



The Town of  
**Niagara-On-The-Lake**

# *Operating & Capital Budget 2012*

The Corporation of the Town of Niagara-on-the-Lake,  
Ontario, Canada



# Operating Budget





## **Proposed 2012 Operating Budget**

Presented by: Brenda Garrett  
Manager of Finance / Treasurer

## **Proposed 2012 Operating Budget**

It is respectfully recommended:

- 2012 Operating Budget and
- 2012 Special Area and Rate-Supported Budgets
- Received/Referred to Council for Approval

## Proposed 2012 Operating Budget

- Council approved 2012 Budget Directions (Report #CS-11-020) on October 3, 2011:
  - Town's tax supported levy was not to exceed 1.6% over 2011 general levy
- SMT is proposing:
  - Town's tax supported 2012 levy is **1.47%** over the 2011
  - Under Budget Directions

## Proposed 2012 Operating Budget

- 2011 Tax Levy:
  - \$7,416,454
- 2012 Proposed Tax Levy:
  - \$7,525,362
- Dollar increase over 2011
  - \$108,908
- % increase over 2011
  - **1.47% - Under Budget Directions of 1.6%**

## **Proposed 2012 Operating Budget**

Challenges for SMT members include:

- Budgeting salaries in home cost centres
  - Chargeback/recovery methodology to allocate salaries to:
    - capital project
    - operating cost centres
- New chart of accounts
- Non-capital items within capital
- 2.5% salary increase

## **Proposed 2012 Operating Budget**

2012 Budget Focus:

- In depth analysis of salary allocations
- In depth analysis of benefit budgets
- Allowed for an equitable redistribution of 2012 budget allocations

## Proposed 2012 Operating Budget

### 2012 Budget Highlights by Department

## Proposed 2012 Operating Budget

	Budget 2011	Budget 2012	Difference	% Change
<b>Municipal Purposes</b>				
Revenue	(11,166,660)	(11,348,312)	(181,652)	
Expense	2,982,071	3,053,694	71,623	
	(8,184,589)	(8,294,618)	(110,029)	1.34%

Reason for increase:

- Levy increase of \$108,908



## Proposed 2012 Operating Budget

	Budget 2011	Budget 2012	Difference	% Change
Council and Administration				
Expense	480,044	448,405	(31,639)	
	480,044	448,405	(31,639)	-6.59%

Reason for decrease:

- Budget correction to benefit budgets

## Proposed 2012 Operating Budget

	Budget 2011	Budget 2012	Difference	% Change
Corporate Services				
Revenue	(124,165)	(96,210)	27,955	
Expense	1,842,829	1,899,028	56,199	
	1,718,664	1,802,818	84,154	4.90%

Reason for increase:

- Budget correction to salary budget

## Proposed 2012 Operating Budget

	Budget 2011	Budget 2012	Difference	% Change
<b>Fire Department</b>				
Revenue	(45,770)	(45,770)	0	
Expense	1,127,835	1,145,011	17,176	
	1,082,065	1,099,241	17,176	1.59%

Reason for increase:

- 2.5% increase to salary budget
- Increase within budget directions

## Proposed 2012 Operating Budget

	Budget 2011	Budget 2012	Difference	% Change
<b>Public Works</b>				
Expense	0	(63,778)	(63,778)	
	0	(63,778)	(63,778)	-
<b>Roads Department</b>				
Revenue	(173,676)	(179,185)	(5,509)	
Expense	724,744	731,613	6,869	
	551,068	552,428	1,360	0.25%
<b>Roads Maintenance</b>				
Revenue	(5,000)	0	5,000	
Expense	1,565,896	1,561,746	(4,150)	
	1,560,896	1,561,746	850	0.05%
<b>Total Public Works</b>	2,111,964	2,050,396	(61,568)	-2.92%

Reason for decrease:

- Budget correction to salary budgets
- Allocation for salary recovery from Capital Projects

## Proposed 2012 Operating Budget

	Budget 2011	Budget 2012	Difference	% Change
<b>Parking Operations</b>				
Revenue	(967,700)	(967,700)	0	
Expense	967,700	967,700	0	
	0	0	0	-

Budget allocation for Transit Services

- As per PW-11-045, November 14, 2011

## Proposed 2012 Operating Budget

	Budget 2011	Budget 2012	Difference	% Change
<b>Community &amp; Development</b>				
Revenue	(902,449)	(841,425)	61,024	
Expense	1,614,619	1,587,440	(27,179)	
	712,170	746,015	33,845	4.75%

Reason for increase:

- Relocation of Provincial Offences Revenue to Municipal Purposes

## Proposed 2012 Operating Budget

	Budget 2011	Budget 2012	Difference	% Change
<b>Library</b>				
Revenue	(81,620)	(75,820)	5,800	
Expense	554,959	594,010	39,051	
	473,339	518,190	44,851	9.48%

Reason for increase:

- Budget correction to:
  - salary budget
  - benefit budget
  - capital expenses in operating

## Proposed 2012 Operating Budget

	Budget 2011	Budget 2012	Difference	% Change
<b>Parks Recreation &amp; Facilities</b>				
Revenue	(1,264,340)	(1,281,940)	(17,600)	
Expense	2,870,683	2,911,493	40,810	
	1,606,343	1,629,553	23,210	1.44%

Reason for increase:

- Regular salary increase of 2.5%
- Adjustments to new/old Community Center budget

## **Proposed 2012 Operating Budget**

- Next Steps:
  - Final Approval of Capital and Operating Budgets – January 2012
  - Tax impact on NOTL residents report
  - Reserve Report – Q1 2012
  - Budget to Actual Variance Reporting
    - June 2012 Results
    - September 2012 Results
    - November 2012 Results – Project year-end surplus
    - Surplus Allocation Report – Q2 2013



# The Town of Niagara-On-The-Lake

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<b>Report:</b>	<b>CS-11-030</b>	<b>Committee Date:</b>	<b>December 05, 2011</b>
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<b>Due in Council:</b>	December 12, 2011
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<b>Report To:</b>	<b>Corporate Services Advisory Committee</b>
<b>Subject:</b>	<b>2012 Proposed Operating Budget</b>

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## 1. RECOMMENDATION

It is respectfully recommended:

- 1.1 that the proposed 2012 Operating Budget be received and referred to Council for approval; and,
- 1.2 that the proposed 2012 Special Area and Rate-Supported Budgets be received and referred to Council for approval.

## 2. PURPOSE / PROPOSAL

The purpose of this report is to provide an overview of the proposed 2012 Operating Budget. The CAO, in conjunction with the Senior Management Team, has prepared a budget which reflects a 1.47% increase or \$108,908 over the 2011 Approved Operating Budget. The Operating Budget for 2011 was approved at \$7,416,454 and this year management is recommending a tax supported general levy of \$7,525,362.

An overview of the 2012 Special Area and Rate-Supported Budgets is also provided in this report. Special area and rate-supported budgets include street lighting, wastewater collection, storm water management, and water distribution. Although wastewater and water rates have been set through a prior report (Report #CS-11-028), detailed budgets for all Special Area and Rate-Supported programs are presented in this report for Council's review.

The report is presented for review and consideration at the Committee of the Whole meeting on December 5, 2011 and to Council on December 12, 2012. A report requesting final approval for both Capital and Operating Budgets will be presented to Council in January. As soon as all requisitions are available, Niagara Region and Education, Council will be made aware of the tax impact for the Town's rate payer.

### **3. BACKGROUND**

Council approved 2012 Budget Directions (Report #CS-11-020) on October 3, 2011 which set in motion the preparation of the 10-year capital budget and forecast, and the operating budget.

On December 5, 2011, management presented the 2012 Capital Budget & 2012 – 2021 Capital Forecast (Report #CS-11-029) to COTW and has also completed the 2012 Operating Budget. Council had directed management to prepare an operating budget such that the increase to the Town's tax supported general levy does not exceed 1.6%. Management is pleased to report that they have met Council's target.

### **4. DISCUSSION / ANALYSIS**

#### **Operating Budget Process**

For the 2012 Operating Budget, there are no known financial challenges that will prevent SMT from achieving Council's recommended guidance. However, the challenge for this year's budget will be initiated from the implementation of the new financial system.

Challenges for SMT members include:

- Budgeting and recording salaries in home cost centres
- Chargeback and recovery methodology to allocate salaries to capital projects and other operating cost centres
- A new chart of accounts for operating cost centres and capital projects
- Change to the budgeting practice of budgeting for non-capital items within capital
- 2.5% salary increase

As with past budget practices, the 2012 budget will start with 2011 as the base budget. There are no program changes for 2012 or requests for increases to staff complement.

For 2012, SMT is recommending an increase of 1.47% which reflects an increase of \$108,908 over the 2011 Approved Operating Budget. The Operating Budget for 2011 was approved at \$7,416,454 and for 2012 management is recommending a tax supported general levy of \$7,525,362.

#### **Departmental Highlights**

For 2012, there was a review of salaries and benefit budgets. Salaries and benefit budgets were moved to a central cost centre within each department so that an analysis of the actual departmental requirements could be performed. As a result of that analysis, it was determined that some departments were short in there salary and

benefit budget allocations. This analysis allowed SMT to redistribute the 2012 budgets to a more equitable salary and benefit budget by departmental needs.

Attached to this report in Appendix A: 2012 Operating Budget Details, there is a line by line detail of all departmental budgets.

## **5. FINANCIAL IMPLICATIONS**

The anticipated final approval of the 2012 Operating Budget, in January 2012, will establish the authority for preparing the 2012 Tax Levy by-law. Staff will proceed with expenditures on Town programs and amend budgets based on budget increases and program changes as outlined in this report.

## **6. COMMUNICATIONS**

The proposed 2012 Operating Budget review material will be posted on the Town's website.

## **7. CONCLUSION**

The proposed 2012 Operating Budget is presented for Council's consideration. Senior Management has prepared the operating budget in accordance with the 2012 Budget Directions as set out in CS-11-020, dated October 3, 2011.

**Prepared by,**

**Brenda Garrett  
Manager of Finance/Treasurer**

**Respectfully submitted,**

**Sheldon Randall  
Director of Corporate Services**



**Mike Galloway**  
**Chief Administrative Officer**

ATTACHMENTS



Appendix A 2012 Operating Budget.pdf



PRESENTATION Proposed 2012 Operating Budget.pdf

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First Capital of Upper Canada - 1792

# Niagara-on-the-Lake

## Year Over Year Budget Variance

2011 and 2012

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Municipal Purposes	Budget 2011	Budget 2012	Difference	% Change
<b>Taxation</b>				
100-9000-00901 General Levy	(7,416,454)	(7,525,362)	(108,908)	1.47%
100-9000-00902 Payment in Lieu	(493,800)	(493,800)	0	0.00%
100-9000-00903 Supplementary Levy	(75,000)	(75,000)	0	0.00%
100-9000-02250 General Agreements	(34,760)	(34,760)	0	0.00%
100-9000-37700 Write-off Expense	55,000	55,000	0	0.00%
100-9000-37702 Charity Rebate	6,000	6,000	0	0.00%
100-9000-37703 Vacancy Rebate	4,000	4,000	0	0.00%
	<b>(7,955,014)</b>	<b>(8,063,922)</b>	<b>(108,908)</b>	<b>1.37%</b>
<b>Corporate Revenues</b>				
100-9005-00905 OMPF	(1,078,600)	(1,078,600)	0	0.00%
100-9005-00906 Federal Gas Tax Grant	(449,700)	(449,700)	0	0.00%
100-9005-00907 Tax Penalty & Interest	(443,000)	(443,000)	0	0.00%
100-9005-00908 Hydro Proceeds - Principle	(600,315)	(600,315)	0	0.00%
100-9005-00909 Hydro Proceeds - Interest	(400,031)	(400,031)	0	0.00%
100-9005-00910 Dock Rental Revenue	(115,000)	(115,000)	0	0.00%
100-9005-00911 Aggregate Resources Grant	(5,000)	(5,000)	0	0.00%
100-9005-02600 Interest Income	(55,000)	(55,000)	0	0.00%
100-9005-04650 Provincial Offences Act Revenue	0	(72,744)	(72,744)	---
100-9005-91991 TSF from: Tax Rate Stabilizatio	(270,000)	(250,000)	20,000	-7.41%
100-9005-92827 TSF to: Federal Gas Tax	449,700	449,700	0	0.00%
100-9005-92970 TSF to: Dock Area Improvements	115,000	115,000	0	0.00%
	<b>(2,851,946)</b>	<b>(2,904,690)</b>	<b>(52,744)</b>	<b>1.85%</b>
<b>Corporate Expenses</b>				
100-9010-33900 Insurance Expense	18,000	18,000	0	0.00%
100-9010-34700 Membership Expense	4,400	4,400	0	0.00%
100-9010-37706 Niagara Specialized Transit	5,000	5,000	0	0.00%
100-9010-37708 OMB Fees	25,000	25,000	0	0.00%
100-9010-37710 Economic Development	2,500	2,500	0	0.00%
100-9010-40900 Consultants	50,000	50,000	0	0.00%
100-9010-41000 Contracts	3,000	3,000	0	0.00%

100-9010-41200	Legal Expenses	45,000	45,000	0	0.00%
100-9010-64000	Discretionary Grants	233,055	245,430	12,375	5.31%
100-9010-80301	Recovery: Administration	(100,000)	(100,000)	0	0.00%
100-9010-91965	TSF from: Parking Revenue	(4,000)	0	4,000	-100.00%
100-9010-92901	TSF to: Capital Levy	1,685,000	1,753,000	68,000	4.04%
100-9010-92908	TSF to: Irrigation	50,000	50,000	0	0.00%
100-9010-92921	TSF to: Future Facilities	125,000	125,000	0	0.00%
100-9010-92961	TSF to: Insurance	82,440	82,440	0	0.00%
100-9010-92963	TSF to: Contingency	25,000	25,000	0	0.00%
		<b>2,249,395</b>	<b>2,333,770</b>	<b>84,375</b>	<b>3.75%</b>
<b>Debt Management</b>					
100-9015-20100	Debt Charges	436,753	919,077	482,324	110.43%
100-9015-80400	Chargeback: Debt Charges	195,591	0	(195,591)	-100.00%
100-9015-80401	Recovery: Debt Charges	(45,447)	(317,240)	(271,793)	598.04%
100-9015-91811	TSF from: DC: Roads, Sidewalks	(110,000)	0	110,000	-100.00%
100-9015-91813	TSF from: DC: Fire Facilities	(75,000)	0	75,000	-100.00%
100-9015-91817	TSF from: DC: Library Facilities	(16,500)	(124,419)	(107,919)	654.05%
100-9015-91921	TSF from: Future Facilities	(70,191)	(194,964)	(124,773)	177.76%
		<b>315,206</b>	<b>282,454</b>	<b>(32,752)</b>	<b>-10.39%</b>
<b>Community Relations</b>					
100-9020-34900	Miscellaneous	3,270	3,270	0	0.00%
100-9020-37720	Employee Recognition	17,500	17,500	0	0.00%
100-9020-37722	Community Shuttle	10,000	10,000	0	0.00%
100-9020-37724	Senior Citizens	3,000	3,000	0	0.00%
100-9020-37726	Civic Recognition	2,000	2,000	0	0.00%
100-9020-37728	Floral Tributes	700	700	0	0.00%
100-9020-37730	Physician Search	2,500	2,500	0	0.00%
100-9020-37732	Christmas Decorations	3,500	3,500	0	0.00%
		<b>42,470</b>	<b>42,470</b>	<b>0</b>	<b>0.00%</b>
<b>Elections Management</b>					
100-9025-92925	TSF to: Elections	15,300	15,300	0	0.00%
		<b>15,300</b>	<b>15,300</b>	<b>0</b>	<b>0.00%</b>
<b>Accessibility Management</b>					
100-9030-40900	Consultants	10,000	10,000	0	0.00%
100-9030-91921	TSF from: Future Facilities	(30,000)	(30,000)	0	0.00%
100-9030-92971	TSF to: Ontario Disabilities Ac	20,000	20,000	0	0.00%
		<b>0</b>	<b>0</b>	<b>0</b>	<b>---</b>

		(8,184,589)	(8,294,618)	(110,029)	1.34%
Council and Administration		Budget 2011	Budget 2012	Difference	% Change
Members of Council					
120-1000-10000	Salaries & Wages	135,741	140,000	4,259	3.14%
120-1000-11001	Employee Benefits	63,470	35,000	(28,470)	-44.86%
120-1000-12500	Course & Seminar Expenses	500	1,000	500	100.00%
120-1000-31800	Conference Expenses	10,000	12,000	2,000	20.00%
120-1000-33900	Insurance Expense	3,770	4,000	230	6.10%
120-1000-34800	Mileage & Expenses	8,000	8,000	0	0.00%
120-1000-34900	Miscellaneous	4,000	5,500	1,500	37.50%
120-1000-35200	Office Equipment & Furniture	500	1,000	500	100.00%
120-1000-35300	Office Supplies	1,000	1,500	500	50.00%
		226,981	208,000	(18,981)	-8.36%
Chief Administrative Officer					
120-1050-10000	Salaries & Wages	188,723	183,675	(5,048)	-2.67%
120-1050-11001	Employee Benefits	50,840	38,230	(12,610)	-24.80%
120-1050-12500	Course & Seminar Expenses	1,000	4,000	3,000	300.00%
120-1050-30700	Books & Publications	1,500	1,500	0	0.00%
120-1050-31800	Conference Expenses	4,000	5,000	1,000	25.00%
120-1050-34700	Membership Expense	1,500	1,500	0	0.00%
120-1050-34800	Mileage & Expenses	500	1,000	500	100.00%
120-1050-34900	Miscellaneous	500	1,000	500	100.00%
120-1050-35200	Office Equipment & Furniture	2,000	2,000	0	0.00%
120-1050-35300	Office Supplies	500	500	0	0.00%
120-1050-36700	Supplies	2,000	2,000	0	0.00%
		253,063	240,405	(12,658)	-5.00%
		480,044	448,405	(31,639)	-6.59%
Corporate Services		Budget 2011	Budget 2012	Difference	% Change
Financial Services					
130-1100-03400	Miscellaneous Revenue	(6,225)	(6,500)	(275)	4.42%
130-1100-05660	Tax Certificates	(10,000)	(10,000)	0	0.00%
130-1100-05670	Tax Requests	(12,000)	(12,000)	0	0.00%
130-1100-10000	Salaries & Wages	483,800	498,735	14,935	3.09%
130-1100-10002	Salaries & Wages - Overtime	1,500	0	(1,500)	-100.00%
130-1100-11001	Employee Benefits	143,000	122,508	(20,492)	-14.33%

130-1100-12500	Course & Seminar Expenses	2,000	2,000	0	0.00%
130-1100-30100	Advertising Expense	5,300	5,300	0	0.00%
130-1100-30500	Bank Service Charges	14,500	14,500	0	0.00%
130-1100-30505	Audit Fees	40,000	40,000	0	0.00%
130-1100-30700	Books & Publications	100	100	0	0.00%
130-1100-31200	Collections Charges	2,000	2,000	0	0.00%
130-1100-31800	Conference Expenses	3,000	3,000	0	0.00%
130-1100-34700	Membership Expense	1,820	1,820	0	0.00%
130-1100-34800	Mileage & Expenses	2,000	2,000	0	0.00%
130-1100-34900	Miscellaneous	2,500	2,500	0	0.00%
130-1100-35200	Office Equipment & Furniture	10,000	10,000	0	0.00%
130-1100-35300	Office Supplies	5,000	5,000	0	0.00%
130-1100-35350	Printing	4,000	4,000	0	0.00%
130-1100-41000	Contracts	22,500	22,500	0	0.00%
130-1100-80201	Recovery: Rate Supported	(46,575)	(50,000)	(3,425)	7.35%
130-1100-80301	Recovery: Administration	(27,875)	(27,875)	0	0.00%
130-1100-80500	Chargeback: Equipment Owned	375	0	(375)	-100.00%
		<b>640,720</b>	<b>629,588</b>	<b>(11,132)</b>	<b>-1.74%</b>

#### Clerks

130-1125-01350	Bed & Breakfast Licences	(85,390)	(61,560)	23,830	-27.91%
130-1125-02850	Lottery License Fees	(3,400)	(3,000)	400	-11.76%
130-1125-03400	Miscellaneous Revenue	(3,000)	(3,000)	0	0.00%
130-1125-04450	Photo Copy Revenue	(150)	(150)	0	0.00%
130-1125-10000	Salaries & Wages	222,835	232,687	9,852	4.42%
130-1125-10002	Salaries & Wages - Overtime	3,000	0	(3,000)	-100.00%
130-1125-11001	Employee Benefits	67,300	59,109	(8,191)	-12.17%
130-1125-12500	Course & Seminar Expenses	1,200	1,200	0	0.00%
130-1125-30100	Advertising Expense	700	700	0	0.00%
130-1125-30700	Books & Publications	1,800	1,800	0	0.00%
130-1125-31000	Capital Expenditures under \$5K	1,000	1,000	0	0.00%
130-1125-31800	Conference Expenses	850	850	0	0.00%
130-1125-34700	Membership Expense	375	375	0	0.00%
130-1125-34800	Mileage & Expenses	800	800	0	0.00%
130-1125-35200	Office Equipment & Furniture	2,250	2,250	0	0.00%
130-1125-35300	Office Supplies	1,250	1,250	0	0.00%
130-1125-41000	Contracts	3,000	3,000	0	0.00%
130-1125-41200	Legal Expenses	3,500	3,500	0	0.00%

	<b>217,920</b>	<b>240,811</b>	<b>22,891</b>	<b>10.50%</b>
<b>Information Systems</b>				
130-1150-10000 Salaries & Wages	185,196	173,520	(11,676)	-6.30%
130-1150-10002 Salaries & Wages - Overtime	1,500	0	(1,500)	-100.00%
130-1150-11001 Employee Benefits	53,520	44,283	(9,237)	-17.26%
130-1150-12500 Course & Seminar Expenses	500	1,000	500	100.00%
130-1150-30700 Books & Publications	100	500	400	400.00%
130-1150-30800 Building Maintenance	2,000	2,000	0	0.00%
130-1150-31000 Capital Expenditures under \$5K	3,000	3,500	500	16.67%
130-1150-31500 Computer Hardware	16,100	16,500	400	2.48%
130-1150-31800 Conference Expenses	750	1,000	250	33.33%
130-1150-32100 Corporate Telephone System	67,000	67,000	0	0.00%
130-1150-33900 Insurance Expense	700	750	50	7.14%
130-1150-34000 Internet Expenses	10,000	10,000	0	0.00%
130-1150-34100 Licenses	39,140	39,150	10	0.03%
130-1150-34800 Mileage & Expenses	2,000	2,000	0	0.00%
130-1150-34900 Miscellaneous	500	700	200	40.00%
130-1150-35300 Office Supplies	500	700	200	40.00%
130-1150-36700 Supplies	750	1,000	250	33.33%
130-1150-41000 Contracts	68,500	78,100	9,600	14.01%
	<b>451,756</b>	<b>441,703</b>	<b>(10,053)</b>	<b>-2.23%</b>
<b>Human Resources &amp; Payroll</b>				
130-1350-03400 Miscellaneous Revenue	(4,000)	0	4,000	-100.00%
130-1350-10000 Salaries & Wages	112,443	117,317	4,874	4.33%
130-1350-10002 Salaries & Wages - Overtime	0	2,000	2,000	---
130-1350-11001 Employee Benefits	29,800	29,737	(63)	-0.21%
130-1350-11002 Retiree Benefits	50,000	50,000	0	0.00%
130-1350-11003 WSIB Expenses	30,000	30,000	0	0.00%
130-1350-12500 Course & Seminar Expenses	400	400	0	0.00%
130-1350-30100 Advertising Expense	15,000	5,000	(10,000)	-66.67%
130-1350-30700 Books & Publications	0	500	500	---
130-1350-32200 Corporate Training Budget	15,000	15,000	0	0.00%
130-1350-33700 Health & Safety Programs	5,050	5,000	(50)	-0.99%
130-1350-34700 Membership Expense	300	1,000	700	233.33%
130-1350-34800 Mileage & Expenses	0	2,000	2,000	---
130-1350-36100 Recruitment Expenses	11,000	5,000	(6,000)	-54.55%
130-1350-36700 Supplies	0	1,000	1,000	---

130-1350-40600 Benefits Consulting/EAP	7,500	5,000	(2,500)	-33.33%
130-1350-40900 Consultants	17,000	10,000	(7,000)	-41.18%
130-1350-41200 Legal Expenses	275	15,000	14,725	5354.55%
	<b>289,768</b>	<b>293,954</b>	<b>4,186</b>	<b>1.44%</b>

**Customer Service / Comm.**

130-1360-10000 Salaries & Wages	0	80,637	80,637	---
130-1360-11001 Employee Benefits	0	20,625	20,625	---
130-1360-12500 Course & Seminar Expenses	1,000	1,000	0	0.00%
130-1360-30100 Advertising Expense	6,000	8,000	2,000	33.33%
130-1360-31000 Capital Expenditures under \$5K	4,000	2,000	(2,000)	-50.00%
130-1360-34800 Mileage & Expenses	0	500	500	---
130-1360-35300 Office Supplies	0	500	500	---
130-1360-41000 Contracts	24,000	0	(24,000)	-100.00%
	<b>35,000</b>	<b>113,262</b>	<b>78,262</b>	<b>223.61%</b>

**Printing & Mail Room**

130-1365-32900 Equipment Rental Expense	40,000	40,000	0	0.00%
130-1365-35325 Paper & Printing Supplies	12,000	12,000	0	0.00%
130-1365-35350 Printing	1,000	1,000	0	0.00%
130-1365-35400 Postage	29,000	29,000	0	0.00%
130-1365-36700 Supplies	1,500	1,500	0	0.00%
	<b>83,500</b>	<b>83,500</b>	<b>0</b>	<b>0.00%</b>
	<b>1,718,664</b>	<b>1,802,818</b>	<b>84,154</b>	<b>4.90%</b>

**Fire Department**

**Program Administration**

	<b>Budget 2011</b>	<b>Budget 2012</b>	<b>Difference</b>	<b>% Change</b>
250-1400-02550 Inspection Certificates	(1,000)	(1,000)	0	0.00%
250-1400-03400 Miscellaneous Revenue	(13,000)	(13,000)	0	0.00%
250-1400-05050 Rental Revenue	(31,770)	(31,770)	0	0.00%
250-1400-10000 Salaries & Wages	148,625	324,815	176,190	118.55%
250-1400-10001 Salaries & Wages - Part time	1,538	0	(1,538)	-100.00%
250-1400-11001 Employee Benefits	51,610	78,312	26,702	51.74%
250-1400-12100 Protective Clothing	25,500	30,000	4,500	17.65%
250-1400-12200 Honorarium	272,900	286,500	13,600	4.98%
250-1400-12300 Uniforms, Coveralls, etc.	1,500	1,500	0	0.00%
250-1400-12500 Course & Seminar Expenses	1,000	1,000	0	0.00%
250-1400-30200 Alarm System	53,080	56,814	3,734	7.03%
250-1400-30700 Books & Publications	1,000	1,000	0	0.00%

250-1400-31000 Capital Expenditures under \$5K	1,000	1,000	0	0.00%
250-1400-31400 Communication Equipment	4,000	5,500	1,500	37.50%
250-1400-31800 Conference Expenses	2,500	2,500	0	0.00%
250-1400-32800 Emergency Planning	5,000	5,000	0	0.00%
250-1400-33000 Fire Fighting Equipment	20,000	27,600	7,600	38.00%
250-1400-33900 Insurance Expense	11,000	11,000	0	0.00%
250-1400-34100 Licenses	4,000	4,000	0	0.00%
250-1400-34300 Maintenance	0	11,500	11,500	---
250-1400-34700 Membership Expense	2,500	2,500	0	0.00%
250-1400-34800 Mileage & Expenses	500	3,500	3,000	600.00%
250-1400-34900 Miscellaneous	4,000	4,000	0	0.00%
250-1400-35300 Office Supplies	3,600	3,600	0	0.00%
250-1400-36000 Radio System Maintenance	2,500	3,000	500	20.00%
250-1400-36700 Supplies	1,500	1,500	0	0.00%
250-1400-36900 Telephone	50	100	50	100.00%
250-1400-41100 Fire Hydrant Rentals	74,000	75,000	1,000	1.35%
250-1400-41200 Legal Expenses	500	500	0	0.00%
	<b>647,633</b>	<b>895,971</b>	<b>248,338</b>	<b>38.35%</b>

