



Niagara Lake
-on-the-
EST. 1781
BUDGET REPORT

2015



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Hans Pauls

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Budget Directions





The Town of Niagara-On-The-Lake

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1593 Four Mile Creek Road
P.O. Box 100
Virgil, Ontario
L0S 1T0

Report: CS-14-044 **Committee Date:** December 08, 2014

Due in Council: December 15, 2014

Report To: Corporate Services Advisory Committee
Subject: Budget Directions for 2015

1. RECOMMENDATION

It is respectfully recommended that:

- 1.1 Council direct staff to adhere to the proposed budget reporting time lines; and
- 1.2 Council direct staff to submit for Council's consideration a 2015 capital budget and 10-year (2016 - 2025) capital budget forecast; and
- 1.3 Council direct staff to submit for Council's consideration a 2015 operating budget such that the increase to the Town's municipal levy not exceed 1.9%.

2. PURPOSE / PROPOSAL

The purpose of this report is to provide an overview of the 2015 budget process, to advise Council of identified pressures for the coming year, and to seek general direction from Council on desired targets.

Budgets are a key financial control feature for organizations as they aid in the planning of actual operations by asking managers to consider what steps should be taken now and by encouraging managers to consider problems before they arise. Budgets assist with:

- Controlling resources
- Communicating municipal plans to Town residents and businesses
- Motivating managers to strive to achieve their budget goals
- Evaluating the performance of departments

3. BACKGROUND

As in previous years, staff presents a Budget Directions report to Council which includes an analysis of known and forecasted budget issues. This provides Council with a preliminary sense of financial requirements prior to the formal preparation of the budget. In turn, this also allows Council to provide staff with direction on its

desired targets for the coming year, guidance on how to achieve those targets, and budget process time lines.

Following Council's input, Capital and Operating Budgets are then presented to Council. Once the budget is approved and finalized, the overall net municipal levy can be determined and associated tax rates prepared.

This report seeks direction from Council with respect to their desired targets prior to the development the 2015 Capital and Operating Budgets.

4. DISCUSSION / ANALYSIS

4.1 Budget Time Lines

The proposed time lines for 2015 Capital and Operating budget reports to COTW and Council are presented below:

Report	Committee Date	Council Date
Budget Guidelines	December 8, 2014	December 15, 2014
Capital Budget and 10-Year Forecast	January 12, 2015	January 19, 2015
Operating Budget	February 2, 2015	
Finalization of 2015 Budget		February 9, 2015

4.2 Proposed 2015 Capital Budget, Updated 10-year (2016 - 2025) Forecast, and Tax Supported Capital Financing

Commencing with the 2011 budget process, the Town moved to a 10-year model for capital budgeting. A 10-year model assists with long-term capital spending and helps to manage the financing needs required for future capital projects. For 2015 the capital projects, Directors will prepare Capital Budget Information sheets for 2015 projects, and update their departmental capital needs for the years 2016 through to 2025. Since long-term forecasting is subject to change over time due to inflationary and unknown pressures, budgets in the latter half of the forecast are estimates only.

Tax supported capital financing for 2014 was \$1,796,825. This amount will be reviewed once 2015 capital requirements are determined.

During the budget process a full review of reserve and reserve fund balances will be completed to ensure sufficient funding is available to finance capital requirements. If sufficient funding is not in place, projects may be prioritized and/or deferred until an appropriate funding source can be identified.

When preparing capital budget requests, staff have taken additional steps to align road, water and wastewater projects to ensure efficient use of Town resources and a full review of Town facilities will likely increase the capital ask for Parks and Recreation.

4.3 2015 Operating Budget and Proposed Increase to the Municipal Net Levy

The 2014 municipal net levy was \$7,814,673. This was an approximate increase of 1.94% over the 2013 levy of \$7,666,113.

For the 2015, some of the operating budget concerns that will be further explored are:

- OMPF/OCIF- The Ontario Municipal Partnership Fund grant (OMPF) will be reduced in 2015 from \$742,800 (2014) to \$594,300, a reduction of \$148,500. However, the Government of Ontario has introduced a new grant program, the Ontario Community Infrastructure Fund (OCIF). These funds are to be used for infrastructure needs. Although these funds are dedicated toward infrastructure this will allow the Town to possibly reduce the capital financing component of the Town's operating budget. The Town will receive \$195,245 from the program.
- Increase in Insurance costs - The increase can be attributed to a higher level of liability claims and the Town's growing population.
- Potential for additional tax revenue related to the Outlet Collection - Staff will carefully consider the use of additional revenues which will be generated as a result of the new Outlet Collection. A balance must be maintained between effective and efficient use the funds and potential future tax appeals.
- Part Time salary costs - For the 2015 budget cycle, a thorough review of all part time positions and costs will be performed to ensure that departments have the correct level of staffing resources to provide desired service levels.

Therefore for the 2015 operating budget, Senior Management is proposing that the levy increase be no greater than 1.9% over the Town's 2014 general levy. A 1.9% increase would add approximately \$148,480 to the levy, raising it from \$7,814,673 to \$7,963,153.

With the Council approved budgetary guidance in mind, Finance staff will meet with all departments to review each cost centre on a line-by-line basis to balance the levy increase with maintained service levels and appropriate resources.

5. FINANCIAL IMPLICATIONS

To be determined following budget consultations and final approval of the 2015 Capital and Operating Budgets.

6. COMMUNICATIONS

Following budget approval, residents will be informed via media releases and information updates on the Town's web site.

7. CONCLUSION

Budget preparation is an important exercise that the Town undertakes each year. Finalization of the budget establishes the Town's municipal levy which is used to calculate the tax rates. These tax rates, when applied against the MPAC property tax values, generate property tax revenue for the Town.

Staff requests Council approval of the budget directions strategy as outlined in this report.

Prepared by

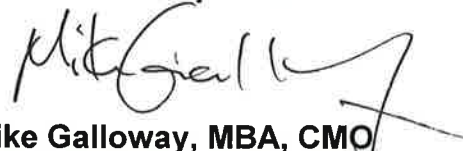


Brenda Garrett
Manager of Finance / Treasurer

Respectfully submitted,



Holly Dowd
Director of Corporate Services / Town Clerk



Mike Galloway, MBA, CMO
Chief Administrative Officer

ATTACHMENTS

WEB ATTACHMENTS

ATTACHMENTS FOR LINK

First Capital of Upper Canada - 1792

Budget Presentation



2015 Capital and Operating Budget Presentation

Presented by: Brenda Garrett,
Manager of Finance / Treasurer



2015 Capital and Operating Budgets

It is respectfully recommended:

- 2015 Proposed Capital Budget: **\$8,917,250**
- 10-year (2016 - 2025) Capital Forecast: **\$59,744,921**
- Operating Budget Capital Contribution: **\$2,269,555**
- Operating Levy: **\$8,842,000**



2015 Budget Challenges

- ✓ Asset Management Plans
 - ✓ Increasing Capital Spending
- ✓ Ontario Municipal Partnership Fund
 - ✓ OMPF 2015 Reduction of **\$148,500**



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2015 Budget Challenges

- ✓ Part Time Salary Costs
 - ✓ Review to ensure adequate resources
 - ✓ Parks and Recreation
- ✓ Tax Rate Stabilization
 - ✓ Discontinue use of prior year surplus to support future operating budget
 - ✓ Not sustainable



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2015 Budget Opportunities

- ✓ Ontario Community Infrastructure Fund
 - ✓ **\$195,245** for Infrastructure Projects
 - ✓ Requires an Asset Management Plan
- ✓ Council Approved Budget Direction
 - ✓ CPI index - **2.4%**
- ✓ 2014 Growth in Assessment
 - ✓ Growth in Assessment - **6.47%**
 - ✓ Value of Change in Tax Revenue Resulting from Growth - **\$687,584**



Impact on the Operating Levy

Impact	\$
2014 Approved NOTL Levy	7,814,673
Value of Change in Tax Revenue resulting from Growth	687,584
Council Directions – CPI increase – 2.4%	339,743
Proposed 2015 NOTL Levy	\$8,842,000



Impact on the Capital Reserve Contribution

Year	Budgeted Contribution	\$ Increase	% Increase
2012	\$1,753,000	-	-
2013	\$1,753,000	\$0.00	0.0%
2014	\$1,796,825	\$43,825	2.5%
2015	\$2,269,555	\$472,730	26.3%

- Additional funds for Asset Management Plan (AMP)
- Preliminary results – Bridges and Road Assets are underfunded



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Impact on Rate Payer

Typical 2014 Assessment for Urban Area	2014 Property Tax Bill	Estimated 2015 Property Tax Bill using 2014 Rates and Growth	\$ Change	% Change
\$401,738				
NOTL Levy	\$831.00	\$862.82	\$31.82	3.83%
Street Lighting	\$49.93	\$45.58	(\$4.35)	(8.71%)
Storm Water	\$52.43	\$47.37	(\$5.06)	(9.65%)
TOTAL NOTL	\$933.36	\$955.77	\$22.41	2.40%

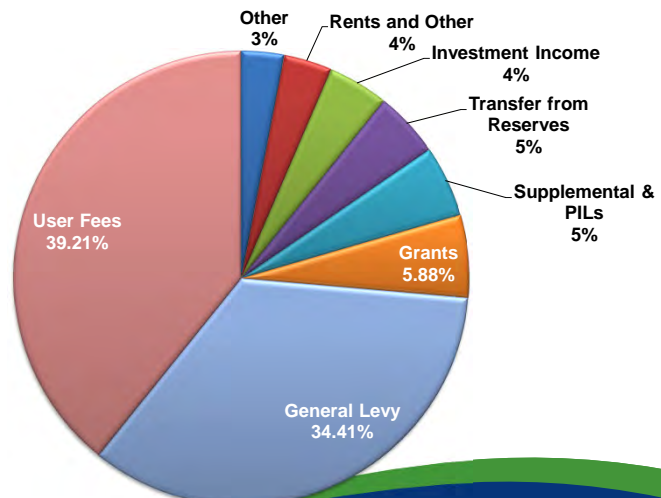


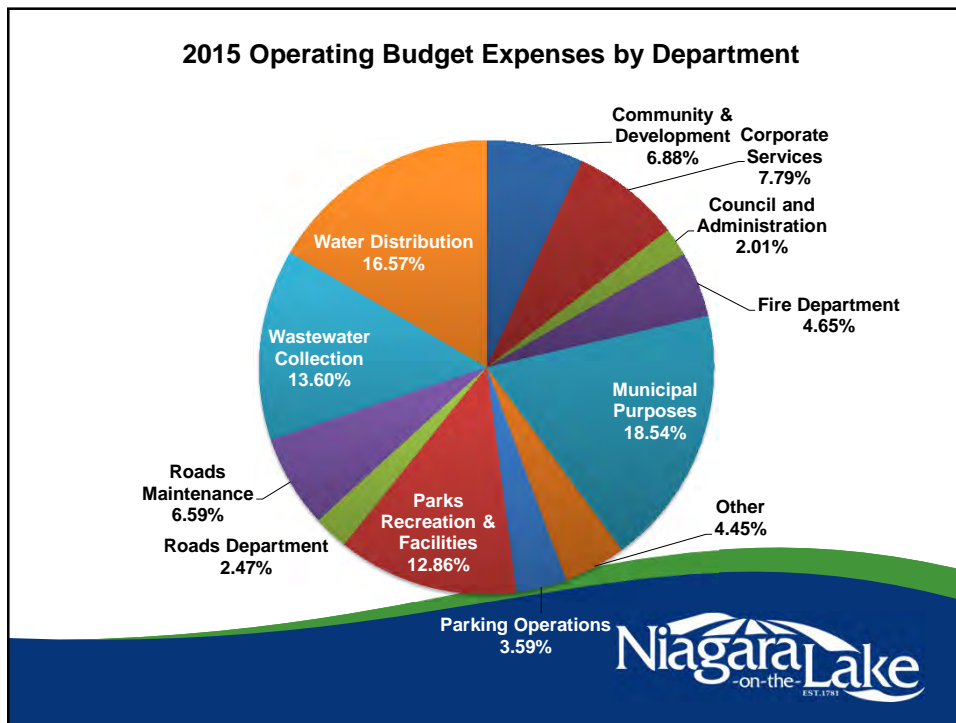
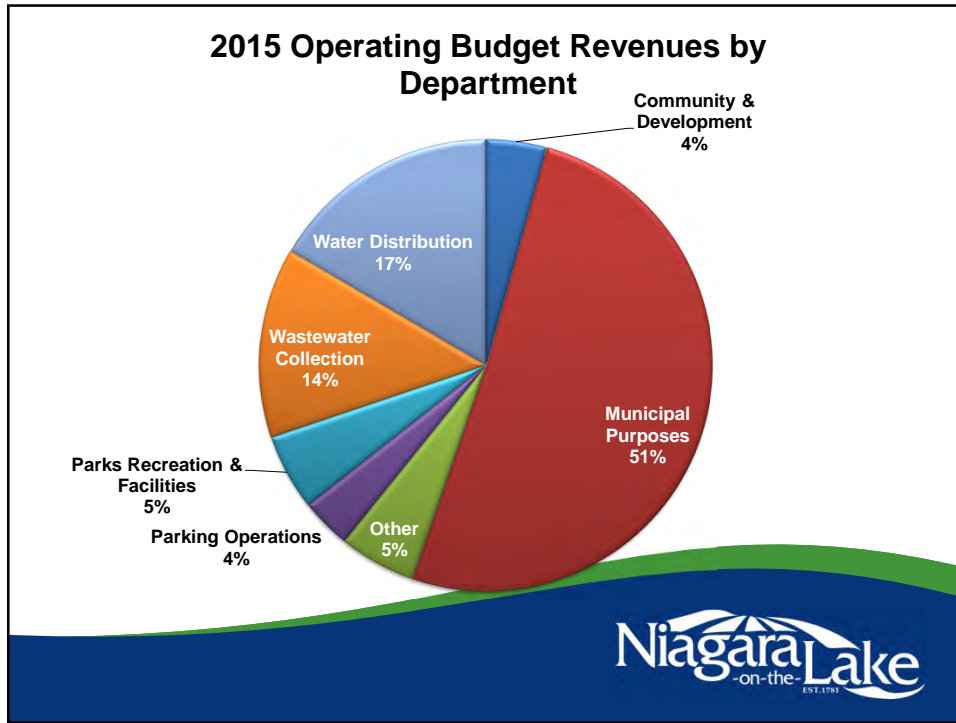
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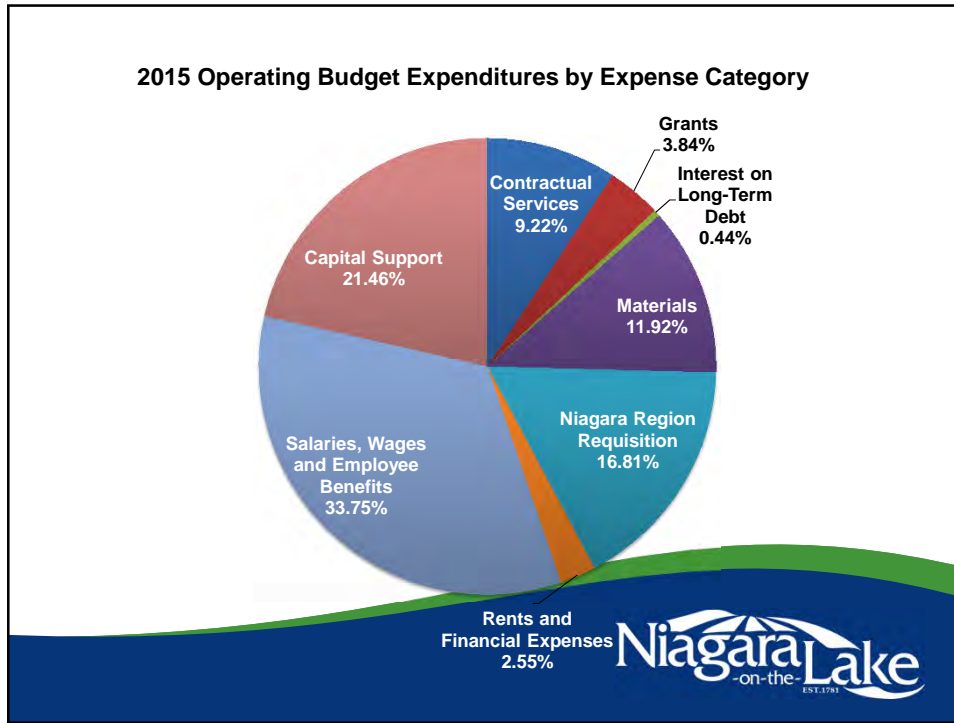
Operating Budget Highlights



2015 Operating Budget Revenue by Source







Year-over-Year Budget Changes by Department

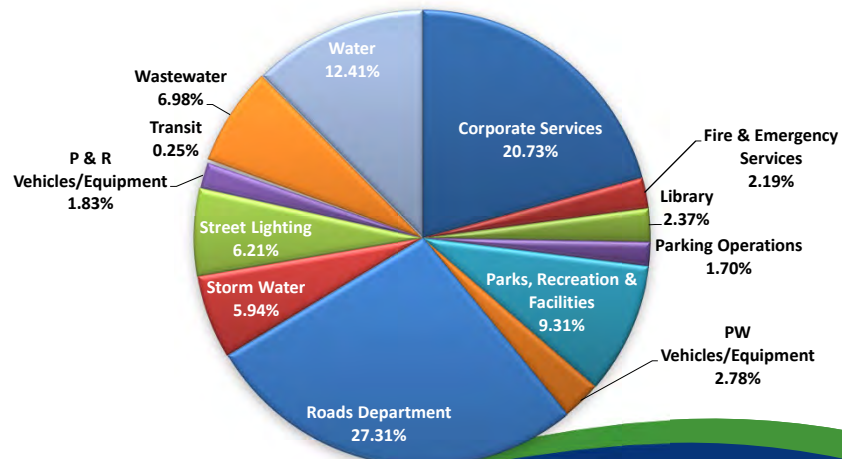
Department	2014	2015	% Change
Municipal Purposes	(8,245,213.00)	(8,336,331.00)	1.11%
Council and Administration	507,059.00	516,124.00	1.79%
Corporate Services	1,830,884.00	1,895,050.00	3.5%
Fire Department	1,112,326.00	1,148,269.00	3.23%
Public Works	2,359,025.00	2,149,185.00	(8.90%)
Transit	60,792.00	62,008.00	2.00%
Community & Development	667,925.00	659,350.00	(1.28%)
Parks Recreation & Facilities	1,707,202.00	1,906,345.00	11.66%

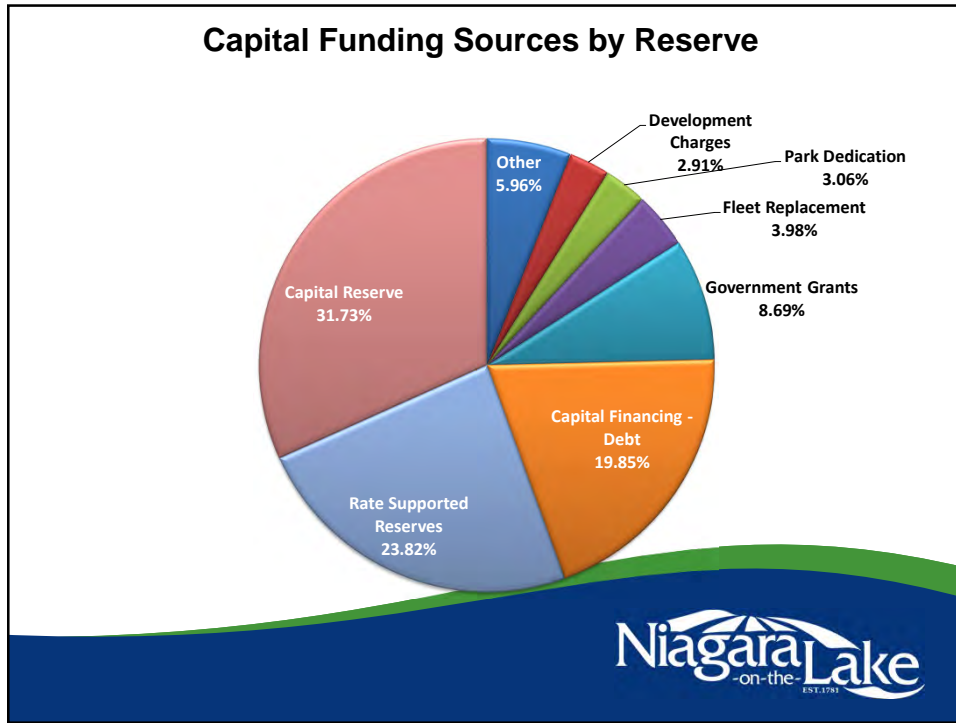
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Capital Budget Highlights



Capital Projects by Department





Reserves

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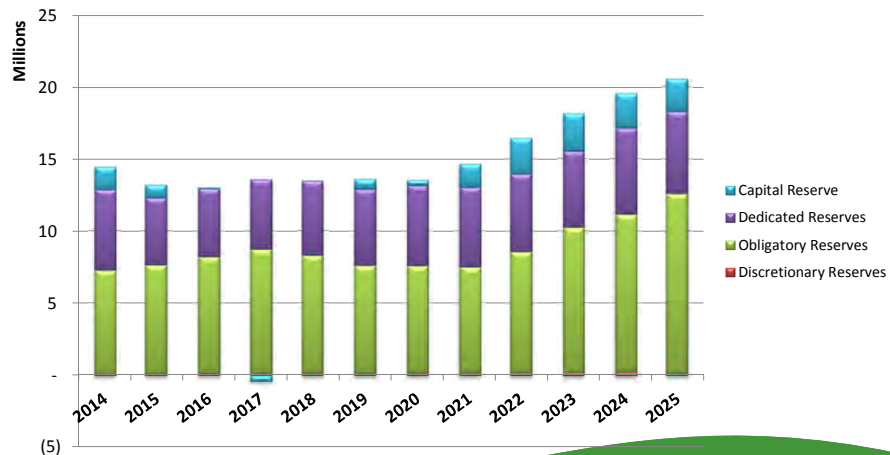
Reserve Highlights

- ✓ Reserves are Budgeted
 - ✓ To ensure adequate funds for future Capital Projects
- ✓ Reserve Rationalization
 - ✓ Cleared small balance reserves
- ✓ Future Operating Budget Surpluses
 - ✓ Transfer to Capital Reserve – Asset Management Plan



Reserve Highlights

Reserve Projection



In Summary

NOTL Management are recommending:

- 2015 Proposed Capital Budget: **\$8,917,250**
- 10-year (2016 - 2025) Capital Forecast: **\$59,744,921**
- Operating Budget Capital Contribution: **\$2,269,555**
- Operating Levy: **\$8,842,000**



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Capital Budget





The Town of Niagara-On-The-Lake

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1593 Four Mile Creek Road
P. O. Box 100
Virgil, Ontario
L0S 1T0

Report: CS-15-007 **Committee Date:** February 02, 2015

Due in Council: February 09, 2015

Report To: Corporate Services Advisory Committee
Subject: 2015 Capital Budget and 2016 - 2025 Capital Forecast

1. RECOMMENDATION

It is respectfully recommended that:

- 1.1 The Town of Niagara-on-the-Lake's 2015 Capital Budget, in the amount of \$8,917,250 be approved, and the 10-year (2016 - 2025) Capital Forecast, in the amount of \$59,744,921, be approved "in principle" as outlined in this report; and,
- 1.2 The 2015 Capital Reserve contribution be increased by \$472,730 over the 2014 Capital Levy contribution to \$2,269,555 (2014 - \$1,796,825) to take advantage of the increased tax revenue resulting from assessment growth. These monies will be set aside to support Asset Management initiatives and that they be approved "in principle" until final approval of the 2015 Operating Budget.

2. PURPOSE / PROPOSAL

The purpose of this report is to seek approval for the Corporation of the Town of Niagara-on-the-Lake's (Town) proposed 2015 Capital Budget, in the amount of \$8,917,250, and to approve "in principle" the 10-year (2016 - 2025) Capital Budget Forecast, in the amount of \$59,744,921. The Town's total Capital Program is \$68,662,171. This report is presented for consideration at the February 2, 2015 Committee meeting, subject to the approval of the Proposed 2015 Operating Budget, also presented on February 2, 2015. A report requesting final approval for both Capital and Operating Budgets will be presented to Council on February 9, 2015.

3. BACKGROUND

The Senior Management Team (SMT) considered the assumptions outlined in the Budget Directions report to develop the proposed capital budget and forecast. SMT met to review each department's capital budget submission and to ensure that reserve levels were adequate to fund the 2015 capital request as well and the 10-year capital

forecast.

4. DISCUSSION / ANALYSIS

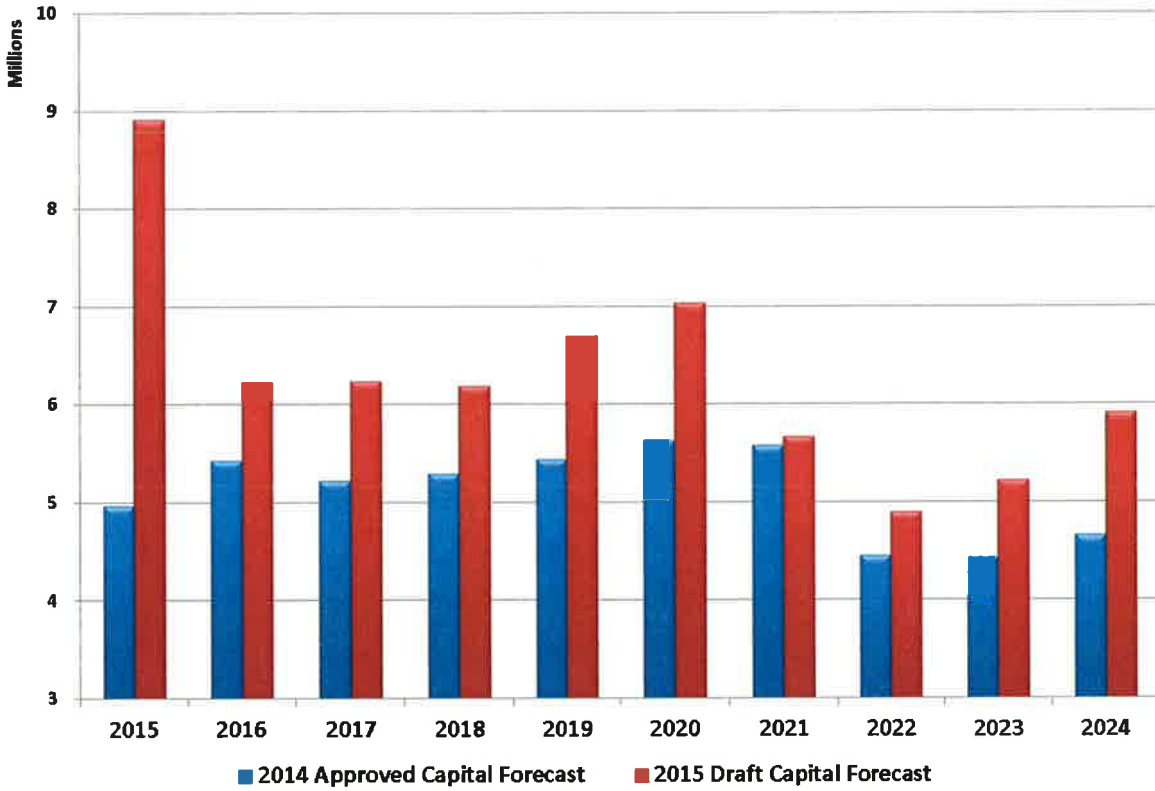
The 2015 Capital Budget and 10-year (2016 – 2025) Capital Forecast is a financial plan that outlines the key infrastructure priorities from year 2015 through to 2025. Again this budget year, SMT has provided reserve budgeting and reserve continuity schedules. Budgeting for reserves provides increased transparency, demonstrates the health of reserves, and provides insight into the ability to fund capital projects using Town reserves.

4.1 Capital Budget Challenges

The Ontario Ministry of Infrastructure has required municipalities seeking provincial funding for capital assets to develop Asset Management Plans (AMP). The objective of an AMP is to maximize benefits, manage risk, and to provide satisfactory levels of service to the public in a sustainable manner.

This provincial requirement has forced SMT to review all capital projects from an asset management perspective. Asset management planning is the process of making the best possible decisions regarding the building, operating, maintaining, renewing, replacing, and disposing of infrastructure assets. The objective of an asset management plan is to maximize benefits, manage risk, and provide satisfactory levels of service to the public in a sustainable manner. Asset management requires a thorough understanding of the characteristics and condition of infrastructure assets, as well as the service levels expected from them. It also involves setting strategic priorities to optimize decision-making about when and how to proceed with investments. A preliminary asset management review has increased the capital program by approximately \$8 million (2015 - \$69 million as compared to 2014 - \$61 million). Staff are expecting an even greater capital need once a full and comprehensive plan is presented to council this year.

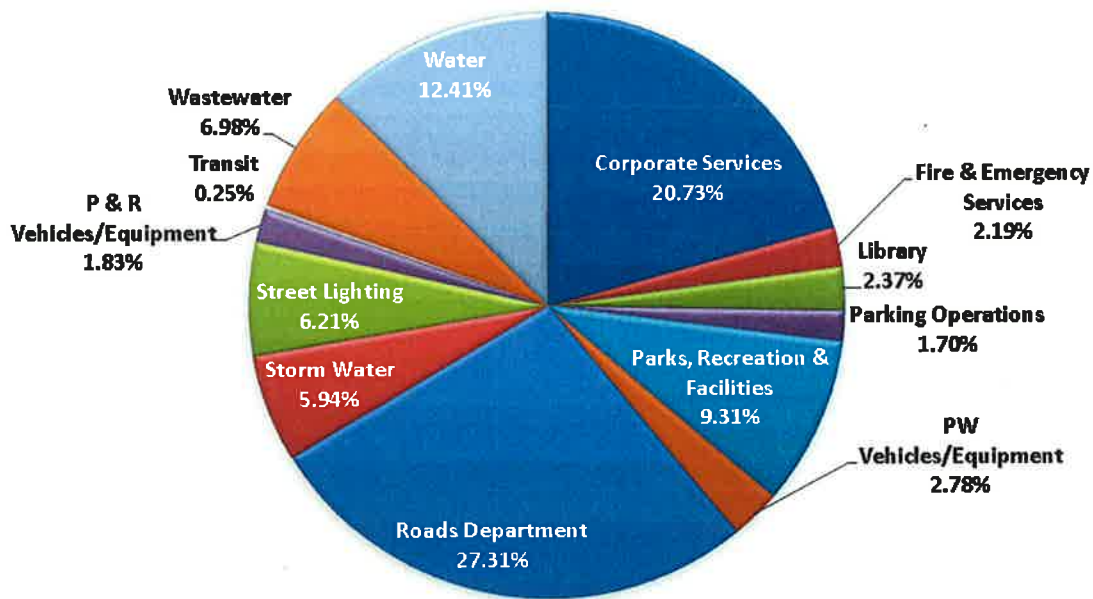
2014 Approved Capital Forecast Vs. 2015 Draft Capital Forecast



4.2 Overview of 2015 Capital Budget

The proposed 2015 Capital Budget is \$8,917,250 and has a total of 100 proposed capital projects. A breakdown of the proposed capital spending by department is as follows:

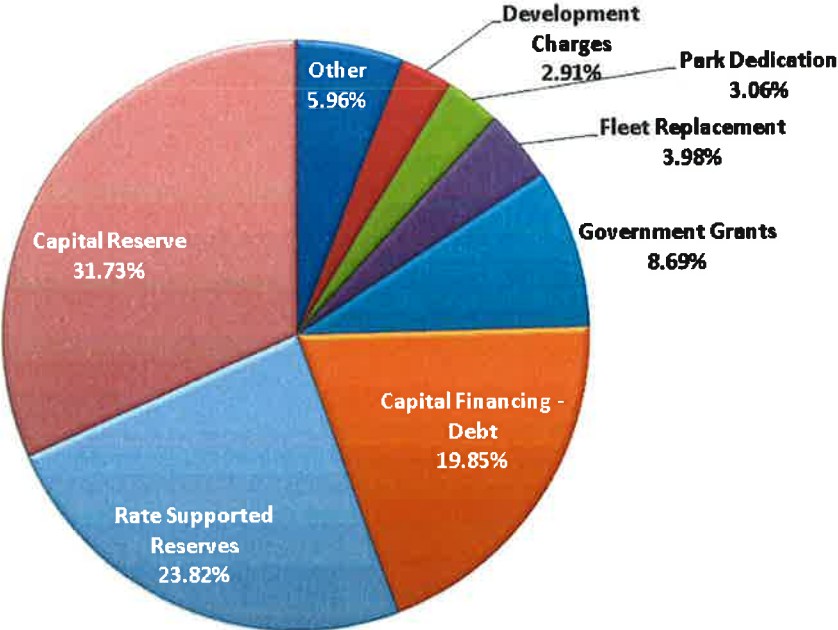
Capital Projects by Department



4.3 Overview of 2015 Funding Sources

Reserves, reserve funds, and development charges are accumulated to fund a municipality’s future capital requirements. A breakdown of the reserves to be used to fund the proposed 2015 Capital Projects is as follows:

Capital Funding Sources by Reserve



Attached to this report is:

- Appendix A - Index of all 100 proposed 2015 Capital Projects
- Appendix B - Individual Capital Project Information sheets for all 2015 projects

4.4 Overview of 2016 - 2025 Capital Forecast

In an effort to plan for long-term capital spending and associated financing needs, the Town moved to a 10-year capital model in the 2012 budget year. Since long-term forecasting is subject to change, budgets in the latter half of the forecast are estimates only. Total projected capital spending for the years 2016 to 2025, the Town’s 10-year capital forecast, is \$59,744,921.

