

Niagara Lake

-on-the-Lake
EST. 1781

Capital and Operating Budget 2014

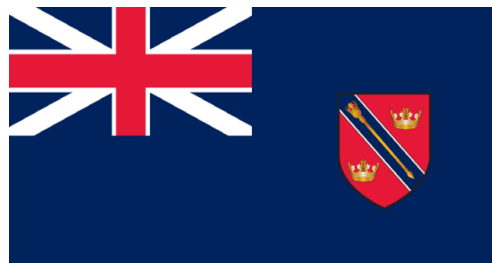


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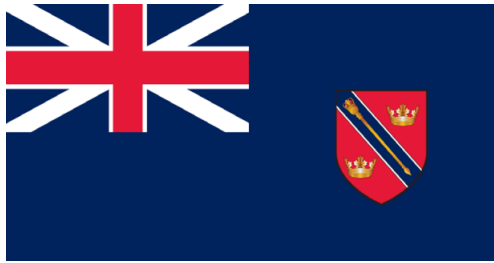
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Budget Directions





The Town of Niagara-On-The-Lake

Telephone (905) 468-3266
Facsimile (905) 468-2959

1593 Four Mile Creek Road
P.O. Box 100
Virgil, Ontario
L0S 1T0

Report: CS-13-034

Committee Date:

Due in Council:

September 16, 2013

Report To: Lord Mayor and Council

Subject: Proposed 2014 Budget Directions

1. RECOMMENDATION

It is respectfully recommended that:

- 1.1 Council direct staff to adhere to the proposed budget reporting time lines;
- 1.2 Council direct staff to submit for Council's consideration a 2014 capital budget and 10-year (2015 - 2024) capital budget forecast, and;
- 1.3 Council direct staff to submit for Council's consideration a 2014 operating budget such that the increase to the Town's municipal levy not exceed 2.0%.

2. PURPOSE / PROPOSAL

The purpose of this report is to provide an overview of the 2014 budget process, to advise Council of identified pressures for the coming year, and to seek general direction from Council on desired targets.

Budgets are a key financial control feature for organizations as they aid in the planning of actual operations by asking managers to consider what steps should be taken now and by encouraging managers to consider problems before they arise. Budgets assist with:

- Controlling resources
- Communicating municipal plans to Town residents and businesses
- Motivating managers to strive to achieve their budget goals
- Evaluating the performance of managers
- Providing visibility into the Town's performance

3. BACKGROUND

As in previous years, staff presents a Budget Directions report to Council in early fall which includes an analysis of known and forecasted budget drivers. This provides Council with a preliminary sense of financial requirements prior to the formal preparation of the budget. In turn, this also allows Council to provide staff with direction on its desired targets for the coming year, guidance on how to achieve those targets, and budget process time lines.

Following Council's input, Capital and Operating Budgets are then presented to Council. Once the budget is approved and finalized, the overall net municipal levy

can be determined and associated tax rates prepared.

This report seeks direction from Council with respect to their desired targets prior to the development the 2014 Capital and Operating Budgets.

4. DISCUSSION / ANALYSIS

The proposed time lines for 2014 Capital and Operating budget reports to COTW and Council are presented below.

Report	COTW Meeting	Council Meeting
Proposed 2014 Budget Directions		September 16, 2012
Proposed 2014 Corporate User Fees and Charges	September 30, 2013	October 7, 2013
Proposed 2014 Water and Wastewater Rates	October 21, 2013	October 28, 2013
Proposed 2014 Capital Budget and 10-year (2015-2024) Forecast	November 11, 2013	November 18, 2013
Proposed 2014 Operating Budget	December 9, 2013	
Finalization of the 2014 Capital and Operating Budgets		December 16, 2013

4.2 Proposed 2014 Capital Budget, Updated 10-year (2015 - 2024) Forecast, and Tax Supported Capital Financing

As part of the 2011 capital budget process, staff moved to a 10-year model for capital budgeting. A 10-year model assists with long-term capital spending and helps to manage the financing needs required for future capital projects. For 2014 capital projects, Directors will prepare 2014 Capital Budget Information sheets, and update their departmental capital needs for the years 2015 through to 2024. Since long-term forecasting is subject to change over time due to inflationary and unknown pressures, budgets in the latter half of the forecast are estimates only.

Tax supported capital financing for 2013 was \$1,753,000. This amount will be reviewed once 2014 capital requirements are determined.

During the budget process a full review of reserve and reserve fund balances will be completed to ensure sufficient funding is available to finance departmental capital requirements. If sufficient funding is not in place, projects may be prioritized and/or deferred until an appropriate funding source can be identified.

4.3 2014 Operating Budget and Proposed Increase to the Municipal Net Levy

The 2013 municipal net levy was \$7,666,113. This was an approximate increase of 1.87% over the 2012 levy of \$7,525,362.

For the 2014, some of the operating budget concerns that will be further explored are:

- OMPF - In 2012, the Town budgeted to receive \$1,078,600 in OMPF funding but the actual allocation for 2012 was only \$970,800; a \$107,800 reduction. The 2013 budget was set at \$873,800 and the Town has received confirmation from

the province that the Town will receive the full budget, however, the 2014 allocation amount has not yet been released.

- Increase in Utility Costs - Raising utility costs are always a concern during budget
- Increase in Benefit Costs - Benefit costs, particularly health, dental and life insurance premiums, due to claims experience and the aging population of the Town's work force.

Therefore for the 2014 operating budget, SMT is recommending an increase of 2.0% to the 2014 Town's general levy. A 2.0% increase will increase the levy by approximately \$153,300 from \$7,666,113 to \$7,819,413.

5. FINANCIAL IMPLICATIONS

To be determined following budget consultations and final approval of the 2014 Capital and Operating Budgets.

6. COMMUNICATIONS

Following budget approval, residents will be informed via media releases and information updates on the Town's web site.

7. CONCLUSION

Budget preparation is an important exercise that the Town undertakes each year. Finalization of the budget establishes the Town's municipal levy which is used to calculate the tax rates. These tax rates, when applied against the MPAC property tax values, generate property tax revenue for the Town.

Staff requests Council approval of the budget directions strategy as outlined in this report.

Prepared by,



Brenda Garrett
Manager of Finance / Treasurer

Respectfully submitted,



Sheldon Randall
Director of Corporate Services

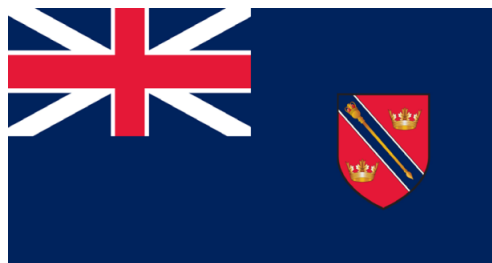


Mike Galloway, MBA, CMO
Chief Administrative Officer

ATTACHMENTS

WEB ATTACHMENTS

Capital Budget





The Town of Niagara-On-The-Lake

Telephone (905) 468-3266
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1593 Four Mile Creek Road
P.O. Box 100
Virgil, Ontario
L0S 1T0

Report:	CS-13-049	Committee Date:	
		Due in Council:	December 16, 2013

Report To:	Lord Mayor and Council
Subject:	2014 Capital Budget and 2015 - 2024 Capital Forecast

1. RECOMMENDATION

It is respectfully recommended that:

- 1.1 The Town of Niagara-on-the-Lake's (i) 2014 Capital Budget, in the amount of \$9,626,300 be approved, and (ii) the 10-year (2015 - 2024) Capital Forecast, in the amount of \$51,120,037, be approved "in principle" as outlined in this report; and,
- 1.2 The 2014 Capital Levy Reserve contribution from the 2014 Operating Budget, in the amount of \$1,796,825, be approved "in principle."

2. PURPOSE / PROPOSAL

This report introduces the Corporation of the Town of Niagara-on-the-Lake's (Town) proposed 2014 Capital Budget, in the amount of \$9,626,300, and the 10-year (2015 - 2024) Capital Forecast, in the amount of \$51,120,037. The Town's total Capital Program is \$60,746,337. The report is presented for review and consideration at the Council meeting on December 16, 2013 for conditional approval, subject to the approval of the Proposed 2014 Operating Budget. A report requesting final approval for both Capital and Operating Budgets will be presented in a report directly to Council on December 16, 2013.

3. BACKGROUND

Council approved the Proposed 2014 Budget Directions report (CS-13-034) on September 16, 2013, which set in motion the preparation of the 2014 Capital Budget and 10-year (2015 - 2024) Capital Forecast.

The Senior Management Team (SMT) considered the assumptions outlined in the Budget Directions report to develop the proposed capital budget & forecast. Senior management met to review each department's capital budget submission and to consider the funding sources available.

4. DISCUSSION / ANALYSIS

The 2014 Capital Budget and 10-year (2015 – 2024) Capital Forecast is a financial plan that outlines the key infrastructure priorities from year 2014 through to 2024.

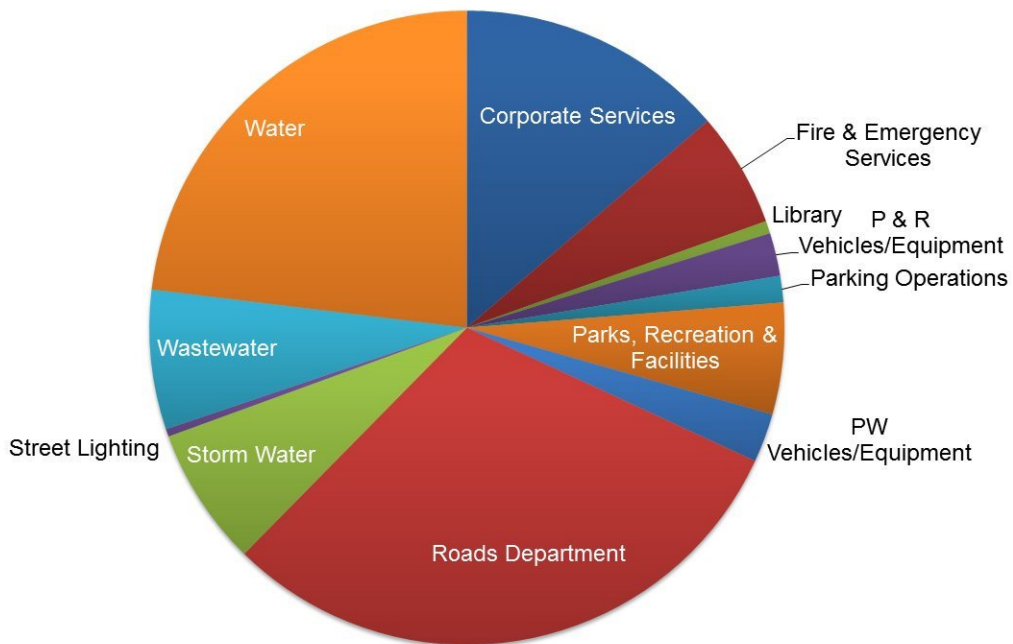
Again this budget year, SMT has prepared and provided reserve budgeting and reserve continuity schedules. Budgeting for reserves provides increased transparency, demonstrates the health of reserves, and provides insight into the ability to fund capital projects using Town reserves. This year the Capital Project Status Report will form part of the 2013 Capital Closure report.

4.1 Overview of 2014 Capital Budget

The proposed 2014 Capital Budget is \$9,626,300 and has a total of 88 proposed capital projects, ranging from \$5,000 to a high of \$1,200,000. A breakdown of the proposed capital spending by department is as follows:

Department	Total	%
Corporate Services	\$1,318,750	13.70%
Fire & Emergency Services	\$562,500	5.84%
Library	\$61,700	0.64%
P & R Vehicles/Equipment	\$211,000	2.19%
Parking Operations	\$130,000	1.35%
Parks, Recreation & Facilities	\$547,000	5.68%
PW Vehicles/Equipment	\$239,750	2.49%
Roads Department	\$2,933,100	30.47%
Storm Water	\$680,000	7.06%
Street Lighting	\$37,000	0.38%
Wastewater	\$684,500	7.11%
Water	\$2,221,000	23.07%
Total	\$9,626,300	100.00%

Capital Projects by Department



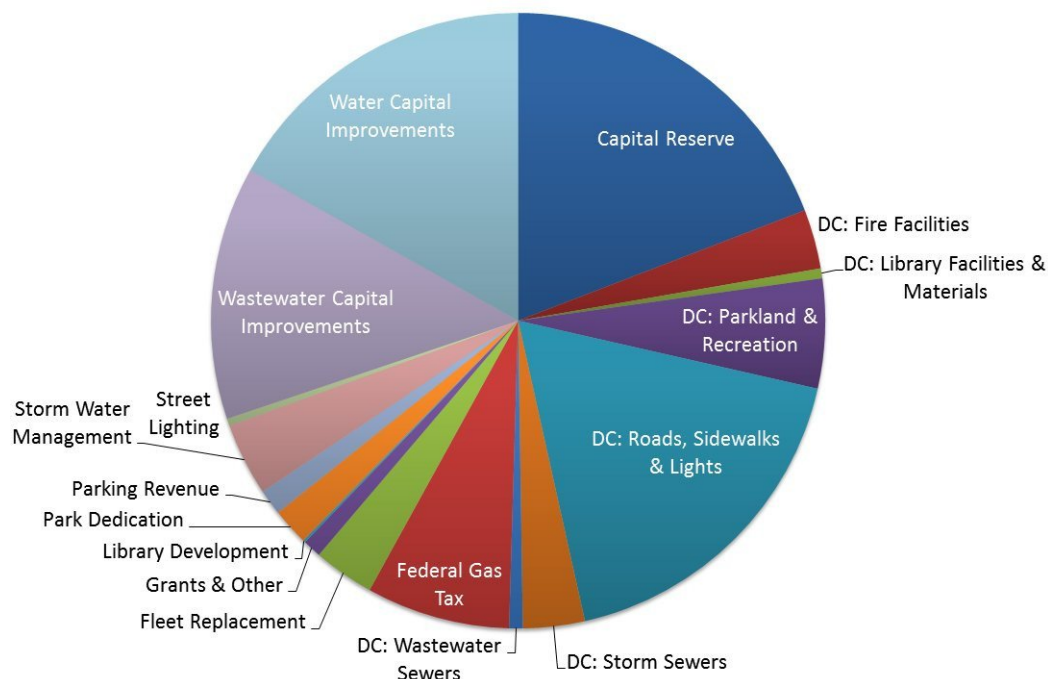
4.2 Overview of 2014 Funding Sources

Reserves, reserve funds, and development charges are accumulated to fund a municipality’s future capital requirements. A breakdown of the reserves to be used to fund the proposed 2014 Capital Projects is as follows:

Funding Sources by Reserve:

2014 Funding Source by Reserve		
Reserve	Budget	%
Capital Reserve	\$1,843,700.00	19.15%
DC: Fire Facilities	\$300,000.00	3.12%
DC: Library Facilities & Materials	\$50,400.00	0.52%
DC: Parkland & Recreation	\$554,400.00	5.76%
DC: Roads, Sidewalks & Lights	\$1,729,050.00	17.96%
DC: Storm Sewers	\$312,000.00	3.24%
DC: Wastewater Sewers	\$68,800.00	0.71%
Federal Gas Tax	\$727,400.00	7.56%
Fleet Replacement	\$308,350.00	3.20%
Grants & Other	\$93,700.00	0.97%
Library Development	\$11,300.00	0.12%
Park Dedication	\$188,000.00	1.95%
Parking Revenue	\$130,000.00	1.35%
Storm Water Management	\$368,000.00	3.82%
Street Lighting	\$37,000.00	0.38%
Wastewater Capital Improvements	\$1,283,200.00	13.33%
Water Capital Improvements	\$1,621,000.00	16.84%
Total	\$9,626,300.00	100.00%

2014 Funding Sources by Reserve



Attached to this report is Appendix A, an index of all 88 proposed 2014 Capital Projects. Also attached is Appendix B, which provides a detailed Capital Project Information sheet for each 2014 project.

4.3 Overview of 2015 - 2024 Capital Forecast

In an effort to plan for long-term capital spending and associated financing needs, the Town moved to a 10-year capital model, beginning with the 2012 budget year. Since long-term forecasting is subject to change, budgets in the latter half of the forecast are estimates only.

Total projected capital spending for the years 2015 to 2024 (10-year forecast) is \$51,120,037. The combined capital program for 2014 and the 10-year forecast is \$60,746,337.

Appendix C provides a listing of forecasted capital projects by department.
 Appendix D provides a listing of forecasted capital projects by year.
 Appendix E summarizes the 2014 capital budget and forecast by department.
 Appendix F summarizes the 2014 capital budget and forecast by reserve.

4.4 Annual Capital Levy Contributions

Each year, the Town's Operating Budget funds a portion of the Capital Program through a contribution to the Capital Reserve. For 2013, the capital contribution was \$1,753,000. After a review of future capital funding requirements and careful

consideration of the 2.0% Budget Directions guideline, the 2014 contribution has increased by 2.5% to \$1,796,825 in support 2014 capital projects.

Projected Capital Contribution from Operating Budget :

Year	Capital Levy	% Change
2013	1,753,000	
2014	1,796,825	2.50%
2015	1,841,746	2.50%
2016	1,887,790	2.50%
2017	1,934,985	2.50%
2018	1,934,985	0.00%
2019	1,934,985	0.00%
2020	1,934,985	0.00%
2021	1,934,985	0.00%
2022	1,934,985	0.00%
2023	1,934,985	0.00%
2024	1,934,985	0.00%

4.5 Reserve Budgeting and Continuity

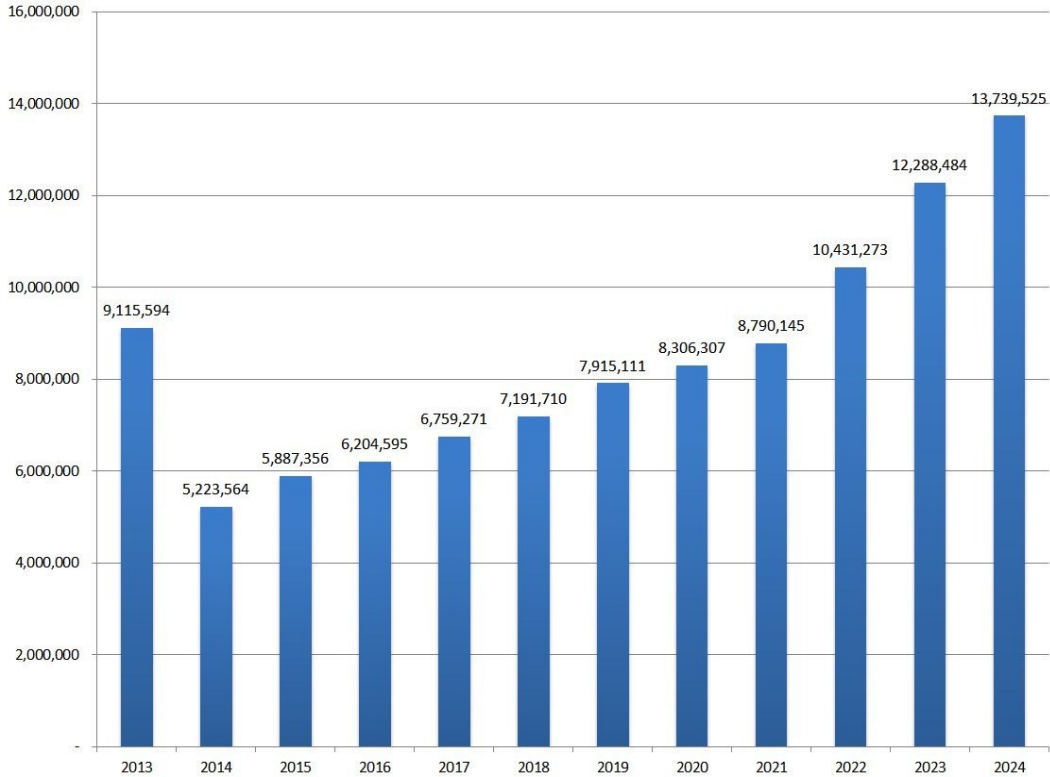
Capital spending is important to the growth of a municipality. However, careful monitoring and budgeting for reserves are also necessary to fund those capital projects.

Appendix G provides a continuity schedule for all reserves used to fund capital projects. Each continuity schedule starts with the opening balance for 2013, then follows with annual contributions from development charges/developers, investment income, and transfers from the operating budget, which have been estimated and forecasted as reserve revenue.

As part of the recent Development Charges Background Study by Watson & Associates Economists Ltd., estimated 2014 contributions from the development community have been provided. Expense forecasts are transfers to capital projects for 2014 through to 2024, as proposed in this report, or transfers to support the operating budget. The ending balance, in any given year, becomes the opening balance for the next year. Best practices recommend that reserve balances not be in a deficit position.

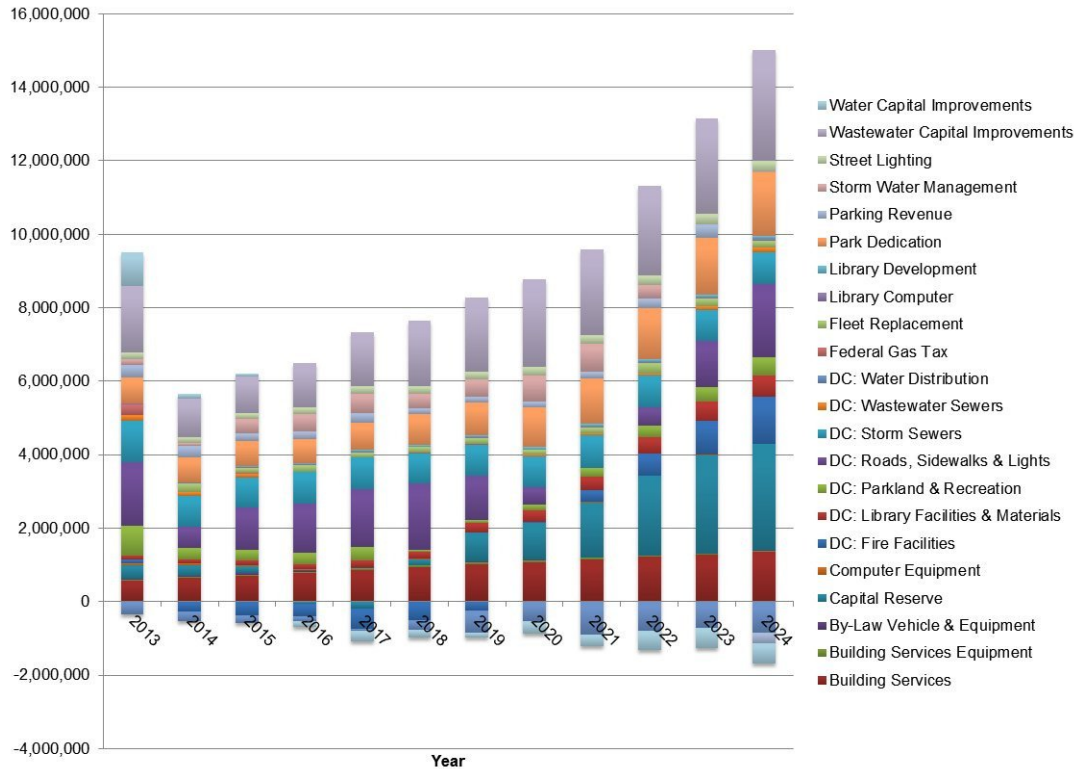
Overall, the Town’s reserve funds are growing.

Projected Cumulative Reserve Fund Balances from 2012 to 2024:



When comparing year-over-year-end cumulative balances for reserves, the reserve funds are projected to grow. However, when reviewing reserves on an individual basis, there are some reserves that trend into a deficit position over the course of the capital forecast.

Projected Reserve Fund Balances (by individual reserve) from 2013 to 2024:



The Development Charge: Water Distribution reserve is in a deficit throughout the course of this budget forecast. Public Works and Corporate Services staff will monitor this reserve and look for opportunities to bring the reserve back to a surplus position.

Overall, apart from a few anomalies, the Town’s reserve funds are well positioned to fund the Town’s present and future capital projects.

5. FINANCIAL IMPLICATIONS

Since final budget approval is set for the December 16, 2013 Council meeting, departments will be in a position to commence tender proceedings early in 2014. Typically, better pricing is found when large projects are tendered earlier in the year.

6. COMMUNICATIONS

Once approved, the 2014 Capital Budget and the 10-year (2015 - 2024) Capital Forecast report will be available on the Town's website.

7. CONCLUSION

The Town’s Senior Management Team is seeking approval for the proposed 2014 Capital Budget and the 10-year (2015 - 2024) Capital Forecast which are within proposed Council budget directions.

Prepared by,

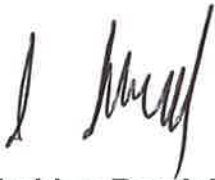


Brenda Garrett
Manager of Finance / Treasurer



Kyle Freeborn
Deputy Treasurer

Respectfully submitted,











Sheldon Randall
Director of Corporate Services



Mike Galloway, MBA, CMO
Chief Administrative Officer

ATTACHMENTS

-  Appendix A - 2014 Project Index.pdf
-  Appendix B - Capital Project Information Sheets.pdf
-  Appendix C - Capital Projects Detail by Department.pdf
-  Appendix D - Capital Project Detail by Year.pdf
-  Appendix E - Capital Budget Summary by Dept.pdf
-  Appendix F - Capital Budget Summary by Reserve.pdf
-  Appendix G - Reserve Continuity Schedules.pdf
-  2014 Capital Budget Presentation.pdf

WEB ATTACHMENTS

ATTACHMENTS FOR LINK

Proposed 2014 Capital Budget and 2015-2024 Capital Forecast

Presented by: Brenda Garrett,
Manager of Finance / Treasurer



Proposed 2014 Capital Budget and 2015-2024 Capital Forecast

It is respectfully recommended:

- 2014 Proposed Capital Budget: \$9,626,300
- 10-year (2015 - 2024) Capital Forecast: \$51,135,037
- Capital Levy Contribution: \$1,796,825



Proposed 2014 Capital Budget and 2015-2024 Capital Forecast

Capital Budget Process:

- Budget Directions – CS-13-034
 - Prepare a budget such that the increase to the Town's municipal levy not exceed 2%

- Use prior 10-year forecast as base line
 - Staff make adjustments to meet changing priorities for 2014-2024

- Reserves are reviewed to ensure department capital requests can be accommodated

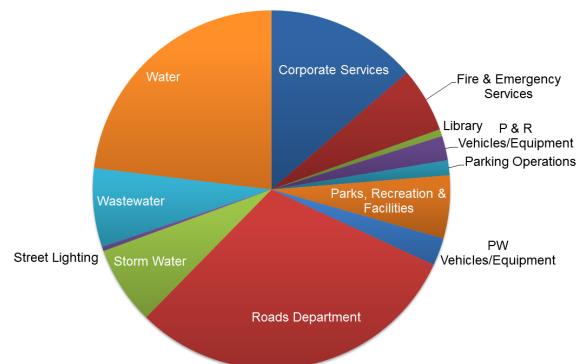


Proposed 2014 Capital Budget and 2015-2024 Capital Forecast

Proposed 2014 Capital Projects by Department:

- \$9,626,300 and 88 projects

Capital Projects by Department



Proposed 2014 Capital Budget and 2015-2024 Capital Forecast

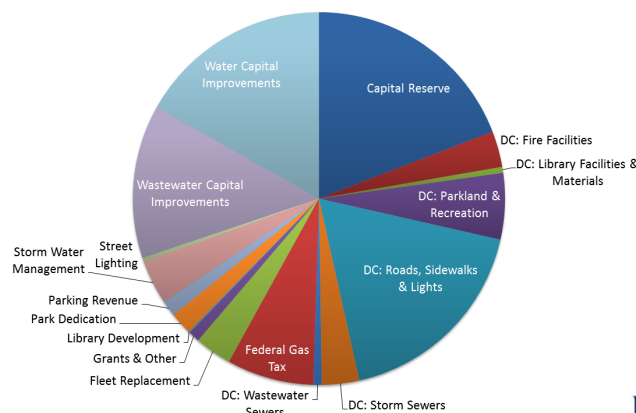
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Street Lighting	\$37,000	0.38%
Wastewater	\$684,500	7.11%
Water	\$2,221,000	23.07%
Total	\$9,626,300	100.00%



Proposed 2014 Capital Budget and 2015-2024 Capital Forecast

Proposed Sources of Funding:

2014 Funding Sources by Reserve



Proposed 2014 Capital Budget and 2015-2024 Capital Forecast

2014 Funding Source by Reserve		
Reserve	Budget	%
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Total	\$9,626,300.00	100.00%



Proposed 2014 Capital Budget and 2015-2024 Capital Forecast

Key 2014 Projects – Corporate Services

- Public Works and Parks Operations Yard (C00819)
 - ✓ Combined yard for PW and P & R staff and equipment
 - ✓ One centralized location
 - ✓ Better use of resources
 - ✓ Addition to current building
 - ✓ Required under AODA and Bill 168
 - ✓ \$1,200,000



Proposed 2014 Capital Budget and 2015-2024 Capital Forecast

Key 2014 Projects – Fire Department

- Secondary Ladder Truck to Service Glendale (C00584)
 - ✓ Service New Development/Growth in Glendale
 - ✓ New Outlet Mall
 - ✓ Funded mainly by Development Charges
 - ✓ Sufficient funds to purchase a pre-owned vehicle
 - ✓ \$300,000

- Emergency Generator (Community Centre) (C00815)
 - ✓ Part of Town Emergency Plan
 - ✓ \$100,000



Proposed 2014 Capital Budget and 2015-2024 Capital Forecast

Key 2014 Projects – Parks and Recreation

- St. Davids New Park Development (C00629)
 - ✓ New park – Behind St. Davids Fire Hall
 - ✓ \$200,000

- Virgil Sportspark – Playground/Fitness (C00791)
 - ✓ Fitness equipment and playground beside Splashpad
 - ✓ \$150,000

- Tennis Courts – St. Davids Lions Park & Garrison Village (C00794/6)
 - ✓ \$60,000/\$50,000



Proposed 2014 Capital Budget and 2015-2024 Capital Forecast

Key 2014 Projects - Roads

- Line 9 and Concession 3 Road(C00161)
 - ✓ Cost sharing with Cannery Park Subdivision
 - ✓ \$491,100
- Four Mile Creek Road (C00188) (C00171) (C00576)
 - ✓ East West Line to Penner
 - ✓ Project includes sidewalks and storm water management
 - ✓ \$1,570,000
- Queenston Street Bridge (C00242)
 - ✓ 0.25 km South of Niagara River Parkway
 - ✓ \$750,000



Proposed 2014 Capital Budget and 2015-2024 Capital Forecast

Key 2014 Projects – Water

- Town-Wide Water Meter Radio Read Program (C00238)
 - ✓ Convert all manually read meters to Radio Frequency Technology
 - ✓ Existing meters are beyond useful life
 - ✓ Eliminate need for consumption estimation
 - ✓ Improved accuracy
 - ✓ Make use of existing infrastructure
 - ✓ \$1,200,000



Proposed 2014 Capital Budget and 2015-2024 Capital Forecast

Reserve Budgeting:

- Reserves are critical to Capital Growth
 - ✓ Require careful monitoring and budgeting
- Departments bring forward Capital Budget requests
- Assets are evaluated – Depreciation vs. Useful Life
- Reserve balances are reviewed to ensure levels are sufficient to support departmental requests
- SMT meets to determine which projects can be deferred without affecting Town service levels



Proposed 2014 Capital Budget and 2015-2024 Capital Forecast

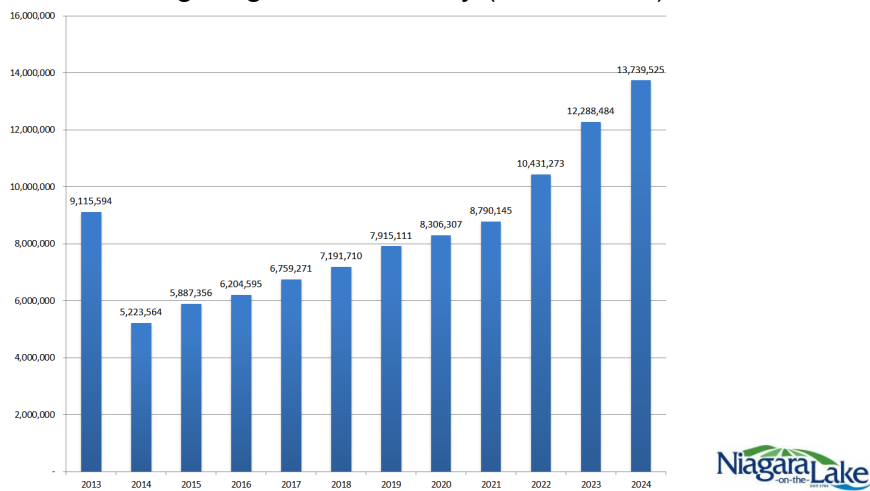
2014 and Projected Capital Levy Contributions:

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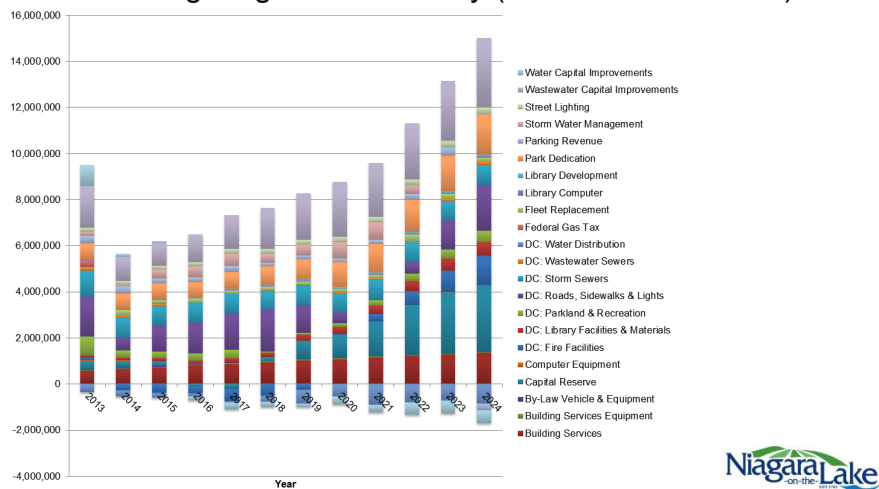
Proposed 2014 Capital Budget and 2015-2024 Capital Forecast

Reserve Budgeting and Continuity (Cumulative):



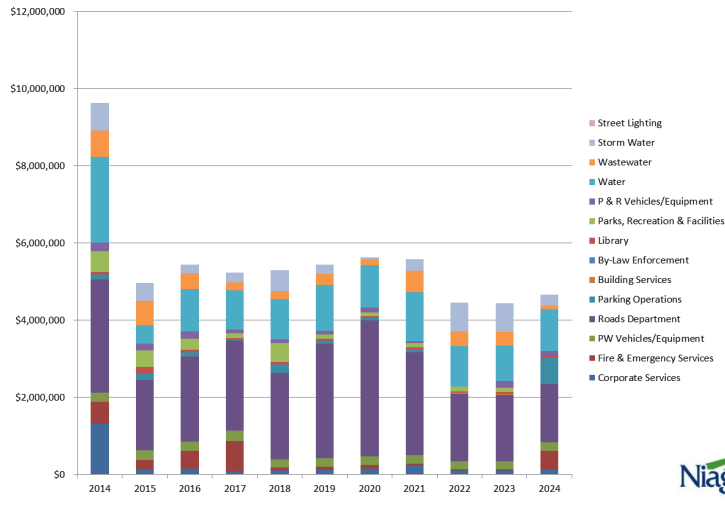
Proposed 2014 Capital Budget and 2015-2024 Capital Forecast

Reserve Budgeting and Continuity (Individual Reserves):



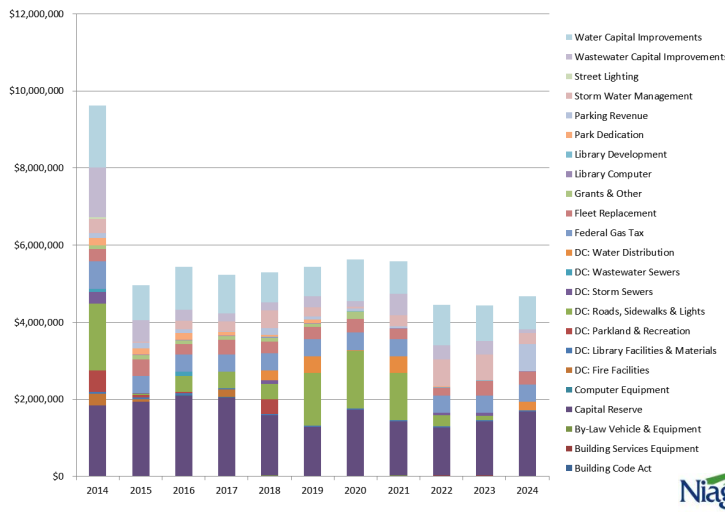
Proposed 2014 Capital Budget and 2015-2024 Capital Forecast

10-Year Capital Forecast: Projects by Department



Proposed 2014 Capital Budget and 2015-2024 Capital Forecast

10-Year Capital Forecast: Projects by Source Funding



Proposed 2014 Capital Budget and 2015-2024 Capital Forecast

- Appropriate levels of funding available for all capital budget requests
- All Capital requests have been accommodated
- SMT is pleased to present the 2014 proposed capital budget and the 2015 – 2024 capital forecast for approval



Niagara Lake
-on-the-
EST. 1791

Proposed 2014 Capital Budget and 2015-2024 Capital Forecast

Next steps:

- Present the 2014 Operating Budget – December 9
- Request final approval of both Operating and Capital Budget – Council – December 16



Niagara Lake
-on-the-
EST. 1791



2014 Project Index

Project ID	Project Description	Budget
Corporate Services		
C00216	2014 Corporate PC/Printer Replacement Program	48,750
C00217	Engineering HP5550 Printer Replacement	5,000
C00220	2014 Network Equipment Upgrades and Enhancements	7,000
C00221	Active Directory Servers & OS Replacement	5,000
C00698	New Quickr Server	10,000
C00699	Replace Financial Archive Server	5,000
C00770	Corporate VPN Solution	10,000
C00819	Operations Yard	1,200,000
C00855	Additional Access Control and Video Cameras	10,000
C00856	Corporate GPS Vehicle Tracking	18,000
		Corporate Services
		\$1,318,750
Fire & Emergency Services		
C00195	2014 Protective Equipment	25,000
C00212	Hurst Equipment Replacement (1 Pump Unit)	12,500
C00214	Capital Repairs to Fire Station - Station 2	60,000
C00215	Capital Repairs to Fire Station - Station 4	35,000
C00584	Secondary Ladder Truck	300,000
C00713	Uniforms for Firefighters	20,000
C00782	2014 Miscellaneous Fire Fighting Equipment	10,000
C00815	Emergency Generator (Community Centre)	100,000
		Fire & Emergency Services
		\$562,500
Library		
C00260	2014 Library Collection Development	30,000
C00261	Furniture Replacement	5,700
C00786	Glendale Library Lockers	26,000
		Library
		\$61,700
P & R Vehicles/Equipment		
C00202	3/4 Ton Truck with Dumpbox (replace P510)	51,000
C00264	Ice Resurfacer (replaces P554)	110,000
C00650	Riding Mower (replaces P560)	40,000
C00798	Ice Spreader	10,000

Project ID	Project Description	Budget
	P & R Vehicles/Equipment	\$211,000
Parking Operations		
C00775	Tourist Wayfinding Signage	100,000
C00852	Queen Street - Resurfacing Shoulders (2 Blocks)	30,000
	Parking Operations	\$130,000
Parks, Recreation & Facilities		
C00340	Cemetery Expansion Phase 4	25,000
C00347	Cemetery Software	5,000
C00629	St. Davids New Park Development	200,000
C00791	Virgil Sportspark - Playground/Fitness	150,000
C00792	Bandshell Renovations	15,000
C00793	Queenston Library Doors / Windows Phase 2	15,000
C00794	Tennis Courts - St. Davids Lions Park	60,000
C00795	Virgil Ball Diamond - A and B Fencing	6,000
C00796	Tennis Courts, Garrison Village	50,000
C00797	Park Amenities	13,000
C00811	Community Centre - Roof Railing	8,000
	Parks, Recreation & Facilities	\$547,000
PW Vehicles/Equipment		
C00131	1-Tonne Dump Truck (replaces 228)	40,000
C00196	Trackless c/w Plow	110,000
C00254	1/2 Ton Pick-up Truck GMC (replaces 227)	27,000
C00258	2014 Miscellaneous Equipment	8,000
C00381	GMC Crew Cab Pick-up (replaces 223)	30,000
C00809	Adjustable Sidewalk Plow for Queen Street	6,000
C00810	Total Station Survey Equipment	12,000
C00934	Radar Speed Board	6,750
	PW Vehicles/Equipment	\$239,750
Roads Department		
C00152	Firelane 11A Bridge No. 4 at Townline (Grantham) Road	100,000
C00161	Line 9 and Concession 3 Road (Cost Sharing - Cannery Subdivision)	491,100
C00188	Four Mile Creek Road (East West Line to Penner) Road Construction	860,000
C00242	Queenston St. Bridge 0.25km South of Niagara Parkway - Culvert Improvements	750,000
C00243	Queenston Rd. - Urban Boundary to Concession 5 - Road Construction	340,000
C00248	Castlereagh Street - King to Wellington - Road Resurfacing	80,000
C00249	Guard Rail Installation - Queenston Road Urban Boundary to Concession 5	60,000
C00252	Engineering for Queenston Street ,Walnut Street to Dumfries	20,000
C00355	Sidewalk - Platoff Street at Wellington Street	7,000
C00401	Sidewalk - Wellington St. - Platoff to Castlereagh	20,000
C00450	Speed Limit Sign Installation Program	50,000

Project ID	Project Description	Budget
C00549	Engineering - Bridge #6, Concession 2, 0.05 km South of Line 1	15,000
C00576	Four Mile Creek Road (East West Line to Penner) - Sidewalk	50,000
C00589	Engineering Work for Queenston Road Phase 2 - Urban Boundary to Concession	5,000
C00590	Four Mile Creek Road - East West Line to Hunter Road	20,000
C00935	Municipal Class Environmental Assessment for Concession 4 - Line 3 to Line 2	65,000
	Roads Department	\$2,933,100
Storm Water		
C00171	Four Mile Creek Road (East West Line to Penner Street)	660,000
C00890	Engineering for Queenston Street - Walnut to Dumfries	20,000
	Storm Water	\$680,000
Street Lighting		
C00246	Street Lights - King at Picton - Flashing Light Replacement	14,000
C00304	Street Lights - Anderson Lane - (Niagara Stone Road to Simcoe Street)	23,000
	Street Lighting	\$37,000
Wastewater		
C00227	Trenchless Repair Program	75,000
C00228	William St. (Circle-Pump Station)	90,000
C00229	Butler St. (Gage-Centre)	90,000
C00231	Engineering Trenchless Repair Program	2,500
C00234	CSO Reduction Project - Virgil Repairs	160,000
C00286	Engineering CSO Reduction Project - Garrison Village	2,000
C00776	Pre-Construction Study - Garrison Village Pumping Station	105,000
C00885	Virgil CSO Reduction Program (Weepers & Downspouts)	70,000
C00886	Virgil CSO Reduction Program (Additional MH Inspections)	70,000
C00887	Engineering - Mary Street (Regent to King)	20,000
	Wastewater	\$684,500
Water		
C00235	Castlereagh St. (King to Wellington)	240,000
C00236	Johnson St. (Dorchester to Mississagua)	240,000
C00237	Butler Street (Gage to Centre)	75,000
C00238	Town Wide Water Meter Radio Read Program	1,200,000
C00239	Engineering Work for Melville St. (Ricardo to Lockhart)	12,000
C00240	Engineering Work for Centre St. (Dorchester to Butler)	12,000
C00241	Engineering Work for Victoria St. (Anne to Mary)	12,000
C00395	Engineering Work for Stewart Road - Phase 3a (Eastchester to Welland)	43,000
C00439	Engineering - Four Mile Creek (East West Line to Hunter)	7,000
C00820	Niagara Stone Road - (Concession 6 to Line 3)	170,000
C00821	Glendale Ave. - (Taylor Rd. to Niagara-on-the- Green Blvd)	20,000
C00822	Stewart Road - Phase 2 - (Eastchester at Niagara Stone Road)	190,000
	Water	\$2,221,000

Project ID **Project Description**

Budget

\$9,626,300



Capital Project Information

Budget Year: 2014	Department: PW Vehicles/Equipment	Project No.: C00131
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Project Details	Project Title	Project Location / Facility
	1-Tonne Dump Truck (replaces 228)	Public Works
	Description	Justification
	Purchase a one tonne, four door, dump truck.	Replacing a 2007 Ford V10 115,455 km -short box - not suitable for brushing -used daily for wide range of activities from small excavation to garbage pick up -poor fuel efficiency
	Gross Capital Cost:	\$ 40,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 40,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 40,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Roads Department	Project No.: C00152
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Project Details	Project Title	Project Location / Facility
	Firelane 11A Bridge No. 4 at Townline (Grantham) Road	Roads Department
	Description	Justification
	Rehabilitate Bridge Number 4 - Firelane 11A.	Needed for bridge and erosion rehabilitation. Identified as a high priority in the 2013 Municipal Bridge Inspection program.
	Gross Capital Cost:	\$ 100,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 100,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 100,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Roads Department	Project No.: C00161
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Project Details	Project Title	Project Location / Facility
	Line 9 and Concession 3 Road (Cost Sharing - Cannery Subdivision)	Roads Department
	Description	Justification
	Cost sharing of the urbanization of Line 9 and Concession 3 Road.	This work will be done in conjunction with the Cannery Park Subdivision to allow both sides of the roads to be urbanized.
	Gross Capital Cost:	\$ 491,100.00

Project Financing	Reserve Funds	
	DC: Roads, Sidewalks and Lights	\$ 409,250.00
	Capital Levy	\$ 81,850.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 491,100.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Storm Water	Project No.: C00171
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Project Details	Project Title	Project Location / Facility
	Four Mile Creek Road (East West Line to Penner Street)	Public Works
	Description	Justification
	Installation of storm sewer and required catch basins.	<p>Project is being completed in conjunction with the road reconstruction to current urban design standards (curb and gutter).</p> <p>This project will provide outlets for proposed curb and gutters and existing private side natural drainage when existing ditches are removed.</p>
	Gross Capital Cost:	\$ 660,000.00

Project Financing	Reserve Funds	
	DC: Storm Sewers	\$ 312,000.00
	Storm Water Management	\$ 348,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 660,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Roads Department	Project No.: C00188
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Project Details	Project Title	Project Location / Facility
	Four Mile Creek Road (East West Line to Penner) Road Construction	Virgil
	Description	Justification
	Reconstruction in accordance with the towns current road cross section (curb and gutter). The reconstruction will consist of excavation and upgrading of the road and base, new curb and gutter, and base and top course of asphalt.	Road construction will be done in conjunction with new storm sewer installations. Minimal impacts to operating budget, reduction in roads maintenance activities.
	Gross Capital Cost:	\$ 860,000.00

Project Financing	Reserve Funds	
	DC: Roads, Sidewalks and Lights	\$ 326,800.00
	Federal Gas Tax	\$ 280,000.00
	Capital Levy	\$ 253,200.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
Total Project Financing		\$ 860,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Fire & Emergency Services	Project No.: C00195
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Project Details	Project Title	Project Location / Facility
	2014 Protective Equipment	Fire & Emergency Services
	Description	Justification
	Partial Replacement of helmets and bunker gear on an annual basis.	All of the Personal Protective Equipment (PPE) has been purchased incrementally over the years. NFPA 1851 requires that PPE be evaluated on a regular basis and replaced after 10 years. The PPE is a very valuable asset for the safety of Town firefighters.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: PW Vehicles/Equipment	Project No.: C00196
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Project Details	Project Title	Project Location / Facility
	Trackless c/w Plow	Public Works
	Description	Justification
	Replacement of Trackless with plow.	Trackless is used for sidewalk snow plowing and grass cutting. Current trackless is 11 years old with 36,000 miles and a hydraulic system in need of repairs.
	Gross Capital Cost:	\$ 110,000.00

Project Financing	Reserve Funds	
	DC: Roads, Sidewalks and Lights	\$ 110,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 110,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: P & R Vehicles/Equipment	Project No.: C00202
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Project Details	Project Title	Project Location / Facility
	3/4 Ton Truck with Dumpbox (replace P510)	Parks
	Description	Justification
	The replacement truck will include a dump box, plow, leaf collection box and vacuum system.	P510 is a 10 year old truck that is used four seasons with multiple tasks and requires replacement.
	Gross Capital Cost:	\$ 51,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 51,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 51,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Fire & Emergency Services	Project No.: C00212
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Project Details	Project Title	Project Location / Facility
	Hurst Equipment Replacement (1 Pump Unit)	Fire Station #2
	Description	Justification
	Equipment replacement.	The power plant for the Hurst tool (Jaws of Life) at Station 2 St. Davids is at the end of its useful life. It was purchased many years ago and is losing its power as well as there is a lack of redundancy within the department should it fail.
	Gross Capital Cost:	\$ 12,500.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 12,500.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 12,500.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Fire & Emergency Services	Project No.: C00214
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Project Details	Project Title	Project Location / Facility
	Capital Repairs to Fire Station - Station 2	Fire Station 2
	Description	Justification
	Facilities	Station 2 was built in 1984. The original entrance doors and sidelights are single pane glass and the seals have shrunk and deteriorated with age. The doors and lights do not prevent the escape of air from the building thus reducing the energy efficiency.(replace doors and side lights) The roof system was repaired two years ago. The original system was built with scupper drains that have not been able to keep up with the volume of rain we have encountered causing interior damage to the paint and walls.(Reconfigure roof drains and plumb them appropriately) The washrooms have the original 5 gallon toilets ,the ventilation fans are noisy and not efficient. The lights in the washrooms are old and not efficient. The wash sink on the apparatus floor is not plumbed correctly through the shower. The tiles in the shower are coming off. (rejuvenate the washroom area men and women include fresh coat of paint in washrooms and rear entrance area.)The communications desk is broken and the laminate has started to come off. (replace the communications desk and printer cabinet)
	Gross Capital Cost:	\$ 60,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 60,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 60,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Fire & Emergency Services	Project No.: C00215
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Project Details	Project Title	Project Location / Facility
	Capital Repairs to Fire Station - Station 4	Fire Station 4
	Description	Justification
	Facilities	Station 4 was built in 1974. The tiles in the rear entry way are coming off the floor. The tiles in the shower are coming off. The lights in the washrooms are old and inefficient. The fans are old and inefficient. The sinks are chipped and the room needs a repaint. (Rehabilitate the washrooms and rear entrance area).
	Gross Capital Cost:	\$ 35,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 35,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 35,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Corporate Services	Project No.: C00216
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Project Details	Project Title	Project Location / Facility
	2014 Corporate PC/Printer Replacement Program	Corporate Services
	Description	Justification
	Information Technology - Corporate PC / Printer Replacement Program Strategy	PCs and Printers are currently replaced based on 2, 3 or 4 year life cycle classification. This program coordinates, manages and budgets for replacements based on said schedule, which helps budgeting predictability and better overall reallocation strategies. Power users throughout the Corporation get new PCs every 2 or 3 yrs, whereas internet stations or kiosks are replaced every 4 or 5 yrs).
	Gross Capital Cost:	\$ 48,750.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 48,750.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 48,750.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Corporate Services	Project No.: C00217
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Project Details	Project Title	Project Location / Facility
	Engineering HP5550 Printer Replacement	Corporate Services
	Description	Justification
	Information Technology - High Volume Engineering Colour Printer Replacement.	High volume colour networked printer replacement for the Engineering Department. The current HP 5550 is nearing its end of life benchmark and would need replacing to enable Public Works and the Engineering Department continued print service for its staff and outside customers.
	Gross Capital Cost:	\$ 5,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 5,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 5,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Corporate Services	Project No.: C00220
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Project Details	Project Title	Project Location / Facility
	2014 Network Equipment Upgrades and Enhancements	Corporate Services
	Description	Justification
	Information Technology - Other Network equipment including, but is not limited to: Network Switches and Routers, Fibre cables and drops, Transceivers, new Network Cat5e or Cat6 data cables, and Corning Boxes.	Network equipment upgrades are required to maintain the Corporations network topology and insure uninterrupted service amongst departments and buildings.
	Gross Capital Cost:	\$ 7,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 7,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 7,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Corporate Services	Project No.: C00221
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Project Details	Project Title	Project Location / Facility
	Active Directory Servers & OS Replacement	Corporate Services
	Description	Justification
	Information Technology - Active Directory Server Replacement. An Active Directory Server stores directory data and manages communications between users and domains, including user logon, authentication and directory searches. It also manages information about network resources and devices.	In accordance with our Server Replacement Life Cycle of 5-years, we need to replace our Active Directory Server, along with an up to date Operating System and Backup Software to ensure uninterrupted service and access to our network system.
	Gross Capital Cost:	\$ 5,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 5,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 5,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Wastewater	Project No.: C00227
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Project Details	Project Title	Project Location / Facility
	Trenchless Repair Program	Public Works
	Description	Justification
	Wastewater Trenchless Repair Program.	Spot repairs to the sanitary sewer system in the municipality to eliminate either infiltration, structural deficiencies or hydraulic concerns - repairs are tabulated and prioritized from TV inspection reports and videos.
	Gross Capital Cost:	\$ 75,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 75,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 75,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Wastewater	Project No.: C00228
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Project Details	Project Title	Project Location / Facility
	William St. (Circle-Pump Station)	Pubic Works
	Description	Justification
	Replacement of existing old 450 mm. dia. concrete sanitary sewer constructed in 1964 with new 200 mm dia. PVC sewer.	Will reduce the infiltration of ground water flows into the Towns sanitary sewer collection system and reduce treatment required at the Regional Lagoons/Future Plant, thereby freeing short term capacity issues for future development and lowering treatment costs.
	Gross Capital Cost:	\$ 90,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 90,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 90,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Wastewater	Project No.: C00229
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Project Details	Project Title	Project Location / Facility
	Butler St. (Gage-Centre)	Public Works
	Description	Justification
	Replacement of existing old 200 mm. dia. concrete sanitary sewer constructed in 1965 with new 200 mm dia. PVC sewer.	Will reduce the infiltration of ground water flows into the Towns sanitary sewer collection system and reduce treatment required at the Regional Lagoons/Future Plant, thereby freeing short term capacity issues for future development and lowering treatment costs.
	Gross Capital Cost:	\$ 90,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 90,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 90,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Wastewater	Project No.: C00231
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Project Details	Project Title	Project Location / Facility
	Engineering Trenchless Repair Program	Public Works
	Description	Justification
	Engineering fees for sanitary sewer rehabilitation using trenchless technology for work scheduled in 2015.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so tenders can be initiated early in the construction year.
	Gross Capital Cost:	\$ 2,500.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 2,500.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 2,500.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Wastewater	Project No.: C00234
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Project Details	Project Title	Project Location / Facility
	CSO Reduction Project - Virgil Repairs	Public Works
	Description	Justification
	Trenchless sealing repairs of existing sanitary sewers and manholes as outlined in the Towns 2013 Virgil CSO I/I study.	Will reduce the infiltration of ground water flows into the Towns sanitary sewer collection system and reduce treatment required at the Regional Lagoons/Future Plant, thereby freeing short term capacity issues for future development and lowering treatment costs.
	Gross Capital Cost:	\$ 160,000.00