#### Vehicles & Equipment

250-1500-10000 Salaries & Wages	75	0	(75)	-100.00%
250-1500-11001 Employee Benefits	30	0	(30)	-100.00%
250-1500-32600 Diesel Fuel	8,400	6,900	(1,500)	-17.86%
250-1500-33300 Gasoline	7,050	7,800	750	10.64%
250-1500-33900 Insurance Expense	25,903	0	(25,903)	-100.00%
250-1500-34300 Maintenance	27,900	0	(27,900)	-100.00%
250-1500-34900 Miscellaneous	0	56,380	56,380	---
250-1500-35000 Motor Vehicle Supplies	100	0	(100)	-100.00%
	<b>69,458</b>	<b>71,080</b>	<b>1,622</b>	<b>2.34%</b>

#### District #1 - NOTL

250-1650-12200 Honorarium	125	130	5	4.00%
250-1650-33500 Grounds Services	4,000	4,000	0	0.00%
250-1650-33900 Insurance Expense	2,230	2,400	170	7.62%
250-1650-34300 Maintenance	3,500	0	(3,500)	-100.00%
250-1650-36700 Supplies	200	300	100	50.00%
250-1650-36900 Telephone	1,600	1,600	0	0.00%
250-1650-37100 Utilities - Hydro	7,600	6,500	(1,100)	-14.47%
250-1650-37200 Utilities - Natural Gas	10,500	10,500	0	0.00%



250-1650-37300 Utilities - Water & Wastewater	840	840	0	0.00%
	<b>30,595</b>	<b>26,270</b>	<b>(4,325)</b>	<b>-14.14%</b>
<b>District #2 - St. Davids</b>				
250-1700-12200 Honorarium	125	130	5	4.00%
250-1700-33500 Grounds Services	4,000	4,000	0	0.00%
250-1700-33900 Insurance Expense	1,390	1,500	110	7.91%
250-1700-34300 Maintenance	2,000	0	(2,000)	-100.00%
250-1700-36700 Supplies	100	300	200	200.00%
250-1700-36900 Telephone	1,400	1,400	0	0.00%
250-1700-37100 Utilities - Hydro	4,000	4,000	0	0.00%
250-1700-37200 Utilities - Natural Gas	7,600	6,500	(1,100)	-14.47%
250-1700-37300 Utilities - Water & Wastewater	1,100	1,100	0	0.00%
	<b>21,715</b>	<b>18,930</b>	<b>(2,785)</b>	<b>-12.83%</b>
<b>District #3 - Virgil</b>				
250-1750-12200 Honorarium	125	130	5	4.00%
250-1750-33500 Grounds Services	4,000	4,000	0	0.00%
250-1750-33900 Insurance Expense	1,500	2,800	1,300	86.67%
250-1750-34300 Maintenance	2,000	0	(2,000)	-100.00%
250-1750-36700 Supplies	0	300	300	---
250-1750-36900 Telephone	1,500	2,000	500	33.33%
250-1750-37100 Utilities - Hydro	9,000	8,000	(1,000)	-11.11%
250-1750-37200 Utilities - Natural Gas	13,000	10,000	(3,000)	-23.08%
250-1750-37300 Utilities - Water & Wastewater	1,200	1,200	0	0.00%
	<b>32,325</b>	<b>28,430</b>	<b>(3,895)</b>	<b>-12.05%</b>
<b>District #4 - Queenston</b>				
250-1800-12200 Honorarium	125	130	5	4.00%
250-1800-33500 Grounds Services	4,000	4,000	0	0.00%
250-1800-33900 Insurance Expense	975	1,100	125	12.82%
250-1800-34300 Maintenance	2,000	0	(2,000)	-100.00%
250-1800-36700 Supplies	0	300	300	---
250-1800-36900 Telephone	1,300	1,300	0	0.00%
250-1800-37100 Utilities - Hydro	2,400	2,400	0	0.00%
250-1800-37200 Utilities - Natural Gas	5,600	5,600	0	0.00%
250-1800-37300 Utilities - Water & Wastewater	2,800	2,000	(800)	-28.57%
	<b>19,200</b>	<b>16,830</b>	<b>(2,370)</b>	<b>-12.34%</b>
<b>District #5 - Glendale</b>				
250-1850-12200 Honorarium	125	130	5	4.00%

250-1850-33500 Grounds Services	4,000	4,000	0	0.00%
250-1850-33900 Insurance Expense	2,715	3,000	285	10.50%
250-1850-34300 Maintenance	2,000	0	(2,000)	-100.00%
250-1850-36900 Telephone	2,800	2,500	(300)	-10.71%
250-1850-37100 Utilities - Hydro	6,600	6,000	(600)	-9.09%
250-1850-37200 Utilities - Natural Gas	7,300	6,000	(1,300)	-17.81%
250-1850-37300 Utilities - Water & Wastewater	400	700	300	75.00%
	<b>25,940</b>	<b>22,330</b>	<b>(3,610)</b>	<b>-13.92%</b>

#### Prevention Division

250-1900-10000 Salaries & Wages	134,481	0	(134,481)	-100.00%
250-1900-11001 Employee Benefits	37,800	0	(37,800)	-100.00%
250-1900-31800 Conference Expenses	1,600	1,600	0	0.00%
250-1900-34800 Mileage & Expenses	500	500	0	0.00%
250-1900-35300 Office Supplies	100	200	100	100.00%
250-1900-36700 Supplies	2,500	2,500	0	0.00%
	<b>176,981</b>	<b>4,800</b>	<b>(172,181)</b>	<b>-97.29%</b>

#### Training Division

250-1950-10001 Salaries & Wages - Part time	39,678	0	(39,678)	-100.00%
250-1950-11001 Employee Benefits	4,440	0	(4,440)	-100.00%
250-1950-12500 Course & Seminar Expenses	5,000	5,000	0	0.00%
250-1950-31800 Conference Expenses	1,600	1,600	0	0.00%
250-1950-33100 Firefighters Per Diem	1,500	2,000	500	33.33%
250-1950-34800 Mileage & Expenses	4,000	4,000	0	0.00%
250-1950-34900 Miscellaneous	500	500	0	0.00%
250-1950-36700 Supplies	1,500	1,500	0	0.00%
	<b>58,218</b>	<b>14,600</b>	<b>(43,618)</b>	<b>-74.92%</b>
	<b>1,082,065</b>	<b>1,099,241</b>	<b>17,176</b>	<b>1.59%</b>

#### Public Works

##### Program Administration

	Budget 2011	Budget 2012	Difference	% Change
300-1400-10000 Salaries & Wages	0	1,832,700	1,832,700	---
300-1400-11001 Employee Benefits	0	452,580	452,580	---
300-1400-80251 Recovery: Salaries	0	(2,149,058)	(2,149,058)	---
300-1400-80253 Recovery: Salaries Capital	0	(200,000)	(200,000)	---
	<b>0</b>	<b>(63,778)</b>	<b>(63,778)</b>	<b>---</b>
	<b>0</b>	<b>(63,778)</b>	<b>(63,778)</b>	<b>---</b>

Roads Department	Budget 2011	Budget 2012	Difference	% Change
<b>Program Administration</b>				
310-1400-10000 Salaries & Wages	456,638	0	(456,638)	-100.00%
310-1400-10001 Salaries & Wages - Part time	25,625	0	(25,625)	-100.00%
310-1400-10002 Salaries & Wages - Overtime	8,000	8,000	0	0.00%
310-1400-11001 Employee Benefits	140,000	0	(140,000)	-100.00%
310-1400-12500 Course & Seminar Expenses	6,500	6,500	0	0.00%
310-1400-30100 Advertising Expense	2,000	1,500	(500)	-25.00%
310-1400-30400 Answering Service	1,000	1,700	700	70.00%
310-1400-30700 Books & Publications	300	300	0	0.00%
310-1400-30800 Building Maintenance	3,000	1,000	(2,000)	-66.67%
310-1400-31100 Cleaning Materials	500	500	0	0.00%
310-1400-31600 Computer Software	1,500	0	(1,500)	-100.00%
310-1400-31800 Conference Expenses	1,500	1,500	0	0.00%
310-1400-32000 Construction Materials	500	500	0	0.00%
310-1400-32700 Drafting Supplies	5,000	5,000	0	0.00%
310-1400-33500 Grounds Services	500	500	0	0.00%
310-1400-33900 Insurance Expense	40,000	40,000	0	0.00%
310-1400-34100 Licenses	6,680	11,200	4,520	67.66%
310-1400-34600 Meals & Refreshments	800	800	0	0.00%
310-1400-34700 Membership Expense	2,500	2,500	0	0.00%
310-1400-34800 Mileage & Expenses	1,500	1,000	(500)	-33.33%
310-1400-34900 Miscellaneous	500	500	0	0.00%
310-1400-35200 Office Equipment & Furniture	2,800	2,000	(800)	-28.57%
310-1400-35300 Office Supplies	8,000	5,000	(3,000)	-37.50%
310-1400-36000 Radio System Maintenance	500	0	(500)	-100.00%
310-1400-36500 Small Tools & Equipment	300	300	0	0.00%
310-1400-36700 Supplies	500	500	0	0.00%
310-1400-36900 Telephone	750	500	(250)	-33.33%
310-1400-37100 Utilities - Hydro	16,500	16,000	(500)	-3.03%
310-1400-37200 Utilities - Natural Gas	7,000	7,000	0	0.00%
310-1400-37300 Utilities - Water & Wastewater	1,000	1,000	0	0.00%
310-1400-37400 Vehicle & Equipment Maintenance	1,500	3,000	1,500	100.00%
310-1400-40900 Consultants	2,000	2,000	0	0.00%
310-1400-41000 Contracts	8,500	8,500	0	0.00%
310-1400-41200 Legal Expenses	1,000	1,000	0	0.00%
310-1400-80201 Recovery: Rate Supported	(228,000)	(228,000)	0	0.00%

310-1400-80250 Chargeback: Salaries	0	630,262	630,262	---
310-1400-80500 Chargeback: Equipment Owned	1,000	1,000	0	0.00%
310-1400-91963 TSF from: Contingency	(15,000)	(15,000)	0	0.00%
310-1400-91965 TSF from: Parking Revenue	(50,000)	(50,000)	0	0.00%
310-1400-92901 TSF to: Capital Levy	12,000	12,000	0	0.00%
	<b>474,893</b>	<b>480,062</b>	<b>5,169</b>	<b>1.09%</b>
<b>Inventory Maintenance</b>				
310-2200-10000 Salaries & Wages	2,000	0	(2,000)	-100.00%
310-2200-11001 Employee Benefits	500	0	(500)	-100.00%
310-2200-80250 Chargeback: Salaries	0	2,500	2,500	---
	<b>2,500</b>	<b>2,500</b>	<b>0</b>	<b>0.00%</b>
<b>Machine Shop</b>				
310-2250-10000 Salaries & Wages	15,375	0	(15,375)	-100.00%
310-2250-11001 Employee Benefits	4,500	0	(4,500)	-100.00%
310-2250-12100 Protective Clothing	3,800	3,000	(800)	-21.05%
310-2250-12400 Safety Footware	2,000	1,500	(500)	-25.00%
310-2250-30800 Building Maintenance	500	1,000	500	100.00%
310-2250-30900 Building Materials	500	500	0	0.00%
310-2250-31100 Cleaning Materials	1,000	800	(200)	-20.00%
310-2250-33600 Grounds Supplies	5,500	5,500	0	0.00%
310-2250-35200 Office Equipment & Furniture	500	500	0	0.00%
310-2250-36500 Small Tools & Equipment	9,000	8,000	(1,000)	-11.11%
310-2250-36700 Supplies	2,500	1,500	(1,000)	-40.00%
310-2250-37400 Vehicle & Equipment Maintenance	2,000	4,300	2,300	115.00%
310-2250-41000 Contracts	6,000	6,000	0	0.00%
310-2250-80250 Chargeback: Salaries	0	19,875	19,875	---
310-2250-80500 Chargeback: Equipment Owned	2,000	2,000	0	0.00%
	<b>55,175</b>	<b>54,475</b>	<b>(700)</b>	<b>-1.27%</b>
<b>Culverts &amp; Installations</b>				
310-2750-05200 Services Rendered	(27,275)	(27,275)	0	0.00%
310-2750-10000 Salaries & Wages	7,175	0	(7,175)	-100.00%
310-2750-11001 Employee Benefits	2,100	0	(2,100)	-100.00%
310-2750-32500 Culverts	5,000	5,000	0	0.00%
310-2750-36200 Sand & Gravel	3,000	3,000	0	0.00%
310-2750-80250 Chargeback: Salaries	0	9,275	9,275	---
310-2750-80500 Chargeback: Equipment Owned	10,000	10,000	0	0.00%
	<b>0</b>	<b>0</b>	<b>0</b>	<b>---</b>

**Drainage**

310-2950-04600 Provincial Grant	(20,600)	(20,000)	600	-2.91%
310-2950-10000 Salaries & Wages	24,600	0	(24,600)	-100.00%
310-2950-11001 Employee Benefits	6,000	0	(6,000)	-100.00%
310-2950-12100 Protective Clothing	200	200	0	0.00%
310-2950-12400 Safety Footware	100	100	0	0.00%
310-2950-12500 Course & Seminar Expenses	1,500	1,500	0	0.00%
310-2950-30700 Books & Publications	150	100	(50)	-33.33%
310-2950-31800 Conference Expenses	1,000	1,000	0	0.00%
310-2950-32300 Courier Services	100	50	(50)	-50.00%
310-2950-34700 Membership Expense	300	300	0	0.00%
310-2950-34800 Mileage & Expenses	700	700	0	0.00%
310-2950-35200 Office Equipment & Furniture	1,000	750	(250)	-25.00%
310-2950-35300 Office Supplies	200	100	(100)	-50.00%
310-2950-36700 Supplies	250	200	(50)	-20.00%
310-2950-41200 Legal Expenses	500	0	(500)	-100.00%
310-2950-80250 Chargeback: Salaries	0	30,600	30,600	---
310-2950-80500 Chargeback: Equipment Owned	2,500	2,500	0	0.00%
	<b>18,500</b>	<b>18,100</b>	<b>(400)</b>	<b>-2.16%</b>

**Irrigation Operations**

310-3000-04400 Permits	(120,763)	(125,000)	(4,237)	3.51%
310-3000-10000 Salaries & Wages	30,750	0	(30,750)	-100.00%
310-3000-10001 Salaries & Wages - Part time	513	0	(513)	-100.00%
310-3000-11001 Employee Benefits	7,500	0	(7,500)	-100.00%
310-3000-12100 Protective Clothing	100	100	0	0.00%
310-3000-12400 Safety Footware	100	100	0	0.00%
310-3000-12500 Course & Seminar Expenses	1,000	1,000	0	0.00%
310-3000-30100 Advertising Expense	500	500	0	0.00%
310-3000-30700 Books & Publications	150	150	0	0.00%
310-3000-31800 Conference Expenses	0	700	700	---
310-3000-32000 Construction Materials	5,000	5,000	0	0.00%
310-3000-33900 Insurance Expense	0	3,000	3,000	---
310-3000-34700 Membership Expense	300	200	(100)	-33.33%
310-3000-34800 Mileage & Expenses	750	750	0	0.00%
310-3000-35200 Office Equipment & Furniture	1,000	1,000	0	0.00%
310-3000-35300 Office Supplies	300	300	0	0.00%
310-3000-35400 Postage	100	100	0	0.00%

310-3000-36700 Supplies	500	500	0	0.00%
310-3000-36900 Telephone	1,100	1,600	500	45.45%
310-3000-37100 Utilities - Hydro	50,000	55,000	5,000	10.00%
310-3000-37600 Water Supply	7,500	7,500	0	0.00%
310-3000-40900 Consultants	3,000	3,000	0	0.00%
310-3000-41000 Contracts	30,000	30,000	0	0.00%
310-3000-41200 Legal Expenses	4,000	2,500	(1,500)	-37.50%
310-3000-80250 Chargeback: Salaries	0	38,763	38,763	---
310-3000-80500 Chargeback: Equipment Owned	5,000	5,000	0	0.00%
310-3000-91908 TSF from: Irrigation	(28,400)	(34,500)	(6,100)	21.48%
	<b>0</b>	<b>(2,737)</b>	<b>(2,737)</b>	<b>---</b>

#### Driveway Curb Cuts

310-3050-05200 Services Rendered	(5,038)	(6,910)	(1,872)	37.16%
310-3050-10000 Salaries & Wages	1,538	0	(1,538)	-100.00%
310-3050-11001 Employee Benefits	500	0	(500)	-100.00%
310-3050-41000 Contracts	3,000	4,500	1,500	50.00%
310-3050-80250 Chargeback: Salaries	0	2,038	2,038	---
310-3050-80500 Chargeback: Equipment Owned	0	400	400	---
	<b>0</b>	<b>28</b>	<b>28</b>	<b>---</b>
	<b>551,068</b>	<b>552,428</b>	<b>1,360</b>	<b>0.25%</b>

#### Roads Maintenance

##### Grass Mowing & Weed Spraying

320-2150-10000 Salaries & Wages	35,875	0	(35,875)	-100.00%
320-2150-11001 Employee Benefits	10,500	0	(10,500)	-100.00%
320-2150-32000 Construction Materials	500	200	(300)	-60.00%
320-2150-80250 Chargeback: Salaries	0	46,375	46,375	---
320-2150-80500 Chargeback: Equipment Owned	45,000	45,000	0	0.00%
	<b>91,875</b>	<b>91,575</b>	<b>(300)</b>	<b>-0.33%</b>

##### Special Events

320-2300-10000 Salaries & Wages	4,100	0	(4,100)	-100.00%
320-2300-11001 Employee Benefits	1,200	0	(1,200)	-100.00%
320-2300-41000 Contracts	500	500	0	0.00%
320-2300-80250 Chargeback: Salaries	0	5,300	5,300	---
320-2300-80500 Chargeback: Equipment Owned	1,500	1,000	(500)	-33.33%
	<b>7,300</b>	<b>6,800</b>	<b>(500)</b>	<b>-6.85%</b>

##### Patching & Spray Patching

320-2400-10000	Salaries & Wages	51,250	0	(51,250)	-100.00%
320-2400-11001	Employee Benefits	15,000	0	(15,000)	-100.00%
320-2400-32000	Construction Materials	23,000	20,000	(3,000)	-13.04%
320-2400-36200	Sand & Gravel	1,000	1,000	0	0.00%
320-2400-41000	Contracts	35,000	35,000	0	0.00%
320-2400-80250	Chargeback: Salaries	0	66,250	66,250	---
320-2400-80500	Chargeback: Equipment Owned	15,000	15,000	0	0.00%
		<b>140,250</b>	<b>137,250</b>	<b>(3,000)</b>	<b>-2.14%</b>
<b>Shoulder Patch &amp; Grade</b>					
320-2450-10000	Salaries & Wages	20,500	0	(20,500)	-100.00%
320-2450-11001	Employee Benefits	6,000	0	(6,000)	-100.00%
320-2450-32000	Construction Materials	2,000	2,000	0	0.00%
320-2450-36200	Sand & Gravel	4,500	4,500	0	0.00%
320-2450-80250	Chargeback: Salaries	0	26,500	26,500	---
320-2450-80500	Chargeback: Equipment Owned	16,000	16,000	0	0.00%
		<b>49,000</b>	<b>49,000</b>	<b>0</b>	<b>0.00%</b>
<b>Surface Treatment</b>					
320-2500-10000	Salaries & Wages	3,075	0	(3,075)	-100.00%
320-2500-11001	Employee Benefits	1,000	0	(1,000)	-100.00%
320-2500-41000	Contracts	130,000	135,000	5,000	3.85%
320-2500-80250	Chargeback: Salaries	0	4,075	4,075	---
320-2500-80500	Chargeback: Equipment Owned	500	750	250	50.00%
		<b>134,575</b>	<b>139,825</b>	<b>5,250</b>	<b>3.90%</b>
<b>Sweeping Flushing Cleaning</b>					
320-2550-10000	Salaries & Wages	7,688	0	(7,688)	-100.00%
320-2550-11001	Employee Benefits	2,300	0	(2,300)	-100.00%
320-2550-41000	Contracts	37,500	37,500	0	0.00%
320-2550-80250	Chargeback: Salaries	0	9,988	9,988	---
320-2550-80500	Chargeback: Equipment Owned	4,500	4,500	0	0.00%
		<b>51,988</b>	<b>51,988</b>	<b>0</b>	<b>0.00%</b>
<b>Dust Layer Control</b>					
320-2600-10000	Salaries & Wages	1,538	0	(1,538)	-100.00%
320-2600-11001	Employee Benefits	500	0	(500)	-100.00%
320-2600-31100	Cleaning Materials	2,000	1,000	(1,000)	-50.00%
320-2600-41000	Contracts	20,000	20,000	0	0.00%
320-2600-80250	Chargeback: Salaries	0	2,038	2,038	---
320-2600-80500	Chargeback: Equipment Owned	200	200	0	0.00%

**Grading & Scarifying**

320-2650-10000	Salaries & Wages
320-2650-11001	Employee Benefits
320-2650-80250	Chargeback: Salaries
320-2650-80500	Chargeback: Equipment Owned

<b>24,238</b>	<b>23,238</b>	<b>(1,000)</b>	<b>-4.13%</b>
9,225	0	(9,225)	-100.00%
2,500	0	(2,500)	-100.00%
0	11,725	11,725	---
14,000	13,000	(1,000)	-7.14%
<b>25,725</b>	<b>24,725</b>	<b>(1,000)</b>	<b>-3.89%</b>

**Gravel Resurfacing**

320-2700-10000	Salaries & Wages
320-2700-11001	Employee Benefits
320-2700-36200	Sand & Gravel
320-2700-80250	Chargeback: Salaries
320-2700-80500	Chargeback: Equipment Owned

4,613	0	(4,613)	-100.00%
1,400	0	(1,400)	-100.00%
17,000	17,000	0	0.00%
0	6,013	6,013	---
5,000	5,000	0	0.00%
<b>28,013</b>	<b>28,013</b>	<b>0</b>	<b>0.00%</b>

**Culverts & Installations**

320-2750-10000	Salaries & Wages
320-2750-11001	Employee Benefits
320-2750-32000	Construction Materials
320-2750-32400	Culvert Purchases
320-2750-36200	Sand & Gravel
320-2750-41000	Contracts
320-2750-80250	Chargeback: Salaries
320-2750-80500	Chargeback: Equipment Owned

8,713	0	(8,713)	-100.00%
2,500	0	(2,500)	-100.00%
500	200	(300)	-60.00%
5,000	5,000	0	0.00%
3,000	3,000	0	0.00%
1,000	1,000	0	0.00%
0	11,213	11,213	---
7,000	7,000	0	0.00%
<b>27,713</b>	<b>27,413</b>	<b>(300)</b>	<b>-1.08%</b>

**Catch Basins**

320-2800-10000	Salaries & Wages
320-2800-11001	Employee Benefits
320-2800-32000	Construction Materials
320-2800-41000	Contracts
320-2800-80250	Chargeback: Salaries
320-2800-80500	Chargeback: Equipment Owned

6,663	0	(6,663)	-100.00%
2,000	0	(2,000)	-100.00%
3,500	2,000	(1,500)	-42.86%
9,000	10,000	1,000	11.11%
0	8,663	8,663	---
3,000	3,000	0	0.00%
<b>24,163</b>	<b>23,663</b>	<b>(500)</b>	<b>-2.07%</b>

**Debris & Litter Pickup**

320-2850-10000	Salaries & Wages
320-2850-11001	Employee Benefits
320-2850-32000	Construction Materials
320-2850-41000	Contracts

9,225	0	(9,225)	-100.00%
2,700	0	(2,700)	-100.00%
500	200	(300)	-60.00%
5,000	4,000	(1,000)	-20.00%



320-2850-80250 Chargeback: Salaries	0	11,925	11,925	---
320-2850-80500 Chargeback: Equipment Owned	3,000	3,000	0	0.00%
	<b>20,425</b>	<b>19,125</b>	<b>(1,300)</b>	<b>-6.36%</b>
<b>Ditching</b>				
320-2900-10000 Salaries & Wages	17,425	0	(17,425)	-100.00%
320-2900-11001 Employee Benefits	5,100	0	(5,100)	-100.00%
320-2900-32000 Construction Materials	2,000	2,000	0	0.00%
320-2900-32500 Culverts	1,000	6,000	5,000	500.00%
320-2900-36200 Sand & Gravel	1,500	1,500	0	0.00%
320-2900-41000 Contracts	3,000	3,000	0	0.00%
320-2900-80250 Chargeback: Salaries	0	22,525	22,525	---
320-2900-80500 Chargeback: Equipment Owned	15,000	15,000	0	0.00%
	<b>45,025</b>	<b>50,025</b>	<b>5,000</b>	<b>11.10%</b>
<b>Driveway Curb Cuts</b>				
320-3050-10000 Salaries & Wages	1,025	0	(1,025)	-100.00%
320-3050-11001 Employee Benefits	300	0	(300)	-100.00%
320-3050-41000 Contracts	4,750	4,750	0	0.00%
320-3050-80250 Chargeback: Salaries	0	1,325	1,325	---
320-3050-80500 Chargeback: Equipment Owned	500	500	0	0.00%
	<b>6,575</b>	<b>6,575</b>	<b>0</b>	<b>0.00%</b>
<b>Intersection Lighting</b>				
320-3100-10000 Salaries & Wages	1,230	0	(1,230)	-100.00%
320-3100-11001 Employee Benefits	300	0	(300)	-100.00%
320-3100-37100 Utilities - Hydro	37,000	45,000	8,000	21.62%
320-3100-41000 Contracts	1,000	1,000	0	0.00%
320-3100-80250 Chargeback: Salaries	0	1,530	1,530	---
320-3100-80500 Chargeback: Equipment Owned	200	200	0	0.00%
	<b>39,730</b>	<b>47,730</b>	<b>8,000</b>	<b>20.14%</b>
<b>Safety Devices, Signs, Etc.</b>				
320-3150-10000 Salaries & Wages	51,250	0	(51,250)	-100.00%
320-3150-11001 Employee Benefits	15,000	0	(15,000)	-100.00%
320-3150-32000 Construction Materials	21,000	20,000	(1,000)	-4.76%
320-3150-37100 Utilities - Hydro	1,500	1,500	0	0.00%
320-3150-41000 Contracts	65,000	65,000	0	0.00%
320-3150-80250 Chargeback: Salaries	0	66,250	66,250	---
320-3150-80500 Chargeback: Equipment Owned	11,000	11,000	0	0.00%
	<b>164,750</b>	<b>163,750</b>	<b>(1,000)</b>	<b>-0.61%</b>

**Sidewalk Repairs & Maintenance**

320-3200-10000 Salaries & Wages	12,300	0	(12,300)	-100.00%
320-3200-10001 Salaries & Wages - Part time	513	0	(513)	-100.00%
320-3200-11001 Employee Benefits	3,000	0	(3,000)	-100.00%
320-3200-32000 Construction Materials	500	500	0	0.00%
320-3200-41000 Contracts	52,500	52,500	0	0.00%
320-3200-80250 Chargeback: Salaries	0	21,813	21,813	---
320-3200-80500 Chargeback: Equipment Owned	2,500	2,500	0	0.00%
	<b>71,313</b>	<b>77,313</b>	<b>6,000</b>	<b>8.41%</b>