Attached to this report is:

- Appendix C - Listing of forecasted capital projects by department
- Appendix D - Listing of forecasted capital projects by year
- Appendix E - Capital budget and forecast by department summaries
- Appendix F - Capital budget and forecast by reserve summaries

4.5 Annual Capital Reserve Contributions

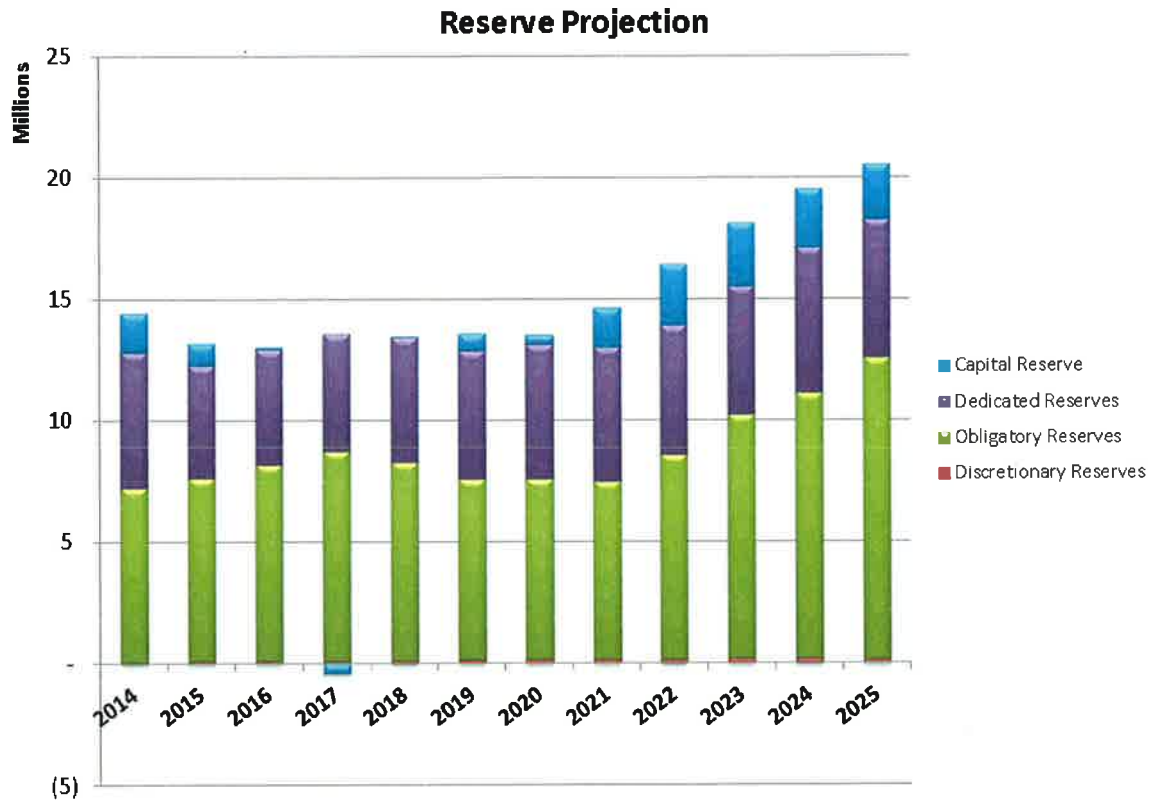
Each year, the Town's Operating Budget funds a portion of the Capital Program through a contribution to the Capital Reserve. For 2014, the capital contribution was \$1,796,825. After a review of future capital funding requirements, the 2015 contribution has increased by \$472,730 to \$2,269,555 to support 2015 capital projects and fund Asset Management Plan requirements. A breakdown of the forecasted annual Capital Reserve contribution is as follows:

Year	Capital Levy	% Change
2014	1,796,825	
2015	2,269,555	26.3%
2016	2,193,584	(3.35%)
2017	2,203,399	0.4%
2018	2,203,399	0.0%
2019	2,203,399	0.0%
2020	2,203,399	0.0%
2021	2,203,399	0.0%
2022	2,203,399	0.0%
2023	2,203,399	0.0%
2024	2,203,399	0.0%
2025	2,203,399	0.0%

4.6 Reserve Budgeting and Continuity

Capital spending is important for the growth of a municipality. However, careful monitoring and adequate reserve levels are equally important to support the Town's Capital Budget and Forecast. Capital projects have been reviewed and prioritized by SMT to ensure proposed capital projects do not deplete Town reserves. Attached to this report is Appendix G - Reserve Continuity Schedules that demonstrate the health of the Town's reserves. Each continuity schedule starts with the opening balance for 2014, and then follows with estimated and forecasted annual contributions from development charges/developers, investment income, and transfers from the operating budget.

Overall, the Town's reserve funds are growing.



Attached to this report is:
Appendix G - Reserve Continuity Schedule

5. FINANCIAL IMPLICATIONS

Since final budget approval is set for the February 9, 2015 Council meeting, departments will be in a position to commence tender proceedings early in 2015. Typically, better pricing can be found when large projects are tendered earlier in the year.

6. COMMUNICATIONS

Once approved, the 2015 Capital Budget and the 10-year (2016 - 2025) Capital Forecast report will be available on the Town's website.

7. CONCLUSION

The Town's Senior Management Team is seeking approval for the proposed 2015 Capital Budget and the 10-year (2016 - 2025) Capital Forecast.

Prepared by,



Brenda Garrett
Manager of Finance/Treasurer









Respectfully submitted,

Holly Dowd
Director of Corporate Services / Town Clerk (I)



Mike Galloway, MBA, CMO
Chief Administrative Officer

ATTACHMENTS

-  Appendix A - 2015 Projects.pdf  Appendix B - Capital Project Information Sheets.pdf
-  Appendix C - Capital Projects by Department.pdf  Appendix D - Capital Projects by Year.pdf
-  Appendix E - Capital Projects by Department.pdf  Appendix F - Capital Projects by Reserve.pdf
-  Appendix G - Reserve Continuity Schedule.pdf  2015 Budget Presentation.pdf

WEB ATTACHMENTS

ATTACHMENTS FOR LINK



2015 Project Index

Project ID	Project Description	Budget
Corporate Services		
C00272	2015 Corporate PC/Printer Replacement Program	48,750
C00273	Replace Building Scanner for Records Management	15,000
C00275	Replace the Financial System Printer	5,000
C00276	2015 Network Equipment Upgrades & Enhancements	7,000
C00277	Financial SQL Server & OS & SQL	18,000
C00278	Financial Terminal Server & OS	15,000
C00279	Security Server & OS Replacement	10,000
C00280	Firewall/Router Replacement	7,000
C00281	Mail Spam Filter Appliance Replacement	5,500
C00446	Purchase of Niagara District Secondary School	1,670,000
C00857	Purchase Aerial Imagery from Region/Province	5,000
C00938	New Council Technology and Communications Equipment	10,000
C00939	Audio Video Rack - Council Chambers	7,000
C00940	Utility Module	15,000
C00941	Records Management - Public Portal	10,000
		Corporate Services
		\$1,848,250
Fire & Emergency Services		
C00210	Vehicle Replacement	45,000
C00218	2015 Protective Equipment	25,000
C00269	2015 Miscellaneous Fire Fighting Equipment	10,000
C00716	Fire Reporting Software (Upgrade)	15,000
C00725	Communication System Upgrade	20,000
C00813	Emergency Generator - Station #3	40,000
C00814	Emergency Generator (Town Hall)	40,000
		Fire & Emergency Services
		\$195,000
Library		
C00673	2015 Library Collection Development	31,000
C00674	Accessible Shelving & Carpet Replacement	150,000
C00789	Glendale Library Lockers	30,000
		Library
		\$211,000
P & R Vehicles/Equipment		

Project ID	Project Description	Budget
C00203	Purchase a 1/2 Ton Truck	33,000
C00262	Purchase a Mower (replaces P565)	24,000
C00263	Purchase a Van (replaces P512)	35,000
C00369	3/4 Ton Truck with Dumpbox (replace P510)	56,000
C00799	Purchase a Cemetery Utility Vehicle	15,000
P & R Vehicles/Equipment		\$163,000
Parking Operations		
C00282	Queen Street - Resurfacing Shoulders (3 Blocks)	45,000
C00283	Coin Wrapping Machine Replacement	27,000
C00284	Pay & Display for Byron Street	80,000
Parking Operations		\$152,000
Parks, Recreation & Facilities		
C00141	Garrison Village Parkettes	75,000
C00145	Chiller Gaskets for MCU Arena	18,000
C00206	Homestead Playground Replacement	75,000
C00209	Court House Chiller Replacement	100,000
C00265	Queens Royal Steps Replacement	15,000
C00336	Community Centre Fitness Area Floor	11,000
C00361	Community Centre Trail Extension & Multi-Purpose Pad	50,000
C00365	Pumphouse Cedar Roof	70,000
C00805	Niagara Pool Changehouse Reshingle	17,000
C00965	Centennial Arena Condenser Replacement	50,000
C00966	Centennial Arena Chiller Replacement	50,000
C00967	Operations Centre Siteworks	50,000
C00969	Niagara & St. Davids Pool Paint & Concrete Repair	10,000
C00970	Virgil Sportspark Amenities	27,000
C00971	Courthouse & Simcoe Park Landscape Upgrades	15,000
C00972	Market Street Washroom Retaining Wall	5,000
C00973	Queen St. Flower Bed Surrounds - Phase 1	30,000
C00974	Virgil Entrance Sign Improvements	6,000
C00975	Court House Fountain Restoration	5,000
C00976	Park Amenities	20,000
C01039	Additional Funds for Gazebo Replacement (C00070-2012)	15,000
C01040	Meridian Credit Union Arena Front Entrance Paving	55,000
C01041	Memorial Park Entrance	31,000
C01123	Christmas Decorations	30,000
Parks, Recreation & Facilities		\$830,000
PW Vehicles/Equipment		
C00316	2015 Miscellaneous Equipment	8,000
C00362	Excavator Case (replaces 392)	240,000

Project ID	Project Description	Budget
	PW Vehicles/Equipment	\$248,000
Roads Department		
C00247	Queen Street (King to Gate Street) Road Resurfacing	110,000
C00251	Engineering Work for Queenston Road - Concession 5 to Concession 6	50,000
C00302	Queenston Street (Bridge to Dumfries) Road Resurfacing	290,000
C00303	Concession 2 Road (Line 5 to Line 4) Road Resurfacing	165,000
C00306	Guard Rail Installations - Queenston Road (Urban Boundary to Concession 5 Roa	45,000
C00352	Delatre Street (King to Melville) Road Resurfacing	75,000
C00585	Engineering Work for Four Mile Creek Road (NSR to Penner)	27,000
C00600	Queenston Road (Urban Boundary to Concession 5) (Phase 2)	515,000
C00608	Sidewalk - Glendale Ave. MP Trail (NOTG Blvd. to Homer Road)	70,000
C00609	Sidewalk Installation - Mississauga Street (Queen to Johnson) (East and West Si	45,000
C00619	Engineering Work for Byron Street (Wellington to Nelson)	26,000
C01068	Concession 4 Road (Line 2 to Line 3) Road Construction	767,000
C01069	Warner Road (Tanbark to West Urban Boundary) Road Resurfacing	55,000
C01070	Centre Street (Dorchester to Butler) Road Resurfacing	40,000
C01072	Operations Yard Re-organization (grading, asphalt, fencing, storage)	50,000
C01073	Operations Centre Crane	50,000
C01075	Engineering Work for Concession 2 Road - Bridge #6 (.05km south of Line 1)	45,000
C01126	Sidewalk Installation - Anne Street (Gate to Victoria)	10,000
	Roads Department	\$2,435,000
Storm Water		
C00337	Anne Street (Simcoe to Gate Street)	31,500
C00385	Minor Storm System Improvements (CB Installations)	15,000
C00771	Engineering for Four Mile Creek Road (Penner to Niagara Stone Road)	27,000
C00891	Queenston Street (Walnut to Dumfries St.)	405,000
C00893	Delatre Street (King to Melville St.)	25,000
C00894	Engineering for Byron Street (Wellington to Nelson St.)	26,000
	Storm Water	\$529,500
Street Lighting		
C00544	LED Cobra Head Street Light Replacement Program (RTE)	500,000
C01071	Post-Top LED Street Light Conversion (Phase 1)	54,000
	Street Lighting	\$554,000
Transit		
C00872	Railings for Fort George and Court House Loading Zones (partial AODA)	10,000
C00874	AODA Compliant Pads at Bus Stops	12,500
	Transit	\$22,500
Wastewater		
C00144	Virgil CSO Flow Monitoring (Post Repair Program)	50,000
C00287	William Street - (Circle Street to Pump Station) - C00228 Additional Funds	91,000

Project ID	Project Description	Budget
C00309	Garrison Village Drive Sanitary Replacement (Lower Canada Dr. to Elizabeth St.)	110,000
C00321	CSO Reduction Project - Garrison Village PS Area	176,000
C00888	Mary Street (Regent to Victoria St.)	190,000
C00889	Engineering Work for King Street (Johnson to Gage)	5,000
	Wastewater	\$622,000
Water		
C00294	Centre Street (Dorchester to Butler St.)	155,000
C00295	Victoria Street (John to Mary St.)	175,000
C00298	Engineering Work for Nassau Street (Lakeshore to William)	35,000
C00299	Engineering Work for Palatine Place (Johnson to Orchard)	10,000
C00824	Engineering Work for Stewart Road - Phase 3B - (Welland to Carlton)	50,000
C00831	Engineering Work for Byron Street (at Melville Street)	7,000
C01042	Stewart Road - Phase 3a - (Eastchester to Welland)	675,000
	Water	\$1,107,000
		\$8,917,250



Capital Project Information

Budget Year: 2015	Department: Parks, Recreation & Facilities	Project No.: C00141
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Project Details	Project Title	Project Location / Facility
	Garrison Village Parkettes	Parks Recreation & Facilities
	Description	Justification
	Parks Design and construct a parkette within the new development in Garrison Village	New park land is being developed in the new Garrison Village Subdivision. Staff will consult with developer and landscape architect.
	Gross Capital Cost:	\$ 75,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 7,500.00
	DC: Parkland & Recreation	\$ 67,500.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 75,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Wastewater	Project No.: C00144
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Project Details	Project Title	Project Location / Facility
	Virgil CSO Flow Monitoring (Post Repair Program)	Public Works
	Description	Justification
	Flow monitoring of the Virgil sanitary sewer system after completion of main and manhole trenchless sealing repairs to compare to flow monitoring completed in 2013.	Is a requirement of Regional grant contributions. Will reduce the infiltration of ground water flows into the Towns sanitary sewer collection system and reduce treatment required at the Regional Lagoons/Future Plant, thereby freeing short term capacity issues for future development and lowering treatment costs.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 30,000.00
	Government Grants	\$ 20,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Parks, Recreation & Facilities	Project No.: C00145
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Project Details	Project Title	Project Location / Facility
	Chiller Gaskets for MCU Arena	Parks Recreation & Facilities
	Description	Justification
	Facilities Purchase Chiller gaskets for the Meridian Credit Union Arena	The existing gaskets are overdue for replacement since 2013. This equipment is essential to arena ice making operations.
	Gross Capital Cost:	\$ 18,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 18,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 18,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: P & R Vehicles/Equipment	Project No.: C00203
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Project Details	Project Title	Project Location / Facility
	Purchase a 1/2 Ton Truck	Parks Recreation & Facilities
	Description	Justification
	Vehicles & Equipment Purchase a 1/2 Ton Truck	Vehicle has been in service for 11 years. The old vehicle will be kept to support the Operations department. It will be evaluated year to year for disposal.
	Gross Capital Cost:	\$ 33,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 33,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 33,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Parks, Recreation & Facilities	Project No.: C00206
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Project Details	Project Title	Project Location / Facility
	Homestead Playground Replacement	Parks Recreation & Facilities
	Description	Justification
	Parks Purchase new playground equipment.	The equipment has served its lifecycle and is in need of replacement. This playground was constructed in the early 1990s
	Gross Capital Cost:	\$ 75,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 75,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 75,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Parks, Recreation & Facilities	Project No.: C00209
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Project Details	Project Title	Project Location / Facility
	Court House Chiller Replacement	Parks Recreation & Facilities
	Description	Justification
	Facilities Purchase of a Chiller for the Court House	The existing Chiller was installed in 1981. This has served its lifecycle and needs to be replaced.
	Gross Capital Cost:	\$ 100,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 100,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 100,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Fire & Emergency Services	Project No.: C00210
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Project Details	Project Title	Project Location / Facility
	Vehicle Replacement	Fire & Emergency Services
	Description	Justification
	Vehicles & Equipment	This vehicle is now 13 years old. It was scheduled for replacement 2 years ago but has had its priority shifted twice. It underwent some repairs last year to make it safe and as such Public Works has shown an interest in retaining it as a summer vehicle. The body has started to rust around the doors and the cab corners.
	Gross Capital Cost:	\$ 45,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 45,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 45,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Fire & Emergency Services	Project No.: C00218
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Project Details	Project Title	Project Location / Facility
	2015 Protective Equipment	Fire & Emergency Services
	Description	Justification
	Partial Replacement of helmets and bunker gear on an annual basis.	All of the Personal Protective Equipment (PPE) has been purchased incrementally over the years. NFPA 1851 requires that PPE be evaluated on a regular basis and replaced after 10 years. The PPE is a very valuable asset for the safety of Town firefighters.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 659.00
	Fire Vehicles	\$ 24,341.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Roads Department	Project No.: C00247
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Project Details	Project Title	Project Location / Facility
	Queen Street (King to Gate Street) Road Resurfacing	Public Works
	Description	Justification
	Milling and resurfacing of complete road surface with hot-mix asphalt.	This section of road is listed as deficient in the Towns roads needs study and recommends resurfacing/reconstruction.
	Gross Capital Cost:	\$ 110,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 10,000.00
	Federal Gas Tax	\$ 100,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 110,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Roads Department	Project No.: C00251
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Project Details	Project Title	Project Location / Facility
	Engineering Work for Queenston Road - Concession 5 to Concession 6	Public Works
	Description	Justification
	Estimated engineering fees for road reconstruction projects scheduled for 2016.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so the tenders can be called early in the year.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	DC: Roads, Sidewalks and Lights	\$ 5,850.00
	Capital Levy	\$ 44,150.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: P & R Vehicles/Equipment	Project No.: C00262
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Project Details	Project Title	Project Location / Facility
	Purchase a Mower (replaces P565)	Parks Recreation & Facilities
	Description	Justification
	Vehicles & Equipment Purchase of a new mower	Replacement of P565. Mower has been in service for 6 years. It is in need of replacement.
	Gross Capital Cost:	\$ 24,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 24,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 24,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: P & R Vehicles/Equipment	Project No.: C00263
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Project Details	Project Title	Project Location / Facility
	Purchase a Van (replaces P512)	Parks Recreation & Facilities
	Description	Justification
	Vehicles & Equipment Purchase a replacement utility Van.	Replacement of vehicle P512. This vehicle has been in service for 10 years. It has served its lifespan and needs to be replaced. This is the main facility repair vehicle.
	Gross Capital Cost:	\$ 35,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 35,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 35,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Parks, Recreation & Facilities	Project No.: C00265
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Project Details	Project Title	Project Location / Facility
	Queens Royal Steps Replacement	Parks Recreation & Facilities
	Description	Justification
	Parks Removal and replacement of the steps leading up to the top of Queens Royal park. Replacement will be the same material - timber frame with granular treads.	Existing stairs were installed in the early 1990s. Current stairs are worn out and are in need of replacement.
	Gross Capital Cost:	\$ 15,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 15,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 15,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Fire & Emergency Services	Project No.: C00269
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Project Details	Project Title	Project Location / Facility
	2015 Miscellaneous Fire Fighting Equipment	Fire & Emergency Services
	Description	Justification
	Vehicles & Equipment	Throughout the year small tools such as chainsaws and rope rescue equipment break and require replacement. These are all long life capital equipment that have no definitive end date but when they fail need to be replaced immediately.
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 10,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Corporate Services	Project No.: C00272
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Project Details	Project Title	Project Location / Facility
	2015 Corporate PC/Printer Replacement Program	Corporate Services
	Description	Justification
	Information Technology - Corporate PC / Printer Replacement Program Strategy	PCs and Printers are currently replaced based on 3 or 4 year life cycle classification. This program coordinates, manages and budgets for replacements based on said schedule, which helps budgeting predictability and better overall reallocation strategies. Power users throughout the Corporation get new PCs every 3 yrs, whereas internet stations or kiosks are replaced every 4 or 5 yrs).
	Gross Capital Cost:	\$ 48,750.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 12,779.00
	Computer Equipment	\$ 35,971.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 48,750.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Corporate Services	Project No.: C00273
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Project Details	Project Title	Project Location / Facility
	Replace Building Scanner for Records Management	Corporate Services
	Description	Justification
	Information Technology - Large Format Scanner Replacement	Large format scanner replacement for the Corporate Services Department for Records Management. The current large format colour scanner is at the end of its life and needs replacing. The current Context HD3630 scanner is discontinued and new original serviceable parts are not easily available.
	Gross Capital Cost:	\$ 15,000.00

Project Financing	Reserve Funds	
	Building Code Act	\$ 15,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 15,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Corporate Services	Project No.: C00275
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Project Details	Project Title	Project Location / Facility
	Replace the Financial System Printer	Corporate Services
	Description	Justification
	Information Technology - Financial System Printer	High volume networked printer replacement for Finance. The current HP 9050dn is nearing the end of its life. Printer needs replacing to enable Corporate Services continued print service for its staff and outside customers.
	Gross Capital Cost:	\$ 5,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 5,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 5,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Corporate Services	Project No.: C00276
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Project Details	Project Title	Project Location / Facility
	2015 Network Equipment Upgrades & Enhancements	Corporate Services
	Description	Justification
	Information Technology - Other Network equipment including, but is not limited to: Network Switches and Routers, Fibre cables and drops, Tranceivers, new Network Cat5e or Cat6 data cables, and Corning Boxes.	Network equipment upgrades are required to maintain the Corporations network topology and ensure uninterrupted service amongst departments and facilities.
	Gross Capital Cost:	\$ 7,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 7,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 7,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Corporate Services	Project No.: C00277
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Project Details	Project Title	Project Location / Facility
	Financial SQL Server & OS & SQL	Corporate Services
	Description	Justification
	Information Technology - Financial SQL Server Replacement. This server houses our main Financial System Database for Diamond Municipal Solutions Software.	In accordance with our Server Replacement Life Cycle of 5-years, we need to replace our Financial SQL Server, along with an up to date SQL / Operating System and Backup Software to ensure uninterrupted service and access to our Financial systems and data.
	Gross Capital Cost:	\$ 18,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 18,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 18,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Corporate Services	Project No.: C00278
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Project Details	Project Title	Project Location / Facility
	Financial Terminal Server & OS	Corporate Services
	Description	Justification
	Information Technology - Replace Financial Terminal Server and OS. This server houses our main Financial Systems Software - Diamond Municipal Solutions.	In accordance with our Server Replacement Life Cycle of 5-years, we need to replace our Financial Terminal Server, along with an up to date OS and Backup Software to ensure uninterrupted service and access to our Financial systems software.
	Gross Capital Cost:	\$ 15,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 15,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 15,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Corporate Services	Project No.: C00279
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Project Details	Project Title	Project Location / Facility
	Security Server & OS Replacement	Corporate Services
	Description	Justification
	Information Technology - Security Server and OS Replacement. Our Security Server houses our Security Access Controls and Cameras at Town Hall, Operations buildings, Splash Pads and Community Centre.	In accordance with our Server Replacement Life Cycle of 5-years, we need to replace our Security Server, along with an up to date OS and Backup Software to ensure uninterrupted service and access to our Door Access Controls and Camera System.
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 10,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Corporate Services	Project No.: C00280
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Project Details	Project Title	Project Location / Facility
	Firewall/Router Replacement	Corporate Services
	Description	Justification
	Information Technology - Firewall Replacement. Our Juniper SSG Firewall appliance is our networks primary defense against internal and external threats.	A high performance security platform is required to continually defend against new and emerging threats to our network system. A 3 year lifecycle is industry standard and we need to update our firewall to maintain and monitor our network integrity.
	Gross Capital Cost:	\$ 7,000.00

Project Financing	Reserve Funds	
	Base Mapping	\$ 7,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 7,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Corporate Services	Project No.: C00281
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Project Details	Project Title	Project Location / Facility
	Mail Spam Filter Appliance Replacement	Corporate Services
	Description	Justification
	Information Technology - Mail Spam Filter Appliance Replacement. Our Mail Foundry Email Filtering Appliance protects our email system by continually scanning for and filtering for Spam and Junk Mail as mail comes in to the server.	Our Mail Foundry appliance checks, scans and removes both Virus and Junk Mail in real-time. A 3 year life cycle for a high end solution like ours is required to ensure uninterrupted access to our emails. We typically get 60K to 70K emails a month, of which 60 to 65 percent are junk mail or contain viruses that end users do not even see.
	Gross Capital Cost:	\$ 5,500.00

Project Financing	Reserve Funds	
	Base Mapping	\$ 5,500.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 5,500.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Parking Operations	Project No.: C00282
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Project Details	Project Title	Project Location / Facility
	Queen Street - Resurfacing Shoulders (3 Blocks)	Community & Development Services
	Description	Justification
	This project will be completed in conjunction with Roads Project C00247. This project entails the milling and placement of hotmix asphalt for the parking stalls on Queen Street between Gate Street and King Street	This section of road is listed as deficient in the Towns roads needs study and recommends resurfacing/reconstruction.
	Gross Capital Cost:	\$ 45,000.00

Project Financing	Reserve Funds	
	Parking Revenue	\$ 45,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 45,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Parking Operations	Project No.: C00283
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Project Details	Project Title	Project Location / Facility
	Coin Wrapping Machine Replacement	Community & Development Services
	Description	Justification
	Coin wrapper is required to wrap coins collected from the Parking Machines and Meters.	The machine was purchased in 2005 and has a 10 year life expectancy.
	Gross Capital Cost:	\$ 27,000.00

Project Financing	Reserve Funds	
	Parking Revenue	\$ 27,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 27,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Parking Operations	Project No.: C00284
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Project Details	Project Title	Project Location / Facility
	Pay & Display for Byron Street	Community & Development Services
	Description	Justification
	8 Pay Parking Machines to be installed after street improvements completed.	Parking machines are more convenient and efficient for customers, generating revenue for the Town.
	Gross Capital Cost:	\$ 80,000.00

Project Financing	Reserve Funds	
	Parking Revenue	\$ 80,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 80,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Wastewater	Project No.: C00287
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Project Details	Project Title	Project Location / Facility
	William Street - (Circle Street to Pump Station) - C00228 Additional Funds	
	Description	Justification
	Replacement of old 450mm dia. concrete sanitary sewer constructed in 1964 with new 200mm dia. PVC sewer. Additional Funds for 2014 replacement project C00228.	A 450mm dia. pipe is not required at this location. This replacement will reduce the infiltration of ground water flows into the Towns sanitary sewer collection system and reduce treatment required at the Regional Lagoons/Future Plant, thereby freeing short term capacity issues for future development and lowering treatment costs.
	Gross Capital Cost:	\$ 91,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 91,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 91,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Water	Project No.: C00294
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Project Details	Project Title	Project Location / Facility
	Centre Street (Dorchester to Butler St.)	Public Works
	Description	Justification
	Replacement of existing 150mm dia. cast iron watermain with 150mm dia. PVC watermain.	The Towns cast iron watermain replacement program will ensure improved water quality from rusty mains and will help eliminate future costly watermain breaks.
	Gross Capital Cost:	\$ 155,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 155,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 155,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Water	Project No.: C00295
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Project Details	Project Title	Project Location / Facility
	Victoria Street (John to Mary St.)	Public Works
	Description	Justification
	Replacement of existing 150mm dia. cast iron watermain with 150mm dia. PVC watermain.	The Towns cast iron watermain replacement program will ensure improved water quality from rusty mains and will help eliminate future costly watermain breaks.
	Gross Capital Cost:	\$ 175,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 175,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 175,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Water	Project No.: C00298
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Project Details	Project Title	Project Location / Facility
	Engineering Work for Nassau Street (Lakeshore to William)	Public Works
	Description	Justification
	Estimated engineering fees for watermain replacement project scheduled for 2016 construction.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 35,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 35,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 35,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Water	Project No.: C00299
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Project Details	Project Title	Project Location / Facility
	Engineering Work for Palatine Place (Johnson to Orchard)	Public Works
	Description	Justification
	Estimated engineering fees for watermain replacement project scheduled for 2016 construction.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 10,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Roads Department	Project No.: C00302
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Project Details	Project Title	Project Location / Facility
	Queenston Street (Bridge to Dumfries) Road Resurfacing	Public Works
	Description	Justification
	Milling and resurfacing of the complete road surface with hot-mix asphalt.	This section of road is listed as deficient in the Towns roads needs study and recommends resurfacing/reconstruction. Project is linked with storm sewer replacement and catch basin improvements in the 2015 capital storm sewer budget.
	Gross Capital Cost:	\$ 290,000.00

Project Financing	Reserve Funds	
	Federal Gas Tax	\$ 245,913.00
	Capital Levy	\$ 44,087.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 290,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Roads Department	Project No.: C00303
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Project Details	Project Title	Project Location / Facility
	Concession 2 Road (Line 5 to Line 4) Road Resurfacing	Public Works
	Description	Justification
	Milling and resurfacing of complete road surface with hot-mix asphalt.	This section of road is listed as deficient in the Towns roads needs study and recommends resurfacing/reconstruction. Work will also include providing 1.0 metre paved shoulders.
	Gross Capital Cost:	\$ 165,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 65,000.00
	Federal Gas Tax	\$ 100,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 165,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Roads Department	Project No.: C00306
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Project Details	Project Title	Project Location / Facility
	Guard Rail Installations - Queenston Road (Urban Boundary to Concession 5 Road) (Phase 2)	Public Works
	Description	Justification
	Replacement of existing guide rails.	Improved road safety. Replacement locations are linked to 2015 road reconstruction project.
	Gross Capital Cost:	\$ 45,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 45,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 45,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Wastewater	Project No.: C00309
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Project Details	Project Title	Project Location / Facility
	Garrison Village Drive Sanitary Replacement (Lower Canada Dr. to Elizabeth St.)	Public Works
	Description	Justification
	Replacement of existing 250mm dia. PVC with 300mm dia. PVC sanitary sewer.	Replacement is required for capacity issues related to the redevelopment of the Ina Grafton (Phase 2) site at Hunter and Niagara Stone Road. The developer is also making a cash contribution.
	Gross Capital Cost:	\$ 110,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 90,000.00
	Government Grants	\$ 20,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 110,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: PW Vehicles/Equipment	Project No.: C00316
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Project Details	Project Title	Project Location / Facility
	2015 Miscellaneous Equipment	Public Works
	Description	Justification
	Vehicles & Equipment. Replacement of small equipment such as mower, pumps, chain saws, etc.	Replace small equipment and attachments as required.
	Gross Capital Cost:	\$ 8,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 8,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 8,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Wastewater	Project No.: C00321
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Project Details	Project Title	Project Location / Facility
	CSO Reduction Project - Garrison Village PS Area	Public Works
	Description	Justification
	Trenchless sealing repairs of the 1975 and 1985 Garrison Village area sanitary sewer system as determined by the Towns 2014 Garrison Village area I/I study.	Will reduce the infiltration of ground water flows into the Towns sanitary sewer collection system and reduce treatment required at the Regional Lagoons/Future Plant, thereby freeing short term capacity issues for future development and lowering treatment costs.
	Gross Capital Cost:	\$ 176,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 123,200.00
	Government Grants	\$ 52,800.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 176,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Parks, Recreation & Facilities	Project No.: C00336
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Project Details	Project Title	Project Location / Facility
	Community Centre Fitness Area Floor	Community Centre
	Description	Justification
	Facilities Installation of rubberized flooring in the fitness area on the second floor of the Community Centre.	There is currently no sound or impact absorption on the second floor, underneath all of the fitness equipment. We have installed some of this flooring near the dumbbell section and it has greatly reduced the noise from dropped weights.
	Gross Capital Cost:	\$ 11,000.00