Project Financing	Reserve Funds	
	DC: Wastewater Sewers	\$ 68,800.00
	Wastewater Capital Improvements	\$ 91,200.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 160,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Water	Project No.: C00235
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Project Details	Project Title	Project Location / Facility
	Castlereagh St. (King to Wellington)	Public Works
	Description	Justification
	Replacement of existing 250mm dia. cast iron watermain with 250mm dia. PVC watermain.	The current watermain is cast iron and is experiencing breaks and rusty water. This project will improve the water quality and eliminate future breaks. This project is linked to the proposed road reconstruction.
	Gross Capital Cost:	\$ 240,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 240,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 240,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Water	Project No.: C00236
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Project Details	Project Title	Project Location / Facility
	Johnson St. (Dorchester to Mississagua)	Public Works
	Description	Justification
	Replacement of existing 150mm dia. cast iron watermain with 150mm dia. PVC watermain.	The current watermain is cast iron and is experiencing breaks and rusty water. This project will improve the water quality and eliminate future breaks.
	Gross Capital Cost:	\$ 240,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 240,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 240,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Water	Project No.: C00237
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Project Details	Project Title	Project Location / Facility
	Butler Street (Gage to Centre)	Public Works
	Description	Justification
	Replacement of existing 100mm dia. cast iron watermain with 150mm dia. PVC watermain.	The current watermain is cast iron and is experiencing breaks and rusty water. This project will improve the water quality and eliminate future breaks.
	Gross Capital Cost:	\$ 75,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 75,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 75,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Water	Project No.: C00238
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Project Details	Project Title	Project Location / Facility
	Town Wide Water Meter Radio Read Program	Public Works
	Description	Justification
	Convert the reading of water meters from manual reads to an Automated Water Meter Reading program based on the use of Radio Frequency technology.	Elimination of estimated bills as a result of not being able to access the meter for an actual read. All water bills will now be based on actual consumption. High water consumption/leaks can be identified and the customer can be notified. With the Fixed Network system, Town Staff will now have up to the hour knowledge of water consumption. This will aid in overall system management and decrease the demands on customer accounts personnel. The existing metering technology is in service beyond its intended life and is resulting in inaccurate flow measurements or meter failure resulting in lost revenue. All old meters will be replaced.
	Gross Capital Cost:	\$ 1,200,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 600,000.00
	Wastewater Capital Improvements	\$ 600,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 1,200,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Water	Project No.: C00239
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Project Details	Project Title	Project Location / Facility
	Engineering Work for Melville St. (Ricardo to Lockhart)	Public Works
	Description	Justification
	Estimated engineering fees for watermain replacement project scheduled for 2015 construction.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 12,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 12,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 12,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Water	Project No.: C00240
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Project Details	Project Title	Project Location / Facility
	Engineering Work for Centre St. (Dorchester to Butler)	Public Works
	Description	Justification
	Estimated engineering fees for watermain replacement project scheduled for 2015 construction.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 12,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 12,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 12,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Water	Project No.: C00241
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Project Details	Project Title	Project Location / Facility
	Engineering Work for Victoria St. (Anne to Mary)	Public Works
	Description	Justification
	Estimated engineering fees for watermain replacement project scheduled for 2015 construction.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 12,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 12,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 12,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Roads Department	Project No.: C00242
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Project Details	Project Title	Project Location / Facility
	Queenston St. Bridge 0.25km South of Niagara Parkway - Culvert Improvements	Public Works
	Description	Justification
	Bridge improvements and rehabilitation.	This bridge was identified as a high rehabilitation need in the 2011 Municipal Bridge Inspection Program. Design work was completed in 2013.
	Gross Capital Cost:	\$ 750,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 302,600.00
	Federal Gas Tax	\$ 447,400.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 750,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Roads Department	Project No.: C00243
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Project Details	Project Title	Project Location / Facility
	Queenston Rd. - Urban Boundary to Concession 5 - Road Construction	Public Works
	Description	Justification
	Reconstruction of the road in accordance with the Towns current road cross section. The reconstruction will consist of excavation and upgrading of the road and base, including new asphalt pavement including bike lanes.	The road surface is in poor condition. This road section is included in the Regional Niagara Bikeways Master Plan and will include Regional Funding. Minimal impacts to operating budget, reduction to road maintenance activities.
	Gross Capital Cost:	\$ 340,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 298,800.00
	Government Grants	\$ 41,200.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 340,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Street Lighting	Project No.: C00246
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Project Details	Project Title	Project Location / Facility
	Street Lights - King at Picton - Flashing Light Replacement	Street Lights
	Description	Justification
	Replace existing all way stop warning flasher at the intersection of Queen Street and King Street.	The cost of the ongoing maintenance for this overhead flasher will exceed the replacement cost.
	Gross Capital Cost:	\$ 14,000.00

Project Financing	Reserve Funds	
	Streetlighting	\$ 14,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 14,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Roads Department	Project No.: C00248
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Project Details	Project Title	Project Location / Facility
	Castlereagh Street - King to Wellington - Road Resurfacing	Public Works
	Description	Justification
	This section of road will be included in the 2014 Road Resurfacing Program.	The watermain and house services in this section of road is scheduled to be replaced in 2014. As the road will experience multiple excavations full width road resurfacing is recommended.
	Gross Capital Cost:	\$ 80,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 80,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 80,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Roads Department	Project No.: C00249
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Project Details	Project Title	Project Location / Facility
	Guard Rail Installation - Queenston Road Urban Boundary to Concession 5	Guard Rail Program
	Description	Justification
	Replacement of existing guide rails.	Improved road safety. Replacement locations are linked to new road reconstruction projects.
	Gross Capital Cost:	\$ 60,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 60,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 60,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Roads Department	Project No.: C00252
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Project Details	Project Title	Project Location / Facility
	Engineering for Queenston Street ,Walnut Street to Dumfries	Public Works
	Description	Justification
	Estimated engineering fees for road reconstruction projects scheduled for 2015.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the year.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: PW Vehicles/Equipment	Project No.: C00254
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Project Details	Project Title	Project Location / Facility
	1/2 Ton Pick-up Truck GMC (replaces 227)	Public Works
	Description	Justification
	Vehicles & Equipment 1/2 Ton Pick-up with extended cab.	Replacement of vehicle 227 used by Engineering. Extended cab will provide for the safe storage of equipment.
	Gross Capital Cost:	

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 27,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 27,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: PW Vehicles/Equipment	Project No.: C00258
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Project Details	Project Title	Project Location / Facility
	2014 Miscellaneous Equipment	Public Works
	Description	Justification
	Vehicles & Equipment. Replacement of small equipment such as mower, pumps, chain saws, etc.	Replace small equipment and attachments as required.
	Gross Capital Cost:	\$ 8,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 8,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 8,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Library	Project No.: C00260
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Project Details	Project Title	Project Location / Facility
	2014 Library Collection Development	NOTL Public Library
	Description	Justification
	The annual Library Collection Development capital project is an ongoing process of procuring up-to-date recreational and reference materials. The collection includes books, DVDs and CDs.	Annual collection development is essential to library service excellence and is mandated under the Ontario Public Library Act. The mandate is to provide access to, and the borrowing of, up-to-date library materials.
	Gross Capital Cost:	\$ 30,000.00

Project Financing	Reserve Funds	
	DC: Library Facilities	\$ 27,000.00
	Library Development	\$ 3,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 30,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Library	Project No.: C00261
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Project Details	Project Title	Project Location / Facility
	Furniture Replacement	Library Work Room & CEO Office
	Description	Justification
	Installation of 2 sit and stand workstations with balance ball chairs in the library workroom and a workstation in the office of the CEO.	Prolonged periods of sitting adversely affect health. Sit and stand workstations will give staff the opportunity to alternate periods of sitting with standing and the balance ball chairs will alleviate back problems caused by sitting. The workstation will allow the CEO to alternate periods of sitting, standing and walking, alleviating back and neck problems and increasing physical fitness while decreasing sick days.
	Gross Capital Cost:	\$ 5,700.00

Project Financing	Reserve Funds	
	Library Development	\$ 5,700.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 5,700.00

Future Impact(s)	The new workstations may reduce sick days and associated costs.
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Capital Project Information

Budget Year: 2014	Department: P & R Vehicles/Equipment	Project No.: C00264
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Project Details	Project Title	Project Location / Facility
	Ice Resurfacer (replaces P554)	Parks Recreation & Facilities
	Description	Justification
	Ice Resurfacer with laser levelling system.	The present resurfacer is 13 years old. The tank and frame are cracking and the conditioner needs to be overhauled. By trading now the Town can recover \$25,000 on a trade-in.
	Gross Capital Cost:	\$ 110,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 110,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 110,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Wastewater	Project No.: C00286
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Project Details	Project Title	Project Location / Facility
	Engineering CSO Reduction Project - Garrison Village	Public Works
	Description	Justification
	Engineering fees for sanitary sewer rehabilitation using trenchless technology for work scheduled in 2015.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so tenders can be initiated early in the construction year.
	Gross Capital Cost:	\$ 2,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 2,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 2,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Street Lighting	Project No.: C00304
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Project Details	Project Title	Project Location / Facility
	Street Lights - Anderson Lane - (Niagara Stone Road to Simcoe Street)	Street Lights
	Description	Justification
	Replace all street lights on Anderson Lane from Niagara Stone Road to Simcoe Street with Decorative LED lights.	The existing decorative street lights and poles on Anderson Lane have become problematic in their appearance and operation. Due to the high cost of maintenance it is recommended that these lights be replaced with LED lights as per the Corporate Energy Policy.
	Gross Capital Cost:	\$ 23,000.00

Project Financing	Reserve Funds	
	Streetlighting	\$ 23,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 23,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Parks, Recreation & Facilities	Project No.: C00340
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Project Details	Project Title	Project Location / Facility
	Cemetery Expansion Phase 4	Lake Shore Cemetery
	Description	Justification
	Roads in the expansion area will be fine graded and surface treated for \$20,000. The area will also be seeded for \$5,000.	This phase is the 4th phase. Previous phases have included the excavation and base layer of road, the install of catch basins, water lines and hose bibs.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	Once completed in 2015, the expansion will serve the cemetery for the next 17 years and there is sufficient lands to expand again at that time.
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Capital Project Information

Budget Year: 2014	Department: Parks, Recreation & Facilities	Project No.: C00347
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Project Details	Project Title	Project Location / Facility
	Cemetery Software	Lake Shore Cemetery
	Description	Justification
	Different types of Software packages will be considered to provide easier record keeping at the Cemetery.	The present software system at the cemetery has many limitations .
	Gross Capital Cost:	\$ 5,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 5,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 5,000.00

Future Impact(s)	New software could provide quicker and easier recording and retrieval of cemetery information.
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Capital Project Information

Budget Year: 2014	Department: Roads Department	Project No.: C00355
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Project Details	Project Title	Project Location / Facility
	Sidewalk - Platoff Street at Wellington Street	Pubic Works
	Description	Justification
	Extend sidewalk to Wellington Street.	Complete missing section of sidewalk on Platoff Street to link Platoff Street to Wellington Street.
	Gross Capital Cost:	\$ 7,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 7,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 7,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: PW Vehicles/Equipment	Project No.: C00381
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Project Details	Project Title	Project Location / Facility
	GMC Crew Cab Pick-up (replaces 223)	Public Works
	Description	Justification
	Purchase GMC Crew Cab Pick-up.	Need to replace 11-year old 2003 GMC crew cab pickup with 271,246 km. Vehicle is showing signs of age both mechanically and in the truck body. This is the main vehicle for water operation and it is used daily.
	Gross Capital Cost:	\$ 30,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 30,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 30,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Water	Project No.: C00395
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Project Details	Project Title	Project Location / Facility
	Engineering Work for Stewart Road - Phase 3a (Eastchester to Welland)	Water
	Description	Justification
	Estimated engineering fees for watermain replacement project scheduled for 2015 construction.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 43,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 43,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 43,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Roads Department	Project No.: C00401
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Project Details	Project Title	Project Location / Facility
	Sidewalk - Wellington St. - Platoff to Castlereagh	Public Works
	Description	Justification
	Install sidewalk on Wellington Street from Platoff to Castlereagh.	Complete missing section of sidewalk on Wellington Street to link Platoff Street to Castlereagh Street.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Water	Project No.: C00439
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Project Details	Project Title	Project Location / Facility
	Engineering - Four Mile Creek (East West Line to Hunter)	Water
	Description	Justification
	Estimated engineering fees for watermain replacement project scheduled for 2015 construction.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 7,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 7,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 7,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Roads Department	Project No.: C00450
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Project Details	Project Title	Project Location / Facility
	Speed Limit Sign Installation Program	Public Works
	Description	Justification
	Install speed limit signs in the rural areas of Town.	The Rural Road Speed Limit Review identified rural road segments where a lower speed limit would be appropriate due to local conditions, and other road segments where existing speed limits need to be posted to ensure driver awareness of the appropriate operating speed.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 50,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Roads Department	Project No.: C00549
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Project Details	Project Title	Project Location / Facility
	Engineering - Bridge #6, Concession 2, 0.05 km South of Line 1	Public Works
	Description	Justification
	Perform a load condition survey and a rehabilitation/replacement analysis for Bridge Number 6 on Concession 2 Road.	This structure was identified in the Municipal Bridge Inspection Program as in need of rehabilitation/replacement. This section of Concession 2 will be reconstructed in the future as such any work required for the bridge should be completed in advance of the road reconstruction.
	Gross Capital Cost:	\$ 15,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 15,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 15,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Roads Department	Project No.: C00576
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Project Details	Project Title	Project Location / Facility
	Four Mile Creek Road (East West Line to Penner) - Sidewalk	Public Works
	Description	Justification
	Installation of new 1.5 metre wide concrete sidewalk.	<p>Increased safety for pedestrians.</p> <p>Extends existing sidewalk to the northerly urban boundary.</p> <p>In conjunction with proposed road reconstruction.</p> <p>Minimal impact on Operating budget - maintenance and ploughing will have to be completed.</p>
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	DC: Roads, Sidewalks and Lights	\$ 19,000.00
	Capital Levy	\$ 31,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Fire & Emergency Services	Project No.: C00584
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Project Details	Project Title	Project Location / Facility
	Secondary Ladder Truck	Fire & Emergency Services - Station #5
	Description	Justification
	Purchase of a used ladder truck to service the Glendale area.	With the opening of the new mall and the development of Glendale as a whole. The response model for the crews at station 5 has changed. Rescue 5 is a converted ambulance that can carry 5 firefighters to an incident. It does not have any firefighting capability. It has been proposed in the recent development charge discussions that this area needs an elevated device fire vehicle. The proposal would be to purchase a used elevated device to use as a stop gap measure until there is enough development charges to replace this vehicle. As used vehicles do become available occasionally but are usually snapped up quickly we are asking for Council to approve the capital amount shown below to be used at the discretion of the Fire Chief in consultation with the CAO.
	Gross Capital Cost:	\$ 300,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 100,000.00
	DC: Fire Facilities	\$ 200,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 300,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Roads Department	Project No.: C00589
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Project Details	Project Title	Project Location / Facility
	Engineering Work for Queenston Road Phase 2 - Urban Boundary to Concession 5 Road	Public Works
	Description	Justification
	Estimated engineering fees for road reconstruction projects scheduled for 2015.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the year.
	Gross Capital Cost:	\$ 5,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 5,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 5,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Roads Department	Project No.: C00590
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Project Details	Project Title	Project Location / Facility
	Four Mile Creek Road - East West Line to Hunter Road	Public Works
	Description	Justification
	Estimated engineering fees for road reconstruction projects scheduled for 2015.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the year.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Parks, Recreation & Facilities	Project No.: C00629
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Project Details	Project Title	Project Location / Facility
	St. Davids New Park Development	Parks Recreation & Facilities
	Description	Justification
	Parks A new park will be constructed on the Town owned property on Tanbark behind the St Davids Fire hall.	This new facility will provide a centrally located park. The design with community input will take place in the spring 2014 now that the surrounding area has developed. Construction will begin once an overall park plan is agreed upon.
	Gross Capital Cost:	\$ 200,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 29,000.00
	DC: Parkland & Recreation	\$ 171,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 200,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: P & R Vehicles/Equipment	Project No.: C00650
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Project Details	Project Title	Project Location / Facility
	Riding Mower (replaces P560)	Parks Recreation & Facilities
	Description	Justification
	A replacement mower for the 72 inch deck mower.	P560 is a 15 year old mower and in need of replacement.
	Gross Capital Cost:	\$ 40,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 7,600.00
	DC: Parkland & Recreation	\$ 32,400.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 40,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Corporate Services	Project No.: C00698
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Project Details	Project Title	Project Location / Facility
	New Quickr Server	Information Technology
	Description	Justification
	Information Technology - New Quickr Server. Quickr is a collaborative tool for Lotus Notes. It allows users to create a Place where they can store documents and jointly work on them. It also allows for a shared calendar that place members can create common events and schedules, instead of using individual or personal calendars.	Quickr has been in production for a couple of years now on a networked PC. It requires to be on a server with the proper redundancies and backup to ensure uninterrupted service.
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 10,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Corporate Services	Project No.: C00699
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Project Details	Project Title	Project Location / Facility
	Replace Financial Archive Server	Information Technology
	Description	Justification
	Information Technology - Replace Financial Archives Server. Archived financial data pre Sep 2012, is currently stored in a server that has a Linux based, legacy program called Bull.	In accordance with our Server Replacement Life Cycle of 5-years, we need to replace our Financial Archives Server to keep archived data accessible for seven years.
	Gross Capital Cost:	\$ 5,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 5,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 5,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Fire & Emergency Services	Project No.: C00713
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Project Details	Project Title	Project Location / Facility
	Uniforms for Firefighters	Fire & Emergency Services
	Description	Justification
	To purchase a uniform consisting of a pair of black or navy blue pants, a black or navy blue shirt with appropriate shoulder flashes. A black belt, a black tie, and a duty sweater for each firefighter.	Currently firefighters are provided with a shirt to be worn at events where the recognition of the Niagara on the Lake Fire and Emergency Services is required. There is no consistency in these shirts other than the shoulder flash. Part of the duties of a firefighter is public education and appearances at events. This project would give us a tidy uniform appearance.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Corporate Services	Project No.: C00770
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Project Details	Project Title	Project Location / Facility
	Corporate VPN Solution	Information Technology
	Description	Justification
	Information Technology - Corporate VPN Solution, or Virtual Private Network Solution. A VPN supplies network connectivity to mobile users using smartphones, tablets and laptops.	Virtual Private Networks do not provide any new functionality that is not already offered through alternative hosted solutions, but a proper VPN implements those services securely and more efficiently, and gives added layer of security for all mobile devices to Corporate data.
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 10,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Parking Operations	Project No.: C00775
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Project Details	Project Title	Project Location / Facility
	Tourist Wayfinding Signage	Town and Regional Road Allowances
	Description	Justification
	Replacement of 34 hamlet, destination and tourist directional wayfinding signs (composite signs).	Current composite directional signage is in disrepair, having exceeded end of life-cycle. Current signage no longer meets the minimum standards for wayfinding signage and does not meet criteria for installation on Regional Roads. Per direction from CAO a new wayfinding sign strategy is to be rolled out in spring of 2013 incorporating updated NOTL branding. If budget is an issue the sign roll-out can be phased over 2 years, installing primary routes in 2014 and secondary routes thereafter.
	Gross Capital Cost:	\$ 100,000.00

Project Financing	Reserve Funds	
	Parking Revenue	\$ 100,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 100,000.00

Future Impact(s)	Will require replacement on an 8 to 10 year cycle, depending on durability of substrate.
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Capital Project Information

Budget Year: 2014	Department: Wastewater	Project No.: C00776
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Project Details	Project Title	Project Location / Facility
	Pre-Construction Study - Garrison Village Pumping Station	Public Works
	Description	Justification
	I/I study of Garrison Village area sanitary sewer pump station.	Study will aid in determining the required areas of repairs required in the Garrison Village sanitary sewer system.
	Gross Capital Cost:	\$ 105,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 52,500.00
	Government Grants	\$ 52,500.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 105,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Fire & Emergency Services	Project No.: C00782
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Project Details	Project Title	Project Location / Facility
	2014 Miscellaneous Fire Fighting Equipment	Fire Department
	Description	Justification
	Replacement of Capital tools ie Hurst Tools, Ventilation fans, Atmospheric Monitoring Equipment.	Replace small equipment and attachments as required.
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 10,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Library	Project No.: C00786
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Project Details	Project Title	Project Location / Facility
	Glendale Library Lockers	Glendale Village Plaza
	Description	Justification
	Installation of lockers in the Glendale Village Plaza will enable local residents to conveniently pick up and return library materials.	The NOTL Public Library is not conveniently located for the residents of Glendale, St. Davids or Queenston. Library lockers are a cost effective way to extend library services to residents in our growing communities. If this pilot is successful, lockers will be placed in St. Davids and Queenston.
	Gross Capital Cost:	\$ 26,000.00

Project Financing	Reserve Funds	
	DC: Library Facilities	\$ 23,400.00
	Library Development	\$ 2,600.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 26,000.00

Future Impact(s)	Mileage budget will increase as staff and volunteers are utilized to load and unload lockers.
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Capital Project Information

Budget Year: 2014	Department: Parks, Recreation & Facilities	Project No.: C00791
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Project Details	Project Title	Project Location / Facility
	Virgil Sportspark - Playground/Fitness	sportspark adjacent to the splashpad
	Description	Justification
	A playground structure and a series of fitness equipment will be constructed beside the new splashpad and along the trail.	Playground will be geared for children 2-12 yrs which will complement the splash pad Adults and children will utilize the fitness equipment . The VBA will contribute \$50,000 to this project and also funds raised from the 2013 golf tourney will be used to offset expenses.
	Gross Capital Cost:	\$ 150,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 15,000.00
	DC: Parkland & Recreation	\$ 135,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 150,000.00

Future Impact(s)	Regular inspections will be required.
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Capital Project Information

Budget Year: 2014	Department: Parks, Recreation & Facilities	Project No.: C00792
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Project Details	Project Title	Project Location / Facility
	Bandshell Renovations	Simcoe Park
	Description	Justification
	Remove stains, sand the interior and exterior of the band shell and apply 2 coats of opaque stain.	The band shell has received numerous incidents of graffiti. Each time we have removed graffiti it has effected the colour and appearance of the bandshell. Creek Road Paints ran a special promotion this fall to raise some funds to assist with this project.
	Gross Capital Cost:	\$ 15,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 15,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 15,000.00

Future Impact(s)	By using an opaque stain future graffiti incidents can re repainted with a consistent colour.
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Capital Project Information

Budget Year: 2014	Department: Parks, Recreation & Facilities	Project No.: C00793
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Project Details	Project Title	Project Location / Facility
	Queenston Library Doors / Windows Phase 2	Queenston Library
	Description	Justification
	The doors and windows will be refurbished in stages as time and money permit.	The windows and doors are in need of repair and as the building is a designated property renovations will be carried out with heritage specs.
	Gross Capital Cost:	\$ 15,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 15,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 15,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Parks, Recreation & Facilities	Project No.: C00794
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Project Details	Project Title	Project Location / Facility
	Tennis Courts - St. Davids Lions Park	St. Davids Lions Park
	Description	Justification
	Remove the existing asphalt surface and fencing and install new asphalt and fencing.	The present courts were installed in 1976. Trees in close proximity to the courts have lifted the asphalt.
	Gross Capital Cost:	\$ 60,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 60,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 60,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Parks, Recreation & Facilities	Project No.: C00795
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Project Details	Project Title	Project Location / Facility
	Virgil Ball Diamond - A and B Fencing	Virgil Ball Diamond
	Description	Justification
	Remove and replace fencing on the backstop and sidelines of Diamond A and B at Virgil Sports park.	The fencing was installed in 1986 and should now be replaced to address safety issues.
	Gross Capital Cost:	\$ 6,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 6,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 6,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Parks, Recreation & Facilities	Project No.: C00796
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Project Details	Project Title	Project Location / Facility
	Tennis Courts, Garrison Village	Garrison Village Green Park
	Description	Justification
	Remove the asphalt and fencing on the single tennis court and the basketball pad and install new fencing and asphalt.	The tennis court and basketball pad were installed in 1977 and both the surface and fencing are in need of replacement.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 50,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Parks, Recreation & Facilities	Project No.: C00797
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Project Details	Project Title	Project Location / Facility
	Park Amenities	Town Wide Parks
	Description	Justification
	Wood chips for playground surfaces, additional garbage receptacles/liners, signs, posts and picnic tables.	Extra tables and receptacles are required in our parks and the surfaces of our playgrounds require topping up.
	Gross Capital Cost:	\$ 13,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 13,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 13,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: P & R Vehicles/Equipment	Project No.: C00798
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Project Details	Project Title	Project Location / Facility
	Ice Spreader	Town Parking Lots
	Description	Justification
	An ice spreader to be placed on our truck.	To address safety concerns our plow will be able to salt and sand parking lots.
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 10,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: PW Vehicles/Equipment	Project No.: C00809
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Project Details	Project Title	Project Location / Facility
	Adjustable Sidewalk Plow for Queen Street	Public Works
	Description	Justification
	Purchase an adjustable sidewalk plow attachment for Queen Street.	To allow for the plowing of the sidewalks on Queen Street and to be able to direct the snow away from the buildings.
	Gross Capital Cost:	\$ 6,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 6,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 6,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: PW Vehicles/Equipment	Project No.: C00810
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Project Details	Project Title	Project Location / Facility
	Total Station Survey Equipment	Public Works
	Description	Justification
	Purchase a Total Station Survey Equipment.	Replacement of 30 year old survey equipment which will increase the speed of surveying by using new technology.
	Gross Capital Cost:	\$ 12,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 12,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 12,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Parks, Recreation & Facilities	Project No.: C00811
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Project Details	Project Title	Project Location / Facility
	Community Centre - Roof Railing	Community Centre
	Description	Justification
	Install railings in front of HVAC on Community Centre roof.	TSSA has indicated that existing railings do not meet their standards and additional railings need to be installed.
	Gross Capital Cost:	\$ 8,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 8,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 8,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Fire & Emergency Services	Project No.: C00815
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Project Details	Project Title	Project Location / Facility
	Emergency Generator (Community Centre)	Community Centre - Anderson Lane
	Description	Justification
	Two purchase a diesel powered generator to provide power in the event of a large scale power outage for the community centre.	Currently our emergency plan does not have an evacuation center identified as none of our large buildings have an ability to sustain themselves in the event of a large scale electrical power outage. The Anderson Lane Community Center with its cooking, refrigeration, leisure and accessibility is a perfect site for this purpose with the addition of a generator.
	Gross Capital Cost:	\$ 100,000.00

Project Financing	Reserve Funds	
	DC: Fire Facilities	\$ 100,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 100,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Corporate Services	Project No.: C00819
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Project Details	Project Title	Project Location / Facility
	Operations Yard	Public Works and Parks Yards
	Description	Justification
	Operations Yard addition to accommodate both Public Works and Parks staff. Moving all staff to a centralized location will allow for greater efficiency by sharing equipment and resources.	Upgrade to current facilities required under AODA standards and Bill 168.
	Gross Capital Cost:	\$ 1,200,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 120,000.00
	DC: Roads, Sidewalks and Lights	\$ 864,000.00
	DC: Parkland & Recreation	\$ 216,000.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 1,200,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Water	Project No.: C00820
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Project Details	Project Title	Project Location / Facility
	Niagara Stone Road - (Concession 6 to Line 3)	Water
	Description	Justification
	Replacement of existing 150mm dia. AC with 250mm dia PVC.	This section of Niagara Stone Road will be reconstructed by the Region in 2014 to create a roundabout. This watermain should be replaced prior to the road construction to ensure there are no future breaks.
	Gross Capital Cost:	\$ 170,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 170,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 170,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Water	Project No.: C00821
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Project Details	Project Title	Project Location / Facility
	Glendale Ave. - (Taylor Rd. to Niagara-on-the-Green Blvd)	Water
	Description	Justification
	Abandon Main and disconnect from the Regions Trunk Watermain.	This work will be performed as part of the Glendale Avenue road reconstruction as this section of Town watermain is no longer required.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Water	Project No.: C00822
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Project Details	Project Title	Project Location / Facility
	Stewart Road - Phase 2 - (Eastchester at Niagara Stone Road)	Water
	Description	Justification
	Replace existing 150mm dia. AV pipe with 200mm dia PVC.	This is Phase 2 of the Stewart Road watermain replacement program. The old AC main has experienced multiple breaks and is in need of replacement.
	Gross Capital Cost:	\$ 190,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 190,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 190,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Parking Operations	Project No.: C00852
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Project Details	Project Title	Project Location / Facility
	Queen Street - Resurfacing Shoulders (2 Blocks)	Queen Street
	Description	Justification
	Resurfacing of paved shoulder parking areas on both sides of Queen Street between Mississagua St. and Gate St.	Overall reconstruction of 2 blocks of Queen St. is scheduled as a 2014 Roads project. Because parking revenues are generated from the paved shoulders of Queen St., Parking pays for the shoulder reconstruction portion of the project.
	Gross Capital Cost:	\$ 30,000.00

Project Financing	Reserve Funds	
	Parking Revenue	\$ 30,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 30,000.00

Future Impact(s)	Annual line painting of parking stalls.
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Capital Project Information

Budget Year: 2014	Department: Corporate Services	Project No.: C00855
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Project Details	Project Title	Project Location / Facility
	Additional Access Control and Video Cameras	Information Technology
	Description	Justification
	Information Technology - Additional Access Controls and Video Cameras. Addition of new door security access controls and video surveillance cameras.	The addition of more security door access control panels and surveillance cameras better serves both staff and public visitors. Securing access to restricted areas and better control of public areas, along with video capturing, help keep a safer environment for everyone.
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 10,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Corporate Services	Project No.: C00856
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Project Details	Project Title	Project Location / Facility
	Corporate GPS Vehicle Tracking	Information Technology
	Description	Justification
	Installation of GPS tracking units on Town owned motor vehicles.	Ensures the responsible stewardship of Town owned assets and their operation. Will provide invaluable data for fleet operations and maintenance.
	Gross Capital Cost:	\$ 18,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 18,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 18,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Wastewater	Project No.: C00885
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Project Details	Project Title	Project Location / Facility
	Virgil CSO Reduction Program (Weepers & Downspouts)	Wastewater
	Description	Justification
	Commence an inspection and reimbursement program for the Virgil sanitary sewer area for weeper and downspout disconnections with priority on areas outlined in the 2013 Virgil I/I Study.	Will reduce the infiltration of ground water flows into the Towns sanitary sewer collection system and reduce treatment required at the Regional Lagoons/Future Plant, thereby freeing short term capacity issues for future development and lowering treatment costs.
	Gross Capital Cost:	\$ 70,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 70,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 70,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Wastewater	Project No.: C00886
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Project Details	Project Title	Project Location / Facility
	Virgil CSO Reduction Program (Additional MH Inspections)	Public Works
	Description	Justification
	Complete additional sanitary manhole inspections and determine required repairs as recommended in the 2013 Virgil I/I study.	Will reduce the infiltration of ground water flows into the Towns sanitary sewer collection system and reduce treatment required at the Regional Lagoons/Future Plant, thereby freeing short term capacity issues for future development and lowering treatment costs.
	Gross Capital Cost:	\$ 70,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 70,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 70,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Wastewater	Project No.: C00887
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Project Details	Project Title	Project Location / Facility
	Engineering - Mary Street (Regent to King)	Public Works
	Description	Justification
	Engineering fees for sanitary sewer replacement project scheduled in 2015.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so tenders can be initiated early in the construction year.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Storm Water	Project No.: C00890
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Project Details	Project Title	Project Location / Facility
	Engineering for Queenston Street - Walnut to Dumfries	Public Works
	Description	Justification
	Estimated engineering fees for the storm sewer replacement scheduled for 2015 construction.	This project is being completed in conjunction with the road design Project C00252. Allows projects scheduled for the following year to be designed, reviewed and approved so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Storm Water Management	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: PW Vehicles/Equipment	Project No.: C00934
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Project Details	Project Title	Project Location / Facility
	Radar Speed Board	Public Works
	Description	Justification
	Portable radar and pixelboard unit to measure and display vehicle speeds.	Enables the Town to respond promptly to reports of speeding problems. Potential to save on traffic studies by pre-determining whether a speeding problem exists. Assists with public education, provides supporting information when asking for NRPS enforcement in a problem area. Town is currently depending on the occasional use of the speed trailer owned by Niagara Region or the board owned by the Community Safety Committee.
	Gross Capital Cost:	\$ 6,750.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 6,750.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 6,750.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2014	Department: Roads Department	Project No.: C00935
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Project Details	Project Title	Project Location / Facility
	Municipal Class Environmental Assessment for Concession 4 - Line 3 to Line 2	Public Works
	Description	Justification
	Class EA for opening the Concession 4 road allowance and the construction of a new road from Line 2 to Line 3 and the upgrade of Line 3 from Concession 4 to Four Mile Creek Rd.	The planning and design of municipal infrastructure projects must meet the requirements of the Environmental Assessment Act, which is a provincially legislated document that governs all public undertakings that have the potential to affect the environment. The Environmental Assessment Act essentially defines a planning and design process that proponents of projects must follow to ensure that all environmental impacts are considered, and any effects appropriately mitigated, before their project is implemented.
	Gross Capital Cost:	\$ 65,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 65,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 65,000.00

Future Impact(s)	
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Appendix C: 10-Year Capital Projects Overview by Department

Project Description	Funded From	Budget
Corporate Services		
2015	Project Year	
C00272	2015 Corporate PC/Printer Replacement Program	
	Capital Reserve	48,750
	C00272 Subtotal	\$48,750
C00273	Replace Building Scanner for Records Management	
	Building Code Act	15,000
	C00273 Subtotal	\$15,000
C00275	Replace the Financial System Printer	
	Capital Reserve	5,000
	C00275 Subtotal	\$5,000
C00276	2015 Network Equipment Upgrades & Enhancements	
	Capital Reserve	7,000
	C00276 Subtotal	\$7,000
C00277	Financial SQL Server & OS & SQL	
	Capital Reserve	18,000
	C00277 Subtotal	\$18,000
C00278	Financial Terminal Server & OS	
	Capital Reserve	15,000
	C00278 Subtotal	\$15,000
C00279	Security Server & OS Replacement	
	Capital Reserve	10,000
	C00279 Subtotal	\$10,000
C00280	Firewall/Router Replacement	
	Capital Reserve	7,000
	C00280 Subtotal	\$7,000

Project Description	Funded From	Budget
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Corporate Services

2015	Project Year		
C00281	Mail Spam Filter Appliance Replacement		
		Capital Reserve	5,500
			\$5,500
		C00281 Subtotal	\$5,500
C00857	Purchase Aerial Imagery from Region/Province		
		Capital Reserve	5,000
			\$5,000
		C00857 Subtotal	\$5,000
		2015 Subtotal	\$136,250
2016	Project Year		
C00325	2016 Corporate PC/Printer Replacement Program		
		Capital Reserve	48,750
			\$48,750
		C00325 Subtotal	\$48,750
C00326	Engineering Plotter Replacement		
		Capital Reserve	20,000
			\$20,000
		C00326 Subtotal	\$20,000
C00329	2016 Network Equipment Upgrades and Enhancements		
		Capital Reserve	7,000
			\$7,000
		C00329 Subtotal	\$7,000
C00330	Replace Existing SQL Data Server & OS & SQL		
		Computer Equipment	18,000
			\$18,000
		C00330 Subtotal	\$18,000
C00331	Back-up SAN Replacement (For Data Going Off Site)		
		Capital Reserve	10,000
			\$10,000
		C00331 Subtotal	\$10,000
C00332	Replace NAS Mass Corporate Data System		
		Capital Reserve	15,000
			\$15,000
		C00332 Subtotal	\$15,000
C00702	Council Chambers Technology Improvements		
		Capital Reserve	7,000
			\$7,000
		C00702 Subtotal	\$7,000

Project Description	Funded From	Budget
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Corporate Services

2016	Project Year	
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C00704	Replace Cameras and Monitors in Council Chambers	
	Capital Reserve	10,000
		C00704 Subtotal
		\$10,000
C00705	Replace Laserfiche Server	
	Capital Reserve	18,000
		C00705 Subtotal
		\$18,000
		2016 Subtotal
		\$153,750

2017	Project Year	
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C00374	2017 Corporate PC/Printer Replacement Program	
	Capital Reserve	48,750
		C00374 Subtotal
		\$48,750
C00377	2017 Network Equipment Upgrades & Enhancements	
	Capital Reserve	7,000
		C00377 Subtotal
		\$7,000
C00378	Replace Lotus Notes Mail/Database Server	
	Capital Reserve	12,000
		C00378 Subtotal
		\$12,000
C00379	Aerial Ortho Imagery	
	Capital Reserve	15,000
		C00379 Subtotal
		\$15,000
C00707	Replace Microphones & Audio System in Council Chambers	
	Computer Equipment	15,000
		C00707 Subtotal
		\$15,000
		2017 Subtotal
		\$97,750

2018	Project Year	
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C00420	2018 Corporate PC/Printer Replacement Program	
	Capital Reserve	48,750
		C00420 Subtotal
		\$48,750

Project Description	Funded From	Budget
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Corporate Services

2018	Project Year	
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C00422	2018 Network Equipment Upgrades and Enhancements	
	Capital Reserve	7,000
	C00422 Subtotal	\$7,000
C00423	Replace Virtual Server	
	Capital Reserve	18,000
	C00423 Subtotal	\$18,000
C00424	Replace PDC & File Server & OS	
	Capital Reserve	10,000
	C00424 Subtotal	\$10,000
C00425	Replace Existing Firewall/Router	
	Capital Reserve	7,000
	C00425 Subtotal	\$7,000
C00426	Replace Existing Mail Spam Filter Appliance	
	Capital Reserve	5,500
	C00426 Subtotal	\$5,500
C00708	Replace Door Access & Exterior Video Cameras	
	Capital Reserve	15,000
	C00708 Subtotal	\$15,000
	2018 Subtotal	\$111,250

2019	Project Year	
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C00469	2019 Corporate PC/Printer Replacement Program	
	Capital Reserve	48,750
	C00469 Subtotal	\$48,750
C00470	Engineering HP 5550 Printer Replacement	
	Capital Reserve	5,000
	C00470 Subtotal	\$5,000
C00472	2019 Network Equipment Upgrades and Enhancements	
	Capital Reserve	7,000
	C00472 Subtotal	\$7,000

Project Description	Funded From	Budget
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Corporate Services

2019	Project Year	
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C00473	Replace Active Directory Server & OS	
	Capital Reserve	5,000
	C00473 Subtotal	\$5,000
C00706	Council Chambers Technology Improvements	
	Capital Reserve	7,000
	C00706 Subtotal	\$7,000
C00717	Purchase Aerial Photos from Niagara Region	
	Capital Reserve	5,000
	C00717 Subtotal	\$5,000
C00718	Replace Quickr Server	
	Capital Reserve	10,000
	C00718 Subtotal	\$10,000
C00719	Replace Financial Archive Server	
	Capital Reserve	5,000
	C00719 Subtotal	\$5,000
C00858	Corporate GPS Vehicle Tracking System	
	Capital Reserve	18,000
	C00858 Subtotal	\$18,000
C00859	Corporate VPN - Host Server	
	Capital Reserve	10,000
	C00859 Subtotal	\$10,000
	2019 Subtotal	\$120,750

2020	Project Year	
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C00517	2020 Corporate PC/Printer Replacement Program	
	Capital Reserve	48,750
	C00517 Subtotal	\$48,750
C00518	Replace Building Scanner for Records Management	
	Building Code Act	15,000
	C00518 Subtotal	\$15,000

Project Description	Funded From	Budget
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Corporate Services

2020	Project Year	
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C00521	Replace Financial System Printer	
	Capital Reserve	5,000
	C00521 Subtotal	\$5,000
C00522	2020 Network Equipment Upgrades and Enhancements	
	Capital Reserve	7,000
	C00522 Subtotal	\$7,000
C00523	Replace Financial SQL Server & OS & SQL	
	Capital Reserve	18,000
	C00523 Subtotal	\$18,000
C00524	Replace Financial Terminal Server & OS	
	Capital Reserve	15,000
	C00524 Subtotal	\$15,000
C00525	Replace Security Server & OS	
	Capital Reserve	10,000
	C00525 Subtotal	\$10,000
C00723	Replace Cameras and Monitors in Council Chambers	
	Capital Reserve	10,000
	C00723 Subtotal	\$10,000
C00724	Replace Laserfiche Server	
	Capital Reserve	18,000
	C00724 Subtotal	\$18,000
	2020 Subtotal	\$146,750

2021	Project Year	
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C00735	Replace Engineering Plotter	
	Capital Reserve	20,000
	C00735 Subtotal	\$20,000
C00736	Aerial Ortho Imagery	
	Capital Reserve	15,000
	C00736 Subtotal	\$15,000

Project Description	Funded From	Budget
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Corporate Services

2021	Project Year
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C00737	Replace Corporate Telephone System	Capital Reserve	100,000
		C00737 Subtotal	\$100,000
C00738	Replace Existing SQL Data Server & OS & APL	Capital Reserve	18,000
		C00738 Subtotal	\$18,000
C00739	New Backup SAN (For Data Going Off Site)	Capital Reserve	10,000
		C00739 Subtotal	\$10,000
C00740	Install NAS Mass Corporate Data System	Capital Reserve	15,000
		C00740 Subtotal	\$15,000
C00741	Replace Existing Firewall/Router	Capital Reserve	7,000
		C00741 Subtotal	\$7,000
C00742	Replace Mail Spam Filter Appliance	Capital Reserve	5,500
		C00742 Subtotal	\$5,500
C00750	2021 Corporate PC/Printer Replacement Program	Capital Reserve	48,750
		C00750 Subtotal	\$48,750
C00751	2021 Network Equipment Upgrades and Enhancements	Capital Reserve	7,000
		C00751 Subtotal	\$7,000
		2021 Subtotal	\$246,250

2022	Project Year
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C00743	2022 Corporate PC/Printer Replacement Program	Capital Reserve	48,750
		C00743 Subtotal	\$48,750

Project Description	Funded From	Budget
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Corporate Services

2022	Project Year		
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C00744	2022 Network Equipment Upgrades and Enhancements		
		Capital Reserve	7,000
		C00744 Subtotal	\$7,000
C00745	Council Chambers Technology Improvements		
		Capital Reserve	7,000
		C00745 Subtotal	\$7,000
C00747	Replace Existing Lotus Notes/Database Server & OS		
		Capital Reserve	18,000
		C00747 Subtotal	\$18,000
C00748	Replace Existing Firewall/Router		
		Capital Reserve	7,000
		C00748 Subtotal	\$7,000
C00749	Replace Microphones and Audio System in Council Chambers		
		Capital Reserve	15,000
		C00749 Subtotal	\$15,000
		2022 Subtotal	\$102,750

2023	Project Year		
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C00712	Replace Door Access & Exterior Video Cameras		
		Capital Reserve	15,000
		C00712 Subtotal	\$15,000
C00746	Purchase Aerial Photos from Niagara Region		
		Capital Reserve	5,000
		C00746 Subtotal	\$5,000
C00765	2023 Corporate PC/Printer Replacement Program		
		Capital Reserve	48,750
		C00765 Subtotal	\$48,750
C00766	2023 Network Equipment Upgrades and Enhancements		
		Capital Reserve	7,000
		C00766 Subtotal	\$7,000

Project Description	Funded From	Budget
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Corporate Services

2023	Project Year	
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C00767	Replace Virtual Server	
	Capital Reserve	18,000
		C00767 Subtotal
		\$18,000
C00768	Purchase New PDC & File Server & OS	
	Capital Reserve	10,000
		C00768 Subtotal
		\$10,000
		2023 Subtotal
		\$103,750

2024	Project Year	
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C00860	2024 Corporate PC/Printer Replacement Program	
	Capital Reserve	48,750
		C00860 Subtotal
		\$48,750
C00861	2024 Network Equipment Upgrades and Enhancements	
	Capital Reserve	7,000
		C00861 Subtotal
		\$7,000
C00862	Replace Engineering HP 5550 Printer	
	Capital Reserve	5,000
		C00862 Subtotal
		\$5,000
C00863	Corporate Vehicle GPS Tracking System	
	Capital Reserve	18,000
		C00863 Subtotal
		\$18,000
C00864	Replace Active Directory Server & Operating System	
	Capital Reserve	5,000
		C00864 Subtotal
		\$5,000
C00865	Replace Quickr Server	
	Capital Reserve	10,000
		C00865 Subtotal
		\$10,000
C00866	Replace Financial Archive Server	
	Capital Reserve	5,000
		C00866 Subtotal
		\$5,000

Corporate Services

2024 **Project Year**

C00867	Replace Existing Firewall/Router	
	Capital Reserve	10,000
	C00867 Subtotal	\$10,000
C00868	Replace Existing Firewall/Router	
	Capital Reserve	7,000
	C00868 Subtotal	\$7,000
C00869	Replace Mail Spam Filter Appliance	
	Capital Reserve	5,500
	C00869 Subtotal	\$5,500
C00870	Corporate VPV - Host Server	
	Capital Reserve	10,000
	C00870 Subtotal	\$10,000
	2024 Subtotal	\$131,250
	Corporate Services Grand Total	\$1,350,500



Appendix C: 10-Year Capital Projects Overview by Department

Project Description	Funded From	Budget
Fire & Emergency Services		
2015	Project Year	
C00210	Car 2 Replacement	
	Capital Reserve	40,000
	C00210 Subtotal	\$40,000
C00218	2015 Protective Equipment	
	Capital Reserve	25,000
	C00218 Subtotal	\$25,000
C00269	2015 Miscellaneous Fire Fighting Equipment	
	Capital Reserve	10,000
	C00269 Subtotal	\$10,000
C00270	HVAC Replacement at Station #1	
	Capital Reserve	35,000
	C00270 Subtotal	\$35,000
C00271	Reshingle Apparatus Bay at Station #1	
	Capital Reserve	40,000
	C00271 Subtotal	\$40,000
C00716	Fire Reporting Software (Upgrade)	
	Capital Reserve	15,000
	C00716 Subtotal	\$15,000
C00813	Emergency Generator - Station #3	
	DC: Fire Facilities	40,000
	C00813 Subtotal	\$40,000

Project Description	Funded From	Budget
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Fire & Emergency Services

2015	Project Year	
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C00814	Emergency Generator (Town Hall)	
	DC: Fire Facilities	20,000
	Capital Reserve	20,000
	C00814 Subtotal	\$40,000
	2015 Subtotal	\$245,000

2016	Project Year	
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C00219	2016 Protective Equipment	
	Capital Reserve	25,000
	C00219 Subtotal	\$25,000
C00323	Pump 2 Replacement	
	Capital Reserve	350,000
	C00323 Subtotal	\$350,000
C00324	2016 Miscellaneous Fire Fighting Equipment	
	Capital Reserve	10,000
	C00324 Subtotal	\$10,000
C00725	Communication System Upgrade	
	Capital Reserve	20,000
	C00725 Subtotal	\$20,000
C00812	Convert Pump 2 to Rescue 2 (Refurbishment)	
	Capital Reserve	50,000
	C00812 Subtotal	\$50,000
	2016 Subtotal	\$455,000

2017	Project Year	
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C00225	2017 Protective Equipment	
	Capital Reserve	25,000
	C00225 Subtotal	\$25,000
C00268	Rescue 4 Refurbish (Truck Only)	
	Capital Reserve	130,000
	C00268 Subtotal	\$130,000

Project Description	Funded From	Budget
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Fire & Emergency Services

2017	Project Year	
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C00372	Pump 1A Replacement	
	Capital Reserve	350,000
	C00372 Subtotal	\$350,000
C00373	2017 Miscellaneous Fire Fighting Equipment	
	Capital Reserve	10,000
	C00373 Subtotal	\$10,000
C00816	Tanker Truck	
	Capital Reserve	62,500
	DC: Fire Facilities	187,500
	C00816 Subtotal	\$250,000
	2017 Subtotal	\$765,000

2018	Project Year	
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C00226	2018 Protective Equipment	
	Capital Reserve	25,000
	C00226 Subtotal	\$25,000
C00418	2018 Miscellaneous Fire Fighting Equipment	
	Capital Reserve	10,000
	C00418 Subtotal	\$10,000
C00514	FP 1 Pick-up Replacement	
	Capital Reserve	45,000
	C00514 Subtotal	\$45,000
	2018 Subtotal	\$80,000

2019	Project Year	
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C00230	2019 Protective Equipment	
	Capital Reserve	25,000
	C00230 Subtotal	\$25,000
C00466	2019 Miscellaneous Fire Fighting Equipment	
	Capital Reserve	10,000
	C00466 Subtotal	\$10,000

Project Description	Funded From	Budget
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Fire & Emergency Services

2019	Project Year	
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C00468	Training Pick-up Replacement	
	Capital Reserve	45,000
		C00468 Subtotal \$45,000
		2019 Subtotal \$80,000

2020	Project Year	
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C00250	2020 Protective Equipment	
	Capital Reserve	25,000
		C00250 Subtotal \$25,000
C00512	2020 Miscellaneous Fire Fighting Equipment	
	Capital Reserve	10,000
		C00512 Subtotal \$10,000
C00515	HVAC Replacement at Station 5	
	Capital Reserve	45,000
		C00515 Subtotal \$45,000
C00516	HVAC Replacement at Station 4	
	Capital Reserve	20,000
		C00516 Subtotal \$20,000
		2020 Subtotal \$100,000

2021	Project Year	
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C00253	2021 Protective Equipment	
	Capital Reserve	25,000
		C00253 Subtotal \$25,000
C00478	2021 Miscellaneous Fire Fighting Equipment	
	Capital Reserve	10,000
		C00478 Subtotal \$10,000
		2021 Subtotal \$35,000

2022	Project Year	
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C00274	2022 Protective Equipment	
	Capital Reserve	25,000
		C00274 Subtotal \$25,000

Fire & Emergency Services

2022	Project Year
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C00501	2022 Miscellaneous Fire Fighting Equipment		
	Capital Reserve		10,000
		C00501 Subtotal	\$10,000
		2022 Subtotal	\$35,000