**Traffic Studies & Committees**

320-3250-02350 Grants - Provincial	(2,500)	0	2,500	-100.00%
320-3250-05200 Services Rendered	(2,500)	0	2,500	-100.00%
320-3250-10000 Salaries & Wages	37,413	0	(37,413)	-100.00%
320-3250-11001 Employee Benefits	11,000	0	(11,000)	-100.00%
320-3250-30100 Advertising Expense	7,500	2,500	(5,000)	-66.67%
320-3250-34100 Licenses	500	3,000	2,500	500.00%
320-3250-40900 Consultants	8,000	8,000	0	0.00%
320-3250-80250 Chargeback: Salaries	0	48,413	48,413	---
320-3250-80500 Chargeback: Equipment Owned	1,000	500	(500)	-50.00%
	<b>60,413</b>	<b>62,413</b>	<b>2,000</b>	<b>3.31%</b>

**Tree Trimming & Removal**

320-3300-10000 Salaries & Wages	69,700	0	(69,700)	-100.00%
320-3300-11001 Employee Benefits	20,000	0	(20,000)	-100.00%
320-3300-32000 Construction Materials	6,500	6,000	(500)	-7.69%
320-3300-41000 Contracts	50,000	40,000	(10,000)	-20.00%
320-3300-80250 Chargeback: Salaries	0	89,700	89,700	---
320-3300-80500 Chargeback: Equipment Owned	40,000	40,000	0	0.00%
	<b>186,200</b>	<b>175,700</b>	<b>(10,500)</b>	<b>-5.64%</b>

**Sanding & Salting**

320-3350-10000 Salaries & Wages	30,750	0	(30,750)	-100.00%
320-3350-11001 Employee Benefits	9,000	0	(9,000)	-100.00%
320-3350-36200 Sand & Gravel	1,000	1,000	0	0.00%
320-3350-41000 Contracts	81,000	75,000	(6,000)	-7.41%
320-3350-80250 Chargeback: Salaries	0	39,750	39,750	---
320-3350-80500 Chargeback: Equipment Owned	30,000	30,000	0	0.00%
	<b>151,750</b>	<b>145,750</b>	<b>(6,000)</b>	<b>-3.95%</b>

**Snow Fence/Culvert Thawing**

320-3400-10000	Salaries & Wages	3,075	0	(3,075)	-100.00%
320-3400-11001	Employee Benefits	900	0	(900)	-100.00%
320-3400-32000	Construction Materials	1,000	1,000	0	0.00%
320-3400-80250	Chargeback: Salaries	0	3,975	3,975	---
320-3400-80500	Chargeback: Equipment Owned	1,000	500	(500)	-50.00%
		<b>5,975</b>	<b>5,475</b>	<b>(500)</b>	<b>-8.37%</b>
<b>Snow Plowing &amp; Removal</b>					
320-3450-10000	Salaries & Wages	56,375	0	(56,375)	-100.00%
320-3450-11001	Employee Benefits	16,500	0	(16,500)	-100.00%
320-3450-80250	Chargeback: Salaries	0	72,875	72,875	---
320-3450-80500	Chargeback: Equipment Owned	45,000	45,000	0	0.00%
		<b>117,875</b>	<b>117,875</b>	<b>0</b>	<b>0.00%</b>
<b>Sidewalks - Winter Maintenance</b>					
320-3500-10000	Salaries & Wages	20,500	0	(20,500)	-100.00%
320-3500-11001	Employee Benefits	6,000	0	(6,000)	-100.00%
320-3500-80250	Chargeback: Salaries	0	26,500	26,500	---
320-3500-80500	Chargeback: Equipment Owned	14,000	14,000	0	0.00%
		<b>40,500</b>	<b>40,500</b>	<b>0</b>	<b>0.00%</b>
<b>Cleaning Storm Sewers</b>					
320-5150-10000	Salaries & Wages	6,150	0	(6,150)	-100.00%
320-5150-11001	Employee Benefits	1,800	0	(1,800)	-100.00%
320-5150-32000	Construction Materials	200	200	0	0.00%
320-5150-41000	Contracts	1,500	1,000	(500)	-33.33%
320-5150-80250	Chargeback: Salaries	0	7,950	7,950	---
320-5150-80500	Chargeback: Equipment Owned	2,000	2,000	0	0.00%
		<b>11,650</b>	<b>11,150</b>	<b>(500)</b>	<b>-4.29%</b>
<b>Storm Water Management</b>					
320-5200-10000	Salaries & Wages	15,375	0	(15,375)	-100.00%
320-5200-11001	Employee Benefits	4,500	0	(4,500)	-100.00%
320-5200-32000	Construction Materials	1,000	1,000	0	0.00%
320-5200-40900	Consultants	0	40,000	40,000	---
320-5200-80250	Chargeback: Salaries	0	20,875	20,875	---
320-5200-80500	Chargeback: Equipment Owned	13,000	13,000	0	0.00%
320-5200-91903	TSF from: Storm Water Managemen	0	(40,000)	(40,000)	---
		<b>33,875</b>	<b>34,875</b>	<b>1,000</b>	<b>2.95%</b>
		<b>1,560,896</b>	<b>1,561,746</b>	<b>850</b>	<b>0.05%</b>

Parking Operations	Budget 2011	Budget 2012	Difference	% Change
<b>Enforcement</b>				
330-2000-03400 Miscellaneous Revenue	(200)	(200)	0	0.00%
330-2000-04350 Parking Violations	(165,000)	(165,000)	0	0.00%
330-2000-04400 Permits	(13,000)	(15,000)	(2,000)	15.38%
330-2000-10000 Salaries & Wages	38,950	48,448	9,498	24.39%
330-2000-10001 Salaries & Wages - Part time	72,775	85,000	12,225	16.80%
330-2000-10002 Salaries & Wages - Overtime	1,000	1,000	0	0.00%
330-2000-11001 Employee Benefits	19,000	25,192	6,192	32.59%
330-2000-12300 Uniforms, Coveralls, etc.	1,000	1,000	0	0.00%
330-2000-12500 Course & Seminar Expenses	4,500	4,500	0	0.00%
330-2000-30100 Advertising Expense	1,600	1,600	0	0.00%
330-2000-30700 Books & Publications	0	100	100	---
330-2000-31000 Capital Expenditures under \$5K	8,500	2,000	(6,500)	-76.47%
330-2000-31200 Collections Charges	60,000	0	(60,000)	-100.00%
330-2000-31800 Conference Expenses	1,200	1,200	0	0.00%
330-2000-34500 Maintenance Support Agreements	35,000	0	(35,000)	-100.00%
330-2000-34800 Mileage & Expenses	1,200	1,200	0	0.00%
330-2000-34900 Miscellaneous	3,000	3,000	0	0.00%
330-2000-35100 MTO Court Costs	6,000	6,000	0	0.00%
330-2000-35300 Office Supplies	8,500	8,500	0	0.00%
330-2000-35400 Postage	100	0	(100)	-100.00%
330-2000-36400 Sign Expense, Line Painting	1,000	2,000	1,000	100.00%
330-2000-36700 Supplies	2,000	0	(2,000)	-100.00%
330-2000-36900 Telephone	2,000	3,000	1,000	50.00%
330-2000-41000 Contracts	100,000	0	(100,000)	-100.00%
330-2000-41200 Legal Expenses	2,000	2,000	0	0.00%
330-2000-63100 Fort George Kiosk	0	35,000	35,000	---
330-2000-80500 Chargeback: Equipment Owned	8,000	9,000	1,000	12.50%
	<b>199,125</b>	<b>59,540</b>	<b>(139,585)</b>	<b>-70.10%</b>
<b>Metered Parking Program</b>				
330-2050-01550 Bus Parking Revenue	(48,000)	(48,000)	0	0.00%
330-2050-03000 P & D: Davy St.	(7,000)	(7,000)	0	0.00%
330-2050-03050 Meter: Gate St.	(8,000)	(8,000)	0	0.00%
330-2050-03100 Meter: King St.	(20,000)	(22,000)	(2,000)	10.00%
330-2050-03150 Meter: Picton St.	(40,000)	0	40,000	-100.00%
330-2050-03200 Meter: Regent St.	(22,000)	(4,000)	18,000	-81.82%

330-2050-03250 Meter: Victoria St.	(15,000)	(4,000)	11,000	-73.33%
330-2050-03300 P & D: Wellington St.	(16,000)	(16,000)	0	0.00%
330-2050-03600 P & D: Community Centre	(50,000)	(50,000)	0	0.00%
330-2050-03650 P & D: Court House	(110,000)	(110,000)	0	0.00%
330-2050-03700 P & D: Front St.	(16,000)	(18,000)	(2,000)	12.50%
330-2050-03750 P & D: Gate St.	(12,000)	(12,000)	0	0.00%
330-2050-03800 P & D: King St.	(68,000)	(68,000)	0	0.00%
330-2050-03850 P & D: Market St.	(8,500)	(8,500)	0	0.00%
330-2050-03900 Meter: Melville St.	(5,000)	(5,000)	0	0.00%
330-2050-03950 P & D: Picton St.	(20,000)	(62,000)	(42,000)	210.00%
330-2050-04000 P & D: Queen St.	(195,000)	(195,000)	0	0.00%
330-2050-04050 P & D: Queen St. Extension	(55,000)	(55,000)	0	0.00%
330-2050-04100 P & D: Queens Royal Lot	(20,000)	(20,000)	0	0.00%
330-2050-04150 P & D: Regent St.	(22,000)	(30,000)	(8,000)	36.36%
330-2050-04200 P & D: Simcoe St.	(4,000)	(5,000)	(1,000)	25.00%
330-2050-04250 P & D: St. Vincent Lot	(13,000)	(15,000)	(2,000)	15.38%
330-2050-04300 P & D: Victoria St.	(15,000)	(25,000)	(10,000)	66.67%
330-2050-10000 Salaries & Wages	57,400	0	(57,400)	-100.00%
330-2050-10002 Salaries & Wages - Overtime	1,000	0	(1,000)	-100.00%
330-2050-11001 Employee Benefits	16,500	0	(16,500)	-100.00%
330-2050-30500 Bank Service Charges	3,400	0	(3,400)	-100.00%
330-2050-30520 Park Link Charges	0	60,000	60,000	---
330-2050-31000 Capital Expenditures under \$5K	3,000	3,000	0	0.00%
330-2050-31200 Collections Charges	0	60,000	60,000	---
330-2050-32000 Construction Materials	1,000	1,000	0	0.00%
330-2050-33500 Grounds Services	3,000	3,000	0	0.00%
330-2050-34300 Maintenance	2,000	2,000	0	0.00%
330-2050-34500 Maintenance Support Agreements	0	35,000	35,000	---
330-2050-34900 Miscellaneous	4,000	4,000	0	0.00%
330-2050-36300 Shuttle Expenses	155,000	155,000	0	0.00%
330-2050-36500 Small Tools & Equipment	200	0	(200)	-100.00%
330-2050-36700 Supplies	3,000	3,000	0	0.00%
330-2050-37400 Vehicle & Equipment Maintenance	25,000	0	(25,000)	-100.00%
330-2050-41000 Contracts	0	100,000	100,000	---
330-2050-80300 Chargeback: Administration	25,875	25,875	0	0.00%
330-2050-80500 Chargeback: Equipment Owned	1,000	1,000	0	0.00%
330-2050-92965 TSF to: Parking Revenue	289,000	275,085	(13,915)	-4.81%

(199,125)	(59,540)	139,585	-70.10%
0	0	0	---

## Community & Development

### Program Administration

	Budget 2011	Budget 2012	Difference	% Change
450-1400-01650 Combined OPA & Zoning By-Law	(9,000)	(9,000)	0	0.00%
450-1400-02700 Legal & Advertising Recovery	(15,000)	(15,000)	0	0.00%
450-1400-05200 Services Rendered	(500)	(500)	0	0.00%
450-1400-05400 Site Alteration Permits	(40,000)	(40,000)	0	0.00%
450-1400-05550 Subdivision Application Fees	(36,000)	(36,000)	0	0.00%
450-1400-06000 Zoning Application Fees	(40,000)	(40,000)	0	0.00%
450-1400-10000 Salaries & Wages	413,681	417,872	4,191	1.01%
450-1400-10001 Salaries & Wages - Part time	12,813	13,000	187	1.46%
450-1400-11001 Employee Benefits	116,160	102,145	(14,015)	-12.07%
450-1400-12200 Honorarium	3,000	3,000	0	0.00%
450-1400-12400 Safety Footware	500	500	0	0.00%
450-1400-12500 Course & Seminar Expenses	6,000	6,000	0	0.00%
450-1400-30100 Advertising Expense	5,000	10,000	5,000	100.00%
450-1400-30700 Books & Publications	800	2,000	1,200	150.00%
450-1400-31600 Computer Software	5,675	2,000	(3,675)	-64.76%
450-1400-31800 Conference Expenses	2,500	2,500	0	0.00%
450-1400-34700 Membership Expense	3,800	4,200	400	10.53%
450-1400-34800 Mileage & Expenses	3,000	2,000	(1,000)	-33.33%
450-1400-35200 Office Equipment & Furniture	500	500	0	0.00%
450-1400-35300 Office Supplies	6,000	6,000	0	0.00%
450-1400-40900 Consultants	5,000	45,000	40,000	800.00%
450-1400-41200 Legal Expenses	20,000	25,000	5,000	25.00%
	<b>463,929</b>	<b>501,217</b>	<b>37,288</b>	<b>8.04%</b>

### School Crossing Guards

450-2100-10001 Salaries & Wages - Part time	25,415	25,415	0	0.00%
450-2100-11001 Employee Benefits	2,200	2,200	0	0.00%
450-2100-34900 Miscellaneous	500	500	0	0.00%
	<b>28,115</b>	<b>28,115</b>	<b>0</b>	<b>0.00%</b>

### Committees of Adjustment

450-4450-01000 Adjournment Fees	(1,800)	(1,800)	0	0.00%
450-4450-01700 Combined Variance/Consent Appli	(18,000)	(18,000)	0	0.00%
450-4450-01800 Consent Application Fees	(38,000)	(38,000)	0	0.00%

450-4450-03350 Minor Variance Application Fees	(30,000)	(30,000)	0	0.00%
450-4450-10000 Salaries & Wages	54,223	55,546	1,323	2.44%
450-4450-10002 Salaries & Wages - Overtime	1,500	0	(1,500)	-100.00%
450-4450-11001 Employee Benefits	17,000	13,810	(3,190)	-18.76%
450-4450-12200 Honorarium	4,200	4,200	0	0.00%
450-4450-12500 Course & Seminar Expenses	535	535	0	0.00%
450-4450-30700 Books & Publications	100	100	0	0.00%
450-4450-31800 Conference Expenses	2,300	2,300	0	0.00%
450-4450-34700 Membership Expense	200	250	50	25.00%
450-4450-41200 Legal Expenses	500	1,000	500	100.00%
	<b>(7,242)</b>	<b>(10,059)</b>	<b>(2,817)</b>	<b>38.90%</b>
<b>Municipal Heritage Committee</b>				
450-4500-01300 Application Fees	(2,000)	(2,000)	0	0.00%
450-4500-02000 Federal Grants	(2,000)	(2,000)	0	0.00%
450-4500-10000 Salaries & Wages	57,728	62,990	5,262	9.12%
450-4500-10001 Salaries & Wages - Part time	1,200	1,200	0	0.00%
450-4500-10002 Salaries & Wages - Overtime	2,000	0	(2,000)	-100.00%
450-4500-11001 Employee Benefits	17,570	15,507	(2,063)	-11.74%
450-4500-12200 Honorarium	5,400	5,400	0	0.00%
450-4500-30100 Advertising Expense	1,000	1,500	500	50.00%
450-4500-30700 Books & Publications	250	250	0	0.00%
450-4500-31800 Conference Expenses	2,000	2,000	0	0.00%
450-4500-34700 Membership Expense	200	200	0	0.00%
450-4500-34800 Mileage & Expenses	500	500	0	0.00%
450-4500-34900 Miscellaneous	500	1,500	1,000	200.00%
450-4500-36700 Supplies	1,000	0	(1,000)	-100.00%
450-4500-40900 Consultants	0	1,000	1,000	---
450-4500-41200 Legal Expenses	1,000	1,000	0	0.00%
	<b>86,348</b>	<b>89,047</b>	<b>2,699</b>	<b>3.13%</b>
<b>Heritage Incentive Program</b>				
450-4550-03450 Niagara Region Grant	(27,500)	(35,000)	(7,500)	27.27%
450-4550-63000 Grants Expense	55,000	70,000	15,000	27.27%
450-4550-91965 TSF from: Parking Revenue	(27,500)	(35,000)	(7,500)	27.27%
	<b>0</b>	<b>0</b>	<b>0</b>	<b>---</b>
<b>Building Services</b>				
450-4600-01450 Building Permits	(527,275)	(527,275)	0	0.00%
450-4600-02550 Inspection Certificates	(10,000)	(10,000)	0	0.00%

450-4600-10000 Salaries & Wages	299,300	309,382	10,082	3.37%
450-4600-10001 Salaries & Wages - Part time	1,000	1,000	0	0.00%
450-4600-11001 Employee Benefits	89,200	76,267	(12,933)	-14.50%
450-4600-12400 Safety Footware	800	800	0	0.00%
450-4600-12500 Course & Seminar Expenses	10,000	10,000	0	0.00%
450-4600-30100 Advertising Expense	1,000	1,000	0	0.00%
450-4600-30700 Books & Publications	1,000	1,000	0	0.00%
450-4600-31500 Computer Hardware	2,000	2,000	0	0.00%
450-4600-31600 Computer Software	5,175	4,000	(1,175)	-22.71%
450-4600-31800 Conference Expenses	4,000	4,000	0	0.00%
450-4600-34700 Membership Expense	2,000	2,000	0	0.00%
450-4600-34800 Mileage & Expenses	4,000	2,500	(1,500)	-37.50%
450-4600-35200 Office Equipment & Furniture	500	2,500	2,000	400.00%
450-4600-35300 Office Supplies	5,000	4,000	(1,000)	-20.00%
450-4600-40900 Consultants	2,500	1,000	(1,500)	-60.00%
450-4600-41200 Legal Expenses	2,500	2,500	0	0.00%
450-4600-80300 Chargeback: Administration	100,000	100,000	0	0.00%
450-4600-92943 TSF to: Building Vehicle & Equi	2,120	0	(2,120)	-100.00%
	<b>(5,180)</b>	<b>(13,326)</b>	<b>(8,146)</b>	<b>157.26%</b>

#### Building Services Vehicles

450-4601-33300 Gasoline	1,000	2,000	1,000	100.00%
450-4601-33900 Insurance Expense	600	0	(600)	-100.00%
450-4601-34100 Licenses	80	0	(80)	-100.00%
450-4601-34900 Miscellaneous	0	4,326	4,326	---
450-4601-35000 Motor Vehicle Supplies	500	1,000	500	100.00%
450-4601-92943 TSF to: Building Vehicle & Equi	3,000	6,000	3,000	100.00%
	<b>5,180</b>	<b>13,326</b>	<b>8,146</b>	<b>157.26%</b>

#### By-Law Enforcement

450-4650-03400 Miscellaneous Revenue	(1,000)	(1,000)	0	0.00%
450-4650-04650 Provincial Offences Act Revenue	(72,774)	0	72,774	-100.00%
450-4650-05350 Sign Permit Fees	(2,000)	(2,000)	0	0.00%
450-4650-10000 Salaries & Wages	113,744	50,814	(62,930)	-55.33%
450-4650-11001 Employee Benefits	34,860	12,731	(22,129)	-63.48%
450-4650-12200 Honorarium	0	3,000	3,000	---
450-4650-12400 Safety Footware	400	400	0	0.00%
450-4650-12500 Course & Seminar Expenses	4,000	2,000	(2,000)	-50.00%
450-4650-30100 Advertising Expense	1,000	1,000	0	0.00%



450-4650-31600 Computer Software	5,000	2,000	(3,000)	-60.00%
450-4650-31800 Conference Expenses	0	1,000	1,000	---
450-4650-34700 Membership Expense	500	500	0	0.00%
450-4650-34800 Mileage & Expenses	3,000	1,000	(2,000)	-66.67%
450-4650-34900 Miscellaneous	1,000	1,000	0	0.00%
450-4650-35300 Office Supplies	750	750	0	0.00%
450-4650-41000 Contracts	5,000	5,000	0	0.00%
450-4650-41200 Legal Expenses	2,500	5,000	2,500	100.00%
	<b>95,980</b>	<b>83,195</b>	<b>(12,785)</b>	<b>-13.32%</b>
<b>By-Law Enforcement Vehicles</b>				
450-4651-32550 Materials	0	1,100	1,100	---
450-4651-33300 Gasoline	1,000	2,000	1,000	100.00%
450-4651-33900 Insurance Expense	615	0	(615)	-100.00%
450-4651-34100 Licenses	75	0	(75)	-100.00%
450-4651-34900 Miscellaneous	0	1,550	1,550	---
450-4651-35000 Motor Vehicle Supplies	1,000	0	(1,000)	-100.00%
450-4651-92945 TSF to: By-Law Vehicle & Equipm	0	6,000	6,000	---
	<b>2,690</b>	<b>10,650</b>	<b>7,960</b>	<b>295.91%</b>
<b>Protective Control - Animal &amp; P</b>				
450-4700-01850 Dog Licenses	(12,000)	(15,000)	(3,000)	25.00%
450-4700-03500 Non-Resident Hunting Licenses	(300)	(300)	0	0.00%
450-4700-05150 Resident Hunting Licenses	(50)	(50)	0	0.00%
450-4700-34200 Livestock Claims	1,000	1,000	0	0.00%
450-4700-34900 Miscellaneous	15,000	10,000	(5,000)	-33.33%
450-4700-36700 Supplies	200	200	0	0.00%
450-4700-41000 Contracts	28,700	35,000	6,300	21.95%
450-4700-41200 Legal Expenses	0	500	500	---
450-4700-61000 Humane Society Fees	11,000	14,000	3,000	27.27%
	<b>43,550</b>	<b>45,350</b>	<b>1,800</b>	<b>4.13%</b>
<b>Protective Control - Grass &amp; We</b>				
450-4750-01050 Administration Revenue	(1,200)	(1,000)	200	-16.67%
450-4750-05200 Services Rendered	(3,000)	(3,500)	(500)	16.67%
450-4750-41000 Contracts	3,000	3,000	0	0.00%
	<b>(1,200)</b>	<b>(1,500)</b>	<b>(300)</b>	<b>25.00%</b>
<b>Tourism Signage</b>				
450-4760-05200 Services Rendered	(13,050)	(14,000)	(950)	7.28%
450-4760-10000 Salaries & Wages	2,000	2,000	0	0.00%

450-4760-11001 Employee Benefits	500	500	0	0.00%
450-4760-32000 Construction Materials	10,550	11,500	950	9.00%
	<b>0</b>	<b>0</b>	<b>0</b>	<b>---</b>
	<b>712,170</b>	<b>746,015</b>	<b>33,845</b>	<b>4.75%</b>

## Library

### Program Administration

	Budget 2011	Budget 2012	Difference	% Change
550-1400-01400 Book Sales	(5,900)	(6,500)	(600)	10.17%
550-1400-01950 Donations Revenue	(100)	0	100	-100.00%
550-1400-02050 Fines, Fees, Photocopy Revenue	(31,000)	(28,000)	3,000	-9.68%
550-1400-02300 Grants - HRDC	(5,900)	(5,900)	0	0.00%
550-1400-02350 Grants - Provincial	(25,276)	(25,276)	0	0.00%
550-1400-02400 Grants - SOLS Connectivity	(6,644)	(6,644)	0	0.00%
550-1400-02650 Lab Rental Fees	(1,000)	(1,000)	0	0.00%
550-1400-04550 Program Revenue	(1,000)	(500)	500	-50.00%
550-1400-05500 Sponsorships	(4,800)	(2,000)	2,800	-58.33%
550-1400-10000 Salaries & Wages	248,770	274,601	25,831	10.38%
550-1400-10001 Salaries & Wages - Part time	51,949	58,580	6,631	12.76%
550-1400-11001 Employee Benefits	74,962	80,532	5,570	7.43%
550-1400-12500 Course & Seminar Expenses	2,000	2,000	0	0.00%
550-1400-30100 Advertising Expense	2,000	1,000	(1,000)	-50.00%
550-1400-30300 Annual Dinner Expenses	300	300	0	0.00%
550-1400-30600 Magazine Purchases & Database	45,000	5,500	(39,500)	-87.78%
550-1400-31800 Conference Expenses	2,000	2,000	0	0.00%
550-1400-33400 General Expenses	7,500	7,000	(500)	-6.67%
550-1400-33900 Insurance Expense	6,800	5,000	(1,800)	-26.47%
550-1400-34000 Internet Expenses	6,644	6,644	0	0.00%
550-1400-34400 Maintenance - Evergreen ILS	10,000	13,000	3,000	30.00%
550-1400-34700 Membership Expense	400	700	300	75.00%
550-1400-34800 Mileage & Expenses	2,500	2,000	(500)	-20.00%
550-1400-34900 Miscellaneous	0	100	100	---
550-1400-35400 Postage	600	600	0	0.00%
550-1400-35500 Processing Fees	9,200	9,200	0	0.00%
550-1400-35700 Program Expenses	3,500	3,500	0	0.00%
550-1400-36700 Supplies	7,700	7,800	100	1.30%
550-1400-36900 Telephone	2,600	2,700	100	3.85%
550-1400-40800 Computer Support	3,000	3,000	0	0.00%

550-1400-41200 Legal Expenses	800	253	(547)	-68.38%
550-1400-80100 Chargeback: Rental	60,000	60,000	0	0.00%
550-1400-91860 TSF from: Library Development	(15,166)	0	15,166	-100.00%
550-1400-92855 TSF to: Library Computer	9,500	12,500	3,000	31.58%
550-1400-92860 TSF to: Library Development	12,400	35,500	23,100	186.29%
	<b>473,339</b>	<b>518,190</b>	<b>44,851</b>	<b>9.48%</b>
	<b>473,339</b>	<b>518,190</b>	<b>44,851</b>	<b>9.48%</b>

## Parks Recreation & Facilities M

### Program Administration

650-1400-10000 Salaries & Wages	0	849,488	849,488	---
650-1400-10001 Salaries & Wages - Part time	0	682,907	682,907	---
650-1400-11001 Employee Benefits	0	279,532	279,532	---
650-1400-80251 Recovery: Salaries	0	(1,505,576)	(1,505,576)	---
	<b>0</b>	<b>306,351</b>	<b>306,351</b>	<b>---</b>

### Property Administration

650-1450-05050 Rental Revenue	(14,650)	(14,650)	0	0.00%
650-1450-10000 Salaries & Wages	5,720	0	(5,720)	-100.00%
650-1450-10001 Salaries & Wages - Part time	2,286	0	(2,286)	-100.00%
650-1450-11001 Employee Benefits	1,700	0	(1,700)	-100.00%
650-1450-30800 Building Maintenance	3,100	3,100	0	0.00%
650-1450-33600 Grounds Supplies	1,050	1,050	0	0.00%
650-1450-33900 Insurance Expense	880	949	69	7.84%
650-1450-34900 Miscellaneous	100	100	0	0.00%
650-1450-37100 Utilities - Hydro	1,000	1,000	0	0.00%
650-1450-37300 Utilities - Water & Wastewater	150	150	0	0.00%
650-1450-37400 Vehicle & Equipment Maintenance	150	150	0	0.00%
650-1450-41000 Contracts	3,600	3,600	0	0.00%
650-1450-80250 Chargeback: Salaries	0	9,929	9,929	---
650-1450-80500 Chargeback: Equipment Owned	1,500	1,500	0	0.00%
	<b>6,586</b>	<b>6,878</b>	<b>292</b>	<b>4.43%</b>