Project Financing	Reserve Funds	
	Community Centre	\$ 11,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 11,000.00

Future Impact(s)	Reduced wear and tear on the poured in place epoxy flooring installed during construction.
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Capital Project Information

Budget Year: 2015	Department: Storm Water	Project No.: C00337
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Project Details	Project Title	Project Location / Facility
	Anne Street (Simcoe to Gate Street)	Public Works
	Description	Justification
	Installation of storm sewer and required catch basins by developer at #137-174 Anne Street.	Project allows for payment of Towns portion of storm sewer pipe oversizing costs borne by developer for road allowance drainage and future storm extensions that may be completed by the Town as outlined in DC report as area ONL05.
	Gross Capital Cost:	\$ 31,500.00

Project Financing	Reserve Funds	
	DC: Storm Sewers	\$ 31,500.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 31,500.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Roads Department	Project No.: C00352
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Project Details	Project Title	Project Location / Facility
	Delatre Street (King to Melville) Road Resurfacing	Public Works
	Description	Justification
	Milling and resurfacing of complete road surface with hot-mix asphalt.	This section of road is listed as deficient in the Towns roads needs study and recommends resurfacing/reconstruction. Is linked with catch basin improvements in the 2015 capital storm sewer budget.
	Gross Capital Cost:	\$ 75,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 75,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 75,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Parks, Recreation & Facilities	Project No.: C00361
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Project Details	Project Title	Project Location / Facility
	Community Centre Trail Extension & Multi-Purpose Pad	Community Centre
	Description	Justification
	Extension of the Bob Howse Memorial trail that runs parallel to Hwy 55 to connect with the Community Centre Parking lot. Installation of a Multipurpose pad to accommodate basketball & ball hockey.	Currently there is no direct connection to the Community Centre from the Bob Howse Memorial trail. People wanting to access the Community Centre must walk down to Anderson Lane or use the Heritage Tree Walk Path. People currently walk across the grassed area and track mud/dirt/snow through the facility. Currently there is no indoor or outdoor basketball courts at the Community Centre.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 50,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	Reduction in cleaning cost. Reduced chance of injury walking on a hard surface compared to grassed area
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Capital Project Information

Budget Year: 2015	Department: PW Vehicles/Equipment	Project No.: C00362
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Project Details	Project Title	Project Location / Facility
	Excavator Case (replaces 392)	Public Works
	Description	Justification
	Vehicles & Equipment This is a replacement of the wheeled excavator purchased in 2004.	The 2004 excavator is presently out of commission as the hydraulic oil is leaking from hoses located under the turntable. This is a very expensive repair as the entire machine must be taken apart. The vehicle also has high hourly usage. The machine also requires four new tires. As the machine was scheduled for replacement in 2015 it is not recommended to spend money on the required repairs.
	Gross Capital Cost:	\$ 240,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 240,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
Total Project Financing		\$ 240,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Parks, Recreation & Facilities	Project No.: C00365
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Project Details	Project Title	Project Location / Facility
	Pumphouse Cedar Roof	Pumphouse
	Description	Justification
	Facilities Replacement of cedar shingles on the Pumphouse facility. The pitched roof will be shingled with cedar to heritage specifications and the flat roof will be a tar application.	Shingles have served its lifespan. Entire roof needs to be replaced.
	Gross Capital Cost:	\$ 70,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 70,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 70,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: P & R Vehicles/Equipment	Project No.: C00369
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Project Details	Project Title	Project Location / Facility
	3/4 Ton Truck with Dumpbox (replace P510)	Parks Recreation & Facilities
	Description	Justification
	Vehicles & Equipment The replacement truck will include a dump box, plow, leaf collection box and vacuum system.	P510 is a 10 year old truck that is used all four seasons with multiple tasks and requires replacement.
	Gross Capital Cost:	\$ 51,000.00

Project Financing	Reserve Funds	
	Capital Variance	\$ 56,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 56,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Storm Water	Project No.: C00385
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Project Details	Project Title	Project Location / Facility
	Minor Storm System Improvements (CB Installations)	Public Works
	Description	Justification
	Installation of required catch basins.	Project allows for installation of catch basins and connection to existing storm sewer systems at locations on Four Mile Creek Road north of Niagara Stone Road, Charlotte Street and other locations as required to correct existing water ponding problems.
	Gross Capital Cost:	\$ 15,000.00

Project Financing	Reserve Funds	
	Storm Water Management	\$ 15,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 15,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Corporate Services	Project No.: C00446
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Project Details	Project Title	Project Location / Facility
	Purchase of Niagara District Secondary School	Corporate Services
	Description	Justification
	Purchase of surplus property from the Niagara District School Board.	Pending negotiations, Council will decide on alternative uses for the property to meet future Town needs.
	Gross Capital Cost:	\$ 1,670,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 363,612.00
	Economic Development	\$ 11,191.00
	Debt Reduction	\$ 6,873.00
	Land Acquisition	\$ 18,324.00
	Debentures	\$ 1,270,000.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 1,670,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Street Lighting	Project No.: C00544
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Project Details	Project Title	Project Location / Facility
	LED Cobra Head Street Light Replacement Program (RTE)	Public Works
	Description	Justification
	Replacement of all of the Towns high pressure sodium cobra head street lights with equivalent sized LED fixtures, being a total of 1,034.	In 2014 the Town was offered an opportunity to replace these fixtures via a partnership with LAS and Realterm Energy (RTE). An agreement was signed in December 2014, and the replacement work will be completed in 2015. RTE will bear all costs of these replacements and all savings from maintenance and hydro costs will pay for the replacement program over a 10 year period.
	Gross Capital Cost:	\$ 500,000.00

Project Financing	Reserve Funds	
		\$ 0.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 500,000.00
	Grants / Developer Contributions	\$ 0.00
Total Project Financing	\$ 500,000.00	

Future Impact(s)	Yearly debt payments will be made from the 2015 to 2024 street light operating budgets based on savings from hydro and maintenance costs.
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Capital Project Information

Budget Year: 2015	Department: Roads Department	Project No.: C00585
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Project Details	Project Title	Project Location / Facility
	Engineering Work for Four Mile Creek Road (NSR to Penner)	Public Works
	Description	Justification
	Estimated engineering design fees for projects scheduled for 2016.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so the tenders can be called early in the year.
	Gross Capital Cost:	\$ 27,000.00

Project Financing	Reserve Funds	
	DC: Roads, Sidewalks and Lights	\$ 10,260.00
	Capital Levy	\$ 16,740.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 27,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Roads Department	Project No.: C00600
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Project Details	Project Title	Project Location / Facility
	Queenston Road (Urban Boundary to Concession 5) (Phase 2)	Public Works
	Description	Justification
	Excavation and widening of the existing road surface to provide for bike lanes, and milling and resurfacing of the complete road surface with hot-mix asphalt.	<p>This section of road is listed as deficient in the Towns roads needs study and recommends resurfacing/reconstruction.</p> <p>Work includes providing 1.5 metre bike lanes on both sides of the road.</p> <p>Road is designated as bike route in the 2003 Regional Niagara Bikeways Master Plan and includes grants from the Region for the work.</p> <p>Is linked with guide rail improvements in the 2015 capital roads sewer budget.</p>
	Gross Capital Cost:	\$ 515,000.00

Project Financing	Reserve Funds	
	Ontario Community Infrastructure Fund	\$ 195,245.00
	Capital Levy	\$ 278,555.00
	Government Grants	\$ 41,200.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
Total Project Financing		\$ 515,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Roads Department	Project No.: C00608
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Project Details	Project Title	Project Location / Facility
	Sidewalk - Glendale Ave. MP Trail (NOTG Blvd. to Homer Road)	Public Works
	Description	Justification
	Installation of 2.5 metre wide asphalt trail on the south side of Glendale Ave. from Niagara-on-the-Green Boulevard to Homer Road.	<p>Installation is part of the 2003 Regional Niagara Bikeway Master Plan and is indicated in the Towns Development Charges Study.</p> <p>Installation is being completed in conjunction with the Regions reconstruction of this section of road to be completed in 2015.</p> <p>Works toward any possible future westerly extension to the Welland Canal Trail system.</p>
	Gross Capital Cost:	\$ 70,000.00

Project Financing	Reserve Funds	
	DC: Roads, Sidewalks and Lights	\$ 19,500.00
	Capital Levy	\$ 50,500.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 70,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Roads Department	Project No.: C00609
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Project Details	Project Title	Project Location / Facility
	Sidewalk Installation - Mississauga Street (Queen to Johnson) (East and West Side)	Public Works
	Description	Justification
	Installation of new 1.5 metre wide concrete sidewalk on the east and west side of Mississauga Street.	<p>Increased safety for pedestrians on an arterial road that currently has no existing sidewalks.</p> <p>Part of the Public Works Dept. developed Sidewalk Master Plan and eventual connection from Queen to Mary Streets in subsequent years.</p>
	Gross Capital Cost:	\$ 45,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 45,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 45,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Roads Department	Project No.: C00619
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Project Details	Project Title	Project Location / Facility
	Engineering Work for Byron Street (Wellington to Nelson)	
	Description	Justification
	Estimated engineering fees for road reconstruction projects scheduled for 2016.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so the tenders can be called early in the year.
	Gross Capital Cost:	\$ 26,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 26,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 26,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Library	Project No.: C00673
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Project Details	Project Title	Project Location / Facility
	2015 Library Collection Development	Niagara-on-the-Lake Public Library
	Description	Justification
	The annual Library Collection Development capital project is an ongoing process of procuring current library materials to meet the information and recreation needs of the community. The collection includes books, DVDs and CDs.	Annual collection development is essential to library service excellence and is mandated under the Ontario Public Library Act. The mandate is to provide access to, and the borrowing of, up-to-date library materials.
	Gross Capital Cost:	\$ 31,000.00

Project Financing	Reserve Funds	
	DC: Library Facilities	\$ 27,900.00
	Library Development	\$ 3,100.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 31,000.00

Future Impact(s)	There will be no future impact on the operating budget.
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Capital Project Information

Budget Year: 2015	Department: Library	Project No.: C00674
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Project Details	Project Title	Project Location / Facility
	Accessible Shelving & Carpet Replacement	Niagara-on-the-Lake Public Library
	Description	Justification
	The 15 year old carpeting is showing major signs of wear and should be replaced. In addition, spacing between the shelves does not meet current accessibility standards so should be reconfigured.	The justification for these projects is legislative compliance and the normal cycle of carpet replacement. Combining the projects will eliminate costly duplication in moving the collection twice, once for replacing the carpet and a second time to ensure accessibility compliance.
	Gross Capital Cost:	\$ 150,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 150,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 150,000.00

Future Impact(s)	No future impact on the operating budget.
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Capital Project Information

Budget Year: 2015	Department: Fire & Emergency Services	Project No.: C00716
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Project Details	Project Title	Project Location / Facility
	Fire Reporting Software (Upgrade)	Fire & Emergency Services
	Description	Justification
	Communication equipment	The current computer incident reporting system we use was created in-house that operates on our lotus notes system. It is responsible for saving and documenting information about our incidents as well as creating the Standard Incident Report that is transferred to the Fire Marshalls Office. The current system has no ability to quickly access data for research or reports. With a new system we will be able to integrate it with our service provider to allow for easy sharing of information and pre-planning.
	Gross Capital Cost:	\$ 15,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 15,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 15,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Fire & Emergency Services	Project No.: C00725
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Project Details	Project Title	Project Location / Facility
	Communication System Upgrade	Fire & Emergency Services
	Description	Justification
	Purchasing electronic equipment for a repeater system to improve two way radio communications.	We have had great challenges with radio communication in the south end of Niagara-on-the-Lake when utilizing our portable radios and pagers. This project will allow for the installation of a radio repeater system that will allow for clearer communications with both our own vehicles and St Catharines Fire Dispatch.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Storm Water	Project No.: C00771
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Project Details	Project Title	Project Location / Facility
	Engineering for Four Mile Creek Road (Penner to Niagara Stone Road)	Public Works
	Description	Justification
	Estimated engineering fees for storm sewer projects scheduled for 2016 construction.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction, so tenders can be called early in the construction year. Project linked with the road reconstruction design project C00585.
	Gross Capital Cost:	\$ 27,000.00

Project Financing	Reserve Funds	
	Storm Water Management	\$ 27,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 27,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Library	Project No.: C00789
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Project Details	Project Title	Project Location / Facility
	Glendale Library Lockers	Glendale/Niagara on the Green
	Description	Justification
	Installation of lockers in the community of Glendale to enable local residents to conveniently pick up and return library materials.	The location of the NOTL Public Library makes it difficult for residents of Glendale, St. Davids and Queenston to quickly and easily access the library. Library lockers are a cost effective way to extend library services to residents in our growing communities. Lockers have recently been installed in St. Davids and are planned for Glendale and Queenston.
	Gross Capital Cost:	\$ 30,000.00

Project Financing	Reserve Funds	
	DC: Library Facilities	\$ 27,000.00
	Library Development	\$ 3,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 30,000.00

Future Impact(s)	Mileage budget will increase as staff and volunteers are utilized to load and unload lockers.
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Capital Project Information

Budget Year: 2015	Department: P & R Vehicles/Equipment	Project No.: C00799
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Project Details	Project Title	Project Location / Facility
	Purchase a Cemetery Utility Vehicle	Cemetery
	Description	Justification
	Vehicles & Equipment Purchase a new cemetery utility vehicle	Replacement is required. The current vehicle is not the correct vehicle for the tasks it performs. The vehicle is a golf cart. The new vehicle will be a commercial grade utility vehicle.
	Gross Capital Cost:	\$ 15,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 15,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
Total Project Financing		\$ 15,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Parks, Recreation & Facilities	Project No.: C00805
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Project Details	Project Title	Project Location / Facility
	Niagara Pool Changehouse Reshingle	Pumphouse
	Description	Justification
	Facilities Replacement of shingles on the Changehouse at Memorial Park.	Shingles are in need of repair. They have served the lifespan of 15 years and need to be replaced before any major leaks. Existing shingles were installed in 2000.
	Gross Capital Cost:	\$ 17,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 17,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 17,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Fire & Emergency Services	Project No.: C00813
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Project Details	Project Title	Project Location / Facility
	Emergency Generator - Station #3	Fire Station #3
	Description	Justification
	Emergency Planning	Station 3 is the only Fire Station that does not have an emergency backup generator. The building is currently wired for a portable generator but in the event of a large scale outage there would be no generator to provide for it. This project could take the form of a fixed generator unit or a large portable unit.
	Gross Capital Cost:	\$ 40,000.00

Project Financing	Reserve Funds	
	DC: Fire Facilities	\$ 40,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 40,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Fire & Emergency Services	Project No.: C00814
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Project Details	Project Title	Project Location / Facility
	Emergency Generator (Town Hall)	Town Hall
	Description	Justification
	To purchase a natural gas powered fixed generator with automatic switch gear for the Town Offices.	The Town Hall is the location of our primary EOC. Currently back up electrical power is provided by one of three portable generators housed in Fire Stations. Should there be a large scale event in the Town, immediate back up power would be required at the Town Offices to ensure that the computer servers, heat, and phone lines could be used. The current generator system can only sustain a portion of the load required to operate the Town Offices
	Gross Capital Cost:	\$ 40,000.00

Project Financing	Reserve Funds	
	DC: Fire Facilities	\$ 20,000.00
	Capital Levy	\$ 20,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 40,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Water	Project No.: C00824
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Project Details	Project Title	Project Location / Facility
	Engineering Work for Stewart Road - Phase 3B - (Welland to Carlton)	Public Works
	Description	Justification
	Estimated engineering fees for watermain replacement project scheduled for 2016 construction.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 50,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Water	Project No.: C00831
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Project Details	Project Title	Project Location / Facility
	Engineering Work for Byron Street (at Melville Street)	Public Works
	Description	Justification
	Estimated engineering fees for watermain replacement project scheduled for 2016 construction.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year. In conjunction with road design project C00619.
	Gross Capital Cost:	\$ 7,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 7,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 7,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Corporate Services	Project No.: C00857
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Project Details	Project Title	Project Location / Facility
	Purchase Aerial Imagery from Region/Province	Information Technology
	Description	Justification
	Information Technology - South Western Ontario Ortho Imagery Project. The Town is a member of the Geomatics Niagara Information Advisory Group. This group is involved in the exchange of vital regional and local information that impacts each municipality in their daily infrastructure and planning analyses. This project is in partnership with the Government of Ontario - Land Information Ontario, The Niagara Region and other partner Municipalities.	The purchase of Aerial Ortho Imagery is an important and useful layer of any Geographic Information System (GIS). Serving as a base on which vector data can be overlaid, this enables Town GIS staff to perform various analyses.
	Gross Capital Cost:	\$ 5,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 5,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 5,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Transit	Project No.: C00872
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Project Details	Project Title	Project Location / Facility
	Railings for Fort George and Court House Loading Zones (partial AODA)	
	Description	Justification
	Installation of railings to create passenger boarding zones at the Heritage Shuttle stops at Fort George and Court House bus loading zones.	To facilitate the safe and orderly boarding and disembarking of passengers and to comply with AODA requirements
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 5,000.00
	Ontario Disabilities	\$ 5,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Transit	Project No.: C00874
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Project Details	Project Title	Project Location / Facility
	AODA Compliant Pads at Bus Stops	
	Description	Justification
	Installation of concrete pads for Town bus stops as identified in AODA Compliance Audit.	AODA requires compliance via multi-year accessibility plan and implementation.
	Gross Capital Cost:	\$ 12,500.00

Project Financing	Reserve Funds	
	Ontario Disabilities	\$ 12,500.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 12,500.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Wastewater	Project No.: C00888
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Project Details	Project Title	Project Location / Facility
	Mary Street (Regent to Victoria St.)	Public Works
	Description	Justification
	Replacement of existing old 200 mm. dia. vitrified clay sanitary sewer constructed in 1924 with new 200 mm dia. PVC sewer.	Will reduce the infiltration of ground water flows into the Towns sanitary sewer collection system and reduce treatment required at the Regional Lagoons/Future Plant, thereby freeing short term capacity issues for future development and lowering treatment costs.
	Gross Capital Cost:	\$ 190,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 190,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 190,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Wastewater	Project No.: C00889
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Project Details	Project Title	Project Location / Facility
	Engineering Work for King Street (Johnson to Gage)	Public Works
	Description	Justification
	Engineering fees for sanitary sewer replacement project scheduled in 2016.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so tenders can be initiated early in the construction year.
	Gross Capital Cost:	\$ 5,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 5,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 5,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Storm Water	Project No.: C00891
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Project Details	Project Title	Project Location / Facility
	Queenston Street (Walnut to Dumfries St.)	Public Works
	Description	Justification
	Installation of storm sewer and required catch basins.	Project is being completed in conjunction with the road resurfacing project C00302. This project replaces an old under capacity storm system and provides for additional catch basins and increased design capacity.
	Gross Capital Cost:	\$ 405,000.00

Project Financing	Reserve Funds	
	DC: Storm Sewers	\$ 10,125.00
	Storm Water Management	\$ 394,875.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 405,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Storm Water	Project No.: C00893
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Project Details	Project Title	Project Location / Facility
	Delatre Street (King to Melville St.)	Public Works
	Description	Justification
	Installation of additional catch basins to improve the drainage	Project is being completed in conjunction with road resurfacing project C00352. This project will provide additional catch basin inlets at select low locations and connect to the existing storm sewer system.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Storm Water Management	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Storm Water	Project No.: C00894
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Project Details	Project Title	Project Location / Facility
	Engineering for Byron Street (Wellington to Nelson St.)	Public Works
	Description	Justification
	Estimated engineering fees for storm sewer projects scheduled for 2016 construction.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction, so tenders can be called early in the construction year. Project linked with the road reconstruction design project C00619.
	Gross Capital Cost:	\$ 26,000.00

Project Financing	Reserve Funds	
	Storm Water Management	\$ 26,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 26,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Corporate Services	Project No.: C00938
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Project Details	Project Title	Project Location / Facility
	New Council Technology and Communications Equipment	Corporate Service
	Description	Justification
	Information Technology - New Council Technology and Communications Tools.	New Technology and Communications Tools including, but is not limited to: phones, tablets, peripherals and accessories, mobile office apps and collaborative tools.
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 10,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Corporate Services	Project No.: C00939
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Project Details	Project Title	Project Location / Facility
	Audio Video Rack - Council Chambers	Corporate Services
	Description	Justification
	Information Technology - Audio Video Rack Replacement and Relocation. To replace and relocate current audio and video server rack in Committee Room 1.	The current audio and video rack is in need of replacement as doors and shelving are no longer sufficient. Changes in the audio video equipment over the years have outgrown the current rack. Replacing and relocating it outside a public meeting room is necessary to allow for servicing and monitoring at anytime.
	Gross Capital Cost:	\$ 7,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 7,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 7,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Corporate Services	Project No.: C00940
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Project Details	Project Title	Project Location / Facility
	Utility Module	Corporate Services
	Description	Justification
	Purchase add-on software from Diamond Municipal Solutions.	<p>Purchasing the Utility Module will enable the Town to calculate and verify utility billing information.</p> <p>Currently the Town relies on NOTL Hydro to calculate and remit payments. With no access to data the Town cannot independently verify that the payments are correct and free of errors.</p>
	Gross Capital Cost:	\$ 15,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 15,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 15,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Corporate Services	Project No.: C00941
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Project Details	Project Title	Project Location / Facility
	Records Management - Public Portal	Corporate Services
	Description	Justification
	Information Technology - Public Portal license purchase. This public portal is a 25-user license pack for Laserfiche, our Records Management Software.	An additional 25-user license pack will allow for its continued use and greater reach for Records Management. As all departments continue to push for storing corporate records centrally into Laserfiche, more and more users will need access to the system.
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 10,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Parks, Recreation & Facilities	Project No.: C00965
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Project Details	Project Title	Project Location / Facility
	Centennial Arena Condenser Replacement	Parks Recreation & Facilities
	Description	Justification
	Facilities Purchase new condenser unit for the Centennial Arena.	The current condenser was installed in 1991. This unit has served its lifespan and needs replacement. This unit is essential to ice making operations.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 50,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Parks, Recreation & Facilities	Project No.: C00966
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Project Details	Project Title	Project Location / Facility
	Centennial Arena Chiller Replacement	Parks Recreation & Facilities
	Description	Justification
	Facilities Purchase a new chiller for the Centennial Arena.	The current chiller was installed in 1991. This unit has served its lifespan and needs replacement. This unit is essential to ice making operations.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 50,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Parks, Recreation & Facilities	Project No.: C00967
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Project Details	Project Title	Project Location / Facility
	Operations Centre Siteworks	Parks Recreation & Facilities
	Description	Justification
	Renovations of the Parks and Recreation area of the Operations Yard	Renovations to the Operations yard were started in 2014. Upon completion of the Operation Centre the Parks and Recreation area will require additional fencing, access control for doors and gates, grading and paving, improvements to drainage and improvements to areas around storage areas (storage barn and polyhouses).
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 50,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Parks, Recreation & Facilities	Project No.: C00969
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Project Details	Project Title	Project Location / Facility
	Niagara & St. Davids Pool Paint & Concrete Repair	Parks Recreation & Facilities
	Description	Justification
	Facilities Concrete repair is required at both pools. Paint is required for Niagara Pool.	Currently at both pools there are pits and cracks that need to be filled. This is a Health and Safety concern for the patrons of the pools. Repainting of the Niagara pool also gives a renewed fresh appearance.
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 10,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Parks, Recreation & Facilities	Project No.: C00970
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Project Details	Project Title	Project Location / Facility
	Virgil Sportspark Amenities	Parks Recreation & Facilities
	Description	Justification
	Parks Purchase door replacements for the VBA building. Extend the irrigation system from the splashpad cistern to reach the far East soccer pitch. Purchase fencing for Baseball Diamond C - backstop & sidelines.	Doors on the VBA building were installed in 1986. They are in need of replacement. Currently we are able to irrigate 80% of our soccer pitches. This extension will allow us to use existing water from the splash pad cistern and irrigate 100% of our soccer pitches. Baseball diamond A & B was re-fenced in 2014. Diamond C fencing is in need of replacement, originally installed in 1986.
	Gross Capital Cost:	\$ 27,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 27,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
Total Project Financing	\$ 27,000.00	

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Parks, Recreation & Facilities	Project No.: C00971
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Project Details	Project Title	Project Location / Facility
	Courthouse & Simcoe Park Landscape Upgrades	Parks Recreation & Facilities
	Description	Justification
	Parks Renovation of the landscape in front of the Courthouse and heritage, public washroom and former trellis gardens in Simcoe Park.	The landscape in front of the Courthouse is outdated and in need of renovation. The stone wall surrounding the garden does not adequately retain soil and needs to be raised and reconstructed. Gardens in Simcoe park were constructed in the 1970s and 1990s and need to be renovated.
	Gross Capital Cost:	\$ 15,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 15,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 15,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Parks, Recreation & Facilities	Project No.: C00972
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Project Details	Project Title	Project Location / Facility
	Market Street Washroom Retaining Wall	Parks Recreation & Facilities
	Description	Justification
	Parks Remove and repair the retaining wall out front of the Market St washrooms.	Staff identified that the retaining wall was leaning into the side walk and installed a temporary solution. Drainage was identified as the problem. Remove and replace current retaining wall and install correct drainage.
	Gross Capital Cost:	\$ 5,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 5,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 5,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Parks, Recreation & Facilities	Project No.: C00973
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Project Details	Project Title	Project Location / Facility
	Queen St. Flower Bed Surrounds - Phase 1	Parks Recreation & Facilities
	Description	Justification
	Parks Replacement of flower bed surrounds on Queen Street.	This is the first of three phases to replace the flower bed surrounds on Queen Street. Many of the existing surrounds were installed with the renovation of Queen street in the early 1990s. They are worn and damaged and in need of replacement. Replacement of manufactured stone with be a natural stone.
	Gross Capital Cost:	\$ 30,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 30,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 30,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Parks, Recreation & Facilities	Project No.: C00974
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Project Details	Project Title	Project Location / Facility
	Virgil Entrance Sign Improvements	Parks Recreation & Facilities
	Description	Justification
	Replace lighting system for Virgil entrance sign and the perennial and shrub bed.	Existing lighting system is broken and in need of replacement. Plant material needs to be replaced and bed height raised. The sign is difficult to read. We will be improving the definition of the lettering.
	Gross Capital Cost:	\$ 6,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 6,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 6,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Parks, Recreation & Facilities	Project No.: C00975
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Project Details	Project Title	Project Location / Facility
	Court House Fountain Restoration	Parks Recreation & Facilities
	Description	Justification
	Parks Restoration of the outdoor Court House water fountain.	The fountain has been weathered and damaged and is in need of restoration.
	Gross Capital Cost:	\$ 5,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 5,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 5,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Parks, Recreation & Facilities	Project No.: C00976
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Project Details	Project Title	Project Location / Facility
	Park Amenities	Parks Recreation & Facilities
	Description	Justification
	Parks Purchase of 30 picnic tables, mulch, BBQ bins	30 picnic tables will be purchased based on public request and in order to reduce staff resources involved in transfer for special events. Mulch will be purchased to replenish beds throughout Town. The current BBQ bins in Queens Royal park are worn out and in need of replacement.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Parks, Recreation & Facilities	Project No.: C01039
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Project Details	Project Title	Project Location / Facility
	Additional Funds for Gazebo Replacement (C00070-2012)	Parks Recreation & Facilities
	Description	Justification
	Facilities Gazebo replacement must be exact replacement. Inclusion of an accessible ramp is also an addition and required under AODA legislation.	Additional funds are required for the accessible ramp and construction to be exact replica of the existing Gazebo. Replacement will use durable building materials.
	Gross Capital Cost:	\$ 15,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 10,000.00
	Ontario Disabilities	\$ 5,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 15,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Parks, Recreation & Facilities	Project No.: C01040
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Project Details	Project Title	Project Location / Facility
	Meridian Credit Union Arena Front Entrance Paving	Parks Recreation & Facilities
	Description	Justification
	Facilities Resurface of the main front entrance to the Meridian Credit Union Arena.	Parking lot has pot holes and uneven surfaces. Resurfacing is required. Parking lot originally resurfaced in 2001.
	Gross Capital Cost:	\$ 55,000.00

Project Financing	Reserve Funds	
	Ontario Disabilities	\$ 55,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 55,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Parks, Recreation & Facilities	Project No.: C01041
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Project Details	Project Title	Project Location / Facility
	Memorial Park Entrance	Park Recreation & Facilities
	Description	Justification
	Facilities Resurfacing of Memorial park entrance. Known as Veterans Lane.	Memorial Park Entrance (knowns as Veterans lane) is filled with pot holes, uneven surfaces and speed bumps. Ponding of water is also an issue so grading will be done to shed the water off the road. Speed bumps will be reinstalled to control the speed of traffic.
	Gross Capital Cost:	\$ 31,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 31,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 31,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Water	Project No.: C01042
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Project Details	Project Title	Project Location / Facility
	Stewart Road - Phase 3a - (Eastchester to Welland)	Public Works
	Description	Justification
	Replacement of existing 150mm dia. AC watermain with 200mm dia. PVC watermain.	Project is Phase 3a of the Stewart Road watermain replacement program and will aid in reducing water hammer issues that area residents experience and help eliminate future costly watermain breaks.
	Gross Capital Cost:	\$ 675,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 675,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 675,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Roads Department	Project No.: C01068
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Project Details	Project Title	Project Location / Facility
	Concession 4 Road (Line 2 to Line 3) Road Construction	Public Works
	Description	Justification
	Construction of a new road complete with excavated granular A material, base and top course asphalt including 1.5 metre wide paved shoulders.	This section of road is included in the Towns 2004 Transportation Master Plan Study as a project that would create a vital link around Virgil and ease congestion at the Niagara stone Road and Four Mile Creek Road intersection.
	Gross Capital Cost:	\$ 767,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 767,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 767,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Roads Department	Project No.: C01069
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Project Details	Project Title	Project Location / Facility
	Warner Road (Tanbark to West Urban Boundary) Road Resurfacing	Public Works
	Description	Justification
	Resurfacing of complete road surface with hot mix asphalt.	This section of road is listed as deficient in the Towns roads needs study and recommends resurfacing/reconstruction.
	Gross Capital Cost:	\$ 55,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 55,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 55,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Roads Department	Project No.: C01070
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Project Details	Project Title	Project Location / Facility
	Centre Street (Dorchester to Butler) Road Resurfacing	Public Works
	Description	Justification
	Resurfacing of complete road surface with hot-mix asphalt.	<p>This section of road is scheduled for watermain and service replacements in 2015.</p> <p>This section of road is listed as deficient in the Towns roads needs study and recommends resurfacing/reconstruction.</p> <p>This proposed watermain work will make the existing deteriorated road surface even worse, therefore full width road paving is recommended.</p>
	Gross Capital Cost:	\$ 40,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 40,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 40,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Street Lighting	Project No.: C01071
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Project Details	Project Title	Project Location / Facility
	Post-Top LED Street Light Conversion (Phase 1)	Public Works
	Description	Justification
	Replacement of approximately 100 existing High Pressure Sodium decorative post-top street lights with LED.	Replacement of lights to LED will reduce future hydro and maintenance costs. This is phase 1 of a proposed 6 year schedule to complete.
	Gross Capital Cost:	\$ 54,000.00