2023	Project Year
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C00285	2023 Protective Equipment		
	Capital Reserve		25,000
		C00285 Subtotal	\$25,000

C00480	2023 Miscellaneous Fire Fighting Equipment		
	Capital Reserve		10,000
		C00480 Subtotal	\$10,000
		2023 Subtotal	\$35,000

2024	Project Year
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C00714	2024 Miscellaneous Fire Fighting Equipment		
	Capital Reserve		10,000
		C00714 Subtotal	\$10,000

C00715	Pumper 3 Replacement		
	Capital Reserve		450,000
		C00715 Subtotal	\$450,000

C00722	2024 Protective Equipment		
	Capital Reserve		25,000
		C00722 Subtotal	\$25,000
		2024 Subtotal	\$485,000

Fire & Emergency Services Grand Total	\$2,315,000
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Appendix C: 10-Year Capital Projects Overview by Department

Project Description		Funded From	Budget
PW Vehicles/Equipment			
2015	Project Year		
C00316	2015 Miscellaneous Equipment		
		Fleet Replacement	8,000
		C00316 Subtotal	\$8,000
C00362	Excavator Case (replaces 392)		
		Fleet Replacement	240,000
		C00362 Subtotal	\$240,000
		2015 Subtotal	\$248,000
2016	Project Year		
C00313	Backhoe JCJ (replaces 394)		
		Fleet Replacement	115,000
		C00313 Subtotal	\$115,000
C00315	Plow Truck 3 Ton extension		
		DC: Roads, Sidewalks & Lights	120,000
		C00315 Subtotal	\$120,000
C00364	2016 Miscellaneous Equipment		
		Fleet Replacement	8,000
		C00364 Subtotal	\$8,000
		2016 Subtotal	\$243,000
2017	Project Year		
C00409	Grader Champion (replaces 335)		
		Fleet Replacement	270,000
		C00409 Subtotal	\$270,000

Project Description	Funded From	Budget
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PW Vehicles/Equipment

2017	Project Year	
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C00411	2017 Miscellaneous Equipment	
	Fleet Replacement	8,000
		\$8,000
	C00411 Subtotal	\$8,000
	2017 Subtotal	\$278,000

2018	Project Year	
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C00256	5 -Ton Truck Sterling (replaces 229)	
	Fleet Replacement	190,000
		\$190,000
	C00256 Subtotal	\$190,000
C00460	2018 Miscellaneous Equipment	
	Fleet Replacement	8,000
		\$8,000
	C00460 Subtotal	\$8,000
	2018 Subtotal	\$198,000

2019	Project Year	
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C00457	Backhoe JCB (replaces 404)	
	Fleet Replacement	110,000
		\$110,000
	C00457 Subtotal	\$110,000
C00458	Cube Van (replaces W237)	
	Fleet Replacement	60,000
		\$60,000
	C00458 Subtotal	\$60,000
C00506	2019 Miscellaneous Equipment	
	Fleet Replacement	8,000
		\$8,000
	C00506 Subtotal	\$8,000
C00655	Kabota replaces W408	
	Fleet Replacement	40,000
		\$40,000
	C00655 Subtotal	\$40,000
	2019 Subtotal	\$218,000

2020	Project Year	
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C00555	5-Ton Truck Sterling (replaces W239)	
	Fleet Replacement	210,000
		\$210,000
	C00555 Subtotal	\$210,000

Project Description	Funded From	Budget
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PW Vehicles/Equipment

2020	Project Year	
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C00556	2020 Miscellaneous Equipment	
	Fleet Replacement	8,000
		C00556 Subtotal
		\$8,000
		2020 Subtotal
		\$218,000

2021	Project Year	
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C00257	Mini Van Uplander (replaces 231)	
	Fleet Replacement	24,000
		C00257 Subtotal
		\$24,000
C00311	Mini Van Montana (replaces 233)	
	Fleet Replacement	24,000
		C00311 Subtotal
		\$24,000
C00363	Mini Van Montana (replaces 230)	
	Fleet Replacement	25,000
		C00363 Subtotal
		\$25,000
C00505	Sidewalk Plow (replaces 405)	
	Fleet Replacement	110,000
		C00505 Subtotal
		\$110,000
C00653	1/2 Ton Pick-up replaces W236	
	Fleet Replacement	25,000
		C00653 Subtotal
		\$25,000
C00662	Miscellaneous Equipment	
	Fleet Replacement	8,000
		C00662 Subtotal
		\$8,000
		2021 Subtotal
		\$216,000

2022	Project Year	
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C00314	1/2 Ton Pick-up Dodge (replaces 232)	
	Fleet Replacement	25,000
		C00314 Subtotal
		\$25,000

Project Description	Funded From	Budget
PW Vehicles/Equipment		
2022	Project Year	
C00455	1-Ton 4x4 c/w Plow (replaces W241)	
	Fleet Replacement	45,000
	C00455 Subtotal	\$45,000
C00459	Mini Ford Pick-up -(replaces 240)	
	Fleet Replacement	25,000
	C00459 Subtotal	\$25,000
C00633	2022 Miscellaneous Equipment	
	Fleet Replacement	8,000
	C00633 Subtotal	\$8,000
C00654	1-Ton Dump Truck replaces W242	
	Fleet Replacement	45,000
	C00654 Subtotal	\$45,000
C00657	1/2 Ton Pic-up (replaces W245)	
	Fleet Replacement	30,000
	C00657 Subtotal	\$30,000
C00694	1/2 Ton Pick-up (replaces W247)	
	Fleet Replacement	30,000
	C00694 Subtotal	\$30,000
	2022 Subtotal	\$208,000
2023	Project Year	
C00656	1-Ton Dump Truck (replaces W228)	
	Fleet Replacement	40,000
	C00656 Subtotal	\$40,000
C00689	Trackless c/w Plow	
	Fleet Replacement	125,000
	C00689 Subtotal	\$125,000
C00693	2023 Miscellaneous Equipment	
	Fleet Replacement	8,000
	C00693 Subtotal	\$8,000

PW Vehicles/Equipment

2023 Project Year

C00784 GMC Crew Cab Pick-up (replaces 223)

Fleet Replacement 30,000

C00784 Subtotal \$30,000

2023 Subtotal **\$203,000**

2024 Project Year

C00817 5 Ton Truck International (replaces 238)

Fleet Replacement 210,000

C00817 Subtotal \$210,000

C00818 2024 Miscellaneous Equipment

Fleet Replacement 8,000

C00818 Subtotal \$8,000

2024 Subtotal **\$218,000**

PW Vehicles/Equipment Grand Total **\$2,248,000**



Appendix C: 10-Year Capital Projects Overview by Department

Project Description		Funded From	Budget
Roads Department			
2015	Project Year		
C00247	Queen Street - King Street to Gate Street - Road Resurfacing		
		Capital Reserve	225,000
		C00247 Subtotal	\$225,000
C00251	Engineering Work for Queenston Road - Concession 5 to Concession 6		
		DC: Roads, Sidewalks & Lights	2,925
		Capital Reserve	22,075
		C00251 Subtotal	\$25,000
C00300	Line 5 - 0.78km E of Concession 5 Road - Culvert Improvements		
		Capital Reserve	111,000
		C00300 Subtotal	\$111,000
C00302	Queenston Street Outlet to Dumfries - Road Construction		
		Capital Reserve	100,000
		Federal Gas Tax	300,000
		C00302 Subtotal	\$400,000
C00303	Concession 2 Road - Line 5 to Line 4 - Road Resurfacing		
		Capital Reserve	170,000
		C00303 Subtotal	\$170,000
C00305	Four Mile Creek Road - East West to Hunter - Road Resurfacing		
		Federal Gas Tax	147,400
		Capital Reserve	275,000
		C00305 Subtotal	\$422,400
C00306	Guard Rail Installations - Queenston Road		
		Capital Reserve	60,000
		C00306 Subtotal	\$60,000

Project Description	Funded From	Budget
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Roads Department

2015	Project Year	
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C00585	Engineering Work for Four Mile Creek Road (NSR to Penner)	
	DC: Roads, Sidewalks & Lights	10,450
	Capital Reserve	17,050
	C00585 Subtotal	\$27,500
C00600	Queenston Road Phase 2 - Urban Boundary to Concession 5 - Road Construction	
	Grants & Other	41,200
	Capital Reserve	258,800
	C00600 Subtotal	\$300,000
C00608	Sidewalk - Glendale Ave. MP Trail - NOTG Blvd. to Homer Road	
	Capital Reserve	30,500
	DC: Roads, Sidewalks & Lights	19,500
	C00608 Subtotal	\$50,000
C00609	Sidewalk Installation - Location to be Determined by Sidewalk Master Plan	
	Capital Reserve	20,000
	C00609 Subtotal	\$20,000
C00610	Engineering Work for Line 1 Road - 0.19 km West of Concession 2 Road	
	Capital Reserve	20,000
	C00610 Subtotal	\$20,000
	2015 Subtotal	\$1,830,900

2016	Project Year	
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C00182	Line 1 Road - 0.19km West of Concession 2 - Culvert Improvements	
	Capital Reserve	371,000
	C00182 Subtotal	\$371,000
C00245	Four Mile Creek Road (NSR to Penner) Road Construction	
	DC: Roads, Sidewalks & Lights	209,000
	Capital Reserve	41,000
	Federal Gas Tax	300,000
	C00245 Subtotal	\$550,000

Roads Department

2016 Project Year

2016	Project Year		
C00301	Queenston Road - (Concession 5 Road to Concession 6 Road) - Road Construction		
		Grants & Other	91,500
		Capital Reserve	350,000
		DC: Roads, Sidewalks & Lights	58,500
		C00301 Subtotal	\$500,000
C00309	Engineering Work for Delater Street - (King to Melville)		
		Capital Reserve	30,000
		C00309 Subtotal	\$30,000
C00350	Four Mile Creek Road - (Hunter to Wall) - Road Resurfacing		
		Federal Gas Tax	147,400
		Capital Reserve	161,336
		C00350 Subtotal	\$308,736
C00354	Concession 2 Road - (Line 4 to Line 3) - Road Resurfacing		
		Capital Reserve	170,000
		C00354 Subtotal	\$170,000
C00357	Guard Rail Installations		
		Capital Reserve	60,000
		C00357 Subtotal	\$60,000
C00359	Engineering Work for Tankark Road - (York to North Boundary)		
		Capital Reserve	6,500
		DC: Roads, Sidewalks & Lights	18,500
		C00359 Subtotal	\$25,000
C00446	Concession 2 Road - 0.05km South of Line 1 Road - Culvert Improvements		
		Capital Reserve	131,000
		C00446 Subtotal	\$131,000
C00613	Sidewalk Installation - Location to be Determined by Sidewalk Master Plan		
		Capital Reserve	20,000
		C00613 Subtotal	\$20,000

Project Description	Funded From	Budget
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Roads Department

2016 Project Year

C00709	Engineering Work for Queenston Road - (Concession 6 Road to Concession 7 Road)		
	Capital Reserve		22,075
	DC: Roads, Sidewalks & Lights		2,925
		C00709 Subtotal	\$25,000
C00710	Engineering Work for Dorchester and Gage - Culvert Improvements		
	Capital Reserve		20,000
		C00710 Subtotal	\$20,000
		2016 Subtotal	\$2,210,736

2017 Project Year

C00193	Engineering Work for Byron Street (King to Nelson Dead End)		
	Capital Reserve		25,000
		C00193 Subtotal	\$25,000
C00352	Delater Street - King to Melville - Road Construction		
	Federal Gas Tax		447,400
	Capital Reserve		82,600
		C00352 Subtotal	\$530,000
C00353	Queenston Road - (Concession 6 Road to Concession 7 Road) - Road Construction		
	DC: Roads, Sidewalks & Lights		58,500
	Grants & Other		91,500
	Capital Reserve		350,000
		C00353 Subtotal	\$500,000
C00356	Four Mile Creek Road - (Wall to Lakeshore) - Road Resurfacing		
	Capital Reserve		230,400
		C00356 Subtotal	\$230,400
C00358	Engineering Work for Queenston Road - (Concession 7 Road to Townline)		
	DC: Roads, Sidewalks & Lights		2,925
	Capital Reserve		22,075
		C00358 Subtotal	\$25,000

Project Description	Funded From	Budget
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Roads Department

2017	Project Year	
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C00396	Queenston Road 0.39 km East of Townline Road - Culvert Improvements	
	Capital Reserve	40,000
	C00396 Subtotal	\$40,000
C00398	Tanbark Road - York to North Boundary - Road Construction	
	DC: Roads, Sidewalks & Lights	347,800
	Capital Reserve	122,200
	C00398 Subtotal	\$470,000
C00400	Concession 2 Road - Line 3 to Line 2 - Road Resurfacing	
	Capital Reserve	180,000
	C00400 Subtotal	\$180,000
C00402	Guard Rail Installation	
	Capital Reserve	60,000
	C00402 Subtotal	\$60,000
C00407	Engineering Work for Anne Street - Mississauga to King	
	Capital Reserve	30,500
	DC: Roads, Sidewalks & Lights	19,500
	C00407 Subtotal	\$50,000
C00616	Sidewalk Installation - Location to be Determined by Sidewalk Master Plan	
	Capital Reserve	20,000
	C00616 Subtotal	\$20,000
C00711	Dorchester and Gage - Culvert Improvements	
	Capital Reserve	200,000
	C00711 Subtotal	\$200,000
	2017 Subtotal	\$2,330,400

2018	Project Year	
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C00244	Byron Street - King to Nelson (Dead End)- Road Construction	
	Federal Gas Tax	300,000
	Capital Reserve	50,000
	C00244 Subtotal	\$350,000

Project Description	Funded From	Budget
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Roads Department

2018	Project Year
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C00397	Queenston Road - Concession 7 Road to Townline - Road Construction		
	Grants & Other		91,500
	Capital Reserve		350,000
	DC: Roads, Sidewalks & Lights		58,500
		C00397 Subtotal	\$500,000
C00406	Engineering Work for Queenston Road - Townline to Airport		
	DC: Roads, Sidewalks & Lights		2,925
	Capital Reserve		22,075
		C00406 Subtotal	\$25,000
C00445	Queenston Road - 0.14 km East Martin Road - Culvert Improvements		
	Capital Reserve		105,000
		C00445 Subtotal	\$105,000
C00448	Anne Street - Mississauga to King - Road Construction		
	Capital Reserve		279,600
	Federal Gas Tax		147,400
	DC: Roads, Sidewalks & Lights		273,000
		C00448 Subtotal	\$700,000
C00449	Concession 2 Road - Line 2 to East West Line - Road Resurfacing		
	Capital Reserve		380,000
		C00449 Subtotal	\$380,000
C00451	Guard Rail Installation		
	Capital Reserve		60,000
		C00451 Subtotal	\$60,000
C00453	Engineering Work for Concession 6 Road - NSR to Line 2		
	Capital Reserve		13,500
	DC: Roads, Sidewalks & Lights		61,500
		C00453 Subtotal	\$75,000

Project Description	Funded From	Budget
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Roads Department

2018	Project Year
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C00617	Sidewalk Installation - Location to be Determined by Sidewalk Master Plan		
	Capital Reserve		20,000
		C00617 Subtotal	\$20,000
C00619	Engineering Work for Byron Street - (Wellington to Nelson)		
	Capital Reserve		30,000
		C00619 Subtotal	\$30,000
		2018 Subtotal	\$2,245,000

2019	Project Year
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C00447	Queenston Road - Townline to Airport - Road Construction		
	Grants & Other		91,500
	Capital Reserve		350,000
	DC: Roads, Sidewalks & Lights		58,500
		C00447 Subtotal	\$500,000
C00452	Engineering Work for Queenston Road - Airport to Niagara Stone Road		
	Capital Reserve		30,000
	DC: Roads, Sidewalks & Lights		20,000
		C00452 Subtotal	\$50,000
C00494	Concession 6 Road - Niagara Stone Road to Line 2 - Road Construction		
	Capital Reserve		122,600
	Federal Gas Tax		147,400
	DC: Roads, Sidewalks & Lights		1,230,000
		C00494 Subtotal	\$1,500,000
C00495	Chataqua Area - Circle Street - Road Resurfacing		
	Capital Reserve		265,000
		C00495 Subtotal	\$265,000
C00496	Guard Rail Installation		
	Capital Reserve		60,000
		C00496 Subtotal	\$60,000

Project Description	Funded From	Budget
Roads Department		
2019	Project Year	
C00499	Engineering Work for Line 1 Road - Concession 6 to Four Mile Creek	
	DC: Roads, Sidewalks & Lights	62,000
	Capital Reserve	38,000
	C00499 Subtotal	<u>\$100,000</u>
C00620	Sidewalk Installation - Location to be Determined by Sidewalk Master Plan	
	Capital Reserve	20,000
	C00620 Subtotal	<u>\$20,000</u>
C00625	Byron Street - Wellington to Nelson Street	
	Federal Gas Tax	300,000
	Capital Reserve	100,000
	C00625 Subtotal	<u>\$400,000</u>
C00720	Line 1 Road - 0.01 East of Townline Road - Culvert Improvements	
	Capital Reserve	40,000
	C00720 Subtotal	<u>\$40,000</u>
C00721	Concession 6 Road - 0.23 South of Line 2 - Culvert Improvements	
	Capital Reserve	40,000
	C00721 Subtotal	<u>\$40,000</u>
	2019 Subtotal	<u>\$2,975,000</u>
2020	Project Year	
C00360	Engineering Paxton Lane - York to New Development	
	DC: Roads, Sidewalks & Lights	8,750
	Capital Reserve	8,750
	C00360 Subtotal	<u>\$17,500</u>
C00492	Line 4 Road - 0.13km West of Concession 6 - Culvert Improvements	
	Capital Reserve	119,000
	C00492 Subtotal	<u>\$119,000</u>

Project Description	Funded From	Budget
Roads Department		
2020	Project Year	
C00493	Queenston Road - Airport to Niagara Stone Road - Road Construction	
	DC: Roads, Sidewalks & Lights	201,050
	Capital Reserve	615,900
	Grants & Other	183,050
	C00493 Subtotal	\$1,000,000
C00498	Engineering Work for Line 3 Road - Concession 6 to Four Mile Creek Engineering	
	Capital Reserve	25,000
	C00498 Subtotal	\$25,000
C00546	Line 1 Road - Concession 6 - Four Mile Creek - Road Construction	
	Capital Reserve	312,600
	DC: Roads, Sidewalks & Lights	1,240,000
	Federal Gas Tax	447,400
	C00546 Subtotal	\$2,000,000
C00548	Chautauqua Area - Road Resurfacing	
	Capital Reserve	225,000
	C00548 Subtotal	\$225,000
C00550	Guard Rail Installation	
	Capital Reserve	60,000
	C00550 Subtotal	\$60,000
C00551	Concession 6 Road - Line1 to Line 2 - Engineering	
	Capital Reserve	13,125
	DC: Roads, Sidewalks & Lights	49,375
	C00551 Subtotal	\$62,500
C00626	Sidewalk Installation - Location to be Determined by Sidewalk Master Plan	
	Capital Reserve	20,000
	C00626 Subtotal	\$20,000
	2020 Subtotal	\$3,529,000

Project Description	Funded From	Budget
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Roads Department

2021	Project Year
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C00399	Paxton Lane - York to New Development - Road Construction		
	Capital Reserve		175,000
	DC: Roads, Sidewalks & Lights		175,000
		C00399 Subtotal	\$350,000
C00543	Line 3 Road - 0.42 South of Line 3 Road - Culvert Improvements		
	Capital Reserve		20,000
		C00543 Subtotal	\$20,000
C00544	Line 3 Road - 0.02 West of Four Mile Creek - Culvert Improvements		
	Capital Reserve		7,000
		C00544 Subtotal	\$7,000
C00545	Line 3 Road - Concession 6 to Four Mile Creek - Road Construction		
	Federal Gas Tax		447,400
	Capital Reserve		52,600
		C00545 Subtotal	\$500,000
C00552	Engineering for Green Street - Flynn to Niagara		
	DC: Roads, Sidewalks & Lights		17,100
	Capital Reserve		12,900
		C00552 Subtotal	\$30,000
C00658	Sidewalk Installation - Location to be Determined by Sidewalk Master Plan		
	Capital Reserve		20,000
		C00658 Subtotal	\$20,000
C00659	Engineering for Firelane 11A - Bridge No. 4 Replacement		
	Capital Reserve		50,000
		C00659 Subtotal	\$50,000
C00726	Concession 6 Road - Line 1 to 2 - Road Construction		
	DC: Roads, Sidewalks & Lights		987,500
	Capital Reserve		262,500
		C00726 Subtotal	\$1,250,000

Project Description	Funded From	Budget
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Roads Department

2021	Project Year
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C00729	Johnson Street - Dorchester to Gate - Road Resurfacing	
	Capital Reserve	120,000
	C00729 Subtotal	\$120,000
C00730	Simcoe Street - John to Anne - Road Resurfacing	
	Capital Reserve	25,000
	C00730 Subtotal	\$25,000
C00731	Gate Street - Mary to William - Road Resurfacing	
	Capital Reserve	25,000
	C00731 Subtotal	\$25,000
C00732	Townline Road - Line 1 to Lakeshore Road	
	Capital Reserve	135,000
	DC: Roads, Sidewalks & Lights	45,000
	C00732 Subtotal	\$180,000
C00733	Guard Rail Installation	
	Capital Reserve	60,000
	C00733 Subtotal	\$60,000
C00752	Queenston Street - Dumfries to Clarence	
	Capital Reserve	40,000
	C00752 Subtotal	\$40,000
	2021 Subtotal	\$2,677,000

2022	Project Year
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C00500	Engineering for Partition and Kent Streets - Niagara Parkway to Queenston	
	Capital Reserve	40,000
	C00500 Subtotal	\$40,000
C00660	Culvert Improvement for Firelane 11A Bridge No. 4	
	Capital Reserve	460,000
	C00660 Subtotal	\$460,000

Roads Department

2022 **Project Year**

C00661	Sidewalk Installation - Location to be Determined by Sidewalk Master Plan		
	Capital Reserve		20,000
		C00661 Subtotal	\$20,000
C00727	Green Street - Flynn to Niagara - Road Construction		
	DC: Roads, Sidewalks & Lights		285,000
	Federal Gas Tax		147,400
	Capital Reserve		67,600
		C00727 Subtotal	\$500,000
C00754	Queenston Street - Dumfries to Clarence - Road Construction		
	Federal Gas Tax		300,000
	Capital Reserve		60,000
		C00754 Subtotal	\$360,000
C00756	Niven Road - Lakeshore Road to Village Road		
	Capital Reserve		190,000
		C00756 Subtotal	\$190,000
C00757	Wellington Street - Picton to Castlereagh		
	Capital Reserve		70,000
		C00757 Subtotal	\$70,000
C00758	Guard Rail Installation		
	Capital Reserve		60,000
		C00758 Subtotal	\$60,000
C00761	Engineering - Flynn Street - Rye to Charlotte		
	Capital Reserve		28,400
	DC: Roads, Sidewalks & Lights		11,600
		C00761 Subtotal	\$40,000
		2022 Subtotal	\$1,740,000

Project Description	Funded From	Budget
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Roads Department

2023	Project Year
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C00547	Partition and Kent Streets - Niagara Parkway to Queenston - Road Construction		
	Federal Gas Tax		447,400
	Capital Reserve		52,600
		C00547 Subtotal	\$500,000
C00688	Road Resurfacing - Line 8 - Niagara Parkway to Concession 1		
	Capital Reserve		150,000
		C00688 Subtotal	\$150,000
C00703	Road Resurfacing - Concession 6 - York Road to Niagara Falls Border		
	Capital Reserve		190,000
		C00703 Subtotal	\$190,000
C00728	Road Resurfacing - King Street - (Queen to Johnson)		
	Capital Reserve		60,000
		C00728 Subtotal	\$60,000
C00734	Sidewalk Installation - Location to be Determined by Sidewalk Master Plan		
	Capital Reserve		20,000
		C00734 Subtotal	\$20,000
C00753	Niagara Blvd. - Culvert Improvements		
	Capital Reserve		100,000
		C00753 Subtotal	\$100,000
C00760	Concession Road 1 - Line 9 to Line 8		
	Capital Reserve		140,000
		C00760 Subtotal	\$140,000
C00762	Weatherstone Court - Charlotte to End		
	Capital Reserve		40,000
		C00762 Subtotal	\$40,000
C00763	Guard Rail Installation		
	Capital Reserve		60,000
		C00763 Subtotal	\$60,000

Project Description	Funded From	Budget
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Roads Department

2023	Project Year	
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C00764	Engineering for Clarence Street - Queenston Street to Niagara River Parkway	
	Capital Reserve	25,000
	C00764 Subtotal	\$25,000
C00783	Engineering for Wellington St. - Picton to Byron	
	Capital Reserve	15,000
	C00783 Subtotal	\$15,000
C00871	Road Construction - Flynn Street - Rye to Charlotte	
	DC: Roads, Sidewalks & Lights	116,000
	Capital Reserve	284,000
	C00871 Subtotal	\$400,000
C00872	Engineering for King Street - Ricardo to Delater	
	Capital Reserve	10,000
	C00872 Subtotal	\$10,000
	2023 Subtotal	\$1,710,000

2024	Project Year	
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C00755	Clarence Street - Road Construction	
	Federal Gas Tax	250,000
	Capital Reserve	50,000
	C00755 Subtotal	\$300,000
C00759	Line 7 Road - 0.78 km East of Four Mile Creek - Culvert Improvements	
	Capital Reserve	132,000
	C00759 Subtotal	\$132,000
C00873	Road Construction - Wellington St - (Picton to Byron)	
	Capital Reserve	150,000
	C00873 Subtotal	\$150,000
C00874	Road Construction - King St. - (Ricardo to Delater)	
	Capital Reserve	90,000
	C00874 Subtotal	\$90,000

Project Description	Funded From	Budget
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Roads Department

2024	Project Year
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C00875	Guard Rail Installation	
	Capital Reserve	60,000
	C00875 Subtotal	\$60,000
C00876	Sidewalk Installation - Location to be Determined by Sidewalk Master Plan	
	Capital Reserve	20,000
	C00876 Subtotal	\$20,000
C00877	Road Resurfacing - Henegan and Walker Road	
	Capital Reserve	160,000
	C00877 Subtotal	\$160,000
C00878	Road Resurfacing - Line 8 Road - Concession 2 to Four Mile Creek Road	
	Federal Gas Tax	197,400
	Capital Reserve	52,600
	C00878 Subtotal	\$250,000
C00879	Road Resurfacing - Line 8 Road - Concession 1 to Concession 2	
	Capital Reserve	170,000
	C00879 Subtotal	\$170,000
C00880	Road Resurfacing - Newark - Johnson to Queen	
	Capital Reserve	25,000
	C00880 Subtotal	\$25,000
C00881	Road Resurfacing - Glendale Ave. East - Glendale to Dead End	
	Capital Reserve	75,000
	C00881 Subtotal	\$75,000
C00882	Engineering for Walnut Street - Queenston Street to Princess Street	
	Capital Reserve	15,000
	C00882 Subtotal	\$15,000
C00883	Engineering for Princess Street - Maple North to Dead End	
	Capital Reserve	25,000
	C00883 Subtotal	\$25,000

Roads Department

2024 **Project Year**

C00884 Engineering for Gage Street - Mississagua to Dorchester

Capital Reserve 40,000

C00884 Subtotal \$40,000

2024 Subtotal **\$1,512,000**

Roads Department Grand Total **\$22,760,036**



Appendix C: 10-Year Capital Projects Overview by Department

Project Description	Funded From	Budget
Parking Operations		
2015	Project Year	
C00282	Queen Street - Resurfacing Shoulders (3 Blocks)	
	Parking Revenue	45,000
	C00282 Subtotal	\$45,000
C00283	Coin Wrapping Machine Replacement	
	Parking Revenue	27,000
	C00283 Subtotal	\$27,000
C00284	Pay & Display for Byron Street	
	Parking Revenue	80,000
	C00284 Subtotal	\$80,000
	2015 Subtotal	\$152,000
2016	Project Year	
C00333	Old Community Centre Parking Lot Resurface	
	Parking Revenue	100,000
	C00333 Subtotal	\$100,000
	2016 Subtotal	\$100,000
2017	Project Year	
C00380	Riverbeach Lot Asphalt Surfacing	
	Parking Revenue	24,000
	C00380 Subtotal	\$24,000
	2017 Subtotal	\$24,000
2018	Project Year	
C00222	Byron Street Enhancements	
	Parking Revenue	150,000
	C00222 Subtotal	\$150,000

Parking Operations

2018 Project Year

C00427 Handheld Ticketer Replacement (4 Units)

Parking Revenue 28,000

C00427 Subtotal \$28,000

2018 Subtotal \$178,000

2019 Project Year

C00475 Queens Royal Park Lot Resurfacing

Parking Revenue 80,000

C00475 Subtotal \$80,000

2019 Subtotal \$80,000

2020 Project Year

C00526 Coin Sorter

Parking Revenue 10,000

C00526 Subtotal \$10,000

C00527 Nelson Street Lot Resurfacing

Parking Revenue 60,000

C00527 Subtotal \$60,000

2020 Subtotal \$70,000

2021 Project Year

C00474 Parking Vehicle Replacement

Parking Revenue 35,000

C00474 Subtotal \$35,000

2021 Subtotal \$35,000

2024 Project Year

C00224 Pay & Display Machine Replacements

Parking Revenue 650,000

C00224 Subtotal \$650,000

C00540 Handheld Ticketers (4 Units)

Parking Revenue 35,000

C00540 Subtotal \$35,000

Parking Operations

2024 **Project Year**

C00853 Regent Street Lot Resurfacing

Parking Revenue 15,000

C00853 Subtotal \$15,000

2024 Subtotal **\$700,000**

Parking Operations Grand Total **\$1,339,000**



Appendix C: 10-Year Capital Projects Overview by Department

Project Description	Funded From	Budget
Building Services		
2022	Project Year	
C00467	Building Services Vehicle	
	Building Services Equipment	35,000
	C00467 Subtotal	\$35,000
	2022 Subtotal	\$35,000
2023	Project Year	
C00471	Building Services Vehicle	
	Building Services Equipment	35,000
	C00471 Subtotal	\$35,000
	2023 Subtotal	\$35,000
	Building Services Grand Total	\$70,000



Appendix C: 10-Year Capital Projects Overview by Department

Project Description	Funded From	Budget
By-Law Enforcement		
2018	Project Year	
C00566	By-Law Enforcement Vehicle	
	By-Law Vehicle & Equipment	35,000
	C00566 Subtotal	\$35,000
	2018 Subtotal	\$35,000
2021	Project Year	
C00497	By-Law Enforcement Vehicle	
	By-Law Vehicle & Equipment	35,000
	C00497 Subtotal	\$35,000
	2021 Subtotal	\$35,000
	By-Law Enforcement Grand Total	\$70,000



Appendix C: 10-Year Capital Projects Overview by Department

Project Description		Funded From	Budget
Library			
2015	Project Year		
C00317	Router & Switch Upgrade		
		Library Computer	6,000
		C00317 Subtotal	\$6,000
C00319	Literacy Computer Replacement		
		Library Computer	4,000
		C00319 Subtotal	\$4,000
C00673	2015 Library Collection Development		
		Library Development	3,100
		DC: Library Facilities & Materials	27,900
		C00673 Subtotal	\$31,000
C00674	Accessible Shelving & Rug Replacement		
		Capital Reserve	110,000
		C00674 Subtotal	\$110,000
C00789	St. Davids Library Lockers		
		Library Development	2,600
		DC: Library Facilities & Materials	23,400
		C00789 Subtotal	\$26,000
		2015 Subtotal	\$177,000
2016	Project Year		
C00166	Staff Computer Upgrade		
		Library Computer	13,000
		C00166 Subtotal	\$13,000

Project Description	Funded From	Budget
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Library

2016 Project Year

C00675	2016 Library Collection Development		
	Library Development		3,200
	DC: Library Facilities & Materials		28,800
		C00675 Subtotal	\$32,000
C00790	Queenston Library Lockers		
	DC: Library Facilities & Materials		23,400
	Library Development		2,600
		C00790 Subtotal	\$26,000
		2016 Subtotal	\$71,000

2017 Project Year

C00123	2017 Furniture Replacement		
	Library Development		5,000
		C00123 Subtotal	\$5,000
C00412	Server Replacement		
	Library Computer		8,000
		C00412 Subtotal	\$8,000
C00676	2017 Library Collection Development		
	DC: Library Facilities & Materials		29,700
	Library Development		3,300
		C00676 Subtotal	\$33,000
		2017 Subtotal	\$46,000

2018 Project Year

C00135	Microfilm Reader and Scanner		
	Library Computer		15,000
		C00135 Subtotal	\$15,000
C00137	Public Access Computer Upgrade		
	Library Computer		13,000
		C00137 Subtotal	\$13,000

Project Description	Funded From	Budget
Library		
2018	Project Year	
C00677	2018 Library Collection Development	
	DC: Library Facilities & Materials	30,600
	Library Development	3,400
	C00677 Subtotal	\$34,000
	2018 Subtotal	\$62,000
2019	Project Year	
C00124	2019 Furniture Replacement	
	Library Development	5,000
	C00124 Subtotal	\$5,000
C00162	Catalogue Computer Upgrade	
	Library Computer	7,000
	C00162 Subtotal	\$7,000
C00678	2019 Library Collection Development	
	DC: Library Facilities & Materials	31,500
	Library Development	3,500
	C00678 Subtotal	\$35,000
	2019 Subtotal	\$47,000
2020	Project Year	
C00557	Router & Switch Replacement	
	Library Computer	8,000
	C00557 Subtotal	\$8,000
C00559	Literacy Computer	
	Library Computer	5,500
	C00559 Subtotal	\$5,500
C00679	2020 Library Collection Development	
	DC: Library Facilities & Materials	31,500
	Library Development	3,500
	C00679 Subtotal	\$35,000
	2020 Subtotal	\$48,500

Project Description	Funded From	Budget
Library		
2021	Project Year	
C00127	2021 Library Furniture Replacement	
	Library Development	5,000
	C00127 Subtotal	\$5,000
C00167	Staff Computer Upgrade	
	Library Computer	14,000
	C00167 Subtotal	\$14,000
C00681	2021 Library Collection Development	
	DC: Library Facilities & Materials	30,600
	Library Development	3,400
	C00681 Subtotal	\$34,000
	2021 Subtotal	\$53,000
2022	Project Year	
C00106	2022 Library Collection Development	
	Library Development	3,300
	DC: Library Facilities & Materials	29,700
	C00106 Subtotal	\$33,000
	2022 Subtotal	\$33,000
2023	Project Year	
C00107	2023 Library Collection Development	
	Library Development	3,200
	DC: Library Facilities & Materials	28,800
	C00107 Subtotal	\$32,000
C00128	2023 Furniture Replacement	
	Library Development	5,000
	C00128 Subtotal	\$5,000
C00150	Public Access Computer Upgrade	
	Library Computer	13,000
	C00150 Subtotal	\$13,000
	2023 Subtotal	\$50,000

Library**2024** **Project Year****C00787** 2024 Library Collection Development

DC: Library Facilities & Materials

27,900

Library Development

3,100

C00787 Subtotal

\$31,000**C00788** Catalogue Computer Upgrade

Library Computer

7,000

C00788 Subtotal

\$7,000**2024 Subtotal****\$38,000****Library Grand Total****\$625,500**



Appendix C: 10-Year Capital Projects Overview by Department

Project Description	Funded From	Budget
Parks, Recreation & Facilities		
2015	Project Year	
C00141	Garrison Village Parkettes	
	DC: Parkland & Recreation	67,500
	Park Dedication	7,500
	C00141 Subtotal	<u>\$75,000</u>
C00206	Homestead Playground Replacement	
	Park Dedication	75,000
	C00206 Subtotal	<u>\$75,000</u>
C00209	Court House Chiller Replacement	
	Capital Reserve	100,000
	C00209 Subtotal	<u>\$100,000</u>
C00265	Queens Royal Steps Replacement	
	Park Dedication	15,000
	C00265 Subtotal	<u>\$15,000</u>
C00336	Community Centre Fitness Area Floor	
	Park Dedication	11,000
	C00336 Subtotal	<u>\$11,000</u>
C00361	Community Centre Trail Extension & Multi Purpose Pad	
	Park Dedication	50,000
	C00361 Subtotal	<u>\$50,000</u>
C00365	Pumphouse Cedar Roof	
	Capital Reserve	70,000
	C00365 Subtotal	<u>\$70,000</u>

Project Description	Funded From	Budget
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Parks, Recreation & Facilities

2015	Project Year
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C00366	Cemetery Expansion Phase 5	
	Capital Reserve	25,000
		C00366 Subtotal \$25,000
		2015 Subtotal \$421,000

2016	Project Year
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C00068	Court House Boiler Replacement	
	Capital Reserve	26,000
		C00068 Subtotal \$26,000
C00143	Columbarium #6	
	Capital Reserve	25,000
		C00143 Subtotal \$25,000
C00144	Chiller Replacement for Centennial Arena	
	Capital Reserve	50,000
		C00144 Subtotal \$50,000
C00146	Condenser Replacement for Centennial Arena	
	Park Dedication	45,000
		C00146 Subtotal \$45,000
C00267	Centennial Arena Parking Lot & Water Line Replacement	
	Park Dedication	75,000
		C00267 Subtotal \$75,000
C00416	Virgil Sports Park Tennis Court Restoration	
	Park Dedication	50,000
		C00416 Subtotal \$50,000
C00801	Centennial Arena Door Replacement	
	Capital Reserve	20,000
		C00801 Subtotal \$20,000
		2016 Subtotal \$291,000

Project Description	Funded From	Budget
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Parks, Recreation & Facilities

2017	Project Year
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C00322	HVAC Roof Top Centennial Arena		
	Capital Reserve		25,000
		C00322 Subtotal	\$25,000
C00368	Community Centre Fitness Equipment-Add & Replace		
	Park Dedication		20,000
		C00368 Subtotal	\$20,000
C00371	Centennial Sports Park Field Tile Repair		
	Park Dedication		60,000
		C00371 Subtotal	\$60,000
C00803	Chautauqua Playground Enhancements		
	Park Dedication		10,000
		C00803 Subtotal	\$10,000
		2017 Subtotal	\$115,000

2018	Project Year
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C00145	Chiller Gaskets for MCU Arena		
	Capital Reserve		11,000
		C00145 Subtotal	\$11,000
C00335	Replacement Carpet for Court House Hall & Stairway		
	Capital Reserve		7,000
		C00335 Subtotal	\$7,000
C00375	Mower (replaces P571 & P573)		
	Capital Reserve		4,000
	DC: Parkland & Recreation		36,000
		C00375 Subtotal	\$40,000
C00376	Mower (replaces P572)		
	Capital Reserve		4,000
	DC: Parkland & Recreation		36,000
		C00376 Subtotal	\$40,000

Project Description	Funded From	Budget
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Parks, Recreation & Facilities

2018	Project Year	
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C00382	Community Centre Projector Replacement (3)	
	Capital Reserve	9,000
	C00382 Subtotal	\$9,000
C00383	Arena Scrubber Replacement	
	Capital Reserve	12,000
	C00383 Subtotal	\$12,000
C00415	Niagara-on-the-Green Community Park	
	Park Dedication	54,375
	DC: Parkland & Recreation	320,625
	C00415 Subtotal	\$375,000
	2018 Subtotal	\$494,000

2019	Project Year	
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C00384	Community Centre Scrubber Replacement	
	Capital Reserve	12,000
	C00384 Subtotal	\$12,000
C00804	Niagara-on-the-Green Playground Replacement	
	Park Dedication	90,000
	C00804 Subtotal	\$90,000
	2019 Subtotal	\$102,000

2020	Project Year	
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C00069	MCU Arena 50 HP Compressor	
	Capital Reserve	60,000
	C00069 Subtotal	\$60,000
C00805	Niagara Pool Changehouse Reshingle	
	Capital Reserve	20,000
	C00805 Subtotal	\$20,000
	2020 Subtotal	\$80,000

Project Description	Funded From	Budget
Parks, Recreation & Facilities		
2021	Project Year	
C00367	Court House Elevator Replacement	
	Capital Reserve	65,000
	C00367 Subtotal	\$65,000
C00413	Centennial Arena Dehumidifier Replacement	
	Capital Reserve	40,000
	C00413 Subtotal	\$40,000
	2021 Subtotal	\$105,000
2022	Project Year	
C00421	Alumazorb Ceiling Replacement	
	Capital Reserve	50,000
	C00421 Subtotal	\$50,000
C00429	Centennial Arena Board Replacement	
	Capital Reserve	50,000
	C00429 Subtotal	\$50,000
C00431	Community Centre Fitness Equipment Replacement	
	Park Dedication	20,000
	C00431 Subtotal	\$20,000
	2022 Subtotal	\$120,000
2023	Project Year	
C00433	Centennial Arena Compressor Replacement	
	Capital Reserve	60,000
	C00433 Subtotal	\$60,000
C00454	MCU Arena Board Replacement	
	Capital Reserve	50,000
	C00454 Subtotal	\$50,000
	2023 Subtotal	\$110,000
	Parks, Recreation & Facilities Grand Total	\$1,838,000



Appendix C: 10-Year Capital Projects Overview by Department

Project Description	Funded From	Budget
P & R Vehicles/Equipment		
2015	Project Year	
C00203	1/2 Ton Truck (replaces P511)	
	Fleet Replacement	33,000
	C00203 Subtotal	\$33,000
C00204	Trailer (replaces P591)	
	Fleet Replacement	11,000
	C00204 Subtotal	\$11,000
C00262	Mower (replaces P565)	
	Fleet Replacement	24,000
	C00262 Subtotal	\$24,000
C00263	Van (replaces P512)	
	Fleet Replacement	35,000
	C00263 Subtotal	\$35,000
C00369	1-Ton 4x4 (replaces P514)	
	Fleet Replacement	56,000
	C00369 Subtotal	\$56,000
C00799	Cemetery Utility Vehicle	
	Fleet Replacement	15,000
	C00799 Subtotal	\$15,000
	2015 Subtotal	\$174,000
2016	Project Year	
C00320	1/2 Ton Truck (replaces P513)	
	Fleet Replacement	3,000
	DC: Parkland & Recreation	27,000
	C00320 Subtotal	\$30,000

Project Description	Funded From	Budget
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P & R Vehicles/Equipment

2016	Project Year	
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C00414	Garbage Packer	
	Fleet Replacement	120,000
	C00414 Subtotal	\$120,000
C00800	Cemetery Dump Trailer Replacement	
	Fleet Replacement	20,000
	C00800 Subtotal	\$20,000
C00802	Ice Edger	
	Fleet Replacement	6,000
	C00802 Subtotal	\$6,000
	2016 Subtotal	\$176,000

2017	Project Year	
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C00370	Ice Resurfacers (replaces P562)	
	Fleet Replacement	104,000
	C00370 Subtotal	\$104,000
	2017 Subtotal	\$104,000

2018	Project Year	
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C00509	Tractor (replaces P555)	
	Fleet Replacement	98,000
	C00509 Subtotal	\$98,000
	2018 Subtotal	\$98,000

2019	Project Year	
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C00463	1-Ton with Dump (replaces P516)	
	Fleet Replacement	49,000
	C00463 Subtotal	\$49,000
C00464	Van (replaces P515)	
	Fleet Replacement	37,000
	C00464 Subtotal	\$37,000
C00465	Trailer (replaces P594)	
	Fleet Replacement	8,000
	C00465 Subtotal	\$8,000

P & R Vehicles/Equipment

2019 Project Year

2019 Subtotal

	\$94,000
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2020 Project Year

C00386	3/4 Ton 4x4 (replaces P518) with Dump Trailer (replaces P595)	
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Fleet Replacement

	45,000
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C00386 Subtotal

	\$45,000
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C00405	3/4 Ton Truck (replaces P517)	
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Fleet Replacement

	38,000
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C00405 Subtotal

	\$38,000
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C00408	Riding Mower (replaces P567)	
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Fleet Replacement

	56,000
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C00408 Subtotal

	\$56,000
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2020 Subtotal

	\$139,000
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2021 Project Year

C00410	Riding Mower (replaces P568)	
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Fleet Replacement

	50,000
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C00410 Subtotal

	\$50,000
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2021 Subtotal

	\$50,000
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2023 Project Year

C00430	1 Ton Truck (replaces P520)	
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Fleet Replacement

	60,000
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C00430 Subtotal

	\$60,000
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C00456	1 Ton Truck with Dump Box (replaces P519)	
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Fleet Replacement

	60,000
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C00456 Subtotal

	\$60,000
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C00461	Trailer (replaces P590)	
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Fleet Replacement

	12,000
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C00461 Subtotal

	\$12,000
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C00462	3/4 Ton 4X4 Truck (replaces P521)	
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Fleet Replacement

	45,000
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C00462 Subtotal

	\$45,000
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P & R Vehicles/Equipment

2023 **Project Year**

2023 Subtotal

\$177,000

2024 **Project Year**

C00806 1/2 Ton Truck (to replace P511)

Fleet Replacement

40,000

C00806 Subtotal

\$40,000

C00807 4 X 4 Truck (to replace P510)

Fleet Replacement

60,000

C00807 Subtotal

\$60,000

C00808 Water Trailer (to replace P591)

Fleet Replacement

13,000

C00808 Subtotal

\$13,000

2024 Subtotal

\$113,000

P & R Vehicles/Equipment Grand Total

\$1,125,000



Appendix C: 10-Year Capital Projects Overview by Department

Project Description	Funded From	Budget
Water		
2015	Project Year	
C00292	Four Mile Creek Rd. - (East West Line to Hunter)	
	Water Capital Improvements	60,000
	C00292 Subtotal	\$60,000
C00293	Melville St. (Ricardo to Lockhart)	
	Water Capital Improvements	120,000
	C00293 Subtotal	\$120,000
C00294	Centre Street - (Dorchester to Butler)	
	Water Capital Improvements	150,000
	C00294 Subtotal	\$150,000
C00295	Victoria Street - (Anne to Mary St.)	
	Water Capital Improvements	120,000
	C00295 Subtotal	\$120,000
C00298	Engineering Work for Nassau St. - (Lakeshore to William)	
	Water Capital Improvements	16,500
	C00298 Subtotal	\$16,500
C00299	Engineering Work for Palatine Place	
	Water Capital Improvements	3,500
	C00299 Subtotal	\$3,500
C00824	Engineering Work for Stewart Road - Phase 3b - (Welland to Carlton)	
	Water Capital Improvements	10,000
	C00824 Subtotal	\$10,000
	2015 Subtotal	\$480,000

Project Description	Funded From	Budget
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Water

2016 Project Year

C00297	Engineering Work for Field and Eden Streets (Creek to Penner)		
	Water Capital Improvements		14,200
		C00297 Subtotal	\$14,200
C00342	Four Mile Creek Rd. - (Hunter to Wall)		
	Water Capital Improvements		60,000
		C00342 Subtotal	\$60,000
C00344	Nassau Street - (Lakeshore to William)		
	Water Capital Improvements		325,000
		C00344 Subtotal	\$325,000
C00345	Palatine Place		
	Water Capital Improvements		70,000
		C00345 Subtotal	\$70,000
C00348	Engineering Work for Tanbark Rd. (York to North Urban Boundary)		
	Water Capital Improvements		27,200
		C00348 Subtotal	\$27,200
C00349	Engineering Work for Paxton Lane - (South End to York)		
	Water Capital Improvements		4,500
		C00349 Subtotal	\$4,500
C00440	Engineering - Four Mile Creek - (Wall to Lakeshore)		
	Water Capital Improvements		2,000
		C00440 Subtotal	\$2,000
C00825	Stewart Road - Phase 3b - (Welland to Carlton)		
	Water Capital Improvements		600,000
		C00825 Subtotal	\$600,000
		2016 Subtotal	\$1,102,900

2017 Project Year

C00343	Field and Eden Streets - (Creek to Penner)		
	Water Capital Improvements		284,000
		C00343 Subtotal	\$284,000

Project Description	Funded From	Budget
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Water

2017	Project Year
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C00390	Tanbark Road - (York to North Urban Boundary)		
	Water Capital Improvements		544,000
		C00390 Subtotal	\$544,000
C00391	Paxton Lane - (South End to York Road)		
	Water Capital Improvements		90,000
		C00391 Subtotal	\$90,000
C00393	Engineering Work for William St. - (Mississagua to Simcoe and Gate to Victoria)		
	Water Capital Improvements		14,000
		C00393 Subtotal	\$14,000
C00394	Engineering Work for Queen Street - (Simcoe to Mississagua)		
	Water Capital Improvements		7,300
		C00394 Subtotal	\$7,300
C00489	Four Mile Creek Road - (Wall to Lakeshore)		
	Water Capital Improvements		40,000
		C00489 Subtotal	\$40,000
C00539	Engineering for Line 3 Road - (Concession 1 to Niagara River Parkway)		
	Water Capital Improvements		15,000
		C00539 Subtotal	\$15,000
C00927	Engineering - Homestead Drive - (Line 1 to South Limit)		
	DC: Water Distribution		13,500
	Water Capital Improvements		1,500
		C00927 Subtotal	\$15,000
		2017 Subtotal	\$1,009,300

2018	Project Year
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C00437	William Street - (Mississagua to Simcoe and Gate to Victoria)		
	Water Capital Improvements		280,000
		C00437 Subtotal	\$280,000

Project Description	Funded From	Budget
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Water

2018	Project Year
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C00438	Queen St. - (Simcoe to Mississauga)		
	Water Capital Improvements		145,000
		C00438 Subtotal	\$145,000
C00441	Engineering Work for Concession 6 Road - (Niagara Stone Road to Line 2 Road)		
	Water Capital Improvements		2,660
	DC: Water Distribution		24,000
		C00441 Subtotal	\$26,660
C00442	Engineering Work for Gage St. - (Gate to Victoria)		
	Water Capital Improvements		6,000
		C00442 Subtotal	\$6,000
C00443	Engineering Work for Gate Street - (Centre to Johnson)		
	Water Capital Improvements		8,000
		C00443 Subtotal	\$8,000
C00444	Engineering Work for King Street (Johnson to Centre)		
	Water Capital Improvements		18,500
		C00444 Subtotal	\$18,500
C00503	Line 3 Road - (Concession 1 to Niagara River Parkway)		
	Water Capital Improvements		300,000
		C00503 Subtotal	\$300,000
C00928	Homestead Drive - (Line 1 to South Limit)		
	DC: Water Distribution		239,850
	Water Capital Improvements		26,650
		C00928 Subtotal	\$266,500
		2018 Subtotal	\$1,050,660

2019	Project Year
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C00484	Queenston Rd. (Airport to RR55 - Service Replacements)		
	Water Capital Improvements		20,000
		C00484 Subtotal	\$20,000

Project Description	Funded From	Budget
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Water

2019	Project Year
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C00485	Concession 6 Road - (RR55 to Line 1 Road)		
	DC: Water Distribution		431,385
	Water Capital Improvements		46,265
		C00485 Subtotal	\$477,650
C00486	Gage Street - (Gate St. to Victoria)		
	Water Capital Improvements		120,000
		C00486 Subtotal	\$120,000
C00487	Gate Street - (Centre to Johnson)		
	Water Capital Improvements		160,000
		C00487 Subtotal	\$160,000
C00488	King Street - (Johnson to Centre)		
	Water Capital Improvements		370,000
		C00488 Subtotal	\$370,000
C00490	Engineering for Lakeshore Road - (West of Four Mile Creek Road)		
	Water Capital Improvements		12,000
		C00490 Subtotal	\$12,000
C00491	Engineering Work for King Street - (Centre to John Street)		
	Water Capital Improvements		20,000
		C00491 Subtotal	\$20,000
C00504	Engineering for Commons Watermain - (Wellington to Ricardo)		
	Water Capital Improvements		25,000
		C00504 Subtotal	\$25,000
		2019 Subtotal	\$1,204,650

2020	Project Year
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C00507	Commons Watermain - (Wellington to Ricardo Street)		
	Water Capital Improvements		500,000
		C00507 Subtotal	\$500,000

Project Description	Funded From	Budget
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Water

2020	Project Year
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C00537	Lakeshore Road - (West of Four Mile Creek Road)		
		Water Capital Improvements	150,000
		C00537 Subtotal	\$150,000
C00538	King Street - (Centre to John)		
		Water Capital Improvements	370,000
		C00538 Subtotal	\$370,000
C00541	Engineering Work for Concession 6 - (Line 1 to Line 2 Road)		
		Water Capital Improvements	2,600
		DC: Water Distribution	23,400
		C00541 Subtotal	\$26,000
C00542	Engineering Work for Simcoe Street - (Centre to Johnson)		
		Water Capital Improvements	20,000
		C00542 Subtotal	\$20,000
C00826	Engineering Work for Centre Street - (King to Regent Street)		
		Water Capital Improvements	10,000
		C00826 Subtotal	\$10,000
C00827	Engineering Work for King Street - (Centre to Johnson Street)		
		Water Capital Improvements	20,000
		C00827 Subtotal	\$20,000
		2020 Subtotal	\$1,096,000