### Municipal Offices

650-3550-10000 Salaries & Wages	14,637	0	(14,637)	-100.00%
650-3550-10001 Salaries & Wages - Part time	30,340	0	(30,340)	-100.00%
650-3550-11001 Employee Benefits	6,760	0	(6,760)	-100.00%
650-3550-30800 Building Maintenance	19,000	19,000	0	0.00%
650-3550-33600 Grounds Supplies	2,680	2,680	0	0.00%

650-3550-33900 Insurance Expense	4,205	4,525	320	7.61%
650-3550-34900 Miscellaneous	100	100	0	0.00%
650-3550-36700 Supplies	5,150	5,150	0	0.00%
650-3550-37100 Utilities - Hydro	23,920	23,920	0	0.00%
650-3550-37200 Utilities - Natural Gas	6,900	6,900	0	0.00%
650-3550-37300 Utilities - Water & Wastewater	4,375	4,375	0	0.00%
650-3550-37400 Vehicle & Equipment Maintenance	200	200	0	0.00%
650-3550-41000 Contracts	1,060	1,060	0	0.00%
650-3550-80250 Chargeback: Salaries	0	53,270	53,270	---
650-3550-80500 Chargeback: Equipment Owned	4,000	3,000	(1,000)	-25.00%
	<b>123,327</b>	<b>124,180</b>	<b>853</b>	<b>0.69%</b>

#### Washrooms Maintenance

650-3600-03400 Miscellaneous Revenue	(1,800)	(1,800)	0	0.00%
650-3600-10000 Salaries & Wages	3,178	0	(3,178)	-100.00%
650-3600-10001 Salaries & Wages - Part time	64,713	0	(64,713)	-100.00%
650-3600-11001 Employee Benefits	7,140	0	(7,140)	-100.00%
650-3600-30800 Building Maintenance	8,200	8,200	0	0.00%
650-3600-33600 Grounds Supplies	100	100	0	0.00%
650-3600-33900 Insurance Expense	210	930	720	342.86%
650-3600-36500 Small Tools & Equipment	1,000	1,000	0	0.00%
650-3600-36700 Supplies	18,550	18,550	0	0.00%
650-3600-37100 Utilities - Hydro	10,400	10,400	0	0.00%
650-3600-37200 Utilities - Natural Gas	1,000	1,000	0	0.00%
650-3600-37300 Utilities - Water & Wastewater	8,560	8,560	0	0.00%
650-3600-37500 Waste Disposal Fees	1,500	1,500	0	0.00%
650-3600-80250 Chargeback: Salaries	0	77,697	77,697	---
650-3600-80500 Chargeback: Equipment Owned	18,000	18,000	0	0.00%
650-3600-91965 TSF from: Parking Revenue	(140,751)	(144,137)	(3,386)	2.41%
	<b>0</b>	<b>0</b>	<b>0</b>	<b>---</b>

#### Queen St. Maintenance

650-3650-01900 Donations	(20,000)	(20,000)	0	0.00%
650-3650-10000 Salaries & Wages	4,541	0	(4,541)	-100.00%
650-3650-10001 Salaries & Wages - Part time	63,140	0	(63,140)	-100.00%
650-3650-11001 Employee Benefits	7,400	0	(7,400)	-100.00%
650-3650-30800 Building Maintenance	1,050	1,050	0	0.00%
650-3650-31000 Capital Expenditures under \$5K	3,000	3,000	0	0.00%
650-3650-33600 Grounds Supplies	15,500	15,500	0	0.00%

650-3650-36700 Supplies	4,635	4,635	0	0.00%
650-3650-37300 Utilities - Water & Wastewater	4,370	5,000	630	14.42%
650-3650-37500 Waste Disposal Fees	4,950	4,950	0	0.00%
650-3650-41000 Contracts	10,000	10,000	0	0.00%
650-3650-80250 Chargeback: Salaries	0	77,654	77,654	---
650-3650-80500 Chargeback: Equipment Owned	25,000	25,000	0	0.00%
	<b>123,586</b>	<b>126,789</b>	<b>3,203</b>	<b>2.59%</b>

#### Collingwood Property Pumphouse

650-3700-05050 Rental Revenue	(400)	(400)	0	0.00%
650-3700-10000 Salaries & Wages	2,255	0	(2,255)	-100.00%
650-3700-10001 Salaries & Wages - Part time	2,024	0	(2,024)	-100.00%
650-3700-11001 Employee Benefits	815	0	(815)	-100.00%
650-3700-30800 Building Maintenance	5,000	5,000	0	0.00%
650-3700-33600 Grounds Supplies	310	325	15	4.84%
650-3700-33900 Insurance Expense	1,710	1,851	141	8.25%
650-3700-34900 Miscellaneous	100	100	0	0.00%
650-3700-80250 Chargeback: Salaries	0	5,162	5,162	---
650-3700-80500 Chargeback: Equipment Owned	1,000	1,000	0	0.00%
	<b>12,814</b>	<b>13,038</b>	<b>224</b>	<b>1.75%</b>

#### Library Facility Maintenance

650-3750-10000 Salaries & Wages	5,084	0	(5,084)	-100.00%
650-3750-10001 Salaries & Wages - Part time	31,591	0	(31,591)	-100.00%
650-3750-11001 Employee Benefits	4,400	0	(4,400)	-100.00%
650-3750-30800 Building Maintenance	7,500	8,000	500	6.67%
650-3750-33500 Grounds Services	1,100	1,100	0	0.00%
650-3750-33900 Insurance Expense	3,375	3,578	203	6.01%
650-3750-34900 Miscellaneous	100	100	0	0.00%
650-3750-36700 Supplies	3,600	3,600	0	0.00%
650-3750-37100 Utilities - Hydro	13,000	13,000	0	0.00%
650-3750-37200 Utilities - Natural Gas	6,100	6,100	0	0.00%
650-3750-37300 Utilities - Water & Wastewater	1,100	1,100	0	0.00%
650-3750-37500 Waste Disposal Fees	1,600	1,600	0	0.00%
650-3750-41000 Contracts	850	850	0	0.00%
650-3750-80101 Recovery: Rental	(60,000)	(60,000)	0	0.00%
650-3750-80250 Chargeback: Salaries	0	42,454	42,454	---
650-3750-80500 Chargeback: Equipment Owned	6,000	6,000	0	0.00%
	<b>25,400</b>	<b>27,482</b>	<b>2,082</b>	<b>8.20%</b>

**Court House**

650-3800-03400	Miscellaneous Revenue	(500)	(500)	0	0.00%
650-3800-04800	Rent - Chamber of Commerce	(28,200)	(29,000)	(800)	2.84%
650-3800-04850	Rent - Other	(17,000)	(16,000)	1,000	-5.88%
650-3800-04900	Rent - Parks Canada	(46,000)	(47,000)	(1,000)	2.17%
650-3800-04950	Rent - Shaw Festival	(39,640)	(39,640)	0	0.00%
650-3800-05000	Rent - Shaw Festival Theatre Fo	(5,900)	(6,000)	(100)	1.69%
650-3800-10000	Salaries & Wages	16,400	0	(16,400)	-100.00%
650-3800-10001	Salaries & Wages - Part time	34,953	0	(34,953)	-100.00%
650-3800-11001	Employee Benefits	7,500	0	(7,500)	-100.00%
650-3800-30800	Building Maintenance	27,500	28,000	500	1.82%
650-3800-33500	Grounds Services	530	530	0	0.00%
650-3800-33900	Insurance Expense	20,200	21,125	925	4.58%
650-3800-34100	Licenses	100	100	0	0.00%
650-3800-34800	Mileage & Expenses	5,000	5,000	0	0.00%
650-3800-34900	Miscellaneous	200	200	0	0.00%
650-3800-36500	Small Tools & Equipment	100	100	0	0.00%
650-3800-36700	Supplies	5,350	5,350	0	0.00%
650-3800-36900	Telephone	575	575	0	0.00%
650-3800-37100	Utilities - Hydro	35,000	35,000	0	0.00%
650-3800-37200	Utilities - Natural Gas	10,700	10,700	0	0.00%
650-3800-37300	Utilities - Water & Wastewater	6,550	6,550	0	0.00%
650-3800-37500	Waste Disposal Fees	775	775	0	0.00%
650-3800-41000	Contracts	4,950	4,950	0	0.00%
650-3800-80250	Chargeback: Salaries	0	60,778	60,778	---
650-3800-80500	Chargeback: Equipment Owned	8,000	8,000	0	0.00%
		<b>47,143</b>	<b>49,593</b>	<b>2,450</b>	<b>5.20%</b>

**Community Centre - Anderson**

650-3850-01100	Admission Fees	(21,250)	0	21,250	-100.00%
650-3850-01950	Donations Revenue	(50,000)	(21,000)	29,000	-58.00%
650-3850-02250	General Agreements	(13,200)	(20,100)	(6,900)	52.27%
650-3850-02900	Membership Revenue	(26,150)	(50,000)	(23,850)	91.20%
650-3850-03400	Miscellaneous Revenue	(1,000)	(1,000)	0	0.00%
650-3850-04850	Rent - Other	(14,000)	(38,200)	(24,200)	172.86%
650-3850-10000	Salaries & Wages	62,250	0	(62,250)	-100.00%
650-3850-10001	Salaries & Wages - Part time	63,040	0	(63,040)	-100.00%
650-3850-11001	Employee Benefits	21,900	0	(21,900)	-100.00%

650-3850-30100 Advertising Expense	2,000	1,000	(1,000)	-50.00%
650-3850-30800 Building Maintenance	9,000	7,000	(2,000)	-22.22%
650-3850-33600 Grounds Supplies	2,500	2,500	0	0.00%
650-3850-33900 Insurance Expense	8,800	8,541	(259)	-2.94%
650-3850-34900 Miscellaneous	500	500	0	0.00%
650-3850-35300 Office Supplies	1,000	1,000	0	0.00%
650-3850-36500 Small Tools & Equipment	0	500	500	---
650-3850-36700 Supplies	14,000	14,000	0	0.00%
650-3850-36900 Telephone	3,600	3,600	0	0.00%
650-3850-37100 Utilities - Hydro	35,000	35,000	0	0.00%
650-3850-37200 Utilities - Natural Gas	17,000	17,000	0	0.00%
650-3850-37300 Utilities - Water & Wastewater	10,000	10,000	0	0.00%
650-3850-37400 Vehicle & Equipment Maintenance	1,000	1,000	0	0.00%
650-3850-37500 Waste Disposal Fees	2,000	2,000	0	0.00%
650-3850-41000 Contracts	5,000	5,000	0	0.00%
650-3850-80250 Chargeback: Salaries	0	174,751	174,751	---
650-3850-80500 Chargeback: Equipment Owned	3,000	1,000	(2,000)	-66.67%
650-3850-91922 TSF from: Community Centre	(100,000)	(100,000)	0	0.00%
	<b>35,990</b>	<b>54,092</b>	<b>18,102</b>	<b>50.30%</b>

#### Community Centre - Platoff

650-3900-02900 Membership Revenue	(100)	0	100	-100.00%
650-3900-04850 Rent - Other	(1,600)	0	1,600	-100.00%
650-3900-10000 Salaries & Wages	2,000	0	(2,000)	-100.00%
650-3900-10001 Salaries & Wages - Part time	4,000	0	(4,000)	-100.00%
650-3900-11001 Employee Benefits	1,000	0	(1,000)	-100.00%
650-3900-30800 Building Maintenance	500	0	(500)	-100.00%
650-3900-33600 Grounds Supplies	650	150	(500)	-76.92%
650-3900-33900 Insurance Expense	2,105	0	(2,105)	-100.00%
650-3900-36700 Supplies	300	0	(300)	-100.00%
650-3900-36900 Telephone	325	0	(325)	-100.00%
650-3900-37100 Utilities - Hydro	2,000	500	(1,500)	-75.00%
650-3900-37200 Utilities - Natural Gas	2,000	500	(1,500)	-75.00%
650-3900-37300 Utilities - Water & Wastewater	400	200	(200)	-50.00%
650-3900-37400 Vehicle & Equipment Maintenance	100	0	(100)	-100.00%
650-3900-37500 Waste Disposal Fees	150	0	(150)	-100.00%
650-3900-41000 Contracts	1,000	1,000	0	0.00%
650-3900-80500 Chargeback: Equipment Owned	250	0	(250)	-100.00%

**Community Centre - Queenston**

	15,080	2,350	(12,730)	-84.42%
650-3950-04850 Rent - Other	(1,500)	(1,500)	0	0.00%
650-3950-10000 Salaries & Wages	1,138	0	(1,138)	-100.00%
650-3950-10001 Salaries & Wages - Part time	3,383	0	(3,383)	-100.00%
650-3950-11001 Employee Benefits	620	0	(620)	-100.00%
650-3950-30800 Building Maintenance	3,500	3,700	200	5.71%
650-3950-33600 Grounds Supplies	200	200	0	0.00%
650-3950-33900 Insurance Expense	1,220	1,290	70	5.74%
650-3950-36700 Supplies	300	300	0	0.00%
650-3950-36900 Telephone	550	550	0	0.00%
650-3950-37100 Utilities - Hydro	1,040	1,040	0	0.00%
650-3950-37200 Utilities - Natural Gas	3,425	3,425	0	0.00%
650-3950-37300 Utilities - Water & Wastewater	475	475	0	0.00%
650-3950-37400 Vehicle & Equipment Maintenance	100	100	0	0.00%
650-3950-63000 Grants Expense	750	750	0	0.00%
650-3950-80250 Chargeback: Salaries	0	5,945	5,945	---
650-3950-80500 Chargeback: Equipment Owned	500	500	0	0.00%
	<b>15,701</b>	<b>16,775</b>	<b>1,074</b>	<b>6.84%</b>

**Niagara Pool**

650-4000-01150 Advanced Swimming Lessons	(1,500)	(1,500)	0	0.00%
650-4000-03400 Miscellaneous Revenue	(800)	(1,000)	(200)	25.00%
650-4000-03550 Other Rentals	(3,000)	(3,000)	0	0.00%
650-4000-04500 Private Lessons	(19,000)	(20,000)	(1,000)	5.26%
650-4000-04750 Public Swimming	(16,000)	(16,000)	0	0.00%
650-4000-05600 Swimming Lessons	(8,000)	(8,000)	0	0.00%
650-4000-10000 Salaries & Wages	48,739	0	(48,739)	-100.00%
650-4000-11001 Employee Benefits	5,670	0	(5,670)	-100.00%
650-4000-30100 Advertising Expense	150	150	0	0.00%
650-4000-30700 Books & Publications	50	50	0	0.00%
650-4000-30800 Building Maintenance	6,500	6,500	0	0.00%
650-4000-32900 Equipment Rental Expense	375	375	0	0.00%
650-4000-33600 Grounds Supplies	100	100	0	0.00%
650-4000-33900 Insurance Expense	2,520	2,630	110	4.37%
650-4000-34300 Maintenance	100	100	0	0.00%
650-4000-34700 Membership Expense	215	300	85	39.53%
650-4000-34900 Miscellaneous	100	100	0	0.00%



650-4000-35300 Office Supplies	250	250	0	0.00%
650-4000-35900 Purchases for Resale	400	400	0	0.00%
650-4000-36500 Small Tools & Equipment	100	100	0	0.00%
650-4000-36700 Supplies	4,000	4,000	0	0.00%
650-4000-36800 Swimming Lesson Supplies	400	400	0	0.00%
650-4000-36900 Telephone	400	400	0	0.00%
650-4000-37100 Utilities - Hydro	6,245	6,245	0	0.00%
650-4000-37200 Utilities - Natural Gas	4,280	5,000	720	16.82%
650-4000-37300 Utilities - Water & Wastewater	4,950	4,950	0	0.00%
650-4000-37400 Vehicle & Equipment Maintenance	100	100	0	0.00%
650-4000-80250 Chargeback: Salaries	0	55,018	55,018	---
650-4000-80500 Chargeback: Equipment Owned	700	700	0	0.00%
	<b>38,044</b>	<b>38,368</b>	<b>324</b>	<b>0.85%</b>

#### St. Davids Pool

650-4050-01150 Advanced Swimming Lessons	(300)	(300)	0	0.00%
650-4050-03400 Miscellaneous Revenue	(100)	(100)	0	0.00%
650-4050-03550 Other Rentals	(500)	(500)	0	0.00%
650-4050-04500 Private Lessons	(10,000)	(14,000)	(4,000)	40.00%
650-4050-04750 Public Swimming	(5,500)	(7,000)	(1,500)	27.27%
650-4050-05600 Swimming Lessons	(3,500)	(3,500)	0	0.00%
650-4050-10000 Salaries & Wages	4,536	0	(4,536)	-100.00%
650-4050-10001 Salaries & Wages - Part time	29,725	0	(29,725)	-100.00%
650-4050-11001 Employee Benefits	4,340	0	(4,340)	-100.00%
650-4050-30100 Advertising Expense	100	100	0	0.00%
650-4050-30700 Books & Publications	50	50	0	0.00%
650-4050-30800 Building Maintenance	9,000	9,000	0	0.00%
650-4050-32900 Equipment Rental Expense	300	300	0	0.00%
650-4050-33600 Grounds Supplies	100	100	0	0.00%
650-4050-33900 Insurance Expense	1,770	1,770	0	0.00%
650-4050-34300 Maintenance	1,000	1,000	0	0.00%
650-4050-34700 Membership Expense	215	220	5	2.33%
650-4050-35300 Office Supplies	200	200	0	0.00%
650-4050-36500 Small Tools & Equipment	100	100	0	0.00%
650-4050-36700 Supplies	3,100	3,100	0	0.00%
650-4050-36800 Swimming Lesson Supplies	100	100	0	0.00%
650-4050-36900 Telephone	500	500	0	0.00%
650-4050-37100 Utilities - Hydro	3,570	3,570	0	0.00%

650-4050-37200 Utilities - Natural Gas	4,225	4,225	0	0.00%
650-4050-37300 Utilities - Water & Wastewater	3,800	3,800	0	0.00%
650-4050-80250 Chargeback: Salaries	0	39,631	39,631	---
650-4050-80500 Chargeback: Equipment Owned	700	700	0	0.00%
	<b>47,531</b>	<b>43,066</b>	<b>(4,465)</b>	<b>-9.39%</b>

#### Tennis Court

650-4100-02900 Membership Revenue	(7,300)	(7,300)	0	0.00%
650-4100-05050 Rental Revenue	(750)	(750)	0	0.00%
650-4100-10000 Salaries & Wages	543	0	(543)	-100.00%
650-4100-10001 Salaries & Wages - Part time	159	0	(159)	-100.00%
650-4100-11001 Employee Benefits	145	0	(145)	-100.00%
650-4100-30800 Building Maintenance	600	600	0	0.00%
650-4100-33900 Insurance Expense	155	166	11	7.10%
650-4100-36700 Supplies	300	300	0	0.00%
650-4100-80250 Chargeback: Salaries	0	222	222	---
650-4100-80500 Chargeback: Equipment Owned	100	100	0	0.00%
	<b>(6,048)</b>	<b>(6,662)</b>	<b>(614)</b>	<b>10.15%</b>

#### Virgil Arenas

650-4150-01200 Advertising Revenue	(19,000)	(20,000)	(1,000)	5.26%
650-4150-02100 Floor Rental Minor Sports	(21,000)	(21,000)	0	0.00%
650-4150-02150 Floor Rental Other	(17,000)	(18,000)	(1,000)	5.88%
650-4150-02450 Ice Rental Revenue	(230,000)	(232,000)	(2,000)	0.87%
650-4150-02500 Ice Rentals Other	(182,000)	(185,000)	(3,000)	1.65%
650-4150-03400 Miscellaneous Revenue	(1,000)	(1,000)	0	0.00%
650-4150-04700 Public Skating Revenue	(11,000)	(11,000)	0	0.00%
650-4150-10000 Salaries & Wages	242,618	0	(242,618)	-100.00%
650-4150-10001 Salaries & Wages - Part time	81,693	0	(81,693)	-100.00%
650-4150-11001 Employee Benefits	68,600	0	(68,600)	-100.00%
650-4150-12400 Safety Footware	875	1,000	125	14.29%
650-4150-12500 Course & Seminar Expenses	6,000	6,000	0	0.00%
650-4150-30100 Advertising Expense	200	200	0	0.00%
650-4150-30800 Building Maintenance	69,000	69,000	0	0.00%
650-4150-33600 Grounds Supplies	530	530	0	0.00%
650-4150-33900 Insurance Expense	35,725	37,436	1,711	4.79%
650-4150-34100 Licenses	300	300	0	0.00%
650-4150-34300 Maintenance	1,000	1,000	0	0.00%
650-4150-34700 Membership Expense	700	700	0	0.00%

650-4150-34800 Mileage & Expenses	300	300	0	0.00%
650-4150-34900 Miscellaneous	100	100	0	0.00%
650-4150-35300 Office Supplies	500	500	0	0.00%
650-4150-36500 Small Tools & Equipment	2,000	2,000	0	0.00%
650-4150-36700 Supplies	11,900	11,900	0	0.00%
650-4150-36900 Telephone	1,230	1,230	0	0.00%
650-4150-37100 Utilities - Hydro	134,600	134,600	0	0.00%
650-4150-37200 Utilities - Natural Gas	54,600	54,600	0	0.00%
650-4150-37300 Utilities - Water & Wastewater	37,800	37,800	0	0.00%
650-4150-37400 Vehicle & Equipment Maintenance	500	500	0	0.00%
650-4150-37500 Waste Disposal Fees	1,030	1,030	0	0.00%
650-4150-40900 Consultants	1,500	1,500	0	0.00%
650-4150-41000 Contracts	2,625	2,625	0	0.00%
650-4150-80250 Chargeback: Salaries	0	403,798	403,798	---
650-4150-80500 Chargeback: Equipment Owned	45,000	45,000	0	0.00%
	<b>319,926</b>	<b>325,649</b>	<b>5,723</b>	<b>1.79%</b>

#### Concessions

650-4200-02200 Food & Beverage Sales	(103,000)	(90,000)	13,000	-12.62%
650-4200-05450 Skate Shapening	(6,000)	(6,000)	0	0.00%
650-4200-10001 Salaries & Wages - Part time	20,500	0	(20,500)	-100.00%
650-4200-11001 Employee Benefits	2,000	0	(2,000)	-100.00%
650-4200-34900 Miscellaneous	100	100	0	0.00%
650-4200-35900 Purchases for Resale	61,500	50,000	(11,500)	-18.70%
650-4200-36700 Supplies	500	500	0	0.00%
650-4200-37400 Vehicle & Equipment Maintenance	1,000	1,000	0	0.00%
650-4200-80250 Chargeback: Salaries	0	22,200	22,200	---
	<b>(23,400)</b>	<b>(22,200)</b>	<b>1,200</b>	<b>-5.13%</b>

#### Parks

650-4250-01200 Advertising Revenue	(500)	(500)	0	0.00%
650-4250-01950 Donations Revenue	(1,000)	(1,000)	0	0.00%
650-4250-03400 Miscellaneous Revenue	(100)	(100)	0	0.00%
650-4250-03550 Other Rentals	(25,000)	(26,000)	(1,000)	4.00%
650-4250-05100 Rentals Minor Sports	(13,000)	(14,000)	(1,000)	7.69%
650-4250-10000 Salaries & Wages	144,269	0	(144,269)	-100.00%
650-4250-10001 Salaries & Wages - Part time	119,310	0	(119,310)	-100.00%
650-4250-11001 Employee Benefits	47,740	0	(47,740)	-100.00%
650-4250-12400 Safety Footware	525	750	225	42.86%

650-4250-12500	Course & Seminar Expenses	300	300	0	0.00%
650-4250-30100	Advertising Expense	500	500	0	0.00%
650-4250-30800	Building Maintenance	23,000	23,000	0	0.00%
650-4250-31000	Capital Expenditures under \$5K	4,000	4,000	0	0.00%
650-4250-31800	Conference Expenses	900	900	0	0.00%
650-4250-32900	Equipment Rental Expense	1,000	1,000	0	0.00%
650-4250-33600	Grounds Supplies	29,500	29,500	0	0.00%
650-4250-33900	Insurance Expense	4,650	4,255	(395)	-8.49%
650-4250-34300	Maintenance	500	500	0	0.00%
650-4250-34700	Membership Expense	150	150	0	0.00%
650-4250-34800	Mileage & Expenses	250	250	0	0.00%
650-4250-34900	Miscellaneous	100	100	0	0.00%
650-4250-36500	Small Tools & Equipment	4,200	4,200	0	0.00%
650-4250-36700	Supplies	7,500	7,500	0	0.00%
650-4250-37100	Utilities - Hydro	6,780	6,780	0	0.00%
650-4250-37200	Utilities - Natural Gas	540	540	0	0.00%
650-4250-37300	Utilities - Water & Wastewater	12,100	12,100	0	0.00%
650-4250-37400	Vehicle & Equipment Maintenance	2,000	2,000	0	0.00%
650-4250-37500	Waste Disposal Fees	4,900	4,900	0	0.00%
650-4250-41000	Contracts	6,000	6,000	0	0.00%
650-4250-80250	Chargeback: Salaries	0	320,587	320,587	---
650-4250-80500	Chargeback: Equipment Owned	65,000	65,000	0	0.00%
		<b>446,114</b>	<b>453,212</b>	<b>7,098</b>	<b>1.59%</b>

#### Recreation

650-4300-03400	Miscellaneous Revenue	(100)	(100)	0	0.00%
650-4300-04450	Photo Copy Revenue	(1,000)	(1,000)	0	0.00%
650-4300-10000	Salaries & Wages	240,601	0	(240,601)	-100.00%
650-4300-11001	Employee Benefits	61,000	0	(61,000)	-100.00%
650-4300-12400	Safety Footware	350	500	150	42.86%
650-4300-12500	Course & Seminar Expenses	100	100	0	0.00%
650-4300-30100	Advertising Expense	4,200	4,200	0	0.00%
650-4300-30700	Books & Publications	100	100	0	0.00%
650-4300-31000	Capital Expenditures under \$5K	2,000	2,000	0	0.00%
650-4300-31800	Conference Expenses	1,000	1,000	0	0.00%
650-4300-33700	Health & Safety Programs	5,000	5,000	0	0.00%
650-4300-33900	Insurance Expense	1,595	1,595	0	0.00%
650-4300-34700	Membership Expense	300	300	0	0.00%

650-4300-34800 Mileage & Expenses	300	300	0	0.00%
650-4300-34900 Miscellaneous	500	500	0	0.00%
650-4300-35300 Office Supplies	5,700	5,700	0	0.00%
650-4300-35400 Postage	125	200	75	60.00%
650-4300-35600 Program Development	2,500	2,500	0	0.00%
650-4300-36700 Supplies	500	500	0	0.00%
650-4300-36900 Telephone	3,000	3,000	0	0.00%
650-4300-37400 Vehicle & Equipment Maintenance	100	100	0	0.00%
650-4300-41000 Contracts	200	200	0	0.00%
650-4300-80250 Chargeback: Salaries	0	2,000	2,000	---
650-4300-80500 Chargeback: Equipment Owned	8,000	8,000	0	0.00%
	<b>336,071</b>	<b>36,695</b>	<b>(299,376)</b>	<b>-89.08%</b>