Project Financing	Reserve Funds	
	Street Lighting	\$ 54,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 54,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Roads Department	Project No.: C01072
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Project Details	Project Title	Project Location / Facility
	Operations Yard Re-organization (grading, asphalt, fencing, storage)	Public Works
	Description	Justification
	Reorganization of the Public Works area of the operations yard (Phase 2).	Reorganization of the operations centre yard between Public Works and Parks & Recreation was started in 2014. After completion of new operations centre building in 2015, the Public Works area will require drainage improvements, grading, asphaltting, fencing/gates and storage areas.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 48,958.00
	Public Works Building	\$ 1,042.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Roads Department	Project No.: C01073
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Project Details	Project Title	Project Location / Facility
	Operations Centre Crane	Public Works
	Description	Justification
	Installation of new crane in new operations centre.	Is required by mechanic for engine removals and other large mechanical items in new operations centre mechanics bays.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Public Works Building	\$ 50,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Roads Department	Project No.: C01075
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Project Details	Project Title	Project Location / Facility
	Engineering Work for Concession 2 Road - Bridge #6 (.05km south of Line 1)	
	Description	Justification
	Estimated engineering fees for bridge replacement project scheduled for 2016.	<p>Allows projects scheduled for the following year to be designed, reviewed and approved for construction so the tenders can be called early in the year.</p> <p>This section of Concession 2 Road scheduled to be resurfaced in 2018.</p> <p>Identified in the 2013 Municipal Bridge Inspection report as in need of replacement/rehabilitation.</p>
	Gross Capital Cost:	\$ 45,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 45,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 45,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Parks, Recreation & Facilities	Project No.: C01123
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Project Details	Project Title	Project Location / Facility
	Christmas Decorations	
	Description	Justification
	Parks Purchase of illuminated/reusable tactful Christmas decorations that will be displayed in each of the Town communities. This will be a phased project with phase two in 2016.	Enhancement of the current Christmas displays that are setup in each Town community.
	Gross Capital Cost:	\$ 30,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 30,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 30,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2015	Department: Roads Department	Project No.: C01126
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Project Details	Project Title	Project Location / Facility
	Sidewalk Installation - Anne Street (Gate to Victoria)	Public Works
	Description	Justification
	Extension of new 1.5 metre wide sidewalk to Victoria Street.	The developer (Solmar) at #134-174 Anne Street is required to install a new sidewalk along the frontage of their development to Simcoe Street. This installation will extend this new sidewalk from the developers property along adjacent residences and link to the Victoria Street sidewalk.
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 10,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,000.00

Future Impact(s)	
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Appendix C: 10-Year Capital Projects Overview by Department

Corporate Services

2016	Project Year		
C00325	2016 Corporate PC/Printer Replacement Program	Capital Reserve	48,750
		Project Budget	\$48,750
C00326	Engineering Plotter Replacement	Capital Reserve	20,000
		Project Budget	\$20,000
C00329	2016 Network Equipment Upgrades and Enhancements	Capital Reserve	7,000
		Project Budget	\$7,000
C00330	Replace Existing SQL Data Server & OS & SQL	Capital Reserve	18,000
		Project Budget	\$18,000
C00331	Back-up SAN Replacement (For Data Going Off Site)	Capital Reserve	10,000
		Project Budget	\$10,000
C00332	Replace NAS Mass Corporate Data System	Capital Reserve	15,000
		Project Budget	\$15,000
C00702	Council Chambers Technology Improvements	Capital Reserve	7,000
		Project Budget	\$7,000
C00704	Replace Cameras and Monitors in Council Chambers	Capital Reserve	10,000
		Project Budget	\$10,000
C00705	Replace Laserfiche Server	Capital Reserve	18,000
		Project Budget	\$18,000
		2016 Subtotal	\$153,750

Corporate Services

2017	Project Year		
C00374	2017 Corporate PC/Printer Replacement Program	Capital Reserve	48,750
		Project Budget	\$48,750
C00377	2017 Network Equipment Upgrades & Enhancements	Capital Reserve	7,000
		Project Budget	\$7,000
C00378	Replace Lotus Notes Mail/Database Server	Capital Reserve	12,000
		Project Budget	\$12,000
C00379	Aerial Ortho Imagery	Capital Reserve	15,000
		Project Budget	\$15,000
C00707	Replace Microphones & Audio System in Council Chambers	Capital Reserve	15,000
		Project Budget	\$15,000
C00942	New Server Rackmount Cabinet	Capital Reserve	10,000
		Project Budget	\$10,000
C00943	Network Server Uninterrupted Power Supply and Surge Protectors	Capital Reserve	10,000
		Project Budget	\$10,000
		2017 Subtotal	\$117,750
2018	Project Year		
C00420	2018 Corporate PC/Printer Replacement Program	Capital Reserve	48,750
		Project Budget	\$48,750
C00422	2018 Network Equipment Upgrades and Enhancements	Capital Reserve	7,000
		Project Budget	\$7,000
C00423	Replace Virtual Server	Capital Reserve	18,000
		Project Budget	\$18,000
C00424	Replace PDC & File Server & OS	Capital Reserve	10,000
		Project Budget	\$10,000

Corporate Services

2018	Project Year		
C00425	Replace Existing Firewall/Router	Capital Reserve	7,000
		Project Budget	\$7,000
C00426	Replace Existing Mail Spam Filter Appliance	Capital Reserve	5,500
		Project Budget	\$5,500
C00708	Replace Door Access & Exterior Video Cameras	Capital Reserve	15,000
		Project Budget	\$15,000
C00944	New Council Technology and Communications Equipment	Capital Reserve	10,000
		Project Budget	\$10,000
		2018 Subtotal	\$121,250
2019	Project Year		
C00469	2019 Corporate PC/Printer Replacement Program	Capital Reserve	48,750
		Project Budget	\$48,750
C00470	Engineering HP 5550 Printer Replacement	Capital Reserve	5,000
		Project Budget	\$5,000
C00472	2019 Network Equipment Upgrades and Enhancements	Capital Reserve	7,000
		Project Budget	\$7,000
C00473	Replace Active Directory Server & OS	Capital Reserve	5,000
		Project Budget	\$5,000
C00706	Council Chambers Technology Improvements	Capital Reserve	7,000
		Project Budget	\$7,000
C00717	Purchase Aerial Photos from Niagara Region	Capital Reserve	5,000
		Project Budget	\$5,000
C00718	Replace Quickr Server	Capital Reserve	10,000
		Project Budget	\$10,000

Corporate Services

2019	Project Year		
C00719	Replace Financial Archive Server	Capital Reserve	5,000
		Project Budget	\$5,000
C00858	Corporate GPS Vehicle Tracking System	Capital Reserve	18,000
		Project Budget	\$18,000
C00859	Corporate VPN - Host Server	Capital Reserve	10,000
		Project Budget	\$10,000
		2019 Subtotal	\$120,750
2020	Project Year		
C00517	2020 Corporate PC/Printer Replacement Program	Capital Reserve	48,750
		Project Budget	\$48,750
C00518	Replace Building Scanner for Records Management	Building Code Act	15,000
		Project Budget	\$15,000
C00521	Replace Financial System Printer	Capital Reserve	5,000
		Project Budget	\$5,000
C00522	2020 Network Equipment Upgrades and Enhancements	Capital Reserve	7,000
		Project Budget	\$7,000
C00523	Replace Financial SQL Server & OS & SQL	Capital Reserve	18,000
		Project Budget	\$18,000
C00524	Replace Financial Terminal Server & OS	Capital Reserve	15,000
		Project Budget	\$15,000
C00525	Replace Security Server & OS	Capital Reserve	10,000
		Project Budget	\$10,000
C00723	Replace Cameras and Monitors in Council Chambers	Capital Reserve	10,000
		Project Budget	\$10,000

Corporate Services

2020	Project Year		
C00724	Replace Laserfiche Server		
		Capital Reserve	18,000
			<hr/>
		Project Budget	\$18,000
		2020 Subtotal	\$146,750
			<hr/>
2021	Project Year		
C00735	Replace Engineering Plotter		
		Capital Reserve	20,000
			<hr/>
		Project Budget	\$20,000
C00736	Aerial Ortho Imagery		
		Capital Reserve	15,000
			<hr/>
		Project Budget	\$15,000
C00737	Replace Corporate Telephone System		
		Capital Reserve	100,000
			<hr/>
		Project Budget	\$100,000
C00738	Replace Existing SQL Data Server & OS & APL		
		Capital Reserve	18,000
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		Project Budget	\$18,000
C00739	New Backup SAN (For Data Going Off Site)		
		Capital Reserve	10,000
			<hr/>
		Project Budget	\$10,000
C00740	Install NAS Mass Corporate Data System		
		Capital Reserve	15,000
			<hr/>
		Project Budget	\$15,000
C00741	Replace Existing Firewall/Router		
		Capital Reserve	7,000
			<hr/>
		Project Budget	\$7,000
C00742	Replace Mail Spam Filter Appliance		
		Capital Reserve	5,500
			<hr/>
		Project Budget	\$5,500
C00750	2021 Corporate PC/Printer Replacement Program		
		Capital Reserve	48,750
			<hr/>
		Project Budget	\$48,750
C00751	2021 Network Equipment Upgrades and Enhancements		
		Capital Reserve	7,000
			<hr/>
		Project Budget	\$7,000
		2021 Subtotal	\$246,250
			<hr/>

Corporate Services

2022	Project Year		
C00743	2022 Corporate PC/Printer Replacement Program	Capital Reserve	48,750
		Project Budget	\$48,750
C00744	2022 Network Equipment Upgrades and Enhancements	Capital Reserve	7,000
		Project Budget	\$7,000
C00745	Council Chambers Technology Improvements	Capital Reserve	7,000
		Project Budget	\$7,000
C00747	Replace Existing Lotus Notes/Database Server & OS	Capital Reserve	18,000
		Project Budget	\$18,000
C00748	Replace Existing Firewall/Router	Capital Reserve	7,000
		Project Budget	\$7,000
C00749	Replace Microphones and Audio System in Council Chambers	Capital Reserve	15,000
		Project Budget	\$15,000
C00945	New Council Technology and Communication Equipment	Capital Reserve	10,000
		Project Budget	\$10,000
C00946	Network Server Uninterrupted Power Supply and Surge Protectors	Capital Reserve	10,000
		Project Budget	\$10,000
		2022 Subtotal	\$122,750
2023	Project Year		
C00712	Replace Door Access & Exterior Video Cameras	Capital Reserve	15,000
		Project Budget	\$15,000
C00746	Purchase Aerial Photos from Niagara Region	Capital Reserve	5,000
		Project Budget	\$5,000
C00765	2023 Corporate PC/Printer Replacement Program	Capital Reserve	48,750
		Project Budget	\$48,750

Corporate Services

2023	Project Year		
C00766	2023 Network Equipment Upgrades and Enhancements	Capital Reserve	7,000
		Project Budget	\$7,000
C00767	Replace Virtual Server	Capital Reserve	18,000
		Project Budget	\$18,000
C00768	Purchase New PDC & File Server & OS	Capital Reserve	10,000
		Project Budget	\$10,000
		2023 Subtotal	\$103,750
2024	Project Year		
C00860	2024 Corporate PC/Printer Replacement Program	Capital Reserve	48,750
		Project Budget	\$48,750
C00861	2024 Network Equipment Upgrades and Enhancements	Capital Reserve	7,000
		Project Budget	\$7,000
C00862	Replace Engineering HP 5550 Printer	Capital Reserve	5,000
		Project Budget	\$5,000
C00863	Corporate Vehicle GPS Tracking System	Capital Reserve	18,000
		Project Budget	\$18,000
C00864	Replace Active Directory Server & Operating System	Capital Reserve	5,000
		Project Budget	\$5,000
C00865	Replace Quickr Server	Capital Reserve	10,000
		Project Budget	\$10,000
C00866	Replace Financial Archive Server	Capital Reserve	5,000
		Project Budget	\$5,000
C00867	Repalce Cameras in Council Chambers	Capital Reserve	10,000
		Project Budget	\$10,000

Corporate Services

2024	Project Year		
C00868	Replace Existing Firewall/Router	Capital Reserve	7,000
		Project Budget	\$7,000
C00869	Replace Mail Spam Filter Appliance	Capital Reserve	5,500
		Project Budget	\$5,500
C00870	Corporate VPV - Host Server	Capital Reserve	10,000
		Project Budget	\$10,000
		2024 Subtotal	\$131,250
2025	Project Year		
C00947	2025 Corporate PC Printer Preplacement Program	Capital Reserve	48,750
		Project Budget	\$48,750
C00948	2025 Network Equipment Upgrades and Enhancements	Capital Reserve	7,000
		Project Budget	\$7,000
C00949	Replace Building Scanner Records Management	Building Code Act	15,000
		Project Budget	\$15,000
C00950	Aerial Ortho Imagery	Capital Reserve	15,000
		Project Budget	\$15,000
C00951	Audio Video Rack - Council Chambers	Capital Reserve	7,000
		Project Budget	\$7,000
C00952	Replace Financial System Printer	Capital Reserve	5,000
		Project Budget	\$5,000
C00953	Council Chambers Technology Improvements	Library Computer	7,000
		Project Budget	\$7,000
C00954	Replace Financial SQL Server & Operating System & SQL	Capital Reserve	18,000
		Project Budget	\$18,000

Corporate Services

2025	Project Year		
C00955	Replace Financial Terminal Server		
		Capital Reserve	15,000
		Project Budget	\$15,000
C00956	Replace Security Server and Operating System		
		Capital Reserve	10,000
		Project Budget	\$10,000
C00957	Replace Existing Firewall and Router		
		Capital Reserve	7,000
		Project Budget	\$7,000
		2025 Subtotal	\$154,750
		Corporate Services Grand Total	\$1,419,000

Fire & Emergency Services

2016	Project Year		
C00219	2016 Protective Equipment		
		Capital Reserve	25,000
		Project Budget	\$25,000
C00270	HVAC Replacement at Station #1		
		Capital Reserve	35,000
		Project Budget	\$35,000
C00271	Reshingle Apparatus Bay at Station #1		
		Capital Reserve	40,000
		Project Budget	\$40,000
C00323	Pump 2 Replacement		
		Capital Reserve	380,000
		Project Budget	\$380,000
C00324	2016 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000
C00812	Convert Pump 2 to Rescue 2 (Refurbishment)		
		Capital Reserve	50,000
		Project Budget	\$50,000
		2016 Subtotal	\$540,000
2017	Project Year		
C00225	2017 Protective Equipment		
		Capital Reserve	25,000
		Project Budget	\$25,000
C00372	Pump 1A Replacement		
		Capital Reserve	350,000
		Project Budget	\$350,000
C00373	2017 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000
C00964	Rescue 3 Refurbishment		
		Capital Reserve	50,000
		Project Budget	\$50,000
		2017 Subtotal	\$435,000
2018	Project Year		
C00226	2018 Protective Equipment		
		Capital Reserve	25,000
		Project Budget	\$25,000

Fire & Emergency Services

2018	Project Year		
C00418	2018 Miscellaneous Fire Fighting Equipment	Capital Reserve	10,000
		Project Budget	\$10,000
C00514	FP 1 Pick-up Replacement	Capital Reserve	45,000
		Project Budget	\$45,000
C00816	Replace Tanker 2	Capital Reserve	62,500
		DC: Fire Facilities	187,500
		Project Budget	\$250,000
		2018 Subtotal	\$330,000
2019	Project Year		
C00230	2019 Protective Equipment	Capital Reserve	25,000
		Project Budget	\$25,000
C00268	Rescue 4 Refurbish (Truck Only)	Capital Reserve	130,000
		Project Budget	\$130,000
C00466	2019 Miscellaneous Fire Fighting Equipment	Capital Reserve	10,000
		Project Budget	\$10,000
C00468	Training Pick-up Replacement	Capital Reserve	45,000
		Project Budget	\$45,000
		2019 Subtotal	\$210,000
2020	Project Year		
C00250	2020 Protective Equipment	Capital Reserve	25,000
		Project Budget	\$25,000
C00512	2020 Miscellaneous Fire Fighting Equipment	Capital Reserve	10,000
		Project Budget	\$10,000
C00515	HVAC Replacement at Station 5	Capital Reserve	45,000
		Project Budget	\$45,000

Fire & Emergency Services

2020	Project Year		
C00516	HVAC Replacement at Station 4		
		Capital Reserve	20,000
			20,000
		Project Budget	\$20,000
			\$20,000
		2020 Subtotal	\$100,000
2021	Project Year		
C00253	2021 Protective Equipment		
		Capital Reserve	25,000
			25,000
		Project Budget	\$25,000
			\$25,000
C00478	2021 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
			10,000
		Project Budget	\$10,000
			\$10,000
		2021 Subtotal	\$35,000
2022	Project Year		
C00274	2022 Protective Equipment		
		Capital Reserve	25,000
			25,000
		Project Budget	\$25,000
			\$25,000
C00501	2022 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
			10,000
		Project Budget	\$10,000
			\$10,000
		2022 Subtotal	\$35,000
2023	Project Year		
C00285	2023 Protective Equipment		
		Capital Reserve	25,000
			25,000
		Project Budget	\$25,000
			\$25,000
C00480	2023 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
			10,000
		Project Budget	\$10,000
			\$10,000
		2023 Subtotal	\$35,000
2024	Project Year		
C00714	2024 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
			10,000
		Project Budget	\$10,000
			\$10,000
C00715	Pumper 3 Replacement		
		Capital Reserve	450,000
			450,000
		Project Budget	\$450,000
			\$450,000

Fire & Emergency Services

2024	Project Year	
C00722	2024 Protective Equipment	
	Capital Reserve	25,000
		Project Budget \$25,000
	2024 Subtotal	\$485,000
2025	Project Year	
C00963	New Self Contained Breathing Aparatus (SCBA's)	
	Capital Reserve	400,000
		Project Budget \$400,000
	2025 Subtotal	\$400,000
	Fire & Emergency Services Grand Total	\$2,605,000

PW Vehicles/Equipment

2016	Project Year		
C00313	Backhoe JCJ (replaces 394)	Fleet Replacement	115,000
		Project Budget	\$115,000
C00315	Plow Truck 3 Ton extension	DC: Roads, Sidewalks & Lights	135,000
		Project Budget	\$135,000
C00364	2016 Miscellaneous Equipment	Fleet Replacement	8,000
		Project Budget	\$8,000
		2016 Subtotal	\$258,000
2017	Project Year		
C00409	Grader Champion (replaces 335)	Fleet Replacement	270,000
		Project Budget	\$270,000
C00411	2017 Miscellaneous Equipment	Fleet Replacement	8,000
		Project Budget	\$8,000
		2017 Subtotal	\$278,000
2018	Project Year		
C00256	5 -Ton Truck Sterling (replaces 229)	Fleet Replacement	190,000
		Project Budget	\$190,000
C00460	2018 Miscellaneous Equipment	Fleet Replacement	8,000
		Project Budget	\$8,000
		2018 Subtotal	\$198,000
2019	Project Year		
C00457	Backhoe JCB (replaces 404)	Fleet Replacement	110,000
		Project Budget	\$110,000
C00458	Cube Van (replaces W237)	Fleet Replacement	60,000
		Project Budget	\$60,000
C00506	2019 Miscellaneous Equipment	Fleet Replacement	8,000
		Project Budget	\$8,000

PW Vehicles/Equipment

2019	Project Year		
C00655	Kabota replaces W408	Fleet Replacement	40,000
		Project Budget	\$40,000
		2019 Subtotal	\$218,000
2020	Project Year		
C00555	5-Ton Truck Sterling (replaces W239)	Fleet Replacement	210,000
		Project Budget	\$210,000
C00556	2020 Miscellaneous Equipment	Fleet Replacement	8,000
		Project Budget	\$8,000
		2020 Subtotal	\$218,000
2021	Project Year		
C00257	Mini Van Uplander (replaces 231)	Fleet Replacement	24,000
		Project Budget	\$24,000
C00311	Mini Van Montana (replaces 233)	Fleet Replacement	24,000
		Project Budget	\$24,000
C00363	Mini Van Montana (replaces 230)	Fleet Replacement	25,000
		Project Budget	\$25,000
C00505	Sidewalk Plow (replaces 405)	Fleet Replacement	110,000
		Project Budget	\$110,000
C00653	1/2 Ton Pick-up replaces W236	Fleet Replacement	25,000
		Project Budget	\$25,000
		2021 Subtotal	\$208,000
2022	Project Year		
C00314	1/2 Ton Pick-up Dodge (replaces 232)	Fleet Replacement	25,000
		Project Budget	\$25,000
C00455	1-Ton 4x4 c/w Plow (replaces W241)	Fleet Replacement	45,000
		Project Budget	\$45,000

PW Vehicles/Equipment

2022	Project Year		
C00459	Mini Ford Pick-up -(replaces 240)		
		Fleet Replacement	25,000
		Project Budget	\$25,000
C00633	2022 Miscellaneous Equipment		
		Fleet Replacement	8,000
		Project Budget	\$8,000
C00654	1-Ton Dump Truck replaces W242		
		Fleet Replacement	45,000
		Project Budget	\$45,000
C00657	1/2 Ton Pic-up (replaces W245)		
		Fleet Replacement	30,000
		Project Budget	\$30,000
C00694	1/2 Ton Pick-up (replaces W247)		
		Fleet Replacement	30,000
		Project Budget	\$30,000
		2022 Subtotal	\$208,000
2023	Project Year		
C00656	1-Ton Dump Truck (replaces W228)		
		Fleet Replacement	40,000
		Project Budget	\$40,000
C00662	Miscellaneous Equipment		
		Fleet Replacement	8,000
		Project Budget	\$8,000
C00689	Trackless c/w Plow		
		Fleet Replacement	125,000
		Project Budget	\$125,000
C00693	2023 Miscellaneous Equipment		
		Fleet Replacement	8,000
		Project Budget	\$8,000
C00784	GMC Crew Cab Pick-up (replaces 223)		
		Fleet Replacement	30,000
		Project Budget	\$30,000
		2023 Subtotal	\$211,000
2024	Project Year		
C00817	5 Ton Truck International (replaces 238)		
		Fleet Replacement	210,000
		Project Budget	\$210,000

PW Vehicles/Equipment

2024	Project Year
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C00818	2024 Miscellaneous Equipment
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Fleet Replacement	8,000
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Project Budget	\$8,000
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2024 Subtotal	\$218,000
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PW Vehicles/Equipment Grand Total	\$2,015,000
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Roads Department

2016	Project Year		
C00193	Engineering Work for Byron Street (King to Wellington)	Capital Reserve	40,000
		Project Budget	\$40,000
C00245	Four Mile Creek Road (NSR to Penner) Road Construction	Federal Gas Tax	298,513
		DC: Roads, Sidewalks & Lights	209,000
		Capital Reserve	42,487
		Project Budget	\$550,000
C00300	Concession 2 Road - Bridge #6 Replacement (.05km South of Line 1)	OCIF	195,245
		Capital Reserve	294,755
		Project Budget	\$490,000
C00301	Queenston Road - (Concession 5 Road to Concession 6 Road) - Road Construction	DC: Roads, Sidewalks & Lights	93,600
		Capital Reserve	614,900
		Grants & Other	91,500
		Project Budget	\$800,000
C00354	Concession 2 Road - (Line 4 to Line 3) - Road Resurfacing	Capital Reserve	170,000
		Project Budget	\$170,000
C00357	Guard Rail Installations - TBD	Capital Reserve	60,000
		Project Budget	\$60,000
C00359	Engineering Work for Tankark Road - (York to North Boundary)	Capital Reserve	6,500
		DC: Roads, Sidewalks & Lights	18,500
		Project Budget	\$25,000
C00610	Engineering Work for Line 1 Road - 0.19 km West of Concession 2 Road	Capital Reserve	60,000
		Project Budget	\$60,000
C00613	Niagara Stone Road - Concession 6 Road to Cross Roads School	Capital Reserve	83,000
		Project Budget	\$83,000
C00625	Byron Street - Wellington to Nelson Street Road Construction	Federal Gas Tax	147,400
		Capital Reserve	252,600
		Project Budget	\$400,000

Roads Department

2016	Project Year		
C00709	Engineering Work for Queenston Road - (Concession 6 Road to Concession 7 Road)	Capital Reserve	26,490
		DC: Roads, Sidewalks & Lights	3,510
		Project Budget	<u>\$30,000</u>
C00710	Engineering Work for Dorchester and Gage - Culvert Improvements	Capital Reserve	30,000
		Project Budget	<u>\$30,000</u>
		2016 Subtotal	<u>\$2,738,000</u>
2017	Project Year		
C00182	Line 1 Road - 0.19km West of Concession 2 - Culvert Improvements	Capital Reserve	490,000
		Project Budget	<u>\$490,000</u>
C00244	Byron Street - King to Wellington - Road Construction	Federal Gas Tax	298,513
		Capital Reserve	51,487
		Project Budget	<u>\$350,000</u>
C00305	Four Mile Creek Road - East West to Hunter - Road Resurfacing	Capital Reserve	275,000
		Federal Gas Tax	147,400
		Project Budget	<u>\$422,400</u>
C00353	Queenston Road - (Concession 6 Road to Concession 7 Road) - Road Construction	Grants & Other	91,500
		DC: Roads, Sidewalks & Lights	70,200
		Capital Reserve	243,055
		OCIF	195,245
		Project Budget	<u>\$600,000</u>
C00358	Engineering Work for Queenston Road - (Concession 7 Road to Townline)	DC: Roads, Sidewalks & Lights	4,095
		Capital Reserve	30,905
		Project Budget	<u>\$35,000</u>
C00398	Tanbark Road - York to North Boundary - Road Construction	DC: Roads, Sidewalks & Lights	347,800
		Capital Reserve	122,200
		Project Budget	<u>\$470,000</u>

Roads Department

2017	Project Year		
C00400	Concession 2 Road - Line 3 to Line 2 - Road Resurfacing	Capital Reserve	180,000
		Project Budget	\$180,000
C00402	Guard Rail Installation TBD	Capital Reserve	60,000
		Project Budget	\$60,000
C00407	Engineering Work for Anne Street - Mississauga to King	DC: Roads, Sidewalks & Lights	19,500
		Capital Reserve	30,500
		Project Budget	\$50,000
C00616	Sidewalk Installation - Tanbark Road - York to Stoneridge Crescent	Capital Reserve	30,000
		Project Budget	\$30,000
C00711	Dorchester@Gage Culv. Replacement (One Mile Creek Watershed Plan)	Capital Reserve	200,000
		Project Budget	\$200,000
C01078	Melville Street - Ricardo to Delatre to Lockhart to Riverbeach Road Resurfacing	Capital Reserve	60,000
		Project Budget	\$60,000
C01080	Sidewalk Installation - Wellington Street - Byron to Queens Parade	Capital Reserve	20,000
		Project Budget	\$20,000
C01081	Sidewalk Installation - Line 2 Road - Bordeaux to Reisling	Capital Reserve	15,000
		Project Budget	\$15,000
C01082	Sidewalk Installation - Anne Street - Mississauga to Simcoe	Capital Reserve	20,000
		Project Budget	\$20,000
C01083	Engineering/Design - Queenston Road - Culvert #2010 (0.14 km E of Martin Road)	Capital Reserve	105,000
		Project Budget	\$105,000
		2017 Subtotal	\$3,107,400
2018	Project Year		
C00350	Four Mile Creek Road - (Hunter to Wall) - Road Resurfacing	Capital Reserve	60,223
		Federal Gas Tax	248,513
		Project Budget	\$308,736

Roads Department

2018	Project Year		
C00396	Queenston Road 0.39 km East of Townline Road - Culvert Improvements	Capital Reserve	40,000
		Project Budget	\$40,000
C00397	Queenston Road - Concession 7 Road to Townline - Road Construction	DC: Roads, Sidewalks & Lights	81,900
		Capital Reserve	331,355
		Grants & Other	91,500
		OCIF	195,245
		Project Budget	\$700,000
C00406	Engineering Work for Queenston Road - Townline to Airport	DC: Roads, Sidewalks & Lights	4,680
		Capital Reserve	35,320
		Project Budget	\$40,000
C00445	Queenston Road - Culvert #2010 (0.14 km E of Martin Road)	Capital Reserve	105,000
		Project Budget	\$105,000
C00448	Anne Street - Mississauga to King - Road Construction	Capital Reserve	229,600
		Federal Gas Tax	197,400
		DC: Roads, Sidewalks & Lights	273,000
		Project Budget	\$700,000
C00449	Concession 2 Road - Line 2 to East West Line - Road Resurfacing	Capital Reserve	380,000
		Project Budget	\$380,000
C00451	Guard Rail Installation TBD	Capital Reserve	60,000
		Project Budget	\$60,000
C00453	Engineering Work for Concession 6 Road - NSR to Line 2	DC: Roads, Sidewalks & Lights	61,500
		Capital Reserve	13,500
		Project Budget	\$75,000
C00617	Sidewalk Installation - York Road - FMCR to Concession 3 Road	Capital Reserve	66,000
		Project Budget	\$66,000
		2018 Subtotal	\$2,474,736

Roads Department

2019	Project Year		
C00356	Four Mile Creek Road - (Wall to Lakeshore) - Road Resurfacing	Capital Reserve	230,400
		Project Budget	\$230,400
C00447	Queenston Road - Townline to Airport - Road Construction	DC: Roads, Sidewalks & Lights	93,600
		Federal Gas Tax	419,655
		Grants & Other	91,500
		OCIF	195,245
		Project Budget	\$800,000
C00452	Engineering Work for Queenston Road - Airport to Niagara Stone Road	Capital Reserve	40,000
		DC: Roads, Sidewalks & Lights	20,000
		Project Budget	\$60,000
C00494	Concession 6 Road - Niagara Stone Road to Line 2 - Road Construction	Capital Reserve	243,742
		DC: Roads, Sidewalks & Lights	1,230,000
		Federal Gas Tax	26,258
		Project Budget	\$1,500,000
C00495	Chataqua Area - Circle Street - Road Resurfacing	Capital Reserve	265,000
		Project Budget	\$265,000
C00496	Guard Rail Installation TBD	Capital Reserve	60,000
		Project Budget	\$60,000
C00499	Engineering Work for Line 1 Road - Concession 6 to Four Mile Creek	DC: Roads, Sidewalks & Lights	62,000
		Capital Reserve	38,000
		Project Budget	\$100,000
C00620	St. David's Pool Trail - York to Cannery Subdivision	Capital Reserve	50,000
		Project Budget	\$50,000
C00720	Line 1 Road - 0.01 East of Townline Road - Culvert Improvements	Capital Reserve	40,000
		Project Budget	\$40,000
C00721	Concession 6 Road - 0.23 South of Line 2 - Culvert Improvements	Capital Reserve	40,000
		Project Budget	\$40,000

Roads Department

2019	Project Year		
C01088	Sidewalk Installation - Concession 6 Road - Niagara Stone Road to North	Capital Reserve	50,000
		Project Budget	\$50,000
		2019 Subtotal	\$3,195,400
2020	Project Year		
C00360	Engineering Paxton Lane - York to New Development	DC: Roads, Sidewalks & Lights	8,750
		Capital Reserve	8,750
		Project Budget	\$17,500
C00492	Line 4 Road - Bridge #2115 0.13km West of Concession 6 - Culvert Improvements	Capital Reserve	119,000
		Project Budget	\$119,000
C00493	Queenston Road - Airport to Niagara Stone Road - Road Construction	Grants & Other	183,050
		OCIF	195,245
		DC: Roads, Sidewalks & Lights	224,450
		Capital Reserve	597,255
		Project Budget	\$1,200,000
C00546	Line 1 Road - Concession 6 - Four Mile Creek - Road Construction	Federal Gas Tax	445,913
		DC: Roads, Sidewalks & Lights	1,240,000
		Capital Reserve	314,087
		Project Budget	\$2,000,000
C00548	Chautauqua Area - Road Resurfacing	Capital Reserve	225,000
		Project Budget	\$225,000
C00550	Guard Rail Installation TBD	Capital Reserve	60,000
		Project Budget	\$60,000
C00551	Concession 6 Road - Line1 to Line 2 - Engineering	Capital Reserve	13,125
		DC: Roads, Sidewalks & Lights	49,375
		Project Budget	\$62,500
C00626	Sidewalk Installation - Mississauga Street - Johnson - Gage	Capital Reserve	45,000
		Project Budget	\$45,000