2021	Project Year
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C00508	Concession 6 -Road - (Line 1 to Line 2 Road)		
		Water Capital Improvements	50,000
		DC: Water Distribution	435,000
		C00508 Subtotal	\$485,000
C00510	Simcoe Street - (Centre to Johnson Street)		
		Water Capital Improvements	260,000
		C00510 Subtotal	\$260,000

Project Description	Funded From	Budget
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Water

2021	Project Year
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C00511	Engineering Work for Regent Street - (John to Anne)		
	Water Capital Improvements		8,000
		C00511 Subtotal	\$8,000
C00513	Engineering Work for Niagara River Parkway - (Highlander to Dumfries)		
	Water Capital Improvements		10,000
		C00513 Subtotal	\$10,000
C00519	Engineering Work for Ball Street - (Ricardo to Delatre)		
	Water Capital Improvements		8,000
		C00519 Subtotal	\$8,000
C00828	Centre Street - (King to Regent Street)		
	Water Capital Improvements		130,000
		C00828 Subtotal	\$130,000
C00829	King Street - (Centre to Johnson Street)		
	Water Capital Improvements		300,000
		C00829 Subtotal	\$300,000
C00830	Engineering Work for Melville - (Ricardo to Byron Streets)		
	Water Capital Improvements		15,000
		C00830 Subtotal	\$15,000
C00831	Engineering Work for Byron Street - (Melville to West End)		
	Water Capital Improvements		7,000
		C00831 Subtotal	\$7,000
C00832	Engineering Work for Line 2 Road - (Concession 4 to Four Mile Creek Road)		
	Water Capital Improvements		45,000
		C00832 Subtotal	\$45,000
		2021 Subtotal	\$1,268,000

2022	Project Year
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C00520	Regent Street - (John to Anne)		
	Water Capital Improvements		60,000
		C00520 Subtotal	\$60,000

Project Description	Funded From	Budget
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Water

2022	Project Year
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C00528	Engineering Work for Wellington Street - (Picton to Castlereagh)		
	Water Capital Improvements		20,000
		C00528 Subtotal	\$20,000
C00529	Niagara River Parkway - (Highlander to Dumfries)		
	Water Capital Improvements		80,000
		C00529 Subtotal	\$80,000
C00532	Ball Street - (Ricardo to Delatre)		
	Water Capital Improvements		60,000
		C00532 Subtotal	\$60,000
C00833	Melville Street - (Ricardo to Byron)		
	Water Capital Improvements		150,000
		C00833 Subtotal	\$150,000
C00834	Byron Street - (Melville to West End)		
	Water Capital Improvements		35,000
		C00834 Subtotal	\$35,000
C00835	Line 2 Road - (Concession 4 to Four Mile Creek Road))		
	Water Capital Improvements		600,000
		C00835 Subtotal	\$600,000
C00836	Engineering Work for Niagara Stone Road - (Line 3 to Line 4 Road)		
	Water Capital Improvements		35,000
		C00836 Subtotal	\$35,000
C00837	Engineering Work for Dorchester - (Mary to John West)		
	Water Capital Improvements		10,000
		C00837 Subtotal	\$10,000
		2022 Subtotal	\$1,050,000

2023	Project Year
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C00553	Wellington Street - (Picton to Castlereagh)		
	Water Capital Improvements		250,000
		C00553 Subtotal	\$250,000

Project Description	Funded From	Budget
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Water

2023	Project Year
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C00575	Engineering Work for Butler Street - (William to Centre)		
	Water Capital Improvements		40,000
		C00575 Subtotal	\$40,000
C00838	Niagara Stone Road - (Line 3 to Line 4 Road)		
	Water Capital Improvements		450,000
		C00838 Subtotal	\$450,000
C00839	Dorchester St. - (Mary to John West)		
	Water Capital Improvements		130,000
		C00839 Subtotal	\$130,000
C00840	Engineering Work for Queenston Road - (Townline to Airport)		
	Water Capital Improvements		25,000
		C00840 Subtotal	\$25,000
C00841	Engineering Work for Townline - (Queenston to South End)		
	Water Capital Improvements		8,000
		C00841 Subtotal	\$8,000
C00842	Engineering Work for John Street West - (Gate to Regent)		
	Water Capital Improvements		20,000
		C00842 Subtotal	\$20,000
		2023 Subtotal	\$923,000

2024	Project Year
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C00843	Butler Street - (William to Centre Street)		
	Water Capital Improvements		125,000
		C00843 Subtotal	\$125,000
C00844	Queenston Road - (Townline to Airport)		
	DC: Water Distribution		234,000
	Water Capital Improvements		360,000
		C00844 Subtotal	\$594,000

Project Description	Funded From	Budget
Water		
2024	Project Year	
C00845	Townline Road - (Queenston to South End)	
	Water Capital Improvements	80,000
	C00845 Subtotal	\$80,000
C00846	John Street - (Gate to Regent)	
	Water Capital Improvements	200,000
	C00846 Subtotal	\$200,000
C00847	Engineering Work for John Street West - (Regent to King)	
	Water Capital Improvements	20,000
	C00847 Subtotal	\$20,000
C00848	Engineering Work for King Street - (John Street West to South)	
	Water Capital Improvements	10,000
	C00848 Subtotal	\$10,000
C00849	Engineering Work for Niagara Stone Road - (Queenston to Stewart))	
	Water Capital Improvements	20,000
	C00849 Subtotal	\$20,000
C00850	Engineering Work for Cross Street - (Stewart to Eastchester)	
	Water Capital Improvements	15,000
	C00850 Subtotal	\$15,000
C00851	Engineering Work for Eastchester - (Stewart to Niagara Stone Road)	
	Water Capital Improvements	25,000
	C00851 Subtotal	\$25,000
	2024 Subtotal	\$1,089,000
	Water Grand Total	\$10,273,510



Appendix C: 10-Year Capital Projects Overview by Department

Project Description		Funded From	Budget
			Wastewater
2015	Project Year		
C00287	Trenchless Repair Program		
		Wastewater Capital Improvements	50,000
		C00287 Subtotal	\$50,000
C00321	CSO Reduction Project - Garrison Village PS Area		
		Wastewater Capital Improvements	300,000
		C00321 Subtotal	\$300,000
C00417	Engineering CSO Reduction Project - Old Town		
		Wastewater Capital Improvements	5,000
		C00417 Subtotal	\$5,000
C00669	Engineering Trenchless Repair Program		
		Wastewater Capital Improvements	2,000
		C00669 Subtotal	\$2,000
C00854	Pre-Construction Study - Old Town Pumping Station		
		Wastewater Capital Improvements	75,000
		Grants & Other	75,000
		C00854 Subtotal	\$150,000
C00888	Mary Street - Regent to King Street		
		Wastewater Capital Improvements	130,000
		C00888 Subtotal	\$130,000
C00889	Engineering - King Street - Johnson to Gage		
		Wastewater Capital Improvements	3,000
		C00889 Subtotal	\$3,000
		2015 Subtotal	\$640,000

Project Description	Funded From	Budget
Wastewater		
2016	Project Year	
C00337	Trenchless Repair Program	
	Wastewater Capital Improvements	40,000
	C00337 Subtotal	\$40,000
C00339	Engineering Sewer Repair Program	
	Wastewater Capital Improvements	2,000
	C00339 Subtotal	\$2,000
C00419	CSO Reduction Project - Old Town	
	Wastewater Capital Improvements	201,600
	DC: Wastewater Sewers	113,400
	C00419 Subtotal	\$315,000
C00900	King Street - Johnson to Gage	
	Wastewater Capital Improvements	30,000
	C00900 Subtotal	\$30,000
C00901	Engineering - Melville Street - Ricardo to Riverbeach	
	Wastewater Capital Improvements	20,000
	C00901 Subtotal	\$20,000
	2016 Subtotal	\$407,000
2017	Project Year	
C00385	Sewer Repair Program	
	Wastewater Capital Improvements	40,000
	C00385 Subtotal	\$40,000
C00387	Engineering Sewer Repair Program	
	Wastewater Capital Improvements	1,000
	C00387 Subtotal	\$1,000
C00902	Melville Street - (Ricardo to Riverbeach)	
	Wastewater Capital Improvements	150,000
	C00902 Subtotal	\$150,000

Project Description	Funded From	Budget
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Wastewater

2017	Project Year
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C00903	Engineering - Anne Street - (Simcoe to Victoria)		
		Wastewater Capital Improvements	20,000
		C00903 Subtotal	\$20,000
		2017 Subtotal	\$211,000

2018	Project Year
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C00432	Sewer Repair Program		
		Wastewater Capital Improvements	20,000
		C00432 Subtotal	\$20,000
C00434	Engineering Sewer Repair Program		
		Wastewater Capital Improvements	1,000
		C00434 Subtotal	\$1,000
C00904	Anne Street - Simcoe to Victoria		
		Wastewater Capital Improvements	150,000
		C00904 Subtotal	\$150,000
C00905	Engineering - Chautauqua Area (Dixie - Circle to Lakeshore)		
		Wastewater Capital Improvements	25,000
		C00905 Subtotal	\$25,000
		2018 Subtotal	\$196,000

2019	Project Year
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C00479	Sewer Repair Program (King Spot Repair)		
		Wastewater Capital Improvements	20,000
		C00479 Subtotal	\$20,000
C00481	Engineering Sewer Repair Program		
		Wastewater Capital Improvements	1,000
		C00481 Subtotal	\$1,000
C00906	Chautauqua Area - (Dixie - Circle to Lakeshore)		
		Wastewater Capital Improvements	260,000
		C00906 Subtotal	\$260,000

Project Description	Funded From	Budget
Wastewater		
2019	Project Year	
C00907	Engineering - Chautauqua Area - (Froebel - Circle to Dead End)	
	Wastewater Capital Improvements	5,000
	C00907 Subtotal	\$5,000
	2019 Subtotal	\$286,000
2020	Project Year	
C00531	Sewer Repair Program	
	Wastewater Capital Improvements	20,000
	C00531 Subtotal	\$20,000
C00533	Engineering Sewer Repair Program	
	Wastewater Capital Improvements	1,000
	C00533 Subtotal	\$1,000
C00534	Engineering Simcoe St. (Centre to Gage)	
	Wastewater Capital Improvements	8,000
	C00534 Subtotal	\$8,000
C00908	Chautauqua Area - Froebel - (Circle to Dead End)	
	Wastewater Capital Improvements	60,000
	C00908 Subtotal	\$60,000
C00909	Engineering - Johnson Street - (Dorchester to Mississauga)	
	Wastewater Capital Improvements	40,000
	C00909 Subtotal	\$40,000
C00910	Engineering - Simcoe Street - (John to Anne Street)	
	Wastewater Capital Improvements	12,000
	C00910 Subtotal	\$12,000
C00911	Engineering - Gate Street - (Mary to William Street)	
	Wastewater Capital Improvements	8,000
	C00911 Subtotal	\$8,000
	2020 Subtotal	\$149,000

Project Description	Funded From	Budget
Wastewater		
2021	Project Year	
C00663	Simcoe Street (Centre-Gage)	
	Wastewater Capital Improvements	70,000
	C00663 Subtotal	\$70,000
C00680	Sewer Repair Program	
	Wastewater Capital Improvements	20,000
	C00680 Subtotal	\$20,000
C00685	Engineering Sewer Repair Program	
	Wastewater Capital Improvements	1,000
	C00685 Subtotal	\$1,000
C00912	Johnson Street - (Dorchester to Mississagua)	
	Wastewater Capital Improvements	240,000
	C00912 Subtotal	\$240,000
C00913	Simcoe Street - (John to Anne Street)	
	Wastewater Capital Improvements	115,000
	C00913 Subtotal	\$115,000
C00914	Gate Street - (Mary to William Street)	
	Wastewater Capital Improvements	75,000
	C00914 Subtotal	\$75,000
C00915	Engineering - Green Street - (Flynn to Niagara)	
	Wastewater Capital Improvements	25,000
	C00915 Subtotal	\$25,000
C00916	Engineering - Wellington Street - (Picton to Queens Parade)	
	Wastewater Capital Improvements	5,000
	C00916 Subtotal	\$5,000
C00917	Engineering - Gate Street - (John to Mary)	
	Wastewater Capital Improvements	10,000
	C00917 Subtotal	\$10,000
	2021 Subtotal	\$561,000

Project Description	Funded From	Budget
Wastewater		
2022	Project Year	
C00686	Sewer Repair Program	
	Wastewater Capital Improvements	20,000
	C00686 Subtotal	\$20,000
C00687	Engineering - Sewer Repair Program	
	Wastewater Capital Improvements	1,000
	C00687 Subtotal	\$1,000
C00918	Green Street - Flynn to Niagara	
	Wastewater Capital Improvements	240,000
	C00918 Subtotal	\$240,000
C00919	Wellington Street - (Picton to Queens Parade)	
	Wastewater Capital Improvements	25,000
	C00919 Subtotal	\$25,000
C00920	Gate Street - (John to Mary Street)	
	Wastewater Capital Improvements	70,000
	C00920 Subtotal	\$70,000
C00921	Engineering - Flynn to Charlotte	
	Wastewater Capital Improvements	25,000
	C00921 Subtotal	\$25,000
	2022 Subtotal	\$381,000
2023	Project Year	
C00691	Sewer Repair Program	
	Wastewater Capital Improvements	20,000
	C00691 Subtotal	\$20,000
C00692	Engineering - Sewer Repair Program	
	Wastewater Capital Improvements	1,000
	C00692 Subtotal	\$1,000
C00922	Flynn - Rye to Charlotte Street	
	Wastewater Capital Improvements	320,000
	C00922 Subtotal	\$320,000

Project Description	Funded From	Budget
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Wastewater

2023	Project Year	
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C00923	Engineering - Christopher Ct. - East of Charlotte	
	Wastewater Capital Improvements	7,000
	C00923 Subtotal	\$7,000
	2023 Subtotal	\$348,000

2024	Project Year	
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C00924	Sewer Repair Program	
	Wastewater Capital Improvements	20,000
	C00924 Subtotal	\$20,000
C00925	Christopher Court - East of Charlotte Street	
	Wastewater Capital Improvements	65,000
	C00925 Subtotal	\$65,000
C00926	Engineering - Sewer Repair Program	
	Wastewater Capital Improvements	1,000
	C00926 Subtotal	\$1,000
	2024 Subtotal	\$86,000
	Wastewater Grand Total	\$3,265,000



Appendix C: 10-Year Capital Projects Overview by Department

Project Description	Funded From	Budget
Storm Water		
2015	Project Year	
C00771	Engineering for Four Mile Creek Road (Penner to Niagara Stone Road)	
	Storm Water Management	20,000
	C00771 Subtotal	\$20,000
C00891	Queenston St. - Walnut to Dumfries	
	Water Capital Improvements	430,000
	DC: Storm Sewers	12,850
	C00891 Subtotal	\$442,850
	2015 Subtotal	\$462,850
2016	Project Year	
C00772	Four Mile Creek Road - From Penner to Niagara Stone Road	
	Storm Water Management	200,000
	C00772 Subtotal	\$200,000
C00892	Engineering for Delater Street - King to Melville	
	Storm Water Management	20,000
	C00892 Subtotal	\$20,000
	2016 Subtotal	\$220,000
2017	Project Year	
C00172	Engineering for Byron Street (Wellington-King)	
	Storm Water Management	20,000
	C00172 Subtotal	\$20,000
C00389	Design - Anne Street - Mississauga Street to King Street	
	Storm Water Management	25,000
	C00389 Subtotal	\$25,000

Project Description	Funded From	Budget
Storm Water		
2017	Project Year	
C00893	Delater Street - King Street to Melville	
	Storm Water Management	200,000
	C00893 Subtotal	\$200,000
	2017 Subtotal	\$245,000
2018	Project Year	
C00232	Byron Street - Wellington to King Street	
	Storm Water Management	200,000
	C00232 Subtotal	\$200,000
C00435	Anne Street - Mississauga Street to King	
	Storm Water Management	240,000
	DC: Storm Sewers	83,940
	C00435 Subtotal	\$323,940
C00436	Design - Chataqua Area - Circle Street	
	Storm Water Management	3,000
	C00436 Subtotal	\$3,000
C00894	Engineering for Byron - Wellington to Nelson	
	Storm Water Management	20,000
	C00894 Subtotal	\$20,000
	2018 Subtotal	\$546,940
2019	Project Year	
C00482	Chatauqua Area, Circle Street	
	Storm Water Management	30,000
	C00482 Subtotal	\$30,000
C00895	Byron Street - Wellington to Nelson	
	Storm Water Management	200,000
	C00895 Subtotal	\$200,000
C00896	Engineering for Chatauqua Area	
	Storm Water Management	3,000
	C00896 Subtotal	\$3,000

Project Description	Funded From	Budget
Storm Water		
2019	Project Year	
		2019 Subtotal
		\$233,000
2020	Project Year	
C00341	Engineering for Paxton Lane South End to York Road	
	Storm Water Management	20,000
		C00341 Subtotal
		\$20,000
C00773	Chautauqua Area Roads	
	Storm Water Management	30,000
		C00773 Subtotal
		\$30,000
		2020 Subtotal
		\$50,000
2021	Project Year	
C00233	Design - Queenston Street - Dumfries to Clarence and Potentially 2 Outlets	
	Storm Water Management	25,000
		C00233 Subtotal
		\$25,000
C00388	Paxton Lane - South End to York Road	
	Storm Water Management	244,000
		C00388 Subtotal
		\$244,000
C00536	Design - Green Street - Flynn to Niagara	
	Storm Water Management	23,963
		C00536 Subtotal
		\$23,963
		2021 Subtotal
		\$292,963
2022	Project Year	
C00291	Queenston Street Storm Sewer - Dumfries to Clarence	
	Storm Water Management	285,094
	DC: Storm Sewers	4,906
		C00291 Subtotal
		\$290,000
C00483	Engineering for Partition and Kent Street - Niagara River Parkway to Queenston Street	
	Storm Water Management	30,000
		C00483 Subtotal
		\$30,000

Project Description	Funded From	Budget
Storm Water		
2022	Project Year	
C00774	Green Street - Flynn to Niagara	
	DC: Storm Sewers	54,000
	Storm Water Management	359,438
	C00774 Subtotal	\$413,438
C00777	Design - Flynn St. - Rye to Charlotte	
	Storm Water Management	20,000
	C00777 Subtotal	\$20,000
	2022 Subtotal	\$753,438
2023	Project Year	
C00535	Partition and Kent Streets - Niagara River Parkway to Queenston Street	
	Storm Water Management	400,000
	C00535 Subtotal	\$400,000
C00778	Flynn Street - Rye to Charlotte	
	DC: Storm Sewers	69,300
	Storm Water Management	250,000
	C00778 Subtotal	\$319,300
C00779	Engineering for Wellington - Picton to Bryon	
	Storm Water Management	2,000
	C00779 Subtotal	\$2,000
C00933	Engineering for Clarence Street - Queenston Street to Niagara River Parkway	
	Storm Water Management	20,000
	C00933 Subtotal	\$20,000
	2023 Subtotal	\$741,300
2024	Project Year	
C00898	Clarence Street - Queenston Street to Niagara River Parkway	
	Storm Water Management	200,000
	C00898 Subtotal	\$200,000

Project Description	Funded From	Budget
Storm Water		
2024	Project Year	
C00899	Wellington Street - Picton to Byron	
	Storm Water Management	25,000
	C00899 Subtotal	\$25,000
C00929	Engineering for Walnut Street - Queenston St. to Princess	
	Storm Water Management	10,000
	C00929 Subtotal	\$10,000
C00930	Engineering for Princess Street - Maple to Dead End	
	Storm Water Management	30,000
	C00930 Subtotal	\$30,000
C00931	Engineering for Gage Street - Mississagua St. to Dorchester	
	Storm Water Management	30,000
	C00931 Subtotal	\$30,000
	2024 Subtotal	\$295,000
	Storm Water Grand Total	\$3,840,491



Appendix D: 10-Year Capital Projects Overview by Year

Project Description	Funded From	Budget
		2015
Corporate Services		
C00272	2015 Corporate PC/Printer Replacement Program	
	Capital Reserve	48,750
	C00272 Subtotal	\$48,750
C00273	Replace Building Scanner for Records Management	
	Building Code Act	15,000
	C00273 Subtotal	\$15,000
C00275	Replace the Financial System Printer	
	Capital Reserve	5,000
	C00275 Subtotal	\$5,000
C00276	2015 Network Equipment Upgrades & Enhancements	
	Capital Reserve	7,000
	C00276 Subtotal	\$7,000
C00277	Financial SQL Server & OS & SQL	
	Capital Reserve	18,000
	C00277 Subtotal	\$18,000
C00278	Financial Terminal Server & OS	
	Capital Reserve	15,000
	C00278 Subtotal	\$15,000
C00279	Security Server & OS Replacement	
	Capital Reserve	10,000
	C00279 Subtotal	\$10,000
C00280	Firewall/Router Replacement	
	Capital Reserve	7,000
	C00280 Subtotal	\$7,000

Project Description	Funded From	Budget
		2015

Corporate Services

C00281	Mail Spam Filter Appliance Replacement		
	Capital Reserve		5,500
		C00281 Subtotal	\$5,500
C00857	Purchase Aerial Imagery from Region/Province		
	Capital Reserve		5,000
		C00857 Subtotal	\$5,000
2015 Corporate Services Subtotal			\$136,250

Fire & Emergency Services

C00210	Car 2 Replacement		
	Capital Reserve		40,000
		C00210 Subtotal	\$40,000
C00218	2015 Protective Equipment		
	Capital Reserve		25,000
		C00218 Subtotal	\$25,000
C00269	2015 Miscellaneous Fire Fighting Equipment		
	Capital Reserve		10,000
		C00269 Subtotal	\$10,000
C00270	HVAC Replacement at Station #1		
	Capital Reserve		35,000
		C00270 Subtotal	\$35,000
C00271	Reshingle Apparatus Bay at Station #1		
	Capital Reserve		40,000
		C00271 Subtotal	\$40,000
C00716	Fire Reporting Software (Upgrade)		
	Capital Reserve		15,000
		C00716 Subtotal	\$15,000
C00813	Emergency Generator - Station #3		
	DC: Fire Facilities		40,000
		C00813 Subtotal	\$40,000

Project Description	Funded From	Budget
		2015
Fire & Emergency Services		
C00814	Emergency Generator (Town Hall)	
	Capital Reserve	20,000
	DC: Fire Facilities	20,000
	C00814 Subtotal	<u>\$40,000</u>
	2015 Fire & Emergency Services Subtotal	\$245,000
Library		
C00317	Router & Switch Upgrade	
	Library Computer	6,000
	C00317 Subtotal	<u>\$6,000</u>
C00319	Literacy Computer Replacement	
	Library Computer	4,000
	C00319 Subtotal	<u>\$4,000</u>
C00673	2015 Library Collection Development	
	DC: Library Facilities & Materials	27,900
	Library Development	3,100
	C00673 Subtotal	<u>\$31,000</u>
C00674	Accessible Shelving & Rug Replacement	
	Capital Reserve	110,000
	C00674 Subtotal	<u>\$110,000</u>
C00789	St. Davids Library Lockers	
	DC: Library Facilities & Materials	23,400
	Library Development	2,600
	C00789 Subtotal	<u>\$26,000</u>
	2015 Library Subtotal	\$177,000
P & R Vehicles/Equipment		
C00203	1/2 Ton Truck (replaces P511)	
	Fleet Replacement	33,000
	C00203 Subtotal	<u>\$33,000</u>

Project Description	Funded From	Budget
		2015
P & R Vehicles/Equipment		
C00204	Trailer (replaces P591)	
	Fleet Replacement	11,000
	C00204 Subtotal	\$11,000
C00262	Mower (replaces P565)	
	Fleet Replacement	24,000
	C00262 Subtotal	\$24,000
C00263	Van (replaces P512)	
	Fleet Replacement	35,000
	C00263 Subtotal	\$35,000
C00369	1-Ton 4x4 (replaces P514)	
	Fleet Replacement	56,000
	C00369 Subtotal	\$56,000
C00799	Cemetery Utility Vehicle	
	Fleet Replacement	15,000
	C00799 Subtotal	\$15,000
	2015 P & R Vehicles/Equipment Subtotal	\$174,000
Parking Operations		
C00282	Queen Street - Resurfacing Shoulders (3 Blocks)	
	Parking Revenue	45,000
	C00282 Subtotal	\$45,000
C00283	Coin Wrapping Machine Replacement	
	Parking Revenue	27,000
	C00283 Subtotal	\$27,000
C00284	Pay & Display for Byron Street	
	Parking Revenue	80,000
	C00284 Subtotal	\$80,000
	2015 Parking Operations Subtotal	\$152,000

Project Description	Funded From	Budget
		2015
Parks, Recreation & Facilities		
C00141	Garrison Village Parkettes	
	Park Dedication	7,500
	DC: Parkland & Recreation	67,500
	C00141 Subtotal	<u>\$75,000</u>
C00206	Homestead Playground Replacement	
	Park Dedication	75,000
	C00206 Subtotal	<u>\$75,000</u>
C00209	Court House Chiller Replacement	
	Capital Reserve	100,000
	C00209 Subtotal	<u>\$100,000</u>
C00265	Queens Royal Steps Replacement	
	Park Dedication	15,000
	C00265 Subtotal	<u>\$15,000</u>
C00336	Community Centre Fitness Area Floor	
	Park Dedication	11,000
	C00336 Subtotal	<u>\$11,000</u>
C00361	Community Centre Trail Extension & Multi Purpose Pad	
	Park Dedication	50,000
	C00361 Subtotal	<u>\$50,000</u>
C00365	Pumphouse Cedar Roof	
	Capital Reserve	70,000
	C00365 Subtotal	<u>\$70,000</u>
C00366	Cemetery Expansion Phase 5	
	Capital Reserve	25,000
	C00366 Subtotal	<u>\$25,000</u>
	2015 Parks, Recreation & Facilities Subtotal	<u>\$421,000</u>
PW Vehicles/Equipment		
C00316	2015 Miscellaneous Equipment	
	Fleet Replacement	8,000
	C00316 Subtotal	<u>\$8,000</u>

Project Description	Funded From	Budget
		2015
PW Vehicles/Equipment		
C00362	Excavator Case (replaces 392)	
	Fleet Replacement	240,000
	C00362 Subtotal	\$240,000
	2015 PW Vehicles/Equipment Subtotal	\$248,000
Roads Department		
C00247	Queen Street - King Street to Gate Street - Road Resurfacing	
	Capital Reserve	225,000
	C00247 Subtotal	\$225,000
C00251	Engineering Work for Queenston Road - Concession 5 to Concession 6	
	DC: Roads, Sidewalks & Lights	2,925
	Capital Reserve	22,075
	C00251 Subtotal	\$25,000
C00300	Line 5 - 0.78km E of Concession 5 Road - Culvert Improvements	
	Capital Reserve	111,000
	C00300 Subtotal	\$111,000
C00302	Queenston Street Outlet to Dumfries - Road Construction	
	Federal Gas Tax	300,000
	Capital Reserve	100,000
	C00302 Subtotal	\$400,000
C00303	Concession 2 Road - Line 5 to Line 4 - Road Resurfacing	
	Capital Reserve	170,000
	C00303 Subtotal	\$170,000
C00305	Four Mile Creek Road - East West to Hunter - Road Resurfacing	
	Federal Gas Tax	147,400
	Capital Reserve	275,000
	C00305 Subtotal	\$422,400
C00306	Guard Rail Installations - Queenston Road	
	Capital Reserve	60,000
	C00306 Subtotal	\$60,000

Project Description	Funded From	Budget
		2015
Roads Department		
C00585	Engineering Work for Four Mile Creek Road (NSR to Penner)	
	Capital Reserve	17,050
	DC: Roads, Sidewalks & Lights	10,450
	C00585 Subtotal	<u>\$27,500</u>
C00600	Queenston Road Phase 2 - Urban Boundary to Concession 5 - Road Construction	
	Grants & Other	41,200
	Capital Reserve	258,800
	C00600 Subtotal	<u>\$300,000</u>
C00608	Sidewalk - Glendale Ave. MP Trail - NOTG Blvd. to Homer Road	
	Capital Reserve	30,500
	DC: Roads, Sidewalks & Lights	19,500
	C00608 Subtotal	<u>\$50,000</u>
C00609	Sidewalk Installation - Location to be Determined by Sidewalk Master Plan	
	Capital Reserve	20,000
	C00609 Subtotal	<u>\$20,000</u>
C00610	Engineering Work for Line 1 Road - 0.19 km West of Concession 2 Road	
	Capital Reserve	20,000
	C00610 Subtotal	<u>\$20,000</u>
	2015 Roads Department Subtotal	<u>\$1,830,900</u>
Storm Water		
C00771	Engineering for Four Mile Creek Road (Penner to Niagara Stone Road)	
	Storm Water Management	20,000
	C00771 Subtotal	<u>\$20,000</u>
C00891	Queenston St. - Walnut to Dumfries	
	Water Capital Improvements	430,000
	DC: Storm Sewers	12,850
	C00891 Subtotal	<u>\$442,850</u>
	2015 Storm Water Subtotal	<u>\$462,850</u>

Project Description	Funded From	Budget
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2015

Wastewater

C00287	Trenchless Repair Program		
		Wastewater Capital Improvements	50,000
		C00287 Subtotal	\$50,000
C00321	CSO Reduction Project - Garrison Village PS Area		
		Wastewater Capital Improvements	300,000
		C00321 Subtotal	\$300,000
C00417	Engineering CSO Reduction Project - Old Town		
		Wastewater Capital Improvements	5,000
		C00417 Subtotal	\$5,000
C00669	Engineering Trenchless Repair Program		
		Wastewater Capital Improvements	2,000
		C00669 Subtotal	\$2,000
C00854	Pre-Construction Study - Old Town Pumping Station		
		Wastewater Capital Improvements	75,000
		Grants & Other	75,000
		C00854 Subtotal	\$150,000
C00888	Mary Street - Regent to King Street		
		Wastewater Capital Improvements	130,000
		C00888 Subtotal	\$130,000
C00889	Engineering - King Street - Johnson to Gage		
		Wastewater Capital Improvements	3,000
		C00889 Subtotal	\$3,000
		2015 Wastewater Subtotal	\$640,000

Water

C00292	Four Mile Creek Rd. - (East West Line to Hunter)		
		Water Capital Improvements	60,000
		C00292 Subtotal	\$60,000
C00293	Melville St. (Ricardo to Lockhart)		
		Water Capital Improvements	120,000
		C00293 Subtotal	\$120,000

Project Description	Funded From	Budget
		2015
Water		
C00294	Centre Street - (Dorchester to Butler)	
	Water Capital Improvements	150,000
	C00294 Subtotal	\$150,000
C00295	Victoria Street - (Anne to Mary St.)	
	Water Capital Improvements	120,000
	C00295 Subtotal	\$120,000
C00298	Engineering Work for Nassau St. - (Lakeshore to William)	
	Water Capital Improvements	16,500
	C00298 Subtotal	\$16,500
C00299	Engineering Work for Palatine Place	
	Water Capital Improvements	3,500
	C00299 Subtotal	\$3,500
C00824	Engineering Work for Stewart Road - Phase 3b - (Welland to Carlton)	
	Water Capital Improvements	10,000
	C00824 Subtotal	\$10,000
	2015 Water Subtotal	\$480,000
	2015 subtotal	\$4,967,000



Appendix D: 10-Year Capital Projects Overview by Year

Project Description	Funded From	Budget
		2016
Corporate Services		
C00325	2016 Corporate PC/Printer Replacement Program	
	Capital Reserve	48,750
	C00325 Subtotal	\$48,750
C00326	Engineering Plotter Replacement	
	Capital Reserve	20,000
	C00326 Subtotal	\$20,000
C00329	2016 Network Equipment Upgrades and Enhancements	
	Capital Reserve	7,000
	C00329 Subtotal	\$7,000
C00330	Replace Existing SQL Data Server & OS & SQL	
	Computer Equipment	18,000
	C00330 Subtotal	\$18,000
C00331	Back-up SAN Replacement (For Data Going Off Site)	
	Capital Reserve	10,000
	C00331 Subtotal	\$10,000
C00332	Replace NAS Mass Corporate Data System	
	Capital Reserve	15,000
	C00332 Subtotal	\$15,000
C00702	Council Chambers Technology Improvements	
	Capital Reserve	7,000
	C00702 Subtotal	\$7,000
C00704	Replace Cameras and Monitors in Council Chambers	
	Capital Reserve	10,000
	C00704 Subtotal	\$10,000

Project Description	Funded From	Budget
		2016
Corporate Services		
C00705	Replace Laserfiche Server	
	Capital Reserve	18,000
	C00705 Subtotal	\$18,000
	2016 Corporate Services Subtotal	\$153,750
Fire & Emergency Services		
C00219	2016 Protective Equipment	
	Capital Reserve	25,000
	C00219 Subtotal	\$25,000
C00323	Pump 2 Replacement	
	Capital Reserve	350,000
	C00323 Subtotal	\$350,000
C00324	2016 Miscellaneous Fire Fighting Equipment	
	Capital Reserve	10,000
	C00324 Subtotal	\$10,000
C00725	Communication System Upgrade	
	Capital Reserve	20,000
	C00725 Subtotal	\$20,000
C00812	Convert Pump 2 to Rescue 2 (Refurbishment)	
	Capital Reserve	50,000
	C00812 Subtotal	\$50,000
	2016 Fire & Emergency Services Subtotal	\$455,000
Library		
C00166	Staff Computer Upgrade	
	Library Computer	13,000
	C00166 Subtotal	\$13,000
C00675	2016 Library Collection Development	
	DC: Library Facilities & Materials	28,800
	Library Development	3,200
	C00675 Subtotal	\$32,000

Project Description	Funded From	Budget
		2016
Library		
C00790	Queenston Library Lockers	
	Library Development	2,600
	DC: Library Facilities & Materials	23,400
	C00790 Subtotal	<u>\$26,000</u>
	2016 Library Subtotal	\$71,000
P & R Vehicles/Equipment		
C00320	1/2 Ton Truck (replaces P513)	
	Fleet Replacement	3,000
	DC: Parkland & Recreation	27,000
	C00320 Subtotal	<u>\$30,000</u>
C00414	Garbage Packer	
	Fleet Replacement	120,000
	C00414 Subtotal	<u>\$120,000</u>
C00800	Cemetery Dump Trailer Replacement	
	Fleet Replacement	20,000
	C00800 Subtotal	<u>\$20,000</u>
C00802	Ice Edger	
	Fleet Replacement	6,000
	C00802 Subtotal	<u>\$6,000</u>
	2016 P & R Vehicles/Equipment Subtotal	\$176,000
Parking Operations		
C00333	Old Community Centre Parking Lot Resurface	
	Parking Revenue	100,000
	C00333 Subtotal	<u>\$100,000</u>
	2016 Parking Operations Subtotal	\$100,000
Parks, Recreation & Facilities		
C00068	Court House Boiler Replacement	
	Capital Reserve	26,000
	C00068 Subtotal	<u>\$26,000</u>

Project Description	Funded From	Budget
		2016
Parks, Recreation & Facilities		
C00143	Columbarium #6	
	Capital Reserve	25,000
	C00143 Subtotal	\$25,000
C00144	Chiller Replacement for Centennial Arena	
	Capital Reserve	50,000
	C00144 Subtotal	\$50,000
C00146	Condenser Replacement for Centennial Arena	
	Park Dedication	45,000
	C00146 Subtotal	\$45,000
C00267	Centennial Arena Parking Lot & Water Line Replacement	
	Park Dedication	75,000
	C00267 Subtotal	\$75,000
C00416	Virgil Sports Park Tennis Court Restoration	
	Park Dedication	50,000
	C00416 Subtotal	\$50,000
C00801	Centennial Arena Door Replacement	
	Capital Reserve	20,000
	C00801 Subtotal	\$20,000
	2016 Parks, Recreation & Facilities Subtotal	\$291,000
PW Vehicles/Equipment		
C00313	Backhoe JCJ (replaces 394)	
	Fleet Replacement	115,000
	C00313 Subtotal	\$115,000
C00315	Plow Truck 3 Ton extension	
	DC: Roads, Sidewalks & Lights	120,000
	C00315 Subtotal	\$120,000
C00364	2016 Miscellaneous Equipment	
	Fleet Replacement	8,000
	C00364 Subtotal	\$8,000
	2016 PW Vehicles/Equipment Subtotal	\$243,000

Project Description	Funded From	Budget
		2016
Roads Department		
C00182	Line 1 Road - 0.19km West of Concession 2 - Culvert Improvements	
	Capital Reserve	371,000
	C00182 Subtotal	\$371,000
C00245	Four Mile Creek Road (NSR to Penner) Road Construction	
	Capital Reserve	41,000
	Federal Gas Tax	300,000
	DC: Roads, Sidewalks & Lights	209,000
	C00245 Subtotal	\$550,000
C00301	Queenston Road - (Concession 5 Road to Concession 6 Road) - Road Construction	
	Grants & Other	91,500
	Capital Reserve	350,000
	DC: Roads, Sidewalks & Lights	58,500
	C00301 Subtotal	\$500,000
C00309	Engineering Work for Delater Street - (King to Melville)	
	Capital Reserve	30,000
	C00309 Subtotal	\$30,000
C00350	Four Mile Creek Road - (Hunter to Wall) - Road Resurfacing	
	Capital Reserve	161,336
	Federal Gas Tax	147,400
	C00350 Subtotal	\$308,736
C00354	Concession 2 Road - (Line 4 to Line 3) - Road Resurfacing	
	Capital Reserve	170,000
	C00354 Subtotal	\$170,000
C00357	Guard Rail Installations	
	Capital Reserve	60,000
	C00357 Subtotal	\$60,000

Project Description	Funded From	Budget
		2016
Roads Department		
C00359	Engineering Work for Tankark Road - (York to North Boundary)	
	Capital Reserve	6,500
	DC: Roads, Sidewalks & Lights	18,500
	C00359 Subtotal	<u>\$25,000</u>
C00446	Concession 2 Road - 0.05km South of Line 1 Road - Culvert Improvements	
	Capital Reserve	131,000
	C00446 Subtotal	<u>\$131,000</u>
C00613	Sidewalk Installation - Location to be Determined by Sidewalk Master Plan	
	Capital Reserve	20,000
	C00613 Subtotal	<u>\$20,000</u>
C00709	Engineering Work for Queenston Road - (Concession 6 Road to Concession 7 Road)	
	Capital Reserve	22,075
	DC: Roads, Sidewalks & Lights	2,925
	C00709 Subtotal	<u>\$25,000</u>
C00710	Engineering Work for Dorchester and Gage - Culvert Improvements	
	Capital Reserve	20,000
	C00710 Subtotal	<u>\$20,000</u>
	2016 Roads Department Subtotal	<u>\$2,210,736</u>
Storm Water		
C00772	Four Mile Creek Road - From Penner to Niagara Stone Road	
	Storm Water Management	200,000
	C00772 Subtotal	<u>\$200,000</u>
C00892	Engineering for Delater Street - King to Melville	
	Storm Water Management	20,000
	C00892 Subtotal	<u>\$20,000</u>
	2016 Storm Water Subtotal	<u>\$220,000</u>

Project Description	Funded From	Budget
		2016
Wastewater		
C00337	Trenchless Repair Program	
	Wastewater Capital Improvements	40,000
	C00337 Subtotal	\$40,000
C00339	Engineering Sewer Repair Program	
	Wastewater Capital Improvements	2,000
	C00339 Subtotal	\$2,000
C00419	CSO Reduction Project - Old Town	
	DC: Wastewater Sewers	113,400
	Wastewater Capital Improvements	201,600
	C00419 Subtotal	\$315,000
C00900	King Street - Johnson to Gage	
	Wastewater Capital Improvements	30,000
	C00900 Subtotal	\$30,000
C00901	Engineering - Melville Street - Ricardo to Riverbeach	
	Wastewater Capital Improvements	20,000
	C00901 Subtotal	\$20,000
	2016 Wastewater Subtotal	\$407,000
Water		
C00297	Engineering Work for Field and Eden Streets (Creek to Penner)	
	Water Capital Improvements	14,200
	C00297 Subtotal	\$14,200
C00342	Four Mile Creek Rd. - (Hunter to Wall)	
	Water Capital Improvements	60,000
	C00342 Subtotal	\$60,000
C00344	Nassau Street - (Lakeshore to William)	
	Water Capital Improvements	325,000
	C00344 Subtotal	\$325,000
C00345	Palatine Place	
	Water Capital Improvements	70,000
	C00345 Subtotal	\$70,000

Project Description	Funded From	Budget
		2016
Water		
C00348	Engineering Work for Tanbark Rd. (York to North Urban Boundary)	
	Water Capital Improvements	27,200
	C00348 Subtotal	\$27,200
C00349	Engineering Work for Paxton Lane - (South End to York)	
	Water Capital Improvements	4,500
	C00349 Subtotal	\$4,500
C00440	Engineering - Four Mile Creek - (Wall to Lakeshore)	
	Water Capital Improvements	2,000
	C00440 Subtotal	\$2,000
C00825	Stewart Road - Phase 3b - (Welland to Carlton)	
	Water Capital Improvements	600,000
	C00825 Subtotal	\$600,000
	2016 Water Subtotal	\$1,102,900
	2016 subtotal	\$5,430,386



Appendix D: 10-Year Capital Projects Overview by Year

Project Description	Funded From	Budget
		2017
Corporate Services		
C00374	2017 Corporate PC/Printer Replacement Program	
	Capital Reserve	48,750
	C00374 Subtotal	\$48,750
C00377	2017 Network Equipment Upgrades & Enhancements	
	Capital Reserve	7,000
	C00377 Subtotal	\$7,000
C00378	Replace Lotus Notes Mail/Database Server	
	Capital Reserve	12,000
	C00378 Subtotal	\$12,000
C00379	Aerial Ortho Imagery	
	Capital Reserve	15,000
	C00379 Subtotal	\$15,000
C00707	Replace Microphones & Audio System in Council Chambers	
	Computer Equipment	15,000
	C00707 Subtotal	\$15,000
2017 Corporate Services Subtotal		\$97,750
Fire & Emergency Services		
C00225	2017 Protective Equipment	
	Capital Reserve	25,000
	C00225 Subtotal	\$25,000
C00268	Rescue 4 Refurbish (Truck Only)	
	Capital Reserve	130,000
	C00268 Subtotal	\$130,000

Project Description	Funded From	Budget
		2017
Fire & Emergency Services		
C00372	Pump 1A Replacement	
	Capital Reserve	350,000
	C00372 Subtotal	\$350,000
C00373	2017 Miscellaneous Fire Fighting Equipment	
	Capital Reserve	10,000
	C00373 Subtotal	\$10,000
C00816	Tanker Truck	
	Capital Reserve	62,500
	DC: Fire Facilities	187,500
	C00816 Subtotal	\$250,000
	2017 Fire & Emergency Services Subtotal	\$765,000
Library		
C00123	2017 Furniture Replacement	
	Library Development	5,000
	C00123 Subtotal	\$5,000
C00412	Server Replacement	
	Library Computer	8,000
	C00412 Subtotal	\$8,000
C00676	2017 Library Collection Development	
	DC: Library Facilities & Materials	29,700
	Library Development	3,300
	C00676 Subtotal	\$33,000
	2017 Library Subtotal	\$46,000
P & R Vehicles/Equipment		
C00370	Ice Resurfacer (replaces P562)	
	Fleet Replacement	104,000
	C00370 Subtotal	\$104,000
	2017 P & R Vehicles/Equipment Subtotal	\$104,000

Project Description	Funded From	Budget
		2017
Parking Operations		
C00380	Riverbeach Lot Asphalt Surfacing	
	Parking Revenue	24,000
	C00380 Subtotal	\$24,000
	2017 Parking Operations Subtotal	\$24,000
Parks, Recreation & Facilities		
C00322	HVAC Roof Top Centennial Arena	
	Capital Reserve	25,000
	C00322 Subtotal	\$25,000
C00368	Community Centre Fitness Equipment-Add & Replace	
	Park Dedication	20,000
	C00368 Subtotal	\$20,000
C00371	Centennial Sports Park Field Tile Repair	
	Park Dedication	60,000
	C00371 Subtotal	\$60,000
C00803	Chautauqua Playground Enhancements	
	Park Dedication	10,000
	C00803 Subtotal	\$10,000
	2017 Parks, Recreation & Facilities Subtotal	\$115,000
PW Vehicles/Equipment		
C00409	Grader Champion (replaces 335)	
	Fleet Replacement	270,000
	C00409 Subtotal	\$270,000
C00411	2017 Miscellaneous Equipment	
	Fleet Replacement	8,000
	C00411 Subtotal	\$8,000
	2017 PW Vehicles/Equipment Subtotal	\$278,000
Roads Department		
C00193	Engineering Work for Byron Street (King to Nelson Dead End)	
	Capital Reserve	25,000
	C00193 Subtotal	\$25,000

Project Description	Funded From	Budget
		2017
Roads Department		
C00352	Delater Street - King to Melville - Road Construction	
	Federal Gas Tax	447,400
	Capital Reserve	82,600
	C00352 Subtotal	\$530,000
C00353	Queenston Road - (Concession 6 Road to Concession 7 Road) - Road Construction	
	Grants & Other	91,500
	Capital Reserve	350,000
	DC: Roads, Sidewalks & Lights	58,500
	C00353 Subtotal	\$500,000
C00356	Four Mile Creek Road - (Wall to Lakeshore) - Road Resurfacing	
	Capital Reserve	230,400
	C00356 Subtotal	\$230,400
C00358	Engineering Work for Queenston Road - (Concession 7 Road to Townline)	
	DC: Roads, Sidewalks & Lights	2,925
	Capital Reserve	22,075
	C00358 Subtotal	\$25,000
C00396	Queenston Road 0.39 km East of Townline Road - Culvert Improvements	
	Capital Reserve	40,000
	C00396 Subtotal	\$40,000
C00398	Tanbark Road - York to North Boundary - Road Construction	
	Capital Reserve	122,200
	DC: Roads, Sidewalks & Lights	347,800
	C00398 Subtotal	\$470,000
C00400	Concession 2 Road - Line 3 to Line 2 - Road Resurfacing	
	Capital Reserve	180,000
	C00400 Subtotal	\$180,000
C00402	Guard Rail Installation	
	Capital Reserve	60,000
	C00402 Subtotal	\$60,000

Project Description	Funded From	Budget
		2017
Roads Department		
C00407	Engineering Work for Anne Street - Mississauga to King	
	Capital Reserve	30,500
	DC: Roads, Sidewalks & Lights	19,500
	C00407 Subtotal	<u>\$50,000</u>
C00616	Sidewalk Installation - Location to be Determined by Sidewalk Master Plan	
	Capital Reserve	20,000
	C00616 Subtotal	<u>\$20,000</u>
C00711	Dorchester and Gage - Culvert Improvements	
	Capital Reserve	200,000
	C00711 Subtotal	<u>\$200,000</u>
	2017 Roads Department Subtotal	<u>\$2,330,400</u>
Storm Water		
C00172	Engineering for Byron Street (Wellington-King)	
	Storm Water Management	20,000
	C00172 Subtotal	<u>\$20,000</u>
C00389	Design - Anne Street - Mississauga Street to King Street	
	Storm Water Management	25,000
	C00389 Subtotal	<u>\$25,000</u>
C00893	Delater Street - King Street to Melville	
	Storm Water Management	200,000
	C00893 Subtotal	<u>\$200,000</u>
	2017 Storm Water Subtotal	<u>\$245,000</u>
Wastewater		
C00385	Sewer Repair Program	
	Wastewater Capital Improvements	40,000
	C00385 Subtotal	<u>\$40,000</u>
C00387	Engineering Sewer Repair Program	
	Wastewater Capital Improvements	1,000
	C00387 Subtotal	<u>\$1,000</u>

Project Description	Funded From	Budget
		2017
Wastewater		
C00902	Melville Street - (Ricardo to Riverbeach)	
	Wastewater Capital Improvements	150,000
	C00902 Subtotal	\$150,000
C00903	Engineering - Anne Street - (Simcoe to Victoria)	
	Wastewater Capital Improvements	20,000
	C00903 Subtotal	\$20,000
	2017 Wastewater Subtotal	\$211,000
Water		
C00343	Field and Eden Streets - (Creek to Penner)	
	Water Capital Improvements	284,000
	C00343 Subtotal	\$284,000
C00390	Tanbark Road - (York to North Urban Boundary)	
	Water Capital Improvements	544,000
	C00390 Subtotal	\$544,000
C00391	Paxton Lane - (South End to York Road)	
	Water Capital Improvements	90,000
	C00391 Subtotal	\$90,000
C00393	Engineering Work for William St. - (Mississagua to Simcoe and Gate to Victoria)	
	Water Capital Improvements	14,000
	C00393 Subtotal	\$14,000
C00394	Engineering Work for Queen Street - (Simcoe to Mississagua)	
	Water Capital Improvements	7,300
	C00394 Subtotal	\$7,300
C00489	Four Mile Creek Road - (Wall to Lakeshore)	
	Water Capital Improvements	40,000
	C00489 Subtotal	\$40,000
C00539	Engineering for Line 3 Road - (Concession 1 to Niagara River Parkway)	
	Water Capital Improvements	15,000
	C00539 Subtotal	\$15,000

Project Description	Funded From	Budget
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2017

Water

C00927	Engineering - Homestead Drive - (Line 1 to South Limit)	
	DC: Water Distribution	13,500
	Water Capital Improvements	1,500
	C00927 Subtotal	<u>\$15,000</u>
	2017 Water Subtotal	<u>\$1,009,300</u>
	2017 subtotal	<u>\$5,225,450</u>



Appendix D: 10-Year Capital Projects Overview by Year

Project Description	Funded From	Budget
		2018
By-Law Enforcement		
C00566	By-Law Enforcement Vehicle	
	By-Law Vehicle & Equipment	35,000
	C00566 Subtotal	\$35,000
	2018 By-Law Enforcement Subtotal	\$35,000
Corporate Services		
C00420	2018 Corporate PC/Printer Replacement Program	
	Capital Reserve	48,750
	C00420 Subtotal	\$48,750
C00422	2018 Network Equipment Upgrades and Enhancements	
	Capital Reserve	7,000
	C00422 Subtotal	\$7,000
C00423	Replace Virtual Server	
	Capital Reserve	18,000
	C00423 Subtotal	\$18,000
C00424	Replace PDC & File Server & OS	
	Capital Reserve	10,000
	C00424 Subtotal	\$10,000
C00425	Replace Existing Firewall/Router	
	Capital Reserve	7,000
	C00425 Subtotal	\$7,000
C00426	Replace Existing Mail Spam Filter Appliance	
	Capital Reserve	5,500
	C00426 Subtotal	\$5,500

Project Description	Funded From	Budget
		2018
Corporate Services		
C00708	Replace Door Access & Exterior Video Cameras	
	Capital Reserve	15,000
	C00708 Subtotal	\$15,000
	2018 Corporate Services Subtotal	\$111,250
Fire & Emergency Services		
C00226	2018 Protective Equipment	
	Capital Reserve	25,000
	C00226 Subtotal	\$25,000
C00418	2018 Miscellaneous Fire Fighting Equipment	
	Capital Reserve	10,000
	C00418 Subtotal	\$10,000
C00514	FP 1 Pick-up Replacement	
	Capital Reserve	45,000
	C00514 Subtotal	\$45,000
	2018 Fire & Emergency Services Subtotal	\$80,000
Library		
C00135	Microfilm Reader and Scanner	
	Library Computer	15,000
	C00135 Subtotal	\$15,000
C00137	Public Access Computer Upgrade	
	Library Computer	13,000
	C00137 Subtotal	\$13,000
C00677	2018 Library Collection Development	
	DC: Library Facilities & Materials	30,600
	Library Development	3,400
	C00677 Subtotal	\$34,000
	2018 Library Subtotal	\$62,000

Project Description	Funded From	Budget
		2018
P & R Vehicles/Equipment		
C00509	Tractor (replaces P555)	
	Fleet Replacement	98,000
	C00509 Subtotal	\$98,000
	2018 P & R Vehicles/Equipment Subtotal	\$98,000
Parking Operations		
C00222	Byron Street Enhancements	
	Parking Revenue	150,000
	C00222 Subtotal	\$150,000
C00427	Handheld Ticketer Replacement (4 Units)	
	Parking Revenue	28,000
	C00427 Subtotal	\$28,000
	2018 Parking Operations Subtotal	\$178,000
Parks, Recreation & Facilities		
C00145	Chiller Gaskets for MCU Arena	
	Capital Reserve	11,000
	C00145 Subtotal	\$11,000
C00335	Replacement Carpet for Court House Hall & Stairway	
	Capital Reserve	7,000
	C00335 Subtotal	\$7,000
C00375	Mower (replaces P571 & P573)	
	Capital Reserve	4,000
	DC: Parkland & Recreation	36,000
	C00375 Subtotal	\$40,000
C00376	Mower (replaces P572)	
	Capital Reserve	4,000
	DC: Parkland & Recreation	36,000
	C00376 Subtotal	\$40,000
C00382	Community Centre Projector Replacement (3)	
	Capital Reserve	9,000
	C00382 Subtotal	\$9,000