#### Cemetery

650-4350-01500 Burial Charges	(64,000)	(67,000)	(3,000)	4.69%
650-4350-01600 Columbarium Sales	(20,000)	(20,000)	0	0.00%
650-4350-01750 Concrete Liner Sales	(27,000)	(28,000)	(1,000)	3.70%
650-4350-01950 Donations Revenue	(2,000)	(1,000)	1,000	-50.00%
650-4350-02600 Interest Income	(5,000)	(9,000)	(4,000)	80.00%
650-4350-02800 Lot Sales	(52,000)	(54,000)	(2,000)	3.85%
650-4350-02950 Memorials	(80,000)	(82,000)	(2,000)	2.50%
650-4350-03400 Miscellaneous Revenue	(100)	(100)	0	0.00%
650-4350-05050 Rental Revenue	(800)	(800)	0	0.00%
650-4350-05250 Setting Markers	(3,000)	(3,000)	0	0.00%
650-4350-05700 Tent Revenue	(600)	(600)	0	0.00%
650-4350-10000 Salaries & Wages	73,933	0	(73,933)	-100.00%
650-4350-10001 Salaries & Wages - Part time	52,480	0	(52,480)	-100.00%
650-4350-10002 Salaries & Wages - Overtime	500	0	(500)	-100.00%
650-4350-11001 Employee Benefits	21,570	0	(21,570)	-100.00%
650-4350-12400 Safety Footware	175	250	75	42.86%
650-4350-12500 Course & Seminar Expenses	300	300	0	0.00%
650-4350-30100 Advertising Expense	200	200	0	0.00%
650-4350-30800 Building Maintenance	4,250	4,250	0	0.00%
650-4350-31000 Capital Expenditures under \$5K	2,550	2,550	0	0.00%
650-4350-31700 Concrete Liners	19,000	19,000	0	0.00%
650-4350-31800 Conference Expenses	950	950	0	0.00%
650-4350-32900 Equipment Rental Expense	500	500	0	0.00%
650-4350-33200 Foundations and Markers	48,000	48,000	0	0.00%

650-4350-33600	Grounds Supplies	6,180	6,180	0	0.00%
650-4350-33900	Insurance Expense	1,380	1,422	42	3.04%
650-4350-34300	Maintenance	1,300	1,300	0	0.00%
650-4350-34700	Membership Expense	250	250	0	0.00%
650-4350-34800	Mileage & Expenses	200	200	0	0.00%
650-4350-34900	Miscellaneous	100	100	0	0.00%
650-4350-35000	Motor Vehicle Supplies	200	200	0	0.00%
650-4350-35300	Office Supplies	1,000	1,000	0	0.00%
650-4350-36500	Small Tools & Equipment	1,500	1,500	0	0.00%
650-4350-36700	Supplies	2,060	2,060	0	0.00%
650-4350-36900	Telephone	1,600	1,600	0	0.00%
650-4350-37000	Trustees	700	700	0	0.00%
650-4350-37100	Utilities - Hydro	1,660	1,725	65	3.92%
650-4350-37200	Utilities - Natural Gas	2,680	2,680	0	0.00%
650-4350-37300	Utilities - Water & Wastewater	1,420	2,000	580	40.85%
650-4350-37400	Vehicle & Equipment Maintenance	300	300	0	0.00%
650-4350-37500	Waste Disposal Fees	670	670	0	0.00%
650-4350-41000	Contracts	5,030	5,030	0	0.00%
650-4350-80250	Chargeback: Salaries	0	154,433	154,433	---
650-4350-80500	Chargeback: Equipment Owned	36,000	36,000	0	0.00%
		<b>34,138</b>	<b>29,850</b>	<b>(4,288)</b>	<b>-12.56%</b>

#### Grave Openings & Closings

650-4400-10000	Salaries & Wages	3,280	0	(3,280)	-100.00%
650-4400-11001	Employee Benefits	1,060	0	(1,060)	-100.00%
650-4400-80250	Chargeback: Salaries	0	47	47	---
650-4400-80500	Chargeback: Equipment Owned	4,000	4,000	0	0.00%
		<b>8,340</b>	<b>4,047</b>	<b>(4,293)</b>	<b>-51.47%</b>
		<b>1,606,343</b>	<b>1,629,553</b>	<b>23,210</b>	<b>1.44%</b>

#### Water Distribution

##### Program Administration

	Budget 2011	Budget 2012	Difference	% Change
710-1400-02750	(11,000)	(11,000)	0	0.00%
710-1400-05850	(1,447,216)	(1,560,792)	(113,576)	7.85%
710-1400-05900	(2,695,778)	(2,603,052)	92,726	-3.44%
710-1400-05950	(55,000)	(55,000)	0	0.00%
710-1400-10000	169,125	0	(169,125)	-100.00%
710-1400-12100	0	1,000	1,000	---

710-1400-12300	Uniforms, Coveralls, etc.	0	1,000	1,000	---
710-1400-12400	Safety Footware	0	1,000	1,000	---
710-1400-30100	Advertising Expense	3,000	2,000	(1,000)	-33.33%
710-1400-30505	Audit Fees	5,000	0	(5,000)	-100.00%
710-1400-30700	Books & Publications	300	300	0	0.00%
710-1400-30800	Building Maintenance	2,000	1,000	(1,000)	-50.00%
710-1400-31100	Cleaning Materials	300	300	0	0.00%
710-1400-31500	Computer Hardware	2,500	0	(2,500)	-100.00%
710-1400-33500	Grounds Services	1,000	1,000	0	0.00%
710-1400-33900	Insurance Expense	7,000	7,000	0	0.00%
710-1400-34100	Licenses	3,000	3,000	0	0.00%
710-1400-34700	Membership Expense	800	800	0	0.00%
710-1400-35300	Office Supplies	1,500	1,000	(500)	-33.33%
710-1400-35400	Postage	100	100	0	0.00%
710-1400-36000	Radio System Maintenance	500	0	(500)	-100.00%
710-1400-36500	Small Tools & Equipment	5,000	8,000	3,000	60.00%
710-1400-36700	Supplies	500	500	0	0.00%
710-1400-36900	Telephone	4,000	4,000	0	0.00%
710-1400-37100	Utilities - Hydro	2,000	2,000	0	0.00%
710-1400-37400	Vehicle & Equipment Maintenance	500	500	0	0.00%
710-1400-37700	Write-off Expense	500	500	0	0.00%
710-1400-40700	Billing Service Charges	100,000	100,000	0	0.00%
710-1400-40900	Consultants	2,000	2,000	0	0.00%
710-1400-41000	Contracts	1,500	1,500	0	0.00%
710-1400-41200	Legal Expenses	1,000	1,000	0	0.00%
710-1400-41400	Water Charges - Fixed Portion	491,586	486,350	(5,236)	-1.07%
710-1400-41500	Water Charges - Variable Portio	1,651,000	1,600,000	(51,000)	-3.09%
710-1400-80200	Chargeback: Rate Supported	170,000	170,000	0	0.00%
710-1400-80250	Chargeback: Salaries	0	180,000	180,000	---
710-1400-80400	Chargeback: Debt Charges	10,780	227,494	216,714	2010.33%
710-1400-80500	Chargeback: Equipment Owned	500	500	0	0.00%
710-1400-92904	TSF to: Water Capital Improveme	793,900	801,791	7,891	0.99%
710-1400-92944	TSF to: Public Works Equipment	1,050	1,050	0	0.00%
710-1400-92963	TSF to: Contingency	5,000	5,000	0	0.00%
710-1400-92973	TSF to: Base Mapping	2,500	2,500	0	0.00%
710-1400-92992	TSF to: Water Rate Stabilizatio	167,000	13,743	(153,257)	-91.77%
		(602,553)	(601,916)	637	-0.11%

**Training Division**

710-1950-10000 Salaries & Wages	11,275	0	(11,275)	-100.00%
710-1950-10001 Salaries & Wages - Part time	1,025	0	(1,025)	-100.00%
710-1950-11001 Employee Benefits	3,500	0	(3,500)	-100.00%
710-1950-12500 Course & Seminar Expenses	8,000	8,000	0	0.00%
710-1950-31800 Conference Expenses	1,000	1,000	0	0.00%
710-1950-34800 Mileage & Expenses	1,000	1,000	0	0.00%
710-1950-80250 Chargeback: Salaries	0	15,800	15,800	---
710-1950-80500 Chargeback: Equipment Owned	500	500	0	0.00%
	<b>26,300</b>	<b>26,300</b>	<b>0</b>	<b>0.00%</b>

**Inventory Maintenance**

710-2200-10000 Salaries & Wages	2,050	0	(2,050)	-100.00%
710-2200-11001 Employee Benefits	500	0	(500)	-100.00%
710-2200-80250 Chargeback: Salaries	0	2,550	2,550	---
	<b>2,550</b>	<b>2,550</b>	<b>0</b>	<b>0.00%</b>

**Compliance**

710-4800-10000 Salaries & Wages	25,625	0	(25,625)	-100.00%
710-4800-11001 Employee Benefits	7,500	0	(7,500)	-100.00%
710-4800-80250 Chargeback: Salaries	0	33,125	33,125	---
710-4800-80500 Chargeback: Equipment Owned	0	500	500	---
	<b>33,125</b>	<b>33,625</b>	<b>500</b>	<b>1.51%</b>

**Bulk Water Station**

710-5250-10000 Salaries & Wages	2,563	0	(2,563)	-100.00%
710-5250-11001 Employee Benefits	750	0	(750)	-100.00%
710-5250-32000 Construction Materials	2,000	2,000	0	0.00%
710-5250-37100 Utilities - Hydro	2,000	2,000	0	0.00%
710-5250-41000 Contracts	2,000	2,000	0	0.00%
710-5250-80250 Chargeback: Salaries	0	3,313	3,313	---
710-5250-80500 Chargeback: Equipment Owned	1,500	1,500	0	0.00%
	<b>10,813</b>	<b>10,813</b>	<b>0</b>	<b>0.00%</b>

**Hydrants**

710-5300-05200 Services Rendered	(9,000)	(9,000)	0	0.00%
710-5300-10000 Salaries & Wages	30,750	0	(30,750)	-100.00%
710-5300-10001 Salaries & Wages - Part time	8,200	0	(8,200)	-100.00%
710-5300-11001 Employee Benefits	10,000	0	(10,000)	-100.00%
710-5300-32000 Construction Materials	4,000	5,000	1,000	25.00%
710-5300-41000 Contracts	10,000	2,500	(7,500)	-75.00%



710-5300-80250 Chargeback: Salaries	0	38,950	38,950	---
710-5300-80500 Chargeback: Equipment Owned	12,000	11,000	(1,000)	-8.33%
	<b>65,950</b>	<b>48,450</b>	<b>(17,500)</b>	<b>-26.54%</b>
<b>Irrigation from Hydrants</b>				
710-5350-05200 Services Rendered	(2,000)	(2,000)	0	0.00%
710-5350-10000 Salaries & Wages	3,075	0	(3,075)	-100.00%
710-5350-10001 Salaries & Wages - Part time	513	0	(513)	-100.00%
710-5350-11001 Employee Benefits	1,000	0	(1,000)	-100.00%
710-5350-32000 Construction Materials	500	500	0	0.00%
710-5350-41000 Contracts	1,500	1,500	0	0.00%
710-5350-80250 Chargeback: Salaries	0	4,588	4,588	---
710-5350-80500 Chargeback: Equipment Owned	1,000	500	(500)	-50.00%
	<b>5,588</b>	<b>5,088</b>	<b>(500)</b>	<b>-8.95%</b>
<b>Meter Installations</b>				
710-5400-05200 Services Rendered	(35,000)	(26,000)	9,000	-25.71%
710-5400-10000 Salaries & Wages	10,250	0	(10,250)	-100.00%
710-5400-10001 Salaries & Wages - Part time	1,025	0	(1,025)	-100.00%
710-5400-11001 Employee Benefits	3,000	0	(3,000)	-100.00%
710-5400-32000 Construction Materials	10,000	10,000	0	0.00%
710-5400-80250 Chargeback: Salaries	0	14,275	14,275	---
710-5400-80500 Chargeback: Equipment Owned	3,000	3,000	0	0.00%
	<b>(7,725)</b>	<b>1,275</b>	<b>9,000</b>	<b>-116.50%</b>
<b>Meter Readings</b>				
710-5450-10000 Salaries & Wages	34,338	0	(34,338)	-100.00%
710-5450-11001 Employee Benefits	7,000	0	(7,000)	-100.00%
710-5450-32000 Construction Materials	500	500	0	0.00%
710-5450-40900 Consultants	5,000	0	(5,000)	-100.00%
710-5450-80250 Chargeback: Salaries	0	41,338	41,338	---
710-5450-80500 Chargeback: Equipment Owned	20,000	17,000	(3,000)	-15.00%
	<b>66,838</b>	<b>58,838</b>	<b>(8,000)</b>	<b>-11.97%</b>
<b>Meter Repairs</b>				
710-5500-05200 Services Rendered	(1,000)	(1,000)	0	0.00%
710-5500-10000 Salaries & Wages	35,875	0	(35,875)	-100.00%
710-5500-10001 Salaries & Wages - Part time	513	0	(513)	-100.00%
710-5500-11001 Employee Benefits	10,500	0	(10,500)	-100.00%
710-5500-32000 Construction Materials	30,000	30,000	0	0.00%
710-5500-41000 Contracts	2,000	3,000	1,000	50.00%

710-5500-80250 Chargeback: Salaries	0	46,888	46,888	---
710-5500-80500 Chargeback: Equipment Owned	7,000	4,000	(3,000)	-42.86%
	<b>84,888</b>	<b>82,888</b>	<b>(2,000)</b>	<b>-2.36%</b>
<b>Repair &amp; Replace Mains</b>				
710-5550-10000 Salaries & Wages	46,125	0	(46,125)	-100.00%
710-5550-10001 Salaries & Wages - Part time	2,050	0	(2,050)	-100.00%
710-5550-11001 Employee Benefits	14,000	0	(14,000)	-100.00%
710-5550-32000 Construction Materials	1,500	1,500	0	0.00%
710-5550-36200 Sand & Gravel	2,500	2,500	0	0.00%
710-5550-36600 Sod & Soil	1,500	1,500	0	0.00%
710-5550-41000 Contracts	6,000	6,000	0	0.00%
710-5550-80250 Chargeback: Salaries	0	62,175	62,175	---
710-5550-80500 Chargeback: Equipment Owned	10,000	10,000	0	0.00%
	<b>83,675</b>	<b>83,675</b>	<b>0</b>	<b>0.00%</b>
<b>Repair &amp; Replace Services</b>				
710-5600-05200 Services Rendered	(1,000)	(1,000)	0	0.00%
710-5600-10000 Salaries & Wages	35,875	0	(35,875)	-100.00%
710-5600-10001 Salaries & Wages - Part time	3,588	0	(3,588)	-100.00%
710-5600-11001 Employee Benefits	11,000	0	(11,000)	-100.00%
710-5600-32000 Construction Materials	2,500	3,000	500	20.00%
710-5600-36200 Sand & Gravel	1,000	1,000	0	0.00%
710-5600-36600 Sod & Soil	1,000	1,000	0	0.00%
710-5600-41000 Contracts	10,000	10,000	0	0.00%
710-5600-80250 Chargeback: Salaries	0	50,463	50,463	---
710-5600-80500 Chargeback: Equipment Owned	15,000	15,000	0	0.00%
	<b>78,963</b>	<b>79,463</b>	<b>500</b>	<b>0.63%</b>
<b>Service Installations (New)</b>				
710-5650-05200 Services Rendered	(25,175)	(24,175)	1,000	-3.97%
710-5650-10000 Salaries & Wages	6,150	0	(6,150)	-100.00%
710-5650-10001 Salaries & Wages - Part time	1,025	0	(1,025)	-100.00%
710-5650-11001 Employee Benefits	2,000	0	(2,000)	-100.00%
710-5650-32000 Construction Materials	5,000	4,000	(1,000)	-20.00%
710-5650-36200 Sand & Gravel	500	500	0	0.00%
710-5650-36600 Sod & Soil	500	500	0	0.00%
710-5650-41000 Contracts	5,000	5,000	0	0.00%
710-5650-80250 Chargeback: Salaries	0	9,175	9,175	---
710-5650-80500 Chargeback: Equipment Owned	5,000	5,000	0	0.00%

**Utility Locates**

	0	0	0	---
710-5700-10000 Salaries & Wages	20,500	0	(20,500)	-100.00%
710-5700-10001 Salaries & Wages - Part time	1,025	0	(1,025)	-100.00%
710-5700-11001 Employee Benefits	6,000	0	(6,000)	-100.00%
710-5700-32000 Construction Materials	500	1,000	500	100.00%
710-5700-80250 Chargeback: Salaries	0	27,525	27,525	---
710-5700-80500 Chargeback: Equipment Owned	6,000	7,000	1,000	16.67%
	<b>34,025</b>	<b>35,525</b>	<b>1,500</b>	<b>4.41%</b>

**Valves**

710-5750-10000 Salaries & Wages	12,300	0	(12,300)	-100.00%
710-5750-10001 Salaries & Wages - Part time	2,563	0	(2,563)	-100.00%
710-5750-11001 Employee Benefits	4,000	0	(4,000)	-100.00%
710-5750-32000 Construction Materials	1,000	2,000	1,000	100.00%
710-5750-41000 Contracts	500	500	0	0.00%
710-5750-80250 Chargeback: Salaries	0	18,863	18,863	---
710-5750-80500 Chargeback: Equipment Owned	6,000	7,000	1,000	16.67%
	<b>26,363</b>	<b>28,363</b>	<b>2,000</b>	<b>7.59%</b>

**Water Sampling & Testing**

710-5800-10000 Salaries & Wages	30,750	0	(30,750)	-100.00%
710-5800-11001 Employee Benefits	9,000	0	(9,000)	-100.00%
710-5800-32000 Construction Materials	500	500	0	0.00%
710-5800-41000 Contracts	16,000	12,000	(4,000)	-25.00%
710-5800-80250 Chargeback: Salaries	0	58,613	58,613	---
710-5800-80500 Chargeback: Equipment Owned	7,000	4,000	(3,000)	-42.86%
	<b>63,250</b>	<b>75,113</b>	<b>11,863</b>	<b>18.76%</b>

**Watermain Cleaning**

710-5850-10000 Salaries & Wages	16,400	0	(16,400)	-100.00%
710-5850-10001 Salaries & Wages - Part time	2,050	0	(2,050)	-100.00%
710-5850-11001 Employee Benefits	5,000	0	(5,000)	-100.00%
710-5850-32000 Construction Materials	500	500	0	0.00%
710-5850-80250 Chargeback: Salaries	0	23,450	23,450	---
710-5850-80500 Chargeback: Equipment Owned	4,000	6,000	2,000	50.00%
	<b>27,950</b>	<b>29,950</b>	<b>2,000</b>	<b>7.16%</b>
	<b>0</b>	<b>0</b>	<b>0</b>	<b>---</b>

**Wastewater Collection**

Budget 2011	Budget 2012	Difference	% Change
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### Program Administration

720-1400-05750 Wastewater Revenue - Fixed Port	(1,219,673)	(1,331,952)	(112,279)	9.21%
720-1400-05800 Wastewater Revenue - Variable P	(1,855,628)	(1,926,093)	(70,465)	3.80%
720-1400-10000 Salaries & Wages	35,875	0	(35,875)	-100.00%
720-1400-11001 Employee Benefits	10,500	0	(10,500)	-100.00%
720-1400-12300 Uniforms, Coveralls, etc.	1,000	1,000	0	0.00%
720-1400-12500 Course & Seminar Expenses	1,000	500	(500)	-50.00%
720-1400-30100 Advertising Expense	500	500	0	0.00%
720-1400-30700 Books & Publications	100	100	0	0.00%
720-1400-30800 Building Maintenance	1,000	2,000	1,000	100.00%
720-1400-31200 Collections Charges	400	400	0	0.00%
720-1400-33500 Grounds Services	1,000	1,000	0	0.00%
720-1400-33900 Insurance Expense	7,200	7,200	0	0.00%
720-1400-34700 Membership Expense	200	250	50	25.00%
720-1400-35300 Office Supplies	1,000	1,000	0	0.00%
720-1400-36000 Radio System Maintenance	500	0	(500)	-100.00%
720-1400-36500 Small Tools & Equipment	3,000	6,000	3,000	100.00%
720-1400-37400 Vehicle & Equipment Maintenance	500	500	0	0.00%
720-1400-37700 Write-off Expense	500	500	0	0.00%
720-1400-40900 Consultants	9,500	40,000	30,500	321.05%
720-1400-41300 Wastewater Charges - Fixed	1,899,212	2,068,407	169,195	8.91%
720-1400-80200 Chargeback: Rate Supported	0	108,000	108,000	---
720-1400-80250 Chargeback: Salaries	0	46,375	46,375	---
720-1400-80500 Chargeback: Equipment Owned	200	200	0	0.00%
720-1400-80600 Chargeback: Public Works	80,000	80,000	0	0.00%
720-1400-92905 TSF to: Wastewater Capital Impr	672,300	702,135	29,835	4.44%
720-1400-92993 TSF to: Wastewater Rate Stabili	183,300	22,564	(160,736)	-87.69%
	(166,514)	(169,414)	(2,900)	1.74%

### Training Division

720-1950-10000 Salaries & Wages	3,075	0	(3,075)	-100.00%
720-1950-10001 Salaries & Wages - Part time	513	0	(513)	-100.00%
720-1950-11001 Employee Benefits	1,000	0	(1,000)	-100.00%
720-1950-12500 Course & Seminar Expenses	1,000	1,000	0	0.00%
720-1950-31800 Conference Expenses	500	500	0	0.00%
720-1950-34800 Mileage & Expenses	500	500	0	0.00%
720-1950-80250 Chargeback: Salaries	0	4,588	4,588	---
720-1950-80500 Chargeback: Equipment Owned	300	200	(100)	-33.33%

**Compliance**

720-4800-10000 Salaries & Wages	2,050	0	(2,050)	-100.00%
720-4800-11001 Employee Benefits	600	0	(600)	-100.00%
720-4800-80250 Chargeback: Salaries	0	2,650	2,650	---
	<b>2,650</b>	<b>2,650</b>	<b>0</b>	<b>0.00%</b>

**Lateral Cleaning & Maintenance**

720-4850-05200 Services Rendered	(1,500)	0	1,500	-100.00%
720-4850-10000 Salaries & Wages	16,400	0	(16,400)	-100.00%
720-4850-10001 Salaries & Wages - Part time	2,050	0	(2,050)	-100.00%
720-4850-11001 Employee Benefits	5,000	0	(5,000)	-100.00%
720-4850-32000 Construction Materials	1,000	1,000	0	0.00%
720-4850-36200 Sand & Gravel	1,000	1,000	0	0.00%
720-4850-36600 Sod & Soil	1,000	1,000	0	0.00%
720-4850-41000 Contracts	8,500	9,000	500	5.88%
720-4850-80250 Chargeback: Salaries	0	23,450	23,450	---
720-4850-80500 Chargeback: Equipment Owned	7,000	6,000	(1,000)	-14.29%
	<b>40,450</b>	<b>41,450</b>	<b>1,000</b>	<b>2.47%</b>

**Manhole Maintenance**

720-4900-10000 Salaries & Wages	1,025	0	(1,025)	-100.00%
720-4900-11001 Employee Benefits	300	0	(300)	-100.00%
720-4900-32000 Construction Materials	0	1,000	1,000	---
720-4900-41000 Contracts	500	1,000	500	100.00%
720-4900-80250 Chargeback: Salaries	0	1,325	1,325	---
720-4900-80500 Chargeback: Equipment Owned	500	1,000	500	100.00%
	<b>2,325</b>	<b>4,325</b>	<b>2,000</b>	<b>86.02%</b>

**Sewer CCTV Inspections**

720-4950-10000 Salaries & Wages	2,563	0	(2,563)	-100.00%
720-4950-11001 Employee Benefits	800	0	(800)	-100.00%
720-4950-41000 Contracts	45,000	45,000	0	0.00%
720-4950-80250 Chargeback: Salaries	0	3,363	3,363	---
720-4950-80500 Chargeback: Equipment Owned	100	100	0	0.00%
	<b>48,463</b>	<b>48,463</b>	<b>0</b>	<b>0.00%</b>

**Sewer Lateral Installations**

720-5000-05650 Tapping Fees	(35,175)	(20,000)	15,175	-43.14%
720-5000-10000 Salaries & Wages	6,150	0	(6,150)	-100.00%
720-5000-10001 Salaries & Wages - Part time	1,025	0	(1,025)	-100.00%

720-5000-11001 Employee Benefits	2,000	0	(2,000)	-100.00%
720-5000-32000 Construction Materials	2,000	1,500	(500)	-25.00%
720-5000-36200 Sand & Gravel	1,000	1,000	0	0.00%
720-5000-36600 Sod & Soil	500	500	0	0.00%
720-5000-41000 Contracts	19,000	5,325	(13,675)	-71.97%
720-5000-80250 Chargeback: Salaries	0	9,175	9,175	---
720-5000-80500 Chargeback: Equipment Owned	3,500	2,500	(1,000)	-28.57%
	<b>0</b>	<b>0</b>	<b>0</b>	<b>---</b>
<b>Sewer Main Cleaning</b>				
720-5050-10000 Salaries & Wages	3,075	0	(3,075)	-100.00%
720-5050-10001 Salaries & Wages - Part time	500	0	(500)	-100.00%
720-5050-11001 Employee Benefits	1,000	0	(1,000)	-100.00%
720-5050-32000 Construction Materials	500	500	0	0.00%
720-5050-41000 Contracts	45,000	45,000	0	0.00%
720-5050-80250 Chargeback: Salaries	0	4,575	4,575	---
720-5050-80500 Chargeback: Equipment Owned	1,500	1,500	0	0.00%
	<b>51,575</b>	<b>51,575</b>	<b>0</b>	<b>0.00%</b>
<b>Sewer Main Repairs</b>				
720-5100-10000 Salaries & Wages	6,150	0	(6,150)	-100.00%
720-5100-10001 Salaries & Wages - Part time	513	0	(513)	-100.00%
720-5100-11001 Employee Benefits	2,000	0	(2,000)	-100.00%
720-5100-32000 Construction Materials	500	500	0	0.00%
720-5100-36200 Sand & Gravel	500	500	0	0.00%
720-5100-41000 Contracts	3,000	3,000	0	0.00%
720-5100-80250 Chargeback: Salaries	0	8,663	8,663	---
720-5100-80500 Chargeback: Equipment Owned	1,500	1,500	0	0.00%
	<b>14,163</b>	<b>14,163</b>	<b>0</b>	<b>0.00%</b>
<b>Rain Barrel Incentive Program</b>				
720-5141-03450 Niagara Region Grant	0	(11,000)	(11,000)	---
720-5141-41000 Contracts	0	22,000	22,000	---
720-5141-91905 TSF from: Wastewater Capital Im	0	(11,000)	(11,000)	---
	<b>0</b>	<b>0</b>	<b>0</b>	<b>---</b>
<b>Reimburse/Disconnect Program</b>				
720-5142-41000 Contracts	0	68,464	68,464	---
720-5142-80250 Chargeback: Salaries	0	28,944	28,944	---
720-5142-80500 Chargeback: Equipment Owned	0	2,592	2,592	---
720-5142-91821 TSF from: DC: Wastewater Sewers	0	(34,000)	(34,000)	---

720-5142-91905 TSF from: Wastewater Capital Im

0	(66,000)	(66,000)	---
0	0	0	---
0	0	0	---

#### Storm Water Management

##### Program Administration

730-1400-00901 General Levy  
 730-1400-02750 Local Improvements  
 730-1400-80400 Chargeback: Debt Charges  
 730-1400-92903 TSF to: Storm Water Management

Budget 2011	Budget 2012	Difference	% Change
(160,000)	(160,000)	0	0.00%
(18,200)	(18,200)	0	0.00%
18,200	0	(18,200)	-100.00%
160,000	178,200	18,200	11.38%
0	0	0	---
0	0	0	---

#### Street Lighting

##### Program Administration

740-1400-00901 General Levy  
 740-1400-00902 Payment in Lieu  
 740-1400-00903 Supplementary Levy  
 740-1400-02250 General Agreements  
 740-1400-10000 Salaries & Wages  
 740-1400-11001 Employee Benefits  
 740-1400-31200 Collections Charges  
 740-1400-32000 Construction Materials  
 740-1400-34900 Miscellaneous  
 740-1400-37100 Utilities - Hydro  
 740-1400-41000 Contracts  
 740-1400-80250 Chargeback: Salaries  
 740-1400-80300 Chargeback: Administration  
 740-1400-80500 Chargeback: Equipment Owned  
 740-1400-80600 Chargeback: Public Works  
 740-1400-92907 TSF to: Street Lighting

