | \$0 | \$3,000 | \$3,000 |  |
| \$0 | \$15,418 | $(\$ 15,418)$ | G-411-0121-3901 | MISCELLANEOUS - GENERAL | \$0 | \$0 |  | \$0 | \$0 | \$0 |  |
| \$0 | \$389 | (\$389) | G-411-0121-3903 | COLLECTION COSTS | \$0 | \$0 |  | \$0 | \$0 | \$0 |  |
| \$500 | \$156 | \$344 | G-411-0121-4530 | WRITE-OFFS \& UNCOLLECTIB | \$500 | \$0 | 0.0\% | \$0 | \$500 | \$0 | 0.0\% |
| \$3,000 | \$2,296 | \$704 | G-411-0121-5112 | BUILDINGS \& IMPROVEMENTS | \$0 | (\$3,000) | -100.0\% | \$0 | \$0 | (\$3,000) | -100.0\% |


| $\begin{gathered} 2009 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2009 \\ \text { ACTUAL } \end{gathered}$ | Variance Fav/(Unfav) | ACCOUNT \# and DESC | CRIPTION | $\begin{gathered} \hline 2010 \\ \text { BASE } \\ \text { BUDGET } \end{gathered}$ |  | $\begin{gathered} \% \\ \text { Chg } \end{gathered}$ | PROPOSED PROGRAM CHANGES | TOTAL 2010 PROPOSED OPERATING |  | $\begin{gathered} \text { \% } \\ \text { Chg } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$0 | \$65 | (\$65) | G-411-0121-5113 | OFFICE EQUIPMENT \& FURNI | \$0 | \$0 |  | \$0 | \$0 | \$0 |  |
| \$0 | \$0 | \$0 | G-411-0121-5118 | COMPUTER HARDWARE | \$2,500 | \$2,500 |  | \$0 | \$2,500 | \$2,500 |  |
| \$5,000 | \$5,000 | \$0 | G-411-0121-5605 | TSF TO CONT RESV | \$5,000 | \$0 | 0.0\% | \$0 | \$5,000 | \$0 | 0.0\% |
| \$2,500 | \$2,500 | \$0 | G-411-0121-5626 | TSF TO BASE MAPPING RESV | \$2,500 | \$0 | 0.0\% | \$0 | \$2,500 | \$0 | 0.0\% |
| \$906,480 | \$600,531 | \$305,949 | G-411-0121-5627 | TSF TO WATER REPLACEMENT RESV | \$785,993 | $(\$ 120,487)$ | -13.3\% | $(\$ 17,000)$ | \$768,993 | $(\$ 137,487)$ | -15.2\% |
| \$1,050 | \$1,050 | \$0 | G-411-0121-5633 | TSF TO MACHINE SHOP RESV | \$1,050 | \$0 | 0.0\% | \$0 | \$1,050 | \$0 | 0.0\% |
| \$115,000 | \$115,000 | \$0 | G-411-0121-7001 | OVERHEAD TRANSFER FROM PW | \$120,000 | \$5,000 | 4.3\% | \$0 | \$120,000 | \$5,000 | 4.3\% |
| \$45,000 | \$45,000 | \$0 | G-411-0121-7002 | INTERDEPARTMENTAL TRANSF | \$50,000 | \$5,000 | 11.1\% | \$0 | \$50,000 | \$5,000 | $11.1 \%$ |
| \$10,780 | \$10,780 | \$0 | G-411-0121-8001 | DEBT CHARGES - WATER | \$10,780 | \$0 | 0.0\% | \$0 | \$10,780 | \$0 | 0.0\% |
| (\$4,053,550) | $(\$ 3,329,494)$ | $(\$ 724,056)$ | ** TOTAL REVENUE ** |  | $(\$ 4,131,073)$ | $(\$ 77,523)$ | 1.9\% | \$0 | $(\$ 4,131,073)$ | $(\$ 77,523)$ | 1.9\% |
| \$3,467,850 | \$2,899,092 | \$568,758 | ** TOTAL EXPENSE ** |  | \$3,540,323 | \$72,473 | 2.1\% | $(\$ 57,000)$ | \$3,483,323 | \$15,473 | 0.4\% |
| $(\$ 585,700)$ | $(\$ 430,402)$ | (\$155,298) | 0121 DEPARTMENTAL | L ADMINISTRATION | $(\$ 590,750)$ | (\$5,050) | 0.9\% | $(\$ 57,000)$ | $(\$ 647,750)$ | $(\$ 62,050)$ | $10.6 \%$ |
| \$14,000 | \$5,229 | \$8,771 | G-411-0468-1110 | DISTRIBUTED SALARIES \& W | \$11,000 | (\$3,000) | -21.4\% | \$0 | \$11,000 | (\$3,000) | -21.4\% |
| \$1,000 | \$1,234 | (\$234) | G-411-0468-1130 | PART TIME SALARIES \& WAG | \$1,000 | \$0 | 0.0\% | \$0 | \$1,000 | \$0 | 0.0\% |
| \$4,000 | \$1,518 | \$2,482 | G-411-0468-1160 | APPLIED BENEFITS | \$3,500 | (\$500) | -12.5\% | \$0 | \$3,500 | (\$500) | -12.5\% |
| \$2,000 | \$1,315 | \$685 | G-411-0468-3110 | TRAVEL \& CONFERENCE EXPE | \$1,000 | $(\$ 1,000)$ | -50.0\% | \$0 | \$1,000 | (\$1,000) | -50.0\% |
| \$2,500 | \$762 | \$1,738 | G-411-0468-3115 | MILEAGE \& EXPENSES | \$1,000 | (\$1,500) | -60.0\% | \$0 | \$1,000 | (\$1,500) | -60.0\% |
| \$9,000 | \$5,281 | \$3,719 | G-411-0468-3120 | COURSE \& SEMINAR FEES | \$8,000 | (\$1,000) | -11.1\% | \$0 | \$8,000 | (\$1,000) | -11.1\% |
| \$500 | \$347 | \$153 | G-411-0468-3510 | EQUIPMENT RENTALS : OWNE | \$500 | \$0 | 0.0\% | \$0 | \$500 | \$0 | 0.0\% |
| \$0 | \$0 | \$0 | ** TOTAL REVENUE ** |  | \$0 | \$0 |  | \$0 | \$0 | \$0 |  |
| \$33,000 | \$15,686 | \$17,314 | ** TOTAL EXPENSE ** |  | \$26,000 | (\$7,000) | -21.2\% | \$0 | \$26,000 | (\$7,000) | -21.2\% |
| \$33,000 | \$15,686 | \$17,314 | 0468 TRAINING |  | \$26,000 | (\$7,000) | -21.2\% | \$0 | \$26,000 | (\$7,000) | -21.2\% |
| \$30,000 | \$22,900 | \$7,100 | G-411-0469-1110 | DISTRIBUTED SALARIES \& W | \$30,000 | \$0 | 0.0\% | \$0 | \$30,000 | \$0 | 0.0\% |
| \$0 | \$102 | (\$102) | G-411-0469-1130 | PART TIME SALARIES \& WAG | \$0 | \$0 |  | \$0 | \$0 | \$0 |  |
| \$10,000 | \$6,025 | \$3,975 | G-411-0469-1160 | APPLIED BENEFITS | \$9,000 | (\$1,000) | -10.0\% | \$0 | \$9,000 | (\$1,000) | -10.0\% |
| \$1,000 | \$210 | \$790 | G-411-0469-2150 | CONSTRUCTION MATERIALS O | \$500 | (\$500) | -50.0\% | \$0 | \$500 | (\$500) | -50.0\% |
| \$15,000 | \$16,337 | $(\$ 1,337)$ | G-411-0469-3320 | CONTRACTS | \$16,000 | \$1,000 | 6.7\% | \$0 | \$16,000 | \$1,000 | $6.7 \%$ |
| \$7,000 | \$6,389 | \$611 | G-411-0469-3510 | EQUIPMENT RENTALS : OWNE | \$7,000 | \$0 | 0.0\% | \$0 | \$7,000 | \$0 | 0.0\% |
| \$0 | \$62 | (\$62) | G-411-0469-3901 | MISCELLANEOUS - GENERAL | \$0 | \$0 |  | \$0 | \$0 | \$0 |  |
| \$0 | \$0 | \$0 | ** TOTAL REVENUE ** |  | \$0 | \$0 |  | \$0 | \$0 | \$0 |  |
| \$63,000 | \$52,025 | \$10,975 | ** TOTAL EXPENSE ** |  | \$62,500 | (\$500) | -0.8\% | \$0 | \$62,500 | (\$500) | -0.8\% |
| \$63,000 | \$52,025 | \$10,975 | 0469 WATER SAMPLIN | NG \& TESTING | \$62,500 | (\$500) | -0.8\% | \$0 | \$62,500 | (\$500) | -0.8\% |
| \$18,000 | \$13,925 | \$4,075 | G-411-0471-1110 | DISTRIBUTED SALARIES \& W | \$12,000 | (\$6,000) | -33.3\% | \$0 | \$12,000 | (\$6,000) | -33.3\% |
| \$3,000 | \$2,027 | \$973 | G-411-0471-1130 | PART TIME SALARIES \& WAG | \$2,500 | (\$500) | -16.7\% | \$0 | \$2,500 | (\$500) | -16.7\% |
| \$6,000 | \$3,826 | \$2,174 | G-411-0471-1160 | APPLIED BENEFITS | \$4,000 | $(\$ 2,000)$ | -33.3\% | \$0 | \$4,000 | (\$2,000) | -33.3\% |
| \$1,000 | \$1,729 | (\$729) | G-411-0471-2150 | CONSTRUCTION MATERIALS O | \$1,000 | \$0 | 0.0\% | \$0 | \$1,000 | \$0 | 0.0\% |
| \$1,000 | \$42 | \$958 | G-411-0471-3320 | CONTRACTS | \$500 | (\$500) | -50.0\% | \$0 | \$500 | (\$500) | -50.0\% |
| \$5,000 | \$5,374 | (\$374) | G-411-0471-3510 | EQUIPMENT RENTALS : OWNE | \$6,000 | \$1,000 | 20.0\% | \$0 | \$6,000 | \$1,000 | 20.0\% |
| \$0 | \$0 | \$0 | ** TOTAL REVENUE ** |  | \$0 | \$0 |  | \$0 | \$0 | \$0 |  |
| \$34,000 | \$26,923 | \$7,077 | ** TOTAL EXPENSE ** |  | \$26,000 | $(\$ 8,000)$ | -23.5\% | \$0 | \$26,000 | (\$8,000) | -23.5\% |
| \$34,000 | \$26,923 | \$7,077 | 0471 VALVES |  | \$26,000 | (\$8,000) | -23.5\% | \$0 | \$26,000 | (\$8,000) | -23.5\% |