Roads Department

2020	Project Year		
C01092	Sidewalk Installation - Lorraine Street - FMCR to East		
		Capital Reserve	14,000
			<hr/>
		Project Budget	\$14,000
		2020 Subtotal	\$3,743,000
			<hr/>
2021	Project Year		
C00399	Paxton Lane - York to New Development - Road Construction		
		Federal Gas Tax	150,000
		DC: Roads, Sidewalks & Lights	175,000
		Capital Reserve	25,000
			<hr/>
		Project Budget	\$350,000
C00543	Line 4 Road - Bridge #2112 (0.43 East of Con. 3 Road) Bridge Improvements		
		Capital Reserve	20,000
			<hr/>
		Project Budget	\$20,000
C00552	Engineering for Green Street - Flynn to Niagara		
		Capital Reserve	12,900
		DC: Roads, Sidewalks & Lights	17,100
			<hr/>
		Project Budget	\$30,000
C00658	Sidewalk Installation - Mississauga Street - Gage to Centre		
		Capital Reserve	45,000
			<hr/>
		Project Budget	\$45,000
C00726	Concession 6 Road - Line 1 to 2 - Road Construction		
		Capital Reserve	67,255
		OCIF	195,245
		DC: Roads, Sidewalks & Lights	987,500
			<hr/>
		Project Budget	\$1,250,000
C00729	Johnson Street - Dorchester to Gate - Road Resurfacing		
		Federal Gas Tax	100,000
		Capital Reserve	20,000
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		Project Budget	\$120,000
C00730	Simcoe Street - John to Anne - Road Resurfacing		
		Capital Reserve	25,000
			<hr/>
		Project Budget	\$25,000
C00731	Gate Street - Mary to William - Road Resurfacing		
		Capital Reserve	25,000
			<hr/>
		Project Budget	\$25,000

Roads Department

2021	Project Year		
C00732	Townline Road - Line 1 to Lakeshore Road	Federal Gas Tax	95,913
		Capital Reserve	39,087
		DC: Roads, Sidewalks & Lights	45,000
		Project Budget	<u>\$180,000</u>
C00733	Guard Rail Installation TBD	Capital Reserve	60,000
		Project Budget	<u>\$60,000</u>
C00752	Engineering Work for Queenston Street - Dumfries to Clarence	Capital Reserve	40,000
		Project Budget	<u>\$40,000</u>
C01095	Line 2 Road - Concession 6 to Niagara Stone Road	Federal Gas Tax	100,000
		Capital Reserve	10,000
		Project Budget	<u>\$110,000</u>
C01096	Sidewalk Installation - Queenston Street - Niagara River Parkway to N.S. Bridge	Capital Reserve	23,000
		Project Budget	<u>\$23,000</u>
		2021 Subtotal	<u>\$2,278,000</u>
2022	Project Year		
C00500	Engineering for Partition and Kent Streets - Niagara Parkway to Queenston	Capital Reserve	40,000
		Project Budget	<u>\$40,000</u>
C00661	Sidewalk Installation - Taylor Road - Glendale to South	Capital Reserve	51,000
		Project Budget	<u>\$51,000</u>
C00727	Green Street - Flynn to Niagara - Road Construction	Federal Gas Tax	147,400
		DC: Roads, Sidewalks & Lights	285,000
		Capital Reserve	67,600
		Project Budget	<u>\$500,000</u>
C00754	Queenston Street - Dumfries to Clarence - Road Construction	Capital Reserve	61,487
		Federal Gas Tax	298,513
		Project Budget	<u>\$360,000</u>

Roads Department

2022	Project Year		
C00756	Niven Road - Lakeshore Road to Village Road Road Resurfacing	Capital Reserve	190,000
		Project Budget	\$190,000
C00757	Wellington Street - Picton to Castlereagh Road Resurfacing	Capital Reserve	70,000
		Project Budget	\$70,000
C00758	Guard Rail Installation TBD	Capital Reserve	60,000
		Project Budget	\$60,000
C00761	Engineering - Flynn Street - Rye to Charlotte	DC: Roads, Sidewalks & Lights	11,600
		Capital Reserve	28,400
		Project Budget	\$40,000
C01098	Line 1 Road - Concession 7 to Townline (Grantham) Road Resurfacing	Capital Reserve	61,200
		DC: Roads, Sidewalks & Lights	108,800
		Project Budget	\$170,000
C01099	Ball Street - Ricardo to Delatre to Lockhart R/A Road Resurfacing	Capital Reserve	50,000
		Project Budget	\$50,000
C01101	Mississauga Street - Queen to Johnson to Gage to Centre to Wm. to Mary Road Resurfacing	OCIF	195,245
		Capital Reserve	54,755
		Project Budget	\$250,000
C01102	Gate Street - Anne to John to Mary Road Resurfacing	Capital Reserve	60,000
		Project Budget	\$60,000
C01103	Warner Road - Tanbark to Concession 5 to QEW Road Resurfacing (Cold Mix)	Capital Reserve	104,000
		Project Budget	\$104,000
C01104	Sidewalk Installation - Nassau Street - Queen to Johnson	Capital Reserve	20,000
		Project Budget	\$20,000
C01122	Niagara Boulevard Study-Design (@ One mile Creek - Watershed Plan)	Capital Reserve	30,000
		Project Budget	\$30,000
		2022 Subtotal	\$1,995,000

Roads Department

2023	Project Year		
C00547	Partition and Kent Streets - Niagara Parkway to Queenston - Road Construction	Capital Reserve	54,087
		Federal Gas Tax	445,913
		Project Budget	\$500,000
C00688	Road Resurfacing - Line 8 - Niagara Parkway to Concession 1	Capital Reserve	150,000
		Project Budget	\$150,000
C00703	Road Resurfacing - Concession 6 - York Road to Niagara Falls Border	Capital Reserve	190,000
		Project Budget	\$190,000
C00728	Road Resurfacing - King Street - (Queen to Johnson)	Capital Reserve	60,000
		Project Budget	\$60,000
C00734	Sidewalk Installation - Mississauga St - Centre to Mary	Capital Reserve	45,000
		Project Budget	\$45,000
C00753	Niagara Blvd. - Culvert Improvements	Capital Reserve	300,000
		Project Budget	\$300,000
C00760	Concession Road 1 - Line 9 to Line 8 Road Resurfacing	Capital Reserve	140,000
		Project Budget	\$140,000
C00762	Weatherstone Court - Charlotte to End Road Resurfacing	Capital Reserve	40,000
		Project Budget	\$40,000
C00763	Guard Rail Installation TBD	Capital Reserve	60,000
		Project Budget	\$60,000
C00764	Engineering for Clarence Street - Queenston Street to Niagara River Parkway	Capital Reserve	25,000
		Project Budget	\$25,000
C00783	Engineering for Wellington St. - Picton to Byron	Capital Reserve	15,000
		Project Budget	\$15,000

Roads Department

2023	Project Year		
C00871	Road Construction - Flynn Street - Rye to Charlotte	OCIF	195,245
		Capital Reserve	88,755
		DC: Roads, Sidewalks & Lights	116,000
		Project Budget	<u>\$400,000</u>
C01105	Warner Road - Concession 6 to Dead End East (Coldmix)	Capital Reserve	240,000
		Project Budget	<u>\$240,000</u>
C01106	Nassau Street - William to North and South	Capital Reserve	31,000
		Project Budget	<u>\$31,000</u>
		2023 Subtotal	<u>\$2,196,000</u>
2024	Project Year		
C00659	Engineering for Firelane 11A - Bridge No. 4 Replacement	Capital Reserve	50,000
		Project Budget	<u>\$50,000</u>
C00755	Clarence Street - Queenston Street to Niagara River Parkway Road Construction	Federal Gas Tax	248,513
		Capital Reserve	51,487
		Project Budget	<u>\$300,000</u>
C00759	Line 7 Road - 0.78 km East of Four Mile Creek - Culvert Improvements	Capital Reserve	132,000
		Project Budget	<u>\$132,000</u>
C00873	Road Construction - Wellington St - (Picton to Byron)	Capital Reserve	150,000
		Project Budget	<u>\$150,000</u>
C00875	Guard Rail Installation TBD	Capital Reserve	60,000
		Project Budget	<u>\$60,000</u>
C00876	Sidewalk Installation - Willaim St - Nassau to Circle	Capital Reserve	37,000
		Project Budget	<u>\$37,000</u>
C00877	Road Resurfacing - Henegan and Walker Road	Capital Reserve	160,000
		Project Budget	<u>\$160,000</u>

Roads Department

2024	Project Year		
C00878	Road Resurfacing - Line 8 Road - Concession 2 to Four Mile Creek Road	Federal Gas Tax	197,400
		Capital Reserve	52,600
		Project Budget	\$250,000
C00879	Road Resurfacing - Line 8 Road - Concession 1 to Concession 2	Capital Reserve	170,000
		Project Budget	\$170,000
C00880	Road Resurfacing - Newark - Johnson to Queen	Capital Reserve	25,000
		Project Budget	\$25,000
C00881	Road Resurfacing - Glendale Ave. East - Glendale to Dead End	Capital Reserve	75,000
		Project Budget	\$75,000
C00882	Engineering for Walnut Street - Queenston Street to Princess Street	Capital Reserve	15,000
		Project Budget	\$15,000
C00883	Engineering for Princess Street - Maple North to Dead End	Capital Reserve	25,000
		Project Budget	\$25,000
C00884	Engineering for Gage Street - Mississagua to Dorchester	Capital Reserve	40,000
		Project Budget	\$40,000
C01107	Townline (Grantham) Road - Line 1 to Line 2 to Scott	Capital Reserve	29,755
		OCIF	195,245
		Project Budget	\$225,000
C01108	Melville Street - Byron to Ricardo Road Resurfacing	Capital Reserve	65,000
		Project Budget	\$65,000
C01109	Centre Street - Gate to Victoria to Regent Road Resurfacing	Capital Reserve	80,000
		Project Budget	\$80,000
C01110	Warner Road - Concession 6 to QEW to Dead End North Road Resurfacing (Cold Mix)	Capital Reserve	286,000
		Project Budget	\$286,000

Roads Department

2024	Project Year		
C01111	Sidewalk Installation - Gage Street - King to Regent	Capital Reserve	20,000
		Project Budget	\$20,000
		2024 Subtotal	\$2,165,000
2025	Project Year		
C00660	Culvert Improvement for Firelane 11A Bridge No. 4	Capital Reserve	460,000
		Project Budget	\$460,000
C01112	Walnut Street - Queenston to Princess Street Road Construction	Capital Reserve	100,000
		Project Budget	\$100,000
C01113	Princess Street - Maple to Walnut to North to Dead End Road Construction	Capital Reserve	150,000
		Project Budget	\$150,000
C01114	Gage Street - Simcoe to Mississauga to Butler to Dorchester Road Construction	Capital Reserve	81,487
		Federal Gas Tax	298,513
		Project Budget	\$380,000
C01115	Field Road - Four Mile Creek Road to Niagara Stone Road Resurfacing	Capital Reserve	60,000
		Project Budget	\$60,000
C01116	Townline (Grantham) Road - Scott to Line 3 to Carlton	OCIF	195,245
		Capital Reserve	24,755
		Project Budget	\$220,000
C01117	Mary Street - Mississauga to Simcoe to Gate to Victoria to Regent to King Resurfacing	Federal Gas Tax	147,400
		Capital Reserve	27,600
		Project Budget	\$175,000
C01118	Queen's Parade - Wellington to John East Road Resurfacing	Capital Reserve	360,000
		Project Budget	\$360,000
C01119	Eastchester Avenue - Stewart to Niagara Stone Road Resurfacing (Cold Mix)	Capital Reserve	100,000
		Project Budget	\$100,000

Roads Department

2025	Project Year		
C01120	Sidewalk Installation: Four Mile Creek Road - North of York to Cannery Subdivision	Capital Reserve	60,000
		Project Budget	\$60,000
C01121	Engineering Work for Regent Street - Centre to William to Mary to John to Anne (Developer Cost Share)	Capital Reserve	30,000
		Project Budget	\$30,000
C01125	Guard Rail Installation - TBD	Capital Reserve	60,000
		Project Budget	\$60,000
		2025 Subtotal	\$2,155,000
		Roads Department Grand Total	\$26,047,536

Parking Operations

2016	Project Year		
C00333	Old Community Centre Parking Lot Resurface		
		Parking Revenue	100,000
		Project Budget	\$100,000
		2016 Subtotal	\$100,000
2017	Project Year		
C00380	Riverbeach Lot Asphalt Surfacing		
		Parking Revenue	24,000
		Project Budget	\$24,000
		2017 Subtotal	\$24,000
2018	Project Year		
C00222	Byron Street Enhancements		
		Parking Revenue	150,000
		Project Budget	\$150,000
C00427	Handheld Ticketer Replacement (4 Units)		
		Parking Revenue	28,000
		Project Budget	\$28,000
		2018 Subtotal	\$178,000
2019	Project Year		
C00475	Queens Royal Park Lot Resurfacing		
		Parking Revenue	80,000
		Project Budget	\$80,000
		2019 Subtotal	\$80,000
2020	Project Year		
C00526	Coin Sorter		
		Parking Revenue	10,000
		Project Budget	\$10,000
C00527	Nelson Street Lot Resurfacing		
		Parking Revenue	60,000
		Project Budget	\$60,000
		2020 Subtotal	\$70,000
2021	Project Year		
C00474	Parking Vehicle Replacement		
		Parking Revenue	35,000
		Project Budget	\$35,000
		2021 Subtotal	\$35,000

Parking Operations

2024		Project Year	
C00540	Handheld Ticketers (4 Units)	Parking Revenue	35,000
		Project Budget	\$35,000
		2024 Subtotal	\$50,000
C00853	Regent Street Lot Resurfacing	Parking Revenue	15,000
		Project Budget	\$15,000
		2024 Subtotal	\$50,000
2025		Project Year	
C00224	Pay & Display Machine Replacements	Parking Revenue	650,000
		Project Budget	\$650,000
		2025 Subtotal	\$650,000
		Parking Operations Grand Total	\$1,187,000

2016	Project Year		
C00937	Railings for Fort George and Court House Loading Zones (partial AODA)		
		Ontario Disabilities Act	5,000
		Capital Reserve	5,000
		Project Budget	<u>\$10,000</u>
C01127	AODA Compliant Pads at Bus Stops		
		Ontario Disabilities Act	12,500
		Project Budget	<u>\$12,500</u>
		2016 Subtotal	<u>\$22,500</u>
2017	Project Year		
C01128	Electronic Annunciator Boards (Visual and Audible)		
		Capital Reserve	15,000
		Project Budget	<u>\$15,000</u>
C01129	AODA Compliant Pads at Bus Stops		
		Ontario Disabilities Act	12,500
		Project Budget	<u>\$12,500</u>
		2017 Subtotal	<u>\$27,500</u>
2018	Project Year		
C01130	AODA Compliant Pads at Bus Stops		
		Ontario Disabilities Act	12,500
		Project Budget	<u>\$12,500</u>
C01131	Replacement Bike Racks for Busses		
		Capital Reserve	5,000
		Project Budget	<u>\$5,000</u>
		2018 Subtotal	<u>\$17,500</u>
2020	Project Year		
C01132	Replace Fort George Kiosk and Washrooms		
		Capital Reserve	550,000
		Project Budget	<u>\$550,000</u>
		2020 Subtotal	<u>\$550,000</u>
2024	Project Year		
C01133	Electronic Annunciator Boards		
		Capital Reserve	15,000
		Project Budget	<u>\$15,000</u>
C01134	Replacement Bike Racks		
		Capital Reserve	5,000
		Project Budget	<u>\$5,000</u>

2024	Project Year
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C01135	Bus Parking Lot Expansion
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Capital Reserve	120,000
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Project Budget	\$120,000
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2024 Subtotal	\$140,000
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Transit Grand Total	\$757,500
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Building Services

2022	Project Year		
C00467	Building Services Vehicle		
		Building Services Equipment	35,000
		Project Budget	\$35,000
		2022 Subtotal	\$35,000
2023	Project Year		
C00471	Building Services Vehicle		
		Building Services Equipment	35,000
		Project Budget	\$35,000
		2023 Subtotal	\$35,000
		Building Services Grand Total	\$70,000

By-Law Enforcement

2018	Project Year
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C00566	By-Law Enforcement Vehicle		
		By-Law Vehicle & Equipment	35,000
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		Project Budget	\$35,000
			<hr/>
		2018 Subtotal	\$35,000

2021	Project Year
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C00497	By-Law Enforcement Vehicle		
		By-Law Vehicle & Equipment	35,000
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		Project Budget	\$35,000
			<hr/>
		2021 Subtotal	\$35,000
		By-Law Enforcement Grand Total	\$70,000

Library

2016	Project Year		
C00166	Staff Computer Upgrade	Library Computer	13,000
		Project Budget	\$13,000
C00317	Router & Switch Upgrade		6,000
		Project Budget	\$6,000
C00675	2016 Library Collection Development	DC: Library Facilities & Materials	28,800
		Library Development	3,200
		Project Budget	\$32,000
C00790	Mobile Library	Library Development	5,000
		DC: Library Facilities & Materials	45,000
		Project Budget	\$50,000
		2016 Subtotal	\$101,000
2017	Project Year		
C00123	2017 Furniture Replacement	Library Development	5,000
		Project Budget	\$5,000
C00412	Server Replacement	Library Computer	8,000
		Project Budget	\$8,000
C00676	2017 Library Collection Development	Library Development	3,300
		DC: Library Facilities & Materials	29,700
		Project Budget	\$33,000
C00932	Queenston Library Locker	DC: Library Facilities & Materials	23,400
		Library Development	2,600
		Project Budget	\$26,000
		2017 Subtotal	\$72,000
2018	Project Year		
C00135	Microform Digitization	Library Computer	15,000
		Project Budget	\$15,000

Library

2018	Project Year		
C00677	2018 Library Collection Development	Library Development	3,400
		DC: Library Facilities & Materials	30,600
		Project Budget	\$34,000
		2018 Subtotal	\$49,000
2019	Project Year		
C00124	2019 Furniture Replacement	Library Development	5,000
		Project Budget	\$5,000
		C00137	Public Computer Upgrade
	Library Computer	15,000	
	Project Budget	\$15,000	
C00678	2019 Library Collection Development	DC: Library Facilities & Materials	31,500
		Library Development	3,500
		Project Budget	\$35,000
		2019 Subtotal	\$55,000
2020	Project Year		
C00557	Router & Switch Replacement	Library Computer	8,000
		Project Budget	\$8,000
		C00679	2020 Library Collection Development
	Library Development	3,500	
	DC: Library Facilities & Materials	31,500	
	Project Budget	\$35,000	
	2020 Subtotal	\$43,000	
2021	Project Year		
C00127	2021 Library Furniture Replacement	Library Development	5,000
		Project Budget	\$5,000
		C00167	Staff Computer Upgrade
	Library Computer	14,000	
	Project Budget	\$14,000	
C00681	2021 Library Collection Development	Library Development	3,400
		DC: Library Facilities & Materials	30,600
		Project Budget	\$34,000

Library

2021	Project Year		
		2021 Subtotal	\$53,000
2022	Project Year		
C00106	2022 Library Collection Development		
	Library Development		3,300
	DC: Library Facilities & Materials		29,700
		Project Budget	\$33,000
C00958	Server Replacement		
	Library Computer		8,000
		Project Budget	\$8,000
		2022 Subtotal	\$41,000
2023	Project Year		
C00107	2023 Library Collection Development		
	DC: Library Facilities & Materials		28,800
	Library Development		3,200
		Project Budget	\$32,000
C00128	2023 Furniture Replacement		
	Library Development		5,000
		Project Budget	\$5,000
		2023 Subtotal	\$37,000
2024	Project Year		
C00150	Public Computer Upgrade		
	Library Computer		13,000
		Project Budget	\$13,000
C00787	2024 Library Collection Development		
	DC: Library Facilities & Materials		27,900
	Library Development		3,100
		Project Budget	\$31,000
		2024 Subtotal	\$44,000
2025	Project Year		
C00162	Carpet Replacement		
	Library Development		60,000
		Project Budget	\$60,000
C00319	Self Serve IT Upgrade		
	Library Computer		25,000
		Project Budget	\$25,000

Library

2025	Project Year		
C00559	2025 Furniture Replacement	Library Development	5,000
		Project Budget	<u>\$5,000</u>
C00788	2025 Library Collection Development	Library Development	3,000
		DC: Library Facilities & Materials	27,000
		Project Budget	<u>\$30,000</u>
		2025 Subtotal	<u>\$120,000</u>
		Library Grand Total	\$615,000

Parks, Recreation & Facilities

2016	Project Year		
C00068	Court House Boiler Replacement	Capital Reserve	26,000
		Project Budget	\$26,000
C00267	Centennial Arena Parking Lot & Water Line Replacement	Capital Reserve	75,000
		Project Budget	\$75,000
C00416	Virgil Sports Park Tennis Court Restoration	Park Dedication	50,000
		Project Budget	\$50,000
C00801	Centennial Arena Door Replacement	Capital Reserve	20,000
		Project Budget	\$20,000
C00977	Queen's Royal Park Amenities	Park Dedication	5,000
		Project Budget	\$5,000
C00978	Polyhouse - Greenhouses	Capital Reserve	70,000
		Project Budget	\$70,000
C00979	Landscape Upgrades - Pumphouse	Capital Reserve	5,000
		Project Budget	\$5,000
C00980	Landscape Upgrades - Old Community Centre Parking Lot	Capital Reserve	10,000
		Project Budget	\$10,000
C00981	Queen St. Flower Bed Surrounds - Phase 2	Capital Reserve	30,000
		Project Budget	\$30,000
C00982	Court House Table Replacement	Capital Reserve	13,500
		Project Budget	\$13,500
C01124	Christmas Decorations	Capital Reserve	30,000
		Project Budget	\$30,000
		2016 Subtotal	\$334,500

Parks, Recreation & Facilities

2017	Project Year		
C00143	Columbarium #6		
		Capital Reserve	25,000
		Project Budget	\$25,000
C00322	HVAC Roof Top Centennial Arena		
		Capital Reserve	30,000
		Project Budget	\$30,000
C00368	Community Centre Fitness Equipment-Add & Replace		
		Community Centre	20,000
		Project Budget	\$20,000
C00371	Centennial Sports Park Field Tile Repair		
		Park Dedication	60,000
		Project Budget	\$60,000
C00413	Centennial Arena Dehumidifier Replacement		
		Capital Reserve	40,000
		Project Budget	\$40,000
C00803	Chautauqua Playground Enhancements		
		Park Dedication	10,000
		Project Budget	\$10,000
C00983	Queenston Park Design		
		Park Dedication	25,000
		Project Budget	\$25,000
C00984	Niagara-on-the-Green North Park Development		
		Park Dedication	50,000
		Project Budget	\$50,000
C00985	Queen Street Flower Beds Surround - Phase 3		
		Capital Reserve	30,000
		Project Budget	\$30,000
C00986	Queen Street Bench Restoration		
		Capital Reserve	10,000
		Project Budget	\$10,000
		2017 Subtotal	\$300,000
2018	Project Year		
C00069	MCU Arena 50 HP Compressor		
		Capital Reserve	60,000
		Project Budget	\$60,000

Parks, Recreation & Facilities

2018	Project Year		
C00335	Replacement Carpet for Court House Hall & Stairway	Capital Reserve	7,000
		Project Budget	\$7,000
C00382	Community Centre Projector Replacement (3)	Community Centre	9,000
		Project Budget	\$9,000
C00383	Arena Scrubber Replacement	Capital Reserve	12,000
		Project Budget	\$12,000
C00415	Niagara-on-the-Green Community Park	DC: Parkland & Recreation	320,625
		Park Dedication	54,375
		Project Budget	\$375,000
C00988	Centennial Arena HWT Replacement	Capital Reserve	7,000
		Project Budget	\$7,000
C00989	Court House Soffit Crown Molding Repairs	Capital Reserve	35,000
		Project Budget	\$35,000
C00990	Queenston Park Development	Park Dedication	75,000
		Project Budget	\$75,000
C00991	Court House Eaves Repair & Replacement	Capital Reserve	20,000
		Project Budget	\$20,000
C00992	Niagara Pool Pump Replacement	Park Dedication	5,000
		Project Budget	\$5,000
C00993	Virgil Sportspark Ball Diamond Light Replacement	Park Dedication	25,000
		Project Budget	\$25,000
C00994	Virgil Sportspark Skateboard Park	Park Dedication	150,000
		Project Budget	\$150,000
C00995	Court House Chair Replacement	Capital Reserve	16,875
		Project Budget	\$16,875

Parks, Recreation & Facilities

2018	Project Year		
			2018 Subtotal
			\$796,875
2019	Project Year		
C00366	Cemetery Expansion Phase 5		
		Capital Reserve	25,000
		Project Budget	\$25,000
C00384	Community Centre Scrubber Replacement		
		Community Centre	12,000
		Project Budget	\$12,000
C00804	Niagara-on-the-Green Playground Replacement		
		Park Dedication	90,000
		Project Budget	\$90,000
C00968	Court House Front steps repair/replacement		
		Capital Reserve	10,000
		Project Budget	\$10,000
C00987	Centennial Arena Rubber Floor Replacement		
		Capital Reserve	30,000
		Project Budget	\$30,000
C00996	Court House Washroom Renovations		
		Capital Reserve	30,000
		Project Budget	\$30,000
C00997	Memoral Park Soccer Field Light Replacement		
		Park Dedication	20,000
		Project Budget	\$20,000
C00998	Simcoe Park Raised Flower Beds		
		Park Dedication	20,000
		Project Budget	\$20,000
		2019 Subtotal	\$237,000
2020	Project Year		
C00999	Court House Window Repairs Phase 1		
		Capital Reserve	35,000
		Project Budget	\$35,000
C01000	Library Roof Replacement		
		Capital Reserve	70,000
		Project Budget	\$70,000
C01001	Niagara Pool Filter Replacement		
		Park Dedication	20,000
		Project Budget	\$20,000

Parks, Recreation & Facilities

2020	Project Year		
C01002	Niagara Pool Boiler Replacement	Park Dedication	25,000
		Project Budget	\$25,000
C01003	Virgil Sportspark Soccer Field/Parking Lot Lights	Capital Reserve	60,000
		Project Budget	\$60,000
C01004	St. Davids Pool Pump Replacement	Park Dedication	5,000
		Project Budget	\$5,000
C01005	Market Street Washrooms Roof Replacement	Capital Reserve	20,000
		Project Budget	\$20,000
C01006	Simcoe Park Pavers	Capital Reserve	130,000
		Project Budget	\$130,000
		2020 Subtotal	\$365,000
2021	Project Year		
C01007	Community Centre Lawn Bowling Carpet Replacement	Capital Reserve	125,000
		Project Budget	\$125,000
C01008	Court House Window Repairs Phase 2	Capital Reserve	35,000
		Project Budget	\$35,000
C01009	Court House Door Hardware Replacement	Capital Reserve	30,000
		Project Budget	\$30,000
C01010	Memorial Park Tennis Court Light & Post Replacement	Park Dedication	70,000
		Project Budget	\$70,000
C01011	Market Street Washroom HVAC Replacement	Capital Reserve	15,000
		Project Budget	\$15,000
C01012	Market Street Washroom Renovations	Capital Reserve	30,000
		Project Budget	\$30,000
		2021 Subtotal	\$305,000

Parks, Recreation & Facilities

2022	Project Year		
C00421	Alumazorb Ceiling Replacement		
		Capital Reserve	50,000
		Project Budget	\$50,000
C00429	Centennial Arena Board Replacement		
		Capital Reserve	50,000
		Project Budget	\$50,000
C00431	Community Centre Fitness Equipment Replacement		
		Capital Reserve	20,000
		Project Budget	\$20,000
C01013	Memorial Park Pavillion Shingles Replacement		
		Capital Reserve	17,000
		Project Budget	\$17,000
C01014	Niagara Pool Diving Board Replacement		
		Park Dedication	20,000
		Project Budget	\$20,000
C01015	St. Davids Pool Replacement of Flat Roof		
		Park Dedication	20,000
		Project Budget	\$20,000
C01016	Virgil Sportpark Tennis Court Light Replacement		
		Park Dedication	5,000
		Project Budget	\$5,000
C01017	Main Administration Building Elevator Replacement		
		Capital Reserve	60,000
		Project Budget	\$60,000
C01018	Garrison Village Playground Replacement		
		Park Dedication	90,000
		Project Budget	\$90,000
		2022 Subtotal	\$332,000
2023	Project Year		
C00433	Centennial Arena Compressor Replacement		
		Capital Reserve	60,000
		Project Budget	\$60,000
C00454	MCU Arena Board Replacement		
		Capital Reserve	50,000
		Project Budget	\$50,000

Parks, Recreation & Facilities

2023	Project Year		
C01019	Centennial Arena Roof Replacement	Capital Reserve	60,000
		Project Budget	\$60,000
C01020	Meridian Credit Union Arena Condensor Replacement	Capital Reserve	50,000
		Project Budget	\$50,000
C01021	Meridian Credit Union Arena Chiller Replacement	Capital Reserve	50,000
		Project Budget	\$50,000
C01022	Meridian Credit Union Arena Light Replacement	Capital Reserve	40,000
		Project Budget	\$40,000
C01023	Meridian Credit Union Arena Boiler Replacement	Capital Reserve	20,000
		Project Budget	\$20,000
C01024	Meridian Credit Union Arena Compressor Replacement - 50 HP x 2	Capital Reserve	120,000
		Project Budget	\$120,000
C01025	Meridian Credit Union Arena Olympia Room Boiler Replacement	Capital Reserve	20,000
		Project Budget	\$20,000
		2023 Subtotal	\$470,000
2024	Project Year		
C01026	Library Exit Doors	Capital Reserve	17,000
		Project Budget	\$17,000
C01027	Queen's Royal Park Washroom Roof Replacement	Park Dedication	20,000
		Project Budget	\$20,000
C01028	Main Administration Building Exterior Door Replacement	Capital Reserve	25,000
		Project Budget	\$25,000
C01029	Simcoe Park Playground Equipment	Park Dedication	95,000
		Project Budget	\$95,000

Parks, Recreation & Facilities

2024		Project Year	
C01030	St. Davids Pool Replacement or Splash Pad Installation	Park Dedication	600,000
		Donations	600,000
		Project Budget	<u>\$1,200,000</u>
C01031	Pumphouse HVAC Replacement	Capital Reserve	30,000
		Project Budget	<u>\$30,000</u>
C01032	Pumphouse Washroom Replacement	Capital Reserve	15,000
		Project Budget	<u>\$15,000</u>
		2024 Subtotal	<u>\$1,402,000</u>
2025		Project Year	
C01033	Centennial Arena Compressor Replacement	Capital Reserve	60,000
		Project Budget	<u>\$60,000</u>
C01034	Library HVAC Replacement	Capital Reserve	60,000
		Project Budget	<u>\$60,000</u>
C01035	Meridian Credit Union Arena Roof Replacement	Capital Reserve	80,000
		Project Budget	<u>\$80,000</u>
C01036	Queen's Royal Park Washroom Renovations	Park Dedication	15,000
		Project Budget	<u>\$15,000</u>
C01037	Virgil Sportspark Pavilion & VBA Building Shingles Replacement	Park Dedication	24,000
		Project Budget	<u>\$24,000</u>
C01038	Memorial Park Playground Replacement	Capital Reserve	95,000
		Project Budget	<u>\$95,000</u>
		2025 Subtotal	<u>\$334,000</u>
		Parks, Recreation & Facilities Grand Total	<u>\$4,876,375</u>