Budget 2011	Budget 2012	Difference	% Change
(287,895)	(297,400)	(9,505)	3.30%
(860)	0	860	-100.00%
(4,500)	0	4,500	-100.00%
(1,170)	(1,800)	(630)	53.85%
13,325	0	(13,325)	-100.00%
3,900	0	(3,900)	-100.00%
2,500	2,500	0	0.00%
20,000	20,000	0	0.00%
23,700	23,700	0	0.00%
166,000	170,000	4,000	2.41%
40,000	40,000	0	0.00%
0	18,000	18,000	---
2,000	2,000	0	0.00%
1,000	1,000	0	0.00%
7,000	7,000	0	0.00%
15,000	15,000	0	0.00%
0	0	0	---
0	0	0	---

#### St. Davids Sewer

##### Program Administration

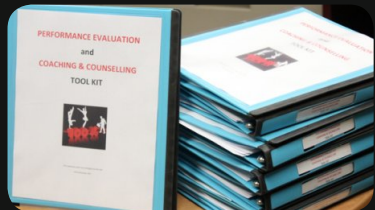
750-1400-02750 Local Improvements

Budget 2011	Budget 2012	Difference	% Change
(215,000)	0	215,000	-100.00%

750-1400-80400 Chargeback: Debt Charges	321,915	89,746	(232,169)	-72.12%
750-1400-91825 TSF from: DC: St. Davids Area-S	(106,915)	(89,746)	17,169	-16.06%
	0	0	0	---
	0	0	0	---
<b>Grand Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>---</b>



# Capital Budget





## **Proposed 2012 Capital Budget and 2012 - 2021 Capital Forecast**

Presented by: Brenda Garrett  
Manager of Finance / Treasurer

### **Proposed 2012 Capital Budget and 2012 - 2021 Capital Forecast**

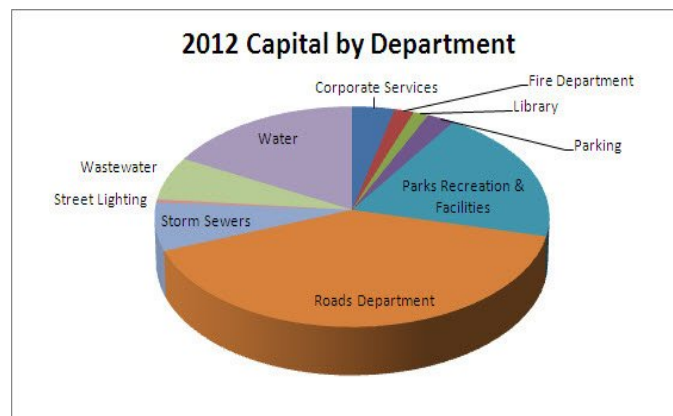
It is respectfully recommended:

- 2012 Capital Budget: \$5,090,968
- Total 2012 – 2021 Capital Forecast  
\$41,800,974
- Capital Levy Reserve contribution from the  
2012 Operating Budget \$1,753,000
- Received/Referred to Council for Approval

## Proposed 2012 Capital Budget and 2012 - 2021 Capital Forecast

Department	2012	%
Corporate Services	189,260	3.72%
Fire Department	85,700	1.68%
Library	67,000	1.32%
Parking	121,400	2.38%
Parks Recreation & Facilities	1,004,000	19.72%
Roads Department	2,047,315	40.21%
Storm Sewers	357,193	7.02%
Street Lighting	25,000	0.49%
Wastewater	325,500	6.39%
Water	868,600	17.06%
<b>Total Capital by Department</b>	<b>5,090,968</b>	<b>100.00%</b>

## Proposed 2012 Capital Budget and 2012 - 2021 Capital Forecast



## Proposed 2012 Capital Budget and 2012 - 2021 Capital Forecast

### Overview of 2012 Sources of Funding

- 2012 Contribution:
  - \$1,753,000
- 2012 Capital Requirements
  - \$1,963,496
- \$737,292 of 2010 surplus  
was transferred to Capital  
Reserve (#CS-11-015)

Reserve	2012	%
Building Stabilization	17,000	0.33%
Capital Levy	1,963,496	38.57%
Community Centre	35,000	0.69%
Computer Equipment	7,000	0.14%
DC: Library Facilities & Materia	10,000	0.20%
DC: Roads, Sidewalks & Lights	99,079	1.95%
DC: Water Distribution	240,000	4.71%
Dock Area Improvements	50,000	0.98%
Federal Gas Tax	449,700	8.83%
Library Computer	12,500	0.25%
Library Development	44,500	0.87%
Park Dedication	235,000	4.62%
Parking Revenue	121,400	2.38%
Parks & Recreation Building	60,000	1.18%
Parks & Recreation Equipment	127,000	2.49%
Public Works Equipment	283,000	5.56%
Roads Improvements	100,800	1.98%
Storm Water Management	256,393	5.04%
Street Lighting	25,000	0.49%
Wastewater Capital Improvements	490,500	9.63%
Water Capital Improvements	463,600	9.11%
<b>Total Capital Funding</b>	<b>5,090,968</b>	<b>100.00%</b>

## Proposed 2012 Capital Budget and 2012 - 2021 Capital Forecast

### Project Highlights by Department:

- Parks, Recreation & Facilities Management:
  - Administration Building - \$435,000
    - Roof replacement (#C00065)
    - Roof top units (#C00067)
    - Front Exterior (#C00628)
    - One Counter – Main Floor (#C00672)
    - One Counter – Lower Floor: (#C00682)

## **Proposed 2012 Capital Budget and 2012 - 2021 Capital Forecast**

Project Highlights by Department (Continued):

- Roads Department:
  - Highland Street reconstruction - \$308,000 (#C00115)
  - Dumfries Street reconstruction - \$308,000 (#C00116)
  - 5-Ton Sterling (replaces #222) - \$186,000 (#C00130)
- Storm Sewer:
  - Highland Street installation – \$168,000 (#C00096)
  - Dumfries Street installation – \$168,000 (#C00097)

## **Proposed 2012 Capital Budget and 2012 - 2021 Capital Forecast**

Project Highlights by Department (Continued):

- Wastewater:
  - Victoria Street, Queen to Front - \$240,000 (#C00100)
- Water:
  - Tanbark Road, Apricot to Warner - \$400,000 (#C00110)

## Proposed 2012 Capital Budget and 2012 - 2021 Capital Forecast

10 Year Capital Projection by Department										
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Corporate Services	189,260	132,260	84,260	124,250	118,750	72,750	94,250	70,750	113,750	0
Fire Department	85,700	300,000	267,000	212,000	382,000	257,000	132,000	152,000	217,000	0
Library	67,000	55,500	57,000	177,000	52,500	54,000	53,000	55,000	78,500	20,000
Parking	121,400	140,000	262,000	212,000	180,000	120,000	144,000	176,000	166,000	0
Parks Recreation & Facilities	1,004,000	595,500	355,000	349,000	105,000	220,000	515,000	94,000	237,000	62,000
Roads Department	2,047,315	3,229,860	2,217,100	2,104,236	2,051,900	2,253,000	2,470,000	3,440,000	4,028,500	288,000
Storm Sewers	357,193	55,000	114,457	289,130	12,200	256,000	241,000	40,000	400,000	0
Street Lighting	25,000	0	0	0	0	0	0	0	0	0
Wastewater	325,500	256,500	303,750	0	0	0	0	0	27,563	0
Water	868,600	250,300	790,000	650,000	780,640	336,800	638,100	1,308,000	652,950	0
<b>Yearly Total Capital by Department</b>	<b>5,090,968</b>	<b>5,014,920</b>	<b>4,450,567</b>	<b>4,117,616</b>	<b>3,682,990</b>	<b>3,569,550</b>	<b>4,287,350</b>	<b>5,335,750</b>	<b>5,921,263</b>	<b>330,000</b>
	12.18%	12.00%	10.65%	9.85%	8.81%	8.54%	10.26%	12.76%	14.17%	0.79%
<b>Grand Total</b>									<b>41,800,974</b>	

## Proposed 2012 Capital Budget and 2012 - 2021 Capital Forecast

- Questions?
- Next Report:
  - Proposed 2012 Operating Budget



# The Town of Niagara-On-The-Lake

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Facsimile (905) 468-2959

1593 Four Mile Creek Road  
P.O. Box 100  
Virgil, Ontario  
L0S 1T0

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**Report:** CS-11-029 **Committee Date:** December 05, 2011

**Due in Council:** December 12, 2011

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**Report To:** Corporate Services Advisory Committee  
**Subject:** Proposed 2012 Capital Budget and 2012 - 2021 Capital Forecast

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## 1. RECOMMENDATION

It is respectfully recommended:

- 1.1 that Niagara-on-the-Lake's (i) 2012 Capital Budget, with a gross amount of \$5,090,968 and (ii) the 2012 – 2021 Capital Forecast with a total gross amount of \$41,800,974 be approved "in principle" as outlined in this report; and,
- 1.2 that the 2012 Capital Levy Reserve contribution from the 2012 Operating Budget in the amount of \$1,753,000 be approved "in principle"; and
- 1.3 that the 2012 Capital Projects be permitted to proceed in advance of the finalization of the 2012 budget approval, provided that spending not exceed more than 50% of the project's 2012 Capital Levy funding.

## 2. PURPOSE / PROPOSAL

This report introduces the Corporation of the Town of Niagara-on-the-Lake's (Town) proposed 2012 Capital Budget and the 2012 - 2021 Capital Forecast. The report is presented for review and consideration at the Committee of the Whole meeting on December 5, 2011 and to Council on December 12, 2012. A report requesting final approval for both Capital and Operation Budgets will be presented to Council in January. As soon as all requisitions are available, Niagara Region and Education, Council will be made aware of the tax impact for the Town's rate payer.

## 3. BACKGROUND

Council approved the Proposed 2012 Budget Directions report (CS-11-020) report on October 3, 2011 which set in motion the preparation of the 2012 Capital Budget and



## 2012 - 2021 Capital Forecast.

The Senior Management Team considered the assumptions outlined in the Budget Directions report to develop the proposed capital budget & forecast. Senior management met to review each department's capital budget submissions and to consider the funding sources available.

### 4. DISCUSSION / ANALYSIS

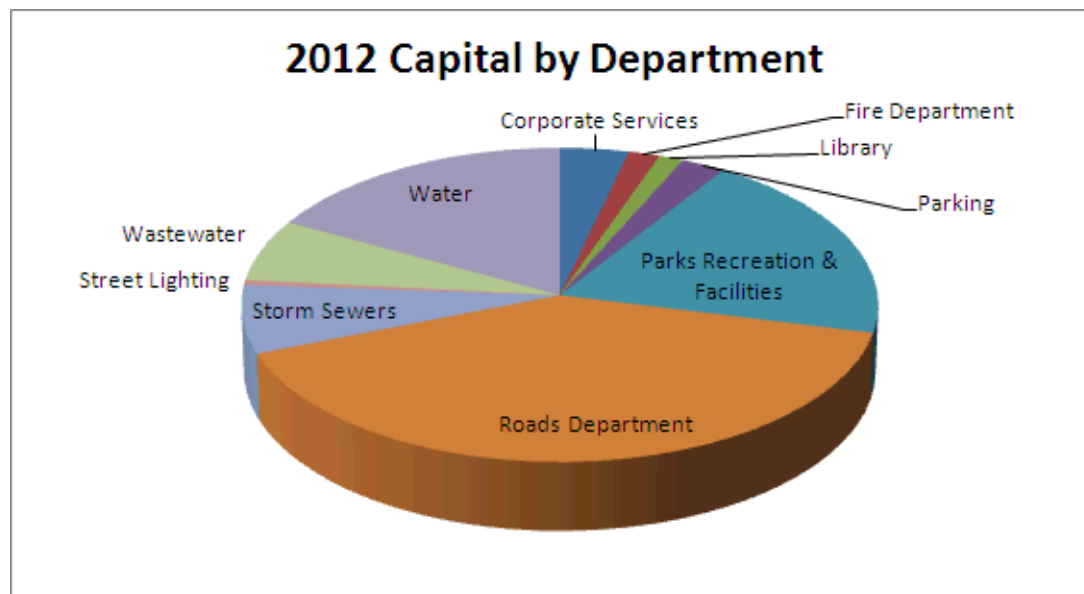
The 2012 capital budget and the 2012 - 2021 capital forecast provides a financial plan that will outline the key infrastructure priorities over the next 10 years.

#### 4.1 Overview of 2012 Capital Budget

The proposed 2012 Capital Budget is \$5,090,968. The 2012 proposed Capital Budget represents 12.18% of the total 2012 - 2021 Capital Forecast. A breakdown of the 2012 proposed capital spending by department/program is as follows:

Department	2012	%
Corporate Services	189,260	3.72%
Fire Department	85,700	1.68%
Library	67,000	1.32%
Parking	121,400	2.38%
Parks Recreation & Facilities	1,004,000	19.72%
Roads Department	2,047,315	40.21%
Storm Sewers	357,193	7.02%
Street Lighting	25,000	0.49%
Wastewater	325,500	6.39%
Water	868,600	17.06%
Total Capital	5,090,968	100%

2012 Capital Expenditures by Department Pie Chart:



#### 4.2 Overview of 2012 Sources of Funding

A breakdown of how the 2012 Proposed Capital Projects will be funded is as follows:

Reserve	2012	%
Building Stabilization	17,000	0.33%
Capital Levy	1,963,496	38.57%
Community Centre	35,000	0.69%
Computer Equipment	7,000	0.14%
DC: Library Facilities & Material	10,000	0.20%
DC: Roads, Sidewalks & Lights	99,079	1.95%
DC: Water Distribution	240,000	4.71%
Dock Area Improvements	50,000	0.98%
Federal Gas Tax	449,700	8.83%
Library Computer	12,500	0.25%
Library Development	44,500	0.87%
Park Dedication	235,000	4.62%
Parking Revenue	121,400	2.38%
Parks & Recreation Building	60,000	1.18%
Parks & Recreation Equipment	127,000	2.49%
Public Works Equipment	283,000	5.56%
Roads Improvements	100,800	1.98%
Storm Water Management	256,393	5.04%
Street Lighting	25,000	0.49%
Wastewater Capital Improvements	490,500	9.63%
Water Capital Improvements	463,600	9.11%
<b>Total Capital Funding</b>	<b>5,090,968</b>	<b>100.00%</b>

Although the draw on Capital Levy Reserve is higher than the Capital Levy Contribution for 2012, there is enough funding for the 2012 projects due to the fact that the majority of the 2010 surplus was transferred to the Capital Levy Reserve. On August 15, 2011 report #CS-11-015 was presented to Committee of the Whole and then approved by Council on August 29, 2011 with the following recommendations:

- 1.1 *that the 2010 tax supported operating surplus of \$807,292 be transferred to the Capital Levy Reserve and the Winter Maintenance Reserve using the following apportionment:*
  - *\$737,292 to the Capital Levy Reserve*
  - *\$70,000 to the Winter Maintenance Reserve*

### 4.3 2012 Project Highlights

The Proposed 2012 Capital Budget includes a number of significant capital projects.

Highlighted below is a list of just some of the more significant projects identified in the proposed 2012 Capital Budget:

Parks, Recreation & Facilities Management:

- Administration Building - \$435,000
  - Roof replacement (#C00065)
  - Roof top units (#C00067)
  - Front Exterior (#C00628)
  - One Counter – Main Floor (#C00672)
  - One Counter – Lower Floor (#C00682)

Roads Department:

- Highland Street reconstruction - \$308,000 (#C00115)
- Dumfries Street reconstruction - \$308,000 (#C00116)
- 5-Ton Sterling (replaces #222) - \$186,000 (#C00130)

Storm Sewer:

- Highland Street installation – \$168,000 (#C00096)
- Dumfries Street installation – \$168,000 (#C00097)

Wastewater:

- Victoria Street, Queen to Front - \$240,000 (#C00100)

Water:

- Tanbark Road, Apricot to Warner - \$400,000 (#C00110)

A summary of the 2012 Capital Projects is attached to this report as Appendix A: 2010 Capital Project Summary. A complete list of all capital project information sheets is attached to this report as Appendix B: 2012 Capital Project Information sheets.

#### **4.4 2012 – 2021 Capital Budget and Forecast**

In an effort to plan for a long-term capital spending and financing needs, departments have moved from the previous 5-year capital forecast to a 10-year model in 2011. Since long-term forecasting is subject to change over time due to inflationary and unknown pressures, budgets in the latter half of the forecast are estimates only.

The total projected capital spending for the years 2012 to 2021 is \$41,800,974. Attached to this report is Appendix C which details the 10-year capital projection by department and Appendix D details the 10-year capital projection by reserve.

In Q1 of 2012, a review of reserve and reserve fund balances will be presented to Council. This report will include estimates for reserve levels on a reserve basis and

proposed future reserve contributions to ensure sufficient funding for all future capital and operating needs. This is part of Council's Strategic Plan – Key Goal #1.3.

## **5. FINANCIAL IMPLICATIONS**

With the approval of this report “in principle” at the December 5, 2012 Committee of the Whole meeting and on December 12, 2012 at Council, staff may start tendering and working on 2012 projects.

While the capital and operating budget will not receive final approval until sometime in January 2012, it should be approved in principle so that departments may begin the tendering process in order to take advantage of better pricing typically found when tendering earlier in the year.

If Council allows for 2012 Capital Projects to proceed in advance of the finalization of the 2012 budgets, it should be subject to the limitation that spending not exceed more than 50% of the 2011 Capital Levy funding for any particular project.

## **6. COMMUNICATIONS**

Once approved, the 2012 Capital Budget and 2012 - 2021 Capital Forecast will be available on the Town's website.

## **7. CONCLUSION**

The Town's Senior Management Team is pleased to present the proposed 2012 Capital Budget and 2012 - 2021 Capital Forecast within budget directions.

**Prepared by,**

**Brenda Garrett**  
**Manager of Finance/Treasurer**

**Respectfully submitted,**

**Sheldon Randall**  
**Director of Corporate Services**

**Mike Galloway**  
**Chief Administrative Officer**

ATTACHMENTS



PRESENTATION Proposed 2012 Capital Budget.pdf



Appendix A 2012 Capital Project Summary.pdf



Appendix B Capital Project Information Sheets.pdf



Appendix C 10-year Capital Projection by Department.pdf



Appendix D 10-year Capital Projection by Reserve.pdf

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First Capital of Upper Canada - 1792

## 2012 Capital Projects by Department

### Corporate Services

C00021	Records Management System	18,510
C00061	New Media Backup/SAN	10,000
C00075	PC Printer Replacement	48,750
C00078	Network Equipment	7,000
C00079	Replace Lotus Notes Server	18,000
C00080	Replace Firewall/Router	7,000
C00081	Replace Blackberry Server	5,000
C00082	Replace Mail Foundry	5,000
C00083	Microphone/Conferencing	15,000
C00632	Financial System: New Modules	55,000
		<b>189,260</b>

### Fire Department

C00073	Car 2 Replacment (pick-up)	47,000
C00638	Cad Printers	10,000
C00639	Bunker Gear Racks	6,000
C00640	Extrication Ram	5,200
C00641	Station 4 Windows	6,500
C00642	Thermal Imaging Camera	11,000
		<b>85,700</b>

### Library

C00133	Computer Replacement Program	12,500
C00134	Shelving P #2 Children's Area	15,000
C00136	Collection Development	39,500
		<b>67,000</b>

### Parking

C00085	Pay & Display replacement	48,000
C00086	Convert Gate St. to P & D	32,000
C00087	Resurface St. Vincent St. Lot	35,000
C00647	Court House Lot Improvements	6,400
		<b>121,400</b>

### Parks Recreation & Facilities

C00058	1-Ton Truck (replaces P508)	48,000
C00060	1-Ton Truck (replaces P506)	45,000
C00062	Rye/Heritage Accessible	75,000
C00063	Dock Area Parkette	50,000
C00065	Administration Roof Replace	75,000
C00067	Administration Roof Units	50,000

C00070	Gazebo Replacement	35,000
C00139	Aerator	12,000
C00207	Court House Portico	17,000
C00561	Queenston Library Step	20,000
C00563	Court House Roof Replacement	85,000
C00615	Splash Pad-Virgil Sportspark	125,000
C00628	Administration-Front Exterior	60,000
C00630	Library Moulding	19,000
C00631	Arena Scrubber	10,000
C00633	Community Centre Mural	16,000
C00634	Riding Mower for Tennis Courts	5,000
C00635	Plow for Community Centre	7,000
C00672	Customer Service-Main Floor	125,000
C00682	Customer Service-Lower Floor	125,000
		<b>1,004,000</b>

#### **Roads Department**

C00113	McNab Rd. Culvert	105,000
C00114	Line 2 Culvert	125,000
C00115	Highland St., Reconstruction	308,000
C00116	Dumfries St., Reconstruction	308,000
C00117	Conc 2, Line 9-Line 8, Rehab	220,000
C00118	Garrison Village Cul-de-Sacs	100,000
C00119	Victoria St., Mary-William	30,000
C00120	Picton St., King-Wellington	180,000
C00121	Conc. 6., Guard Rails	40,000
C00125	Queenston Rd., York, Design	21,560
C00126	Tanbark Rd., 405-York, Design	41,500
C00129	Boom Flail Mower	27,000
C00130	5-Ton Sterling (replaces 222)	186,000
C00132	Miscellaneous PW Equipment	8,000
C00255	1/2 Ton Pick-up (replaces 220)	32,000
C00604	Sidewalk NS Rd to Oak Meadows	26,625
C00637	Trimble GPS/Surveying System	30,000
C00643	McNab, Guard Rails	20,000
C00644	Dee Rd, Queenston-Pkwy	30,000
C00645	Nassau St., Culvert	75,000
C00649	Sidewalk, NSR, Plaza to Penner	3,280
C00666	Sidewalk, NSR, I Grafton-GVD	60,000
C00667	Creek Rd, E/W-Penner Design	47,850
C00668	Design-Niagara/Lakeview	7,500
C00670	Airport Grading	15,000
		<b>2,047,315</b>

#### **Storm Sewers**

C00096	Highlander St., Installation	168,000
C00097	Dumfries St., Installation	168,000



C00664	Queenston Storm Design	10,318
C00665	Creek Rd. E/Penner Design	10,875
		<b>357,193</b>

#### **Wastewater**

C00091	Trenchless Repair Program	75,000
C00094	Trenchless Repair Design	3,750
C00095	Wellington St. Design	6,750
C00100	Victoria St. Queen-Front	240,000
		<b>325,500</b>

#### **Water**

C00101	Conc 2, Line 9-Line 8, Replace	24,000
C00103	Victoria St. Mary-William	130,000
C00104	Stewart Road Improvements	225,000
C00105	Garrison Village	42,000
C00108	Regent/Queen/Front Design	12,000
C00109	Line 3 Road, Design Apricot to Warner	12,600
C00110	Tanbark Rd., Apricot to Warner	400,000
C00111	Simcoe St./Mary-Centre Design	12,000
C00112	Gage/King/Regent Design	6,000
C00646	Stewart Rd., Design 2013	5,000
		<b>868,600</b>

#### **Street Lighting**

C00648	Dumfries St. Pkwy-Queenston	25,000
		<b>25,000</b>

<b>Grand Total</b>		<b>5,090,968</b>
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The Town of  
**Niagara-On-The-Lake**

## Capital Project Information

Budget Year: 2012	Department: Corporate Services	Project No.: C00021
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Project Details	Title	Location / Facility
	Corporate Wide Records Management System – Laserfiche	Corporate
	Description	Justification
	Laserfiche Software and Professional Services Lease Agreement (Year 2 of 4) (COTW Report No. CS-11-011)	As part of the Laserfiche Agreement that the Town has agreed to, we need to continue funding this Capital Expenditure for our Corporate Wide Records Management System. This is year 2 of a 4 year annual commitment of \$18,510
Gross Capital Cost :		\$ 18,510

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(063-0901) Capital Levy	\$ 18,510
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
Total Project Financing		\$ 18,510

Future		Capital	Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
	2013	\$ 18,510				\$
	2014	\$ 18,510				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Parks Recreation & Facilities	Project No.: C00058
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Project Details	Title	Location / Facility
	1 Ton Truck to Replace P508	Parks
	Description	Justification
	Replacement of Parks Truck	P508 originally scheduled to be in service for 10 years, has been in service for 12 years. The Town mechanic has indicated that he is concerned about the vehicle's reliability and deterioration of the dump box and has therefore suggested that it be replaced.
Gross Capital Cost :		\$ 48,000

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(063-0946) Parks & Recreation Equipment	\$ 48,000
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
Total Project Financing		\$ 48,000

Future	Capital		Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Parks Recreation & Facilities	Project No.: C00060
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Project Details	Title	Location / Facility
	1 Ton Truck to Replace P506	1 Ton Truck to Replace P506
	Description	Justification
	Replace of Parks Truck	P506 originally scheduled to be in service for 10 years, has been in service for 14 years. The Town mechanic has indicated that he is concerned about the vehicle's reliability and deterioration of the dump box and has therefore suggested that it be replaced.
Gross Capital Cost :		\$ 45,000

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(063-0946) Parks & Recreation Equipment	\$ 45,000
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
Total Project Financing		\$ 45,000

Future	Capital		Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Corporate Services	Project No.: C00061
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	New Media Backup / SAN (Offsite)	Offsite Location
	<b>Description</b>	<b>Justification</b>
	Media Backup / Storage Area Network solution for offsite storage.	An offsite storage area network solution is required to ensure that an archived backup of the Town's documents and electronic data are available at an offsite location in case traditional backups and archives stored in-house are accidentally destroyed.
	<b>Gross Capital Cost :</b>	\$ 10,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 10,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 10,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Parks Recreation & Facilities	Project No.: C00062
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Project Details	Title	Location / Facility
	Rye Heritage Accessible Playground	Rye Heritage Park
	Description	Justification
	Replace existing playground equipment at Rye Heritage Park and install a small accessible playground.	The present equipment is over 20 years old and requires replacement. At the time the last playground was installed, it was recommended that Rye Heritage be replaced as an accessible playground.
Gross Capital Cost :		\$ 75,000

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(061-0807) Park Dedication	\$ 75,000
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
Total Project Financing		\$ 75,000

Future	Capital		Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Parks Recreation & Facilities	Project No.: C00063
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Project Details	Title	Location / Facility
	Dock Area Parkette	Dock Area Parkette
	Description	Justification
	Improvements to the Dock Area	Enhancements to the turnable, culvert and foundation are being considered. Although not finalized, \$50,000 from the Parks portion of development charges has been budgeted to assist with the approved enhancements along with funds from the dock area improvement reserve.
Gross Capital Cost :		\$ 50,000

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(063-0970) Dock Area Improvements	\$ 50,000
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
Total Project Financing		\$ 50,000

Future	Capital		Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$



The Town of  
**Niagara-On-The-Lake**

## Capital Project Information

Budget Year: 2012	Department: Parks Recreation & Facilities	Project No.: C00065
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Project Details	Title	Location / Facility
	Administration Building Roof Replacement	Administration Building
	Description	Justification
	Remove the present roof and replace with a two ply modified bit. This is a white roof recommended by Energy Management Committee.	The roof is over 20 years old, it has leaked on many occasions and has undergone numerous repairs. It is essential that the roof is replaced in conjunction with the replacement of the roof top units.
Gross Capital Cost :		\$ 75,000

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(063-0901) Capital Levy	\$ 75,000
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
Total Project Financing		\$ 75,000