| $\begin{gathered} 2009 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2009 \\ \text { ACTUAL } \end{gathered}$ | Variance Fav/(Unfav) | ACCOUNT \# and DESC | CRIPTION | $\begin{gathered} 2010 \\ \text { BASE } \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2010 \\ \text { Budget } \\ \text { Change (\$) } \end{gathered}$ | $\begin{gathered} \% \\ \text { Chg } \end{gathered}$ | PROPOSED PROGRAM CHANGES | TOTAL 2010 PROPOSED OPERATING | $\begin{gathered} 2010 \\ \text { Budget } \\ \text { Change (\$) } \end{gathered}$ | $\begin{gathered} \text { \% } \\ \text { Chg } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $(\$ 1,000)$ | $(\$ 5,584)$ | \$4,584 | G-411-0476-0593 S | SERVICES RENDERED | $(\$ 1,000)$ | \$0 | 0.0\% | \$0 | $(\$ 1,000)$ | \$0 | 0.0\% |
| \$15,000 | \$6,741 | \$8,259 | G-411-0476-1110 D | DISTRIBUTED SALARIES \& W | \$35,000 | \$20,000 | 133.3\% | \$0 | \$35,000 | \$20,000 | 133.3\% |
| \$2,000 | \$284 | \$1,716 | G-411-0476-1130 P | PART TIME SALARIES \& WAG | \$500 | (\$1,500) | -75.0\% | \$0 | \$500 | (\$1,500) | -75.0\% |
| \$5,000 | \$1,639 | \$3,361 | G-411-0476-1160 A | APPLIED BENEFITS | \$10,500 | \$5,500 | 110.0\% | \$0 | \$10,500 | \$5,500 | 110.0\% |
| \$25,000 | \$11,830 | \$13,170 | G-411-0476-2150 | CONSTRUCTION MATERIALS O | \$30,000 | \$5,000 | 20.0\% | \$0 | \$30,000 | \$5,000 | 20.0\% |
| \$20,000 | \$0 | \$20,000 | G-411-0476-3320 | CONTRACTS | \$2,000 | (\$18,000) | -90.0\% | \$0 | \$2,000 | (\$18,000) | -90.0\% |
| \$3,000 | \$1,846 | \$1,154 | G-411-0476-3510 E | EQUIPMENT RENTALS : OWNE | \$7,000 | \$4,000 | $133.30 \%$ | \$0 | \$7,000 | \$4,000 | 133.3\% |
| $(\$ 1,000)$ | $(\$ 5,584)$ | \$4,584 | ** TOTAL REVENUE ** |  | (\$1,000) | \$0 | 0.0\% | \$0 | $(\$ 1,000)$ | \$0 | 0.0\% |
| \$70,000 | \$22,340 | \$47,660 | ** TOTAL EXPENSE ** |  | \$85,000 | \$15,000 | $21.4 \%$ | \$0 | \$85,000 | \$15,000 | $21.4 \%$ |
| \$69,000 | \$16,756 | \$52,244 | 0476 METER REPAIRS |  | \$84,000 | \$15,000 | 21.7\% | \$0 | \$84,000 | \$15,000 | 21.7\% |
| $(\$ 5,000)$ | $(\$ 2,904)$ | $(\$ 2,096)$ | G-411-0477-0593 | SERVICES RENDERED | \$0 | \$5,000 | -100.0\% | \$0 | \$0 | \$5,000 | -100.0\% |
| (\$24,500) | $(\$ 17,850)$ | $(\$ 6,650)$ | G-411-0477-0595 T | TAPPING FEES | $(\$ 25,000)$ | (\$500) | 2.0\% | \$0 | (\$25,000) | (\$500) | 2.0\% |
| \$7,500 | \$7,931 | (\$431) | G-411-0477-1110 D | DISTRIBUTED SALARIES \& W | \$6,000 | (\$1,500) | -20.0\% | \$0 | \$6,000 | (\$1,500) | -20.0\% |
| \$1,500 | \$847 | \$653 | G-411-0477-1130 P | PART TIME SALARIES \& WAG | \$1,000 | (\$500) | -33.3\% | \$0 | \$1,000 | (\$500) | -33.3\% |
| \$2,500 | \$2,129 | \$371 | G-411-0477-1160 A | APPLIED BENEFITS | \$2,000 | (\$500) | -20.0\% | \$0 | \$2,000 | (\$500) | -20.0\% |
| \$500 | \$454 | \$46 | G-411-0477-2110 S | SAND \& GRAVEL | \$500 | \$0 | 0.0\% | \$0 | \$500 | \$0 | 0.0\% |
| \$500 | \$262 | \$238 | G-411-0477-2130 | SOD \& SOIL | \$500 | \$0 | 0.0\% | \$0 | \$500 | \$0 | 0.0\% |
| \$3,000 | \$5,539 | $(\$ 2,539)$ | G-411-0477-2150 | CONSTRUCTION MATERIALS O | \$5,000 | \$2,000 | $66.7 \%$ | \$0 | \$5,000 | \$2,000 | $66.7 \%$ |
| \$10,000 | \$3,263 | \$6,737 | G-411-0477-3320 | CONTRACTS | \$5,000 | $(\$ 5,000)$ | -50.0\% | \$0 | \$5,000 | (\$5,000) | -50.0\% |
| \$4,000 | \$6,850 | $(\$ 2,850)$ | G-411-0477-3510 E | EQUIPMENT RENTALS : OWNE | \$5,000 | \$1,000 | 25.0\% | \$0 | \$5,000 | \$1,000 | 25.0\% |
| $(\$ 29,500)$ | $(\$ 20,754)$ | $(\$ 8,746)$ | ** total revenue ** |  | (\$25,000) | \$4,500 | -15.3\% | \$0 | (\$25,000) | \$4,500 | -15.3\% |
| \$29,500 | \$27,275 | \$2,225 | ** TOTAL EXPENSE ** |  | \$25,000 | (\$4,500) | -15.3\% | \$0 | \$25,000 | $(\$ 4,500)$ | -15.3\% |
| \$0 | \$6,521 | (\$6,521) | 0477 SERVICE INSTAL | LLATIONS (NEW) | \$0 | \$0 |  | \$0 | \$0 | \$0 |  |
| (\$35,000) | $(\$ 13,488)$ | (\$21,512) | G-411-0478-0593 S | SERVICES RENDERED | (\$35,000) | \$0 | 0.0\% | \$0 | (\$35,000) | \$0 | 0.0\% |
| \$10,000 | \$7,279 | \$2,721 | G-411-0478-1110 D | DISTRIBUTED SALARIES \& W | \$10,000 | \$0 | 0.0\% | \$0 | \$10,000 | \$0 | 0.0\% |
| \$1,000 | \$950 | \$50 | G-411-0478-1130 P | PART TIME SALARIES \& WAG | \$1,000 | \$0 | 0.0\% | \$0 | \$1,000 | \$0 | 0.0\% |
| \$3,500 | \$2,007 | \$1,493 | G-411-0478-1160 A | APPLIED BENEFITS | \$3,000 | (\$500) | -14.3\% | \$0 | \$3,000 | (\$500) | -14.3\% |
| \$10,000 | \$7,072 | \$2,928 | G-411-0478-2150 | CONSTRUCTION MATERIALS O | \$10,000 | \$0 | 0.0\% | \$0 | \$10,000 | \$0 | 0.0\% |
| \$3,000 | \$2,218 | \$782 | G-411-0478-3510 E | EQUIPMENT RENTALS : OWNE | \$3,000 | \$0 | 0.0\% | \$0 | \$3,000 | \$0 | 0.0\% |
| (\$35,000) | $(\$ 13,488)$ | (\$21,512) | ** TOTAL REVENUE ** |  | $(\$ 35,000)$ | \$0 | 0.0\% | \$0 | (\$35,000) | \$0 | 0.0\% |
| \$27,500 | \$19,526 | \$7,974 | ** TOTAL EXPENSE ** |  | \$27,000 | (\$500) | -1.8\% | \$0 | \$27,000 | (\$500) | -1.8\% |
| (\$7,500) | \$6,038 | $(\$ 13,538)$ | 0478 METER INSTALLA | LATIONS | (\$8,000) | (\$500) | 6.7\% | \$0 | $(\$ 8,000)$ | (\$500) | $6.7 \%$ |
| \$20,000 | \$21,730 | (\$1,730) | G-411-0479-1110 | DISTRIBUTED SALARIES \& W | \$20,000 | \$0 | 0.0\% | \$0 | \$20,000 | \$0 | 0.0\% |
| \$1,000 | \$220 | \$780 | G-411-0479-1130 P | PART TIME SALARIES \& WAG | \$1,000 | \$0 | 0.0\% | \$0 | \$1,000 | \$0 | 0.0\% |
| \$6,500 | \$5,473 | \$1,027 | G-411-0479-1160 A | APPLIED BENEFITS | \$6,000 | (\$500) | -7.7\% | \$0 | \$6,000 | (\$500) | -7.7\% |
| \$500 | \$635 | (\$135) | G-411-0479-2150 | CONSTRUCTION MATERIALS O | \$500 | \$0 | 0.0\% | \$0 | \$500 | \$0 | 0.0\% |
| \$5,000 | \$5,852 | (\$852) | G-411-0479-3510 E | EQUIPMENT RENTALS : OWNE | \$6,000 | \$1,000 | 20.0\% | \$0 | \$6,000 | \$1,000 | 20.0\% |
| \$0 | \$0 | \$0 | ** TOTAL REVENUE ** |  | \$0 | \$0 |  | \$0 | \$0 | \$0 |  |
| \$33,000 | \$33,910 | (\$910) | ** TOTAL EXPENSE ** |  | \$33,500 | \$500 | 1.5\% | \$0 | \$33,500 | \$500 | 1.5\% |
| \$33,000 | \$33,910 | (\$910) | 0479 UTIL |  | \$33,500 | \$500 | 1.5\% | \$0 | \$33,500 | \$500 | 1.5\% |