Project Description	Funded From	Budget
		2018
Parks, Recreation & Facilities		
C00383	Arena Scrubber Replacement	
	Capital Reserve	12,000
	C00383 Subtotal	<u>\$12,000</u>
C00415	Niagara-on-the-Green Community Park	
	DC: Parkland & Recreation	320,625
	Park Dedication	54,375
	C00415 Subtotal	<u>\$375,000</u>
	2018 Parks, Recreation & Facilities Subtotal	\$494,000
PW Vehicles/Equipment		
C00256	5 -Ton Truck Sterling (replaces 229)	
	Fleet Replacement	190,000
	C00256 Subtotal	<u>\$190,000</u>
C00460	2018 Miscellaneous Equipment	
	Fleet Replacement	8,000
	C00460 Subtotal	<u>\$8,000</u>
	2018 PW Vehicles/Equipment Subtotal	\$198,000
Roads Department		
C00244	Byron Street - King to Nelson (Dead End)- Road Construction	
	Federal Gas Tax	300,000
	Capital Reserve	50,000
	C00244 Subtotal	<u>\$350,000</u>
C00397	Queenston Road - Concession 7 Road to Townline - Road Construction	
	DC: Roads, Sidewalks & Lights	58,500
	Capital Reserve	350,000
	Grants & Other	91,500
	C00397 Subtotal	<u>\$500,000</u>
C00406	Engineering Work for Queenston Road - Townline to Airport	
	Capital Reserve	22,075
	DC: Roads, Sidewalks & Lights	2,925
	C00406 Subtotal	<u>\$25,000</u>

Project Description	Funded From	Budget
		2018
Roads Department		
C00445	Queenston Road - 0.14 km East Martin Road - Culvert Improvements	
	Capital Reserve	105,000
	C00445 Subtotal	\$105,000
C00448	Anne Street - Mississauga to King - Road Construction	
	Federal Gas Tax	147,400
	DC: Roads, Sidewalks & Lights	273,000
	Capital Reserve	279,600
	C00448 Subtotal	\$700,000
C00449	Concession 2 Road - Line 2 to East West Line - Road Resurfacing	
	Capital Reserve	380,000
	C00449 Subtotal	\$380,000
C00451	Guard Rail Installation	
	Capital Reserve	60,000
	C00451 Subtotal	\$60,000
C00453	Engineering Work for Concession 6 Road - NSR to Line 2	
	Capital Reserve	13,500
	DC: Roads, Sidewalks & Lights	61,500
	C00453 Subtotal	\$75,000
C00617	Sidewalk Installation - Location to be Determined by Sidewalk Master Plan	
	Capital Reserve	20,000
	C00617 Subtotal	\$20,000
C00619	Engineering Work for Byron Street - (Wellington to Nelson)	
	Capital Reserve	30,000
	C00619 Subtotal	\$30,000
	2018 Roads Department Subtotal	\$2,245,000
Storm Water		
C00232	Byron Street - Wellington to King Street	
	Storm Water Management	200,000
	C00232 Subtotal	\$200,000

Project Description	Funded From	Budget
		2018
Storm Water		
C00435	Anne Street - Mississauga Street to King	
	Storm Water Management	240,000
	DC: Storm Sewers	83,940
	C00435 Subtotal	<u>\$323,940</u>
C00436	Design - Chataqua Area - Circle Street	
	Storm Water Management	3,000
	C00436 Subtotal	<u>\$3,000</u>
C00894	Engineering for Byron - Wellington to Nelson	
	Storm Water Management	20,000
	C00894 Subtotal	<u>\$20,000</u>
	2018 Storm Water Subtotal	\$546,940
Wastewater		
C00432	Sewer Repair Program	
	Wastewater Capital Improvements	20,000
	C00432 Subtotal	<u>\$20,000</u>
C00434	Engineering Sewer Repair Program	
	Wastewater Capital Improvements	1,000
	C00434 Subtotal	<u>\$1,000</u>
C00904	Anne Street - Simcoe to Victoria	
	Wastewater Capital Improvements	150,000
	C00904 Subtotal	<u>\$150,000</u>
C00905	Engineering - Chautauqua Area (Dixie - Circle to Lakeshore)	
	Wastewater Capital Improvements	25,000
	C00905 Subtotal	<u>\$25,000</u>
	2018 Wastewater Subtotal	\$196,000
Water		
C00437	William Street - (Mississagua to Simcoe and Gate to Victoria)	
	Water Capital Improvements	280,000
	C00437 Subtotal	<u>\$280,000</u>

Project Description	Funded From	Budget
		2018
Water		
C00438	Queen St. - (Simcoe to Mississauga)	
	Water Capital Improvements	145,000
	C00438 Subtotal	\$145,000
C00441	Engineering Work for Concession 6 Road - (Niagara Stone Road to Line 2 Road)	
	Water Capital Improvements	2,660
	DC: Water Distribution	24,000
	C00441 Subtotal	\$26,660
C00442	Engineering Work for Gage St. - (Gate to Victoria)	
	Water Capital Improvements	6,000
	C00442 Subtotal	\$6,000
C00443	Engineering Work for Gate Street - (Centre to Johnson)	
	Water Capital Improvements	8,000
	C00443 Subtotal	\$8,000
C00444	Engineering Work for King Street (Johnson to Centre)	
	Water Capital Improvements	18,500
	C00444 Subtotal	\$18,500
C00503	Line 3 Road - (Concession 1 to Niagara River Parkway)	
	Water Capital Improvements	300,000
	C00503 Subtotal	\$300,000
C00928	Homestead Drive - (Line 1 to South Limit)	
	Water Capital Improvements	26,650
	DC: Water Distribution	239,850
	C00928 Subtotal	\$266,500
	2018 Water Subtotal	\$1,050,660
	2018 subtotal	\$5,294,850



Appendix D: 10-Year Capital Projects Overview by Year

Project Description	Funded From	Budget
		2019
Corporate Services		
C00469	2019 Corporate PC/Printer Replacement Program	
	Capital Reserve	48,750
	C00469 Subtotal	\$48,750
C00470	Engineering HP 5550 Printer Replacement	
	Capital Reserve	5,000
	C00470 Subtotal	\$5,000
C00472	2019 Network Equipment Upgrades and Enhancements	
	Capital Reserve	7,000
	C00472 Subtotal	\$7,000
C00473	Replace Active Directory Server & OS	
	Capital Reserve	5,000
	C00473 Subtotal	\$5,000
C00706	Council Chambers Technology Improvements	
	Capital Reserve	7,000
	C00706 Subtotal	\$7,000
C00717	Purchase Aerial Photos from Niagara Region	
	Capital Reserve	5,000
	C00717 Subtotal	\$5,000
C00718	Replace Quickr Server	
	Capital Reserve	10,000
	C00718 Subtotal	\$10,000
C00719	Replace Financial Archive Server	
	Capital Reserve	5,000
	C00719 Subtotal	\$5,000

Project Description	Funded From	Budget
		2019
Corporate Services		
C00858	Corporate GPS Vehicle Tracking System	
	Capital Reserve	18,000
	C00858 Subtotal	\$18,000
C00859	Corporate VPN - Host Server	
	Capital Reserve	10,000
	C00859 Subtotal	\$10,000
	2019 Corporate Services Subtotal	\$120,750
Fire & Emergency Services		
C00230	2019 Protective Equipment	
	Capital Reserve	25,000
	C00230 Subtotal	\$25,000
C00466	2019 Miscellaneous Fire Fighting Equipment	
	Capital Reserve	10,000
	C00466 Subtotal	\$10,000
C00468	Training Pick-up Replacement	
	Capital Reserve	45,000
	C00468 Subtotal	\$45,000
	2019 Fire & Emergency Services Subtotal	\$80,000
Library		
C00124	2019 Furniture Replacement	
	Library Development	5,000
	C00124 Subtotal	\$5,000
C00162	Catalogue Computer Upgrade	
	Library Computer	7,000
	C00162 Subtotal	\$7,000
C00678	2019 Library Collection Development	
	Library Development	3,500
	DC: Library Facilities & Materials	31,500
	C00678 Subtotal	\$35,000
	2019 Library Subtotal	\$47,000

Project Description	Funded From	Budget
		2019
P & R Vehicles/Equipment		
C00463	1-Ton with Dump (replaces P516)	
	Fleet Replacement	49,000
	C00463 Subtotal	\$49,000
C00464	Van (replaces P515)	
	Fleet Replacement	37,000
	C00464 Subtotal	\$37,000
C00465	Trailer (replaces P594)	
	Fleet Replacement	8,000
	C00465 Subtotal	\$8,000
	2019 P & R Vehicles/Equipment Subtotal	\$94,000
Parking Operations		
C00475	Queens Royal Park Lot Resurfacing	
	Parking Revenue	80,000
	C00475 Subtotal	\$80,000
	2019 Parking Operations Subtotal	\$80,000
Parks, Recreation & Facilities		
C00384	Community Centre Scrubber Replacement	
	Capital Reserve	12,000
	C00384 Subtotal	\$12,000
C00804	Niagara-on-the-Green Playground Replacement	
	Park Dedication	90,000
	C00804 Subtotal	\$90,000
	2019 Parks, Recreation & Facilities Subtotal	\$102,000
PW Vehicles/Equipment		
C00457	Backhoe JCB (replaces 404)	
	Fleet Replacement	110,000
	C00457 Subtotal	\$110,000
C00458	Cube Van (replaces W237)	
	Fleet Replacement	60,000
	C00458 Subtotal	\$60,000

Project Description	Funded From	Budget
		2019
PW Vehicles/Equipment		
C00506	2019 Miscellaneous Equipment	
	Fleet Replacement	8,000
	C00506 Subtotal	\$8,000
C00655	Kabota replaces W408	
	Fleet Replacement	40,000
	C00655 Subtotal	\$40,000
	2019 PW Vehicles/Equipment Subtotal	\$218,000
Roads Department		
C00447	Queenston Road - Townline to Airport - Road Construction	
	Capital Reserve	350,000
	DC: Roads, Sidewalks & Lights	58,500
	Grants & Other	91,500
	C00447 Subtotal	\$500,000
C00452	Engineering Work for Queenston Road - Airport to Niagara Stone Road	
	DC: Roads, Sidewalks & Lights	20,000
	Capital Reserve	30,000
	C00452 Subtotal	\$50,000
C00494	Concession 6 Road - Niagara Stone Road to Line 2 - Road Construction	
	Federal Gas Tax	147,400
	Capital Reserve	122,600
	DC: Roads, Sidewalks & Lights	1,230,000
	C00494 Subtotal	\$1,500,000
C00495	Chataqua Area - Circle Street - Road Resurfacing	
	Capital Reserve	265,000
	C00495 Subtotal	\$265,000
C00496	Guard Rail Installation	
	Capital Reserve	60,000
	C00496 Subtotal	\$60,000

Project Description	Funded From	Budget
		2019
Roads Department		
C00499	Engineering Work for Line 1 Road - Concession 6 to Four Mile Creek	
	Capital Reserve	38,000
	DC: Roads, Sidewalks & Lights	62,000
	C00499 Subtotal	<u>\$100,000</u>
C00620	Sidewalk Installation - Location to be Determined by Sidewalk Master Plan	
	Capital Reserve	20,000
	C00620 Subtotal	<u>\$20,000</u>
C00625	Byron Street - Wellington to Nelson Street	
	Capital Reserve	100,000
	Federal Gas Tax	300,000
	C00625 Subtotal	<u>\$400,000</u>
C00720	Line 1 Road - 0.01 East of Townline Road - Culvert Improvements	
	Capital Reserve	40,000
	C00720 Subtotal	<u>\$40,000</u>
C00721	Concession 6 Road - 0.23 South of Line 2 - Culvert Improvements	
	Capital Reserve	40,000
	C00721 Subtotal	<u>\$40,000</u>
	2019 Roads Department Subtotal	<u>\$2,975,000</u>
Storm Water		
C00482	Chatauqua Area, Circle Street	
	Storm Water Management	30,000
	C00482 Subtotal	<u>\$30,000</u>
C00895	Byron Street - Wellington to Nelson	
	Storm Water Management	200,000
	C00895 Subtotal	<u>\$200,000</u>
C00896	Engineering for Chatauqua Area	
	Storm Water Management	3,000
	C00896 Subtotal	<u>\$3,000</u>
	2019 Storm Water Subtotal	<u>\$233,000</u>

Project Description	Funded From	Budget
		2019
Wastewater		
C00479	Sewer Repair Program (King Spot Repair)	
	Wastewater Capital Improvements	20,000
	C00479 Subtotal	\$20,000
C00481	Engineering Sewer Repair Program	
	Wastewater Capital Improvements	1,000
	C00481 Subtotal	\$1,000
C00906	Chautauqua Area - (Dixie - Circle to Lakeshore)	
	Wastewater Capital Improvements	260,000
	C00906 Subtotal	\$260,000
C00907	Engineering - Chautauqua Area - (Froebel - Circle to Dead End)	
	Wastewater Capital Improvements	5,000
	C00907 Subtotal	\$5,000
	2019 Wastewater Subtotal	\$286,000
Water		
C00484	Queenston Rd. (Airport to RR55 - Service Replacements)	
	Water Capital Improvements	20,000
	C00484 Subtotal	\$20,000
C00485	Concession 6 Road - (RR55 to Line 1 Road)	
	DC: Water Distribution	431,385
	Water Capital Improvements	46,265
	C00485 Subtotal	\$477,650
C00486	Gage Street - (Gate St. to Victoria)	
	Water Capital Improvements	120,000
	C00486 Subtotal	\$120,000
C00487	Gate Street - (Centre to Johnson)	
	Water Capital Improvements	160,000
	C00487 Subtotal	\$160,000
C00488	King Street - (Johnson to Centre)	
	Water Capital Improvements	370,000
	C00488 Subtotal	\$370,000

Project Description	Funded From	Budget
		2019
Water		
C00490	Engineering for Lakeshore Road - (West of Four Mile Creek Road)	
	Water Capital Improvements	12,000
	C00490 Subtotal	\$12,000
C00491	Engineering Work for King Street - (Centre to John Street)	
	Water Capital Improvements	20,000
	C00491 Subtotal	\$20,000
C00504	Engineering for Commons Watermain - (Wellington to Ricardo)	
	Water Capital Improvements	25,000
	C00504 Subtotal	\$25,000
	2019 Water Subtotal	\$1,204,650
	2019 subtotal	\$5,440,400



Appendix D: 10-Year Capital Projects Overview by Year

Project Description	Funded From	Budget
		2020
Corporate Services		
C00517	2020 Corporate PC/Printer Replacement Program	
	Capital Reserve	48,750
	C00517 Subtotal	\$48,750
C00518	Replace Building Scanner for Records Management	
	Building Code Act	15,000
	C00518 Subtotal	\$15,000
C00521	Replace Financial System Printer	
	Capital Reserve	5,000
	C00521 Subtotal	\$5,000
C00522	2020 Network Equipment Upgrades and Enhancements	
	Capital Reserve	7,000
	C00522 Subtotal	\$7,000
C00523	Replace Financial SQL Server & OS & SQL	
	Capital Reserve	18,000
	C00523 Subtotal	\$18,000
C00524	Replace Financial Terminal Server & OS	
	Capital Reserve	15,000
	C00524 Subtotal	\$15,000
C00525	Replace Security Server & OS	
	Capital Reserve	10,000
	C00525 Subtotal	\$10,000
C00723	Replace Cameras and Monitors in Council Chambers	
	Capital Reserve	10,000
	C00723 Subtotal	\$10,000

Project Description	Funded From	Budget
		2020
Corporate Services		
C00724	Replace Laserfiche Server	
	Capital Reserve	18,000
	C00724 Subtotal	\$18,000
	2020 Corporate Services Subtotal	\$146,750
Fire & Emergency Services		
C00250	2020 Protective Equipment	
	Capital Reserve	25,000
	C00250 Subtotal	\$25,000
C00512	2020 Miscellaneous Fire Fighting Equipment	
	Capital Reserve	10,000
	C00512 Subtotal	\$10,000
C00515	HVAC Replacement at Station 5	
	Capital Reserve	45,000
	C00515 Subtotal	\$45,000
C00516	HVAC Replacement at Station 4	
	Capital Reserve	20,000
	C00516 Subtotal	\$20,000
	2020 Fire & Emergency Services Subtotal	\$100,000
Library		
C00557	Router & Switch Replacement	
	Library Computer	8,000
	C00557 Subtotal	\$8,000
C00559	Literacy Computer	
	Library Computer	5,500
	C00559 Subtotal	\$5,500
C00679	2020 Library Collection Development	
	DC: Library Facilities & Materials	31,500
	Library Development	3,500
	C00679 Subtotal	\$35,000
	2020 Library Subtotal	\$48,500

Project Description	Funded From	Budget
		2020
P & R Vehicles/Equipment		
C00386	3/4 Ton 4x4 (replaces P518) with Dump Trailer (replaces P595)	
	Fleet Replacement	45,000
	C00386 Subtotal	\$45,000
C00405	3/4 Ton Truck (replaces P517)	
	Fleet Replacement	38,000
	C00405 Subtotal	\$38,000
C00408	Riding Mower (replaces P567)	
	Fleet Replacement	56,000
	C00408 Subtotal	\$56,000
	2020 P & R Vehicles/Equipment Subtotal	\$139,000
Parking Operations		
C00526	Coin Sorter	
	Parking Revenue	10,000
	C00526 Subtotal	\$10,000
C00527	Nelson Street Lot Resurfacing	
	Parking Revenue	60,000
	C00527 Subtotal	\$60,000
	2020 Parking Operations Subtotal	\$70,000
Parks, Recreation & Facilities		
C00069	MCU Arena 50 HP Compressor	
	Capital Reserve	60,000
	C00069 Subtotal	\$60,000
C00805	Niagara Pool Changehouse Reshingle	
	Capital Reserve	20,000
	C00805 Subtotal	\$20,000
	2020 Parks, Recreation & Facilities Subtotal	\$80,000
PW Vehicles/Equipment		
C00555	5-Ton Truck Sterling (replaces W239)	
	Fleet Replacement	210,000
	C00555 Subtotal	\$210,000

Project Description	Funded From	Budget
		2020
PW Vehicles/Equipment		
C00556	2020 Miscellaneous Equipment	
	Fleet Replacement	8,000
	C00556 Subtotal	<u>\$8,000</u>
	2020 PW Vehicles/Equipment Subtotal	\$218,000
Roads Department		
C00360	Engineering Paxton Lane - York to New Development	
	DC: Roads, Sidewalks & Lights	8,750
	Capital Reserve	8,750
	C00360 Subtotal	<u>\$17,500</u>
C00492	Line 4 Road - 0.13km West of Concession 6 - Culvert Improvements	
	Capital Reserve	119,000
	C00492 Subtotal	<u>\$119,000</u>
C00493	Queenston Road - Airport to Niagara Stone Road - Road Construction	
	Capital Reserve	615,900
	DC: Roads, Sidewalks & Lights	201,050
	Grants & Other	183,050
	C00493 Subtotal	<u>\$1,000,000</u>
C00498	Engineering Work for Line 3 Road - Concession 6 to Four Mile Creek Engineering	
	Capital Reserve	25,000
	C00498 Subtotal	<u>\$25,000</u>
C00546	Line 1 Road - Concession 6 - Four Mile Creek - Road Construction	
	DC: Roads, Sidewalks & Lights	1,240,000
	Capital Reserve	312,600
	Federal Gas Tax	447,400
	C00546 Subtotal	<u>\$2,000,000</u>
C00548	Chautauqua Area - Road Resurfacing	
	Capital Reserve	225,000
	C00548 Subtotal	<u>\$225,000</u>

Project Description	Funded From	Budget
		2020
Roads Department		
C00550	Guard Rail Installation	
	Capital Reserve	60,000
	C00550 Subtotal	\$60,000
C00551	Concession 6 Road - Line1 to Line 2 - Engineering	
	DC: Roads, Sidewalks & Lights	49,375
	Capital Reserve	13,125
	C00551 Subtotal	\$62,500
C00626	Sidewalk Installation - Location to be Determined by Sidewalk Master Plan	
	Capital Reserve	20,000
	C00626 Subtotal	\$20,000
2020 Roads Department Subtotal		\$3,529,000
Storm Water		
C00341	Engineering for Paxton Lane South End to York Road	
	Storm Water Management	20,000
	C00341 Subtotal	\$20,000
C00773	Chautauqua Area Roads	
	Storm Water Management	30,000
	C00773 Subtotal	\$30,000
2020 Storm Water Subtotal		\$50,000
Wastewater		
C00531	Sewer Repair Program	
	Wastewater Capital Improvements	20,000
	C00531 Subtotal	\$20,000
C00533	Engineering Sewer Repair Program	
	Wastewater Capital Improvements	1,000
	C00533 Subtotal	\$1,000
C00534	Engineering Simcoe St. (Centre to Gage)	
	Wastewater Capital Improvements	8,000
	C00534 Subtotal	\$8,000

Project Description	Funded From	Budget
		2020
Wastewater		
C00908	Chautauqua Area - Froebel - (Circle to Dead End)	
	Wastewater Capital Improvements	60,000
	C00908 Subtotal	\$60,000
C00909	Engineering - Johnson Street - (Dorchester to Mississagua)	
	Wastewater Capital Improvements	40,000
	C00909 Subtotal	\$40,000
C00910	Engineering - Simcoe Street - (John to Anne Street)	
	Wastewater Capital Improvements	12,000
	C00910 Subtotal	\$12,000
C00911	Engineering - Gate Street - (Mary to William Street)	
	Wastewater Capital Improvements	8,000
	C00911 Subtotal	\$8,000
	2020 Wastewater Subtotal	\$149,000
Water		
C00507	Commons Watermain - (Wellington to Ricardo Street)	
	Water Capital Improvements	500,000
	C00507 Subtotal	\$500,000
C00537	Lakeshore Road - (West of Four Mile Creek Road)	
	Water Capital Improvements	150,000
	C00537 Subtotal	\$150,000
C00538	King Street - (Centre to John)	
	Water Capital Improvements	370,000
	C00538 Subtotal	\$370,000
C00541	Engineering Work for Concession 6 - (Line 1 to Line 2 Road)	
	DC: Water Distribution	23,400
	Water Capital Improvements	2,600
	C00541 Subtotal	\$26,000
C00542	Engineering Work for Simcoe Street - (Centre to Johnson)	
	Water Capital Improvements	20,000
	C00542 Subtotal	\$20,000

Project Description	Funded From	Budget
		2020
Water		
C00826	Engineering Work for Centre Street - (King to Regent Street)	
	Water Capital Improvements	10,000
	C00826 Subtotal	\$10,000
C00827	Engineering Work for King Street - (Centre to Johnson Street)	
	Water Capital Improvements	20,000
	C00827 Subtotal	\$20,000
	2020 Water Subtotal	\$1,096,000
	2020 subtotal	\$5,626,250



Appendix D: 10-Year Capital Projects Overview by Year

Project Description	Funded From	Budget
		2021
By-Law Enforcement		
C00497	By-Law Enforcement Vehicle	
	By-Law Vehicle & Equipment	35,000
	C00497 Subtotal	\$35,000
	2021 By-Law Enforcement Subtotal	\$35,000
Corporate Services		
C00735	Replace Engineering Plotter	
	Capital Reserve	20,000
	C00735 Subtotal	\$20,000
C00736	Aerial Ortho Imagery	
	Capital Reserve	15,000
	C00736 Subtotal	\$15,000
C00737	Replace Corporate Telephone System	
	Capital Reserve	100,000
	C00737 Subtotal	\$100,000
C00738	Replace Existing SQL Data Server & OS & APL	
	Capital Reserve	18,000
	C00738 Subtotal	\$18,000
C00739	New Backup SAN (For Data Going Off Site)	
	Capital Reserve	10,000
	C00739 Subtotal	\$10,000
C00740	Install NAS Mass Corporate Data System	
	Capital Reserve	15,000
	C00740 Subtotal	\$15,000

Project Description	Funded From	Budget
		2021
Corporate Services		
C00741	Replace Existing Firewall/Router	
	Capital Reserve	7,000
	C00741 Subtotal	\$7,000
C00742	Replace Mail Spam Filter Appliance	
	Capital Reserve	5,500
	C00742 Subtotal	\$5,500
C00750	2021 Corporate PC/Printer Replacement Program	
	Capital Reserve	48,750
	C00750 Subtotal	\$48,750
C00751	2021 Network Equipment Upgrades and Enhancements	
	Capital Reserve	7,000
	C00751 Subtotal	\$7,000
	2021 Corporate Services Subtotal	\$246,250
Fire & Emergency Services		
C00253	2021 Protective Equipment	
	Capital Reserve	25,000
	C00253 Subtotal	\$25,000
C00478	2021 Miscellaneous Fire Fighting Equipment	
	Capital Reserve	10,000
	C00478 Subtotal	\$10,000
	2021 Fire & Emergency Services Subtotal	\$35,000
Library		
C00127	2021 Library Furniture Replacement	
	Library Development	5,000
	C00127 Subtotal	\$5,000
C00167	Staff Computer Upgrade	
	Library Computer	14,000
	C00167 Subtotal	\$14,000

Project Description	Funded From	Budget
		2021
Library		
C00681	2021 Library Collection Development	
	DC: Library Facilities & Materials	30,600
	Library Development	3,400
	C00681 Subtotal	<u>\$34,000</u>
	2021 Library Subtotal	\$53,000
P & R Vehicles/Equipment		
C00410	Riding Mower (replaces P568)	
	Fleet Replacement	50,000
	C00410 Subtotal	<u>\$50,000</u>
	2021 P & R Vehicles/Equipment Subtotal	\$50,000
Parking Operations		
C00474	Parking Vehicle Replacement	
	Parking Revenue	35,000
	C00474 Subtotal	<u>\$35,000</u>
	2021 Parking Operations Subtotal	\$35,000
Parks, Recreation & Facilities		
C00367	Court House Elevator Replacement	
	Capital Reserve	65,000
	C00367 Subtotal	<u>\$65,000</u>
C00413	Centennial Arena Dehumidifier Replacement	
	Capital Reserve	40,000
	C00413 Subtotal	<u>\$40,000</u>
	2021 Parks, Recreation & Facilities Subtotal	\$105,000
PW Vehicles/Equipment		
C00257	Mini Van Uplander (replaces 231)	
	Fleet Replacement	24,000
	C00257 Subtotal	<u>\$24,000</u>
C00311	Mini Van Montana (replaces 233)	
	Fleet Replacement	24,000
	C00311 Subtotal	<u>\$24,000</u>

Project Description	Funded From	Budget
		2021
PW Vehicles/Equipment		
C00363	Mini Van Montana (replaces 230)	
	Fleet Replacement	25,000
	C00363 Subtotal	\$25,000
C00505	Sidewalk Plow (replaces 405)	
	Fleet Replacement	110,000
	C00505 Subtotal	\$110,000
C00653	1/2 Ton Pick-up replaces W236	
	Fleet Replacement	25,000
	C00653 Subtotal	\$25,000
C00662	Miscellaneous Equipment	
	Fleet Replacement	8,000
	C00662 Subtotal	\$8,000
	2021 PW Vehicles/Equipment Subtotal	\$216,000
Roads Department		
C00399	Paxton Lane - York to New Development - Road Construction	
	Capital Reserve	175,000
	DC: Roads, Sidewalks & Lights	175,000
	C00399 Subtotal	\$350,000
C00543	Line 3 Road - 0.42 South of Line 3 Road - Culvert Improvements	
	Capital Reserve	20,000
	C00543 Subtotal	\$20,000
C00544	Line 3 Road - 0.02 West of Four Mile Creek - Culvert Improvements	
	Capital Reserve	7,000
	C00544 Subtotal	\$7,000
C00545	Line 3 Road - Concession 6 to Four Mile Creek - Road Construction	
	Capital Reserve	52,600
	Federal Gas Tax	447,400
	C00545 Subtotal	\$500,000

Project Description	Funded From	Budget
		2021
Roads Department		
C00552	Engineering for Green Street - Flynn to Niagara	
	Capital Reserve	12,900
	DC: Roads, Sidewalks & Lights	17,100
	C00552 Subtotal	<u>\$30,000</u>
C00658	Sidewalk Installation - Location to be Determined by Sidewalk Master Plan	
	Capital Reserve	20,000
	C00658 Subtotal	<u>\$20,000</u>
C00659	Engineering for Firelane 11A - Bridge No. 4 Replacement	
	Capital Reserve	50,000
	C00659 Subtotal	<u>\$50,000</u>
C00726	Concession 6 Road - Line 1 to 2 - Road Construction	
	DC: Roads, Sidewalks & Lights	987,500
	Capital Reserve	262,500
	C00726 Subtotal	<u>\$1,250,000</u>
C00729	Johnson Street - Dorchester to Gate - Road Resurfacing	
	Capital Reserve	120,000
	C00729 Subtotal	<u>\$120,000</u>
C00730	Simcoe Street - John to Anne - Road Resurfacing	
	Capital Reserve	25,000
	C00730 Subtotal	<u>\$25,000</u>
C00731	Gate Street - Mary to William - Road Resurfacing	
	Capital Reserve	25,000
	C00731 Subtotal	<u>\$25,000</u>
C00732	Townline Road - Line 1 to Lakeshore Road	
	DC: Roads, Sidewalks & Lights	45,000
	Capital Reserve	135,000
	C00732 Subtotal	<u>\$180,000</u>
C00733	Guard Rail Installation	
	Capital Reserve	60,000
	C00733 Subtotal	<u>\$60,000</u>

Project Description	Funded From	Budget
		2021
Roads Department		
C00752	Queenston Street - Dumfries to Clarence	
	Capital Reserve	40,000
	C00752 Subtotal	\$40,000
	2021 Roads Department Subtotal	\$2,677,000
Storm Water		
C00233	Design - Queenston Street - Dumfries to Clarence and Potentially 2 Outlets	
	Storm Water Management	25,000
	C00233 Subtotal	\$25,000
C00388	Paxton Lane - South End to York Road	
	Storm Water Management	244,000
	C00388 Subtotal	\$244,000
C00536	Design - Green Street - Flynn to Niagara	
	Storm Water Management	23,963
	C00536 Subtotal	\$23,963
	2021 Storm Water Subtotal	\$292,963
Wastewater		
C00663	Simcoe Street (Centre-Gage)	
	Wastewater Capital Improvements	70,000
	C00663 Subtotal	\$70,000
C00680	Sewer Repair Program	
	Wastewater Capital Improvements	20,000
	C00680 Subtotal	\$20,000
C00685	Engineering Sewer Repair Program	
	Wastewater Capital Improvements	1,000
	C00685 Subtotal	\$1,000
C00912	Johnson Street - (Dorchester to Mississagua)	
	Wastewater Capital Improvements	240,000
	C00912 Subtotal	\$240,000

Project Description	Funded From	Budget
		2021
Wastewater		
C00913	Simcoe Street - (John to Anne Street)	
	Wastewater Capital Improvements	115,000
	C00913 Subtotal	<u>\$115,000</u>
C00914	Gate Street - (Mary to William Street)	
	Wastewater Capital Improvements	75,000
	C00914 Subtotal	<u>\$75,000</u>
C00915	Engineering - Green Street - (Flynn to Niagara)	
	Wastewater Capital Improvements	25,000
	C00915 Subtotal	<u>\$25,000</u>
C00916	Engineering - Wellington Street - (Picton to Queens Parade)	
	Wastewater Capital Improvements	5,000
	C00916 Subtotal	<u>\$5,000</u>
C00917	Engineering - Gate Street - (John to Mary)	
	Wastewater Capital Improvements	10,000
	C00917 Subtotal	<u>\$10,000</u>
	2021 Wastewater Subtotal	<u>\$561,000</u>
Water		
C00508	Concession 6 -Road - (Line 1 to Line 2 Road)	
	DC: Water Distribution	435,000
	Water Capital Improvements	50,000
	C00508 Subtotal	<u>\$485,000</u>
C00510	Simcoe Street - (Centre to Johnson Street)	
	Water Capital Improvements	260,000
	C00510 Subtotal	<u>\$260,000</u>
C00511	Engineering Work for Regent Street - (John to Anne)	
	Water Capital Improvements	8,000
	C00511 Subtotal	<u>\$8,000</u>
C00513	Engineering Work for Niagara River Parkway - (Highlander to Dumfries)	
	Water Capital Improvements	10,000
	C00513 Subtotal	<u>\$10,000</u>

Project Description	Funded From	Budget
		2021
Water		
C00519	Engineering Work for Ball Street - (Ricardo to Delatre)	
	Water Capital Improvements	8,000
	C00519 Subtotal	\$8,000
C00828	Centre Street - (King to Regent Street)	
	Water Capital Improvements	130,000
	C00828 Subtotal	\$130,000
C00829	King Street - (Centre to Johnson Street)	
	Water Capital Improvements	300,000
	C00829 Subtotal	\$300,000
C00830	Engineering Work for Melville - (Ricardo to Byron Streets)	
	Water Capital Improvements	15,000
	C00830 Subtotal	\$15,000
C00831	Engineering Work for Byron Street - (Melville to West End)	
	Water Capital Improvements	7,000
	C00831 Subtotal	\$7,000
C00832	Engineering Work for Line 2 Road - (Concession 4 to Four Mile Creek Road)	
	Water Capital Improvements	45,000
	C00832 Subtotal	\$45,000
	2021 Water Subtotal	\$1,268,000
	2021 subtotal	\$5,574,213



Appendix D: 10-Year Capital Projects Overview by Year

Project Description	Funded From	Budget
		2022
Building Services		
C00467	Building Services Vehicle	
	Building Services Equipment	35,000
	C00467 Subtotal	\$35,000
	2022 Building Services Subtotal	\$35,000
Corporate Services		
C00743	2022 Corporate PC/Printer Replacement Program	
	Capital Reserve	48,750
	C00743 Subtotal	\$48,750
C00744	2022 Network Equipment Upgrades and Enhancements	
	Capital Reserve	7,000
	C00744 Subtotal	\$7,000
C00745	Council Chambers Technology Improvements	
	Capital Reserve	7,000
	C00745 Subtotal	\$7,000
C00747	Replace Existing Lotus Notes/Database Server & OS	
	Capital Reserve	18,000
	C00747 Subtotal	\$18,000
C00748	Replace Existing Firewall/Router	
	Capital Reserve	7,000
	C00748 Subtotal	\$7,000
C00749	Replace Microphones and Audio System in Council Chambers	
	Capital Reserve	15,000
	C00749 Subtotal	\$15,000
	2022 Corporate Services Subtotal	\$102,750

Project Description	Funded From	Budget
		2022
Fire & Emergency Services		
C00274	2022 Protective Equipment	
	Capital Reserve	25,000
	C00274 Subtotal	\$25,000
C00501	2022 Miscellaneous Fire Fighting Equipment	
	Capital Reserve	10,000
	C00501 Subtotal	\$10,000
	2022 Fire & Emergency Services Subtotal	\$35,000
Library		
C00106	2022 Library Collection Development	
	Library Development	3,300
	DC: Library Facilities & Materials	29,700
	C00106 Subtotal	\$33,000
	2022 Library Subtotal	\$33,000
Parks, Recreation & Facilities		
C00421	Alumazorb Ceiling Replacement	
	Capital Reserve	50,000
	C00421 Subtotal	\$50,000
C00429	Centennial Arena Board Replacement	
	Capital Reserve	50,000
	C00429 Subtotal	\$50,000
C00431	Community Centre Fitness Equipment Replacement	
	Park Dedication	20,000
	C00431 Subtotal	\$20,000
	2022 Parks, Recreation & Facilities Subtotal	\$120,000
PW Vehicles/Equipment		
C00314	1/2 Ton Pick-up Dodge (replaces 232)	
	Fleet Replacement	25,000
	C00314 Subtotal	\$25,000

Project Description	Funded From	Budget
		2022
PW Vehicles/Equipment		
C00455	1-Ton 4x4 c/w Plow (replaces W241)	
	Fleet Replacement	45,000
	C00455 Subtotal	\$45,000
C00459	Mini Ford Pick-up -(replaces 240)	
	Fleet Replacement	25,000
	C00459 Subtotal	\$25,000
C00633	2022 Miscellaneous Equipment	
	Fleet Replacement	8,000
	C00633 Subtotal	\$8,000
C00654	1-Ton Dump Truck replaces W242	
	Fleet Replacement	45,000
	C00654 Subtotal	\$45,000
C00657	1/2 Ton Pic-up (replaces W245)	
	Fleet Replacement	30,000
	C00657 Subtotal	\$30,000
C00694	1/2 Ton Pick-up (replaces W247)	
	Fleet Replacement	30,000
	C00694 Subtotal	\$30,000
	2022 PW Vehicles/Equipment Subtotal	\$208,000
Roads Department		
C00500	Engineering for Partition and Kent Streets - Niagara Parkway to Queenston	
	Capital Reserve	40,000
	C00500 Subtotal	\$40,000
C00660	Culvert Improvement for Firelane 11A Bridge No. 4	
	Capital Reserve	460,000
	C00660 Subtotal	\$460,000
C00661	Sidewalk Installation - Location to be Determined by Sidewalk Master Plan	
	Capital Reserve	20,000
	C00661 Subtotal	\$20,000

Project Description	Funded From	Budget
		2022
Roads Department		
C00727	Green Street - Flynn to Niagara - Road Construction	
	Capital Reserve	67,600
	Federal Gas Tax	147,400
	DC: Roads, Sidewalks & Lights	285,000
	C00727 Subtotal	\$500,000
C00754	Queenston Street - Dumfries to Clarence - Road Construction	
	Capital Reserve	60,000
	Federal Gas Tax	300,000
	C00754 Subtotal	\$360,000
C00756	Niven Road - Lakeshore Road to Village Road	
	Capital Reserve	190,000
	C00756 Subtotal	\$190,000
C00757	Wellington Street - Picton to Castlereagh	
	Capital Reserve	70,000
	C00757 Subtotal	\$70,000
C00758	Guard Rail Installation	
	Capital Reserve	60,000
	C00758 Subtotal	\$60,000
C00761	Engineering - Flynn Street - Rye to Charlotte	
	Capital Reserve	28,400
	DC: Roads, Sidewalks & Lights	11,600
	C00761 Subtotal	\$40,000
	2022 Roads Department Subtotal	\$1,740,000
Storm Water		
C00291	Queenston Street Storm Sewer - Dumfries to Clarence	
	Storm Water Management	285,094
	DC: Storm Sewers	4,906
	C00291 Subtotal	\$290,000

Project Description	Funded From	Budget
		2022
Storm Water		
C00483	Engineering for Partition and Kent Street - Niagara River Parkway to Queenston Street	
	Storm Water Management	30,000
	C00483 Subtotal	\$30,000
C00774	Green Street - Flynn to Niagara	
	DC: Storm Sewers	54,000
	Storm Water Management	359,438
	C00774 Subtotal	\$413,438
C00777	Design - Flynn St. - Rye to Charlotte	
	Storm Water Management	20,000
	C00777 Subtotal	\$20,000
	2022 Storm Water Subtotal	\$753,438
Wastewater		
C00686	Sewer Repair Program	
	Wastewater Capital Improvements	20,000
	C00686 Subtotal	\$20,000
C00687	Engineering - Sewer Repair Program	
	Wastewater Capital Improvements	1,000
	C00687 Subtotal	\$1,000
C00918	Green Street - Flynn to Niagara	
	Wastewater Capital Improvements	240,000
	C00918 Subtotal	\$240,000
C00919	Wellington Street - (Picton to Queens Parade)	
	Wastewater Capital Improvements	25,000
	C00919 Subtotal	\$25,000
C00920	Gate Street - (John to Mary Street)	
	Wastewater Capital Improvements	70,000
	C00920 Subtotal	\$70,000

Project Description	Funded From	Budget
		2022
Wastewater		
C00921	Engineering - Flynn to Charlotte	
	Wastewater Capital Improvements	25,000
	C00921 Subtotal	\$25,000
	2022 Wastewater Subtotal	\$381,000
Water		
C00520	Regent Street - (John to Anne)	
	Water Capital Improvements	60,000
	C00520 Subtotal	\$60,000
C00528	Engineering Work for Wellington Street - (Picton to Castlereagh)	
	Water Capital Improvements	20,000
	C00528 Subtotal	\$20,000
C00529	Niagara River Parkway - (Highlander to Dumfries)	
	Water Capital Improvements	80,000
	C00529 Subtotal	\$80,000
C00532	Ball Street - (Ricardo to Delatre)	
	Water Capital Improvements	60,000
	C00532 Subtotal	\$60,000
C00833	Melville Street - (Ricardo to Byron)	
	Water Capital Improvements	150,000
	C00833 Subtotal	\$150,000
C00834	Byron Street - (Melville to West End)	
	Water Capital Improvements	35,000
	C00834 Subtotal	\$35,000
C00835	Line 2 Road - (Concession 4 to Four Mile Creek Road))	
	Water Capital Improvements	600,000
	C00835 Subtotal	\$600,000
C00836	Engineering Work for Niagara Stone Road - (Line 3 to Line 4 Road)	
	Water Capital Improvements	35,000
	C00836 Subtotal	\$35,000

2022**Water****C00837** Engineering Work for Dorchester - (Mary to John West)

Water Capital Improvements 10,000

C00837 Subtotal \$10,000

2022 Water Subtotal \$1,050,000**2022 subtotal \$4,458,188**



Appendix D: 10-Year Capital Projects Overview by Year

Project Description	Funded From	Budget
		2023
Building Services		
C00471	Building Services Vehicle	
	Building Services Equipment	35,000
	C00471 Subtotal	\$35,000
	2023 Building Services Subtotal	\$35,000
Corporate Services		
C00712	Replace Door Access & Exterior Video Cameras	
	Capital Reserve	15,000
	C00712 Subtotal	\$15,000
C00746	Purchase Aerial Photos from Niagara Region	
	Capital Reserve	5,000
	C00746 Subtotal	\$5,000
C00765	2023 Corporate PC/Printer Replacement Program	
	Capital Reserve	48,750
	C00765 Subtotal	\$48,750
C00766	2023 Network Equipment Upgrades and Enhancements	
	Capital Reserve	7,000
	C00766 Subtotal	\$7,000
C00767	Replace Virtual Server	
	Capital Reserve	18,000
	C00767 Subtotal	\$18,000
C00768	Purchase New PDC & File Server & OS	
	Capital Reserve	10,000
	C00768 Subtotal	\$10,000
	2023 Corporate Services Subtotal	\$103,750

Project Description	Funded From	Budget
		2023
Fire & Emergency Services		
C00285	2023 Protective Equipment	
	Capital Reserve	25,000
	C00285 Subtotal	\$25,000
C00480	2023 Miscellaneous Fire Fighting Equipment	
	Capital Reserve	10,000
	C00480 Subtotal	\$10,000
	2023 Fire & Emergency Services Subtotal	\$35,000
Library		
C00107	2023 Library Collection Development	
	DC: Library Facilities & Materials	28,800
	Library Development	3,200
	C00107 Subtotal	\$32,000
C00128	2023 Furniture Replacement	
	Library Development	5,000
	C00128 Subtotal	\$5,000
C00150	Public Access Computer Upgrade	
	Library Computer	13,000
	C00150 Subtotal	\$13,000
	2023 Library Subtotal	\$50,000
P & R Vehicles/Equipment		
C00430	1 Ton Truck (replaces P520)	
	Fleet Replacement	60,000
	C00430 Subtotal	\$60,000
C00456	1 Ton Truck with Dump Box (replaces P519)	
	Fleet Replacement	60,000
	C00456 Subtotal	\$60,000
C00461	Trailer (replaces P590)	
	Fleet Replacement	12,000
	C00461 Subtotal	\$12,000

Project Description	Funded From	Budget
		2023
P & R Vehicles/Equipment		
C00462	3/4 Ton 4X4 Truck (replaces P521)	
	Fleet Replacement	45,000
	C00462 Subtotal	\$45,000
	2023 P & R Vehicles/Equipment Subtotal	\$177,000
Parks, Recreation & Facilities		
C00433	Centennial Arena Compressor Replacement	
	Capital Reserve	60,000
	C00433 Subtotal	\$60,000
C00454	MCU Arena Board Replacement	
	Capital Reserve	50,000
	C00454 Subtotal	\$50,000
	2023 Parks, Recreation & Facilities Subtotal	\$110,000
PW Vehicles/Equipment		
C00656	1-Ton Dump Truck (replaces W228)	
	Fleet Replacement	40,000
	C00656 Subtotal	\$40,000
C00689	Trackless c/w Plow	
	Fleet Replacement	125,000
	C00689 Subtotal	\$125,000
C00693	2023 Miscellaneous Equipment	
	Fleet Replacement	8,000
	C00693 Subtotal	\$8,000
C00784	GMC Crew Cab Pick-up (replaces 223)	
	Fleet Replacement	30,000
	C00784 Subtotal	\$30,000
	2023 PW Vehicles/Equipment Subtotal	\$203,000

Project Description	Funded From	Budget
		2023
Roads Department		
C00547	Partition and Kent Streets - Niagara Parkway to Queenston - Road Construction	
	Federal Gas Tax	447,400
	Capital Reserve	52,600
	C00547 Subtotal	<u>\$500,000</u>
C00688	Road Resurfacing - Line 8 - Niagara Parkway to Concession 1	
	Capital Reserve	150,000
	C00688 Subtotal	<u>\$150,000</u>
C00703	Road Resurfacing - Concession 6 - York Road to Niagara Falls Border	
	Capital Reserve	190,000
	C00703 Subtotal	<u>\$190,000</u>
C00728	Road Resurfacing - King Street - (Queen to Johnson)	
	Capital Reserve	60,000
	C00728 Subtotal	<u>\$60,000</u>
C00734	Sidewalk Installation - Location to be Determined by Sidewalk Master Plan	
	Capital Reserve	20,000
	C00734 Subtotal	<u>\$20,000</u>
C00753	Niagara Blvd. - Culvert Improvements	
	Capital Reserve	100,000
	C00753 Subtotal	<u>\$100,000</u>
C00760	Concession Road 1 - Line 9 to Line 8	
	Capital Reserve	140,000
	C00760 Subtotal	<u>\$140,000</u>
C00762	Weatherstone Court - Charlotte to End	
	Capital Reserve	40,000
	C00762 Subtotal	<u>\$40,000</u>
C00763	Guard Rail Installation	
	Capital Reserve	60,000
	C00763 Subtotal	<u>\$60,000</u>

Project Description	Funded From	Budget
		2023
Roads Department		
C00764	Engineering for Clarence Street - Queenston Street to Niagara River Parkway	
	Capital Reserve	25,000
	C00764 Subtotal	\$25,000
C00783	Engineering for Wellington St. - Picton to Byron	
	Capital Reserve	15,000
	C00783 Subtotal	\$15,000
C00871	Road Construction - Flynn Street - Rye to Charlotte	
	Capital Reserve	284,000
	DC: Roads, Sidewalks & Lights	116,000
	C00871 Subtotal	\$400,000
C00872	Engineering for King Street - Ricardo to Delater	
	Capital Reserve	10,000
	C00872 Subtotal	\$10,000
	2023 Roads Department Subtotal	\$1,710,000
Storm Water		
C00535	Partition and Kent Streets - Niagara River Parkway to Queenston Street	
	Storm Water Management	400,000
	C00535 Subtotal	\$400,000
C00778	Flynn Street - Rye to Charlotte	
	Storm Water Management	250,000
	DC: Storm Sewers	69,300
	C00778 Subtotal	\$319,300
C00779	Engineering for Wellington - Picton to Bryon	
	Storm Water Management	2,000
	C00779 Subtotal	\$2,000
C00933	Engineering for Clarence Street - Queenston Street to Niagara River Parkway	
	Storm Water Management	20,000
	C00933 Subtotal	\$20,000
	2023 Storm Water Subtotal	\$741,300

Project Description	Funded From	Budget
		2023
Wastewater		
C00691	Sewer Repair Program	
	Wastewater Capital Improvements	20,000
	C00691 Subtotal	\$20,000
C00692	Engineering - Sewer Repair Program	
	Wastewater Capital Improvements	1,000
	C00692 Subtotal	\$1,000
C00922	Flynn - Rye to Charlotte Street	
	Wastewater Capital Improvements	320,000
	C00922 Subtotal	\$320,000
C00923	Engineering - Christopher Ct. - East of Charlotte	
	Wastewater Capital Improvements	7,000
	C00923 Subtotal	\$7,000
	2023 Wastewater Subtotal	\$348,000
Water		
C00553	Wellington Street - (Picton to Castlereagh)	
	Water Capital Improvements	250,000
	C00553 Subtotal	\$250,000
C00575	Engineering Work for Butler Street - (William to Centre)	
	Water Capital Improvements	40,000
	C00575 Subtotal	\$40,000
C00838	Niagara Stone Road - (Line 3 to Line 4 Road)	
	Water Capital Improvements	450,000
	C00838 Subtotal	\$450,000
C00839	Dorchester St. - (Mary to John West)	
	Water Capital Improvements	130,000
	C00839 Subtotal	\$130,000
C00840	Engineering Work for Queenston Road - (Townline to Airport)	
	Water Capital Improvements	25,000
	C00840 Subtotal	\$25,000

Project Description	Funded From	Budget
		2023
Water		
C00841	Engineering Work for Townline - (Queenston to South End)	
	Water Capital Improvements	8,000
	C00841 Subtotal	\$8,000
C00842	Engineering Work for John Street West - (Gate to Regent)	
	Water Capital Improvements	20,000
	C00842 Subtotal	\$20,000
	2023 Water Subtotal	\$923,000
	2023 subtotal	\$4,436,050



Appendix D: 10-Year Capital Projects Overview by Year

Project Description	Funded From	Budget
		2024
Corporate Services		
C00860	2024 Corporate PC/Printer Replacement Program	
	Capital Reserve	48,750
	C00860 Subtotal	\$48,750
C00861	2024 Network Equipment Upgrades and Enhancements	
	Capital Reserve	7,000
	C00861 Subtotal	\$7,000
C00862	Replace Engineering HP 5550 Printer	
	Capital Reserve	5,000
	C00862 Subtotal	\$5,000
C00863	Corporate Vehicle GPS Tracking System	
	Capital Reserve	18,000
	C00863 Subtotal	\$18,000
C00864	Replace Active Directory Server & Operating System	
	Capital Reserve	5,000
	C00864 Subtotal	\$5,000
C00865	Replace Quickr Server	
	Capital Reserve	10,000
	C00865 Subtotal	\$10,000
C00866	Replace Financial Archive Server	
	Capital Reserve	5,000
	C00866 Subtotal	\$5,000
C00867	Replace Existing Firewall/Router	
	Capital Reserve	10,000
	C00867 Subtotal	\$10,000

Project Description	Funded From	Budget
		2024
Corporate Services		
C00868	Replace Existing Firewall/Router	
	Capital Reserve	7,000
	C00868 Subtotal	\$7,000
C00869	Replace Mail Spam Filter Appliance	
	Capital Reserve	5,500
	C00869 Subtotal	\$5,500
C00870	Corporate VPV - Host Server	
	Capital Reserve	10,000
	C00870 Subtotal	\$10,000
	2024 Corporate Services Subtotal	\$131,250
Fire & Emergency Services		
C00714	2024 Miscellaneous Fire Fighting Equipment	
	Capital Reserve	10,000
	C00714 Subtotal	\$10,000
C00715	Pumper 3 Replacement	
	Capital Reserve	450,000
	C00715 Subtotal	\$450,000
C00722	2024 Protective Equipment	
	Capital Reserve	25,000
	C00722 Subtotal	\$25,000
	2024 Fire & Emergency Services Subtotal	\$485,000
Library		
C00787	2024 Library Collection Development	
	DC: Library Facilities & Materials	27,900
	Library Development	3,100
	C00787 Subtotal	\$31,000
C00788	Catalogue Computer Upgrade	
	Library Computer	7,000
	C00788 Subtotal	\$7,000
	2024 Library Subtotal	\$38,000