Future	Capital		Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$





Budget Year: 2012	Department: Parks Recreation & Facilities	Project No.: C00067
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Project Details	Title	Location / Facility
	Administration Building Roof Top Units	Administration Building
	Description	Justification
	Replace Roof Top Units with similar units. These units will be Energy Star rated.	The roof top units are the original ones (1989) and are in need of repair. This work must be completed at the same time the roof is replaced.
	Gross Capital Cost :	\$ 50,000

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(063-0901) Capital Levy	\$ 50,000
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
	Total Project Financing	\$ 50,000

Future	Capital		Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Parks Recreation & Facilities	Project No.: C00070
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Project Details	Title	Location / Facility
	Gazebo Replacement	Queen's Royal Park
	Description	Justification
	Replace the existing Gazebo	The Gazebo at Queen's Royal Park was constructed as a film prop in the early 80's. The Gazebo has many structural problems and is in need of replacement. The size and design will be replicated and it will look exactly the same as the original.
Gross Capital Cost :		\$ 35,000

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(061-0807) Park Dedication	\$ 35,000
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
Total Project Financing		\$ 35,000

Future	Capital		Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Fire Department	Project No.: C00073
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Replacement of CAR 2	Fire Department Administration
	<b>Description</b>	<b>Justification</b>
	Replacement of 2002 pickup truck	The scheduled replacement of the 2002 pick-up truck was in the 2010 Apparatus Replacement Schedule, but was delayed.
	<b>Gross Capital Cost :</b>	\$ 47,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 47,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 47,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Corporate Services	Project No.: C00075
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Corporate PC Replacement Program	Various
	<b>Description</b>	<b>Justification</b>
	PC and Printer Replacement strategy	PC's and Printers are currently replaced as requested by departments based on 2, 3 or 4 year life cycle classification. This program coordinates, manages and budgets for replacements based on said schedule, which helps budgeting predictability and better overall reallocation strategies. (For ex. Power users throughout the Corporation get new PC's every 2 yrs, whereas internet stations or kiosks are replaced in 4+ yrs).
	<b>Gross Capital Cost :</b>	\$ 48,750

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 48,750
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 48,750

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Corporate Services	Project No.: C00078
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Network Equipment	Various Locations
	<b>Description</b>	<b>Justification</b>
	Other network equipment including, but not limited to: network switches, routers, fibre cables and drops, Transceivers, new network Cat5e or Cat6 data pulls, and Corning Boxes.	Network equipment upgrades are required to maintain the Corporation's network topology to insure uninterrupted service among departments and buildings within Town Hall, Public Works, and Parks and Recreation.
	<b>Gross Capital Cost :</b>	\$ 7,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0979) Computer Equipment	\$ 7,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 7,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Corporate Services	Project No.: C00079
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Lotus Domino Server	Town Hall – Server Room
	<b>Description</b>	<b>Justification</b>
	Replace Existing Lotus Domino Server – including OS and Backup Software and APC Battery Backup and Protection. Lotus Domino is our mail and database + applications server throughout the Corporation.	In accordance to our Server Replacement Life Cycle of 5 years, we need to replace our Domino server and upgrade its Operating System and backup software, to maintain and support this vital communication tool, and to ensure uninterrupted delivery of services with which we all rely heavily on.
	<b>Gross Capital Cost :</b>	\$ 18,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 18,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 18,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Corporate Services	Project No.: C00080
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Juniper Firewall / Router	Town Hall – Server Room
	<b>Description</b>	<b>Justification</b>
	Replace existing firewall and router.	New threats online require that we replace technology that secures and protects our network. A life Cycle of three years on Firewall Appliances and Technologies are standard within the industry.
	<b>Gross Capital Cost :</b>	\$ 7,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 7,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 7,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Corporate Services	Project No.: C00081
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Replace Existing Blackberry Enterprise Server	Town Hall – Server Room
	<b>Description</b>	<b>Justification</b>
	The Blackberry Enterprise Server is the server that pushes out and synchronizes mail, contacts and calendars to all Town Blackberry Devices.	In accordance to our Server Replacement Life Cycle of 5 years, we will need to replace the server, upgrade it's Operating System and backup software to maintain and support this vital communication tool. Users rely heavily on these devices and upgrading the system will ensure uninterrupted delivery of service.
	<b>Gross Capital Cost :</b>	\$ 5,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 5,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 5,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$





Budget Year: 2012	Department: Corporate Services	Project No.: C00082
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Mail Foundry	Town Hall – Server Room
	<b>Description</b>	<b>Justification</b>
	Replace existing Mail Foundry Appliance (Junk mail and Spam Filtering)	New and developing threats online require that we replace technology that secures and protects our network. A life Cycle of three years on Junk Mail and Spam Filtering Technologies are standard within the industry. A new Spam / Junk Mail filter would be better positioned to continue creating a protected environment for all employees who use email as an important communications tool.
	<b>Gross Capital Cost :</b>	\$ 5,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 5,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 5,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Corporate Services	Project No.: C00083
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Microphone / Conferencing	Council Chambers
	<b>Description</b>	<b>Justification</b>
	Replace Existing Microphone / Speaker System in Council Chambers with a Digital Microphone / Conferencing System that would allow the Chair Person for the meeting control who would have access to speak and at what order.	The audio system in Council Chambers has always had issues with feedback and picks up a lot of ambient noise in the process. Because of this feedback problem, the volume cannot be turned up to allow the gallery / audience to hear properly. Replacing the Audio system will eliminate this problem. And with a new microphone / conferencing system, it also allows the Lord Mayor or Chair Person for the Meeting complete control on who speaks when and in what order.
	<b>Gross Capital Cost :</b>	\$ 15,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 15,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 15,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Parking	Project No.: C00085
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Replacement of malfunctioning Pay & Display parking meters.	
	<b>Description</b>	<b>Justification</b>
	Replacement of 3 aging, unreliable & heavily-used Pay & Display machines with current models offering more reliable credit card readers and enhanced audit, reporting and programming functions.	Three of the oldest Pay & Display parking meters are consistently malfunctioning and costing the Town excessive maintenance effort and the loss of on-street revenue. Replacing meters when they become demonstrably unreliable helps phase in the replacement of aging units over time. It is anticipated that due to an aggressive maintenance program, most of the meters in this group will continue in service beyond their projected lifespan of 2012.
	<b>Gross Capital Cost :</b>	\$ 48,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0965) Parking Revenue	\$ 48,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 48,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Parking	Project No.: C00086
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Conversion to Pay & Display machines on Gate Street	Gate Street between Queen Street and Prideaux Street
	<b>Description</b>	<b>Justification</b>
	The conversion of standard meters to Pay & Display machines on Gate Street was approved by the Parkin Task Force Committee on November 6, 2007 and then by Council on February 25, 2008.	Installation of Pay & Display machines was approved as an improvement to the parking area and as offering a consistent and flexible method of payment for users. Additionally, P&D machines are a much more cost effective method of collecting parking revenue. Finally, less time will be spent on maintenance saving 1-2 staff hours per week now invested in coin collection and on-street repairs.
	<b>Gross Capital Cost :</b>	\$ 32,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0965) Parking Revenue	\$ 32,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 32,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Parking	Project No.: C00087
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Parking Lot Improvements	St. Vincent Street Parking Lot
	<b>Description</b>	<b>Justification</b>
	The surface of the St.Vincent Parking Lot will be milled and repaved and repainted, with minor base repairs as required.	<p>This parking lot has been used by the Town for parking and an agreement has been in place with the Church for the maintenance of the lot.</p> <p>The parking lot surface is in need of significant repair. Milling and repaving will improve the overall condition of the lot.</p>
	<b>Gross Capital Cost :</b>	\$ 35,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0965) Parking Revenue	\$ 35,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 35,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Wastewater	Project No.: C00091
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Trenchless Repair Program	Entire Municipality - priority given to sanitary sewers under roads being repaired.
	<b>Description</b>	<b>Justification</b>
	Spot repairs to the sanitary sewer in the municipality to eliminate either infiltration, structural deficiencies or hydraulic concerns - repairs are tabulated and prioritized from TV inspection reports and videos.	Repairs to sanitary sewer system will reduce the infiltration into the system and reduce the flows to the wastewater treatment plants and therefore the costs associated with the treatment. Reduction of extraneous flows also creates additional capacity in the existing sewer system.  This project will have minimal affect on the Operating budget.
	<b>Gross Capital Cost :</b>	\$ 75,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0905) Wastewater Capital Improvements	\$ 75,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 75,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



The Town of  
**Niagara-On-The-Lake**

## Capital Project Information

Budget Year: 2012	Department: Wastewater	Project No.: C00093
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Project Details	Title	Location / Facility
	Grinder Pump Replacement Program	St. Davids
	Description	Justification
	Replacement of St. Davids Grinder Pumps as detailed in Public Works Report PW-10-041 and approved by Council on August 30th, 2010.	As approved by Council in PW Report PW-10-041.
	Gross Capital Cost :	\$ 28,750

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
		\$ 0
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 28,750
	Total Project Financing	\$ 28,750

Future		Capital	Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Wastewater	Project No.: C00094
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Project Details	Title	Location / Facility
	2013 Engineering and Design - Sanitary Sewers	Trenchless Repair Program
	Description	Justification
	Engineering fees for watermain projects scheduled for 2013. Estimated at 5% of the estimated construction costs.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so tenders can be called early in the construction year.
	Gross Capital Cost :	\$ 3,750

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(063-0905) Wastewater Capital Improvements	\$ 3,750
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
	Total Project Financing	\$ 3,750

Future	Capital		Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$





Budget Year: 2012	Department: Wastewater	Project No.: C00095
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	2013 Engineering and Design - Sanitary Sewers	Wellington - Byron to Ricardo
	<b>Description</b>	<b>Justification</b>
	Engineering fees for watermain projects scheduled for 2013. Estimated at 5% of the estimated construction costs.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so tenders can be called early in the construction year.
	<b>Gross Capital Cost :</b>	\$ 6,750

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0905) Wastewater Capital Improvements	\$ 6,750
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 6,750

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Storm Sewers	Project No.: C00096
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Highlander Street Storm Sewer Installation	Highlander Street from Niagara Parkway to Queenston Street
	<b>Description</b>	<b>Justification</b>
	Installation of storm sewer and required storm laterals	Project is being completed in conjunction with the road reconstruction to current urban design standards. Encourages storm water separation on the private side of the system and replaces a current deficient system. This project will have positive affect on the Operating budget - there will be a reduction in the number repairs to old storm sewer system.
	<b>Gross Capital Cost :</b>	\$ 168,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0903) Storm Water Management	\$ 117,600
	(063-0902) Roads Improvements	\$ 50,400
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 168,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Storm Sewers	Project No.: C00097
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Dumfries Street Storm Sewer Installation	Dumfries Street from Niagara Parkway to Queenston Street
	<b>Description</b>	<b>Justification</b>
	Installation of storm sewer and required storm laterals	<p>Project is being completed in conjunction with the road reconstruction to current urban design standards.</p> <p>Encourages stormwater separation on the private side of the system and replaces current deficient system.</p> <p>This project will have positive affect on the Operating budget - there will be a reduction in the number repairs to old storm sewer system.</p>
	<b>Gross Capital Cost :</b>	\$ 168,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
	Click here to enter text.	\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0903) Storm Water Management	\$ 117,600
	(063-0902) Roads Improvements	\$ 50,400
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 168,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



The Town of  
**Niagara-On-The-Lake**

## Capital Project Information

Budget Year: 2012	Department: Wastewater	Project No.: C00100
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Project Details	Title	Location / Facility
	Victoria Street	Queen to Front
	Description	Justification
	Replacement of existing 100mm diameter cast iron watermain with 150mm diameter PVC watermain	<p>The current watermain is a cast iron watermain and undersized for the current demands on the existing watermain.</p> <p>This project will improve water quality and pressure.</p> <p>This project will have positive affect on the Operating budget - there will be a reduction in the number repairs to old cast iron pipe.</p>
	Gross Capital Cost :	\$ 240,000

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(063-0905) Wastewater Capital Improvements	\$ 240,000
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
	Total Project Financing	\$ 240,000

Future		Capital	Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Water	Project No.: C00101
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Concession 2 Road Watermain Replacement (Services only)	Line 9 to Line 8
	<b>Description</b>	<b>Justification</b>
	Replacement of services from the watermain to the property line.	During the original installation of the services no cathodic protection was installed on the copper services.  Being completed with the road reconstruction.  This project will have positive affect on the Operating budget - there will be a reduction in the number repairs to service laterals.
	<b>Gross Capital Cost :</b>	\$ 24,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0905) Wastewater Capital Improvements	\$ 24,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 24,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



The Town of  
**Niagara-On-The-Lake**

## Capital Project Information

Budget Year: 2012	Department: Water	Project No.: C00103
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Project Details	<b>Title</b>	<b>Location / Facility</b>
	Victoria Street	Mary to William
	<b>Description</b>	<b>Justification</b>
	Replacement of existing 100mm diameter cast iron watermain with 150mm diameter PVC watermain	<p>The current watermain is a cast iron watermain and undersized for the current demands on the existing watermain.</p> <p>This project will improve water quality and pressure.</p> <p>This project will have positive affect on the Operating budget - there will be a reduction in the number repairs to old cast iron pipe.</p>
Gross Capital Cost :		\$ 130,000

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(063-0905) Wastewater Capital Improvements	\$ 130,000
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
Total Project Financing		\$ 130,000

Future		<b>Capital</b>	<b>Operating Budget Impact</b>			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Water	Project No.: C00104
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Stewart Road Improvements	Stewart Road
	<b>Description</b>	<b>Justification</b>
	<p>Installation of surge tank on Dairy watermain service line.</p> <p>Completing connections to the Regional watermain on Niagara Stone Road at Stewart Road and Eastchester.</p>	<p>The Stewart Road watermain experiences numerous breaks throughout the year. Last year this main experienced 2 breaks but has experience numerous breaks through the past 5 years. When this main breaks several homes are without water as well as the dairy. Improve water pressure fluctuations for all residents in area.</p>
	<b>Gross Capital Cost :</b>	\$ 225,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0905) Wastewater Capital Improvements	\$ 225,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 225,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Water	Project No.: C00105
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Garrison Village Service Replacements	McFarland, Laura Secord and Merritt
	<b>Description</b>	<b>Justification</b>
	Replacement of services from the watermain to the property line.	<p>During the original installation of the services no cathodic protection was installed on the copper services.</p> <p>Being competed with the road reconstruction.</p> <p>This project will have positive affect on the Operating budget - there will be a reduction in the number repairs to service laterals.</p>
	<b>Gross Capital Cost :</b>	\$ 42,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0905) Wastewater Capital Improvements	\$ 42,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 42,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$





Budget Year: 2012	Department: Water	Project No.: C00108
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	2013 Engineering and Design - Watermains	Regent Street - Queen to Front
	<b>Description</b>	<b>Justification</b>
	Engineering fees for watermain projects scheduled for 2013. Estimated at 5% of the estimated construction costs.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so tenders can be called early in the construction year.
	<b>Gross Capital Cost :</b>	\$ 12,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0905) Wastewater Capital Improvements	\$ 12,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 12,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Water	Project No.: C00109
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	2013 Engineering and Design - Watermains	Line 3 Road - Concession 2 to Concession 1
	<b>Description</b>	<b>Justification</b>
	Engineering fees for watermain projects scheduled for 2013. Estimated at 5% of the estimated construction costs.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so tenders can be called early in the construction year.
	<b>Gross Capital Cost :</b>	\$ 12,600

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0905) Wastewater Capital Improvements	\$ 12,600
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 12,600

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Water	Project No.: C00110
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Tanbark Road	Apricot Glen to Warner Road
	<b>Description</b>	<b>Justification</b>
	Replacement of existing 200mm diameter cast iron watermain with 250mm diameter PVC watermain	<p>The current watermain is a cast iron watermain and undersized for the current demands on the existing watermain.</p> <p>This project will improve water quality and pressure.</p> <p>This project will have positive affect on the Operating budget - there will be a reduction in the number repairs to old cast iron pipe.</p>
	<b>Gross Capital Cost :</b>	\$ 400,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0905) Wastewater Capital Improvements	\$ 160,000
	(061-0819) DC: Water Distribution	\$ 240,000
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 400,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Water	Project No.: C00111
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	2013 Engineering and Design - Watermains	Simcoe Street - Mary to Centre
	<b>Description</b>	<b>Justification</b>
	Engineering fees for watermain projects scheduled for 2013. Estimated at 5% of the estimated construction costs.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so tenders can be called early in the construction year.
	<b>Gross Capital Cost :</b>	\$ 12,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0905) Wastewater Capital Improvements	\$ 12,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 12,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Water	Project No.: C00112
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	2013 Engineering and Design - Watermains	Gage Street - King to Regent
	<b>Description</b>	<b>Justification</b>
	Engineering fees for watermain projects scheduled for 2013. Estimated at 5% of the estimated construction costs.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so tenders can be called early in the construction year.
	<b>Gross Capital Cost :</b>	\$ 6,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0905) Wastewater Capital Improvements	\$ 6,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 6,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Roads Department	Project No.: C00113
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	McNab Road Culvert Improvement	0.28km S of Church Road
	<b>Description</b>	<b>Justification</b>
	Installation of traffic protection over structure and on approaches, install cut-off walls at ustream end of structure.	Bridge was included in the 2009 Municipal Structures Inventory and was given a priority rating of 4.  This project will have no significant impact on the Operating Budget.
	<b>Gross Capital Cost :</b>	\$ 105,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 105,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 105,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Roads Department	Project No.: C00114
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Line 2 Road Culvert Improvement	0.08W of Concession 6 Road
	<b>Description</b>	<b>Justification</b>
	Install traffic protection over structure and on approaches, place rock protection within structure, patch repair deck soffit and abutment.	Bridge was included in the 2009 Municipal Structures Inventory and was given a priority rating of 6.  The project will have no significant impact on the Operating Budget.
	<b>Gross Capital Cost :</b>	\$ 125,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 125,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 125,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



The Town of  
**Niagara-On-The-Lake**

## Capital Project Information

Budget Year: 2012	Department: Roads Department	Project No.: C00115
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Project Details	Title	Location / Facility
	Highlander Street	From the Niagara River Parkway to Queenston Street
	Description	Justification
	Reconstruction of Highlander Street in accordance with the Town's current road cross section. The reconstruction would consist of excavation of road, upgrading of road base, regrading of ditches and repaving of the road.	<p>The road surface is in poor condition and deteriorating quickly.</p> <p>Road reconstruction will be done in conjunction with a new storm sewer.</p> <p>Minimal impacts to Operating budget - reduction in road maintenance activities.</p>
Gross Capital Cost :		\$ 308,000

Project Financing	Grants / Developer Contribution / Misc	
		\$ 308,000
		\$ 0
		\$ 0
	Reserves	
	(061-0827) Federal Gas Tax	\$ 0
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
Total Project Financing		\$ 308,000

Future	Capital		Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$





Budget Year: 2012	Department: Roads Department	Project No.: C00116
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Project Details	Title	Location / Facility
	Dumfries Street	From the Niagara River Parkway to Queenston Street
	Description	Justification
	Reconstruction of Dumfries Street in accordance with the Town's current road cross section. The reconstruction would consist of excavation of road, upgrading of road base, regrading of ditches and repaving of the road.	<p>The road surface is in poor condition and deteriorating quickly.</p> <p>Road reconstruction will be done in conjunction with a new storm sewer. Streetlighting will be replaced with the Town's Standard street light.</p> <p>Minimal impacts to Operating budget - reduction in road maintenance activities.</p>
	Gross Capital Cost :	\$ 308,000

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(063-0901) Capital Levy	\$ 166,300
	(061-0827) Federal Gas Tax	\$ 141,700
		\$ 0
		\$ 0
	Debentures	
		\$ 0
	Total Project Financing	\$ 308,000

Future	Capital		Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$



The Town of  
**Niagara-On-The-Lake**

## Capital Project Information

Budget Year: 2012	Department: Roads Department	Project No.: C00117
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Concession 2 Road	Line 9 to Line 8
	<b>Description</b>	<b>Justification</b>
	Rehabilitation of Concession 2 Road from Line 9 to Line 8. The rehabilitation will consist of milling of the existing road, completion of some base repairs, and resurfacing with top coat asphalt.	The road surface is in poor condition and deteriorating quickly.  Minimal impacts to Operating budget - reduction in road maintenance activities.
	<b>Gross Capital Cost :</b>	\$ 220,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 220,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 220,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Roads Department	Project No.: C00118
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Project Details	Title	Location / Facility
	Garrison Village Cul-de-sacs	Garrison Village (McFarland, Laura Secord & Merritt)
	Description	Justification
	Rehabilitation of Garrison Village Cul-de-sacs (McFarland, Laura Secord & Merritt). The rehabilitation will consist of milling of the existing road, completion of some base repairs, replacement of curbs and resurfacing with top coat asphalt.	The road surface is in poor condition and deteriorating quickly.  In conjunction with water service replacements.  Minimal impacts to Operating budget - reduction in road maintenance activities.
	Gross Capital Cost :	\$ 100,000

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(063-0901) Capital Levy	\$ 100,000
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
	Total Project Financing	\$ 100,000

Future	Capital		Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$



The Town of  
**Niagara-On-The-Lake**

## Capital Project Information

Budget Year: 2012	Department: Roads Department	Project No.: C00119
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Victoria Street	Mary Street to William Street
	<b>Description</b>	<b>Justification</b>
	Rehabilitation of Victoria Street from Mary Street to William Street. The rehabilitation will consist of milling of the existing road, completion of some base repairs, replacement of curbs and resurfacing with top coat asphalt.	<p>The road surface is in poor condition and deteriorating quickly.</p> <p>Being completed in conjunction with the watermain replacement.</p> <p>Minimal impacts to Operating budget - reduction in road maintenance activities.</p>
	<b>Gross Capital Cost :</b>	\$ 30,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 30,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 30,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



The Town of  
**Niagara-On-The-Lake**

## Capital Project Information

Budget Year: 2012	Department: Roads Department	Project No.: C00120
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Project Details	<b>Title</b>	<b>Location / Facility</b>
	Picton Street	King Street to Wellington Street
	<b>Description</b>	<b>Justification</b>
	Rehabilitation of Picton Street from King Street to Wellington Street. The rehabilitation will consist of milling of the existing road, completion of some base repairs, replacement of curbs and resurfacing with top coat asphalt.	The road surface is in poor condition and deteriorating quickly.  Minimal impacts to Operating budget - reduction in road maintenance activities.
	<b>Gross Capital Cost :</b>	\$ 180,000

Project Financing	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 180,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 180,000

Future		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Roads Department	Project No.: C00121
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Guard Rail Program	Concession 6 (North of Line 1) - both sides
	<b>Description</b>	<b>Justification</b>
	Replacement of guard rails on Concession 6 Road north of Line 1 on both sides	<p>Location was ranked as a high priority in the Guard Rail Inventory and Improvement Program completed in 2001 and requires installation of guard rails to replace current deficient guard rails.</p> <p>Improved road safety.</p> <p>Minimal impacts on Operating Budget - guard rails will have to be maintained if damaged.</p>
	<b>Gross Capital Cost :</b>	\$ 40,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 40,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 40,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Roads Department	Project No.: C00125
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	2013 Engineering & Design Roadways	Queenston Road - York Road to Urban Boundary
	<b>Description</b>	<b>Justification</b>
	Engineering design fees for major road reconstruction projects scheduled for 2013. Estimated at 5% of the estimated construction costs	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so the tenders can be called early in the year.
	<b>Gross Capital Cost :</b>	\$ 21,560

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 7,568
	(061-0811) DC: Roads, Sidewalks & Lights	\$ 13,992
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 21,560

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Roads Department	Project No.: C00126
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	2013 Engineering & Design Roadways	Tanbark Road - 405 to York
	<b>Description</b>	<b>Justification</b>
	Engineering design fees for major road reconstruction projects scheduled for 2013. Estimated at 5% of the estimated construction costs	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so the tenders can be called early in the year.
	<b>Gross Capital Cost :</b>	\$ 41,500

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 4,980
	(061-0811) DC: Roads, Sidewalks & Lights	\$ 36,520
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 41,500

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$





Budget Year: 2012	Department: Roads Department	Project No.: C00129
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Purchase of replacement boom flail mower	Road Department
	<b>Description</b>	<b>Justification</b>
	Boom flail mower for trackless ditch grass cutting operations	<ul style="list-style-type: none"> <li>- 10 years old</li> <li>- primary cutter for long reach ditch cutting</li> <li>- cutter housing is worn thin</li> <li>- no longer manufacturing this model</li> <li>- new model is belt driven preventing costly drive shaft repairs</li> </ul>
	<b>Gross Capital Cost :</b>	\$ 27,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0944) Public Works Equipment	\$ 27,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 27,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Roads Department	Project No.: C00130
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Purchase of new 5 Ton Dump Truck	Road Department
	<b>Description</b>	<b>Justification</b>
	5 ton truck complete with sand box, snow plow, wing and electronic sand/salt spreader	<p>Replacing a year 2002 Sterling (222)</p> <ul style="list-style-type: none"> <li>- 10 years old with 65, 600kms</li> <li>Sterling trucks are no longer made and after market parts are becoming more difficult to find.</li> <li>-starting to rust due to salt exposure</li> <li>-normal deterioration of hydraulic hoses for age</li> <li>- truck not equitant to current specs.</li> <li>- no sand tracking capability</li> </ul>
	<b>Gross Capital Cost :</b>	\$ 186,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0944) Public Works Equipment	\$ 186,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 186,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



The Town of  
**Niagara-On-The-Lake**

## Capital Project Information

Budget Year: 2012	Department: Roads Department	Project No.: C00132
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Project Details	Title	Location / Facility
	Miscellaneous Equipment Purchases	Roads Department
	Description	Justification
	Replacement of mower, pump, chain saw, etc.	Replace small equipment and attachments as required.
Gross Capital Cost :		\$ 8,000

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(063-0944) Public Works Equipment	\$ 8,000
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
Total Project Financing		\$ 8,000

Future		Capital	Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Library	Project No.: C00133
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Computer Replacement Strategy	Library
	<b>Description</b>	<b>Justification</b>
	This would be the second year of a five-year replacement strategy for all of the library's 23 public area and staff computers. Eight PCs will be replaced in 2012, along with the library's internal server.	The rationale for the replacement strategy is to optimize patron usage time by having up-to-date computer equipment, thereby reducing mechanical problems and system and software incompatibilities.
	<b>Gross Capital Cost :</b>	\$ 12,500

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(062-0855) Library Computer	\$ 12,500
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$
	<b>Total Project Financing</b>	\$ 12,500

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Library	Project No.: C00134
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Space Planning Phase 2: New Shelving-Children's Area	Library
	<b>Description</b>	<b>Justification</b>
	This project involves planning and the re-arranging of book, DVD and CD storage in the children's area. This would involve the replacement of the current free-standing stackable-book-bin storage system with peripheral adjustable shelving and stand-alone book cases.	The rationale for this second phase of space planning is to promote child patron safety and usage. Safety will be enhanced because the new units would be attached to the walls, whereas the current shelving is free-standing. The new units would have adjustable shelves, optimizing children's eye-level access to books and other materials.
	<b>Gross Capital Cost :</b>	\$ 15,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(062-0860) Library Development	\$ 15,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$
	<b>Total Project Financing</b>	\$ 15,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



The Town of  
**Niagara-On-The-Lake**

## Capital Project Information

Budget Year: 2012	Department: Library	Project No.: C00136
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Project Details	Title	Location / Facility
	Collection Development & Re-Development	Library
	Description	Justification
	Library collection development and re-development is an ongoing process of procuring tangible capital assets on an annual basis. Collection focus changes from year to year to enhance and update specific aspects of the collection. By doing this, it ensures and improves patron access to up-to-date recreational and reference materials.	Collection development and collection re-development is essential, given the mandate legislated under the Ontario Library Act. That mandate is to provide access to and the borrowing of appropriate and up-to-date books and materials.
Gross Capital Cost :		\$ 39,500