## APPENDIX E

## FULL COST CALCULATIONS (NET) FOR WATER SYSTEMS





|  | 1.000 |  | ${ }_{\text {2,70.500 }}$ | ${ }_{\text {2,770.577 }}$ | ${ }_{2.780 .577}^{1.000}$ | ${ }_{\text {L.770.557 }}$ | $\frac{1.000}{2.70 .577}$ | $\frac{1.000}{2.70 .577}$ | ${ }_{2.7 \text {.70.500 }}^{1.05}$ | ${ }_{\text {2.70.500 }}^{\text {I }}$ | ${ }_{\text {L }}^{\text {2,70.577 }}$ | ${ }_{\text {L }}^{\text {L70.500 }}$ | ${ }_{\text {L }}^{\text {2,70.500 }}$ | ${ }_{2,770.500}^{\text {(17 }}$ | ${ }_{\text {2,70.500 }}$ | ${ }_{2,770.500}^{177}$ | ${ }_{\text {L }}^{\text {2.70.500 }}$ | ${ }_{\text {L, } 270.5000}$ | ${ }_{\text {2,70. }}^{\text {L. } 577}$ | ${ }^{\text {2,70.0.57 }}$ | $\frac{1.000}{2.70 .577}$ | $\frac{1.000}{2,70057}$ | ${ }_{\text {2,700.577 }}$ | $\frac{1.000}{2.70 .577}$ | $\frac{1.000}{2,70.57}$ | $\frac{1.000}{2.770 .57}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Ammal Waer V Olumes (Growth) (1000m) |  | 0.000 | 27.319 | [5,40 | 990 | ${ }^{65.940}$ | ${ }^{6.9 .940}$ | ${ }^{6.9 .940}$ | 56.797 | ${ }^{5,9797}$ | 56.797 | ${ }^{56,97}$ | 56.797 | ${ }^{49.039}$ | 49.039 | ${ }^{49.039}$ | 49,039 | 99.039 | ${ }^{41.836}$ | ${ }^{41.836}$ | 1.836 | ${ }^{11.836}$ | ${ }^{41.836}$ | ${ }_{4.836}$ | ${ }^{41.836}$ | ${ }^{41.83}$ |
| Toal Ammal Water Volumes Exisiting \& Growht (1000m3) |  | 2.770 .577 | 2,797.895 | 2,88.516 | 2.88 .5 .516 | 2.886 .516 | 2.836.516 | 2.886 .516 | 2,827.373 | 2,877.373 | 2.827.373 | 2,87,733 | 2,827.373 | 2.819 .616 | 2.819.6 | 2.819 .616 | 2.819 .6 | 2.819 .6 | ${ }^{2.812411}$ | ${ }^{2.812 .412}$ | 2.812.412 | 2,812.412 | ${ }^{1812.4}$ | ${ }^{2.812 .412}$ | ${ }^{2.81241}$ | 12.4 |
| Projected Amnal Regional Fixed Charge (25\%) (Witout Growt) |  | 5488.737 | S533,34 | 5576.012 | S622.093 | 5671.860 | 525.609 | 5769.146 | \$815.294 | 5864212 | 5996.065 | 5971.029 | si,029,290 | s1,091.048 | s1,156.511 | \$1,22,901 | s1,29,455 | ${ }^{51,377.423}$ | S1,460.068 | \$1,547.672 | ${ }^{51,400.53}$ | ${ }^{51,738,965}$ | ${ }^{51,843.302}$ | 51,933.901 | 52,071.13 | 52,195,41 |
| Projected Ammal Regional Variable Charge ( $75 \%$ ) (viltout Growth) |  | ${ }^{\text {S1,462,235 }}$ | S1,600839 | \$1,72.906 | , 1219 | \$2,016.596 | 924 | 52,308.599 | 115 | ${ }^{52,593.942}$ | 52,74.579 | 82,941,554 | 53,08,927 | 53,274,92 | 53,471.280 | 53,69, 577 | 53,900.330 | 54,13, 3 ,50 | 54,382411 | 54,655,355 | 54,924.077 | 55,219.521 | 55,532.693 | ${ }_{55,56,654}$ | S6,216.534 | S6,589,526 |
| Projected Ammal Regiona Fixed Charge incerase Due to Growh (s) |  | 50.000 | ${ }^{55.229}$ | ${ }^{513.741}$ | ${ }^{\text {S14, }}$ 411 | ${ }^{516.028}$ | ${ }^{\text {117.310 }}$ | ${ }^{\text {s18,349 }}$ | ${ }^{518.651}$ | S19.770 | ${ }^{520.956}$ | ${ }^{522213}$ | ${ }^{523.546}$ | ${ }^{523.889}$ | ${ }^{525,322}$ | ${ }^{526.842}$ | ${ }_{528,45}$ | ${ }^{\text {S30.159 }}$ | ${ }^{529.583}$ | ${ }_{531.358}^{58}$ | ${ }^{533.240}$ | ${ }_{535.234}$ | ${ }^{573.348}$ | ${ }^{83,588}$ | ${ }^{\text {S41,964 }}$ | ${ }^{544.42}$ |
| Proiected Ammal Regional Varialle Charge licrease Due to Growh (s) |  | 000 | \$15.785 | ${ }^{511.148}$ | 54.44 | ${ }^{54.7995}$ | ${ }_{51.835}$ | S54,945 | \$50.166 | ${ }_{553.176}$ | 556.38 | 599,78 | ${ }^{56,333}$ | 557.964 | ${ }^{561.422}$ | ${ }^{565.128}$ | ${ }^{59,0.066}$ | 573.178 | 566.174 | 570.145 | 574.354 | 578.815 | 58.544 | ${ }^{588.556}$ | ${ }^{593.870}$ | ${ }_{599.50}$ |
| Rate SSatilization Allowance for Demand Varaitoios and Emergency F Fund |  | s0.000 | S215.520 | S20.461 | ${ }^{518.8} 8$ | ${ }^{20.389}$ | ${ }^{522,20}$ | \$17.836 | \$18.019 | 519.987 | ${ }^{521.187}$ | ${ }_{522}$ | S23,805 | \$24.210 | ${ }^{522.6}$ | ${ }_{528} 5$ | ${ }^{829.985}$ | ${ }_{517.784}$ | ${ }^{822.313}$ | ${ }^{535.629}$ | ${ }^{5877.767}$ | ${ }^{540} 0.03$ | ${ }^{\text {S2 2 , } 235}$ | ${ }^{\text {s4,981 }}$ | ${ }^{\text {S47.7.80 }}$ | ${ }^{500.54}$ |
|  |  | Stis.933 |  | $\frac{5801791}{\text { S11717 }}$ | S809.099 |  | $\frac{5826.187}{\text { S1207 }}$ |  |  | $\frac{5851118}{\text { silich }}$ | $\frac{\text { S885,929 }}{\text { S134,599 }}$ | $\frac{5868.225}{581515}$ |  | $\frac{5885.577}{51.5029}$ | ${ }_{\text {S }}^{\text {S84,433 }}$ | ${ }_{\text {S }}^{5103,4795}$ |  |  | ${ }_{\text {S }}^{5330.855}$ | ${ }_{\text {S }}^{590.164}$ | ${ }_{\text {Sl }}^{5949.655}$ |  | ${ }_{\text {Sl }}^{5686.651}$ | ${ }_{\text {S }}^{5778.388}$ | S988. 121 | $\begin{array}{r}\text { S998.033 } \\ \hline 2.145159 \\ \hline\end{array}$ |
|  |  | ${ }_{\text {3,0\% }}$ | ${ }_{\text {30\% }}$ | ${ }_{\text {cosem }}$ |  | ${ }_{3}^{3.0 \% 8}$ | ${ }_{\text {3,0re }}$ | ${ }_{3.05 \%}$ | ${ }_{\text {3,0\% }}$ | ${ }_{3}^{3}$ | ${ }_{3,08 \%}$ |  | ${ }_{3}^{8.068}$ | ${ }_{3.07}$ | ${ }_{3.00}$ | ${ }_{3.056}$ | ${ }_{3.078}$ | ${ }_{3}^{10.588}$ | ${ }_{\text {3, }}^{2.275}$ | ${ }_{30.08}^{3.13}$ | ${ }_{3.05}$ | ${ }_{3.078}$ | ${ }_{3.80}$ | ${ }_{3.0 \%}$ | ${ }_{3.078}$ | 3.04\% |
| Capial Costs © 2010 Prices |  | ${ }^{33.8800}$ | 00.000 | 55.400 | 157.000 | 46.250 | 296.365 | ${ }^{21.1365}$ | \$1,21.305 | s1,201.665 | 22.565 |  | 66000 | 341.000 | 407.000 | \$1,361.000 | s1,441.000 | 166.000 | 341.000 | S1,34,.000 | 51,361.000 | \$1,41.000 | 1/66.000 | , 31.1 .000 | S41.00 | 51,566000 |
| Intemal Loan foom Town (neress at 0\%\%) |  | 50.000 | 50.000 | 50.00 | \$70.000 | 570.000 | 57.000 | 570.000 | 570.000 | 570.000 | 570.000 | 570.0 | s70. | 570.000 | 50.000 | 50.0 | S0.000 | s0.000 | s0.000 | 50.00 | 50.00 | 50.000 | so.000 | s0.000 | so.000 |  |
| Dett Charges (indudiding Inerest) |  | 0.880 | 27.407 | S254, 15 | 5294.15 | 12.019 | 5.516 | \$565.516 | \$565.516 | 5565.516 | ${ }_{5665.516}$ | 5665.516 | 5565.516 | ${ }^{5310,701}$ | \$270.900 | \$153.497 | S0.000 | ${ }^{50.000}$ | S0.000 | s0.000 | s0.000 | s0.000 | S0.000 | s0.000 | s0.000 | 80.000 |
|  |  | $\frac{53,837.0}{513}$ | 54.7 |  |  | 6,204 | 6.97 |  |  |  | 51,86,400 |  |  |  |  |  |  | S9,725 | S9,983 | S10,40 | S10,86 | S11,415 | ${ }_{11,933}$ | ${ }_{\text {S12,32, } 6,34}$ | , | ${ }_{\text {S13,685 }}$ |