P & R Vehicles/Equipment

2016	Project Year		
C00204	Purchase a Trailer (replaces P591)		
		Fleet Replacement	11,000
		Project Budget	<u>\$11,000</u>
C00320	Purchase a 1/2 Ton Truck (replaces P513)		
		Fleet Replacement	3,000
		DC: Parkland & Recreation	27,000
		Project Budget	<u>\$30,000</u>
C00414	Purchase a Garbage Packer		
		Fleet Replacement	120,000
		Project Budget	<u>\$120,000</u>
C00800	Cemetery Dump Trailer Replacement		
		Capital Variance	20,000
		Project Budget	<u>\$20,000</u>
C00802	Purchase a Ice Edger		
		Fleet Replacement	6,000
		Project Budget	<u>\$6,000</u>
C00959	Purchase a Pump and Tank for Water Truck		
		Fleet Replacement	5,000
		Project Budget	<u>\$5,000</u>
C00960	Purchase a 1 Ton 4X4 - New		
		Fleet Replacement	52,000
		Project Budget	<u>\$52,000</u>
		2016 Subtotal	<u>\$244,000</u>
2017	Project Year		
C00370	Purchase a Ice Resurfacer (replaces P562)		
		Fleet Replacement	104,000
		Project Budget	<u>\$104,000</u>
		2017 Subtotal	<u>\$104,000</u>
2018	Project Year		
C00375	Mower (replaces P571 & P573)		
		Capital Reserve	4,000
		DC: Parkland & Recreation	36,000
		Project Budget	<u>\$40,000</u>
C00376	Mower (replaces P572)		
		DC: Parkland & Recreation	36,000
		Capital Reserve	4,000
		Project Budget	<u>\$40,000</u>

P & R Vehicles/Equipment

2018	Project Year		
C00509	Purchase a Tractor (replaces P555)		
		Fleet Replacement	98,000
		Project Budget	\$98,000
		2018 Subtotal	\$178,000
2019	Project Year		
C00463	Purchase a 1-Ton with Dump (replaces P516)		
		Fleet Replacement	49,000
		Project Budget	\$49,000
C00464	Purchase a Van (replaces P515)		
		Fleet Replacement	37,000
		Project Budget	\$37,000
C00465	Purchase a Trailer (replaces P594)		
		Fleet Replacement	8,000
		Project Budget	\$8,000
		2019 Subtotal	\$94,000
2020	Project Year		
C00386	Purchase a 3/4 Ton 4x4 (replaces P518) with Dump Trailer (replaces P595)		
		Fleet Replacement	45,000
		Project Budget	\$45,000
C00405	Purchase a 3/4 Ton Truck (replaces P517)		
		Fleet Replacement	38,000
		Project Budget	\$38,000
C00408	Purchase a Riding Mower (replaces P567)		
		Fleet Replacement	56,000
		Project Budget	\$56,000
		2020 Subtotal	\$139,000
2021	Project Year		
C00410	Purchase a Riding Mower (replaces P568)		
		Fleet Replacement	50,000
		Project Budget	\$50,000
		2021 Subtotal	\$50,000
2022	Project Year		
C00962	Purchase a Mower - P565		
		Fleet Replacement	24,000
		Project Budget	\$24,000
		2022 Subtotal	\$24,000

P & R Vehicles/Equipment

2023	Project Year		
C00430	Purchase a 1 Ton Truck (replaces P520)		
	Fleet Replacement		60,000
		Project Budget	\$60,000
C00456	Purchase a 1 Ton Truck with Dump Box (replaces P519)		
	Fleet Replacement		60,000
		Project Budget	\$60,000
C00461	Purchase a Trailer (replaces P590)		
	Fleet Replacement		12,000
		Project Budget	\$12,000
C00462	Purchase a 3/4 Ton 4X4 Truck (replaces P521)		
	Fleet Replacement		45,000
		Project Budget	\$45,000
		2023 Subtotal	\$177,000
2024	Project Year		
C00806	Purchase a 1/2 Ton Truck (to replace P511)		
	Fleet Replacement		40,000
		Project Budget	\$40,000
C00807	Purchase a 4 X 4 Truck (to replace P510)		
	Fleet Replacement		60,000
		Project Budget	\$60,000
C00808	Purchase a Water Trailer (to replace P591)		
	Fleet Replacement		13,000
		Project Budget	\$13,000
		2024 Subtotal	\$113,000
		P & R Vehicles/Equipment Grand Total	\$1,123,000

2016	Project Year		
C00297	Engineering Work for Field and Eden Streets (Creek to Penner)		
		Water Capital Improvements	14,200
		Project Budget	\$14,200
C00344	Nassau Street - (Lakeshore to William)		
		Water Capital Improvements	325,000
		Project Budget	\$325,000
C00345	Palatine Place - (Johnson to Orchard)		
		Water Capital Improvements	70,000
		Project Budget	\$70,000
C00348	Engineering Work for Tanbark Rd. (York to North Urban Boundary)		
		Water Capital Improvements	27,200
		Project Budget	\$27,200
C00825	Stewart Road - Phase 3b - (Welland to Carlton)		
		Water Capital Improvements	600,000
		Project Budget	\$600,000
C00834	Byron Street - (at Melville Street)		
		Water Capital Improvements	35,000
		Project Budget	\$35,000
		2016 Subtotal	\$1,071,400
2017	Project Year		
C00292	Four Mile Creek Rd. - (East West Line to Hunter)		
		Water Capital Improvements	60,000
		Project Budget	\$60,000
C00293	Melville St. (Ricardo to Lockhart)		
		Water Capital Improvements	120,000
		Project Budget	\$120,000
C00343	Field and Eden Streets - (Creek to Penner)		
		Water Capital Improvements	284,000
		Project Budget	\$284,000
C00390	Tanbark Road - (York to North Urban Boundary)		
		Water Capital Improvements	544,000
		Project Budget	\$544,000
C00393	Engineering Work for William St. - (Mississagua to Simcoe and Gate to Victoria)		
		Water Capital Improvements	14,000
		Project Budget	\$14,000

Water

2017	Project Year		
C00394	Engineering Work for Queen Street - (Simcoe to Mississauga)	Water Capital Improvements	7,300
			<hr/>
		Project Budget	\$7,300
C00539	Engineering for Line 3 Road - (Concession 1 to Niagara River Parkway)	Water Capital Improvements	15,000
			<hr/>
		Project Budget	\$15,000
C00927	Engineering - Homestead Drive - (Line 1 to South Limit)	DC: Water Distribution	13,500
		Water Capital Improvements	1,500
			<hr/>
		Project Budget	\$15,000
C01045	Engineering Work for Four Mile Creek Road (Hunter to Wall)	Water Capital Improvements	10,000
			<hr/>
		Project Budget	\$10,000
		2017 Subtotal	\$1,069,300
2018	Project Year		
C00342	Four Mile Creek Rd. - (Hunter to Wall)	Water Capital Improvements	60,000
			<hr/>
		Project Budget	\$60,000
C00437	William Street - (Mississauga to Simcoe and Gate to Victoria)	Water Capital Improvements	280,000
			<hr/>
		Project Budget	\$280,000
C00438	Queen St. - (Simcoe to Mississauga)	Water Capital Improvements	145,000
			<hr/>
		Project Budget	\$145,000
C00440	Engineering - Four Mile Creek - (Wall to Lakeshore)	Water Capital Improvements	2,000
			<hr/>
		Project Budget	\$2,000
C00441	Engineering Work for Concession 6 Road - (Niagara Stone Road to Line 2 Road)	Water Capital Improvements	2,660
		DC: Water Distribution	24,000
			<hr/>
		Project Budget	\$26,660
C00442	Engineering Work for Gage St. - (Gate to Victoria)	Water Capital Improvements	6,000
			<hr/>
		Project Budget	\$6,000
C00443	Engineering Work for Gate Street - (Centre to Johnson)	Water Capital Improvements	8,000
			<hr/>
		Project Budget	\$8,000

2018	Project Year		
C00444	Engineering Work for King Street (Johnson to Centre)		
		Water Capital Improvements	18,500
		Project Budget	<u>\$18,500</u>
C00503	Line 3 Road - (Concession 1 to Niagara River Parkway)		
		Water Capital Improvements	300,000
		Project Budget	<u>\$300,000</u>
C00840	Engineering Work for Queenston Road - (Townline to Airport)		
		Water Capital Improvements	25,000
		Project Budget	<u>\$25,000</u>
C00928	Homestead Drive - (Line 1 to South Limit)		
		Water Capital Improvements	26,650
		DC: Water Distribution	239,850
		Project Budget	<u>\$266,500</u>
		2018 Subtotal	<u>\$1,137,660</u>
2019	Project Year		
C00485	Concession 6 Road - (RR55 to Line 2 Road)		
		DC: Water Distribution	431,385
		Water Capital Improvements	46,265
		Project Budget	<u>\$477,650</u>
C00486	Gage Street - (Gate St. to Victoria)		
		Water Capital Improvements	120,000
		Project Budget	<u>\$120,000</u>
C00487	Gate Street - (Centre to Johnson)		
		Water Capital Improvements	160,000
		Project Budget	<u>\$160,000</u>
C00488	King Street - (Johnson to Centre)		
		Water Capital Improvements	370,000
		Project Budget	<u>\$370,000</u>
C00489	Four Mile Creek Road - (Wall to Lakeshore)		
		Water Capital Improvements	40,000
		Project Budget	<u>\$40,000</u>
C00490	Engineering for Lakeshore Road - (Four Mile Creek Road to West)		
		Water Capital Improvements	12,000
		Project Budget	<u>\$12,000</u>
C00491	Engineering Work for King Street - (Centre to John Street)		
		Water Capital Improvements	20,000
		Project Budget	<u>\$20,000</u>

2019	Project Year		
C00504	Engineering for Commons Watermain - (Wellington to Ricardo)	Water Capital Improvements	25,000
		Project Budget	\$25,000
C00844	Queenston Road - (Townline to Airport)	Water Capital Improvements	360,000
		DC: Water Distribution	234,000
		Project Budget	\$594,000
		2019 Subtotal	\$1,818,650
2020	Project Year		
C00349	Engineering Work for Paxton Lane - (at York and at South End)	Water Capital Improvements	4,500
		Project Budget	\$4,500
C00484	Queenston Rd. (Airport to RR55 - Service Replacements)	Water Capital Improvements	20,000
		Project Budget	\$20,000
C00507	Commons Watermain - (Wellington to Ricardo Street)	Water Capital Improvements	500,000
		Project Budget	\$500,000
C00537	Lakeshore Road - (Four Mile Creek Road to West)	Water Capital Improvements	150,000
		Project Budget	\$150,000
C00538	King Street - (Centre to John)	Water Capital Improvements	370,000
		Project Budget	\$370,000
C00541	Engineering Work for Concession 6 - (Line 1 to Line 2 Road)	Water Capital Improvements	2,600
		DC: Water Distribution	23,400
		Project Budget	\$26,000
C00542	Engineering Work for Simcoe Street - (Centre to Johnson)	Water Capital Improvements	20,000
		Project Budget	\$20,000
C00826	Engineering Work for Centre Street - (King to Regent Street)	Water Capital Improvements	10,000
		Project Budget	\$10,000
C00827	Engineering Work for King Street - (Centre to Johnson Street)	Water Capital Improvements	20,000
		Project Budget	\$20,000

2020	Project Year		
		2020 Subtotal	\$1,120,500
2021	Project Year		
C00391	Paxton Lane - (South End to York Road)		
	Water Capital Improvements		90,000
		Project Budget	\$90,000
C00508	Concession 6 -Road - (Line 1 to Line 2 Road)		
	DC: Water Distribution		435,000
	Water Capital Improvements		50,000
		Project Budget	\$485,000
C00510	Simcoe Street - (Centre to Johnson Street)		
	Water Capital Improvements		260,000
		Project Budget	\$260,000
C00511	Engineering Work for Regent Street - (John to Anne)		
	Water Capital Improvements		8,000
		Project Budget	\$8,000
C00513	Engineering Work for Niagara River Parkway - (Highlander to Dumfries)		
	Water Capital Improvements		10,000
		Project Budget	\$10,000
C00519	Engineering Work for Ball Street - (Ricardo to Delatre)		
	Water Capital Improvements		8,000
		Project Budget	\$8,000
C00828	Centre Street - (King to Regent Street)		
	Water Capital Improvements		130,000
		Project Budget	\$130,000
C00829	King Street - (Centre to Johnson Street)		
	Water Capital Improvements		300,000
		Project Budget	\$300,000
C00830	Engineering Work for Melville - (Ricardo to Byron Streets)		
	Water Capital Improvements		15,000
		Project Budget	\$15,000
C00832	Engineering Work for Line 2 Road - (Concession 4 to Four Mile Creek Road)		
	Water Capital Improvements		45,000
		Project Budget	\$45,000
		2021 Subtotal	\$1,351,000

Water

2022	Project Year		
C00520	Regent Street - (John to Anne)	Water Capital Improvements	60,000
		Project Budget	\$60,000
C00528	Engineering Work for Wellington Street - (Picton to Castlereagh)	Water Capital Improvements	20,000
		Project Budget	\$20,000
C00529	Niagara River Parkway - (Highlander to Dumfries)	Water Capital Improvements	80,000
		Project Budget	\$80,000
C00532	Ball Street - (Ricardo to Delatre)	Water Capital Improvements	60,000
		Project Budget	\$60,000
C00833	Melville Street - (Ricardo to Byron)	Water Capital Improvements	150,000
		Project Budget	\$150,000
C00835	Line 2 Road - (Concession 4 to Four Mile Creek Road))	Water Capital Improvements	600,000
		Project Budget	\$600,000
C00836	Engineering Work for Niagara Stone Road - (Line 3 to Line 4 Road)	Water Capital Improvements	35,000
		Project Budget	\$35,000
C00837	Engineering Work for Dorchester - (Mary to John West)	Water Capital Improvements	10,000
		Project Budget	\$10,000
		2022 Subtotal	\$1,015,000
2023	Project Year		
C00553	Wellington Street - (Picton to Castlereagh)	Water Capital Improvements	250,000
		Project Budget	\$250,000
C00575	Engineering Work for Butler Street - (William to Centre)	Water Capital Improvements	40,000
		Project Budget	\$40,000
C00838	Niagara Stone Road - (Line 3 to Line 4 Road)	Water Capital Improvements	450,000
		Project Budget	\$450,000

2023	Project Year		
C00839	Dorchester St. - (Mary to John West)		
		Water Capital Improvements	130,000
		Project Budget	\$130,000
C00841	Engineering Work for Townline - (Queenston to South End)		
		Water Capital Improvements	8,000
		Project Budget	\$8,000
C00842	Engineering Work for John Street West - (Gate to Regent)		
		Water Capital Improvements	20,000
		Project Budget	\$20,000
		2023 Subtotal	\$898,000
2024	Project Year		
C00843	Butler Street - (William to Centre Street)		
		Water Capital Improvements	125,000
		Project Budget	\$125,000
C00845	Townline Road - (Queenston to South End)		
		Water Capital Improvements	80,000
		Project Budget	\$80,000
C00846	John Street - (Gate to Regent)		
		Water Capital Improvements	200,000
		Project Budget	\$200,000
C00847	Engineering Work for John Street West - (Regent to King)		
		Water Capital Improvements	20,000
		Project Budget	\$20,000
C00848	Engineering Work for King Street - (John Street West to South)		
		Water Capital Improvements	10,000
		Project Budget	\$10,000
C00849	Engineering Work for Niagara Stone Road - (Queenston to Stewart))		
		Water Capital Improvements	20,000
		Project Budget	\$20,000
C00850	Engineering Work for Cross Street - (Stewart to East)		
		Water Capital Improvements	15,000
		Project Budget	\$15,000
C00851	Engineering Work for Eastchester - (Stewart to Niagara Stone Road)		
		Water Capital Improvements	25,000
		Project Budget	\$25,000
		2024 Subtotal	\$495,000

Water

2025	Project Year		
C01046	John Street West - (Regent to King Street)		
		Water Capital Improvements	130,000
		Project Budget	\$130,000
C01047	King Street - (John Street West to South)		
		Water Capital Improvements	70,000
		Project Budget	\$70,000
C01048	Niagara Stone Road - (Queenston to Stewart Road)		
		Water Capital Improvements	160,000
		Project Budget	\$160,000
C01049	Cross Street - (Stewart Road to East)		
		Water Capital Improvements	130,000
		Project Budget	\$130,000
C01050	Eastchester Avenue - (Stewart to Niagara Stone Road)		
		Water Capital Improvements	340,000
		Project Budget	\$340,000
C01051	Engineering Work for Nasau Street (Johnson to William)		
		Water Capital Improvements	30,000
		Project Budget	\$30,000
C01052	Enginerring Work for Hampton Court - (Nassau to West)		
		Water Capital Improvements	10,000
		Project Budget	\$10,000
C01053	Engineering Work for Niagara River Parkway - (Dumfries to Clarence)		
		Water Capital Improvements	20,000
		Project Budget	\$20,000
		2025 Subtotal	\$890,000
		Water Grand Total	\$10,866,510

Wastewater

2016	Project Year		
C00146	Garrison Village CSO Flow Monitoring (Post repair program)	Wastewater Capital Improvements	30,000
		Grants & Other	20,000
		Project Budget	\$50,000
		C00854 Old Town CSO I/I Study (Phase 1 - King-Charlotte Area)	
		Grants & Other	60,000
		Wastewater Capital Improvements	90,000
		Project Budget	\$150,000
		C00900 King Street - Johnson to Gage	
		Wastewater Capital Improvements	30,000
		Project Budget	\$30,000
C00901	Engineering - Melville Street - Ricardo to Riverbeach	Wastewater Capital Improvements	20,000
		Project Budget	\$20,000
		2016 Subtotal	\$250,000
2017	Project Year		
C00157	Old Town CSO I/I Study (Phase 2 - Front & Ricardo P.S. Areas)	Wastewater Capital Improvements	90,000
		Grants & Other	60,000
		Project Budget	\$150,000
		C00419 CSO Reduction Project - Old Town (Phase 1 - King-Charlotte Area)	
		Grants & Other	45,000
		Wastewater Capital Improvements	72,600
		DC: Wastewater Sewers	32,400
		Project Budget	\$150,000
		C00902 Melville Street - (Ricardo to Riverbeach)	
		Wastewater Capital Improvements	150,000
		Project Budget	\$150,000
C00903	Engineering - Anne Street - (Simcoe to Victoria)	Wastewater Capital Improvements	20,000
		Project Budget	\$20,000
		2017 Subtotal	\$470,000

Wastewater

2018	Project Year		
C00339	CSO Reduction Project - Old Town (Phase 2 - Front & Ricardo)		
		DC: Wastewater Sewers	32,400
		Wastewater Capital Improvements	72,600
		Grants & Other	45,000
		Project Budget	\$150,000
C00387	Old Town CSO I/I Study (Phase 3 - Dorchester South Area)		
		Wastewater Capital Improvements	90,000
		Grants & Other	60,000
		Project Budget	\$150,000
C00417	Old Town (Phase 1) CSO Flow Monitoring (Post repair program)		
		Grants & Other	20,000
		Wastewater Capital Improvements	30,000
		Project Budget	\$50,000
C00904	Anne Street - Simcoe to Victoria		
		Wastewater Capital Improvements	150,000
		Project Budget	\$150,000
C00905	Engineering - Chautauqua Area (Dixie - Circle to Lakeshore)		
		Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
		2018 Subtotal	\$525,000
2019	Project Year		
C00481	CSO Reduction Project - Old Town (Phase 3 - Dorchester South)		
		Wastewater Capital Improvements	72,600
		Grants & Other	45,000
		DC: Wastewater Sewers	32,400
		Project Budget	\$150,000
C00533	Old Town CSO I/I Study (Phase 4 - Dorchester North & Wm. East Area)		
		Grants & Other	60,000
		Wastewater Capital Improvements	90,000
		Project Budget	\$150,000
C00652	Old Town (Phase 2) CSO Flow Monitoring (Post repair program)		
		Grants & Other	20,000
		Wastewater Capital Improvements	30,000
		Project Budget	\$50,000
C00906	Chautauqua Area - (Dixie - Circle to Lakeshore)		
		Wastewater Capital Improvements	260,000
		Project Budget	\$260,000

Wastewater

2019	Project Year		
C00907	Engineering - Chautauqua Area - (Froebel - Circle to Dead End)		
		Wastewater Capital Improvements	5,000
		Project Budget	\$5,000
		2019 Subtotal	\$615,000
2020	Project Year		
C00434	CSO Reduction Project - Old Town (Phase 4 - Dorchester N.-Wm. E.)		
		DC: Wastewater Sewers	16,200
		Grants & Other	45,000
		Wastewater Capital Improvements	88,800
		Project Budget	\$150,000
C00534	Engineering Simcoe St. (Centre to Gage)		
		Wastewater Capital Improvements	8,000
		Project Budget	\$8,000
C00669	Old Town CSO I/I Study (Phase 5 - Mississauga Beach Area)		
		Grants & Other	60,000
		Wastewater Capital Improvements	90,000
		Project Budget	\$150,000
C00685	Old Town (Phase 3) CSO Flow Monitoring (Post repair program)		
		Wastewater Capital Improvements	30,000
		Grants & Other	20,000
		Project Budget	\$50,000
C00908	Chautauqua Area - Froebel - (Circle to Dead End)		
		Wastewater Capital Improvements	60,000
		Project Budget	\$60,000
C00909	Engineering - Johnson Street - (Dorchester to Mississauga)		
		Wastewater Capital Improvements	40,000
		Project Budget	\$40,000
C00910	Engineering - Simcoe Street - (John to Anne Street)		
		Wastewater Capital Improvements	12,000
		Project Budget	\$12,000
C00911	Engineering - Gate Street - (Mary to William Street)		
		Wastewater Capital Improvements	8,000
		Project Budget	\$8,000
		2020 Subtotal	\$478,000

Wastewater

2021	Project Year		
C00663	Simcoe Street (Centre-Gage)	Wastewater Capital Improvements	70,000
		Project Budget	\$70,000
C00687	CSO Reduction Project - Old Town (Phase 5 - Mississauga Beach Area)	Grants & Other	45,000
		Wastewater Capital Improvements	105,000
		Project Budget	\$150,000
C00692	Old Town (Phase 4) CSO Flow Monitoring (Post repair program)	Grants & Other	20,000
		Wastewater Capital Improvements	30,000
		Project Budget	\$50,000
C00823	Engineering - Mississauga Street - (Johnson to Queen)	Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
C00912	Johnson Street - (Dorchester to Mississauga)	Wastewater Capital Improvements	240,000
		Project Budget	\$240,000
C00913	Simcoe Street - (John to Anne Street)	Wastewater Capital Improvements	115,000
		Project Budget	\$115,000
C00914	Gate Street - (Mary to William Street)	Wastewater Capital Improvements	75,000
		Project Budget	\$75,000
C00915	Engineering - Green Street - (Flynn to Niagara)	Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
C00916	Engineering - Wellington Street - (Picton to Queens Parade)	Wastewater Capital Improvements	5,000
		Project Budget	\$5,000
C00917	Engineering - Gate Street - (John to Mary)	Wastewater Capital Improvements	10,000
		Project Budget	\$10,000
		2021 Subtotal	\$765,000
2022	Project Year		
C00918	Green Street - Flynn to Niagara	Wastewater Capital Improvements	240,000
		Project Budget	\$240,000

Wastewater

2022	Project Year		
C00919	Wellington Street - (at Picton-Queens Parade)	Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
C00920	Gate Street - (John to Mary Street)	Wastewater Capital Improvements	70,000
		Project Budget	\$70,000
C00921	Engineering - Flynn Street - Rye to Charlotte	Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
C00926	Mississauga Street - (Johnson to Queen)	Wastewater Capital Improvements	120,000
		Project Budget	\$120,000
C00961	Old Town (Phase 5) CSO Flow Monitoring (Post repair program)	Grants & Other	20,000
		Wastewater Capital Improvements	30,000
		Project Budget	\$50,000
		2022 Subtotal	\$530,000
2023	Project Year		
C00922	Flynn - Rye to Charlotte Street	Wastewater Capital Improvements	320,000
		Project Budget	\$320,000
C00923	Engineering - Christopher Ct. - East of Charlotte	Wastewater Capital Improvements	20,000
		Project Budget	\$20,000
C01055	Engineering Mary Street - (Dorchester to Mississauga)	Wastewater Capital Improvements	40,000
		Project Budget	\$40,000
		2023 Subtotal	\$380,000
2024	Project Year		
C00925	Christopher Court - East of Charlotte Street	Wastewater Capital Improvements	65,000
		Project Budget	\$65,000
C01056	Mary Street - (Dorchester to Mississauga)	Wastewater Capital Improvements	240,000
		Project Budget	\$240,000

Wastewater

2024	Project Year		
C01057	Engineering Mary Street - (Mississauga to Victoria)		
		Wastewater Capital Improvements	40,000
		Project Budget	\$40,000
C01058	Engineering Gage Street - (Mississauga to Dorchester)		
		Wastewater Capital Improvements	20,000
		Project Budget	\$20,000
		2024 Subtotal	\$365,000
2025	Project Year		
C01060	Mary Street - (Mississauga to Victoria)		
		Wastewater Capital Improvements	360,000
		Project Budget	\$360,000
C01061	Gage Street - (Mississauga to Dorchester)		
		Wastewater Capital Improvements	160,000
		Project Budget	\$160,000
C01062	Engineering - Queen Street - (Mississauga to Simcoe)		
		Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
		2025 Subtotal	\$545,000
		Wastewater Grand Total	\$4,923,000

Storm Water

2016	Project Year		
C00172	Engineering for Byron Street (Wellington-King)	Storm Water Management	20,000
		Project Budget	\$20,000
C00432	Minor Storm System Improvements (CB Installations)	Storm Water Management	10,000
		Project Budget	\$10,000
C00772	Four Mile Creek Road - From Penner to Niagara Stone Road	Storm Water Management	200,000
		Project Budget	\$200,000
C00895	Byron Street - Wellington to Nelson	Storm Water Management	200,000
		Project Budget	\$200,000
		2016 Subtotal	\$430,000
2017	Project Year		
C00232	Byron Street - Wellington to King Street	Storm Water Management	200,000
		Project Budget	\$200,000
C00389	Design - Anne Street - Victoria Street to King Street	Storm Water Management	25,000
		Project Budget	\$25,000
C00479	Minor Storm System Improvements (CB Installations)	Storm Water Management	10,000
		Project Budget	\$10,000
		2017 Subtotal	\$235,000
2018	Project Year		
C00435	Anne Street - Victoria Street to King	Storm Water Management	85,560
		DC: Storm Sewers	52,440
		Project Budget	\$138,000
C00436	Engineering for Chautauqua Area - Circle, Dixie, Oak, Addison, Luther, Wyckliffe	Storm Water Management	3,000
		Project Budget	\$3,000
C00531	Minor Storm System Improvements (CB Installations)	Storm Water Management	10,000
		Project Budget	\$10,000
		2018 Subtotal	\$151,000

Storm Water

2019	Project Year		
C00482	Chautauqua Area - Circle, Dixie, Oak, Addison, Luther, Wyckliffe	Storm Water Management	30,000
		Project Budget	\$30,000
C00680	Minor Storm System Improvements (CB Installations)	Storm Water Management	10,000
		Project Budget	\$10,000
C00896	Engineering for Chautauqua Area - Vincent, Wilberforce, Wesley, Froebel, Shakespeare	Storm Water Management	3,000
		Project Budget	\$3,000
		2019 Subtotal	\$43,000
2020	Project Year		
C00341	Engineering for Paxton Lane South End to York Road	Storm Water Management	20,000
		Project Budget	\$20,000
C00686	Minor Storm System Improvements (CB Installations)	Storm Water Management	10,000
		Project Budget	\$10,000
C00773	Chautauqua Area - Vincent, Wilberforce, Wesley, Froebel, Shakespeare	Storm Water Management	30,000
		Project Budget	\$30,000
		2020 Subtotal	\$60,000
2021	Project Year		
C00233	Design - Queenston Street - Dumfries to Clarence and Potentially 2 Outlets	Storm Water Management	25,000
		Project Budget	\$25,000
C00388	Paxton Lane - South End to York Road	Storm Water Management	244,000
		Project Budget	\$244,000
C00536	Engineering for Green Street - Flynn to Niagara	Storm Water Management	24,000
		Project Budget	\$24,000
C00691	Minor Storm System Improvements (CB Installations)	Storm Water Management	10,000
		Project Budget	\$10,000
		2021 Subtotal	\$303,000

Storm Water

2022	Project Year		
C00291	Queenston Street Storm Sewer - Dumfries to Clarence		
		DC: Storm Sewers	4,906
		Storm Water Management	285,094
		Project Budget	\$290,000
C00483	Engineering for Partition and Kent Street - Niagara River Parkway to Queenston Street		
		Storm Water Management	30,000
		Project Budget	\$30,000
C00774	Green Street - Flynn to Niagara		
		Storm Water Management	162,000
		DC: Storm Sewers	54,000
		Project Budget	\$216,000
C00777	Engineering for Flynn St. - Rye to Charlotte		
		Storm Water Management	20,000
		Project Budget	\$20,000
C00892	Minor Storm System Improvements (CB Installations)		
		Storm Water Management	10,000
		Project Budget	\$10,000
		2022 Subtotal	\$566,000
2023	Project Year		
C00535	Partition and Kent Streets - Niagara River Parkway to Queenston Street		
		Storm Water Management	400,000
		Project Budget	\$400,000
C00778	Flynn Street - Rye to Charlotte		
		Storm Water Management	180,700
		DC: Storm Sewers	69,300
		Project Budget	\$250,000
C00779	Engineering for Wellington - Picton to Bryon		
		Storm Water Management	2,000
		Project Budget	\$2,000
C00924	Minor Storm System Improvements (CB Installations)		
		Storm Water Management	10,000
		Project Budget	\$10,000
C00933	Engineering for Clarence Street - Queenston Street to Niagara River Parkway		
		Storm Water Management	20,000
		Project Budget	\$20,000
		2023 Subtotal	\$682,000

Storm Water

2024	Project Year		
C00898	Clarence Street - Queenston Street to Niagara River Parkway	Storm Water Management	200,000
		Project Budget	\$200,000
C00899	Wellington Street - Picton to Byron	Storm Water Management	25,000
		Project Budget	\$25,000
C00929	Engineering for Walnut Street - Queenston St. to Princess	Storm Water Management	10,000
		Project Budget	\$10,000
C00930	Engineering for Princess Street - Maple to Walnut to North Dead End	Storm Water Management	30,000
		Project Budget	\$30,000
C00931	Engineering for Gage Street - Mississagua St. to Dorchester	Storm Water Management	30,000
		Project Budget	\$30,000
C01059	Minor Storm System Improvements (CB Installations)	Storm Water Management	10,000
		Project Budget	\$10,000
		2024 Subtotal	\$305,000
2025	Project Year		
C01063	Walnut Street - Queenston to Princess	Storm Water Management	65,000
		Project Budget	\$65,000
C01064	Princess Street - Maple to Walnut to North Dead End	Storm Water Management	100,000
		Project Budget	\$100,000
C01065	Gage Street - Mississagua to Dorchester	Storm Water Management	190,000
		Project Budget	\$190,000
C01066	Engineering for Regent Street - Centre to Wm. To Mary to John to Anne	Storm Water Management	30,000
		Project Budget	\$30,000
C01067	Minor Storm System Improvements (CB Installations)	Storm Water Management	10,000
		Project Budget	\$10,000
		2025 Subtotal	\$395,000
		Storm Water Grand Total	\$3,170,000



Appendix D: 10-Year Capital Projects Overview by Year

2016

Corporate Services

C00325	2016 Corporate PC/Printer Replacement Program		
		Capital Reserve	48,750
		Project Budget	\$48,750
C00326	Engineering Plotter Replacement		
		Capital Reserve	20,000
		Project Budget	\$20,000
C00329	2016 Network Equipment Upgrades and Enhancements		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00330	Replace Existing SQL Data Server & OS & SQL		
		Capital Reserve	18,000
		Project Budget	\$18,000
C00331	Back-up SAN Replacement (For Data Going Off Site)		
		Capital Reserve	10,000
		Project Budget	\$10,000
C00332	Replace NAS Mass Corporate Data System		
		Capital Reserve	15,000
		Project Budget	\$15,000
C00702	Council Chambers Technology Improvements		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00704	Replace Cameras and Monitors in Council Chambers		
		Capital Reserve	10,000
		Project Budget	\$10,000
C00705	Replace Laserfiche Server		
		Capital Reserve	18,000
		Project Budget	\$18,000
		2016 Corporate Services Subtotal	\$153,750