Project Description	Funded From	Budget
		2024
P & R Vehicles/Equipment		
C00806	1/2 Ton Truck (to replace P511)	
	Fleet Replacement	40,000
	C00806 Subtotal	\$40,000
C00807	4 X 4 Truck (to replace P510)	
	Fleet Replacement	60,000
	C00807 Subtotal	\$60,000
C00808	Water Trailer (to replace P591)	
	Fleet Replacement	13,000
	C00808 Subtotal	\$13,000
	2024 P & R Vehicles/Equipment Subtotal	\$113,000
Parking Operations		
C00224	Pay & Display Machine Replacements	
	Parking Revenue	650,000
	C00224 Subtotal	\$650,000
C00540	Handheld Ticketers (4 Units)	
	Parking Revenue	35,000
	C00540 Subtotal	\$35,000
C00853	Regent Street Lot Resurfacing	
	Parking Revenue	15,000
	C00853 Subtotal	\$15,000
	2024 Parking Operations Subtotal	\$700,000
PW Vehicles/Equipment		
C00817	5 Ton Truck International (replaces 238)	
	Fleet Replacement	210,000
	C00817 Subtotal	\$210,000
C00818	2024 Miscellaneous Equipment	
	Fleet Replacement	8,000
	C00818 Subtotal	\$8,000
	2024 PW Vehicles/Equipment Subtotal	\$218,000

Project Description	Funded From	Budget
		2024
Roads Department		
C00755	Clarence Street - Road Construction	
	Federal Gas Tax	250,000
	Capital Reserve	50,000
	C00755 Subtotal	<u>\$300,000</u>
C00759	Line 7 Road - 0.78 km East of Four Mile Creek - Culvert Improvements	
	Capital Reserve	132,000
	C00759 Subtotal	<u>\$132,000</u>
C00873	Road Construction - Wellington St - (Picton to Byron)	
	Capital Reserve	150,000
	C00873 Subtotal	<u>\$150,000</u>
C00874	Road Construction - King St. - (Ricardo to Delater)	
	Capital Reserve	90,000
	C00874 Subtotal	<u>\$90,000</u>
C00875	Guard Rail Installation	
	Capital Reserve	60,000
	C00875 Subtotal	<u>\$60,000</u>
C00876	Sidewalk Installation - Location to be Determined by Sidewalk Master Plan	
	Capital Reserve	20,000
	C00876 Subtotal	<u>\$20,000</u>
C00877	Road Resurfacing - Henegan and Walker Road	
	Capital Reserve	160,000
	C00877 Subtotal	<u>\$160,000</u>
C00878	Road Resurfacing - Line 8 Road - Concession 2 to Four Mile Creek Road	
	Capital Reserve	52,600
	Federal Gas Tax	197,400
	C00878 Subtotal	<u>\$250,000</u>
C00879	Road Resurfacing - Line 8 Road - Concession 1 to Concession 2	
	Capital Reserve	170,000
	C00879 Subtotal	<u>\$170,000</u>

Project Description	Funded From	Budget
		2024
Roads Department		
C00880	Road Resurfacing - Newark - Johnson to Queen	
	Capital Reserve	25,000
	C00880 Subtotal	\$25,000
C00881	Road Resurfacing - Glendale Ave. East - Glendale to Dead End	
	Capital Reserve	75,000
	C00881 Subtotal	\$75,000
C00882	Engineering for Walnut Street - Queenston Street to Princess Street	
	Capital Reserve	15,000
	C00882 Subtotal	\$15,000
C00883	Engineering for Princess Street - Maple North to Dead End	
	Capital Reserve	25,000
	C00883 Subtotal	\$25,000
C00884	Engineering for Gage Street - Mississagua to Dorchester	
	Capital Reserve	40,000
	C00884 Subtotal	\$40,000
	2024 Roads Department Subtotal	\$1,512,000
Storm Water		
C00898	Clarence Street - Queenston Street to Niagara River Parkway	
	Storm Water Management	200,000
	C00898 Subtotal	\$200,000
C00899	Wellington Street - Picton to Byron	
	Storm Water Management	25,000
	C00899 Subtotal	\$25,000
C00929	Engineering for Walnut Street - Queenston St. to Princess	
	Storm Water Management	10,000
	C00929 Subtotal	\$10,000
C00930	Engineering for Princess Street - Maple to Dead End	
	Storm Water Management	30,000
	C00930 Subtotal	\$30,000

Project Description	Funded From	Budget
		2024
Storm Water		
C00931	Engineering for Gage Street - Mississagua St. to Dorchester	
	Storm Water Management	30,000
	C00931 Subtotal	\$30,000
	2024 Storm Water Subtotal	\$295,000
Wastewater		
C00924	Sewer Repair Program	
	Wastewater Capital Improvements	20,000
	C00924 Subtotal	\$20,000
C00925	Christopher Court - East of Charlotte Street	
	Wastewater Capital Improvements	65,000
	C00925 Subtotal	\$65,000
C00926	Engineering - Sewer Repair Program	
	Wastewater Capital Improvements	1,000
	C00926 Subtotal	\$1,000
	2024 Wastewater Subtotal	\$86,000
Water		
C00843	Butler Street - (William to Centre Street)	
	Water Capital Improvements	125,000
	C00843 Subtotal	\$125,000
C00844	Queenston Road - (Townline to Airport)	
	DC: Water Distribution	234,000
	Water Capital Improvements	360,000
	C00844 Subtotal	\$594,000
C00845	Townline Road - (Queenston to South End)	
	Water Capital Improvements	80,000
	C00845 Subtotal	\$80,000
C00846	John Street - (Gate to Regent)	
	Water Capital Improvements	200,000
	C00846 Subtotal	\$200,000

Project Description	Funded From	Budget
		2024
Water		
C00847	Engineering Work for John Street West - (Regent to King)	
	Water Capital Improvements	20,000
	C00847 Subtotal	\$20,000
C00848	Engineering Work for King Street - (John Street West to South)	
	Water Capital Improvements	10,000
	C00848 Subtotal	\$10,000
C00849	Engineering Work for Niagara Stone Road - (Queenston to Stewart))	
	Water Capital Improvements	20,000
	C00849 Subtotal	\$20,000
C00850	Engineering Work for Cross Street - (Stewart to Eastchester)	
	Water Capital Improvements	15,000
	C00850 Subtotal	\$15,000
C00851	Engineering Work for Eastchester - (Stewart to Niagara Stone Road)	
	Water Capital Improvements	25,000
	C00851 Subtotal	\$25,000
	2024 Water Subtotal	\$1,089,000
	2024 subtotal	\$4,667,250

Appendix E: 2014 and 10-Year Capital Projects by Department

Department	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Grand Total
Building Services	0	0	0	0	0	0	0	0	35,000	35,000	0	70,000
By-Law Enforcement	0	0	0	0	35,000	0	0	35,000	0	0	0	70,000
Corporate Services	1,318,750	136,250	153,750	97,750	111,250	120,750	146,750	246,250	102,750	103,750	131,250	2,669,250
Fire & Emergency Services	562,500	245,000	455,000	765,000	80,000	80,000	100,000	35,000	35,000	35,000	485,000	2,877,500
Library	61,700	177,000	71,000	46,000	62,000	47,000	48,500	53,000	33,000	50,000	38,000	687,200
P & R Vehicles/Equipment	211,000	174,000	176,000	104,000	98,000	94,000	139,000	50,000	0	177,000	113,000	1,336,000
Parking Operations	130,000	152,000	100,000	24,000	178,000	80,000	70,000	35,000	0	0	700,000	1,469,000
Parks, Recreation & Facilities	547,000	421,000	291,000	115,000	494,000	102,000	80,000	105,000	120,000	110,000	0	2,385,000
PW Vehicles/Equipment	239,750	248,000	243,000	278,000	198,000	218,000	218,000	216,000	208,000	203,000	218,000	2,487,750
Roads Department	2,933,100	1,830,900	2,210,736	2,330,400	2,245,000	2,975,000	3,529,000	2,677,000	1,740,000	1,710,000	1,512,000	25,693,136
Storm Water	680,000	462,850	220,000	245,000	546,940	233,000	50,000	292,963	753,438	741,300	295,000	4,520,491
Street Lighting	37,000	0	0	0	0	0	0	0	0	0	0	37,000
Wastewater	684,500	640,000	407,000	211,000	196,000	286,000	149,000	561,000	381,000	348,000	86,000	3,949,500
Water	2,221,000	480,000	1,102,900	1,009,300	1,050,660	1,204,650	1,096,000	1,268,000	1,050,000	923,000	1,089,000	12,494,510
Grand Total	\$9,626,300	\$4,967,000	\$5,430,386	\$5,225,450	\$5,294,850	\$5,440,400	\$5,626,250	\$5,574,213	\$4,458,188	\$4,436,050	\$4,667,250	\$60,746,337
	15.8%	8.2%	8.9%	8.6%	8.7%	9.0%	9.3%	9.2%	7.3%	7.3%	7.7%	100.00%

Appendix F: 2014 and 10 Year Capital Projects by Reserve

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Grand Total
Building Code Act	0	15,000	0	0	0	0	15,000	0	0	0	0	30,000
Building Services Equipment	0	0	0	0	0	0	0	0	35,000	35,000	0	70,000
By-Law Vehicle & Equipment	0	0	0	0	35,000	0	0	35,000	0	0	0	70,000
Capital Reserve	1,843,700	1,920,675	2,094,661	2,048,025	1,548,425	1,278,350	1,711,125	1,391,250	1,233,750	1,395,350	1,680,850	18,146,161
Computer Equipment	0	0	18,000	15,000	0	0	0	0	0	0	0	33,000
DC: Fire Facilities	300,000	60,000	0	187,500	0	0	0	0	0	0	0	547,500
DC: Library Facilities & Materials	50,400	51,300	52,200	29,700	30,600	31,500	31,500	30,600	29,700	28,800	27,900	394,200
DC: Parkland & Recreation	554,400	67,500	27,000	0	392,625	0	0	0	0	0	0	1,041,525
DC: Roads, Sidewalks & Lights	1,729,050	32,875	408,925	428,725	395,925	1,370,500	1,499,175	1,224,600	296,600	116,000	0	7,502,375
DC: Storm Sewers	312,000	12,850	0	0	83,940	0	0	0	58,906	69,300	0	536,996
DC: Wastewater Sewers	68,800	0	113,400	0	0	0	0	0	0	0	0	182,200
DC: Water Distribution	0	0	0	13,500	263,850	431,385	23,400	435,000	0	0	234,000	1,401,135
Federal Gas Tax	727,400	447,400	447,400	447,400	447,400	447,400	447,400	447,400	447,400	447,400	447,400	5,201,400
Fleet Replacement	308,350	422,000	272,000	382,000	296,000	312,000	357,000	266,000	208,000	380,000	331,000	3,534,350
Grants & Other	93,700	116,200	91,500	91,500	91,500	91,500	183,050	0	0	0	0	758,950
Library Computer	0	10,000	13,000	8,000	28,000	7,000	13,500	14,000	0	13,000	7,000	113,500
Library Development	11,300	5,700	5,800	8,300	3,400	8,500	3,500	8,400	3,300	8,200	3,100	69,500
Park Dedication	188,000	158,500	170,000	90,000	54,375	90,000	0	0	20,000	0	0	770,875
Parking Revenue	130,000	152,000	100,000	24,000	178,000	80,000	70,000	35,000	0	0	700,000	1,469,000
Storm Water Management	368,000	20,000	220,000	245,000	463,000	233,000	50,000	292,963	694,532	672,000	295,000	3,553,495
Street Lighting	37,000	0	0	0	0	0	0	0	0	0	0	37,000
Wastewater Capital Improvements	1,883,200	565,000	293,600	211,000	196,000	286,000	149,000	561,000	381,000	348,000	86,000	4,959,800
Water Capital Improvements	1,021,000	910,000	1,102,900	995,800	786,810	773,265	1,072,600	833,000	1,050,000	923,000	855,000	10,323,375
Grand Total	\$9,626,300	\$4,967,000	\$5,430,386	\$5,225,450	\$5,294,850	\$5,440,400	\$5,626,250	\$5,574,213	\$4,458,188	\$4,436,050	\$4,667,250	\$60,746,337
	15.8%	8.2%	8.9%	8.6%	8.7%	9.0%	9.3%	9.2%	7.3%	7.3%	7.7%	100.00%

Appendix G: Reserve Continuity Schedules

All Reserves

Reserve	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Building Services												
Opening Balance	546,941	571,941	646,941	706,941	781,941	856,941	931,941	1,006,941	1,066,941	1,141,941	1,216,941	1,291,941
Revenue												
Transfer From Operating	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
Expense												
Transfer to Capital	(50,000)	0	(15,000)	0	0	0	0	(15,000)	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(50,000)	0	(15,000)	0	0	0	0	(15,000)	0	0	0	0
Projected Ending Balance	571,941	646,941	706,941	781,941	856,941	931,941	1,006,941	1,066,941	1,141,941	1,216,941	1,291,941	1,366,941
Building Services Equipment												
Opening Balance	12,826	21,777	27,777	33,777	39,777	45,777	51,777	57,777	63,777	69,777	40,777	11,777
Revenue												
Transfer From Operating	8,951	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	8,951	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	(35,000)	(35,000)	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	(35,000)	(35,000)	0
Projected Ending Balance	21,777	27,777	33,777	39,777	45,777	51,777	57,777	63,777	69,777	40,777	11,777	17,777

Reserve	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
By-Law Vehicle & Equipment												
Opening Balance	16,000	22,000	28,000	34,000	40,000	46,000	17,000	23,000	29,000	0	6,000	12,000
Revenue												
Transfer From Operating	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Expense												
Transfer to Capital	0	0	0	0	0	(35,000)	0	0	(35,000)	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	(35,000)	0	0	(35,000)	0	0	0
Projected Ending Balance	22,000	28,000	34,000	40,000	46,000	17,000	23,000	29,000	0	6,000	12,000	18,000
Capital Reserve												
Opening Balance	625,526	388,600	293,215	184,286	(52,585)	(195,625)	160,935	787,570	981,430	1,495,165	2,166,400	2,676,035
Revenue												
Transfer From Operating	1,751,437	1,796,825	1,841,746	1,887,790	1,934,985	1,934,985	1,934,985	1,934,985	1,934,985	1,934,985	1,934,985	1,934,985
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	1,751,437	1,796,825	1,841,746	1,887,790	1,934,985	1,934,985	1,934,985	1,934,985	1,934,985	1,934,985	1,934,985	1,934,985
Expense												
Transfer to Capital	(1,988,363)	(1,843,700)	(1,920,675)	(2,094,661)	(2,048,025)	(1,548,425)	(1,278,350)	(1,711,125)	(1,391,250)	(1,233,750)	(1,395,350)	(1,680,850)
Transfer to Operating	0	(48,510)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
	(1,988,363)	(1,892,210)	(1,950,675)	(2,124,661)	(2,078,025)	(1,578,425)	(1,308,350)	(1,741,125)	(1,421,250)	(1,263,750)	(1,425,350)	(1,710,850)
Projected Ending Balance	388,600	293,215	184,286	(52,585)	(195,625)	160,935	787,570	981,430	1,495,165	2,166,400	2,676,035	2,900,170

Reserve	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Computer Equipment												
Opening Balance	42,971	35,971	35,971	35,971	17,971	2,971	2,971	2,971	2,971	2,971	2,971	2,971
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	(7,000)	0	0	(18,000)	(15,000)	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(7,000)	0	0	(18,000)	(15,000)	0	0	0	0	0	0	0
Projected Ending Balance	35,971	35,971	35,971	17,971	2,971	2,971	2,971	2,971	2,971	2,971	2,971	2,971
DC: Fire Facilities												
Opening Balance	58,668	105,666	(256,596)	(376,949)	(350,295)	(540,556)	(502,768)	(240,268)	32,232	315,032	608,332	935,332
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	328,997	218,000	224,000	229,000	235,000	241,000	268,000	275,000	282,000	289,000	319,000	319,000
Investment Income	330	1,300	(3,200)	(4,500)	(40,000)	(6,000)	(5,500)	(2,500)	800	4,300	8,000	12,000
	329,327	219,300	220,800	224,500	195,000	235,000	262,500	272,500	282,800	293,300	327,000	331,000
Expense												
Transfer to Capital	0	(300,000)	(60,000)	0	(187,500)	0	0	0	0	0	0	0
Transfer to Operating	(282,328)	(281,562)	(281,153)	(197,846)	(197,761)	(197,212)	0	0	0	0	0	0
	(282,328)	(581,562)	(341,153)	(197,846)	(385,261)	(197,212)	0	0	0	0	0	0
Projected Ending Balance	105,666	(256,596)	(376,949)	(350,295)	(540,556)	(502,768)	(240,268)	32,232	315,032	608,332	935,332	1,266,332

Reserve	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
DC: Library Facilities & Materials												
Opening Balance	150,740	98,782	108,082	118,582	130,282	166,682	204,582	255,082	309,082	366,782	428,082	506,782
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	84,597	72,000	74,000	76,000	78,000	80,000	93,000	96,000	98,000	100,000	116,000	116,000
Investment Income	847	1,200	1,300	1,400	1,600	2,000	2,500	3,000	3,800	4,500	5,000	6,000
	85,445	73,200	75,300	77,400	79,600	82,000	95,500	99,000	101,800	104,500	121,000	122,000
Expense												
Transfer to Capital	(12,500)	(50,400)	(51,300)	(52,200)	(29,700)	(30,600)	(31,500)	(31,500)	(30,600)	(29,700)	(28,800)	(27,900)
Transfer to Operating	(124,903)	(13,500)	(13,500)	(13,500)	(13,500)	(13,500)	(13,500)	(13,500)	(13,500)	(13,500)	(13,500)	(13,500)
	(137,403)	(63,900)	(64,800)	(65,700)	(43,200)	(44,100)	(45,000)	(45,000)	(44,100)	(43,200)	(42,300)	(41,400)
Projected Ending Balance	98,782	108,082	118,582	130,282	166,682	204,582	255,082	309,082	366,782	428,082	506,782	587,382
DC: Parkland & Recreation												
Opening Balance	522,437	813,099	311,599	293,699	318,199	372,899	37,674	100,674	167,674	238,174	313,174	399,674
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	287,725	42,900	44,100	45,000	46,200	47,400	55,500	57,000	58,500	60,000	69,000	69,000
Investment Income	2,937	10,000	5,500	6,500	8,500	10,000	7,500	10,000	12,000	15,000	17,500	21,000
	290,662	52,900	49,600	51,500	54,700	57,400	63,000	67,000	70,500	75,000	86,500	90,000
Expense												
Transfer to Capital	0	(554,400)	(67,500)	(27,000)	0	(392,625)	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	(554,400)	(67,500)	(27,000)	0	(392,625)	0	0	0	0	0	0
Projected Ending Balance	813,099	311,599	293,699	318,199	372,899	37,674	100,674	167,674	238,174	313,174	399,674	489,674

Reserve	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
DC: Roads, Sidewalks & Lights												
Opening Balance	1,647,247	1,735,834	590,054	1,146,491	1,353,530	1,560,421	1,824,376	1,197,236	455,516	3,076	496,951	1,267,671
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	1,503,029	562,270	576,312	590,964	605,616	620,880	695,360	712,455	730,160	748,475	832,720	653,850
Investment Income	9,261	21,000	13,000	25,000	30,000	39,000	48,000	45,000	42,000	42,000	54,000	70,000
	1,512,290	583,270	589,312	615,964	635,616	659,880	743,360	757,455	772,160	790,475	886,720	723,850
Expense												
Transfer to Capital	(1,423,703)	(1,729,050)	(32,875)	(408,925)	(428,725)	(395,925)	(1,370,500)	(1,499,175)	(1,224,600)	(296,600)	(116,000)	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(1,423,703)	(1,729,050)	(32,875)	(408,925)	(428,725)	(395,925)	(1,370,500)	(1,499,175)	(1,224,600)	(296,600)	(116,000)	0
Projected Ending Balance	1,735,834	590,054	1,146,491	1,353,530	1,560,421	1,824,376	1,197,236	455,516	3,076	496,951	1,267,671	1,991,521
DC: Storm Sewers												
Opening Balance	725,391	1,128,356	830,356	830,506	846,506	865,506	803,566	827,566	855,566	886,566	862,660	832,360
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	645,656	0	0	0	0	0	0	0	0	0	0	0
Investment Income	4,078	14,000	13,000	16,000	19,000	22,000	24,000	28,000	31,000	35,000	39,000	43,000
	649,734	14,000	13,000	16,000	19,000	22,000	24,000	28,000	31,000	35,000	39,000	43,000
Expense												
Transfer to Capital	(246,768)	(312,000)	(12,850)	0	0	(83,940)	0	0	0	(58,906)	(69,300)	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(246,768)	(312,000)	(12,850)	0	0	(83,940)	0	0	0	(58,906)	(69,300)	0
Projected Ending Balance	1,128,356	830,356	830,506	846,506	865,506	803,566	827,566	855,566	886,566	862,660	832,360	875,360

Reserve	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
DC: Wastewater Sewers												
Opening Balance	37,937	164,487	100,687	105,887	(2,213)	2,817	8,847	21,947	37,197	53,647	71,297	97,197
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	160,336	37,000	38,000	38,000	39,000	40,000	47,000	49,000	50,000	51,000	59,000	47,000
Investment Income	213	2,000	1,200	1,300	30	30	100	250	450	650	900	1,200
	160,550	39,000	39,200	39,300	39,030	40,030	47,100	49,250	50,450	51,650	59,900	48,200
Expense												
Transfer to Capital	0	(68,800)	0	(113,400)	0	0	0	0	0	0	0	0
Transfer to Operating	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)
	(34,000)	(102,800)	(34,000)	(147,400)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)
Projected Ending Balance	164,487	100,687	105,887	(2,213)	2,817	8,847	21,947	37,197	53,647	71,297	97,197	111,397
DC: Water Distribution												
Opening Balance	(622,222)	(335,350)	(270,350)	(202,650)	(128,850)	(65,650)	(251,000)	(596,185)	(535,585)	(883,585)	(798,585)	(702,085)
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	290,370	69,000	71,000	73,000	75,000	76,000	86,000	88,000	90,000	92,000	103,000	89,000
Investment Income	(3,498)	(4,000)	(3,300)	800	1,700	2,500	200	(4,000)	(3,000)	(7,000)	(6,500)	(5,500)
	286,872	65,000	67,700	73,800	76,700	78,500	86,200	84,000	87,000	85,000	96,500	83,500
Expense												
Transfer to Capital	0	0	0	0	(13,500)	(263,850)	(431,385)	(23,400)	(435,000)	0	0	(234,000)
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	(13,500)	(263,850)	(431,385)	(23,400)	(435,000)	0	0	(234,000)
Projected Ending Balance	(335,350)	(270,350)	(202,650)	(128,850)	(65,650)	(251,000)	(596,185)	(535,585)	(883,585)	(798,585)	(702,085)	(852,585)

Reserve	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Federal Gas Tax												
Opening Balance	361,179	281,666	5,222	5,278	5,334	5,390	5,446	5,502	5,558	5,614	5,670	5,726
Revenue												
Transfer From Operating	449,700	447,456	447,456	447,456	447,456	447,456	447,456	447,456	447,456	447,456	447,456	447,456
Transfer From Capital	280,000	0	0	0	0	0	0	0	0	0	0	0
Investment Income	0	3,500	0	0	0	0	0	0	0	0	0	0
	729,700	450,956	447,456	447,456	447,456	447,456	447,456	447,456	447,456	447,456	447,456	447,456
Expense												
Transfer to Capital	(809,213)	(727,400)	(447,400)	(447,400)	(447,400)	(447,400)	(447,400)	(447,400)	(447,400)	(447,400)	(447,400)	(447,400)
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(809,213)	(727,400)	(447,400)	(447,400)	(447,400)	(447,400)	(447,400)	(447,400)	(447,400)	(447,400)	(447,400)	(447,400)
Projected Ending Balance	281,666	5,222	5,278	5,334	5,390	5,446	5,502	5,558	5,614	5,670	5,726	5,782
Fleet Replacement												
Opening Balance	0	219,000	239,150	132,150	175,150	138,150	157,150	160,150	118,150	167,150	274,150	209,150
Revenue												
Transfer From Operating	0	328,500	315,000	315,000	345,000	315,000	315,000	315,000	315,000	315,000	315,000	315,000
	0	328,500	315,000	315,000	345,000	315,000	315,000	315,000	315,000	315,000	315,000	315,000
Expense												
Transfer to Capital	0	(308,350)	(422,000)	(272,000)	(382,000)	(296,000)	(312,000)	(357,000)	(266,000)	(208,000)	(380,000)	(331,000)
	0	(308,350)	(422,000)	(272,000)	(382,000)	(296,000)	(312,000)	(357,000)	(266,000)	(208,000)	(380,000)	(331,000)
Projected Ending Balance	0	239,150	132,150	175,150	138,150	157,150	160,150	118,150	167,150	274,150	209,150	193,150

Reserve	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Grants & Other												
Opening Balance	15,082	(55,250)	83,185	251,195	401,195	500,895	500,895	592,395	409,345	409,345	409,345	409,345
Revenue												
Transfer From Operating	70,000	232,135	284,210	241,500	191,200	91,500	183,000	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	70,000	232,135	284,210	241,500	191,200	91,500	183,000	0	0	0	0	0
Expense												
Transfer to Capital	(140,332)	(93,700)	(116,200)	(91,500)	(91,500)	(91,500)	(91,500)	(183,050)	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(140,332)	(93,700)	(116,200)	(91,500)	(91,500)	(91,500)	(91,500)	(183,050)	0	0	0	0
Projected Ending Balance	(55,250)	83,185	251,195	401,195	500,895	500,895	592,395	409,345	409,345	409,345	409,345	409,345
Library Computer												
Opening Balance	14,403	14,043	26,718	29,518	29,318	34,118	19,018	24,718	24,018	22,818	35,568	35,468
Revenue												
Transfer From Operating	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Investment Income	139	175	300	300	300	400	200	300	300	250	400	400
	12,639	12,675	12,800	12,800	12,800	12,900	12,700	12,800	12,800	12,750	12,900	12,900
Expense												
Transfer to Capital	(13,000)	0	(10,000)	(13,000)	(8,000)	(28,000)	(7,000)	(13,500)	(14,000)	0	(13,000)	(7,000)
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(13,000)	0	(10,000)	(13,000)	(8,000)	(28,000)	(7,000)	(13,500)	(14,000)	0	(13,000)	(7,000)
Projected Ending Balance	14,043	26,718	29,518	29,318	34,118	19,018	24,718	24,018	22,818	35,568	35,468	41,368

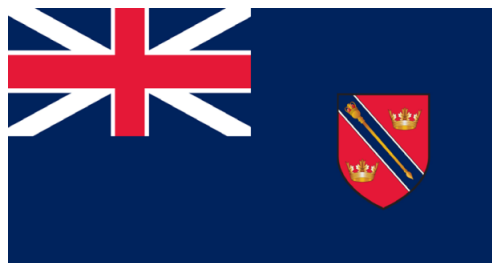
Reserve	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Library Development												
Opening Balance	9,472	6,083	13,964	31,185	34,946	39,546	49,096	53,696	63,296	68,096	78,096	83,296
Revenue												
Transfer From Operating	16,000	19,106	22,771	9,211	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Investment Income	111	75	150	350	400	450	600	600	700	800	900	(1,000)
	16,111	19,181	22,921	9,561	12,900	12,950	13,100	13,100	13,200	13,300	13,400	11,500
Expense												
Transfer to Capital	(12,500)	(11,300)	(5,700)	(5,800)	(8,300)	(3,400)	(8,500)	(3,500)	(8,400)	(3,300)	(8,200)	(3,100)
Transfer to Operating	(7,000)	0	0	0	0	0	0	0	0	0	0	0
	(19,500)	(11,300)	(5,700)	(5,800)	(8,300)	(3,400)	(8,500)	(3,500)	(8,400)	(3,300)	(8,200)	(3,100)
Projected Ending Balance	6,083	13,964	31,185	34,946	39,546	49,096	53,696	63,296	68,096	78,096	83,296	91,696
Park Dedication												
Opening Balance	741,449	703,388	673,888	673,388	661,388	730,388	836,013	907,013	1,069,013	1,233,013	1,379,013	1,547,013
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	215,539	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Investment Income	6,568	8,500	8,000	8,000	9,000	10,000	11,000	12,000	14,000	16,000	18,000	20,000
	222,107	158,500	158,000	158,000	159,000	160,000	161,000	162,000	164,000	166,000	168,000	170,000
Expense												
Transfer to Capital	(260,168)	(188,000)	(158,500)	(170,000)	(90,000)	(54,375)	(90,000)	0	0	(20,000)	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(260,168)	(188,000)	(158,500)	(170,000)	(90,000)	(54,375)	(90,000)	0	0	(20,000)	0	0
Projected Ending Balance	703,388	673,888	673,388	661,388	730,388	836,013	907,013	1,069,013	1,233,013	1,379,013	1,547,013	1,717,013

Reserve	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Parking Revenue												
Opening Balance	942,120	355,744	297,744	222,744	199,744	252,744	151,744	148,744	155,744	197,744	274,744	351,744
Revenue												
Transfer From Operating	239,451	305,000	310,000	310,000	310,000	310,000	310,000	310,000	310,000	310,000	310,000	310,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Investment Income	7,942	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
	247,393	307,000	312,000	312,000	312,000	312,000	312,000	312,000	312,000	312,000	312,000	312,000
Expense												
Transfer to Capital	(598,768)	(130,000)	(152,000)	(100,000)	(24,000)	(178,000)	(80,000)	(70,000)	(35,000)	0	0	(700,000)
Transfer to Operating	(235,000)	(235,000)	(235,000)	(235,000)	(235,000)	(235,000)	(235,000)	(235,000)	(235,000)	(235,000)	(235,000)	(235,000)
	(833,768)	(365,000)	(387,000)	(335,000)	(259,000)	(413,000)	(315,000)	(305,000)	(270,000)	(235,000)	(235,000)	(935,000)
Projected Ending Balance	355,744	297,744	222,744	199,744	252,744	151,744	148,744	155,744	197,744	274,744	351,744	(271,256)
Storm Water Management												
Opening Balance	367,656	158,282	100,282	390,282	480,282	545,282	392,282	469,282	729,282	746,319	361,787	9,787
Revenue												
Transfer From Operating	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	360,000	360,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	360,000	360,000
Expense												
Transfer to Capital	(519,374)	(368,000)	(20,000)	(220,000)	(245,000)	(463,000)	(233,000)	(50,000)	(292,963)	(694,532)	(672,000)	(295,000)
Transfer to Operating	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
	(559,374)	(408,000)	(60,000)	(260,000)	(285,000)	(503,000)	(273,000)	(90,000)	(332,963)	(734,532)	(712,000)	(335,000)
Projected Ending Balance	158,282	100,282	390,282	480,282	545,282	392,282	469,282	729,282	746,319	361,787	9,787	34,787

Reserve	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Street Lighting												
Opening Balance	150,839	165,839	143,839	158,839	173,839	188,839	203,839	218,839	233,839	248,839	263,839	278,839
Revenue												
Transfer From Operating	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Expense												
Transfer to Capital	0	(37,000)	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	(37,000)	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	165,839	143,839	158,839	173,839	188,839	203,839	218,839	233,839	248,839	263,839	278,839	293,839
Wastewater Capital Improvements												
Opening Balance	1,992,466	1,831,575	1,051,775	990,175	1,199,975	1,492,375	1,799,775	2,017,175	2,371,575	2,313,975	2,436,375	2,591,775
Revenue												
Transfer From Operating	571,535	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	571,535	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000
Expense												
Transfer to Capital	(635,827)	(1,283,200)	(565,000)	(293,600)	(211,000)	(196,000)	(286,000)	(149,000)	(561,000)	(381,000)	(348,000)	(86,000)
Transfer to Operating	(96,600)	(96,600)	(96,600)	(96,600)	(96,600)	(96,600)	(96,600)	(96,600)	(96,600)	(96,600)	(96,600)	(96,600)
	(732,427)	(1,379,800)	(661,600)	(390,200)	(307,600)	(292,600)	(382,600)	(245,600)	(657,600)	(477,600)	(444,600)	(182,600)
Projected Ending Balance	1,831,575	1,051,775	990,175	1,199,975	1,492,375	1,799,775	2,017,175	2,371,575	2,313,975	2,436,375	2,591,775	3,009,175

Reserve	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Water Capital Improvements												
Opening Balance	1,807,690	903,061	142,061	92,061	(150,839)	(286,639)	(213,449)	(126,714)	(339,314)	(312,314)	(502,314)	(565,314)
Revenue												
Transfer From Operating	848,500	860,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	848,500	860,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000
Expense												
Transfer to Capital	(1,753,129)	(1,621,000)	(910,000)	(1,102,900)	(995,800)	(786,810)	(773,265)	(1,072,600)	(833,000)	(1,050,000)	(923,000)	(855,000)
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(1,753,129)	(1,621,000)	(910,000)	(1,102,900)	(995,800)	(786,810)	(773,265)	(1,072,600)	(833,000)	(1,050,000)	(923,000)	(855,000)
Projected Ending Balance	903,061	142,061	92,061	(150,839)	(286,639)	(213,449)	(126,714)	(339,314)	(312,314)	(502,314)	(565,314)	(560,314)

Operating Budget





The Town of Niagara-On-The-Lake

Telephone (905) 468-3266
Facsimile (905) 468-2959

1593 Four Mile Creek Road
P.O. Box 100
Virgil, Ontario
L0S 1T0

Report: CS-13-050

Committee Date:

Due in Council:

December 16, 2013

Report To: Lord Mayor and Council

Subject: 2014 Operating Budget

1. RECOMMENDATION

It is respectfully recommended that:

- 1.1 The proposed 2014 Operating Budget be approved “in principle”; and
- 1.2 The 2014 Operating Budget, along with the 2014 Proposed Capital Budget and 10-year (2015 – 2024) Capital Forecast, be referred to Council for final approval.

2. PURPOSE / PROPOSAL

The purpose of this report is to provide an overview of the proposed 2014 Operating Budget. The CAO, in conjunction with the Senior Management Team (SMT), has prepared a budget which reflects a 1.94% increase or \$148,560 over the 2013 Approved General Levy. The General Levy for 2013 was approved at \$7,666,113 and this year, management is recommending a tax-supported general levy of \$7,814,673.

The report is presented for review and consideration at the Council meeting on December 16, 2013. Final approval of both the Capital and Operating budgets will be requested in a direct report to Council on December 16, 2013.

3. BACKGROUND

Council approved the Proposed 2014 Budget Directions report, #CS-13-034, on September 16, 2013 which set in motion the preparation of the 10-year capital budget and forecast, and the operating budget. Council directed staff to submit for Council’s consideration a 2014 operating budget such that the increase to the Town’s municipal levy not exceed 2.0%

On December 16, 2013, management presented the Proposed 2014 Capital Budget

and 2015 – 2024 Capital Forecast report, #CS-13-049, to COTW which recommended that:

- 1.1 The Town of Niagara-on-the-Lake's (i) 2014 Capital Budget, in the amount of \$9,626,300 be approved, and (ii) the 10-year (2015 - 2024) Capital Forecast in the amount of \$51,120,037, be approved "in principle" as outlined in this report; and,
- 1.2 The 2014 Capital Levy Reserve contribution from the 2014 Operating Budget in the amount of \$1,796,825 be approved "in principle."

Senior management wishes to submit for Council approval the proposed 2014 Operating Budget which meets Council's targeted budget increase and results in a 1.94% increase over the 2013 general levy.

4. DISCUSSION / ANALYSIS

As discussed in the Proposed 2014 Budget Directions report, SMT faced a number of challenges to meet Council's targeted budget increase of no more than 2.0%.

Challenges:

- This year the Town has received confirmation that there will be another decrease to the Ontario Municipal Partnership Funding (OMPF). The 2013 allotment was \$873,800. The 2014 allotment is \$742,800, a \$131,000 decrease.

To address the large decrease in OMPF, as well as salary and benefit increases, and normal inflation, SMT has found a number of solutions.

Solutions:

- A thorough analysis of chargeback and recovery amounts from rate supported programs was undertaken to ensure that a fair and equitable portion of administrative costs were being charged back to rate supported programs.
- Removal of one FTE position in Public Works - Water/Wastewater Technician. This position was created to administer Drinking Water Quality Management System (DWQMS) program. The program is now complete and this position is now redundant.
- The investment income revenue budget line was increased from \$55,000 to \$100,000 in keeping with amounts actually earned.
- A temporary increase in Supplemental Levies to account for additional

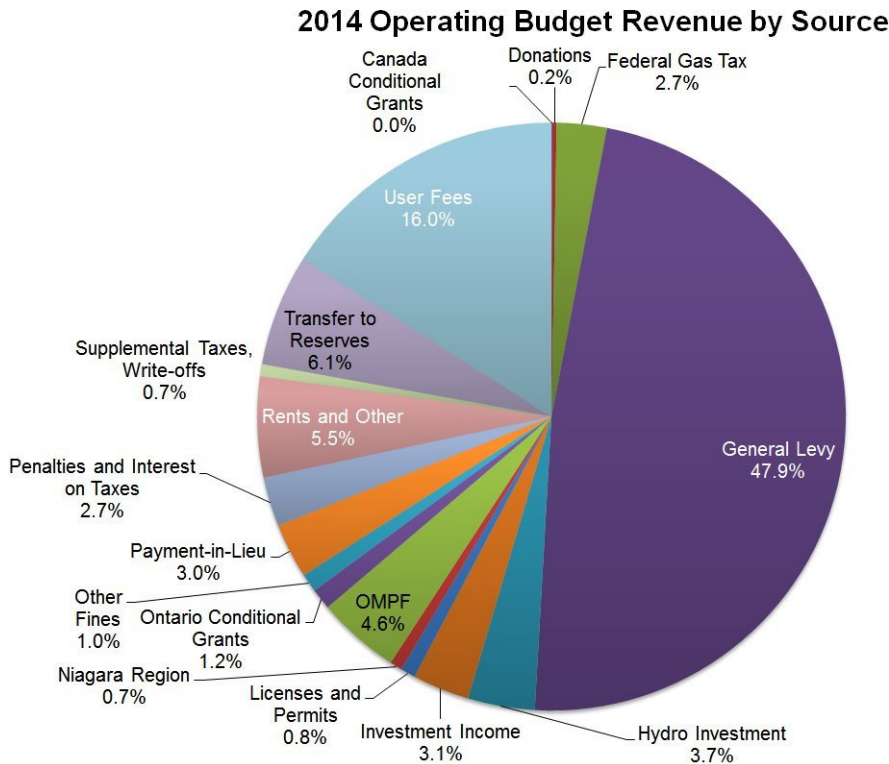
revenue expected in 2014 from the Outlet Mall. The actual effect on assessment will depend on when occupancy is granted and Municipal Property Assessment Corporation (MPAC) completes its processes. Corporate Services has requested an early evaluation of this property to ensure that the property is added to the roll by the end of 2014.

Please note that the proposed reductions to the 2013 budget will have no impact on service levels provided by the Town to residents.

Attached to this report, in Appendix A, are detailed line-by-line budgets for each department.

4. 1 Operating Budget Revenues by Source

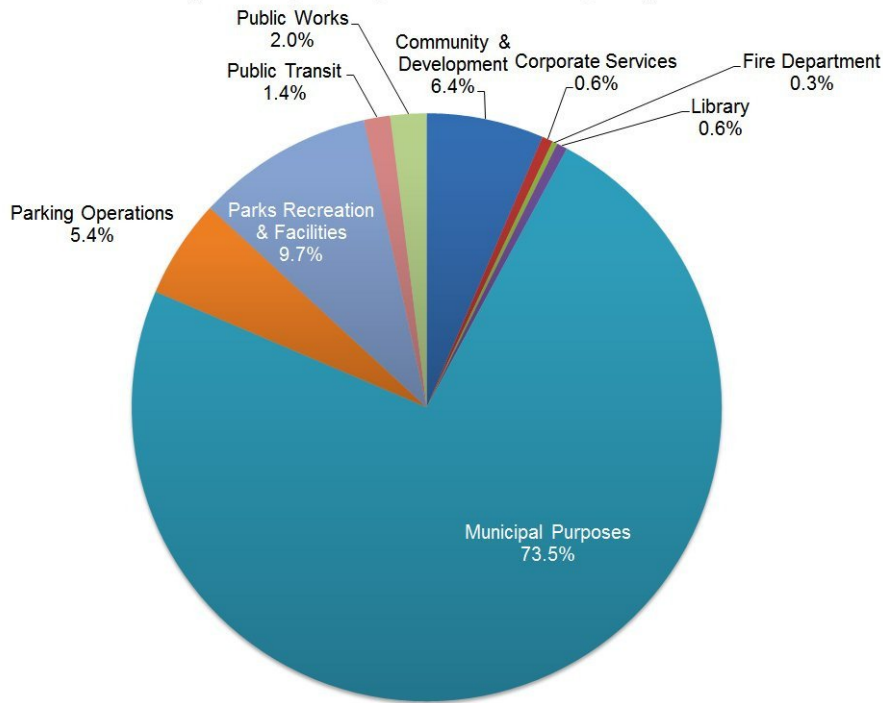
Proposed 2014 Operating Budget Revenues by Source:



4. 2 Operating Budget Revenues by Department

Proposed 2014 Operating Budget Revenues by Department:

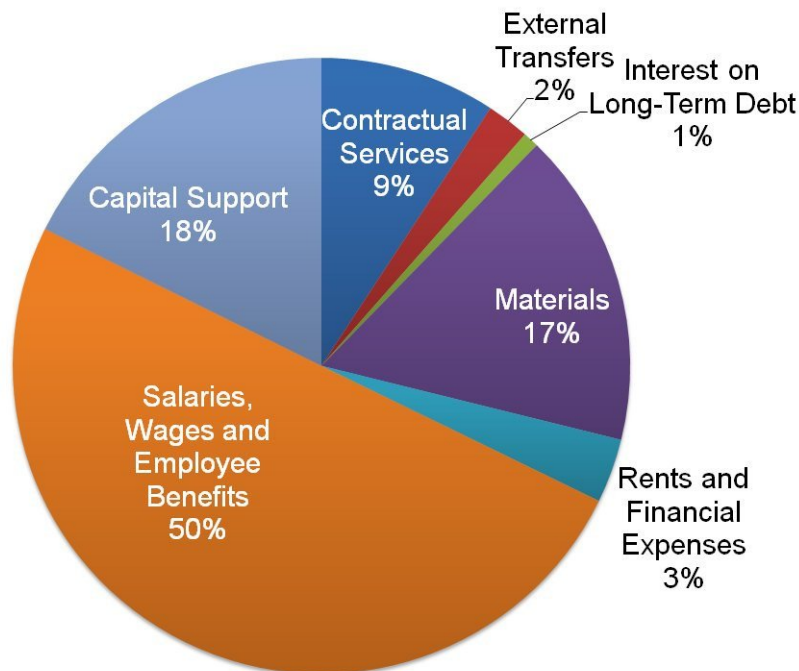
2014 Operating Budget Revenues by Department



4.3 Operating Budget Expenditures by Expense Category

Proposed 2014 Operating Budget Expenditures by Expense Category:

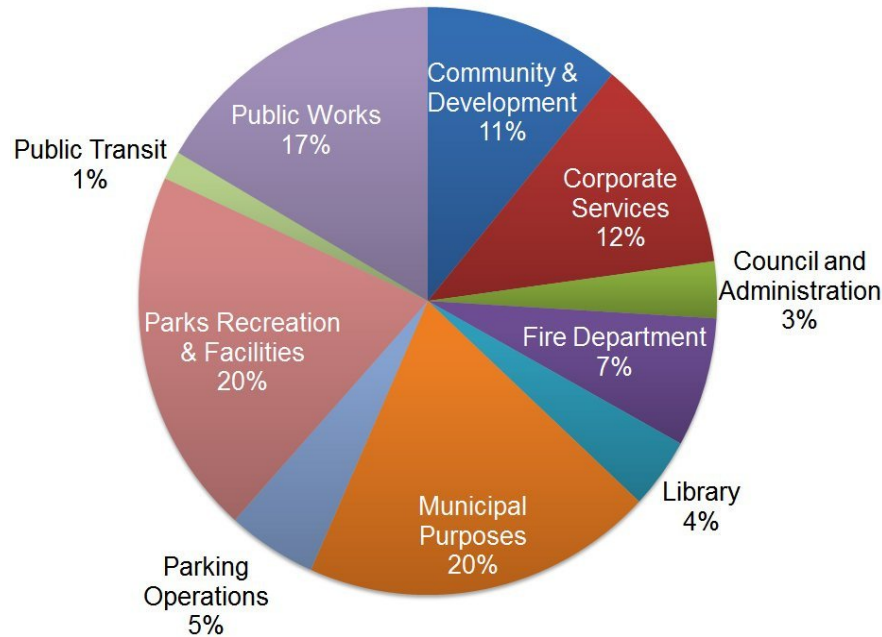
2014 Operating Budget Expenditures by Expense Category



4. 4 Operating Budget Expenditures by Department

Proposed 2014 Operating Budget Expenditures by Department:

2014 Operating Budget Expenses by Department



4. 5 Year-over-Year Budget Changes by Department

This chart shows the year-over-year changes by department. While not all departments have met the 1.94% increase, the Corporation as a whole has achieved Council’s targeted increase cap.

Department	2013	2014	% Change
Municipal Purposes	(993,425)	(969,136)	-2.44%
Council and Administration	497,154	507,059	1.99%
Corporate Services	1,818,703	1,830,884	0.67%
Fire Department	1,098,535	1,112,326	1.26%
Public Works	2,340,400	2,359,025	0.80%
Public Transit	59,600	60,792	2.00%
Community & Development	657,589	667,925	1.57%
Library	528,035	538,596	2.00%
Parks Recreation & Facilities	1,659,522	1,707,202	2.87%
General Levy	(7,666,113)	(7,814,673)	1.94%

4. 6 Operating Budget Surplus Estimate for 2013

Corporate Services has analyzed the 2013 Operating Budget results and are

estimating a \$200,000 surplus. This is a conservative estimate as not all final costs have been quantified. This surplus will be transferred to the Tax Rate Stabilization reserve to support the 2014 Operating Budget.

5. FINANCIAL IMPLICATIONS

Council's final approval of the 2014 Operating Budget on December 16, 2013 will enable preparation of the 2014 Tax Levy by-law for approval.

6. COMMUNICATIONS

Once approved, the 2014 Operating Budget will be posted on the Town's website.

7. CONCLUSION

The Town's Senior Management Team is seeking approval for the proposed 2014 Operating Budget which is within proposed budget directions.