| Cast Component | Cost | ${ }_{\text {Len }}^{\text {Leverized }}$ Anmal Cost | Unit Cost | \% |
| :---: | :---: | :---: | :---: | :---: |
| Capial Prip Replacement | \$11,375.76 | st.112.26 | 0.394 | ${ }^{13.76 \%}$ |
| ${ }_{\text {Capial - Sudies }}$ |  |  | 0.0001 |  |
| Captal - Loss rectuction Progam | ${ }_{5278.78}$ | ${ }_{\text {sin }}$ | 0.006 |  |
| Capial - Growh | ${ }_{\text {cher }}^{556.14}$ | ${ }_{\text {chers }}^{515}$ | 0.000 | ${ }^{0.0476}$ |
| Waier Purchase - Regeion Fived Charge (25\%) | 16,386,43 |  |  | ${ }^{12.297 \%}$ |
| Water Purchase-Reeion V Variale Chare ( $77 \%$ ) | S49,181.45 | S3.148.20 | 1.116 | ${ }^{38.49 \%}$ |
| Water Purchase- Region Fived Charge (Growh) | ${ }^{5340.89}$ | ${ }_{521.82}$ |  | ${ }^{0.277 \%}$ |
| Water Purchase - Region Variale Charge (Growth) | ${ }_{\text {S882, } 28}$ |  | 0.020 | $0.08 \%$ |
| Rate Stabilization Allowance | ${ }_{\text {s571.6s }}$ | ${ }^{5836.59}$ | 0.013 | $0.45 \%$ |
| Conrmbuton 0 Capara Reserve |  | S870.31 | $\frac{0.309}{0.513}$ |  |
| ${ }_{\text {Debt Payment }}$ | 5466 | 5298 |  |  |

## APPENDIX F

INFORMATION REQUIRED TO MEET ONTARIO REGULATION 453/07 REQUIREMENTS

Table F1 - Meeting O. Reg. 453/07 Requirements

| Requirements |  |  | How Requirements are Being Met |
| :---: | :---: | :---: | :---: |
| 1. | The financial plans must be approved by a resolution that is passed by, |  |  |
|  | i. | The council of the municipality, if the owner of the drinking water system is a municipality. | See separate Council Resolution. |
|  | ii. | The governing body of the owner, if the owner of the drinking water system has a governing body and is not a municipality. | N/A |
| 2. | The financial plans must apply to a period of at least six years. |  | Plan is for a 25 year period. |
| 3. | The first year to which the financial plans must apply must be the year determined in accordance with the following rules: |  |  |
|  | i. | If the financial plans are required by subsection 2 , the first year to which the financial plans must apply must be the year in which the drinking water system's existing municipal drinking water licence would otherwise expire. | Financial Plan is intended to apply in 2011, subject to final approval by new Council. |
|  | ii. | If the financial plans are required by a condition that was included in a municipal drinking water licence under subsection 1 (3), the first year to which the financial plans must apply must be the later of 2010 and the year in which the first licence for the system was issued. |  |
| 4. | Subject to subsection (2), for each year to which the financial plans apply, the financial plans must include the following: |  |  |
|  | i. | Details of the proposed or projected financial position of the drinking water system itemized by: | Proposed or Projected Financial Position is calculated as the financial assets less the total financial liabilities plus the value of the non-financial assets projected for each year in the study period. Table F2 provides this information. |
|  |  | a. Total financial assets | These are the cash or cash equivalents held by the Town projected for each year of the study period. The Town is not expected to have any cash equivalents. All accounts receivables are assumed to be collected by year end. See Table F2 attached to this Appendix. |
|  |  | b. Total liabilities | This is the projected debt for each year. All accounts payable are assumed to be paid by year end. See Table F2. |
|  |  | c. Net debt | This is calculated as the difference between the financial assets and the total liabilities. See Table F2. |
|  |  | d. Non-financial assets that are tangible capital assets, tangible capital assets under construction, inventories of supplies and prepaid expenses, | This is the projected value of the tangible capital assets such as the watermains etc. in any given year. The starting asset value in 2010 is according to PSAB data provided by the Town. Inventory amounts are based on mid-year inventory value for 2010. It is assumed that the Town will not prepay any expenses. See Table F2. |



Appendix F: Information Required to Meet Ontario Regulation 453/07 Requirements

|  | iv. | Details of the extent to which the information described in subparagraphs i, ii and iii relates directly to the replacement of lead service pipes as defined in section 15.1-3 of Schedule 15.1 to Ontario Regulation 170/03 (Drinking Water Systems), made under the Act. | The Town is not required to replace lead service pipes based on the results of the community lead sampling program. The MOE has advised that the sampling is no longer required (MOE letter dated January 15, 2010) |
| :---: | :---: | :---: | :---: |
| 5. | The owner of the drinking water system must. |  |  |
|  | i. | Make the financial plans available, on request, to members of the public who are served by the drinking water system without charge, | The financial plan will be made available at no charge to the public following approval. |
|  | ii. | Make the financial plans available to members of the public without charge through publication on the Internet, if the owner maintains a website on the Internet, | The financial plan will be posted on the Town's website and available to the public at no charge. |
|  | iii. | Provide notice advising the public of the availability of the financial plans under subparagraphs i and ii, if applicable, in a manner that, in the opinion of the owner, will bring the notice to the attention of members of the public who are served by the drinking water system. | A notice will be placed in the local newspaper following approval of the plan. |
| 6. | The owner of the drinking water system must give a copy of the financial plans to the Ministry of Municipal Affairs and Housing. O. Reg. 453/07, s. 3 (1). |  |  |
|  |  | Each of the following sub-subparagraphs applies only if the information referred to in the subsubparagraph is known to the owner at the time the financial plans are prepared. |  |
|  | 1. | Sub-subparagraphs 4 i A, B and C of subsection (1). | See comments in respective sections above. |
|  | 2. | Sub-subparagraphs 4 iii A, C, E and F of subsection (1). O. Reg. 453/07, s. 3 (2). | See comments in respective sections above. |

Appendix F: Information Required to Meet Ontario Regulation 453/07 Requirements
Table F2: Projected Financial Position (2010-2034)

| Description |  | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Financial Assets |  |  |  |  |  |  |  |  |
| Cash | \$ | 115,154 | \$ 1,177,046 | \$ 2,510,311 | \$ 2,549,732 | \$ 3,421,476 | \$ 3,470,174 | \$ 3,102,240 |
| Cash Equivalents | \$ | - | \$ | \$ | \$ | \$ | \$ | \$ |
| Accounts Receivable | \$ | - | \$ | \$ | \$ | \$ | \$ | \$ |
| Total Financial Assets | \$ | 115,154 | \$ 1,177,046 | \$ 2,510,311 | \$ 2,549,732 | \$ 3,421,476 | \$ 3,470,174 | \$ 3,102,240 |
| Liabilities |  |  |  |  |  |  |  |  |
| Accounts Payable | \$ | - | \$ | \$ | \$ | \$ | \$ | \$ |
| Capital Reserve Fund Contributions | \$ | 785,993 | \$ 793,853 | \$ 801,791 | \$ 809,809 | \$ 817,907 | \$ 826,087 | \$ 834,347 |
| Rate Stabilization Reserve Fund Contributions | \$ | - | \$ 219,830 | \$ 21,288 | \$ 20,034 | \$ 22,069 | \$ 24,312 | \$ 20,086 |
| Long Term Debt | \$ | 1,789,220 | \$ 2,042,313 | \$ 2,591,943 | \$ 2,297,327 | \$ 3,042,308 | \$ 4,128,191 | \$ 3,562,676 |
| Internal Loan from Town | \$ | 700,000 | \$ 700,000 | \$ 700,000 | \$ 630,000 | \$ 560,000 | \$ 490,000 | \$ 420,000 |
| Total Financial Liabilities | \$ | 3,275,213 | \$ 3,755,996 | \$ 4,115,022 | \$ 3,757,171 | \$ 4,442,285 | \$ 5,468,589 | \$ 4,837,109 |
| Net Debt (Net Financial Assets) | \$ | 3,160,059 | \$ 2,578,950 | \$ 1,604,711 | \$ 1,207,439 | \$ 1,020,809 | \$ 1,998,415 | \$ 1,734,869 |
| Non Financial Assets |  |  |  |  |  |  |  |  |
| Tangible Capital Assets (Start of Year) | \$ | 53,201,976 | \$ 53,324,383 | \$ 53,818,388 | \$ 54,776,248 | \$ 56,325,864 | \$ 57,586,081 | \$ 59,426,716 |
| Assets Added |  |  |  |  |  |  |  |  |
| Pipe Replacement | \$ | 33,800 | \$ 404,000 | \$ 865,400 | \$ 1,157,000 | \$ 926,250 | \$ 1,196,365 | \$ 1,196,365 |
| New Infrastructure (Development) | \$ | - | \$ | \$ | \$ 303,400 | \$ 239,020 | \$ 547,970 | \$ 176,120 |
| Materials Inventory | \$ | 92,000 | \$ 93,840 | \$ 95,717 | \$ 97,631 | \$ 99,584 | \$ 101,575 | \$ 103,607 |
| Prepaid Expenses | \$ | - | \$ | \$ | \$ | \$ | \$ | \$ |
| Less Assets Removed |  |  |  |  |  |  |  |  |
| Disposal of Assets (Old Pipe) | \$ | 3,393 | \$ 3,835 | \$ 3,257 | \$ 8,415 | \$ 4,637 | \$ 5,275 | \$ 5,275 |
| Total Tangible Capital Assets (End of Year) | \$ | 53,324,383 | \$ 53,818,388 | \$ 54,776,248 | \$ 56,325,864 | \$ 57,586,081 | \$ 59,426,716 | \$ 60,897,533 |
| Financial Position - Net Asset Value | \$ | 50,164,324 | \$ 51,239,438 | \$ 53,171,537 | \$ 55,118,425 | \$ 56,565,272 | \$ 57,428,301 | \$ 59,162,664 |

## Notes:

Development projections are subject to change
as timing depends on developers
Projections include 2\% annual inflation