Fire & Emergency Services

C00219	2016 Protective Equipment		
		Capital Reserve	25,000
		Project Budget	\$25,000
C00270	HVAC Replacement at Station #1		
		Capital Reserve	35,000
		Project Budget	\$35,000
C00271	Reshingle Apparatus Bay at Station #1		
		Capital Reserve	40,000
		Project Budget	\$40,000
C00323	Pump 2 Replacement		
		Capital Reserve	380,000
		Project Budget	\$380,000
C00324	2016 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000
C00812	Convert Pump 2 to Rescue 2 (Refurbishment)		
		Capital Reserve	50,000
		Project Budget	\$50,000
		2016 Fire & Emergency Services Subtotal	\$540,000
Library			
C00166	Staff Computer Upgrade		
		Library Computer	13,000
		Project Budget	\$13,000
C00317	Router & Switch Upgrade		
			6,000
		Project Budget	\$6,000
C00675	2016 Library Collection Development		
		DC: Library Facilities & Materials	28,800
		Library Development	3,200
		Project Budget	\$32,000
C00790	Mobile Library		
		Library Development	5,000
		DC: Library Facilities & Materials	45,000
		Project Budget	\$50,000
		2016 Library Subtotal	\$101,000

P & R Vehicles/Equipment

C00204	Purchase a Trailer (replaces P591)		
		Fleet Replacement	11,000
		Project Budget	\$11,000
C00320	Purchase a 1/2 Ton Truck (replaces P513)		
		Fleet Replacement	3,000
		DC: Parkland & Recreation	27,000
		Project Budget	\$30,000
C00414	Purchase a Garbage Packer		
		Fleet Replacement	120,000
		Project Budget	\$120,000
C00800	Cemetery Dump Trailer Replacement		
		Capital Variance	20,000
		Project Budget	\$20,000
C00802	Purchase a Ice Edger		
		Fleet Replacement	6,000
		Project Budget	\$6,000
C00959	Purchase a Pump and Tank for Water Truck		
		Fleet Replacement	5,000
		Project Budget	\$5,000
C00960	Purchase a 1 Ton 4X4 - New		
		Fleet Replacement	52,000
		Project Budget	\$52,000
		2016 P & R Vehicles/Equipment Subtotal	\$244,000

Parking Operations

C00333	Old Community Centre Parking Lot Resurface		
		Parking Revenue	100,000
		Project Budget	\$100,000
		2016 Parking Operations Subtotal	\$100,000

Parks, Recreation & Facilities

C00068	Court House Boiler Replacement		
		Capital Reserve	26,000
		Project Budget	\$26,000
C00267	Centennial Arena Parking Lot & Water Line Replacement		
		Capital Reserve	75,000
		Project Budget	\$75,000

Parks, Recreation & Facilities

C00416	Virgil Sports Park Tennis Court Restoration		
		Park Dedication	50,000
		Project Budget	\$50,000
C00801	Centennial Arena Door Replacement		
		Capital Reserve	20,000
		Project Budget	\$20,000
C00977	Queen's Royal Park Amenities		
		Park Dedication	5,000
		Project Budget	\$5,000
C00978	Polyhouse - Greenhouses		
		Capital Reserve	70,000
		Project Budget	\$70,000
C00979	Landscape Upgrades - Pumphouse		
		Capital Reserve	5,000
		Project Budget	\$5,000
C00980	Landscape Upgrades - Old Community Centre Parking Lot		
		Capital Reserve	10,000
		Project Budget	\$10,000
C00981	Queen St. Flower Bed Surrounds - Phase 2		
		Capital Reserve	30,000
		Project Budget	\$30,000
C00982	Court House Table Replacement		
		Capital Reserve	13,500
		Project Budget	\$13,500
C01124	Christmas Decorations		
		Capital Reserve	30,000
		Project Budget	\$30,000
		2016 Parks, Recreation & Facilities Subtotal	\$334,500
PW Vehicles/Equipment			
C00313	Backhoe JCJ (replaces 394)		
		Fleet Replacement	115,000
		Project Budget	\$115,000
C00315	Plow Truck 3 Ton extension		
		DC: Roads, Sidewalks & Lights	135,000
		Project Budget	\$135,000

PW Vehicles/Equipment

C00364	2016 Miscellaneous Equipment		
		Fleet Replacement	8,000
			<hr/>
		Project Budget	\$8,000
			<hr/>
		2016 PW Vehicles/Equipment Subtotal	\$258,000

Roads Department

C00193	Engineering Work for Byron Street (King to Wellington)		
		Capital Reserve	40,000
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		Project Budget	\$40,000
			<hr/>
C00245	Four Mile Creek Road (NSR to Penner) Road Construction		
		Federal Gas Tax	298,513
		DC: Roads, Sidewalks & Lights	209,000
		Capital Reserve	42,487
			<hr/>
		Project Budget	\$550,000
			<hr/>
C00300	Concession 2 Road - Bridge #6 Replacement (.05km South of Line 1)		
		OCIF	195,245
		Capital Reserve	294,755
			<hr/>
		Project Budget	\$490,000
			<hr/>
C00301	Queenston Road - (Concession 5 Road to Concession 6 Road) - Road Construction		
		DC: Roads, Sidewalks & Lights	93,600
		Grants & Other	91,500
		Capital Reserve	614,900
			<hr/>
		Project Budget	\$800,000
			<hr/>
C00354	Concession 2 Road - (Line 4 to Line 3) - Road Resurfacing		
		Capital Reserve	170,000
			<hr/>
		Project Budget	\$170,000
			<hr/>
C00357	Guard Rail Installations - TBD		
		Capital Reserve	60,000
			<hr/>
		Project Budget	\$60,000
			<hr/>
C00359	Engineering Work for Tankark Road - (York to North Boundary)		
		Capital Reserve	6,500
		DC: Roads, Sidewalks & Lights	18,500
			<hr/>
		Project Budget	\$25,000
			<hr/>
C00610	Engineering Work for Line 1 Road - 0.19 km West of Concession 2 Road		
		Capital Reserve	60,000
			<hr/>
		Project Budget	\$60,000
			<hr/>

Roads Department

C00613	Niagara Stone Road - Concession 6 Road to Cross Roads School		
	Capital Reserve		83,000
		Project Budget	\$83,000
C00625	Byron Street - Wellington to Nelson Street Road Construction		
	Capital Reserve		252,600
	Federal Gas Tax		147,400
		Project Budget	\$400,000
C00709	Engineering Work for Queenston Road - (Concession 6 Road to Concession 7 Road)		
	DC: Roads, Sidewalks & Lights		3,510
	Capital Reserve		26,490
		Project Budget	\$30,000
C00710	Engineering Work for Dorchester and Gage - Culvert Improvements		
	Capital Reserve		30,000
		Project Budget	\$30,000
		2016 Roads Department Subtotal	\$2,738,000

Storm Water

C00172	Engineering for Byron Street (Wellington-King)		
	Storm Water Management		20,000
		Project Budget	\$20,000
C00432	Minor Storm System Improvements (CB Installations)		
	Storm Water Management		10,000
		Project Budget	\$10,000
C00772	Four Mile Creek Road - From Penner to Niagara Stone Road		
	Storm Water Management		200,000
		Project Budget	\$200,000
C00895	Byron Street - Wellington to Nelson		
	Storm Water Management		200,000
		Project Budget	\$200,000
		2016 Storm Water Subtotal	\$430,000

Transit

C00937	Railings for Fort George and Court House Loading Zones (partial AODA)		
	Ontario Disabilities Act		5,000
	Capital Reserve		5,000
		Project Budget	\$10,000

Transit

C01127	AODA Compliant Pads at Bus Stops		
		Ontario Disabilities Act	12,500
			<hr/>
		Project Budget	\$12,500
			<hr/>
		2016 Transit Subtotal	\$22,500

Wastewater

C00146	Garrison Village CSO Flow Monitoring (Post repair program)		
		Grants & Other	20,000
		Wastewater Capital Improvements	30,000
			<hr/>
		Project Budget	\$50,000
C00854	Old Town CSO I/I Study (Phase 1 - King-Charlotte Area)		
		Wastewater Capital Improvements	90,000
		Grants & Other	60,000
			<hr/>
		Project Budget	\$150,000
C00900	King Street - Johnson to Gage		
		Wastewater Capital Improvements	30,000
			<hr/>
		Project Budget	\$30,000
C00901	Engineering - Melville Street - Ricardo to Riverbeach		
		Wastewater Capital Improvements	20,000
			<hr/>
		Project Budget	\$20,000
			<hr/>
		2016 Wastewater Subtotal	\$250,000

Water

C00297	Engineering Work for Field and Eden Streets (Creek to Penner)		
		Water Capital Improvements	14,200
			<hr/>
		Project Budget	\$14,200
C00344	Nassau Street - (Lakeshore to William)		
		Water Capital Improvements	325,000
			<hr/>
		Project Budget	\$325,000
C00345	Palatine Place - (Johnson to Orchard)		
		Water Capital Improvements	70,000
			<hr/>
		Project Budget	\$70,000
C00348	Engineering Work for Tanbark Rd. (York to North Urban Boundary)		
		Water Capital Improvements	27,200
			<hr/>
		Project Budget	\$27,200
C00825	Stewart Road - Phase 3b - (Welland to Carlton)		
		Water Capital Improvements	600,000
			<hr/>
		Project Budget	\$600,000

Water

C00834 Byron Street - (at Melville Street)

Water Capital Improvements	35,000
Project Budget	<u>\$35,000</u>
2016 Water Subtotal	<u>\$1,071,400</u>
2016 subtotal	\$6,243,150

Corporate Services

C00374	2017 Corporate PC/Printer Replacement Program		
		Capital Reserve	48,750
		Project Budget	\$48,750
C00377	2017 Network Equipment Upgrades & Enhancements		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00378	Replace Lotus Notes Mail/Database Server		
		Capital Reserve	12,000
		Project Budget	\$12,000
C00379	Aerial Ortho Imagery		
		Capital Reserve	15,000
		Project Budget	\$15,000
C00707	Replace Microphones & Audio System in Council Chambers		
		Capital Reserve	15,000
		Project Budget	\$15,000
C00942	New Server Rackmount Cabinet		
		Capital Reserve	10,000
		Project Budget	\$10,000
C00943	Network Server Uninterrupted Power Supply and Surge Protectors		
		Capital Reserve	10,000
		Project Budget	\$10,000
		2017 Corporate Services Subtotal	\$117,750

Fire & Emergency Services

C00225	2017 Protective Equipment		
		Capital Reserve	25,000
		Project Budget	\$25,000
C00372	Pump 1A Replacement		
		Capital Reserve	350,000
		Project Budget	\$350,000
C00373	2017 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000
C00964	Rescue 3 Refurbishment		
		Capital Reserve	50,000
		Project Budget	\$50,000
		2017 Fire & Emergency Services Subtotal	\$435,000

Library

C00123	2017 Furniture Replacement		
		Library Development	5,000
			<hr/>
		Project Budget	\$5,000
C00412	Server Replacement		
		Library Computer	8,000
			<hr/>
		Project Budget	\$8,000
C00676	2017 Library Collection Development		
		Library Development	3,300
		DC: Library Facilities & Materials	29,700
			<hr/>
		Project Budget	\$33,000
C00932	Queenston Library Locker		
		DC: Library Facilities & Materials	23,400
		Library Development	2,600
			<hr/>
		Project Budget	\$26,000
		2017 Library Subtotal	\$72,000

P & R Vehicles/Equipment

C00370	Purchase a Ice Resurfer (replaces P562)		
		Fleet Replacement	104,000
			<hr/>
		Project Budget	\$104,000
		2017 P & R Vehicles/Equipment Subtotal	\$104,000

Parking Operations

C00380	Riverbeach Lot Asphalt Surfacing		
		Parking Revenue	24,000
			<hr/>
		Project Budget	\$24,000
		2017 Parking Operations Subtotal	\$24,000

Parks, Recreation & Facilities

C00143	Columbarium #6		
		Capital Reserve	25,000
			<hr/>
		Project Budget	\$25,000
C00322	HVAC Roof Top Centennial Arena		
		Capital Reserve	30,000
			<hr/>
		Project Budget	\$30,000
C00368	Community Centre Fitness Equipment-Add & Replace		
		Community Centre	20,000
			<hr/>
		Project Budget	\$20,000

Parks, Recreation & Facilities

C00371	Centennial Sports Park Field Tile Repair		
		Park Dedication	60,000
		Project Budget	\$60,000
C00413	Centennial Arena Dehumidifier Replacement		
		Capital Reserve	40,000
		Project Budget	\$40,000
C00803	Chautauqua Playground Enhancements		
		Park Dedication	10,000
		Project Budget	\$10,000
C00983	Queenston Park Design		
		Park Dedication	25,000
		Project Budget	\$25,000
C00984	Niagara-on-the-Green North Park Development		
		Park Dedication	50,000
		Project Budget	\$50,000
C00985	Queen Street Flower Beds Surround - Phase 3		
		Capital Reserve	30,000
		Project Budget	\$30,000
C00986	Queen Street Bench Restoration		
		Capital Reserve	10,000
		Project Budget	\$10,000
		2017 Parks, Recreation & Facilities Subtotal	\$300,000

PW Vehicles/Equipment

C00409	Grader Champion (replaces 335)		
		Fleet Replacement	270,000
		Project Budget	\$270,000
C00411	2017 Miscellaneous Equipment		
		Fleet Replacement	8,000
		Project Budget	\$8,000
		2017 PW Vehicles/Equipment Subtotal	\$278,000

Roads Department

C00182	Line 1 Road - 0.19km West of Concession 2 - Culvert Improvements		
		Capital Reserve	490,000
		Project Budget	\$490,000

Roads Department

C00244	Byron Street - King to Wellington - Road Construction		
	Capital Reserve		51,487
	Federal Gas Tax		298,513
		Project Budget	\$350,000
C00305	Four Mile Creek Road - East West to Hunter - Road Resurfacing		
	Federal Gas Tax		147,400
	Capital Reserve		275,000
		Project Budget	\$422,400
C00353	Queenston Road - (Concession 6 Road to Concession 7 Road) - Road Construction		
	OCIF		195,245
	DC: Roads, Sidewalks & Lights		70,200
	Capital Reserve		243,055
	Grants & Other		91,500
		Project Budget	\$600,000
C00358	Engineering Work for Queenston Road - (Concession 7 Road to Townline)		
	Capital Reserve		30,905
	DC: Roads, Sidewalks & Lights		4,095
		Project Budget	\$35,000
C00398	Tanbark Road - York to North Boundary - Road Construction		
	DC: Roads, Sidewalks & Lights		347,800
	Capital Reserve		122,200
		Project Budget	\$470,000
C00400	Concession 2 Road - Line 3 to Line 2 - Road Resurfacing		
	Capital Reserve		180,000
		Project Budget	\$180,000
C00402	Guard Rail Installation TBD		
	Capital Reserve		60,000
		Project Budget	\$60,000
C00407	Engineering Work for Anne Street - Mississauga to King		
	Capital Reserve		30,500
	DC: Roads, Sidewalks & Lights		19,500
		Project Budget	\$50,000
C00616	Sidewalk Installation - Tanbark Road - York to Stoneridge Crescent		
	Capital Reserve		30,000
		Project Budget	\$30,000

Roads Department

C00711	Dorchester@Gage Culv. Replacement (One Mile Creek Watershed Plan)		
	Capital Reserve		200,000
		Project Budget	\$200,000
C01078	Melville Street - Ricardo to Delatre to Lockhart to Riverbeach Road Resurfacing		
	Capital Reserve		60,000
		Project Budget	\$60,000
C01080	Sidewalk Installation - Wellington Street - Byron to Queens Parade		
	Capital Reserve		20,000
		Project Budget	\$20,000
C01081	Sidewalk Installation - Line 2 Road - Bordeaux to Reisling		
	Capital Reserve		15,000
		Project Budget	\$15,000
C01082	Sidewalk Installation - Anne Street - Mississauga to Simcoe		
	Capital Reserve		20,000
		Project Budget	\$20,000
C01083	Engineering/Design - Queenston Road - Culvert #2010 (0.14 km E of Martin Road)		
	Capital Reserve		105,000
		Project Budget	\$105,000
		2017 Roads Department Subtotal	\$3,107,400

Storm Water

C00232	Byron Street - Wellington to King Street		
	Storm Water Management		200,000
		Project Budget	\$200,000
C00389	Design - Anne Street - Victoria Street to King Street		
	Storm Water Management		25,000
		Project Budget	\$25,000
C00479	Minor Storm System Improvements (CB Installations)		
	Storm Water Management		10,000
		Project Budget	\$10,000
		2017 Storm Water Subtotal	\$235,000

Transit

C01128	Electronic Annunciator Boards (Visual and Audible)		
	Capital Reserve		15,000
		Project Budget	\$15,000

Transit

C01129	AODA Compliant Pads at Bus Stops		
		Ontario Disabilities Act	12,500
		Project Budget	\$12,500
		2017 Transit Subtotal	\$27,500

Wastewater

C00157	Old Town CSO I/I Study (Phase 2 - Front & Ricardo P.S. Areas)		
		Grants & Other	60,000
		Wastewater Capital Improvements	90,000
		Project Budget	\$150,000
C00419	CSO Reduction Project - Old Town (Phase 1 - King-Charlotte Area)		
		Grants & Other	45,000
		DC: Wastewater Sewers	32,400
		Wastewater Capital Improvements	72,600
		Project Budget	\$150,000
C00902	Melville Street - (Ricardo to Riverbeach)		
		Wastewater Capital Improvements	150,000
		Project Budget	\$150,000
C00903	Engineering - Anne Street - (Simcoe to Victoria)		
		Wastewater Capital Improvements	20,000
		Project Budget	\$20,000
		2017 Wastewater Subtotal	\$470,000

Water

C00292	Four Mile Creek Rd. - (East West Line to Hunter)		
		Water Capital Improvements	60,000
		Project Budget	\$60,000
C00293	Melville St. (Ricardo to Lockhart)		
		Water Capital Improvements	120,000
		Project Budget	\$120,000
C00343	Field and Eden Streets - (Creek to Penner)		
		Water Capital Improvements	284,000
		Project Budget	\$284,000
C00390	Tanbark Road - (York to North Urban Boundary)		
		Water Capital Improvements	544,000
		Project Budget	\$544,000

Water			
C00393	Engineering Work for William St. - (Mississagua to Simcoe and Gate to Victoria)		
	Water Capital Improvements		14,000
		Project Budget	\$14,000
C00394	Engineering Work for Queen Street - (Simcoe to Mississagua)		
	Water Capital Improvements		7,300
		Project Budget	\$7,300
C00539	Engineering for Line 3 Road - (Concession 1 to Niagara River Parkway)		
	Water Capital Improvements		15,000
		Project Budget	\$15,000
C00927	Engineering - Homestead Drive - (Line 1 to South Limit)		
	Water Capital Improvements		1,500
	DC: Water Distribution		13,500
		Project Budget	\$15,000
C01045	Engineering Work for Four Mile Creek Road (Hunter to Wall)		
	Water Capital Improvements		10,000
		Project Budget	\$10,000
		2017 Water Subtotal	\$1,069,300
		2017 subtotal	\$6,239,950

By-Law Enforcement

C00566	By-Law Enforcement Vehicle		
		By-Law Vehicle & Equipment	35,000
		Project Budget	\$35,000
		2018 By-Law Enforcement Subtotal	\$35,000

Corporate Services

C00420	2018 Corporate PC/Printer Replacement Program		
		Capital Reserve	48,750
		Project Budget	\$48,750
C00422	2018 Network Equipment Upgrades and Enhancements		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00423	Replace Virtual Server		
		Capital Reserve	18,000
		Project Budget	\$18,000
C00424	Replace PDC & File Server & OS		
		Capital Reserve	10,000
		Project Budget	\$10,000
C00425	Replace Existing Firewall/Router		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00426	Replace Existing Mail Spam Filter Appliance		
		Capital Reserve	5,500
		Project Budget	\$5,500
C00708	Replace Door Access & Exterior Video Cameras		
		Capital Reserve	15,000
		Project Budget	\$15,000
C00944	New Council Technology and Communications Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000
		2018 Corporate Services Subtotal	\$121,250

Fire & Emergency Services

C00226	2018 Protective Equipment		
		Capital Reserve	25,000
		Project Budget	\$25,000

Fire & Emergency Services

C00418	2018 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
			<hr/>
		Project Budget	\$10,000
C00514	FP 1 Pick-up Replacement		
		Capital Reserve	45,000
			<hr/>
		Project Budget	\$45,000
C00816	Replace Tanker 2		
		DC: Fire Facilities	187,500
		Capital Reserve	62,500
			<hr/>
		Project Budget	\$250,000
		2018 Fire & Emergency Services Subtotal	\$330,000

Library

C00135	Microform Digitization		
		Library Computer	15,000
			<hr/>
		Project Budget	\$15,000
C00677	2018 Library Collection Development		
		DC: Library Facilities & Materials	30,600
		Library Development	3,400
			<hr/>
		Project Budget	\$34,000
		2018 Library Subtotal	\$49,000

P & R Vehicles/Equipment

C00375	Mower (replaces P571 & P573)		
		DC: Parkland & Recreation	36,000
		Capital Reserve	4,000
			<hr/>
		Project Budget	\$40,000
C00376	Mower (replaces P572)		
		DC: Parkland & Recreation	36,000
		Capital Reserve	4,000
			<hr/>
		Project Budget	\$40,000
C00509	Purchase a Tractor (replaces P555)		
		Fleet Replacement	98,000
			<hr/>
		Project Budget	\$98,000
		2018 P & R Vehicles/Equipment Subtotal	\$178,000

Parking Operations

C00222	Byron Street Enhancements		
		Parking Revenue	150,000
		Project Budget	\$150,000
C00427	Handheld Ticketer Replacement (4 Units)		
		Parking Revenue	28,000
		Project Budget	\$28,000
		2018 Parking Operations Subtotal	\$178,000

Parks, Recreation & Facilities

C00069	MCU Arena 50 HP Compressor		
		Capital Reserve	60,000
		Project Budget	\$60,000
C00335	Replacement Carpet for Court House Hall & Stairway		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00382	Community Centre Projector Replacement (3)		
		Community Centre	9,000
		Project Budget	\$9,000
C00383	Arena Scrubber Replacement		
		Capital Reserve	12,000
		Project Budget	\$12,000
C00415	Niagara-on-the-Green Community Park		
		Park Dedication	54,375
		DC: Parkland & Recreation	320,625
		Project Budget	\$375,000
C00988	Centennial Arena HWT Replacement		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00989	Court House Soffit Crown Molding Repairs		
		Capital Reserve	35,000
		Project Budget	\$35,000
C00990	Queenston Park Development		
		Park Dedication	75,000
		Project Budget	\$75,000
C00991	Court House Eaves Repair & Replacement		
		Capital Reserve	20,000
		Project Budget	\$20,000

Parks, Recreation & Facilities

C00992	Niagara Pool Pump Replacement		
		Park Dedication	5,000
		Project Budget	\$5,000
C00993	Virgil Sportspark Ball Diamond Light Replacement		
		Park Dedication	25,000
		Project Budget	\$25,000
C00994	Virgil Sportspark Skateboard Park		
		Park Dedication	150,000
		Project Budget	\$150,000
C00995	Court House Chair Replacement		
		Capital Reserve	16,875
		Project Budget	\$16,875
		2018 Parks, Recreation & Facilities Subtotal	\$796,875

PW Vehicles/Equipment

C00256	5 -Ton Truck Sterling (replaces 229)		
		Fleet Replacement	190,000
		Project Budget	\$190,000
C00460	2018 Miscellaneous Equipment		
		Fleet Replacement	8,000
		Project Budget	\$8,000
		2018 PW Vehicles/Equipment Subtotal	\$198,000

Roads Department

C00350	Four Mile Creek Road - (Hunter to Wall) - Road Resurfacing		
		Capital Reserve	60,223
		Federal Gas Tax	248,513
		Project Budget	\$308,736
C00396	Queenston Road 0.39 km East of Townline Road - Culvert Improvements		
		Capital Reserve	40,000
		Project Budget	\$40,000
C00397	Queenston Road - Concession 7 Road to Townline - Road Construction		
		Grants & Other	91,500
		DC: Roads, Sidewalks & Lights	81,900
		OCIF	195,245
		Capital Reserve	331,355
		Project Budget	\$700,000

Roads Department

C00406	Engineering Work for Queenston Road - Townline to Airport		
	Capital Reserve		35,320
	DC: Roads, Sidewalks & Lights		4,680
		Project Budget	<u>\$40,000</u>
C00445	Queenston Road - Culvert #2010 (0.14 km E of Martin Road)		
	Capital Reserve		105,000
		Project Budget	<u>\$105,000</u>
C00448	Anne Street - Mississauga to King - Road Construction		
	Federal Gas Tax		197,400
	DC: Roads, Sidewalks & Lights		273,000
	Capital Reserve		229,600
		Project Budget	<u>\$700,000</u>
C00449	Concession 2 Road - Line 2 to East West Line - Road Resurfacing		
	Capital Reserve		380,000
		Project Budget	<u>\$380,000</u>
C00451	Guard Rail Installation TBD		
	Capital Reserve		60,000
		Project Budget	<u>\$60,000</u>
C00453	Engineering Work for Concession 6 Road - NSR to Line 2		
	Capital Reserve		13,500
	DC: Roads, Sidewalks & Lights		61,500
		Project Budget	<u>\$75,000</u>
C00617	Sidewalk Installation - York Road - FMCR to Concession 3 Road		
	Capital Reserve		66,000
		Project Budget	<u>\$66,000</u>
		2018 Roads Department Subtotal	\$2,474,736

Storm Water

C00435	Anne Street - Victoria Street to King		
	DC: Storm Sewers		52,440
	Storm Water Management		85,560
		Project Budget	<u>\$138,000</u>
C00436	Engineering for Chatauqua Area - Circle, Dixie, Oak, Addison, Luther, Wyckliffe		
	Storm Water Management		3,000
		Project Budget	<u>\$3,000</u>

Storm Water

C00531	Minor Storm System Improvements (CB Installations)		
		Storm Water Management	10,000
		Project Budget	\$10,000
		2018 Storm Water Subtotal	\$151,000

Transit

C01130	AODA Compliant Pads at Bus Stops		
		Ontario Disabilities Act	12,500
		Project Budget	\$12,500
C01131	Replacement Bike Racks for Busses		
		Capital Reserve	5,000
		Project Budget	\$5,000
		2018 Transit Subtotal	\$17,500

Wastewater

C00339	CSO Reduction Project - Old Town (Phase 2 - Front & Ricardo)		
		DC: Wastewater Sewers	32,400
		Wastewater Capital Improvements	72,600
		Grants & Other	45,000
		Project Budget	\$150,000
C00387	Old Town CSO I/I Study (Phase 3 - Dorchester South Area)		
		Grants & Other	60,000
		Wastewater Capital Improvements	90,000
		Project Budget	\$150,000
C00417	Old Town (Phase 1) CSO Flow Monitoring (Post repair program)		
		Grants & Other	20,000
		Wastewater Capital Improvements	30,000
		Project Budget	\$50,000
C00904	Anne Street - Simcoe to Victoria		
		Wastewater Capital Improvements	150,000
		Project Budget	\$150,000
C00905	Engineering - Chatauqua Area (Dixie - Circle to Lakeshore)		
		Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
		2018 Wastewater Subtotal	\$525,000

Water		
C00342	Four Mile Creek Rd. - (Hunter to Wall)	
	Water Capital Improvements	60,000
	Project Budget	\$60,000
C00437	William Street - (Mississauga to Simcoe and Gate to Victoria)	
	Water Capital Improvements	280,000
	Project Budget	\$280,000
C00438	Queen St. - (Simcoe to Mississauga)	
	Water Capital Improvements	145,000
	Project Budget	\$145,000
C00440	Engineering - Four Mile Creek - (Wall to Lakeshore)	
	Water Capital Improvements	2,000
	Project Budget	\$2,000
C00441	Engineering Work for Concession 6 Road - (Niagara Stone Road to Line 2 Road)	
	DC: Water Distribution	24,000
	Water Capital Improvements	2,660
	Project Budget	\$26,660
C00442	Engineering Work for Gage St. - (Gate to Victoria)	
	Water Capital Improvements	6,000
	Project Budget	\$6,000
C00443	Engineering Work for Gate Street - (Centre to Johnson)	
	Water Capital Improvements	8,000
	Project Budget	\$8,000
C00444	Engineering Work for King Street (Johnson to Centre)	
	Water Capital Improvements	18,500
	Project Budget	\$18,500
C00503	Line 3 Road - (Concession 1 to Niagara River Parkway)	
	Water Capital Improvements	300,000
	Project Budget	\$300,000
C00840	Engineering Work for Queenston Road - (Townline to Airport)	
	Water Capital Improvements	25,000
	Project Budget	\$25,000
C00928	Homestead Drive - (Line 1 to South Limit)	
	DC: Water Distribution	239,850
	Water Capital Improvements	26,650
	Project Budget	\$266,500
	2018 Water Subtotal	\$1,137,660

2018 subtotal

\$6,192,021

Corporate Services

C00469	2019 Corporate PC/Printer Replacement Program		
		Capital Reserve	48,750
		Project Budget	\$48,750
C00470	Engineering HP 5550 Printer Replacement		
		Capital Reserve	5,000
		Project Budget	\$5,000
C00472	2019 Network Equipment Upgrades and Enhancements		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00473	Replace Active Directory Server & OS		
		Capital Reserve	5,000
		Project Budget	\$5,000
C00706	Council Chambers Technology Improvements		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00717	Purchase Aerial Photos from Niagara Region		
		Capital Reserve	5,000
		Project Budget	\$5,000
C00718	Replace Quickr Server		
		Capital Reserve	10,000
		Project Budget	\$10,000
C00719	Replace Financial Archive Server		
		Capital Reserve	5,000
		Project Budget	\$5,000
C00858	Corporate GPS Vehicle Tracking System		
		Capital Reserve	18,000
		Project Budget	\$18,000
C00859	Corporate VPN - Host Server		
		Capital Reserve	10,000
		Project Budget	\$10,000
		2019 Corporate Services Subtotal	\$120,750

Fire & Emergency Services

C00230	2019 Protective Equipment		
		Capital Reserve	25,000
		Project Budget	\$25,000

Fire & Emergency Services

C00268	Rescue 4 Refurbish (Truck Only)		
		Capital Reserve	130,000
		Project Budget	\$130,000
C00466	2019 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000
C00468	Training Pick-up Replacement		
		Capital Reserve	45,000
		Project Budget	\$45,000
		2019 Fire & Emergency Services Subtotal	\$210,000

Library

C00124	2019 Furniture Replacement		
		Library Development	5,000
		Project Budget	\$5,000
C00137	Public Computer Upgrade		
		Library Computer	15,000
		Project Budget	\$15,000
C00678	2019 Library Collection Development		
		Library Development	3,500
		DC: Library Facilities & Materials	31,500
		Project Budget	\$35,000
		2019 Library Subtotal	\$55,000

P & R Vehicles/Equipment

C00463	Purchase a 1-Ton with Dump (replaces P516)		
		Fleet Replacement	49,000
		Project Budget	\$49,000
C00464	Purchase a Van (replaces P515)		
		Fleet Replacement	37,000
		Project Budget	\$37,000
C00465	Purchase a Trailer (replaces P594)		
		Fleet Replacement	8,000
		Project Budget	\$8,000
		2019 P & R Vehicles/Equipment Subtotal	\$94,000

Parking Operations

C00475	Queens Royal Park Lot Resurfacing		
		Parking Revenue	80,000
		Project Budget	\$80,000
		2019 Parking Operations Subtotal	\$80,000

Parks, Recreation & Facilities

C00366	Cemetery Expansion Phase 5		
		Capital Reserve	25,000
		Project Budget	\$25,000
C00384	Community Centre Scrubber Replacement		
		Community Centre	12,000
		Project Budget	\$12,000
C00804	Niagara-on-the-Green Playground Replacement		
		Park Dedication	90,000
		Project Budget	\$90,000
C00968	Court House Front steps repair/replacement		
		Capital Reserve	10,000
		Project Budget	\$10,000
C00987	Centennial Arena Rubber Floor Replacement		
		Capital Reserve	30,000
		Project Budget	\$30,000
C00996	Court House Washroom Renovations		
		Capital Reserve	30,000
		Project Budget	\$30,000
C00997	Memoral Park Soccer Field Light Replacement		
		Park Dedication	20,000
		Project Budget	\$20,000
C00998	Simcoe Park Raised Flower Beds		
		Park Dedication	20,000
		Project Budget	\$20,000
		2019 Parks, Recreation & Facilities Subtotal	\$237,000