Project Financing	Grants / Developer Contribution / Misc	
		\$
		\$ 0
		\$ 0
	Reserves	
	(062-0860) Library Development	\$ 29,500
	(061-0817) DC: Library Facilities & Materials	\$ 10,000
		\$ 0
		\$ 0
	Debentures	
		\$ 0
Total Project Financing		\$ 39,500

Future		Capital	Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Parks Recreation & Facilities	Project No.: C00139
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Project Details	Title	Location / Facility
	Aerator Replacement	Parks
	Description	Justification
	Replacing existing Aerator	The Aerator has been included in the ten year Capital Budget and we were expecting to replace it in 2013, however, we have encountered a number of problems and the unit must be replaced now. With the spray restrictions, we have been aerating much more often and it has been showing good results.
Gross Capital Cost :		\$ 12,000

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(063-0946) Parks & Recreation Equipment	\$ 12,000
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
Total Project Financing		\$ 12,000

Future	Capital		Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Parks Recreation & Facilities	Project No.: C00207
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Project Details	Title	Location / Facility
	Court House Portico	Court House
	Description	Justification
	The Portico beside the Parks Canada office at the Court House is in an unsafe state.	The portico area was scheduled to be rebuilt in 2014, however, it has deteriorated much quicker than anticipated. We had to cordon off this area during the summer and looks very unsightly.
Gross Capital Cost :		\$ 17,000

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(061-0805) Building Stabilization	\$ 17,000
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
Total Project Financing		\$ 17,000

Future	Capital		Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$





The Town of  
**Niagara-On-The-Lake**

## Capital Project Information

Budget Year: 2012	Department: Roads Department	Project No.: C00255
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Project Details	Title	Location / Facility
	Purchase of new 1/2 Ton Truck	Road Department
	Description	Justification
	1/2 ton pick up truck service truck	Replacing a year 2001 GMC (220)  - 10 years old with 265, 000kms - primary service truck vehicle - used to run out of town to pick up parts - needs brake work - ABS light has been an issue - going to move 236 into service truck position and new truck will be supervisor's
Gross Capital Cost :		\$ 32,000

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(063-0944) Public Works Equipment	\$ 32,000
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
Total Project Financing		\$ 32,000

Future		Capital	Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Parks Recreation & Facilities	Project No.: C00561
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Project Details	Title	Location / Facility
	Queenston Library Steps	Queenston Library
	Description	Justification
	Remove the existing steps at the Queenston Library	The steps at the Queenston Library are constantly shifting and although repairs have constantly been undertaken, the only solution is to completely remove and replace the steps. Approved in the 2011 Capital Budget but not completed as further discussion is required to address heritage and accessibility issues.
Gross Capital Cost :		\$ 20,000

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(063-0901) Capital Levy	\$ 20,000
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
Total Project Financing		\$ 20,000

Future	Capital		Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Parks Recreation & Facilities	Project No.: C00563
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Project Details	Title	Location / Facility
	Court House Roof Replacement	Court House
	Description	Justification
	<p>Replace Court House Roof with either cedar or enviro shakes.</p> <p>Approved in the 2011 Capital Budget but not completed as we require a decision as to whether enviroshake shingles can be used instead of cedar.</p>	<p>Replace Court House Roof with either cedar or enviro shakes.</p> <p>Approved in the 2011 Capital Budget but not completed as we require a decision as to whether enviroshake shingles can be used instead of cedar.</p>
Gross Capital Cost :		\$ 85,000

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(063-0901) Capital Levy	\$ 85,000
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
Total Project Financing		\$ 85,000

Future	Capital		Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Roads Department	Project No.: C00604
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Sidewalk Installation	Niagara Stone Road - Oak Meadows to School
	<b>Description</b>	<b>Justification</b>
	Installation of 1.5m wide concrete sidewalk from the Oak Meadows development (Mulberry Lane) to the new Crossroads School.	As part of the subdivision agreement with the developer of Oak Meadows a fifty percent contribution was made to install the sidewalk from the development.  Increases safety for pedestrians to the new school and Virgil business centre.  Minimal impact on Operating budgets - sidewalk will have to be maintained and ploughed.
	<b>Gross Capital Cost :</b>	\$ 53,250

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
	Developer	\$ 26,625
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(061-0811) DC: Roads, Sidewalks & Lights	\$ 26,625
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 53,250

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



The Town of  
**Niagara-On-The-Lake**

## Capital Project Information

Budget Year: 2012	Department: Parks Recreation & Facilities	Project No.: C00615
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Project Details	Title	Location / Facility
	Splash Pad at the Virgil Sportspark	Virgil Sportspark
	Description	Justification
	Construct a splashpad, pavilion and accessible washrooms/change area the Virgil Sportspark.	The VBA and a private donor have offered \$375,000 to the Town in order that a splash pad is constructed at the Virgil Sportspark. A pavilion would be constructed beside the splashpad to accommodate the utility room, washrooms, change area and seating area. A 10,000 gallon holding tank will be incorporated into the plans to collect and then recycle the water.
Gross Capital Cost :		\$ 500,000

Project Financing	Grants / Developer Contribution / Misc	
	Donation	\$ 375,000
		\$ 0
		\$ 0
	Reserves	
	(061-0807) Park Dedication	\$ 125,000
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
Total Project Financing		\$ 500,000

Future	Capital		Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$



The Town of  
**Niagara-On-The-Lake**

## Capital Project Information

Budget Year: 2012	Department: Parks Recreation & Facilities	Project No.: C00628
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Project Details	Title	Location / Facility
	Front Exterior of Administration Building	Administration Building
	Description	Justification
	Repair and removal of railings, concrete ramp repair and sidewalk replacement from ramp to end of parking lot.	The ramp and sidewalk has settled considerably and there are numerous trip hazards. Railings have rusted and are unsafe. This work was approved in the 2011 Capital Budget but was not completed due to difficulties obtaining sufficient quotations.
Gross Capital Cost :		\$ 60,000

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(063-0924) Parks & Recreation Building	\$ 60,000
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
Total Project Financing		\$ 60,000

Future	Capital		Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$



The Town of  
**Niagara-On-The-Lake**

## Capital Project Information

Budget Year: 2012	Department: Parks Recreation & Facilities	Project No.: C00630
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Project Details	Title	Location / Facility
	Library Mouldings	Library
	Description	Justification
	<p>Modifications to the moulding around the Library building.</p> <p>An ongoing problem at the Library building has been the pooling and staining of water on the moulding around the entire Library building.</p>	<p>The issue looks much worse beside the new moulding at the Community Centre. The new moulding was designed so that water would run off without staining the mouldings, modifications to the library moulding could be made to match the mouldings of the Community Centre. New flashing would be installed, existing stains would be cleaned and 2 coats of stolic paint would be applied.</p>
Gross Capital Cost :		\$ 19,000

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(063-0922) Community Centre	\$ 19,000
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
Total Project Financing		\$ 19,000

Future	Capital		Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$



The Town of  
**Niagara-On-The-Lake**

## Capital Project Information

Budget Year: 2012	Department: Parks Recreation & Facilities	Project No.: C00631
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Project Details	Title	Location / Facility
	Arena Scrubber	Arenas
	Description	Justification
	Replace existing scrubber.	The existing scrubber has worn out and requires replacement
Gross Capital Cost :		\$ 10,000

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(063-0946) Parks & Recreation Equipment	\$ 10,000
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
Total Project Financing		\$ 10,000

Future	Capital		Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$





The Town of  
**Niagara-On-The-Lake**

## Capital Project Information

Budget Year: 2012	Department: Corporate Services	Project No.: C00632
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Financial Management System – New Modules	Corporate Services
	<b>Description</b>	<b>Justification</b>
	Additional Modules and Add-ons to Diamond Municipal (GP): Cemetery Management, Pet Licensing, Drain Billing, as well as Canadian Payroll which including REACH, Retro Pay, and E-Advice Slips. Total Capital Cost includes Software Maintenance and Platinum Support.	Additional Modules listed herein will help enhance the Town's Financial Management System by helping integrate and consolidate data, and help streamline the process of collecting and reporting financial data to the Town's various departments.
	<b>Gross Capital Cost :</b>	\$ 55,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 55,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 55,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Parks Recreation & Facilities	Project No.: C00633
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Project Details	Title	Location / Facility
	Community Centre Mural	Community Centre
	Description	Justification
	Fund a Mural for the Community Centre to recognize the Town's Bicentennial.	RC-11-012 Approved that the Town fund the construction of a 30' x 6' mural consisting of approx. 60 photos to a maximum of \$16,000 to be located adjacent to the café area.
	Gross Capital Cost :	\$ 16,000

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(063-0922) Community Centre	\$ 16,000
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
	Total Project Financing	\$ 16,000

Future	Capital		Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$



The Town of  
**Niagara-On-The-Lake**

## Capital Project Information

Budget Year: 2012	Department: Parks Recreation & Facilities	Project No.: C00634
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Project Details	Title	Location / Facility
	Small Riding Mower	Parks
	Description	Justification
	Replace our roller for the Tennis Courts with a small riding mower.	We need to sweep the synthetic tennis courts at Memorial Park every few weeks. This sweeping has previously taken place with a motorized roller with the broom attachment. As the roller is no longer functional, it needs to be replaced. It is much cheaper and more practical to purchase a small riding mower for this work as a roller is not required and the small mower could be used for other park purposes.
Gross Capital Cost :		\$ 5,000

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(063-0946) Parks & Recreation Equipment	\$ 5,000
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
Total Project Financing		\$ 5,000

Future	Capital		Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Parks Recreation & Facilities	Project No.: C00635
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Project Details	Title	Location / Facility
	Plow	Community Centre and other locations
	Description	Justification
	Plow for truck	It was apparent last winter that with the large parking lot at the Community Centre, our present snowplowing inventory is not sufficient. With the purchase of a new plow, we could use one of our existing 4 x 4 trucks and this would enable us to handle the extra plowing.
Gross Capital Cost :		\$ 7,000

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(063-0946) Parks & Recreation Equipment	\$ 7,000
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
Total Project Financing		\$ 7,000

Future	Capital		Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Roads Department	Project No.: C00637
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Trimble GPS/GNSS Surveying System	All of Niagara-on-the-Lake
	<b>Description</b>	<b>Justification</b>
	Purchase of standalone Trimble GPS/GNSS Surveying System Unit. Cost is \$26,550 (inclusive of HST). Yearly subscription to access satellites is \$3,500 (HST included). The Gross Capital Cost shows first year operational value included.	<ul style="list-style-type: none"> <li>- Current surveying equipment is 30+ years old.</li> <li>- Will assist in completing as-built plans for in-house projects that are too difficult or time consuming with the current equipment.</li> <li>- Updating of benchmarks and converting them into a layer in our GIS system.</li> <li>- One person operation.</li> <li>- Increased speed of surveying small and larger projects alike and can be used for improved mapping of the Municipal Drains.</li> </ul>
	<b>Gross Capital Cost :</b>	\$ 30,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0944) Public Works Equipment	\$ 30,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 30,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$	2013	Yearly Subscription		\$ 3,500
		\$	2014	Yearly Subscription		\$ 3,500
		\$	2015	Yearly Subscription		\$ 3,500
		\$	2016	Yearly Subscription		\$ 3,500



Budget Year: 2012	Department: Fire Department	Project No.: C00638
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Cad Printers	All fire stations
	<b>Description</b>	<b>Justification</b>
	Replace Computer Aided Dispatch printers and modems in all stations and provide internet connection from St. Catharines Dispatch	The existing printers used for dispatching stations to emergency incidents are older dot matrix and require a modem and dedicated telephone line to communicate with Dispatch. Our dispatch provider is upgrading equipment and requires printers with internet connection.
	<b>Gross Capital Cost :</b>	\$ 10,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
	Click here to enter text.	\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 10,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 10,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Fire Department	Project No.: C00639
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Bunker Gear Racks	Station # 4
	<b>Description</b>	<b>Justification</b>
	Bunker gear storage racks and Dispatch Counter	To provide for the storage of firefighting bunker gear in the station. Proper storage allows gear to dry and air after use. This completes the project of having gear storage in all stations. Station 4 requires a counter in the apparatus bay to accommodate a dispatch printer, fire reports and station records.
	<b>Gross Capital Cost :</b>	\$ 6,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 6,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 6,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Fire Department	Project No.: C00640
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Extrication Ram	Station 1
	<b>Description</b>	<b>Justification</b>
	Purchase a Hurst Hydraulic Extrication Ram	The hydraulic ram is used along with other extrication tools to remove trapped persons. The extrication ram completes the basic set of power extrication tools at Station 1
	<b>Gross Capital Cost :</b>	\$ 5,200

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 5,200
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 5,200

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$





Budget Year: 2012	Department: Fire Department	Project No.: C00641
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Station# 4 Windows	Station # 4
	<b>Description</b>	<b>Justification</b>
	Replace Front Window in Station # 4	The existing windows in this station are original, leaking and have low insulation value. This will be the second window replaced in the project to replace all windows over several years.
	<b>Gross Capital Cost :</b>	\$ 6,500

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 6,500
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 6,500

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Fire Department	Project No.: C00642
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Thermal Imaging Camera	Station # 4
	<b>Description</b>	<b>Justification</b>
	Purchase one Thermal Imaging Camera	Thermal Imaging Cameras are used for search & rescue, Firefighter safety and Fire suppression operations. This purchase continues the project to have all first response trucks equipped with a camera, spread over several years. Thermal Imaging Cameras were purchased for Stations # 3 & 5 in 2011.
	<b>Gross Capital Cost :</b>	\$ 11,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 11,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 11,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Roads Department	Project No.: C00643
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Guard Rail Program	McNab Road (Church & Lakeshore) - west side
	<b>Description</b>	<b>Justification</b>
	Replacement of guard rails on west side of McNab Road (Church & Lakeshore)	<p>Location was ranked as a high priority in the Guard Rail Inventory and Improvement Program completed in 2001 and requires replacement of guard rails to address currently deficient guard rails.</p> <p>Improved road safety.</p> <p>Minimal impacts on Operating Budget - guard rails will have to be maintained if damaged.</p>
	<b>Gross Capital Cost :</b>	\$ 20,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 20,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 20,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



The Town of  
**Niagara-On-The-Lake**

## Capital Project Information

Budget Year: 2012	Department: Roads Department	Project No.: C00644
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Project Details	Title	Location / Facility
	Dee Road	Queenston Street - Niagara River Parkway
	Description	Justification
	<p>Reconstruction of Dee Road from Queenston Street to Niagara River Parkway including excavation of base, + surface treatment, + road side wales.</p> <p>Only on the two sections of roadway previously identified by the Town.</p>	<p>Town had previously agreed that the sections were not adequate and the upgrades required would be paid for by Town.</p>
Gross Capital Cost :		\$ 30,000

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(063-0901) Capital Levy	\$ 15,000
	(061-0811) DC: Roads, Sidewalks & Lights	\$ 15,000
		\$ 0
		\$ 0
	Debentures	
		\$ 0
Total Project Financing		\$ 30,000

Future		Capital	Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Roads Department	Project No.: C00645
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Nassau Street Culvert Improvement	On Nassau Street, 100 metres north of William Street
	<b>Description</b>	<b>Justification</b>
	<p>Replacement of existing culvert with a culvert of adequate size for One Mile Creek.</p> <p>Additional funding required to complete the culvert replacement, originally funded in 2011 program for \$125,000.</p>	<p>Existing culvert is restricting the flow of the One Mile Creek.</p> <p>Replacement will be done in conjunction with creek work by the Niagara Restoration Council.</p> <p>This project will have no significant impact on the Operating Budget.</p>
	<b>Gross Capital Cost :</b>	\$ 75,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 75,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 75,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Water	Project No.: C00646
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	2013 Engineering and Design - Watermains	Stewart Road - Phase 2
	<b>Description</b>	<b>Justification</b>
	Engineering fees for watermain projects scheduled for 2013. Estimated at 5% of the estimated construction costs.  This will be the replacement of sections of watermain along Stewart Road.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so tenders can be called early in the construction year.
	<b>Gross Capital Cost :</b>	\$ 5,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0905) Wastewater Capital Improvements	\$ 5,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 5,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Parking	Project No.: C00647
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Parking Lot Improvements	Courthouse parking lot
	<b>Description</b>	<b>Justification</b>
	Installation of portable curbs to replace the existing deficient curbs along the west side of the parking lot.	Over the last year two significant accidents have occurred in the parking lot when a vehicle mounted the existing curbs and injured pedestrians and damaged private property.  Increase safety in the parking lot while reducing liability for the Town.  Minimal impacts on Operating Budget.
	<b>Gross Capital Cost :</b>	\$ 6,400

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0965) Parking Revenue	\$ 6,400
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 6,400

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Street Lighting	Project No.: C00648
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Dumfries Street Lighting (replacement)	Parkway to Queenston Street
	<b>Description</b>	<b>Justification</b>
	Installation of Town standard pole and fixture to bring lighting requirements for the street up to the minimum level	Street lighting to be upgraded to meet minimum lighting levels required in conjunction with the road reconstruction.  Improved road safety.  No impact to Operating Budget.
	<b>Gross Capital Cost :</b>	\$ 25,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 25,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 25,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$





The Town of  
**Niagara-On-The-Lake**

## Capital Project Information

Budget Year: 2012	Department: Roads Department	Project No.: C00649
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Project Details	Title	Location / Facility
	Sidewalk Installation	Niagara Stone Road - Virgil Plaza to Penner
	Description	Justification
	Installation of 1.5m concrete sidewalk from Penner Street to the proposed Virgil Plaza to the north east.	As part of the site plan agreement a requirement will be a fifty percent contribution for the sidewalk link to the existing sidewalk at Penner Street. This will complete the pedestrian link from other commercial developments in Virgil to the new proposed development.  Minimal impact on Operating budget - maintenance and ploughing will have to be completed.
	Gross Capital Cost :	\$ 6,560

Project Financing	Grants / Developer Contribution / Misc	
	Developer	\$ 3,280
		\$ 0
		\$ 0
	Reserves	
	(061-0811) DC: Roads, Sidewalks & Lights	\$ 3,280
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
	Total Project Financing	\$ 6,560

Future		Capital	Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Storm Sewers	Project No.: C00664
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	2013 Engineering and Design - Storm Sewers	Queenston Storm Sewer from outlet to Dumfries
	<b>Description</b>	<b>Justification</b>
	Engineering fees for watermain projects scheduled for 2013. Estimated at 5% of the estimated construction costs.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so tenders can be called early in the construction year.
	<b>Gross Capital Cost :</b>	\$ 10,318

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0903) Storm Water Management	\$ 10,318
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 10,318

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Storm Sewers	Project No.: C00665
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	2013 Engineering and Design - Storm Sewers	Four Mile Creek Road - East West Line to Penner
	<b>Description</b>	<b>Justification</b>
	Engineering fees for watermain projects scheduled for 2013. Estimated at 5% of the estimated construction costs.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so tenders can be called early in the construction year.
	<b>Gross Capital Cost :</b>	\$ 10,875

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0903) Storm Water Management	\$ 10,875
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 10,875

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



The Town of  
**Niagara-On-The-Lake**

## Capital Project Information

Budget Year: 2012	Department: Roads Department	Project No.: C00666
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Project Details	Title	Location / Facility
	Sidewalk Installation	Niagara Stone Road - Ina Grafton to GVD
	Description	Justification
	Installation of 1.5m wide concrete sidewalk from the new Seniors Centre to Garrison Village Drive to provide a pedestrian link to neighbouring shopping and banking.	<p>This project was development driven and was a fifty percent funded by developers. Both the developer of the Seniors Development and the developer of The Village have committed to assisting in the installation of this sidewalk. Increases safety for the pedestrians from the development to shopping centre.</p> <p>Minimal impact on Operating budget - sidewalk will have to be maintained and ploughed.</p>
	Gross Capital Cost :	\$ 170,000

Project Financing	Grants / Developer Contribution / Misc	
	Developer	\$ 110,000
		\$ 0
		\$ 0
	Reserves	
	(063-0901) Capital Levy	\$ 60,000
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
	Total Project Financing	\$ 170,000

Future		Capital	Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Roads Department	Project No.: C00667
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	2013 Engineering & Design Roadways	Four Mile Creek - East West Line to Penner
	<b>Description</b>	<b>Justification</b>
	Engineering design fees for major road reconstruction projects scheduled for 2013. Estimated at 5% of the estimated construction costs	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so the tenders can be called early in the year.
	<b>Gross Capital Cost :</b>	\$ 47,850

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
	Click here to enter text.	\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 29,188
	(061-0811) DC: Roads, Sidewalks & Lights	\$ 18,662
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 47,850

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Roads Department	Project No.: C00668
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	2013 Engineering & Design Roadways	Niagara Blvd/Wilberforce/Lakeview
	<b>Description</b>	<b>Justification</b>
	Engineering design fees for major road reconstruction projects scheduled for 2013. Estimated at 5% of the estimated construction costs	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so the tenders can be called early in the year.
	<b>Gross Capital Cost :</b>	\$ 7,500

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 7,500
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 7,500

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Roads Department	Project No.: C00670
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<b>Project Details</b>	<b>Title</b>	<b>Location / Facility</b>
	Airport Grading	Airport Site
	<b>Description</b>	<b>Justification</b>
	Machine time to fix fill site to the proposed grades.  Town staff will complete a survey and will layout required work	Town was responsible to fill and be in accordance with the approved grading plan
	<b>Gross Capital Cost :</b>	\$ 15,000

<b>Project Financing</b>	<b>Grants / Developer Contribution / Misc</b>	
		\$ 0
		\$ 0
		\$ 0
	<b>Reserves</b>	
	(063-0901) Capital Levy	\$ 15,000
		\$ 0
		\$ 0
		\$ 0
	<b>Debentures</b>	
		\$ 0
	<b>Total Project Financing</b>	\$ 15,000

<b>Future</b>		<b>Capital</b>	<b>Operating Budget Impact</b>			
	<b>Year</b>	<b>Net Cost (\$)</b>	<b>Year</b>	<b>Description</b>	<b>FTE</b>	<b>Expense / (Revenue)</b>
		\$				\$
		\$				\$
		\$				\$
		\$				\$



Budget Year: 2012	Department: Parks Recreation & Facilities	Project No.: C00672
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Project Details	Title	Location / Facility
	Customer Service – Main Floor	Administration Building Upper Floor
	Description	Justification
	Upgrade the front counter to merge Clerks and Treasury counters. Also reorganizes the layout of cubicles for maximum efficiency.	The CAO and Council's strategic plan.
Gross Capital Cost :		\$ 125,000

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(063-0901) Capital Levy	\$ 125,000
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
Total Project Financing		\$ 125,000

Future	Capital		Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$





Budget Year: 2012	Department: Parks Recreation & Facilities	Project No.: C00682
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Project Details	Title	Location / Facility
	Customer Service – Lower Floor	Administration Building Lower Floor
	Description	Justification
	Upgrade the front counter to merge Building and Planning counters. Also reorganizes the layout of cubicles for maximum efficiency.	The CAO and Council's strategic plan.
Gross Capital Cost :		\$ 125,000

Project Financing	Grants / Developer Contribution / Misc	
		\$ 0
		\$ 0
		\$ 0
	Reserves	
	(063-0901) Capital Levy	\$ 125,000
		\$ 0
		\$ 0
		\$ 0
	Debentures	
		\$ 0
Total Project Financing		\$ 125,000

Future	Capital		Operating Budget Impact			
	Year	Net Cost (\$)	Year	Description	FTE	Expense / (Revenue)
		\$				\$
		\$				\$
		\$				\$
		\$				\$



## 10 Year Capital Projection by Department

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Corporate Services	189,260	132,260	84,260	124,250	118,750	72,750	94,250	70,750	113,750	0
Fire Department	85,700	300,000	267,000	212,000	382,000	257,000	132,000	152,000	217,000	0
Library	67,000	55,500	57,000	177,000	52,500	54,000	53,000	55,000	78,500	20,000
Parking	121,400	140,000	262,000	212,000	180,000	120,000	144,000	176,000	166,000	0
Parks Recreation & Facilities	1,004,000	595,500	355,000	349,000	105,000	220,000	515,000	94,000	237,000	62,000
Roads Department	2,047,315	3,229,860	2,217,100	2,104,236	2,051,900	2,253,000	2,470,000	3,440,000	4,028,500	288,000
Storm Sewers	357,193	55,000	114,457	289,130	12,200	256,000	241,000	40,000	400,000	0
Street Lighting	25,000	0	0	0	0	0	0	0	0	0
Wastewater	325,500	256,500	303,750	0	0	0	0	0	27,563	0
Water	868,600	250,300	790,000	650,000	780,640	336,800	638,100	1,308,000	652,950	0
<b>Yearly Total Capital by Department</b>	<b>5,090,968</b>	<b>5,014,920</b>	<b>4,450,567</b>	<b>4,117,616</b>	<b>3,682,990</b>	<b>3,569,550</b>	<b>4,287,350</b>	<b>5,335,750</b>	<b>5,921,263</b>	<b>330,000</b>
	12.18%	12.00%	10.65%	9.85%	8.81%	8.54%	10.26%	12.76%	14.17%	0.79%

**Grand Total**

**41,800,974**

## 10 Year Capital Projection by Reserve

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Building Stabilization	17,000	0	0	0	0	0	0	0	0	0
Capital Levy	1,963,496	1,586,352	1,788,030	1,640,166	1,568,440	1,345,250	1,466,050	1,231,000	1,852,225	0
Community Centre	35,000	0	0	0	0	0	0	0	0	0
Computer Equipment	7,000	7,000	0	0	0	0	0	0	0	0
DC: Library Facilites & Materia	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
DC: Parkland & Recreation	0	29,325	0	0	0	0	300,000	0	0	0
DC: Roads, Sidewalks & Lights	99,079	1,256,831	102,036	94,622	102,847	406,300	386,000	1,493,050	1,303,625	0
DC: Storm Sewers	0	2,000	0	4,906	0	0	0	0	0	0
DC: Water Distribution	240,000	0	0	0	0	0	25,600	512,000	0	0
Dock Area Improvements	50,000	0	0	0	0	0	0	0	0	0
Federal Gas Tax	449,700	449,700	609,294	597,698	583,363	541,200	541,200	632,700	899,400	0
Government Grants	0	163,237	0	0	0	0	0	0	0	0
Library Computer	12,500	10,000	10,000	24,000	8,500	9,000	7,000	8,000	29,500	10,000
Library Development	44,500	35,500	37,000	33,000	34,000	35,000	36,000	37,000	39,000	40,000
Park Dedication	235,000	105,675	60,000	105,000	0	60,000	95,000	0	0	0
Parking Revenue	121,400	140,000	262,000	137,000	180,000	120,000	144,000	176,000	166,000	0
Parks & Recreation Building	60,000	201,000	0	0	25,000	0	0	0	0	0
Parks & Recreation Equipment	127,000	152,500	135,000	169,000	80,000	160,000	120,000	94,000	237,000	62,000
Public Works Equipment	283,000	306,000	259,000	293,000	298,000	290,000	303,000	306,000	304,000	288,000
Roads Improvements	100,800	0	0	0	0	0	0	0	0	0
Storm Water Management	256,393	53,000	84,457	284,224	12,200	256,000	241,000	40,000	423,963	0
Street Lighting	25,000	0	0	0	0	0	0	0	0	0
Wastewater Capital Improvements	490,500	256,500	303,750	75,000	0	0	0	0	3,600	0
Water Capital Improvements	463,600	250,300	790,000	650,000	780,640	336,800	612,500	796,000	652,950	0
<b>Yearly Total Capital Funding</b>	<b>5,090,968</b>	<b>5,014,920</b>	<b>4,450,567</b>	<b>4,117,616</b>	<b>3,682,990</b>	<b>3,569,550</b>	<b>4,287,350</b>	<b>5,335,750</b>	<b>5,921,263</b>	<b>330,000</b>
	12.18%	12.00%	10.65%	9.85%	8.81%	8.54%	10.26%	12.76%	14.17%	0.79%

**Grand Total**

**41,800,974**