Appendix F: Information Required to Meet Ontario Regulation 453/07 Requirements
Table F2: Projected Financial Position (2010-2034)

| Description | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Financial Assets |  |  |  |  |  |  |  |
| Cash | \$ 2,834,833 | \$ 2,782,840 | \$ 2,761,339 | \$ 2,855,621 | \$ 2,656,170 | \$ 2,353,977 | \$ 2,374,764 |
| Cash Equivalents | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| Accounts Receivable | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| Total Financial Assets | \$ 2,834,833 | \$ 2,782,840 | \$ 2,761,339 | \$ 2,855,621 | \$ 2,656,170 | \$ 2,353,977 | \$ 2,374,764 |
| Liabilities |  |  |  |  |  |  |  |
| Accounts Payable | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| Capital Reserve Fund Contributions | \$ 842,691 | \$ 851,118 | \$ 859,629 | \$ 868,225 | \$ 876,908 | \$ 885,677 | \$ 894,533 |
| Rate Stabilization Reserve Fund Contributions | \$ 20,698 | \$ 23,418 | \$ 25,320 | \$ 27,376 | \$ 29,599 | \$ 30,704 | \$ 34,521 |
| Long Term Debt | \$ 2,997,160 | \$ 2,431,644 | \$ 1,866,129 | \$ 1,300,613 | \$ 735,098 | \$ 424,397 | \$ 153,497 |
| Internal Loan from Town | \$ 350,000 | \$ 280,000 | \$ 210,000 | \$ 140,000 | \$ 70,000 | \$ | \$ - |
| Total Financial Liabilities | \$ 4,210,549 | \$ 3,586,180 | \$ 2,961,078 | \$ 2,336,214 | \$ 1,711,604 | \$ 1,340,777 | \$ 1,082,551 |
| Net Debt (Net Financial Assets) | \$ 1,375,716 | \$ 803,340 | \$ 199,739 | \$ $(519,407)$ | \$ (944,566) | \$ $(1,013,200)$ | \$ (1,292,212) |
| Non Financial Assets |  |  |  |  |  |  |  |
| Tangible Capital Assets (Start of Year) | \$ 60,897,533 | \$ 62,333,702 | \$ 63,684,584 | \$ 65,047,622 | \$ 66,642,969 | \$ 68,324,438 | \$ 69,776,315 |
| Assets Added |  |  |  |  |  |  |  |
| Pipe Replacement | \$ 1,196,365 | \$ 1,196,365 | \$ 1,196,365 | \$ 1,341,000 | \$ 1,341,000 | \$ 1,341,000 | \$ 1,341,000 |
| New Infrastructure (Development) | \$ 139,400 | \$ 52,000 | \$ 62,000 | \$ 148,000 | \$ 231,880 |  | \$ 132,000 |
| Materials Inventory | \$ 105,679 | \$ 107,793 | \$ 109,949 | \$ 112,147 | \$ 114,390 | \$ 116,678 | \$ 119,012 |
| Prepaid Expenses | \$ | \$ | \$ - | \$ | \$ | \$ | \$ |
| Less Assets Removed |  |  |  |  |  |  |  |
| Disposal of Assets (Old Pipe) | \$ 5,275 | \$ 5,275 | \$ 5,275 | \$ 5,801 | \$ 5,801 | \$ 5,801 | \$ 5,801 |
| Total Tangible Capital Assets (End of Year) | \$ 62,333,702 | \$ 63,684,584 | \$ 65,047,622 | \$ 66,642,969 | \$ 68,324,438 | \$ 69,776,315 | \$ 71,362,526 |
| Financial Position - Net Asset Value | \$ 60,957,986 | \$ 62,881,244 | \$ 64,847,884 | \$ 67,162,376 | \$ 69,269,004 | \$ 70,789,515 | \$ 72,654,739 |

## Notes:

Development projections are subject to change
as timing depends on developers
Projections include 2\% annual inflation

Appendix F: Information Required to Meet Ontario Regulation 453/07 Requirements Table F2: Projected Financial Position (2010-2034)

| Description | 2024 | 2025 | 2026 | 2027 | 2028 |  | 2029 | 2030 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Financial Assets |  |  |  |  |  |  |  |  |
| Cash | \$ 2,325,439 | \$ 2,344,963 | \$ 2,288,065 | \$ 2,094,951 | \$ 1,992,763 | \$ | 1,832,692 | \$ 1,607,771 |
| Cash Equivalents | \$ | \$ | \$ | \$ | \$ | \$ | - - | \$ |
| Accounts Receivable | \$ | \$ | \$ | \$ | \$ | \$ | - | \$ |
| Total Financial Assets | \$ 2,325,439 | \$ 2,344,963 | \$ 2,288,065 | \$ 2,094,951 | \$ 1,992,763 | \$ | 1,832,692 | \$ 1,607,771 |
| Liabilities |  |  |  |  |  |  |  |  |
| Accounts Payable | \$ | \$ | \$ | \$ | \$ | \$ | - | \$ |
| Capital Reserve Fund Contributions | \$ 903,479 | \$ 912,513 | \$ 921,639 | \$ 930,855 | \$ 940,164 | \$ | 949,565 | \$ 959,061 |
| Rate Stabilization Reserve Fund Contributions | \$ 37,325 | \$ 40,355 | \$ 43,632 | \$ 45,246 | \$ 50,888 | \$ | 55,020 | \$ 59,487 |
| Long Term Debt | \$ | \$ | \$ | \$ | \$ | \$ | - | \$ |
| Internal Loan from Town | \$ | \$ | \$ | \$ | \$ | \$ | - | \$ |
| Total Financial Liabilities | \$ 940,803 | \$ 952,869 | \$ 965,271 | \$ 976,101 | \$ 991,051 | \$ | 1,004,585 | \$ 1,018,548 |
| Net Debt (Net Financial Assets) | \$ (1,384,636) | \$ (1,392,094) | \$ (1,322,794) | \$ (1,118,851) | \$ (1,001,712) | \$ | $(828,107)$ | \$ (589,223) |
| Non Financial Assets |  |  |  |  |  |  |  |  |
| Tangible Capital Assets (Start of Year) | \$ 71,362,526 | \$ 72,819,117 | \$ 74,278,136 | \$ 75,739,631 | \$ 77,203,653 | \$ | 78,670,250 | \$ 80,139,476 |
| Assets Added |  |  |  |  |  |  |  |  |
| Pipe Replacement | \$ 1,341,000 | \$ 1,341,000 | \$ 1,341,000 | \$ 1,341,000 | \$ 1,341,000 | \$ | 1,341,000 | \$ 1,341,000 |
| New Infrastructure (Development) |  |  |  |  |  |  |  |  |
| Materials Inventory | \$ 121,392 | \$ 123,820 | \$ 126,296 | \$ 128,822 | \$ 131,399 | \$ | 134,027 | \$ 136,707 |
| Prepaid Expenses | \$ | \$ | \$ | \$ | \$ | \$ | - | \$ |
| Less Assets Removed |  |  |  |  |  |  |  |  |
| Disposal of Assets (Old Pipe) | \$ 5,801 | \$ 5,801 | \$ 5,801 | \$ 5,801 | \$ 5,801 | \$ | 5,801 | \$ 5,801 |
| Total Tangible Capital Assets (End of Year) | \$ 72,819,117 | \$ 74,278,136 | \$ 75,739,631 | \$ 77,203,653 | \$ 78,670,250 | \$ | 80,139,476 | \$ 81,611,382 |
| Financial Position - Net Asset Value | \$ 74,203,753 | \$ 75,670,230 | \$77,062,426 | \$ 78,322,503 | \$ 79,671,963 | \$ | 80,967,583 | \$ 82,200,605 |

## Notes:

Development projections are subject to change
as timing depends on developers
Projections include 2\% annual inflation

| Description | 2031 | 2032 | 2033 | 2034 |
| :---: | :---: | :---: | :---: | :---: |
| Financial Assets |  |  |  |  |
| Cash | \$ 1,457,873 | \$ 1,230,260 | \$ 1,184,178 | \$ 1,123,766 |
| Cash Equivalents | \$ | \$ | \$ | \$ |
| Accounts Receivable | \$ | \$ | \$ | \$ |
| Total Financial Assets | \$ 1,457,873 | \$ 1,230,260 | \$ 1,184,178 | \$ 1,123,766 |
| Liabilities |  |  |  |  |
| Accounts Payable | \$ | \$ | \$ | \$ |
| Capital Reserve Fund Contributions | \$ 968,651 | \$ 978,338 | \$ 988,121 | \$ 998,003 |
| Rate Stabilization Reserve Fund Contributions | \$ 64,318 | \$ 69,540 | \$ 75,187 | \$ 81,292 |
| Long Term Debt | \$ | \$ | \$ | \$ |
| Internal Loan from Town | \$ | \$ | \$ | \$ |
| Total Financial Liabilities | \$ 1,032,969 | \$ 1,047,878 | \$ 1,063,308 | \$ 1,079,295 |
| Net Debt (Net Financial Assets) | \$ (424,904) | \$ (182,382) | \$ (120,870) | \$ (44,472) |
| Non Financial Assets |  |  |  |  |
| Tangible Capital Assets (Start of Year) | \$ 81,611,382 | \$ 83,086,022 | \$ 84,563,452 | \$ 86,043,725 |
| Assets Added |  |  |  |  |
| Pipe Replacement | \$ 1,341,000 | \$ 1,341,000 | \$ 1,341,000 | \$ 1,341,000 |
| New Infrastructure (Development) |  |  |  |  |
| Materials Inventory | \$ 139,441 | \$ 142,230 | \$ 145,075 | \$ 147,976 |
| Prepaid Expenses | \$ | \$ | \$ | \$ |
| Less Assets Removed |  |  |  |  |
| Disposal of Assets (Old Pipe) | \$ 5,801 | \$ 5,801 | \$ 5,801 | \$ 5,801 |
| Total Tangible Capital Assets (End of Year) | \$ 83,086,022 | \$ 84,563,452 | \$ 86,043,725 | \$ 87,526,900 |
| Financial Position - Net Asset Value | \$ 83,510,927 | \$ 84,745,834 | \$ 86,164,595 | \$ 87,571,372 |

## Notes:

Development projections are subject to change
as timing depends on developers
Projections include 2\% annual inflation