Prepared by,

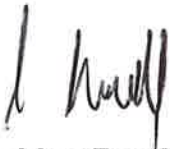


Brenda Garrett
Manager of Finance / Treasurer



Kyle Freeborn
Deputy Treasurer

Respectfully submitted,



Sheldon Randall
Director of Corporate Services



Mike Galloway, MBA, CMO
Chief Administrative Officer

ATTACHMENTS



Appendix A - 2014 Operating Budget.pdf



2014 Operating Budget Presentation.pdf

WEB ATTACHMENTS

ATTACHMENTS FOR LINK

Proposed 2014 Operating Budget

Presented by: Brenda Garrett,
Manager of Finance / Treasurer



Proposed 2014 Operating Budget

It is respectfully recommended:

- 2014 Proposed Operating Budget
 - \$7,814,673 Levy
 - 1.94% increase over 2013
 - Achieved Budget Directions of 2.0%

- Both Capital and Operating Budgets be Received and Referred to Council for approval on December 16



Proposed 2014 Operating Budget

Budget Challenge:

- Ontario Municipal Partnership Fund (OMPF)
 - ✓ Confirmed reduction
 - ✓ 2013 - \$873,800
 - ✓ 2014 - \$742,800
 - ✓ \$131,000 shortfall
 - ✓ 2.0% Budget Directions on 2013 Levy - \$153,322
 - ✓ Shortfall represents 85% of Budget Directions Targeted Increase

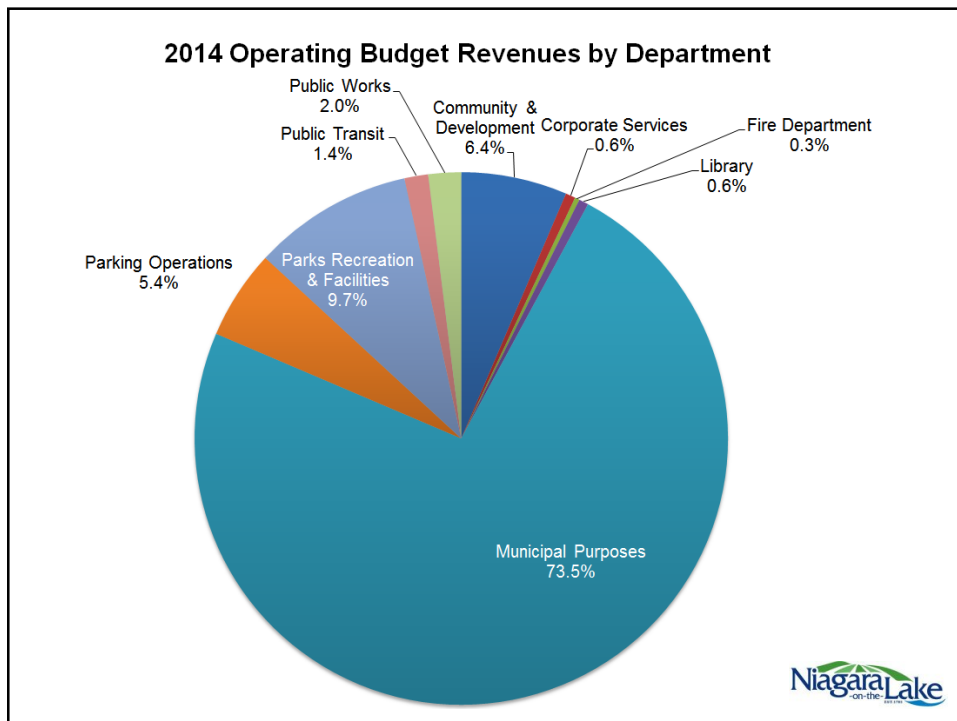
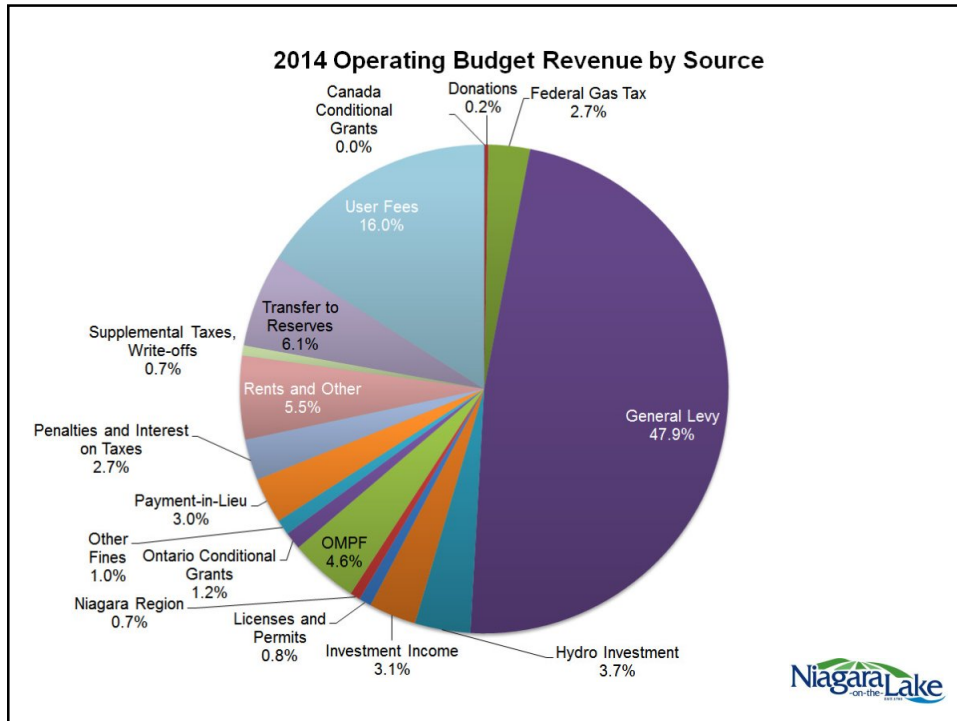


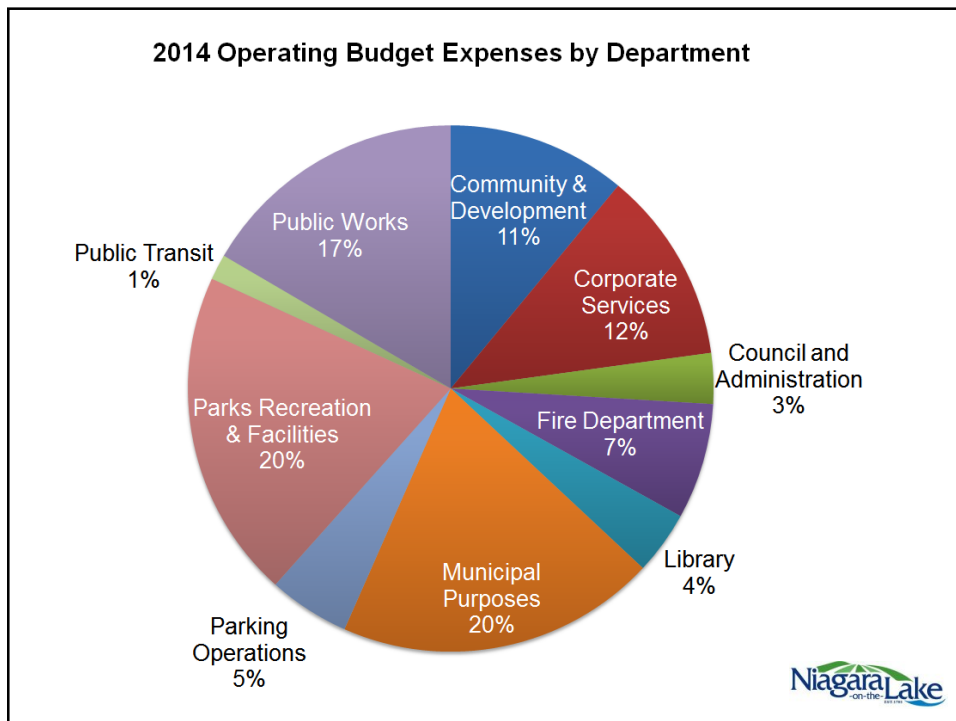
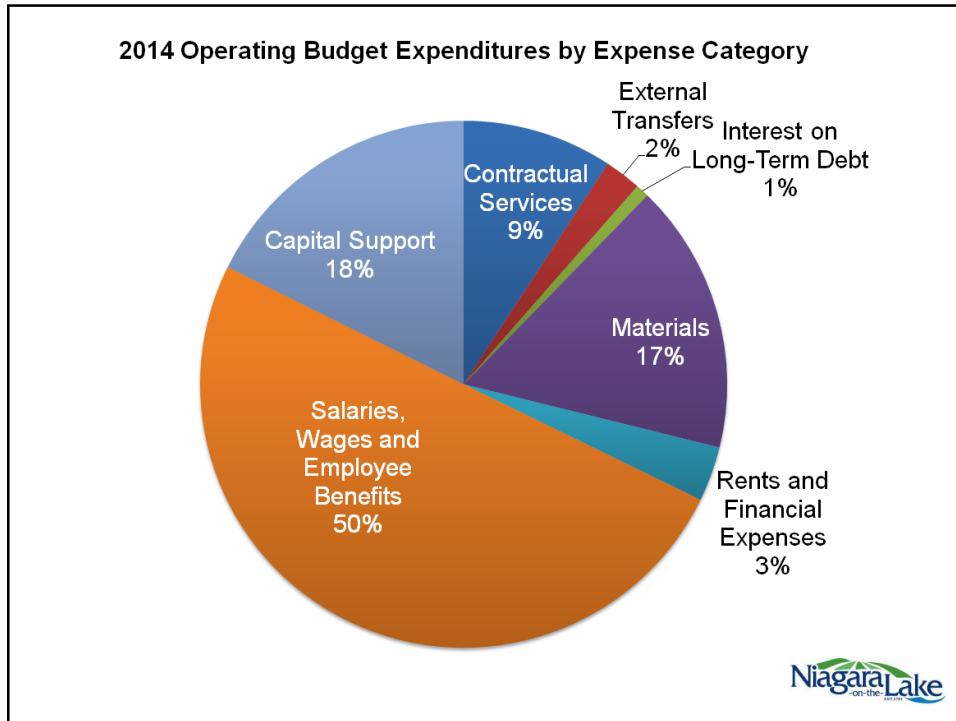
Proposed 2014 Operating Budget

Budget Solutions:

- Analysis of Chargeback/Recovery accounts
- Removal of one FTE – Water/Wastewater Technician
- Increase Investment Revenue Budget Line
- Temporary increase to Supplemental Levy (Outlet Mall)
- Use portion of 2013 estimated surplus







Proposed 2014 Operating Budget

Department	2013	2014	% Change
Municipal Purposes	(993,425)	(969,136)	-2.44%
Council and Administration	497,154	507,059	1.99%
Corporate Services	1,818,703	1,830,884	0.67%
Fire Department	1,098,535	1,112,326	1.26%
Public Works	2,340,400	2,359,025	0.80%
Public Transit	59,600	60,792	2.00%
Community & Development	657,589	667,925	1.57%
Library	528,035	538,596	2.00%
Parks Recreation & Facilities	1,659,522	1,707,202	2.87%
General Levy	(7,666,113)	(7,814,673)	1.94%



Niagara Lake
-on-the-Lake
EST. 1791

Proposed 2014 Operating Budget

Assessment Growth vs. Levy Growth:

Budget Year	Assessment Growth	Prior Year Levy	Current Year Levy	% Change
2014	2.32%*	7,666,113	7,814,673	1.94%
2013	2.10%	7,525,362	7,666,113	1.87%
2012	1.10%	7,416,454	7,525,362	1.47%
2011	2.69%	7,303,440	7,416,454	1.55%

*Estimates not yet finalized



Niagara Lake
-on-the-Lake
EST. 1791

Proposed 2014 Operating Budget

Next steps:

- Prepare Finalization Report
 - ✓ Approve 2014 Capital and 2015 – 2025 Forecast
 - ✓ Approve 2014 Operating Budget
 - ✓ Direct to Council – December 16, 2013



Niagara Lake
-on-the-Lake
EST. 1781



Appendix A: 2014 Operating Budget and Year Over Year Budget Variance 2013 and 2014

		2013	2014	Difference	% Change
Municipal Purposes					
Taxation					
100-9000-00901	General Levy	(7,666,113)	(7,814,673)	(148,560)	1.94%
100-9000-00902	Payment in Lieu	(493,000)	(493,000)	0	0.00%
100-9000-00903	Supplementary Levy	(75,000)	(175,000)	(100,000)	133.33%
100-9000-02250	General Agreements	(35,000)	(35,000)	0	0.00%
100-9000-37700	Tax Write-offs	55,000	55,000	0	0.00%
100-9000-37702	Charity Rebate	6,000	6,000	0	0.00%
100-9000-37703	Vacancy Rebate	4,000	4,000	0	0.00%
Taxation Subtotal		(8,204,113)	(8,452,673)	(248,560)	3.03%
Corporate Revenues					
100-9005-00905	OMPF Grant	(873,800)	(742,800)	131,000	-14.99%
100-9005-00906	Federal Gas Tax Grant	(447,456)	(447,456)	0	0.00%
100-9005-00907	Tax Penalty & Interest	(443,000)	(443,000)	0	0.00%
100-9005-00908	Hydro Proceeds - Principle	(600,315)	(600,315)	0	0.00%
100-9005-00909	Hydro Proceeds - Interest	(400,031)	(400,031)	0	0.00%
100-9005-00910	Dock Rental Revenue	(133,740)	(140,000)	(6,260)	4.68%
100-9005-02600	Investment Income	(55,000)	(100,000)	(45,000)	81.82%
100-9005-04650	Provincial Offences Act Revenue	(70,000)	(75,000)	(5,000)	7.14%
100-9005-91991	TSF from: Tax Rate Stabilizatio	(250,000)	(200,000)	50,000	-20.00%
100-9005-92827	TSF to: Federal Gas Tax	447,456	447,456	0	0.00%
100-9005-92970	TSF to: Dock Area Improvements	133,740	125,000	(8,740)	-6.54%
Corporate Revenues Subtotal		(2,692,146)	(2,576,146)	116,000	-4.31%
Corporate Expenses					
100-9010-33900	Insurance Expense	18,000	28,000	10,000	55.56%
100-9010-34700	Membership Expense	4,400	4,400	0	0.00%
100-9010-37708	OMB Fees	25,000	25,000	0	0.00%
100-9010-37710	Economic Development	2,500	2,500	0	0.00%
100-9010-40900	Consultants	50,000	52,285	2,285	4.57%
100-9010-41000	Contracts	3,000	3,000	0	0.00%
100-9010-41200	Legal Expenses	65,000	65,000	0	0.00%
100-9010-64000	Discretionary Grants	243,000	243,000	0	0.00%
100-9010-80301	Recovery: Administration	(100,000)	(150,000)	(50,000)	50.00%
100-9010-92901	TSF to: Capital Levy	1,753,000	1,796,825	43,825	2.50%
100-9010-92908	TSF to: Irrigation	50,000	50,000	0	0.00%
100-9010-92961	TSF to: Insurance	82,440	80,000	(2,440)	-2.96%
Corporate Expenses Subtotal		2,196,340	2,200,010	3,670	0.17%
Studies					
100-9012-40951	Dock Area	15,000	15,000	0	0.00%

		2013	2014	Difference	% Change
Municipal Purposes					
Studies					
100-9012-40952	Official Plan	50,000	50,000	0	0.00%
100-9012-40954	PW Building Concept	6,500	0	(6,500)	-100.00%
100-9012-91974	TSF from: Corporate Studies	(71,500)	(65,000)	6,500	-9.09%
Studies Subtotal		0	0	0	0.00%
Debt Management					
100-9015-05655	Tile Drain Interest Revenue	(5,404)	(3,975)	1,429	-26.44%
100-9015-20200	Tile Drain Interest Expense	5,404	3,975	(1,429)	-26.44%
100-9015-20850	Interest 73-2010 Water	60,175	54,713	(5,462)	-9.08%
100-9015-20851	Interest 61-2008 Virgil FS	46,945	40,377	(6,568)	-13.99%
100-9015-20852	Interest 82-2005 St Davids	20,271	18,687	(1,584)	-7.81%
100-9015-20853	Interest 61-2005 Glendale FS	8,383	5,185	(3,198)	-38.15%
100-9015-20854	Interest 75-2003 Library/Arena	16,264	0	(16,264)	-100.00%
100-9015-20855	Interest 73-2012 SL/Water	12,482	11,824	(658)	-5.27%
100-9015-50840	Lease Payments	0	18,510	18,510	100.00%
100-9015-50850	Principal 73-2010 Water	169,663	176,703	7,040	4.15%
100-9015-50851	Principal 61-2008 Virgil FS	151,000	157,000	6,000	3.97%
100-9015-50852	Principal 82-2005 St Davids	67,581	67,581	0	0.00%
100-9015-50853	Principal 61-2005 Glendale FS	76,000	79,000	3,000	3.95%
100-9015-50854	Principal 75-2003 LibraryArena	304,000	0	(304,000)	-100.00%
100-9015-50855	Principle 73-2012 SL/Water	48,700	50,000	1,300	2.67%
100-9015-80401	Recovery: Debt Charges	(378,852)	(379,508)	(656)	0.17%
100-9015-91813	TSF from: DC: Fire Facilities	(282,328)	(281,562)	766	-0.27%
100-9015-91817	TSF from: DC: Library Facilites	(124,903)	0	124,903	-100.00%
100-9015-91901	TSF from: Capital Levy	0	(18,510)	(18,510)	100.00%
100-9015-91921	TSF from: Future Facilities	(200,000)	0	200,000	-100.00%
Debt Management Subtotal		(4,619)	0	4,619	-100.00%
Community Relations					
100-9020-34900	Miscellaneous	3,000	3,000	0	0.00%
100-9020-37720	Employee Recognition	17,500	17,500	0	0.00%
100-9020-37724	Senior Citizens	3,000	3,000	0	0.00%
100-9020-37726	Civic Recognition	2,000	2,000	0	0.00%
100-9020-37728	Floral Tributes	700	700	0	0.00%
100-9020-37732	Christmas Decorations	3,500	3,500	0	0.00%
Community Relations Subtotal		29,700	29,700	0	0.00%
Elections Management					
100-9025-92925	TSF to: Elections	15,300	15,300	0	0.00%
Elections Management Subtotal		15,300	15,300	0	0.00%
Accessibility Management					
100-9030-40900	Consultants	10,000	10,000	0	0.00%
100-9030-91901	TSF from: Capital Levy	0	(30,000)	(30,000)	100.00%
100-9030-91921	TSF from: Future Facilities	(30,000)	0	30,000	-100.00%
100-9030-92971	TSF to: Ontario Disabilities Ac	20,000	20,000	0	0.00%
Accessibility Management Subtotal		0	0	0	0.00%
Municipal Purposes Total		(8,659,538)	(8,783,809)	(124,271)	1.44%



Appendix A: 2014 Operating Budget and Year Over Year Budget Variance 2013 and 2014

		2013	2014	Difference	% Change
Council and Administration					
Members of Council					
120-1000-10000	Salaries & Wages	142,544	142,544	0	0.00%
120-1000-11001	Employee Benefits	61,330	62,860	1,530	2.49%
120-1000-12500	Course & Seminar Expenses	1,000	1,000	0	0.00%
120-1000-30700	Books & Publications	1,000	1,000	0	0.00%
120-1000-31800	Conference Expenses	10,000	10,000	0	0.00%
120-1000-33900	Insurance Expense	4,000	4,000	0	0.00%
120-1000-34800	Mileage & Expenses	8,000	8,000	0	0.00%
120-1000-34900	Miscellaneous	5,500	5,500	0	0.00%
120-1000-35200	Office Equipment & Furniture	1,000	1,000	0	0.00%
120-1000-35300	Office Supplies	500	500	0	0.00%
Members of Council Subtotal		234,874	236,404	1,530	0.65%
Chief Administrative Officer					
120-1050-10000	Salaries & Wages	199,855	203,840	3,985	1.99%
120-1050-11001	Employee Benefits	50,925	55,315	4,390	8.62%
120-1050-12500	Course & Seminar Expenses	2,000	2,000	0	0.00%
120-1050-30700	Books & Publications	1,000	1,000	0	0.00%
120-1050-31800	Conference Expenses	5,000	5,000	0	0.00%
120-1050-34700	Membership Expense	1,500	1,500	0	0.00%
120-1050-34800	Mileage & Expenses	1,000	1,000	0	0.00%
120-1050-34900	Miscellaneous	500	500	0	0.00%
120-1050-35300	Office Supplies	500	500	0	0.00%
Chief Administrative Officer Subtotal		262,280	270,655	8,375	3.19%
Council and Administration Total		497,154	507,059	9,905	1.99%



Appendix A: 2014 Operating Budget and Year Over Year Budget Variance 2013 and 2014

		2013	2014	Difference	% Change
Corporate Services					
Financial Services					
130-1100-03400	Miscellaneous Revenue	(6,500)	(6,500)	0	0.00%
130-1100-05660	Tax Certificates	(10,000)	(10,000)	0	0.00%
130-1100-05670	Tax Requests	(12,000)	(12,000)	0	0.00%
130-1100-10000	Salaries & Wages	491,910	504,940	13,030	2.65%
130-1100-11001	Employee Benefits	137,105	148,510	11,405	8.32%
130-1100-12500	Course & Seminar Expenses	2,000	2,000	0	0.00%
130-1100-30100	Advertising Expense	5,300	5,300	0	0.00%
130-1100-30500	Bank Service Charges	14,500	14,500	0	0.00%
130-1100-30505	Audit Fees	40,000	40,000	0	0.00%
130-1100-30700	Books & Publications	100	100	0	0.00%
130-1100-31200	Collections Charges	2,000	2,000	0	0.00%
130-1100-31800	Conference Expenses	3,000	3,000	0	0.00%
130-1100-34700	Membership Expense	2,300	2,300	0	0.00%
130-1100-34800	Mileage & Expenses	2,000	2,000	0	0.00%
130-1100-34900	Miscellaneous	2,500	2,500	0	0.00%
130-1100-35200	Office Equipment & Furniture	8,000	8,000	0	0.00%
130-1100-35300	Office Supplies	5,000	5,000	0	0.00%
130-1100-35350	Printing	4,000	4,000	0	0.00%
130-1100-41000	Contracts	15,664	15,664	0	0.00%
130-1100-80201	Recovery: Rate Supported	(50,000)	(75,000)	(25,000)	50.00%
130-1100-80301	Recovery: Administration	(35,000)	(50,000)	(15,000)	42.86%
Financial Services Subtotal		621,879	606,314	(15,565)	-2.50%
Clerks					
130-1125-01350	Bed & Breakfast Licences	(62,000)	(62,000)	0	0.00%
130-1125-02850	Lottery License Fees	(3,000)	(3,000)	0	0.00%
130-1125-03400	Miscellaneous Revenue	(3,000)	(3,000)	0	0.00%
130-1125-04450	Photo Copy Revenue	(150)	(150)	0	0.00%
130-1125-10000	Salaries & Wages	236,000	247,650	11,650	4.94%
130-1125-11001	Employee Benefits	68,702	75,335	6,633	9.65%
130-1125-12500	Course & Seminar Expenses	1,200	1,200	0	0.00%
130-1125-30100	Advertising Expense	700	700	0	0.00%
130-1125-30700	Books & Publications	1,800	1,800	0	0.00%
130-1125-31000	Capital Expenditures under \$5K	1,000	1,000	0	0.00%
130-1125-31800	Conference Expenses	850	850	0	0.00%
130-1125-34700	Membership Expense	800	800	0	0.00%
130-1125-34800	Mileage & Expenses	800	800	0	0.00%
130-1125-35200	Office Equipment & Furniture	2,250	2,250	0	0.00%
130-1125-35300	Office Supplies	1,250	1,250	0	0.00%

		2013	2014	Difference	% Change
Corporate Services					
Clerks					
130-1125-41000	Contracts	3,000	3,000	0	0.00%
130-1125-41200	Legal Expenses	3,500	3,500	0	0.00%
Clerks Subtotal		253,702	271,985	18,283	7.21%
Information Systems					
130-1150-10000	Salaries & Wages	200,285	198,695	(1,590)	-0.79%
130-1150-11001	Employee Benefits	55,687	59,050	3,363	6.04%
130-1150-12500	Course & Seminar Expenses	1,000	1,000	0	0.00%
130-1150-30700	Books & Publications	500	500	0	0.00%
130-1150-30800	Building Maintenance	2,000	2,000	0	0.00%
130-1150-31000	Capital Expenditures under \$5K	3,500	3,500	0	0.00%
130-1150-31500	Computer Hardware	10,000	10,000	0	0.00%
130-1150-31800	Conference Expenses	1,000	1,000	0	0.00%
130-1150-32100	Corporate Telephone System	67,000	67,000	0	0.00%
130-1150-33900	Insurance Expense	750	750	0	0.00%
130-1150-34000	Internet Expenses	10,000	10,000	0	0.00%
130-1150-34100	Licenses	39,150	39,150	0	0.00%
130-1150-34800	Mileage & Expenses	2,000	2,000	0	0.00%
130-1150-34900	Miscellaneous	700	700	0	0.00%
130-1150-35300	Office Supplies	700	700	0	0.00%
130-1150-36700	Supplies	1,000	1,000	0	0.00%
130-1150-41000	Contracts	78,100	78,100	0	0.00%
Information Systems Subtotal		473,372	475,145	1,773	0.37%
Human Resources & Payroll					
130-1350-10000	Salaries & Wages	123,542	126,020	2,478	2.01%
130-1350-11001	Employee Benefits	35,537	38,215	2,678	7.54%
130-1350-11002	Retiree Benefits	50,000	50,000	0	0.00%
130-1350-11003	WSIB Expenses	30,000	30,000	0	0.00%
130-1350-12500	Course & Seminar Expenses	400	400	0	0.00%
130-1350-30100	Advertising Expense	5,000	5,000	0	0.00%
130-1350-30700	Books & Publications	500	500	0	0.00%
130-1350-32200	Corporate Training Budget	15,000	15,000	0	0.00%
130-1350-33700	Health & Safety Programs	3,000	3,000	0	0.00%
130-1350-33705	Joint Health & Safety	500	500	0	0.00%
130-1350-33710	Medical Expenses	100	100	0	0.00%
130-1350-34700	Membership Expense	1,000	1,000	0	0.00%
130-1350-34800	Mileage & Expenses	2,000	2,000	0	0.00%
130-1350-36100	Recruitment Expenses	4,500	4,500	0	0.00%
130-1350-36700	Supplies	1,450	1,450	0	0.00%
130-1350-40600	Benefits Consulting/EAP	5,000	5,000	0	0.00%
130-1350-40900	Consultants	5,000	5,000	0	0.00%
130-1350-41200	Legal Expenses	15,000	15,000	0	0.00%
Human Resources & Payroll Subtotal		297,529	302,685	5,156	1.73%
Communications					
130-1360-10000	Salaries & Wages	60,643	61,865	1,222	2.02%
130-1360-11001	Employee Benefits	17,578	18,890	1,312	7.46%
130-1360-12500	Course & Seminar Expenses	1,000	1,000	0	0.00%

		2013	2014	Difference	% Change
Corporate Services					
Communications					
130-1360-30100	Advertising Expense	8,000	8,000	0	0.00%
130-1360-31000	Capital Expenditures under \$5K	2,000	2,000	0	0.00%
130-1360-34800	Mileage & Expenses	500	500	0	0.00%
130-1360-35300	Office Supplies	500	500	0	0.00%
Communications Subtotal		90,221	92,755	2,534	2.81%
Printing & Mail Room					
130-1365-32900	Equipment Rental Expense	40,000	40,000	0	0.00%
130-1365-35325	Paper & Printing Supplies	10,000	10,000	0	0.00%
130-1365-35350	Printing	500	500	0	0.00%
130-1365-35400	Postage	30,000	30,000	0	0.00%
130-1365-36700	Supplies	1,500	1,500	0	0.00%
Printing & Mail Room Subtotal		82,000	82,000	0	0.00%
Corporate Services Total		1,818,703	1,830,884	12,181	0.67%



Appendix A: 2014 Operating Budget and Year Over Year Budget Variance 2013 and 2014

		2013	2014	Difference	% Change
Fire Department					
Program Administration					
250-1400-02550	Inspection Certificates	(2,125)	(2,125)	0	0.00%
250-1400-03400	Miscellaneous Revenue	(13,000)	(13,000)	0	0.00%
250-1400-05050	Rental Revenue	(31,770)	(31,770)	0	0.00%
250-1400-10000	Salaries & Wages	359,760	361,800	2,040	0.57%
250-1400-11001	Employee Benefits	67,301	71,210	3,909	5.81%
250-1400-12100	Protective Clothing	5,000	5,000	0	0.00%
250-1400-12202	VFF Honorarium	293,662	301,004	7,342	2.50%
250-1400-12210	VFF Benefits	13,000	13,500	500	3.85%
250-1400-12300	Uniforms, Coveralls, etc.	3,000	3,000	0	0.00%
250-1400-12500	Course & Seminar Expenses	1,000	1,000	0	0.00%
250-1400-30200	Alarm System	48,817	48,817	0	0.00%
250-1400-30700	Books & Publications	1,000	1,000	0	0.00%
250-1400-31000	Capital Expenditures under \$5K	7,000	7,000	0	0.00%
250-1400-31400	Communication Equipment	5,500	5,500	0	0.00%
250-1400-31800	Conference Expenses	2,500	2,500	0	0.00%
250-1400-32800	Emergency Planning	5,000	5,000	0	0.00%
250-1400-33900	Insurance Expense	11,000	11,000	0	0.00%
250-1400-34100	Licenses	4,000	4,000	0	0.00%
250-1400-34300	Maintenance	17,500	17,500	0	0.00%
250-1400-34700	Membership Expense	2,600	2,600	0	0.00%
250-1400-34800	Mileage & Expenses	3,500	3,500	0	0.00%
250-1400-34900	Miscellaneous	5,000	5,000	0	0.00%
250-1400-35300	Office Supplies	2,500	2,500	0	0.00%
250-1400-36000	Radio System Maintenance	3,500	3,500	0	0.00%
250-1400-36700	Supplies	1,500	1,500	0	0.00%
250-1400-41100	Fire Hydrant Rentals	75,000	0	(75,000)	-100.00%
250-1400-41200	Legal Expenses	500	500	0	0.00%
250-1400-80450	Chargeback: Hydrants Rentals	0	75,000	75,000	100.00%
Program Administration Subtotal		892,245	906,036	13,791	1.55%
Vehicles & Equipment					
250-1500-32550	Materials	1,000	1,000	0	0.00%
250-1500-32600	Diesel Fuel	6,900	6,900	0	0.00%
250-1500-33300	Gasoline	7,800	7,800	0	0.00%
250-1500-33900	Insurance Expense	27,000	27,000	0	0.00%
250-1500-34300	Maintenance	15,000	15,000	0	0.00%
250-1500-34900	Miscellaneous	20,000	20,000	0	0.00%
Vehicles & Equipment Subtotal		77,700	77,700	0	0.00%

		2013	2014	Difference	% Change
Fire Department					
District #1 - NOTL					
250-1650-12200	Honorarium	130	130	0	0.00%
250-1650-33500	Grounds Services	4,000	4,000	0	0.00%
250-1650-33900	Insurance Expense	2,500	2,500	0	0.00%
250-1650-34000	Internet Expenses	750	750	0	0.00%
250-1650-36700	Supplies	300	300	0	0.00%
250-1650-36900	Telephone	1,000	1,000	0	0.00%
250-1650-37100	Utilities - Hydro	7,000	7,000	0	0.00%
250-1650-37200	Utilities - Natural Gas	9,500	9,500	0	0.00%
250-1650-37300	Utilities - Water & Wastewater	920	920	0	0.00%
District #1 - NOTL Subtotal		26,100	26,100	0	0.00%
District #2 - St. Davids					
250-1700-12200	Honorarium	130	130	0	0.00%
250-1700-33500	Grounds Services	4,000	4,000	0	0.00%
250-1700-33900	Insurance Expense	1,500	1,500	0	0.00%
250-1700-36700	Supplies	300	300	0	0.00%
250-1700-36900	Telephone	1,400	1,400	0	0.00%
250-1700-37100	Utilities - Hydro	4,000	4,000	0	0.00%
250-1700-37200	Utilities - Natural Gas	5,500	5,500	0	0.00%
250-1700-37300	Utilities - Water & Wastewater	1,000	1,000	0	0.00%
District #2 - St. Davids Subtotal		17,830	17,830	0	0.00%
District #3 - Virgil					
250-1750-33500	Grounds Services	4,000	4,000	0	0.00%
250-1750-33900	Insurance Expense	4,200	4,200	0	0.00%
250-1750-36700	Supplies	300	300	0	0.00%
250-1750-36900	Telephone	2,000	2,000	0	0.00%
250-1750-37100	Utilities - Hydro	8,000	8,000	0	0.00%
250-1750-37200	Utilities - Natural Gas	9,000	9,000	0	0.00%
250-1750-37300	Utilities - Water & Wastewater	1,300	1,300	0	0.00%
District #3 - Virgil Subtotal		28,800	28,800	0	0.00%
District #4 - Queenston					
250-1800-12200	Honorarium	130	130	0	0.00%
250-1800-33500	Grounds Services	4,000	4,000	0	0.00%
250-1800-33900	Insurance Expense	1,100	1,100	0	0.00%
250-1800-36700	Supplies	300	300	0	0.00%
250-1800-36900	Telephone	1,300	1,300	0	0.00%
250-1800-37100	Utilities - Hydro	2,400	2,400	0	0.00%
250-1800-37200	Utilities - Natural Gas	5,600	5,600	0	0.00%
250-1800-37300	Utilities - Water & Wastewater	2,000	2,000	0	0.00%
District #4 - Queenston Subtotal		16,830	16,830	0	0.00%
District #5 - Glendale					
250-1850-12200	Honorarium	130	130	0	0.00%
250-1850-33500	Grounds Services	4,000	4,000	0	0.00%
250-1850-33900	Insurance Expense	3,000	3,000	0	0.00%
250-1850-36900	Telephone	1,500	1,500	0	0.00%
250-1850-37100	Utilities - Hydro	6,000	6,000	0	0.00%

		2013	2014	Difference	% Change
Fire Department					
District #5 - Glendale					
250-1850-37200	Utilities - Natural Gas	5,000	5,000	0	0.00%
250-1850-37300	Utilities - Water & Wastewater	800	800	0	0.00%
District #5 - Glendale Subtotal		20,430	20,430	0	0.00%
Prevention Division					
250-1900-31800	Conference Expenses	1,600	1,600	0	0.00%
250-1900-34800	Mileage & Expenses	600	600	0	0.00%
250-1900-35300	Office Supplies	300	300	0	0.00%
250-1900-36700	Supplies	2,500	2,500	0	0.00%
Prevention Division Subtotal		5,000	5,000	0	0.00%
Training Division					
250-1950-12500	Course & Seminar Expenses	5,000	5,000	0	0.00%
250-1950-31800	Conference Expenses	1,600	1,600	0	0.00%
250-1950-33100	Firefighters Per Diem	2,000	2,000	0	0.00%
250-1950-34800	Mileage & Expenses	4,000	4,000	0	0.00%
250-1950-34900	Miscellaneous	500	500	0	0.00%
250-1950-36700	Supplies	500	500	0	0.00%
Training Division Subtotal		13,600	13,600	0	0.00%
Fire Department Total		1,098,535	1,112,326	13,791	1.26%



**Appendix A: 2014 Operating Budget and Year Over Year Budget Variance
2013 and 2014**

		2013	2014	Difference	% Change
Public Works					
Program Administration					
300-1400-10000	Salaries & Wages	1,901,855	1,885,825	(16,030)	-0.84%
300-1400-11001	Employee Benefits	543,920	567,815	23,895	4.39%
300-1400-80251	Recovery: Payroll	(2,108,900)	(2,023,053)	85,847	-4.07%
300-1400-80253	Capital Recovery: Payroll	(100,000)	(150,000)	(50,000)	50.00%
300-1400-80261	Recovery: Allocated Salaries	0	(280,587)	(280,587)	100.00%
Program Administration Subtotal		236,875	0	(236,875)	-100.00%
Public Works Total		236,875	0	(236,875)	-100.00%



Appendix A: 2014 Operating Budget and Year Over Year Budget Variance 2013 and 2014

		2013	2014	Difference	% Change
Roads Department					
Program Administration					
310-1400-12400	Safety Footware	200	200	0	0.00%
310-1400-12500	Course & Seminar Expenses	6,500	6,000	(500)	-7.69%
310-1400-30100	Advertising Expense	1,500	1,500	0	0.00%
310-1400-30400	Answering Service	1,200	2,000	800	66.67%
310-1400-30700	Books & Publications	300	300	0	0.00%
310-1400-30800	Building Maintenance	1,000	1,000	0	0.00%
310-1400-31100	Cleaning Materials	500	500	0	0.00%
310-1400-31800	Conference Expenses	1,500	3,000	1,500	100.00%
310-1400-32000	Construction Materials	500	500	0	0.00%
310-1400-32700	Drafting Supplies	5,000	5,000	0	0.00%
310-1400-33500	Grounds Services	500	500	0	0.00%
310-1400-33900	Insurance Expense	42,000	42,000	0	0.00%
310-1400-34100	Licenses	11,500	13,500	2,000	17.39%
310-1400-34600	Meals & Refreshments	800	800	0	0.00%
310-1400-34700	Membership Expense	3,000	2,500	(500)	-16.67%
310-1400-34800	Mileage & Expenses	900	900	0	0.00%
310-1400-34900	Miscellaneous	500	500	0	0.00%
310-1400-35200	Office Equipment & Furniture	1,000	1,000	0	0.00%
310-1400-35300	Office Supplies	5,000	5,000	0	0.00%
310-1400-36000	Radio System Maintenance	900	900	0	0.00%
310-1400-36500	Small Tools & Equipment	300	300	0	0.00%
310-1400-36700	Supplies	300	300	0	0.00%
310-1400-36900	Telephone	200	200	0	0.00%
310-1400-37100	Utilities - Hydro	17,500	9,000	(8,500)	-48.57%
310-1400-37200	Utilities - Natural Gas	6,000	6,000	0	0.00%
310-1400-37300	Utilities - Water & Wastewater	1,000	1,000	0	0.00%
310-1400-37400	Vehicle & Equipment Maintenance	3,000	3,000	0	0.00%
310-1400-40900	Consultants	35,000	65,000	30,000	85.71%
310-1400-41000	Contracts	8,500	8,500	0	0.00%
310-1400-41200	Legal Expenses	1,000	1,000	0	0.00%
310-1400-80201	Recovery: Rate Supported	(228,000)	0	228,000	-100.00%
310-1400-80250	Chargeback: Payroll	630,000	582,355	(47,645)	-7.56%
310-1400-80260	Chargeback: Allocated Salaries	0	67,460	67,460	100.00%
310-1400-80500	Chargeback: Equipment Owned	1,000	1,000	0	0.00%
310-1400-91963	TSF from: Contingency	(15,000)	0	15,000	-100.00%
310-1400-91965	TSF from: Parking Revenue	(50,000)	(50,000)	0	0.00%
310-1400-92901	TSF to: Capital Levy	12,000	0	(12,000)	-100.00%
310-1400-92974	TSF to: Corporate Studies	6,500	6,500	0	0.00%

		2013	2014	Difference	% Change
Roads Department					
Program Administration					
Program Administration Subtotal		513,600	789,215	275,615	53.66%
Inventory Maintenance					
310-2200-80250	Chargeback: Payroll	2,500	2,398	(102)	-4.08%
Inventory Maintenance Subtotal		2,500	2,398	(102)	-4.08%
Machine Shop					
310-2250-12100	Protective Clothing	2,500	2,500	0	0.00%
310-2250-12400	Safety Footware	1,500	1,500	0	0.00%
310-2250-30800	Building Maintenance	1,000	1,000	0	0.00%
310-2250-30900	Building Materials	500	500	0	0.00%
310-2250-31100	Cleaning Materials	800	800	0	0.00%
310-2250-33600	Grounds Supplies	2,500	2,500	0	0.00%
310-2250-35200	Office Equipment & Furniture	500	500	0	0.00%
310-2250-36500	Small Tools & Equipment	5,600	5,600	0	0.00%
310-2250-36700	Supplies	1,500	1,500	0	0.00%
310-2250-37400	Vehicle & Equipment Maintenance	9,600	9,600	0	0.00%
310-2250-41000	Contracts	6,000	6,000	0	0.00%
310-2250-80250	Chargeback: Payroll	20,000	19,186	(814)	-4.07%
310-2250-80500	Chargeback: Equipment Owned	2,000	2,000	0	0.00%
Machine Shop Subtotal		54,000	53,186	(814)	-1.51%
Culverts & Installations					
310-2750-05200	Services Rendered	(33,500)	(33,500)	0	0.00%
310-2750-32000	Construction Materials	1,000	1,000	0	0.00%
310-2750-32500	Culverts	5,000	5,000	0	0.00%
310-2750-36200	Sand & Gravel	3,000	3,000	0	0.00%
310-2750-80250	Chargeback: Payroll	9,000	8,634	(366)	-4.07%
310-2750-80500	Chargeback: Equipment Owned	9,000	9,000	0	0.00%
Culverts & Installations Subtotal		(6,500)	(6,866)	(366)	5.63%
Municipal Drains					
310-2950-04600	Provincial Grant	(20,000)	(20,000)	0	0.00%
310-2950-12100	Protective Clothing	200	200	0	0.00%
310-2950-12400	Safety Footware	125	125	0	0.00%
310-2950-12500	Course & Seminar Expenses	1,500	1,500	0	0.00%
310-2950-30700	Books & Publications	150	150	0	0.00%
310-2950-31800	Conference Expenses	900	900	0	0.00%
310-2950-34700	Membership Expense	400	400	0	0.00%
310-2950-34800	Mileage & Expenses	700	700	0	0.00%
310-2950-35200	Office Equipment & Furniture	600	600	0	0.00%
310-2950-35300	Office Supplies	100	100	0	0.00%
310-2950-35400	Postage	50	50	0	0.00%
310-2950-36700	Supplies	200	200	0	0.00%
310-2950-80250	Chargeback: Payroll	31,000	29,738	(1,262)	-4.07%
310-2950-80500	Chargeback: Equipment Owned	2,500	2,500	0	0.00%
Municipal Drains Subtotal		18,425	17,163	(1,262)	-6.85%
Irrigation Operations					
310-3000-04400	Permits	(137,000)	(137,000)	0	0.00%

		2013	2014	Difference	% Change
Roads Department					
Irrigation Operations					
310-3000-12100	Protective Clothing	100	100	0	0.00%
310-3000-12400	Safety Footware	125	125	0	0.00%
310-3000-12500	Course & Seminar Expenses	1,000	1,000	0	0.00%
310-3000-30100	Advertising Expense	500	500	0	0.00%
310-3000-30700	Books & Publications	150	150	0	0.00%
310-3000-31800	Conference Expenses	700	700	0	0.00%
310-3000-32000	Construction Materials	5,000	5,000	0	0.00%
310-3000-33900	Insurance Expense	3,400	3,400	0	0.00%
310-3000-34700	Membership Expense	300	300	0	0.00%
310-3000-34800	Mileage & Expenses	750	750	0	0.00%
310-3000-35200	Office Equipment & Furniture	500	500	0	0.00%
310-3000-35300	Office Supplies	300	300	0	0.00%
310-3000-35400	Postage	100	100	0	0.00%
310-3000-36700	Supplies	500	500	0	0.00%
310-3000-36900	Telephone	1,300	1,300	0	0.00%
310-3000-37100	Utilities - Hydro	77,000	77,000	0	0.00%
310-3000-37600	Water Supply	7,000	7,000	0	0.00%
310-3000-40900	Consultants	3,000	3,000	0	0.00%
310-3000-41000	Contracts	30,000	30,000	0	0.00%
310-3000-41200	Legal Expenses	3,000	3,000	0	0.00%
310-3000-80250	Chargeback: Payroll	42,000	40,290	(1,710)	-4.07%
310-3000-80500	Chargeback: Equipment Owned	6,000	6,000	0	0.00%
310-3000-91908	TSF from: Irrigation	(45,725)	(44,015)	1,710	-3.74%
Irrigation Operations Subtotal		0	0	0	0.00%
Driveway Curb Cuts					
310-3050-05200	Services Rendered	(8,000)	0	8,000	-100.00%
310-3050-41000	Contracts	4,500	4,500	0	0.00%
310-3050-80250	Chargeback: Payroll	2,000	1,919	(81)	-4.05%
310-3050-80500	Chargeback: Equipment Owned	400	400	0	0.00%
Driveway Curb Cuts Subtotal		(1,100)	6,819	7,919	-719.91%
Roads Department Total		580,925	861,915	280,990	48.37%



Appendix A: 2014 Operating Budget and Year Over Year Budget Variance 2013 and 2014

		2013	2014	Difference	% Change
Roads Maintenance					
Grass Mowing & Weed Spraying					
320-2150-32000	Construction Materials	200	200	0	0.00%
320-2150-80250	Chargeback: Payroll	47,000	45,087	(1,913)	-4.07%
320-2150-80500	Chargeback: Equipment Owned	51,000	51,000	0	0.00%
Grass Mowing & Weed Spraying Subtotal		98,200	96,287	(1,913)	-1.95%
Special Events					
320-2300-41000	Contracts	500	500	0	0.00%
320-2300-80250	Chargeback: Payroll	8,000	7,674	(326)	-4.08%
320-2300-80500	Chargeback: Equipment Owned	1,200	1,200	0	0.00%
Special Events Subtotal		9,700	9,374	(326)	-3.36%
Patching & Spray Patching					
320-2400-32000	Construction Materials	18,000	18,000	0	0.00%
320-2400-36200	Sand & Gravel	1,000	1,000	0	0.00%
320-2400-41000	Contracts	35,000	35,000	0	0.00%
320-2400-80250	Chargeback: Payroll	60,000	57,558	(2,442)	-4.07%
320-2400-80500	Chargeback: Equipment Owned	15,000	15,000	0	0.00%
Patching & Spray Patching Subtotal		129,000	126,558	(2,442)	-1.89%
Shoulder Patch & Grade					
320-2450-32000	Construction Materials	2,000	2,000	0	0.00%
320-2450-36200	Sand & Gravel	4,500	4,500	0	0.00%
320-2450-80250	Chargeback: Payroll	26,500	25,421	(1,079)	-4.07%
320-2450-80500	Chargeback: Equipment Owned	15,000	15,000	0	0.00%
Shoulder Patch & Grade Subtotal		48,000	46,921	(1,079)	-2.25%
Surface Treatment					
320-2500-41000	Contracts	145,000	145,000	0	0.00%
320-2500-80250	Chargeback: Payroll	4,000	3,837	(163)	-4.08%
320-2500-80500	Chargeback: Equipment Owned	1,000	1,000	0	0.00%
Surface Treatment Subtotal		150,000	149,837	(163)	-0.11%
Sweeping Flushing Cleaning					
320-2550-41000	Contracts	33,500	33,500	0	0.00%
320-2550-80250	Chargeback: Payroll	9,500	9,113	(387)	-4.07%
320-2550-80500	Chargeback: Equipment Owned	4,500	4,500	0	0.00%
Sweeping Flushing Cleaning Subtotal		47,500	47,113	(387)	-0.81%
Dust Layer Control					
320-2600-31100	Cleaning Materials	500	500	0	0.00%
320-2600-41000	Contracts	20,000	22,000	2,000	10.00%
320-2600-80250	Chargeback: Payroll	2,000	1,919	(81)	-4.05%

		2013	2014	Difference	% Change
Roads Maintenance					
Dust Layer Control					
320-2600-80500	Chargeback: Equipment Owned	200	200	0	0.00%
Dust Layer Control Subtotal		22,700	24,619	1,919	8.45%
Grading & Scarifying					
320-2650-80250	Chargeback: Payroll	11,000	10,552	(448)	-4.07%
320-2650-80500	Chargeback: Equipment Owned	13,000	13,000	0	0.00%
Grading & Scarifying Subtotal		24,000	23,552	(448)	-1.87%
Gravel Resurfacing					
320-2700-36200	Sand & Gravel	17,000	17,000	0	0.00%
320-2700-80250	Chargeback: Payroll	6,000	5,756	(244)	-4.07%
320-2700-80500	Chargeback: Equipment Owned	5,000	5,000	0	0.00%
Gravel Resurfacing Subtotal		28,000	27,756	(244)	-0.87%
Culverts & Installations					
320-2750-32000	Construction Materials	200	200	0	0.00%
320-2750-32400	Culvert Purchases	5,000	5,000	0	0.00%
320-2750-36200	Sand & Gravel	3,000	3,000	0	0.00%
320-2750-41000	Contracts	1,000	1,000	0	0.00%
320-2750-80250	Chargeback: Payroll	11,200	10,744	(456)	-4.07%
320-2750-80500	Chargeback: Equipment Owned	7,000	7,000	0	0.00%
Culverts & Installations Subtotal		27,400	26,944	(456)	-1.66%
Catch Basins					
320-2800-32000	Construction Materials	2,000	2,000	0	0.00%
320-2800-41000	Contracts	12,000	12,000	0	0.00%
320-2800-80250	Chargeback: Payroll	8,000	7,674	(326)	-4.08%
320-2800-80500	Chargeback: Equipment Owned	3,000	3,000	0	0.00%
Catch Basins Subtotal		25,000	24,674	(326)	-1.30%
Debris & Litter Pickup					
320-2850-32000	Construction Materials	200	200	0	0.00%
320-2850-41000	Contracts	4,000	4,000	0	0.00%
320-2850-80250	Chargeback: Payroll	11,900	11,416	(484)	-4.07%
320-2850-80500	Chargeback: Equipment Owned	3,000	3,000	0	0.00%
Debris & Litter Pickup Subtotal		19,100	18,616	(484)	-2.53%
Ditching					
320-2900-32000	Construction Materials	2,000	1,500	(500)	-25.00%
320-2900-32500	Culverts	5,000	5,000	0	0.00%
320-2900-36200	Sand & Gravel	1,000	1,000	0	0.00%
320-2900-41000	Contracts	3,000	3,000	0	0.00%
320-2900-80250	Chargeback: Payroll	22,500	21,584	(916)	-4.07%
320-2900-80500	Chargeback: Equipment Owned	16,000	16,000	0	0.00%
Ditching Subtotal		49,500	48,084	(1,416)	-2.86%
Driveway Curb Cuts					
320-3050-41000	Contracts	4,800	4,800	0	0.00%
320-3050-80250	Chargeback: Payroll	1,300	1,247	(53)	-4.08%
320-3050-80500	Chargeback: Equipment Owned	500	500	0	0.00%

		2013	2014	Difference	% Change
Roads Maintenance					
Driveway Curb Cuts					
Driveway Curb Cuts Subtotal		6,600	6,547	(53)	-0.80%
Intersection Lighting					
320-3100-37100	Utilities - Hydro	45,000	43,500	(1,500)	-3.33%
320-3100-41000	Contracts	1,300	1,300	0	0.00%
320-3100-80250	Chargeback: Payroll	1,500	1,439	(61)	-4.07%
320-3100-80500	Chargeback: Equipment Owned	200	200	0	0.00%
Intersection Lighting Subtotal		48,000	46,439	(1,561)	-3.25%
Safety Devices, Signs, Etc.					
320-3150-32000	Construction Materials	20,000	20,000	0	0.00%
320-3150-37100	Utilities - Hydro	1,500	1,500	0	0.00%
320-3150-41000	Contracts	65,000	65,000	0	0.00%
320-3150-80250	Chargeback: Payroll	66,000	63,313	(2,687)	-4.07%
320-3150-80500	Chargeback: Equipment Owned	11,000	11,000	0	0.00%
Safety Devices, Signs, Etc. Subtotal		163,500	160,813	(2,687)	-1.64%
Sidewalk Repairs & Maintenance					
320-3200-32000	Construction Materials	500	500	0	0.00%
320-3200-41000	Contracts	60,000	60,000	0	0.00%
320-3200-80250	Chargeback: Payroll	21,800	20,913	(887)	-4.07%
320-3200-80500	Chargeback: Equipment Owned	2,500	2,500	0	0.00%
Sidewalk Repairs & Maintenance Subtotal		84,800	83,913	(887)	-1.05%
Traffic Studies & Committees					
320-3250-30100	Advertising Expense	2,000	2,000	0	0.00%
320-3250-34100	Licenses	3,000	3,000	0	0.00%
320-3250-40900	Consultants	8,000	8,000	0	0.00%
320-3250-80250	Chargeback: Payroll	45,000	43,168	(1,832)	-4.07%
320-3250-80500	Chargeback: Equipment Owned	500	500	0	0.00%
Traffic Studies & Committees Subtotal		58,500	56,668	(1,832)	-3.13%
Tree Trimming & Removal					
320-3300-32000	Construction Materials	5,000	5,000	0	0.00%
320-3300-41000	Contracts	38,000	38,000	0	0.00%
320-3300-80250	Chargeback: Payroll	90,000	86,336	(3,664)	-4.07%
320-3300-80500	Chargeback: Equipment Owned	40,000	40,000	0	0.00%
Tree Trimming & Removal Subtotal		173,000	169,336	(3,664)	-2.12%
Sanding & Salting					
320-3350-36200	Sand & Gravel	1,000	1,000	0	0.00%
320-3350-41000	Contracts	70,000	70,000	0	0.00%
320-3350-80250	Chargeback: Payroll	38,700	37,125	(1,575)	-4.07%
320-3350-80500	Chargeback: Equipment Owned	30,000	30,000	0	0.00%
Sanding & Salting Subtotal		139,700	138,125	(1,575)	-1.13%
Snow Fence/Culvert Thawing					
320-3400-32000	Construction Materials	1,000	1,000	0	0.00%
320-3400-80250	Chargeback: Payroll	3,900	3,741	(159)	-4.08%
320-3400-80500	Chargeback: Equipment Owned	500	500	0	0.00%

		2013	2014	Difference	% Change
Roads Maintenance					
Snow Fence/Culvert Thawing					
Snow Fence/Culvert Thawing Subtotal		5,400	5,241	(159)	-2.94%
Snow Plowing & Removal					
320-3450-32000	Construction Materials	2,000	2,000	0	0.00%
320-3450-80250	Chargeback: Payroll	72,800	69,837	(2,963)	-4.07%
320-3450-80500	Chargeback: Equipment Owned	40,000	40,000	0	0.00%
Snow Plowing & Removal Subtotal		114,800	111,837	(2,963)	-2.58%
Sidewalks - Winter Maintenance					
320-3500-80250	Chargeback: Payroll	26,500	25,421	(1,079)	-4.07%
320-3500-80500	Chargeback: Equipment Owned	14,000	14,000	0	0.00%
Sidewalks - Winter Maintenance Subtotal		40,500	39,421	(1,079)	-2.66%
Cleaning Storm Sewers					
320-5150-32000	Construction Materials	200	200	0	0.00%
320-5150-41000	Contracts	1,000	1,000	0	0.00%
320-5150-80250	Chargeback: Payroll	6,500	6,235	(265)	-4.08%
320-5150-80500	Chargeback: Equipment Owned	2,000	2,000	0	0.00%
Cleaning Storm Sewers Subtotal		9,700	9,435	(265)	-2.73%
Storm Water Management					
320-5200-32000	Construction Materials	1,000	1,000	0	0.00%
320-5200-40900	Consultants	5,000	4,855	(145)	-2.90%
320-5200-80250	Chargeback: Payroll	21,000	20,145	(855)	-4.07%
320-5200-80500	Chargeback: Equipment Owned	13,000	13,000	0	0.00%
320-5200-91903	TSF from: Storm Water Managemen	(40,000)	(40,000)	0	0.00%
Storm Water Management Subtotal		0	(1,000)	(1,000)	100.00%
Roads Maintenance Total		1,522,600	1,497,110	(25,490)	-1.67%



Appendix A: 2014 Operating Budget and Year Over Year Budget Variance 2013 and 2014

		2013	2014	Difference	% Change
Parking Operations					
Vehicles & Equipment					
330-1500-32550	Materials	1,000	1,000	0	0.00%
330-1500-33300	Gasoline	2,000	2,000	0	0.00%
330-1500-34900	Miscellaneous	500	500	0	0.00%
330-1500-80250	Chargeback: Payroll	500	0	(500)	-100.00%
Vehicles & Equipment Subtotal		4,000	3,500	(500)	-12.50%
Enforcement					
330-2000-04350	Parking Violations	(165,000)	(165,000)	0	0.00%
330-2000-04400	Permits	(19,000)	(19,000)	0	0.00%
330-2000-10000	Salaries & Wages	54,746	55,840	1,094	2.00%
330-2000-10001	Salaries & Wages - Part time	97,085	92,358	(4,727)	-4.87%
330-2000-11001	Employee Benefits	16,581	17,755	1,174	7.08%
330-2000-11011	Employee Benefits - Part time	10,087	9,920	(167)	-1.66%
330-2000-12300	Uniforms, Coveralls, etc.	3,000	3,000	0	0.00%
330-2000-12500	Course & Seminar Expenses	3,500	3,500	0	0.00%
330-2000-30100	Advertising Expense	1,600	1,600	0	0.00%
330-2000-30700	Books & Publications	100	100	0	0.00%
330-2000-31000	Capital Expenditures under \$5K	2,000	2,000	0	0.00%
330-2000-31300	Commission Expenses	800	800	0	0.00%
330-2000-31800	Conference Expenses	1,200	1,200	0	0.00%
330-2000-34500	Maintenance Support Agreements	8,600	8,600	0	0.00%
330-2000-34800	Mileage & Expenses	1,200	1,200	0	0.00%
330-2000-34900	Miscellaneous	3,000	3,000	0	0.00%
330-2000-35100	MTO Court Costs	6,000	6,000	0	0.00%
330-2000-35300	Office Supplies	2,000	2,000	0	0.00%
330-2000-35370	Parking Tickets	5,000	5,000	0	0.00%
330-2000-36400	Sign Expense, Line Painting	2,000	2,000	0	0.00%
330-2000-36900	Telephone	3,000	3,000	0	0.00%
330-2000-41200	Legal Expenses	2,000	2,000	0	0.00%
330-2000-63100	Fort George Kiosk	35,000	35,000	0	0.00%
330-2000-80260	Chargeback: Allocated Salaries	72,100	72,100	0	0.00%
Enforcement Subtotal		146,599	143,973	(2,626)	-1.79%
Metered Parking Program					
330-2050-03000	P & D: Davy St.	(7,000)	(7,000)	0	0.00%
330-2050-03050	Meter: Gate St.	(8,000)	(8,000)	0	0.00%
330-2050-03200	Meter: Regent St.	(4,000)	(4,000)	0	0.00%
330-2050-03250	Meter: Victoria St.	(4,000)	(4,000)	0	0.00%
330-2050-03255	Meter: Ricardo St.	(1,750)	(1,750)	0	0.00%
330-2050-03300	P & D: Wellington St.	(16,000)	(16,000)	0	0.00%