Appendix F: Information Required to Meet Ontario Regulation 453/07 Requirements
Table F3: Projected Gross Cash Receipts and Payments (2010-2034)

| Description | 2010 |  | 2011 |  | 2012 |  | 2013 |  | 2014 |  | 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash (at Start of Year) | \$ | 115,154 | \$ | 1,177,046 | \$ | 2,510,311 | \$ | 2,549,732 | \$ | 3,421,476 | \$ | 3,470,174 |
| Gross Cash Receipts During Year |  |  |  |  |  |  |  |  |  |  |  |  |
| Proceeds (fixed \& variable rates) from Water Rates | \$ | 3,732,444 | \$ | 4,379,927 | \$ | 4,826,036 | \$ | 5,254,354 | \$ | 5,846,716 | \$ | 6,366,780 |
| Other Revenues (from daily operations) | \$ | 212,800 | \$ | 217,056 | \$ | 221,397 | \$ | 225,825 | \$ | 230,342 | \$ | 234,948 |
| Proceeds from Sale of Tangible Assets | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Proceeds from Disposal of Investments | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Proceeds from Debentures/Loans | \$ | 380,500 | \$ | 804,445 | \$ | - | \$ | 1,157,000 | \$ | - | \$ | - |
| Subtotal Cash Receipts | \$ | 4,325,744 | \$ | 5,401,428 | \$ | 5,047,434 | \$ | 6,637,179 | \$ | 6,077,057 | \$ | 6,601,728 |
| Gross Cash Payments During Year |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross Distribution System O\&M Expenses | \$ | 1,266,300 | \$ | 1,330,375 | \$ | 1,397,692 | \$ | 1,468,415 | \$ | 1,542,717 | \$ | 1,620,778 |
| Payments (fixed \& variable rates) to Niagara Region | \$ | 1,952,972 | \$ | 2,198,301 | \$ | 2,455,144 | \$ | 2,704,586 | \$ | 2,979,372 | \$ | 3,282,077 |
| Capital Expenditures | \$ | 33,800 | \$ | 412,080 | \$ | 900,362 | \$ | 1,227,818 | \$ | 1,024,251 | \$ | 1,431,291 |
| Purchase of Investments | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Debt Expenses (including interest) | \$ | 10,780 | \$ | 127,407 | \$ | 254,815 | \$ | 294,615 | \$ | 412,019 | \$ | 565,516 |
| Internal Debt Repayment (including Interest) | \$ | - | \$ | - | \$ | - | \$ | 70,000 | \$ | 70,000 | \$ | 70,000 |
| Subtotal Cash Payments | \$ | 3,263,852 | \$ | 4,068,163 | \$ | 5,008,013 | \$ | 5,765,434 | \$ | 6,028,360 | \$ | 6,969,662 |
| Cash (at End of Year) | \$ | 1,177,046 | \$ | 2,510,311 | \$ | 2,549,732 | \$ | 3,421,476 | \$ | 3,470,174 | \$ | 3,102,240 |

Appendix F: Information Required to Meet Ontario Regulation 453/07 Requirements
Table F3: Projected Gross Cash Receipts and Payments (2010-2034)

| Description | 2016 |  | 2017 |  | 2018 |  | 2019 |  | 2020 |  | 2021 |  | 2022 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash (at Start of Year) | \$ | 3,102,240 | \$ | 2,834,833 | \$ | 2,782,840 | \$ | 2,761,339 | \$ | 2,855,621 | \$ | 2,656,170 | \$ | 2,353,977 |
| Gross Cash Receipts During Year |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Proceeds (fixed \& variable rates) from Water Rates | \$ | 6,867,903 | \$ | 7,344,825 | \$ | 7,789,227 | \$ | 8,384,324 | \$ | 8,844,133 | \$ | 9,300,105 | \$ | 9,762,804 |
| Other Revenues (from daily operations) | \$ | 239,647 | \$ | 244,440 | \$ | 249,329 | \$ | 254,316 | \$ | 259,402 | \$ | 264,590 | \$ | 269,882 |
| Proceeds from Sale of Tangible Assets | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  |
| Proceeds from Disposal of Investments | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Proceeds from Debentures/Loans | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Subtotal Cash Receipts | \$ | 7,107,550 | \$ | 7,589,265 | \$ | 8,038,556 | \$ | 8,638,639 | \$ | 9,103,535 | \$ | 9,564,695 |  | 0,032,686 |
| Gross Cash Payments During Year |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross Distribution System O\&M Expenses | \$ | 1,702,790 | \$ | 1,788,951 | \$ | 1,879,472 | \$ | 1,974,573 | \$ | 2,074,486 | \$ | 2,179,455 | \$ | 2,289,736 |
| Payments (fixed \& variable rates) to Niagara Region | \$ | 3,548,581 | \$ | 3,826,532 | \$ | 4,137,246 | \$ | 4,473,190 | \$ | 4,836,414 | \$ | 5,229,130 | \$ | 5,640,750 |
| Capital Expenditures | \$ | 1,488,071 | \$ | 1,390,260 | \$ | 1,407,825 | \$ | 1,461,078 | \$ | 1,756,571 | \$ | 1,822,787 | \$ | 1,700,712 |
| Purchase of Investments | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Debt Expenses (including interest) | \$ | 565,516 | \$ | 565,516 | \$ | 565,516 | \$ | 565,516 | \$ | 565,516 | \$ | 565,516 | \$ | 310,701 |
| Internal Debt Repayment (including Interest) | \$ | 70,000 | \$ | 70,000 | \$ | 70,000 | \$ | 70,000 | \$ | 70,000 | \$ | 70,000 | \$ | 70,000 |
| Subtotal Cash Payments | \$ | 7,374,958 | \$ | 7,641,258 | \$ | 8,060,058 | \$ | 8,544,357 | \$ | 9,302,986 | \$ | 9,866,888 |  | 0,011,899 |
| Cash (at End of Year) | \$ | 2,834,833 | \$ | 2,782,840 | \$ | 2,761,339 | \$ | 2,855,621 | \$ | 2,656,170 | \$ | 2,353,977 | \$ | 2,374,764 |

Appendix F: Information Required to Meet Ontario Regulation 453/07 Requirements
Table F3: Projected Gross Cash Receipts and Payments (2010-2034)

| Description | 2023 | 2024 |  | 2025 | 2026 | 2027 | 2028 | 2029 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash (at Start of Year) | \$ 2,374,764 | \$ | 2,325,439 | \$ 2,344,963 | \$ 2,288,065 | \$ 2,094,951 | \$ 1,992,763 | \$ 1,832,692 |  |
| Gross Cash Receipts During Year |  |  |  |  |  |  |  |  |  |
| Proceeds (fixed \& variable rates) from Water Rates | \$ 10,270,776 | \$ | 10,809,365 | \$ 11,380,732 | \$ 12,025,159 | \$ 12,723,236 | \$ 13,520,416 | \$ | 14,402,726 |
| Other Revenues (from daily operations) | \$ 275,279 | \$ | 280,785 | \$ 286,401 | \$ 292,129 | \$ 297,971 | \$ 303,931 | \$ | 310,009 |
| Proceeds from Sale of Tangible Assets | \$ | \$ | - | \$ | \$ | \$ | \$ | \$ | - |
| Proceeds from Disposal of Investments | \$ | \$ | - | \$ | \$ | \$ | \$ | \$ | - |
| Proceeds from Debentures/Loans | \$ | \$ | - | \$ | \$ | \$ | \$ | \$ | - |
| Subtotal Cash Receipts | \$ 10,546,055 |  | 11,090,150 | \$ 11,667,133 | \$ 12,317,288 | \$ 13,021,207 | \$ 13,824,347 | \$ | 14,712,736 |
| Gross Cash Payments During Year |  |  |  |  |  |  |  |  |  |
| Gross Distribution System O\&M Expenses | \$ 2,405,596 | \$ | 2,527,320 | \$ 2,655,202 | \$ 2,789,555 | \$ 2,930,707 | \$ 3,079,000 | \$ | 3,234,798 |
| Payments (fixed \& variable rates) to Niagara Region | \$ 6,098,779 | \$ | 6,594,000 | \$ 7,129,433 | \$ 7,708,343 | \$ 8,314,965 | \$ 8,990,140 | \$ | 9,720,139 |
| Capital Expenditures | \$ 1,820,105 | \$ | 1,795,811 | \$ 1,939,396 | \$ 2,012,504 | \$ 1,877,724 | \$ 1,915,278 | \$ | 1,982,720 |
| Purchase of Investments | \$ | \$ | - | \$ | \$ | \$ | \$ | \$ | - |
| Debt Expenses (including interest) | \$ 270,900 | \$ | 153,497 | \$ | \$ | \$ | \$ | \$ | - |
| Internal Debt Repayment (including Interest) | \$ | \$ | - | \$ | \$ | \$ | \$ | \$ | - |
| Subtotal Cash Payments | \$ 10,595,380 | \$ | 11,070,627 | \$ 11,724,031 | \$ 12,510,402 | \$ 13,123,395 | \$ 13,984,418 | \$ | 14,937,657 |
| Cash (at End of Year) | \$ 2,325,439 | \$ | 2,344,963 | \$ 2,288,065 | \$ 2,094,951 | \$ 1,992,763 | \$ 1,832,692 | \$ | 1,607,771 |