		2013	2014	Difference	% Change
Parking Operations					
Metered Parking Program					
330-2050-03600	P & D: Community Centre	(50,000)	(50,000)	0	0.00%
330-2050-03650	P & D: Court House	(110,000)	(110,000)	0	0.00%
330-2050-03700	P & D: Front St.	(18,000)	(18,000)	0	0.00%
330-2050-03750	P & D: Gate St.	(12,000)	(12,000)	0	0.00%
330-2050-03800	P & D: King St.	(90,000)	(90,000)	0	0.00%
330-2050-03850	P & D: Market St.	(8,500)	(8,500)	0	0.00%
330-2050-03900	Meter: Melville St.	(5,000)	(5,000)	0	0.00%
330-2050-03950	P & D: Picton St.	(22,000)	(22,000)	0	0.00%
330-2050-04000	P & D: Queen St.	(195,000)	(195,000)	0	0.00%
330-2050-04050	P & D: Queen St. Extension	(55,000)	(55,000)	0	0.00%
330-2050-04100	P & D: Queens Royal Lot	(20,000)	(20,000)	0	0.00%
330-2050-04150	P & D: Regent St.	(30,000)	(30,000)	0	0.00%
330-2050-04200	P & D: Simcoe St.	(5,000)	(5,000)	0	0.00%
330-2050-04250	P & D: St. Vincent Lot	(15,000)	(15,000)	0	0.00%
330-2050-04300	P & D: Victoria St.	(25,000)	(25,000)	0	0.00%
330-2050-30510	Credit Card Processing Fees	2,200	2,200	0	0.00%
330-2050-30520	Pay and Display Charges	120,000	120,000	0	0.00%
330-2050-31000	Capital Expenditures under \$5K	3,000	3,000	0	0.00%
330-2050-33500	Grounds Services	4,000	4,000	0	0.00%
330-2050-34300	Maintenance	2,000	2,000	0	0.00%
330-2050-34500	Maintenance Support Agreements	1,000	1,000	0	0.00%
330-2050-34900	Miscellaneous	4,000	4,000	0	0.00%
330-2050-35350	Printing	4,000	4,000	0	0.00%
330-2050-36700	Supplies	3,000	3,000	0	0.00%
330-2050-40910	Coin Pick-up	2,000	2,000	0	0.00%
330-2050-80300	Chargeback: Administration	35,000	50,000	15,000	42.86%
330-2050-80350	Chargeback: Transit	130,000	112,200	(17,800)	-13.69%
330-2050-80500	Chargeback: Equipment Owned	1,000	0	(1,000)	-100.00%
330-2050-92965	TSF to: Parking Revenue	239,451	246,377	6,926	2.89%
Metered Parking Program Subtotal		(150,599)	(147,473)	3,126	-2.08%
Parking Operations Total		0	0	0	0.00%



Appendix A: 2014 Operating Budget and Year Over Year Budget Variance 2013 and 2014

		2013	2014	Difference	% Change
Public Transit					
Program Administration					
350-1400-00922	Provincial - Gas Tax	(62,400)	(125,200)	(62,800)	100.64%
350-1400-01550	Group Fares	(100,000)	(100,000)	0	0.00%
350-1400-01560	Bus Fare	(33,000)	(10,000)	23,000	-69.70%
350-1400-30100	Advertising Expense	4,000	4,000	0	0.00%
350-1400-34700	Membership Expense	1,000	1,000	0	0.00%
350-1400-37706	Niagara Specialized Transit	5,000	5,000	0	0.00%
350-1400-41000	Contracts	375,000	376,192	1,192	0.32%
350-1400-80250	Chargeback: Payroll	0	22,000	22,000	100.00%
350-1400-80351	Recovery: Parking Program	(130,000)	(112,200)	17,800	-13.69%
Program Administration Subtotal		59,600	60,792	1,192	2.00%
Public Transit Total		59,600	60,792	1,192	2.00%



Appendix A: 2014 Operating Budget and Year Over Year Budget Variance 2013 and 2014

		2013	2014	Difference	% Change
Community & Development					
Program Administration					
450-1400-01650	Combined OPA & Zoning By-Law	(20,000)	(20,000)	0	0.00%
450-1400-02700	Legal & Advertising Recovery	(10,000)	(10,000)	0	0.00%
450-1400-05400	Site Plan Application Fees	(40,000)	(40,000)	0	0.00%
450-1400-05550	Subdivision Application Fees	(36,000)	(36,000)	0	0.00%
450-1400-06000	Zoning Application Fees	(30,000)	(30,000)	0	0.00%
450-1400-10000	Salaries & Wages	433,505	430,070	(3,435)	-0.79%
450-1400-10001	Salaries & Wages - Part time	21,000	21,000	0	0.00%
450-1400-11001	Employee Benefits	120,065	127,525	7,460	6.21%
450-1400-12200	Honorarium	3,000	3,000	0	0.00%
450-1400-12400	Safety Footware	500	500	0	0.00%
450-1400-12500	Course & Seminar Expenses	6,000	6,000	0	0.00%
450-1400-30100	Advertising Expense	10,000	10,000	0	0.00%
450-1400-30700	Books & Publications	2,000	2,000	0	0.00%
450-1400-31600	Computer Software	2,000	2,000	0	0.00%
450-1400-31800	Conference Expenses	2,500	2,500	0	0.00%
450-1400-34700	Membership Expense	4,200	4,200	0	0.00%
450-1400-34800	Mileage & Expenses	5,000	5,000	0	0.00%
450-1400-35200	Office Equipment & Furniture	500	500	0	0.00%
450-1400-35300	Office Supplies	6,000	6,000	0	0.00%
450-1400-36900	Telephone	1,000	1,000	0	0.00%
450-1400-40900	Consultants	20,000	20,000	0	0.00%
450-1400-41200	Legal Expenses	30,000	30,000	0	0.00%
450-1400-80251	Recovery: Payroll	(144,200)	0	144,200	-100.00%
450-1400-80261	Recovery: Allocated Salaries	0	(144,200)	(144,200)	100.00%
450-1400-92974	TSF to: Corporate Studies	10,000	10,000	0	0.00%
Program Administration Subtotal		397,070	401,095	4,025	1.01%
School Crossing Guards					
450-2100-10001	Salaries & Wages - Part time	25,415	25,415	0	0.00%
450-2100-11001	Employee Benefits	2,200	2,200	0	0.00%
School Crossing Guards Subtotal		27,615	27,615	0	0.00%
Committees of Adjustment					
450-4450-01000	Adjournment Fees	(1,800)	(1,800)	0	0.00%
450-4450-01700	Combined Variance/Consent Appli	(18,000)	(18,000)	0	0.00%
450-4450-01800	Consent Application Fees	(38,000)	(38,000)	0	0.00%
450-4450-03350	Minor Variance Application Fees	(30,000)	(30,000)	0	0.00%
450-4450-10000	Salaries & Wages	56,930	58,080	1,150	2.02%
450-4450-11001	Employee Benefits	16,950	18,180	1,230	7.26%
450-4450-12200	Honorarium	4,200	4,200	0	0.00%

		2013	2014	Difference	% Change
Community & Development					
Committees of Adjustment					
450-4450-12500	Course & Seminar Expenses	700	700	0	0.00%
450-4450-30700	Books & Publications	100	100	0	0.00%
450-4450-31800	Conference Expenses	2,300	2,300	0	0.00%
450-4450-34700	Membership Expense	250	250	0	0.00%
450-4450-34800	Mileage & Expenses	500	500	0	0.00%
450-4450-41200	Legal Expenses	1,000	1,000	0	0.00%
Committees of Adjustment Subtotal		(4,870)	(2,490)	2,380	-48.87%
Municipal Heritage Committee					
450-4500-01300	Application Fees	(2,000)	(2,000)	0	0.00%
450-4500-02000	Federal Grants	(2,000)	(2,000)	0	0.00%
450-4500-10000	Salaries & Wages	58,604	55,310	(3,294)	-5.62%
450-4500-11001	Employee Benefits	17,233	17,655	422	2.45%
450-4500-12200	Honorarium	5,400	5,400	0	0.00%
450-4500-12500	Course & Seminar Expenses	1,000	1,000	0	0.00%
450-4500-30100	Advertising Expense	2,000	2,000	0	0.00%
450-4500-30700	Books & Publications	250	250	0	0.00%
450-4500-31800	Conference Expenses	2,000	2,000	0	0.00%
450-4500-34700	Membership Expense	200	200	0	0.00%
450-4500-34800	Mileage & Expenses	500	500	0	0.00%
450-4500-34900	Miscellaneous	1,500	1,500	0	0.00%
450-4500-36700	Supplies	1,500	1,500	0	0.00%
450-4500-40900	Consultants	1,000	1,000	0	0.00%
450-4500-41200	Legal Expenses	1,000	1,000	0	0.00%
Municipal Heritage Committee Subtotal		88,187	85,315	(2,872)	-3.26%
Heritage Incentive Program					
450-4550-03450	Niagara Region Grant	(35,000)	(35,000)	0	0.00%
450-4550-63000	Grants Expense	70,000	70,000	0	0.00%
450-4550-91965	TSF from: Parking Revenue	(35,000)	(35,000)	0	0.00%
Heritage Incentive Program Subtotal		0	0	0	0.00%
Building Services					
450-4600-01450	Building Permits	(646,860)	(714,860)	(68,000)	10.51%
450-4600-02550	Inspection Certificates	(8,000)	(8,000)	0	0.00%
450-4600-10000	Salaries & Wages	336,810	343,560	6,750	2.00%
450-4600-11001	Employee Benefits	93,128	100,500	7,372	7.92%
450-4600-12400	Safety Footware	800	800	0	0.00%
450-4600-12500	Course & Seminar Expenses	10,000	10,000	0	0.00%
450-4600-30100	Advertising Expense	1,000	1,000	0	0.00%
450-4600-30700	Books & Publications	1,000	1,000	0	0.00%
450-4600-31500	Computer Hardware	2,000	2,000	0	0.00%
450-4600-31600	Computer Software	4,000	4,000	0	0.00%
450-4600-31800	Conference Expenses	5,000	5,000	0	0.00%
450-4600-34700	Membership Expense	2,100	2,100	0	0.00%
450-4600-34800	Mileage & Expenses	2,500	2,500	0	0.00%
450-4600-35200	Office Equipment & Furniture	4,000	4,000	0	0.00%
450-4600-35300	Office Supplies	6,000	6,000	0	0.00%
450-4600-40900	Consultants	1,000	1,000	0	0.00%

		2013	2014	Difference	% Change
Community & Development					
Building Services					
450-4600-41200	Legal Expenses	4,000	4,000	0	0.00%
450-4600-80250	Chargeback: Payroll	72,100	0	(72,100)	-100.00%
450-4600-80260	Chargeback: Allocated Salaries	0	72,100	72,100	100.00%
450-4600-80300	Chargeback: Administration	100,000	150,000	50,000	50.00%
Building Services Subtotal		(9,422)	(13,300)	(3,878)	41.16%
Building Services Vehicles					
450-4601-33300	Gasoline	2,000	2,000	0	0.00%
450-4601-34900	Miscellaneous	4,300	4,300	0	0.00%
450-4601-35000	Motor Vehicle Supplies	1,000	1,000	0	0.00%
450-4601-80250	Chargeback: Payroll	300	0	(300)	-100.00%
450-4601-92943	TSF to: Building Vehicle & Equi	6,000	6,000	0	0.00%
Building Services Vehicles Subtotal		13,600	13,300	(300)	-2.21%
By-Law Enforcement					
450-4650-03400	Miscellaneous Revenue	(1,000)	(1,000)	0	0.00%
450-4650-05350	Sign Permit Fees	(2,000)	(2,000)	0	0.00%
450-4650-10000	Salaries & Wages	52,416	60,925	8,509	16.23%
450-4650-11001	Employee Benefits	16,188	18,660	2,472	15.27%
450-4650-12200	Honorarium	3,000	3,000	0	0.00%
450-4650-12400	Safety Footware	400	400	0	0.00%
450-4650-12500	Course & Seminar Expenses	2,000	2,000	0	0.00%
450-4650-30100	Advertising Expense	1,000	1,000	0	0.00%
450-4650-31600	Computer Software	2,000	2,000	0	0.00%
450-4650-31800	Conference Expenses	2,000	2,000	0	0.00%
450-4650-34700	Membership Expense	500	500	0	0.00%
450-4650-34800	Mileage & Expenses	1,000	1,000	0	0.00%
450-4650-34900	Miscellaneous	1,000	1,000	0	0.00%
450-4650-35300	Office Supplies	1,000	1,000	0	0.00%
450-4650-41000	Contracts	5,000	5,000	0	0.00%
450-4650-41200	Legal Expenses	5,000	5,000	0	0.00%
By-Law Enforcement Subtotal		89,504	100,485	10,981	12.27%
By-Law Enforcement Vehicles					
450-4651-32550	Materials	1,100	1,100	0	0.00%
450-4651-33300	Gasoline	2,000	2,000	0	0.00%
450-4651-34100	Licenses	80	80	0	0.00%
450-4651-34900	Miscellaneous	1,550	1,550	0	0.00%
450-4651-92945	TSF to: By-Law Vehicle & Equipm	6,000	6,000	0	0.00%
By-Law Enforcement Vehicles Subtotal		10,730	10,730	0	0.00%
Protective Control - Animal & P					
450-4700-01850	Dog Licenses	(8,000)	(8,000)	0	0.00%
450-4700-03500	Non-Resident Hunting Licenses	(300)	(300)	0	0.00%
450-4700-05150	Resident Hunting Licenses	(50)	(50)	0	0.00%
450-4700-11001	Employee Benefits	1,000	1,000	0	0.00%
450-4700-34200	Livestock Claims	1,000	1,000	0	0.00%
450-4700-34900	Miscellaneous	500	500	0	0.00%
450-4700-41000	Contracts	35,525	35,525	0	0.00%

		2013	2014	Difference	% Change
Community & Development					
Protective Control - Animal & P					
450-4700-41200	Legal Expenses	500	500	0	0.00%
450-4700-61000	Humane Society Fees	16,500	16,500	0	0.00%
Protective Control - Animal & P Subtotal		46,675	46,675	0	0.00%
Protective Control - Grass & We					
450-4750-01050	Administration Revenue	(1,000)	(1,000)	0	0.00%
450-4750-05200	Services Rendered	(3,500)	(3,500)	0	0.00%
450-4750-41000	Contracts	3,000	3,000	0	0.00%
Protective Control - Grass & We Subtotal		(1,500)	(1,500)	0	0.00%
Tourism Signage					
450-4760-05200	Services Rendered	(14,000)	(14,000)	0	0.00%
450-4760-41000	Contracts	14,000	14,000	0	0.00%
Tourism Signage Subtotal		0	0	0	0.00%
Community & Development Total		657,589	667,925	10,336	1.57%



Appendix A: 2014 Operating Budget and Year Over Year Budget Variance 2013 and 2014

		2013	2014	Difference	% Change
Library					
Program Administration					
550-1400-01400	Annual Fundraising Event	(8,000)	(6,000)	2,000	-25.00%
550-1400-01401	Book Sales	0	(5,000)	(5,000)	100.00%
550-1400-01950	Donations Revenue	(3,000)	(3,000)	0	0.00%
550-1400-02050	Fines	(10,000)	(6,000)	4,000	-40.00%
550-1400-02300	Grants - Summer Jobs	(5,900)	(4,000)	1,900	-32.20%
550-1400-02350	Grants - Provincial	(23,904)	(23,904)	0	0.00%
550-1400-02400	Grants - SOLS Connectivity	(6,644)	(6,644)	0	0.00%
550-1400-02405	Grant - Tourism/Culture/Sports	0	(12,183)	(12,183)	100.00%
550-1400-02410	Grants - Provincial Pay Equity	(1,372)	(1,372)	0	0.00%
550-1400-02650	Lab Rental Fees	(500)	(500)	0	0.00%
550-1400-02660	Rotary Room Rental	0	(1,500)	(1,500)	100.00%
550-1400-04450	Photo Copy Revenue	0	(2,000)	(2,000)	100.00%
550-1400-04550	Programs - Adult	(1,000)	(1,000)	0	0.00%
550-1400-04552	Programs - Children	0	(1,500)	(1,500)	100.00%
550-1400-04554	Programs - W&W	0	(5,000)	(5,000)	100.00%
550-1400-04555	Non-Resident Memberships	0	(100)	(100)	100.00%
550-1400-05500	Magazine Sponsorships	0	(800)	(800)	100.00%
550-1400-05510	Merchandise Sales	0	(500)	(500)	100.00%
550-1400-05515	Lost Items	0	(200)	(200)	100.00%
550-1400-10000	Salaries & Wages	284,615	143,830	(140,785)	-49.47%
550-1400-10001	Salaries & Wages - Part time	54,630	189,115	134,485	246.17%
550-1400-11001	Employee Benefits	81,670	40,225	(41,445)	-50.75%
550-1400-11011	Employee Benefits - Part time	3,000	19,820	16,820	560.67%
550-1400-12500	Course & Seminar Expenses	1,750	3,000	1,250	71.43%
550-1400-30100	Advertising Expense	1,000	2,000	1,000	100.00%
550-1400-30300	Annual Dinner Expenses	260	1,000	740	284.62%
550-1400-30600	Magazine Newspaper Purchases	4,100	4,100	0	0.00%
550-1400-30610	Electronic/Shared Collection	8,780	15,000	6,220	70.84%
550-1400-31800	Conference Expenses	1,750	5,000	3,250	185.71%
550-1400-31900	Board Development	500	500	0	0.00%
550-1400-33400	General Expenses	6,000	8,000	2,000	33.33%
550-1400-33900	Insurance Expense	5,500	6,000	500	9.09%
550-1400-34000	Internet Expenses	6,000	6,000	0	0.00%
550-1400-34400	Maintenance - Evergreen ILS	13,000	12,300	(700)	-5.38%
550-1400-34700	Membership Expense	1,000	1,500	500	50.00%
550-1400-34800	Mileage & Expenses	1,500	2,500	1,000	66.67%
550-1400-35200	Office Equipment & Furniture	0	5,000	5,000	100.00%
550-1400-35400	Postage	200	200	0	0.00%
550-1400-35500	Processing Fees	4,000	4,000	0	0.00%

		2013	2014	Difference	% Change
Library					
Program Administration					
550-1400-35700	Program Expenses - Adult	5,000	1,000	(4,000)	-80.00%
550-1400-35702	Program Expenses - Children	0	1,500	1,500	100.00%
550-1400-35704	Program Expenses - W&W	0	5,000	5,000	100.00%
550-1400-36700	Supplies	7,800	9,000	1,200	15.38%
550-1400-36900	Telephone	1,800	1,800	0	0.00%
550-1400-40520	Web Maintainance	0	3,000	3,000	100.00%
550-1400-40800	Computer Support	6,000	5,000	(1,000)	-16.67%
550-1400-41005	Service Contracts	0	2,000	2,000	100.00%
550-1400-80100	Chargeback: Rental	60,000	60,000	0	0.00%
550-1400-91817	TSF from: DC: Library Facilites	0	(13,500)	(13,500)	100.00%
550-1400-92855	TSF to: Library Computer	12,500	12,500	0	0.00%
550-1400-92860	TSF to: Library Development	16,000	24,106	8,106	50.66%
550-1400-92865	TSF to: Library Donations	0	9,000	9,000	100.00%
550-1400-92963	TSF to: Contingency	0	30,303	30,303	100.00%
Program Administration Subtotal		528,035	538,596	10,561	2.00%
Library Total		528,035	538,596	10,561	2.00%



Appendix A: 2014 Operating Budget and Year Over Year Budget Variance 2013 and 2014

		2013	2014	Difference	% Change
Parks Recreation & Facilities M					
Program Administration					
650-1400-10000	Salaries & Wages	859,775	882,765	22,990	2.67%
650-1400-10001	Salaries & Wages - Part time	699,979	713,978	13,999	2.00%
650-1400-11001	Employee Benefits	243,691	263,510	19,819	8.13%
650-1400-11011	Employee Benefits - Part time	78,658	80,230	1,572	2.00%
650-1400-80251	Recovery: Payroll	(1,660,301)	(1,723,829)	(63,528)	3.83%
Program Administration Subtotal		221,802	216,654	(5,148)	-2.32%
Property Administration					
650-1450-05050	Rental Revenue	(14,650)	(14,650)	0	0.00%
650-1450-30800	Building Maintenance	3,100	3,100	0	0.00%
650-1450-33600	Grounds Supplies	1,050	1,050	0	0.00%
650-1450-33900	Insurance Expense	940	940	0	0.00%
650-1450-34900	Miscellaneous	100	100	0	0.00%
650-1450-37100	Utilities - Hydro	1,000	1,000	0	0.00%
650-1450-37300	Utilities - Water & Wastewater	150	150	0	0.00%
650-1450-37400	Vehicle & Equipment Maintenance	150	150	0	0.00%
650-1450-41000	Contracts	3,600	3,600	0	0.00%
650-1450-80250	Chargeback: Payroll	10,012	10,395	383	3.83%
650-1450-80500	Chargeback: Equipment Owned	1,500	1,500	0	0.00%
Property Administration Subtotal		6,952	7,335	383	5.51%
Municipal Offices					
650-3550-30800	Building Maintenance	19,000	19,000	0	0.00%
650-3550-33600	Grounds Supplies	2,680	2,680	0	0.00%
650-3550-33900	Insurance Expense	4,520	4,520	0	0.00%
650-3550-34900	Miscellaneous	100	100	0	0.00%
650-3550-36700	Supplies	5,150	5,150	0	0.00%
650-3550-37100	Utilities - Hydro	23,920	23,920	0	0.00%
650-3550-37200	Utilities - Natural Gas	6,900	6,900	0	0.00%
650-3550-37300	Utilities - Water & Wastewater	4,725	4,725	0	0.00%
650-3550-37400	Vehicle & Equipment Maintenance	200	200	0	0.00%
650-3550-41000	Contracts	1,060	1,060	0	0.00%
650-3550-80250	Chargeback: Payroll	52,449	54,456	2,007	3.83%
650-3550-80500	Chargeback: Equipment Owned	3,000	3,000	0	0.00%
Municipal Offices Subtotal		123,704	125,711	2,007	1.62%
Washrooms Maintenance					
650-3600-03400	Miscellaneous Revenue	(1,300)	(1,300)	0	0.00%
650-3600-30800	Building Maintenance	9,200	9,200	0	0.00%
650-3600-33600	Grounds Supplies	100	100	0	0.00%

		2013	2014	Difference	% Change
Parks Recreation & Facilities M					
Washrooms Maintenance					
650-3600-33900	Insurance Expense	1,077	1,077	0	0.00%
650-3600-36500	Small Tools & Equipment	1,000	1,000	0	0.00%
650-3600-36700	Supplies	19,550	19,550	0	0.00%
650-3600-37100	Utilities - Hydro	10,400	10,400	0	0.00%
650-3600-37200	Utilities - Natural Gas	1,134	1,134	0	0.00%
650-3600-37300	Utilities - Water & Wastewater	9,200	9,200	0	0.00%
650-3600-37500	Waste Disposal Fees	2,000	2,000	0	0.00%
650-3600-80250	Chargeback: Payroll	84,475	87,707	3,232	3.83%
650-3600-80500	Chargeback: Equipment Owned	18,000	18,000	0	0.00%
650-3600-91965	TSF from: Parking Revenue	(150,000)	(150,000)	0	0.00%
Washrooms Maintenance Subtotal		4,836	8,068	3,232	66.83%
Queen St. Maintenance					
650-3650-01900	Donations	(20,000)	(20,000)	0	0.00%
650-3650-30800	Building Maintenance	1,050	1,050	0	0.00%
650-3650-31000	Capital Expenditures under \$5K	3,000	3,000	0	0.00%
650-3650-33600	Grounds Supplies	15,500	15,500	0	0.00%
650-3650-36700	Supplies	4,635	4,635	0	0.00%
650-3650-37300	Utilities - Water & Wastewater	5,400	5,400	0	0.00%
650-3650-37500	Waste Disposal Fees	4,950	4,950	0	0.00%
650-3650-41000	Contracts	10,000	10,000	0	0.00%
650-3650-80250	Chargeback: Payroll	86,607	89,921	3,314	3.83%
650-3650-80500	Chargeback: Equipment Owned	25,000	25,000	0	0.00%
Queen St. Maintenance Subtotal		136,142	139,456	3,314	2.43%
Collingwood Property Pumphouse					
650-3700-05050	Rental Revenue	(400)	(400)	0	0.00%
650-3700-30800	Building Maintenance	5,000	5,000	0	0.00%
650-3700-33600	Grounds Supplies	325	325	0	0.00%
650-3700-33900	Insurance Expense	1,636	1,636	0	0.00%
650-3700-34900	Miscellaneous	100	100	0	0.00%
650-3700-80250	Chargeback: Payroll	7,629	7,921	292	3.83%
650-3700-80500	Chargeback: Equipment Owned	1,000	1,000	0	0.00%
Collingwood Property Pumphouse Subtotal		15,290	15,582	292	1.91%
105 Riverbeach Residence					
650-3725-05050	Rental Revenue	(27,600)	(27,600)	0	0.00%
650-3725-30800	Building Maintenance	3,000	3,000	0	0.00%
650-3725-33900	Insurance Expense	750	750	0	0.00%
105 Riverbeach Residence Subtotal		(23,850)	(23,850)	0	0.00%
Library Facility Maintenance					
650-3750-30800	Building Maintenance	8,000	8,000	0	0.00%
650-3750-33600	Grounds Supplies	1,100	1,100	0	0.00%
650-3750-33900	Insurance Expense	2,740	2,740	0	0.00%
650-3750-34900	Miscellaneous	100	100	0	0.00%
650-3750-36700	Supplies	3,600	3,600	0	0.00%
650-3750-37100	Utilities - Hydro	13,000	13,000	0	0.00%
650-3750-37200	Utilities - Natural Gas	6,100	6,100	0	0.00%

		2013	2014	Difference	% Change
Parks Recreation & Facilities M					
Library Facility Maintenance					
650-3750-37300	Utilities - Water & Wastewater	1,180	1,180	0	0.00%
650-3750-37500	Waste Disposal Fees	1,600	1,600	0	0.00%
650-3750-41000	Contracts	850	850	0	0.00%
650-3750-80101	Recovery: Rental	(60,000)	(60,000)	0	0.00%
650-3750-80250	Chargeback: Payroll	44,777	46,490	1,713	3.83%
650-3750-80500	Chargeback: Equipment Owned	6,000	6,000	0	0.00%
Library Facility Maintenance Subtotal		29,047	30,760	1,713	5.90%
Court House					
650-3800-03400	Miscellaneous Revenue	(500)	(500)	0	0.00%
650-3800-04800	Rent - Chamber of Commerce	(29,500)	(36,200)	(6,700)	22.71%
650-3800-04850	Rent - Other	(16,000)	(16,000)	0	0.00%
650-3800-04900	Rent - Parks Canada	(48,000)	(48,000)	0	0.00%
650-3800-04950	Rent - Shaw Festival	(40,830)	(40,830)	0	0.00%
650-3800-05000	Rent - Shaw Festival Theatre Fo	(6,000)	(6,000)	0	0.00%
650-3800-30800	Building Maintenance	28,000	28,000	0	0.00%
650-3800-33600	Grounds Supplies	530	530	0	0.00%
650-3800-33900	Insurance Expense	23,004	23,004	0	0.00%
650-3800-34100	Licenses	100	100	0	0.00%
650-3800-34800	Mileage & Expenses	5,000	5,000	0	0.00%
650-3800-34900	Miscellaneous	200	200	0	0.00%
650-3800-36500	Small Tools & Equipment	100	100	0	0.00%
650-3800-36700	Supplies	5,350	5,350	0	0.00%
650-3800-36900	Telephone	575	575	0	0.00%
650-3800-37100	Utilities - Hydro	35,000	35,000	0	0.00%
650-3800-37200	Utilities - Natural Gas	10,700	10,700	0	0.00%
650-3800-37300	Utilities - Water & Wastewater	7,000	7,000	0	0.00%
650-3800-37500	Waste Disposal Fees	775	775	0	0.00%
650-3800-41000	Contracts	5,000	5,000	0	0.00%
650-3800-80250	Chargeback: Payroll	60,104	62,404	2,300	3.83%
650-3800-80500	Chargeback: Equipment Owned	8,000	8,000	0	0.00%
Court House Subtotal		48,608	44,208	(4,400)	-9.05%
Community Centre - Anderson					
650-3850-01950	Donations Revenue	(22,000)	(18,000)	4,000	-18.18%
650-3850-02250	General Agreements	(20,100)	(20,100)	0	0.00%
650-3850-02900	Membership Revenue	(60,000)	(60,000)	0	0.00%
650-3850-03400	Miscellaneous Revenue	(1,000)	(1,000)	0	0.00%
650-3850-04850	Rent - Other	(55,000)	(60,000)	(5,000)	9.09%
650-3850-30100	Advertising Expense	1,000	1,000	0	0.00%
650-3850-30800	Building Maintenance	8,000	8,000	0	0.00%
650-3850-33600	Grounds Supplies	2,500	2,500	0	0.00%
650-3850-33900	Insurance Expense	12,038	12,038	0	0.00%
650-3850-34900	Miscellaneous	500	500	0	0.00%
650-3850-35300	Office Supplies	1,000	1,000	0	0.00%
650-3850-36500	Small Tools & Equipment	500	500	0	0.00%
650-3850-36700	Supplies	14,000	14,000	0	0.00%
650-3850-36900	Telephone	3,600	3,600	0	0.00%

		2013	2014	Difference	% Change
Parks Recreation & Facilities M					
Community Centre - Anderson					
650-3850-37100	Utilities - Hydro	42,000	42,000	0	0.00%
650-3850-37200	Utilities - Natural Gas	14,000	14,000	0	0.00%
650-3850-37300	Utilities - Water & Wastewater	8,000	8,000	0	0.00%
650-3850-37400	Vehicle & Equipment Maintenance	1,000	1,000	0	0.00%
650-3850-37500	Waste Disposal Fees	2,000	2,000	0	0.00%
650-3850-41000	Contracts	9,000	9,000	0	0.00%
650-3850-80250	Chargeback: Payroll	185,172	192,257	7,085	3.83%
650-3850-91922	TSF from: Community Centre	(75,000)	(75,000)	0	0.00%
Community Centre - Anderson Subtotal		71,210	77,295	6,085	8.55%
Community Centre - Queenston					
650-3950-04850	Rent - Other	(1,500)	(1,500)	0	0.00%
650-3950-30800	Building Maintenance	3,700	3,700	0	0.00%
650-3950-33600	Grounds Supplies	200	200	0	0.00%
650-3950-33900	Insurance Expense	1,355	1,355	0	0.00%
650-3950-36700	Supplies	300	300	0	0.00%
650-3950-36900	Telephone	550	550	0	0.00%
650-3950-37100	Utilities - Hydro	1,040	1,040	0	0.00%
650-3950-37200	Utilities - Natural Gas	3,400	3,400	0	0.00%
650-3950-37300	Utilities - Water & Wastewater	500	500	0	0.00%
650-3950-37400	Vehicle & Equipment Maintenance	100	100	0	0.00%
650-3950-63000	Grants Expense	750	750	0	0.00%
650-3950-80250	Chargeback: Payroll	7,629	7,921	292	3.83%
650-3950-80500	Chargeback: Equipment Owned	500	500	0	0.00%
Community Centre - Queenston Subtotal		18,524	18,816	292	1.58%
Niagara Pool					
650-4000-01150	Advanced Swimming Lessons	(2,300)	(2,300)	0	0.00%
650-4000-03400	Miscellaneous Revenue	(1,000)	(1,000)	0	0.00%
650-4000-03550	Other Rentals	(3,000)	(3,000)	0	0.00%
650-4000-04500	Private Lessons	(21,000)	(21,000)	0	0.00%
650-4000-04750	Public Swimming	(16,000)	(16,000)	0	0.00%
650-4000-05600	Swimming Lessons	(7,000)	(7,000)	0	0.00%
650-4000-30100	Advertising Expense	150	150	0	0.00%
650-4000-30700	Books & Publications	50	50	0	0.00%
650-4000-30800	Building Maintenance	6,500	6,500	0	0.00%
650-4000-32900	Equipment Rental Expense	375	375	0	0.00%
650-4000-33600	Grounds Supplies	100	100	0	0.00%
650-4000-33900	Insurance Expense	2,662	2,662	0	0.00%
650-4000-34300	Maintenance	100	100	0	0.00%
650-4000-34700	Membership Expense	300	300	0	0.00%
650-4000-34900	Miscellaneous	100	100	0	0.00%
650-4000-35300	Office Supplies	250	250	0	0.00%
650-4000-35900	Purchases for Resale	400	400	0	0.00%
650-4000-36500	Small Tools & Equipment	100	100	0	0.00%
650-4000-36700	Supplies	4,000	4,000	0	0.00%
650-4000-36800	Swimming Lesson Supplies	400	400	0	0.00%
650-4000-36900	Telephone	400	400	0	0.00%

		2013	2014	Difference	% Change
Parks Recreation & Facilities M					
Niagara Pool					
650-4000-37100	Utilities - Hydro	6,245	6,245	0	0.00%
650-4000-37200	Utilities - Natural Gas	6,000	6,000	0	0.00%
650-4000-37300	Utilities - Water & Wastewater	5,200	5,200	0	0.00%
650-4000-37400	Vehicle & Equipment Maintenance	100	100	0	0.00%
650-4000-80250	Chargeback: Payroll	49,389	51,279	1,890	3.83%
650-4000-80500	Chargeback: Equipment Owned	700	700	0	0.00%
Niagara Pool Subtotal		33,221	35,111	1,890	5.69%
St. Davids Pool					
650-4050-01150	Advanced Swimming Lessons	(300)	(300)	0	0.00%
650-4050-03400	Miscellaneous Revenue	(100)	(100)	0	0.00%
650-4050-03550	Other Rentals	(500)	(500)	0	0.00%
650-4050-04500	Private Lessons	(15,000)	(15,000)	0	0.00%
650-4050-04750	Public Swimming	(7,000)	(7,000)	0	0.00%
650-4050-05600	Swimming Lessons	(3,500)	(3,500)	0	0.00%
650-4050-30100	Advertising Expense	100	100	0	0.00%
650-4050-30700	Books & Publications	50	50	0	0.00%
650-4050-30800	Building Maintenance	9,000	9,000	0	0.00%
650-4050-32900	Equipment Rental Expense	300	300	0	0.00%
650-4050-33600	Grounds Supplies	100	100	0	0.00%
650-4050-33900	Insurance Expense	1,734	1,734	0	0.00%
650-4050-34300	Maintenance	1,000	1,000	0	0.00%
650-4050-34700	Membership Expense	225	225	0	0.00%
650-4050-35300	Office Supplies	200	200	0	0.00%
650-4050-36500	Small Tools & Equipment	100	100	0	0.00%
650-4050-36700	Supplies	3,100	3,100	0	0.00%
650-4050-36800	Swimming Lesson Supplies	100	100	0	0.00%
650-4050-36900	Telephone	500	500	0	0.00%
650-4050-37100	Utilities - Hydro	3,570	3,570	0	0.00%
650-4050-37200	Utilities - Natural Gas	4,225	4,225	0	0.00%
650-4050-37300	Utilities - Water & Wastewater	4,000	4,000	0	0.00%
650-4050-80250	Chargeback: Payroll	41,853	43,454	1,601	3.83%
650-4050-80500	Chargeback: Equipment Owned	700	700	0	0.00%
St. Davids Pool Subtotal		44,457	46,058	1,601	3.60%
Tennis Court					
650-4100-02900	Membership Revenue	(7,300)	(7,300)	0	0.00%
650-4100-05050	Rental Revenue	(600)	(600)	0	0.00%
650-4100-30800	Building Maintenance	500	500	0	0.00%
650-4100-33900	Insurance Expense	166	166	0	0.00%
650-4100-36700	Supplies	300	300	0	0.00%
650-4100-80250	Chargeback: Payroll	556	577	21	3.78%
650-4100-80500	Chargeback: Equipment Owned	100	100	0	0.00%
Tennis Court Subtotal		(6,278)	(6,257)	21	-0.33%
Virgil Arenas					
650-4150-01200	Advertising Revenue	(21,000)	(21,000)	0	0.00%
650-4150-02100	Floor Rental Minor Sports	(21,000)	(21,000)	0	0.00%
650-4150-02150	Floor Rental Other	(18,500)	(18,500)	0	0.00%

		2013	2014	Difference	% Change
Parks Recreation & Facilities M					
Virgil Arenas					
650-4150-02450	Ice Rental Revenue	(236,000)	(236,000)	0	0.00%
650-4150-02500	Ice Rentals Other	(185,000)	(185,000)	0	0.00%
650-4150-03400	Miscellaneous Revenue	(1,000)	(1,000)	0	0.00%
650-4150-04700	Public Skating Revenue	(10,000)	(10,000)	0	0.00%
650-4150-12400	Safety Footware	1,000	1,000	0	0.00%
650-4150-12500	Course & Seminar Expenses	6,000	6,000	0	0.00%
650-4150-30100	Advertising Expense	200	200	0	0.00%
650-4150-30800	Building Maintenance	69,000	69,000	0	0.00%
650-4150-33600	Grounds Supplies	530	530	0	0.00%
650-4150-33900	Insurance Expense	37,694	37,694	0	0.00%
650-4150-34100	Licenses	300	300	0	0.00%
650-4150-34300	Maintenance	1,000	1,000	0	0.00%
650-4150-34700	Membership Expense	700	700	0	0.00%
650-4150-34800	Mileage & Expenses	300	300	0	0.00%
650-4150-34900	Miscellaneous	100	100	0	0.00%
650-4150-35300	Office Supplies	500	500	0	0.00%
650-4150-36500	Small Tools & Equipment	2,000	2,000	0	0.00%
650-4150-36700	Supplies	11,900	11,900	0	0.00%
650-4150-36900	Telephone	1,230	1,230	0	0.00%
650-4150-37100	Utilities - Hydro	134,600	134,600	0	0.00%
650-4150-37200	Utilities - Natural Gas	48,600	48,600	0	0.00%
650-4150-37300	Utilities - Water & Wastewater	34,000	34,000	0	0.00%
650-4150-37400	Vehicle & Equipment Maintenance	500	500	0	0.00%
650-4150-37500	Waste Disposal Fees	1,030	1,030	0	0.00%
650-4150-40900	Consultants	1,500	1,500	0	0.00%
650-4150-41000	Contracts	2,625	2,625	0	0.00%
650-4150-80250	Chargeback: Payroll	471,453	489,492	18,039	3.83%
650-4150-80500	Chargeback: Equipment Owned	45,000	45,000	0	0.00%
Virgil Arenas Subtotal		379,262	397,301	18,039	4.76%
Concessions					
650-4200-02200	Food & Beverage Sales	(90,000)	(90,000)	0	0.00%
650-4200-05450	Skate Shapening	(6,000)	(6,000)	0	0.00%
650-4200-34900	Miscellaneous	100	100	0	0.00%
650-4200-35900	Purchases for Resale	50,000	50,000	0	0.00%
650-4200-36700	Supplies	500	500	0	0.00%
650-4200-37400	Vehicle & Equipment Maintenance	1,000	1,000	0	0.00%
650-4200-80250	Chargeback: Payroll	25,768	26,754	986	3.83%
Concessions Subtotal		(18,632)	(17,646)	986	-5.29%
Parks					
650-4250-01200	Advertising Revenue	(500)	(500)	0	0.00%
650-4250-01950	Donations Revenue	(1,000)	(1,000)	0	0.00%
650-4250-03400	Miscellaneous Revenue	(100)	(100)	0	0.00%
650-4250-03550	Other Rentals	(27,000)	(27,000)	0	0.00%
650-4250-05100	Rentals Minor Sports	(14,500)	(14,500)	0	0.00%
650-4250-12400	Safety Footware	750	750	0	0.00%
650-4250-12500	Course & Seminar Expenses	300	300	0	0.00%

		2013	2014	Difference	% Change
Parks Recreation & Facilities M					
Parks					
650-4250-30100	Advertising Expense	500	500	0	0.00%
650-4250-30800	Building Maintenance	23,000	23,000	0	0.00%
650-4250-31000	Capital Expenditures under \$5K	4,000	4,000	0	0.00%
650-4250-31800	Conference Expenses	900	900	0	0.00%
650-4250-32900	Equipment Rental Expense	1,000	1,000	0	0.00%
650-4250-33600	Grounds Supplies	29,500	29,500	0	0.00%
650-4250-33900	Insurance Expense	3,249	3,249	0	0.00%
650-4250-34300	Maintenance	500	500	0	0.00%
650-4250-34700	Membership Expense	150	150	0	0.00%
650-4250-34800	Mileage & Expenses	250	250	0	0.00%
650-4250-34900	Miscellaneous	100	100	0	0.00%
650-4250-36500	Small Tools & Equipment	4,200	4,200	0	0.00%
650-4250-36700	Supplies	7,500	7,500	0	0.00%
650-4250-37100	Utilities - Hydro	6,800	6,800	0	0.00%
650-4250-37200	Utilities - Natural Gas	600	600	0	0.00%
650-4250-37300	Utilities - Water & Wastewater	13,000	13,000	0	0.00%
650-4250-37400	Vehicle & Equipment Maintenance	2,000	2,000	0	0.00%
650-4250-37500	Waste Disposal Fees	4,900	4,900	0	0.00%
650-4250-41000	Contracts	6,000	6,000	0	0.00%
650-4250-80250	Chargeback: Payroll	382,520	397,156	14,636	3.83%
650-4250-80500	Chargeback: Equipment Owned	65,000	65,000	0	0.00%
Parks Subtotal		513,619	528,255	14,636	2.85%
Recreation					
650-4300-03400	Miscellaneous Revenue	(100)	(100)	0	0.00%
650-4300-04450	Photo Copy Revenue	(750)	(750)	0	0.00%
650-4300-12400	Safety Footware	500	500	0	0.00%
650-4300-12500	Course & Seminar Expenses	100	100	0	0.00%
650-4300-30100	Advertising Expense	4,200	4,200	0	0.00%
650-4300-30700	Books & Publications	100	100	0	0.00%
650-4300-31000	Capital Expenditures under \$5K	2,000	2,000	0	0.00%
650-4300-31800	Conference Expenses	1,000	1,000	0	0.00%
650-4300-33700	Health & Safety Programs	5,000	5,000	0	0.00%
650-4300-33900	Insurance Expense	3,034	3,034	0	0.00%
650-4300-34700	Membership Expense	300	300	0	0.00%
650-4300-34800	Mileage & Expenses	300	300	0	0.00%
650-4300-34900	Miscellaneous	500	500	0	0.00%
650-4300-35300	Office Supplies	5,700	5,700	0	0.00%
650-4300-35400	Postage	200	200	0	0.00%
650-4300-35600	Program Development	2,500	2,500	0	0.00%
650-4300-36700	Supplies	500	500	0	0.00%
650-4300-36900	Telephone	3,000	3,000	0	0.00%
650-4300-37400	Vehicle & Equipment Maintenance	100	100	0	0.00%
650-4300-41000	Contracts	200	200	0	0.00%
650-4300-80250	Chargeback: Payroll	2,003	2,080	77	3.84%
650-4300-80500	Chargeback: Equipment Owned	8,000	8,000	0	0.00%
Recreation Subtotal		38,387	38,464	77	0.20%

		2013	2014	Difference	% Change
Parks Recreation & Facilities M					
Cemetery					
650-4350-01500	Burial Charges	(69,000)	(71,000)	(2,000)	2.90%
650-4350-01600	Columbarium Sales	(18,000)	(18,000)	0	0.00%
650-4350-01750	Concrete Liner Sales	(28,000)	(28,000)	0	0.00%
650-4350-01950	Donations Revenue	(1,000)	(1,000)	0	0.00%
650-4350-02600	Investment Income	(10,000)	(10,000)	0	0.00%
650-4350-02800	Lot Sales	(55,000)	(56,000)	(1,000)	1.82%
650-4350-02950	Memorials	(84,000)	(84,000)	0	0.00%
650-4350-03400	Miscellaneous Revenue	(100)	(100)	0	0.00%
650-4350-05050	Rental Revenue	(800)	(800)	0	0.00%
650-4350-05250	Setting Markers	(3,000)	(3,000)	0	0.00%
650-4350-05700	Tent Revenue	(600)	(600)	0	0.00%
650-4350-12400	Safety Footware	250	250	0	0.00%
650-4350-12500	Course & Seminar Expenses	300	300	0	0.00%
650-4350-30100	Advertising Expense	200	200	0	0.00%
650-4350-30800	Building Maintenance	4,250	4,250	0	0.00%
650-4350-31000	Capital Expenditures under \$5K	2,500	2,500	0	0.00%
650-4350-31700	Concrete Liners	19,000	19,000	0	0.00%
650-4350-31800	Conference Expenses	950	950	0	0.00%
650-4350-32900	Equipment Rental Expense	500	500	0	0.00%
650-4350-33200	Foundations and Markers	47,000	47,000	0	0.00%
650-4350-33600	Grounds Supplies	6,180	6,180	0	0.00%
650-4350-33900	Insurance Expense	1,431	1,431	0	0.00%
650-4350-34300	Maintenance	1,300	1,300	0	0.00%
650-4350-34700	Membership Expense	250	250	0	0.00%
650-4350-34800	Mileage & Expenses	200	200	0	0.00%
650-4350-34900	Miscellaneous	100	100	0	0.00%
650-4350-35000	Motor Vehicle Supplies	200	200	0	0.00%
650-4350-35300	Office Supplies	1,000	1,000	0	0.00%
650-4350-36500	Small Tools & Equipment	1,500	1,500	0	0.00%
650-4350-36700	Supplies	2,000	2,000	0	0.00%
650-4350-36900	Telephone	1,600	1,600	0	0.00%
650-4350-37000	Trustees	700	700	0	0.00%
650-4350-37100	Utilities - Hydro	1,725	1,725	0	0.00%
650-4350-37200	Utilities - Natural Gas	2,680	2,680	0	0.00%
650-4350-37300	Utilities - Water & Wastewater	3,000	3,000	0	0.00%
650-4350-37400	Vehicle & Equipment Maintenance	300	300	0	0.00%
650-4350-37500	Waste Disposal Fees	670	670	0	0.00%
650-4350-41000	Contracts	5,030	5,030	0	0.00%
650-4350-80250	Chargeback: Payroll	147,905	153,565	5,660	3.83%
650-4350-80500	Chargeback: Equipment Owned	36,000	36,000	0	0.00%
Cemetery Subtotal		19,221	21,881	2,660	13.84%
Grave Openings & Closings					
650-4400-80500	Chargeback: Equipment Owned	4,000	4,000	0	0.00%
Grave Openings & Closings Subtotal		4,000	4,000	0	0.00%
Parks Recreation & Facilities M Total		1,659,522	1,707,202	47,680	2.87%



**Appendix A: 2014 Operating Budget and Year Over Year Budget Variance
2013 and 2014**

		2013	2014	Difference	% Change
Storm Water Management					
Program Administration					
730-1400-00901	General Levy	(350,000)	(356,965)	(6,965)	1.99%
730-1400-80260	Chargeback: Allocated Salaries	0	6,965	6,965	100.00%
730-1400-92903	TSF to: Storm Water Management	350,000	350,000	0	0.00%
Program Administration Subtotal		0	0	0	0.00%
Storm Water Management Total		0	0	0	0.00%



Appendix A: 2014 Operating Budget and Year Over Year Budget Variance 2013 and 2014

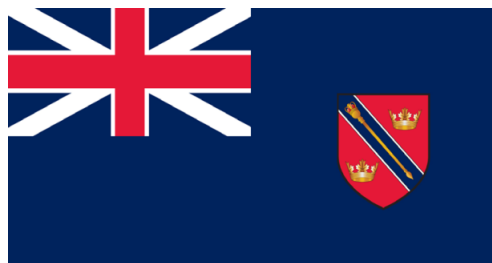
		2013	2014	Difference	% Change
Street Lighting					
Program Administration					
740-1400-00901	General Levy	(346,320)	(345,671)	649	-0.19%
740-1400-02250	General Agreements	(1,800)	(1,800)	0	0.00%
740-1400-32000	Construction Materials	20,000	20,000	0	0.00%
740-1400-34900	Miscellaneous	1,200	1,200	0	0.00%
740-1400-37100	Utilities - Hydro	220,000	220,000	0	0.00%
740-1400-41000	Contracts	40,000	41,717	1,717	4.29%
740-1400-80250	Chargeback: Payroll	15,000	14,386	(614)	-4.09%
740-1400-80260	Chargeback: Allocated Salaries	0	6,965	6,965	100.00%
740-1400-80300	Chargeback: Administration	2,000	0	(2,000)	-100.00%
740-1400-80400	Chargeback: Debt Charges	26,920	27,203	283	1.05%
740-1400-80500	Chargeback: Equipment Owned	1,000	1,000	0	0.00%
740-1400-80600	Chargeback: Public Works	7,000	0	(7,000)	-100.00%
740-1400-92907	TSF to: Street Lighting	15,000	15,000	0	0.00%
Program Administration Subtotal		0	0	0	0.00%
Street Lighting Total		0	0	0	0.00%



**Appendix A: 2014 Operating Budget and Year Over Year Budget Variance
2013 and 2014**

		2013	2014	Difference	% Change
St. Davids Sewer					
Program Administration					
750-1400-80400	Chargeback: Debt Charges	87,852	86,268	(1,584)	-1.80%
750-1400-91825	TSF from: DC: St. Davids Area-S	(87,852)	(86,268)	1,584	-1.80%
Program Administration Subtotal		0	0	0	0.00%
St. Davids Sewer Total		0	0	0	0.00%

Finalization





The Town of Niagara-On-The-Lake

Telephone (905) 468-3266
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1593 Four Mile Creek Road
P.O. Box 100
Virgil, Ontario
L0S 1T0

Report: CS-13-051

Committee Date:

Due in Council:

December 16, 2013

Report To: Lord Mayor and Council

Subject: Finalization of the 2014 Capital and Operating Budgets

1. RECOMMENDATION

It is respectfully recommended that:

- 1.1 The 2014 Capital Budget and 2015 - 2024 Capital Forecast be approved by Council as proposed in Report CS-13-049;
- 1.2 The 2014 Operating Budget be approved by Council as proposed in Report CS-13-050; and,
- 1.3 The Clerk prepare the necessary by-law to set and levy the rates of taxation for the Town of Niagara-on-the-Lake's purposes, for Niagara Regional purposes, and for educational purposes for the 2014 tax year, as soon as the applicable budgets have been approved.

2. PURPOSE / PROPOSAL

The purpose of this report is to seek final approval of the 2014 Capital and 2015 – 2024 Capital Forecast and 2014 Operating Budget, and to establish the authority to prepare the 2014 Tax Levy by-law.

3. BACKGROUND

Council approved the 2014 Budget Directions report, #CS-12-034, on September 16, 2013, which set in motion the preparation of the 2014 Capital Budget, the 10-year Capital Forecast, and the 2014 Operating Budget.

On December 16, 2013, Senior Management presented the 2014 Capital Budget and 2015 – 2024 Capital Forecast Report #CS-13-049 and the 2014 Operating Budget Report #CS-13-050. Both reports were approved "in principle" and now Senior Management is seeking final approval from Council for both 2014 budgets.

4. DISCUSSION / ANALYSIS

4.1 2014 Capital Budget and 2015 – 2024 Forecast Recommendations

The 2014 Capital Budget Report #CS-13-049 was presented to Council on December 16, 2013 and it recommended that:

- ✓ The Town of Niagara-on-the-Lake's (i) 2014 Capital Budget, in the amount of \$9,626,300, be approved; and (ii) the 10-year (2015 - 2024) Capital Forecast, in the amount of \$51,120,037, be approved "in principle" as outlined in this report; and,
- ✓ The 2014 Capital Levy Reserve contribution from the 2014 Operating Budget, in the amount of \$1,796,825, be approved "in principle."

4.2 2014 Operating Budget Recommendations

The 2014 Operating Budget Report CS-13-050 was presented to Council on December 16, 2013 and it recommended that:

- ✓ The proposed 2014 Operating Budget be approved "in principle;" and
- ✓ The 2014 Operating Budget, along with the 2014 Proposed Capital Budget and 10-year (2015 – 2024) Capital Forecast, be referred to Council for final approval.

Now that both budgets have been approved "in principle," Senior Management is requesting final approval so that staff may move forward with capital projects and operating programs.

5. FINANCIAL IMPLICATIONS

Now that both budgets have been approved "in principle," Senior Management is requesting final approval so that staff may move forward with capital projects and operating programs as detailed in reports #CS-13-049 and #CS-13-050.

6. COMMUNICATIONS

Once approved, the 2014 Capital and Operating Budgets will be posted on the Town's web site.

7. CONCLUSION

Senior Management is now seeking Council's approval on the 2014 Capital and Operating Budgets.

Prepared by,



**Brenda Garrett
Manager of Finance / Treasurer**

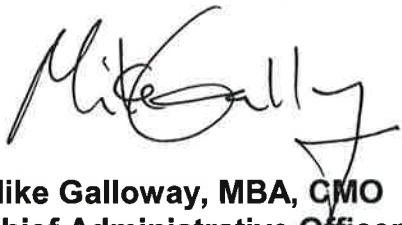


**Kyle Freeborn,
Deputy Treasurer**

Respectfully submitted,



**Sheldon Randall
Director of Corporate Services**



**Mike Galloway, MBA, CMO
Chief Administrative Officer**

ATTACHMENTS

WEB ATTACHMENTS

ATTACHMENTS FOR LINK