Appendix F: Information Required to Meet Ontario Regulation 453/07 Requirements
Table F3: Projected Gross Cash Receipts and Payments (2010-2034)

| Description | 2030 |  | 2031 |  | 2032 |  | 2033 |  | 2034 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash (at Start of Year) | \$ | 1,607,771 | \$ | 1,457,873 | \$ | 1,230,260 | \$ | 1,184,178 | \$ | 1,123,766 |
| Gross Cash Receipts During Year |  |  |  |  |  |  |  |  |  |  |
| Proceeds (fixed \& variable rates) from Water Rates | \$ | 15,583,036 | \$ | 16,605,040 | \$ | 17,734,635 | \$ | 18,942,571 | \$ | 20,234,458 |
| Other Revenues (from daily operations) | \$ | 316,210 | \$ | 322,534 | \$ | 328,984 | \$ | 335,564 | \$ | 342,275 |
| Proceeds from Sale of Tangible Assets | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Proceeds from Disposal of Investments | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Proceeds from Debentures/Loans | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Subtotal Cash Receipts | \$ | 15,899,246 | \$ | 16,927,574 | \$ | 18,063,619 | \$ | 19,278,136 | \$ | 20,576,734 |
| Gross Cash Payments During Year |  |  |  |  |  |  |  |  |  |  |
| Gross Distribution System O\&M Expenses | \$ | 3,398,479 | \$ | 3,570,442 | \$ | 3,751,106 | \$ | 3,940,912 | \$ | 4,140,322 |
| Payments (fixed \& variable rates) to Niagara Region | \$ | 10,509,414 | \$ | 11,362,779 | \$ | 12,285,437 | \$ | 13,283,014 | \$ | 14,361,595 |
| Capital Expenditures | \$ | 2,141,250 | \$ | 2,221,967 | \$ | 2,073,159 | \$ | 2,114,622 | \$ | 2,518,813 |
| Purchase of Investments | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Debt Expenses (including interest) | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Internal Debt Repayment (including Interest) | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Subtotal Cash Payments | \$ | 16,049,143 | \$ | 17,155,187 | \$ | 18,109,701 | \$ | 19,338,548 | \$ | 21,020,729 |
| Cash (at End of Year) | \$ | 1,457,873 | \$ | 1,230,260 | \$ | 1,184,178 | \$ | 1,123,766 | \$ | 679,770 |

## APPENDIX G

## OPTION 1: FIXED MONTHLY CHARGE PER UNIT PLUS UNIFORM RATE

 PROJECTIONS|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Hmainmase | $\frac{\text { ver }}{\substack{\text { amer }}}$ | ${ }_{\substack{2000}}^{2000}$ | $\underbrace{102}_{\substack{2011 \\ 1020}}$ | $\underbrace{\substack{\text { and }}}_{\substack{2022}}$ |  |  |  |  | ${ }^{20177} 1.149$ |  |  | ${ }^{2000} 1219$ | ${ }^{2012} 12$ | ${ }^{2022}{ }_{1228}$ |  | ${ }^{2024} 1319$ |  | ${ }^{2006}$ | ${ }^{2027}$ | ${ }_{\substack{\text { 20es } \\ 1,288}}$ | ${ }^{2009} 1.45$ | ${ }^{2000} 1.466$ | ${ }_{\substack{2015 \\ 1.566}}$ | ${ }^{2002}$ | ${ }_{\substack{2038 \\ 1.57}}$ |  |
|  | ${ }_{\text {ghata }}$ |  | stumol | $\stackrel{\text { spor }}{\text { spex }}$ |  |  | ${ }_{\text {solicis }}^{\text {sind }}$ | ${ }_{\text {ssfar }}^{\text {sis }}$ |  |  | s.1.94] |  | ${ }_{\text {Slizen }}$ |  |  |  |  |  |  |  | ${ }_{5}^{5,2 \times 39}$ |  |  |  |  |  |
|  |  | ${ }_{\text {St, }}^{1 / 42735}$ | ${ }_{\text {S.1.23s86 }}$ | s,1,9834 | s.198.5n | ${ }_{52,18389}$ | ${ }^{2,246404}$ | ${ }_{5}^{2599888}$ | ${ }^{5.851986}$ | S3.9327n | ${ }^{\text {s238601 }}$ | ${ }_{5}^{53} 53824$ |  | ${ }_{\text {s.1.3328 }}$ | St.40 41 | S¢sssmo |  |  | ${ }_{56,18643}$ | ${ }_{56,68772}$ | s.13, 3.40 | 57, 5 S34 | ${ }_{\text {ss, } 3 \text { S } 76}$ | 9,96666 |  | Sissess |
|  |  | ssom | ${ }_{5333}$ | \$1429 | S5379 | ${ }_{51739}$ | ร9112 | ${ }^{512646}$ | ${ }^{2124}$ | 22.16 | ${ }^{\text {SSOM4 }}$ | ${ }^{2720]}$ | 59276 | 8029 | ${ }^{82275}$ | ${ }^{1354}$ | ss823 | Stume | St142 | sums | Scser | ${ }^{\text {s23 }}$ | צs607 | ${ }_{512120}$ | ${ }_{56613}$ | ร159 |
|  |  | somo | Stain | s28sion | S87.160 | ss1981 | ${ }^{58220}$ | ${ }_{818187}$ | \$5769 | ${ }_{50234}$ | ${ }_{50138}$ | ${ }_{5283}$ | ${ }^{58877}$ | s13s2 | Sp\%41 | ${ }_{\text {ss }}^{3} / 8$ | ${ }_{52213}$ | stuess | ${ }_{52}{ }^{2} 6$ | stowe | ${ }_{\text {suss319 }}$ | siln | Siz6em | ${ }_{\text {s18596m }}$ | ${ }_{\text {SILSOS }}$ | Stomen |
|  |  | smom | cılsso | 51218 | ${ }_{50} 508$ | ${ }_{5}^{52 \times 10}$ | 5243 | somas | Smase | ${ }_{\text {s2 }}$ | ${ }^{23330}$ | ${ }_{52376}$ | 52939 | son74 | s4421 | s5723 | soms | ${ }_{\text {splar }}$ | ${ }_{\text {scrabe }}$ | ss | Ss500 | 59887 | ${ }_{\text {Scalis }}$ | sosso | ${ }^{515156}$ | (1129 |
| ${ }^{\text {anden }}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Copilucmesumitintion |  | s3mo | Sl2ke | ${ }^{\text {spos } 38}$ | S127278 | S.102321 | S1/42329 |  | ${ }_{\text {S } 1.302020}$ | s.10029 |  | S11385911 | ${ }_{5} 51.22787$ | S.1.00712 | s.180.15 | s.1.38s11 | S1,92396 | S.20254 | ${ }_{5}$ | ${ }_{\text {ctich }}$ |  | ${ }^{522}$ | S2211906 | 8, | S21462 | ${ }^{525888]}$ |
|  |  | somo | somom | somo | Somo | souac | sroam | suamo | somo | somem | somom | soum | somom | soma | somo | somo | some | somo | some | some | somo | somo | somo | somo | somo | somen |
|  |  | soixso | ${ }_{5127407}$ | ${ }^{54} 485$ | ${ }^{529465}$ | S12009 | s¢6s5l6 | sscssl6 | s¢6\%56 | S<6ssic | scssic | sssssl6 | sscssl6 | צ1070 | 527890 | 515397] | some | stame | somo | somo | somo | somom | somoo | somo | soma | som |
|  |  | Stsmos | ${ }_{5}^{5.847 .156}$ | \% | ${ }_{\text {Scassil }}$ | Scomess |  | S 519820 | ${ }_{\text {S2amats }}$ | S8683] | S. | Ssaspers | Stamentio |  | Sllubus | SIISG677 | ${ }_{\text {Sl23096 }}$ | sticess | ${ }_{\text {Slibage }}$ | Slassas |  | Stastss2 | SIISs.19 | SS832]IT | S10,3, 39 | ${ }_{\text {S2LPa } 29}$ |










## APPENDIX H

## OPTION 2: FIXED MONTHLY CHARGE BASED ON METER SIZE PLUS UNIFORM RATE PROJECTIONS

## 







## APPENDIX I

OPTION 2: FIXED MONTHLY CHARGE BASED ON METER SIZE PLUS UNIFORM RATE PROJECTIONS SHOWING SEPARATE CAPITAL RESERVE FUND


|  | ${ }_{\text {2 }}^{2 \text { 200\% }}$ (0,0\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Nominal luest Ruce | $\frac{\text { Oour }}{\text { Verar }}$ | ${ }^{2010}$ | 2011 | 2012 | ${ }^{2013}$ | 204 | 2015 | ${ }^{2016}$ | 2017 | ${ }^{2018}$ | 2019 | 2200 | 2021 | 2022 | ${ }^{203}$ | 2204 | 2035 | ${ }^{2026}$ | 2027 | 208 | ${ }^{2029}$ | ${ }^{2030}$ | ${ }^{231}$ | 2023 | ${ }^{2033}$ |  |
| Intin |  |  | ${ }_{\text {S } 54.00011}$ | ${ }_{\text {S } 592983}$ |  | ${ }_{521273}$ | ssol.1.31 | ${ }_{\text {S866.683 }}$ | ${ }^{5836.517}$ |  |  | ${ }_{\text {s.1.136399 }}$ | ${ }_{512}^{127,73}$ | ${ }_{\text {Sl }}^{1,3,3.12}$ |  | ${ }_{\text {s.10, } 17.519}^{1 / 1}$ |  | ${ }_{\text {s. } 1,9090.36}^{\text {, }}$ | ${ }_{\text {S2, }}^{\text {S204, }}$ |  | ${ }_{5}^{53,398946}$ |  |  | ${ }^{\text {s.3, } 20.561}$ | ${ }^{53,265971}$ | ${ }^{53,351.167}$ |
|  |  | S1.464235 | 51.62386 | st,788,34 | \$1,98,507 | 52,18289 | ${ }^{5} 2.404604$ | 5.5 .998 .88 | 52.81096 | 88,3,9217 | S2.286001 | ${ }^{53} 352824$ | 58.841314 | S4,153288 | St,90.471 | \$4.85, 9 97 | \$5,249331 | 55,6]5.56 | $5{ }^{56,16643}$ | ${ }_{56,647 / 12}$ | 51,13, 40 | 57755934 | \$8.385.76 | S9,066.36 | S9,928847 | ${ }^{510.958 .8}$ |
|  |  | s.000 | ${ }_{55333}$ | \$14,297 | \$15,74 | 5173.49 | ร9, 112 | 520.64 | 521,24 | ${ }_{53,163}$ | 55.504 | S27,08 | ${ }_{5} 52976$ | \$80297 | ${ }_{52275}$ | ${ }^{5354717}$ | ${ }_{58823}$ | S41,42 | S41423 | \$4.787 | S88, 24 | ${ }_{5} 52336$ | ${ }_{56607}$ | ${ }_{50124}$ | 56.173 | STI. |
|  |  | so.000 | S16,100 | S22810 | Sp7,160 | S51951 | 557230 | ${ }_{56187}$ | ${ }^{857,05}$ | S23,34 | ${ }_{567363}$ | ${ }_{52} 5838$ | 558.74 | ${ }^{573.512}$ | ${ }^{5197481}$ | Ss5935 | ${ }_{52293}$ | ${ }_{\text {sloats8 }}$ | ${ }^{52} 260$ | stoo. 184 | ${ }_{\text {sios } 319}$ | ${ }_{\text {sil7 } 115}$ | ${ }^{5126624}$ | ${ }_{5136906}$ | ${ }^{5148023}$ | Stomen |
|  |  | somos | ${ }^{5219,8.8}$ | $5{ }^{5128}$ | S20,3. | ${ }_{52269}$ | 524.312 | ${ }^{\text {S20, } 0_{6} 6}$ | 820.68 | ${ }^{53,48}$ | ${ }^{525330}$ | ${ }^{527376}$ | ${ }^{2925}$ | 88.704 | ${ }^{\text {s44,521 }}$ | ${ }^{573} 35$ | ${ }^{\text {sto } 0,55}$ | ${ }^{\text {S13,632 }}$ | \$4524 | S0.888 | S5502 | S99,4 | ${ }^{664} 3$ | S99. | ${ }^{5551.16}$ | S81,292 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Sols |  |  |  |  |  |  |  | Stis. | Stion |
| Ceprial Cocss will hlution |  | ${ }^{13,880}$ | ${ }^{412 \times 880}$ | S00, 36 | ${ }_{5}^{512727818}$ | ${ }^{1.1,242351}$ | ${ }_{\text {St, } 1,1291}$ | S071 | ${ }^{1,3,302300}$ | ${ }_{51,407825}$ | ${ }^{1.461 .1078}$ | ${ }^{11,76551}$ | ${ }_{\text {s, } 1,52787}$ | S1,700,71 | S1,50,1.105 | ${ }_{\text {st, } 1,5 \text { sil }}$ | S1,93936\% | 2.012504 | ${ }_{\text {s. }}^{1,87,3.24}$ | ${ }^{1,1951278}$ | 220 | 2., ${ }^{\text {2, } 1230}$ | ${ }^{12212196}$ | 2,031.19 | 2.114622 | ${ }^{\text {c/51588}}$ |
|  |  | somo | sonoo | soomo | ${ }^{30} 0.000$ | S50.00 | somo | 50.000 | spowo | 55000 | so.om | Somo | stowo | spome | somo | somo | somo | 50000 | somo | somom | soomo | soom | soomo | somo | 50,00 | som |
|  |  | 10.780 | ${ }_{\text {S127,407 }}$ | ${ }^{12448}$ | ${ }^{5294.45}$ | S412019 | ${ }^{\text {S6S5S5 }}$ | ${ }_{\text {S6S5IT }}$ | ${ }_{\text {S6SSLIT }}$ | ${ }^{\text {SS65S516 }}$ | ${ }_{\text {s6S5IT }}$ | ${ }^{\text {S6S5S516}}$ | ${ }_{\text {S6S5ST6 }}$ | ${ }^{\text {S10,70] }}$ | ${ }^{5270,90}$ | S153,477 | somo | 50,000 | soome | somom | somom | soow | 50000 | soome | soow | so.a |
|  |  | ${ }_{\text {S } 3,377045}$ | ${ }_{54.888279}$ | ${ }_{\text {S } 5 \text { S } 56272}$ | ${ }_{56,3885313}$ |  | S5,476911 | S\%9893200 | ${ }_{\text {S82040, }}$ | ${ }_{586687351}$ | S9097482 | S9.849 | sios.077.140 | ${ }^{\text {S00 } 034}$ | sulit | SIILS66] | ${ }_{51223}$ | S3, 80689 | ${ }_{513}$ | S14 | SIs | S16,968882 | ${ }_{\text {Sl/ } 1 / 88.149}$ |  | S1073.397 | S21.404 |







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## APPENDIX J

## NIAGARA REGION'S 50\% FIXED AND 50\% VARIABLE RATE STRUCTURE PROJECTIONS


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| Table J10: Future Water System Capital Cost Projections in 2010 Dollars (Using Region's "50-50" Rate Structure) Over 25 Years |
| :--- |


| Year | Pipe Replacement Rehabilitation | Studies | Water Loss Reduction | Growth <br> Related <br> Projects | Non-Growth Capital <br> (Watermain Loops etc) | Total Capital Costs in 2010 Dollars |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2010 | \$33,800 | \$0 | \$0 |  | \$0 | \$33,800 |
| 2011 | \$404,000 |  |  |  |  | \$404,000 |
| 2012 | \$865,400 |  |  |  |  | \$865,400 |
| 2013 | \$1,157,000 |  |  |  |  | \$1,157,000 |
| 2014 | \$926,250 | \$20,000 |  |  |  | \$946,250 |
| 2015 | \$186,300 |  | \$100,000 |  |  | \$286,300 |
| 2016 | \$326,700 |  |  |  | \$125,000 | \$451,700 |
| 2017 | \$290,925 |  |  | \$13,940 |  | \$304,865 |
| 2018 | \$340,200 |  |  | \$5,200 |  | \$345,400 |
| 2019 | \$327,375 | \$20,000 |  | \$6,200 |  | \$353,575 |
| 2020 | \$898,425 |  | \$100,000 |  |  | \$998,425 |
| 2021 | \$1,104,300 |  |  |  | \$125,000 | \$1,229,300 |
| 2022 | \$1,341,225 |  |  |  |  | \$1,341,225 |
| 2023 | \$1,341,225 |  |  | \$66,000 |  | \$1,407,225 |
| 2024 | \$1,563,975 | \$20,000 |  |  |  | \$1,583,975 |
| 2025 | \$1,487,025 |  | \$100,000 |  |  | \$1,587,025 |
| 2026 | \$1,626,750 |  |  |  | \$125,000 | \$1,751,750 |
| 2027 | \$1,621,350 |  |  |  |  | \$1,621,350 |
| 2028 | \$1,649,700 |  |  |  |  | \$1,649,700 |
| 2029 | \$1,711,125 | \$20,000 |  |  |  | \$1,731,125 |
| 2030 | \$1,769,850 |  | \$100,000 |  |  | \$1,869,850 |
| 2031 | \$1,729,350 |  |  |  | \$125,000 | \$1,854,350 |
| 2032 | \$1,341,225 |  |  |  |  | \$1,341,225 |
| 2033 | \$1,341,225 | \$20,000 |  |  |  | \$1,361,225 |
| 2034 | \$1,491,750 |  | \$100,000 |  | \$125,000 | \$1,716,750 |

PROJECTED REGIONAL 2011-2015 CHARGES BASED ON 50\% FIXED AND 50\% VARIABLE

| Item Description and Assumptions Made | YEAR |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2011 |  | 2012 |  | 2013 |  | 2014 |  | 2015 |
| Regional Water Consumption Volume Projections |  |  |  |  |  |  |  |  |  |  |  |
| $100 \%$ <br> average) 62010 Regional Volume (m3 as estimated by the Region based on 3-yr rolling |  |  |  |  |  |  |  |  |  |  |  |
| Projected \% Decline in Annual Water Consumption (as estimated by the Region at 3\% per year) |  |  | -3\% |  | -3\% |  | -3\% |  | -3\% |  | 0\% |
| Projected Decline in Annual Water Consumption (m3) |  |  | -1,887,819 |  | -1,831,184 |  | -1,776,249 |  | -1,722,961 |  | 0 |
| Projected Annual Regionwide Water Consumption (assuming an annual decline of 3\% until 2014)(m3) |  |  | 61,039,476 |  | 59,208,292 |  | 57,432,043 |  | 55,709,082 |  | 55,709,082 |
| Region's Annual Cost Projections |  |  |  |  |  |  |  |  |  |  |  |
| 25\% of Region's 2010 Region's Costs (to calculate Region's Fixed Charge)(\$) | \$ 10,504,571 |  |  |  |  |  |  |  |  |  |  |
| 75\% of Region's 2010 Region's Costs (to calculate Region's Variable Charge)(\$) | \$ 31,513,713 |  |  |  |  |  |  |  |  |  |  |
| Total Regional Costs (100\%) for 2010 (\$) | \$ 42,018,284 |  |  |  |  |  |  |  |  |  |  |
| Projected \% Increase in Region's Annual Cost but without allowance for Rate Stabilization Fund (includes 2\% inflation) |  |  | 8\% |  | 8\% |  | 7\% |  | 6\% |  | 6\% |
| Projected Annual Regional Costs (without allowance for Rate Stablization Fund) (\$) <br> Projected \% allowance for Rate Stabilization Fund (Phased in from 2011 at $6 \%$ of Total <br> Regional Costs to $10 \%$ by 2014) |  | \$ | 45,379,747 | \$ | 49,010,126 | \$ | 52,440,835 | \$ | 55,587,285 | \$ | 58,922,523 |
|  |  |  | 6\% |  | 7\% |  | 8\% |  | 9\% |  | 10\% |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 50\% of Region's Cost to be Recovered through Region's Fixed Charge to Area Municipalities (\$) |  | \$ | 24,051,266 | \$ | 26,220,418 | \$ | 28,318,051 | \$ | 30,295,071 | \$ | 32,407,387 |
| Projected Annual Consumption (Volume to be Purchased) by NOTL including growth (m3) Projected NOTL Portion (\%) of the Region's Fixed Cost (NOTL's Projected Consumption / Annual Regionwide Consumption) | 2,770,577 |  | 2,797,895 |  | 2,836,516 |  | 2,836,516 |  | 2,836,516 |  | 2,836,516 |
|  |  |  | 4.58\% |  | 4.79\% |  | 4.94\% |  | 5.09\% |  | 5.09\% |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 50\% of Region's Cost to calculate Consumption Charge (Uniform Rate) to Area Municipalities (\$) Projected Uniform Rate Per Cubic Metre (50\% of Region's Cost/Total Regionwide Volume) (\$/m3)to be charged to all Area Municipalities for 2011-2015 |  | \$ | 24,051,266 | \$ | 26,220,418 | \$ | 28,318,051 | \$ | 30,295,071 | \$ | 32,407,387 |
|  |  | \$ | 0.3940 | \$ | 0.4429 | \$ | 0.4931 | \$ | 0.5438 | \$ | 0.5817 |