PW Vehicles/Equipment

C00457	Backhoe JCB (replaces 404)		
		Fleet Replacement	110,000
		Project Budget	\$110,000

PW Vehicles/Equipment

C00458	Cube Van (replaces W237)		
		Fleet Replacement	60,000
		Project Budget	\$60,000
C00506	2019 Miscellaneous Equipment		
		Fleet Replacement	8,000
		Project Budget	\$8,000
C00655	Kabota replaces W408		
		Fleet Replacement	40,000
		Project Budget	\$40,000
2019 PW Vehicles/Equipment Subtotal			\$218,000

Roads Department

C00356	Four Mile Creek Road - (Wall to Lakeshore) - Road Resurfacing		
		Capital Reserve	230,400
		Project Budget	\$230,400
C00447	Queenston Road - Townline to Airport - Road Construction		
		OCIF	195,245
		Federal Gas Tax	419,655
		Grants & Other	91,500
		DC: Roads, Sidewalks & Lights	93,600
		Project Budget	\$800,000
C00452	Engineering Work for Queenston Road - Airport to Niagara Stone Road		
		DC: Roads, Sidewalks & Lights	20,000
		Capital Reserve	40,000
		Project Budget	\$60,000
C00494	Concession 6 Road - Niagara Stone Road to Line 2 - Road Construction		
		DC: Roads, Sidewalks & Lights	1,230,000
		Federal Gas Tax	26,258
		Capital Reserve	243,742
		Project Budget	\$1,500,000
C00495	Chataqua Area - Circle Street - Road Resurfacing		
		Capital Reserve	265,000
		Project Budget	\$265,000
C00496	Guard Rail Installation TBD		
		Capital Reserve	60,000
		Project Budget	\$60,000

Roads Department

C00499	Engineering Work for Line 1 Road - Concession 6 to Four Mile Creek		
		DC: Roads, Sidewalks & Lights	62,000
		Capital Reserve	38,000
		Project Budget	<u>\$100,000</u>
C00620	St. David's Pool Trail - York to Cannery Subdivision		
		Capital Reserve	50,000
		Project Budget	<u>\$50,000</u>
C00720	Line 1 Road - 0.01 East of Townline Road - Culvert Improvements		
		Capital Reserve	40,000
		Project Budget	<u>\$40,000</u>
C00721	Concession 6 Road - 0.23 South of Line 2 - Culvert Improvements		
		Capital Reserve	40,000
		Project Budget	<u>\$40,000</u>
C01088	Sidewalk Installation - Concession 6 Road - Niagara Stone Road to North		
		Capital Reserve	50,000
		Project Budget	<u>\$50,000</u>
		2019 Roads Department Subtotal	\$3,195,400

Storm Water

C00482	Chautauqua Area - Circle, Dixie, Oak, Addison, Luther, Wyckliffe		
		Storm Water Management	30,000
		Project Budget	<u>\$30,000</u>
C00680	Minor Storm System Improvements (CB Installations)		
		Storm Water Management	10,000
		Project Budget	<u>\$10,000</u>
C00896	Engineering for Chautauqua Area - Vincent, Wilberforce, Wesley, Froebel, Shakespeare		
		Storm Water Management	3,000
		Project Budget	<u>\$3,000</u>
		2019 Storm Water Subtotal	\$43,000

Wastewater

C00481	CSO Reduction Project - Old Town (Phase 3 - Dorchester South)		
		Grants & Other	45,000
		Wastewater Capital Improvements	72,600
		DC: Wastewater Sewers	32,400
		Project Budget	<u>\$150,000</u>

Wastewater

C00533	Old Town CSO I/I Study (Phase 4 - Dorchester North & Wm. East Area)		
		Wastewater Capital Improvements	90,000
		Grants & Other	60,000
		Project Budget	<u>\$150,000</u>
C00652	Old Town (Phase 2) CSO Flow Monitoring (Post repair program)		
		Wastewater Capital Improvements	30,000
		Grants & Other	20,000
		Project Budget	<u>\$50,000</u>
C00906	Chautauqua Area - (Dixie - Circle to Lakeshore)		
		Wastewater Capital Improvements	260,000
		Project Budget	<u>\$260,000</u>
C00907	Engineering - Chautauqua Area - (Froebel - Circle to Dead End)		
		Wastewater Capital Improvements	5,000
		Project Budget	<u>\$5,000</u>
		2019 Wastewater Subtotal	\$615,000

Water

C00485	Concession 6 Road - (RR55 to Line 2 Road)		
		Water Capital Improvements	46,265
		DC: Water Distribution	431,385
		Project Budget	<u>\$477,650</u>
C00486	Gage Street - (Gate St. to Victoria)		
		Water Capital Improvements	120,000
		Project Budget	<u>\$120,000</u>
C00487	Gate Street - (Centre to Johnson)		
		Water Capital Improvements	160,000
		Project Budget	<u>\$160,000</u>
C00488	King Street - (Johnson to Centre)		
		Water Capital Improvements	370,000
		Project Budget	<u>\$370,000</u>
C00489	Four Mile Creek Road - (Wall to Lakeshore)		
		Water Capital Improvements	40,000
		Project Budget	<u>\$40,000</u>
C00490	Engineering for Lakeshore Road - (Four Mile Creek Road to West)		
		Water Capital Improvements	12,000
		Project Budget	<u>\$12,000</u>

Water

C00491	Engineering Work for King Street - (Centre to John Street)		
	Water Capital Improvements		20,000
		Project Budget	\$20,000
C00504	Engineering for Commons Watermain - (Wellington to Ricardo)		
	Water Capital Improvements		25,000
		Project Budget	\$25,000
C00844	Queenston Road - (Townline to Airport)		
	DC: Water Distribution		234,000
	Water Capital Improvements		360,000
		Project Budget	\$594,000
		2019 Water Subtotal	\$1,818,650
		2019 subtotal	\$6,686,800

Corporate Services

C00517	2020 Corporate PC/Printer Replacement Program		
	Capital Reserve		48,750
		Project Budget	\$48,750
C00518	Replace Building Scanner for Records Management		
	Building Code Act		15,000
		Project Budget	\$15,000
C00521	Replace Financial System Printer		
	Capital Reserve		5,000
		Project Budget	\$5,000
C00522	2020 Network Equipment Upgrades and Enhancements		
	Capital Reserve		7,000
		Project Budget	\$7,000
C00523	Replace Financial SQL Server & OS & SQL		
	Capital Reserve		18,000
		Project Budget	\$18,000
C00524	Replace Financial Terminal Server & OS		
	Capital Reserve		15,000
		Project Budget	\$15,000
C00525	Replace Security Server & OS		
	Capital Reserve		10,000
		Project Budget	\$10,000
C00723	Replace Cameras and Monitors in Council Chambers		
	Capital Reserve		10,000
		Project Budget	\$10,000
C00724	Replace Laserfiche Server		
	Capital Reserve		18,000
		Project Budget	\$18,000
		2020 Corporate Services Subtotal	\$146,750

Fire & Emergency Services

C00250	2020 Protective Equipment		
	Capital Reserve		25,000
		Project Budget	\$25,000
C00512	2020 Miscellaneous Fire Fighting Equipment		
	Capital Reserve		10,000
		Project Budget	\$10,000

Fire & Emergency Services

C00515	HVAC Replacement at Station 5		
		Capital Reserve	45,000
		Project Budget	\$45,000
C00516	HVAC Replacement at Station 4		
		Capital Reserve	20,000
		Project Budget	\$20,000
		2020 Fire & Emergency Services Subtotal	\$100,000

Library

C00557	Router & Switch Replacement		
		Library Computer	8,000
		Project Budget	\$8,000
C00679	2020 Library Collection Development		
		DC: Library Facilities & Materials	31,500
		Library Development	3,500
		Project Budget	\$35,000
		2020 Library Subtotal	\$43,000

P & R Vehicles/Equipment

C00386	Purchase a 3/4 Ton 4x4 (replaces P518) with Dump Trailer (replaces P595)		
		Fleet Replacement	45,000
		Project Budget	\$45,000
C00405	Purchase a 3/4 Ton Truck (replaces P517)		
		Fleet Replacement	38,000
		Project Budget	\$38,000
C00408	Purchase a Riding Mower (replaces P567)		
		Fleet Replacement	56,000
		Project Budget	\$56,000
		2020 P & R Vehicles/Equipment Subtotal	\$139,000

Parking Operations

C00526	Coin Sorter		
		Parking Revenue	10,000
		Project Budget	\$10,000
C00527	Nelson Street Lot Resurfacing		
		Parking Revenue	60,000
		Project Budget	\$60,000
		2020 Parking Operations Subtotal	\$70,000

Parks, Recreation & Facilities

C00999	Court House Window Repairs Phase 1		
		Capital Reserve	35,000
		Project Budget	\$35,000
C01000	Library Roof Replacement		
		Capital Reserve	70,000
		Project Budget	\$70,000
C01001	Niagara Pool Filter Replacement		
		Park Dedication	20,000
		Project Budget	\$20,000
C01002	Niagara Pool Boiler Replacement		
		Park Dedication	25,000
		Project Budget	\$25,000
C01003	Virgil Sportspark Soccer Field/Parking Lot Lights		
		Capital Reserve	60,000
		Project Budget	\$60,000
C01004	St. Davids Pool Pump Replacement		
		Park Dedication	5,000
		Project Budget	\$5,000
C01005	Market Street Washrooms Roof Replacement		
		Capital Reserve	20,000
		Project Budget	\$20,000
C01006	Simcoe Park Pavers		
		Capital Reserve	130,000
		Project Budget	\$130,000
		2020 Parks, Recreation & Facilities Subtotal	\$365,000
PW Vehicles/Equipment			
C00555	5-Ton Truck Sterling (replaces W239)		
		Fleet Replacement	210,000
		Project Budget	\$210,000
C00556	2020 Miscellaneous Equipment		
		Fleet Replacement	8,000
		Project Budget	\$8,000
		2020 PW Vehicles/Equipment Subtotal	\$218,000

Roads Department

C00360	Engineering Paxton Lane - York to New Development		
	Capital Reserve		8,750
	DC: Roads, Sidewalks & Lights		8,750
		Project Budget	\$17,500
C00492	Line 4 Road - Bridge #2115 0.13km West of Concession 6 - Culvert Improvements		
	Capital Reserve		119,000
		Project Budget	\$119,000
C00493	Queenston Road - Airport to Niagara Stone Road - Road Construction		
	OCIF		195,245
	DC: Roads, Sidewalks & Lights		224,450
	Capital Reserve		597,255
	Grants & Other		183,050
		Project Budget	\$1,200,000
C00546	Line 1 Road - Concession 6 - Four Mile Creek - Road Construction		
	Capital Reserve		314,087
	Federal Gas Tax		445,913
	DC: Roads, Sidewalks & Lights		1,240,000
		Project Budget	\$2,000,000
C00548	Chautauqua Area - Road Resurfacing		
	Capital Reserve		225,000
		Project Budget	\$225,000
C00550	Guard Rail Installation TBD		
	Capital Reserve		60,000
		Project Budget	\$60,000
C00551	Concession 6 Road - Line1 to Line 2 - Engineering		
	DC: Roads, Sidewalks & Lights		49,375
	Capital Reserve		13,125
		Project Budget	\$62,500
C00626	Sidewalk Installation - Mississauga Street - Johnson - Gage		
	Capital Reserve		45,000
		Project Budget	\$45,000
C01092	Sidewalk Installation - Lorraine Street - FMCR to East		
	Capital Reserve		14,000
		Project Budget	\$14,000
		2020 Roads Department Subtotal	\$3,743,000

Storm Water

C00341	Engineering for Paxton Lane South End to York Road		
		Storm Water Management	20,000
		Project Budget	\$20,000
C00686	Minor Storm System Improvements (CB Installations)		
		Storm Water Management	10,000
		Project Budget	\$10,000
C00773	Chautauqua Area - Vincent, Wilberforce, Wesley, Froebel, Shakespeare		
		Storm Water Management	30,000
		Project Budget	\$30,000
		2020 Storm Water Subtotal	\$60,000

Transit

C01132	Replace Fort George Kiosk and Washrooms		
		Capital Reserve	550,000
		Project Budget	\$550,000
		2020 Transit Subtotal	\$550,000

Wastewater

C00434	CSO Reduction Project - Old Town (Phase 4 - Dorchester N.-Wm. E.)		
		Grants & Other	45,000
		Wastewater Capital Improvements	88,800
		DC: Wastewater Sewers	16,200
		Project Budget	\$150,000
C00534	Engineering Simcoe St. (Centre to Gage)		
		Wastewater Capital Improvements	8,000
		Project Budget	\$8,000
C00669	Old Town CSO I/I Study (Phase 5 - Mississauga Beach Area)		
		Grants & Other	60,000
		Wastewater Capital Improvements	90,000
		Project Budget	\$150,000
C00685	Old Town (Phase 3) CSO Flow Monitoring (Post repair program)		
		Grants & Other	20,000
		Wastewater Capital Improvements	30,000
		Project Budget	\$50,000
C00908	Chautauqua Area - Froebel - (Circle to Dead End)		
		Wastewater Capital Improvements	60,000
		Project Budget	\$60,000

Wastewater

C00909	Engineering - Johnson Street - (Dorchester to Mississagua)		
		Wastewater Capital Improvements	40,000
		Project Budget	\$40,000
C00910	Engineering - Simcoe Street - (John to Anne Street)		
		Wastewater Capital Improvements	12,000
		Project Budget	\$12,000
C00911	Engineering - Gate Street - (Mary to William Street)		
		Wastewater Capital Improvements	8,000
		Project Budget	\$8,000
		2020 Wastewater Subtotal	\$478,000

Water

C00349	Engineering Work for Paxton Lane - (at York and at South End)		
		Water Capital Improvements	4,500
		Project Budget	\$4,500
C00484	Queenston Rd. (Airport to RR55 - Service Replacements)		
		Water Capital Improvements	20,000
		Project Budget	\$20,000
C00507	Commons Watermain - (Wellington to Ricardo Street)		
		Water Capital Improvements	500,000
		Project Budget	\$500,000
C00537	Lakeshore Road - (Four Mile Creek Road to West)		
		Water Capital Improvements	150,000
		Project Budget	\$150,000
C00538	King Street - (Centre to John)		
		Water Capital Improvements	370,000
		Project Budget	\$370,000
C00541	Engineering Work for Concession 6 - (Line 1 to Line 2 Road)		
		DC: Water Distribution	23,400
		Water Capital Improvements	2,600
		Project Budget	\$26,000
C00542	Engineering Work for Simcoe Street - (Centre to Johnson)		
		Water Capital Improvements	20,000
		Project Budget	\$20,000
C00826	Engineering Work for Centre Street - (King to Regent Street)		
		Water Capital Improvements	10,000
		Project Budget	\$10,000

Water

C00827 Engineering Work for King Street - (Centre to Johnson Street)

	20,000
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	\$20,000
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	2020 Water Subtotal \$1,120,500
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	2020 subtotal \$7,033,250
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By-Law Enforcement

C00497	By-Law Enforcement Vehicle		
		By-Law Vehicle & Equipment	35,000
		Project Budget	\$35,000
		2021 By-Law Enforcement Subtotal	\$35,000

Corporate Services

C00735	Replace Engineering Plotter		
		Capital Reserve	20,000
		Project Budget	\$20,000
C00736	Aerial Ortho Imagery		
		Capital Reserve	15,000
		Project Budget	\$15,000
C00737	Replace Corporate Telephone System		
		Capital Reserve	100,000
		Project Budget	\$100,000
C00738	Replace Existing SQL Data Server & OS & APL		
		Capital Reserve	18,000
		Project Budget	\$18,000
C00739	New Backup SAN (For Data Going Off Site)		
		Capital Reserve	10,000
		Project Budget	\$10,000
C00740	Install NAS Mass Corporate Data System		
		Capital Reserve	15,000
		Project Budget	\$15,000
C00741	Replace Existing Firewall/Router		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00742	Replace Mail Spam Filter Appliance		
		Capital Reserve	5,500
		Project Budget	\$5,500
C00750	2021 Corporate PC/Printer Replacement Program		
		Capital Reserve	48,750
		Project Budget	\$48,750
C00751	2021 Network Equipment Upgrades and Enhancements		
		Capital Reserve	7,000
		Project Budget	\$7,000
		2021 Corporate Services Subtotal	\$246,250

Fire & Emergency Services

C00253	2021 Protective Equipment		
		Capital Reserve	25,000
			<hr/>
		Project Budget	\$25,000
C00478	2021 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
			<hr/>
		Project Budget	\$10,000
		2021 Fire & Emergency Services Subtotal	\$35,000

Library

C00127	2021 Library Furniture Replacement		
		Library Development	5,000
			<hr/>
		Project Budget	\$5,000
C00167	Staff Computer Upgrade		
		Library Computer	14,000
			<hr/>
		Project Budget	\$14,000
C00681	2021 Library Collection Development		
		DC: Library Facilities & Materials	30,600
		Library Development	3,400
			<hr/>
		Project Budget	\$34,000
		2021 Library Subtotal	\$53,000

P & R Vehicles/Equipment

C00410	Purchase a Riding Mower (replaces P568)		
		Fleet Replacement	50,000
			<hr/>
		Project Budget	\$50,000
		2021 P & R Vehicles/Equipment Subtotal	\$50,000

Parking Operations

C00474	Parking Vehicle Replacement		
		Parking Revenue	35,000
			<hr/>
		Project Budget	\$35,000
		2021 Parking Operations Subtotal	\$35,000

Parks, Recreation & Facilities

C01007	Community Centre Lawn Bowling Carpet Replacement		
		Capital Reserve	125,000
			<hr/>
		Project Budget	\$125,000
C01008	Court House Window Repairs Phase 2		
		Capital Reserve	35,000
			<hr/>
		Project Budget	\$35,000

Parks, Recreation & Facilities

C01009	Court House Door Hardware Replacement		
	Capital Reserve		30,000
		Project Budget	\$30,000
C01010	Memorial Park Tennis Court Light & Post Replacement		
	Park Dedication		70,000
		Project Budget	\$70,000
C01011	Market Street Washroom HVAC Replacement		
	Capital Reserve		15,000
		Project Budget	\$15,000
C01012	Market Street Washroom Renovations		
	Capital Reserve		30,000
		Project Budget	\$30,000
		2021 Parks, Recreation & Facilities Subtotal	\$305,000

PW Vehicles/Equipment

C00257	Mini Van Uplander (replaces 231)		
	Fleet Replacement		24,000
		Project Budget	\$24,000
C00311	Mini Van Montana (replaces 233)		
	Fleet Replacement		24,000
		Project Budget	\$24,000
C00363	Mini Van Montana (replaces 230)		
	Fleet Replacement		25,000
		Project Budget	\$25,000
C00505	Sidewalk Plow (replaces 405)		
	Fleet Replacement		110,000
		Project Budget	\$110,000
C00653	1/2 Ton Pick-up replaces W236		
	Fleet Replacement		25,000
		Project Budget	\$25,000
		2021 PW Vehicles/Equipment Subtotal	\$208,000

Roads Department

C00399	Paxton Lane - York to New Development - Road Construction		
	Capital Reserve		25,000
	DC: Roads, Sidewalks & Lights		175,000
	Federal Gas Tax		150,000
		Project Budget	\$350,000

Roads Department

C00543	Line 4 Road - Bridge #2112 (0.43 East of Con. 3 Road) Bridge Improvements		
	Capital Reserve		20,000
		Project Budget	\$20,000
C00552	Engineering for Green Street - Flynn to Niagara		
	Capital Reserve		12,900
	DC: Roads, Sidewalks & Lights		17,100
		Project Budget	\$30,000
C00658	Sidewalk Installation - Mississauga Street - Gage to Centre		
	Capital Reserve		45,000
		Project Budget	\$45,000
C00726	Concession 6 Road - Line 1 to 2 - Road Construction		
	OCIF		195,245
	DC: Roads, Sidewalks & Lights		987,500
	Capital Reserve		67,255
		Project Budget	\$1,250,000
C00729	Johnson Street - Dorchester to Gate - Road Resurfacing		
	Capital Reserve		20,000
	Federal Gas Tax		100,000
		Project Budget	\$120,000
C00730	Simcoe Street - John to Anne - Road Resurfacing		
	Capital Reserve		25,000
		Project Budget	\$25,000
C00731	Gate Street - Mary to William - Road Resurfacing		
	Capital Reserve		25,000
		Project Budget	\$25,000
C00732	Townline Road - Line 1 to Lakeshore Road		
	DC: Roads, Sidewalks & Lights		45,000
	Capital Reserve		39,087
	Federal Gas Tax		95,913
		Project Budget	\$180,000
C00733	Guard Rail Installation TBD		
	Capital Reserve		60,000
		Project Budget	\$60,000
C00752	Engineering Work for Queenston Street - Dumfries to Clarence		
	Capital Reserve		40,000
		Project Budget	\$40,000

Roads Department

C01095	Line 2 Road - Concession 6 to Niagara Stone Road		
		Capital Reserve	10,000
		Federal Gas Tax	100,000
		Project Budget	\$110,000
C01096	Sidewalk Installation - Queenston Street - Niagara River Parkway to N.S. Bridge		
		Capital Reserve	23,000
		Project Budget	\$23,000
		2021 Roads Department Subtotal	\$2,278,000

Storm Water

C00233	Design - Queenston Street - Dumfries to Clarence and Potentially 2 Outlets		
		Storm Water Management	25,000
		Project Budget	\$25,000
C00388	Paxton Lane - South End to York Road		
		Storm Water Management	244,000
		Project Budget	\$244,000
C00536	Engineering for Green Street - Flynn to Niagara		
		Storm Water Management	24,000
		Project Budget	\$24,000
C00691	Minor Storm System Improvements (CB Installations)		
		Storm Water Management	10,000
		Project Budget	\$10,000
		2021 Storm Water Subtotal	\$303,000

Wastewater

C00663	Simcoe Street (Centre-Gage)		
		Wastewater Capital Improvements	70,000
		Project Budget	\$70,000
C00687	CSO Reduction Project - Old Town (Phase 5 - Mississauga Beach Area)		
		Grants & Other	45,000
		Wastewater Capital Improvements	105,000
		Project Budget	\$150,000
C00692	Old Town (Phase 4) CSO Flow Monitoring (Post repair program)		
		Grants & Other	20,000
		Wastewater Capital Improvements	30,000
		Project Budget	\$50,000

Wastewater

C00823	Engineering - Mississauga Street - (Johnson to Queen)		
		Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
C00912	Johnson Street - (Dorchester to Mississauga)		
		Wastewater Capital Improvements	240,000
		Project Budget	\$240,000
C00913	Simcoe Street - (John to Anne Street)		
		Wastewater Capital Improvements	115,000
		Project Budget	\$115,000
C00914	Gate Street - (Mary to William Street)		
		Wastewater Capital Improvements	75,000
		Project Budget	\$75,000
C00915	Engineering - Green Street - (Flynn to Niagara)		
		Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
C00916	Engineering - Wellington Street - (Picton to Queens Parade)		
		Wastewater Capital Improvements	5,000
		Project Budget	\$5,000
C00917	Engineering - Gate Street - (John to Mary)		
		Wastewater Capital Improvements	10,000
		Project Budget	\$10,000
		2021 Wastewater Subtotal	\$765,000

Water

C00391	Paxton Lane - (South End to York Road)		
		Water Capital Improvements	90,000
		Project Budget	\$90,000
C00508	Concession 6 -Road - (Line 1 to Line 2 Road)		
		Water Capital Improvements	50,000
		DC: Water Distribution	435,000
		Project Budget	\$485,000
C00510	Simcoe Street - (Centre to Johnson Street)		
		Water Capital Improvements	260,000
		Project Budget	\$260,000
C00511	Engineering Work for Regent Street - (John to Anne)		
		Water Capital Improvements	8,000
		Project Budget	\$8,000

Water

C00513	Engineering Work for Niagara River Parkway - (Highlander to Dumfries)		
	Water Capital Improvements		10,000
		Project Budget	\$10,000
C00519	Engineering Work for Ball Street - (Ricardo to Delatre)		
	Water Capital Improvements		8,000
		Project Budget	\$8,000
C00828	Centre Street - (King to Regent Street)		
	Water Capital Improvements		130,000
		Project Budget	\$130,000
C00829	King Street - (Centre to Johnson Street)		
	Water Capital Improvements		300,000
		Project Budget	\$300,000
C00830	Engineering Work for Melville - (Ricardo to Byron Streets)		
	Water Capital Improvements		15,000
		Project Budget	\$15,000
C00832	Engineering Work for Line 2 Road - (Concession 4 to Four Mile Creek Road)		
	Water Capital Improvements		45,000
		Project Budget	\$45,000
		2021 Water Subtotal	\$1,351,000
		2021 subtotal	\$5,664,250

Building Services

C00467	Building Services Vehicle		
		Building Services Equipment	35,000
		Project Budget	\$35,000
		2022 Building Services Subtotal	\$35,000

Corporate Services

C00743	2022 Corporate PC/Printer Replacement Program		
		Capital Reserve	48,750
		Project Budget	\$48,750
C00744	2022 Network Equipment Upgrades and Enhancements		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00745	Council Chambers Technology Improvements		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00747	Replace Existing Lotus Notes/Database Server & OS		
		Capital Reserve	18,000
		Project Budget	\$18,000
C00748	Replace Existing Firewall/Router		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00749	Replace Microphones and Audio System in Council Chambers		
		Capital Reserve	15,000
		Project Budget	\$15,000
C00945	New Council Technology and Communication Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000
C00946	Network Server Uninterrupted Power Supply and Surge Protectors		
		Capital Reserve	10,000
		Project Budget	\$10,000
		2022 Corporate Services Subtotal	\$122,750

Fire & Emergency Services

C00274	2022 Protective Equipment		
		Capital Reserve	25,000
		Project Budget	\$25,000

Fire & Emergency Services

C00501	2022 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
			<hr/>
		Project Budget	\$10,000
			<hr/>
		2022 Fire & Emergency Services Subtotal	\$35,000

Library

C00106	2022 Library Collection Development		
		DC: Library Facilities & Materials	29,700
		Library Development	3,300
			<hr/>
		Project Budget	\$33,000
			<hr/>
C00958	Server Replacement		
		Library Computer	8,000
			<hr/>
		Project Budget	\$8,000
			<hr/>
		2022 Library Subtotal	\$41,000

P & R Vehicles/Equipment

C00962	Purchase a Mower - P565		
		Fleet Replacement	24,000
			<hr/>
		Project Budget	\$24,000
			<hr/>
		2022 P & R Vehicles/Equipment Subtotal	\$24,000

Parks, Recreation & Facilities

C00421	Alumazorb Ceiling Replacement		
		Capital Reserve	50,000
			<hr/>
		Project Budget	\$50,000
			<hr/>
C00429	Centennial Arena Board Replacement		
		Capital Reserve	50,000
			<hr/>
		Project Budget	\$50,000
			<hr/>
C00431	Community Centre Fitness Equipment Replacement		
		Capital Reserve	20,000
			<hr/>
		Project Budget	\$20,000
			<hr/>
C01013	Memorial Park Pavillion Shingles Replacement		
		Capital Reserve	17,000
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		Project Budget	\$17,000
			<hr/>
C01014	Niagara Pool Diving Board Replacement		
		Park Dedication	20,000
			<hr/>
		Project Budget	\$20,000
			<hr/>

Parks, Recreation & Facilities

C01015	St. Davids Pool Replacement of Flat Roof		
		Park Dedication	20,000
		Project Budget	\$20,000
C01016	Virgil Sportpark Tennis Court Light Replacement		
		Park Dedication	5,000
		Project Budget	\$5,000
C01017	Main Administration Building Elevator Replacement		
		Capital Reserve	60,000
		Project Budget	\$60,000
C01018	Garrison Village Playground Replacement		
		Park Dedication	90,000
		Project Budget	\$90,000
		2022 Parks, Recreation & Facilities Subtotal	\$332,000

PW Vehicles/Equipment

C00314	1/2 Ton Pick-up Dodge (replaces 232)		
		Fleet Replacement	25,000
		Project Budget	\$25,000
C00455	1-Ton 4x4 c/w Plow (replaces W241)		
		Fleet Replacement	45,000
		Project Budget	\$45,000
C00459	Mini Ford Pick-up -(replaces 240)		
		Fleet Replacement	25,000
		Project Budget	\$25,000
C00633	2022 Miscellaneous Equipment		
		Fleet Replacement	8,000
		Project Budget	\$8,000
C00654	1-Ton Dump Truck replaces W242		
		Fleet Replacement	45,000
		Project Budget	\$45,000
C00657	1/2 Ton Pic-up (replaces W245)		
		Fleet Replacement	30,000
		Project Budget	\$30,000
C00694	1/2 Ton Pick-up (replaces W247)		
		Fleet Replacement	30,000
		Project Budget	\$30,000
		2022 PW Vehicles/Equipment Subtotal	\$208,000

Roads Department

C00500	Engineering for Partition and Kent Streets - Niagara Parkway to Queenston		
	Capital Reserve		40,000
		Project Budget	\$40,000
C00661	Sidewalk Installation - Taylor Road - Glendale to South		
	Capital Reserve		51,000
		Project Budget	\$51,000
C00727	Green Street - Flynn to Niagara - Road Construction		
	Capital Reserve		67,600
	Federal Gas Tax		147,400
	DC: Roads, Sidewalks & Lights		285,000
		Project Budget	\$500,000
C00754	Queenston Street - Dumfries to Clarence - Road Construction		
	Federal Gas Tax		298,513
	Capital Reserve		61,487
		Project Budget	\$360,000
C00756	Niven Road - Lakeshore Road to Village Road Road Resurfacing		
	Capital Reserve		190,000
		Project Budget	\$190,000
C00757	Wellington Street - Picton to Castlereagh Road Resurfacing		
	Capital Reserve		70,000
		Project Budget	\$70,000
C00758	Guard Rail Installation TBD		
	Capital Reserve		60,000
		Project Budget	\$60,000
C00761	Engineering - Flynn Street - Rye to Charlotte		
	Capital Reserve		28,400
	DC: Roads, Sidewalks & Lights		11,600
		Project Budget	\$40,000
C01098	Line 1 Road - Concession 7 to Townline (Grantham) Road Resurfacing		
	DC: Roads, Sidewalks & Lights		108,800
	Capital Reserve		61,200
		Project Budget	\$170,000
C01099	Ball Street - Ricardo to Delatre to Lockhart R/A Road Resurfacing		
	Capital Reserve		50,000
		Project Budget	\$50,000

Roads Department

C01101	Mississauga Street - Queen to Johnson to Gage to Centre to Wm. to Mary Road Resurfacing		
		OCIF	195,245
		Capital Reserve	54,755
		Project Budget	<u>\$250,000</u>
C01102	Gate Street - Anne to John to Mary Road Resurfacing		
		Capital Reserve	60,000
		Project Budget	<u>\$60,000</u>
C01103	Warner Road - Tanbark to Concession 5 to QEW Road Resurfacing (Cold Mix)		
		Capital Reserve	104,000
		Project Budget	<u>\$104,000</u>
C01104	Sidewalk Installation - Nassau Street - Queen to Johnson		
		Capital Reserve	20,000
		Project Budget	<u>\$20,000</u>
C01122	Niagara Boulevard Study-Design (@ One mile Creek - Watershed Plan)		
		Capital Reserve	30,000
		Project Budget	<u>\$30,000</u>
		2022 Roads Department Subtotal	\$1,995,000

Storm Water

C00291	Queenston Street Storm Sewer - Dumfries to Clarence		
		DC: Storm Sewers	4,906
		Storm Water Management	285,094
		Project Budget	<u>\$290,000</u>
C00483	Engineering for Partition and Kent Street - Niagara River Parkway to Queenston Street		
		Storm Water Management	30,000
		Project Budget	<u>\$30,000</u>
C00774	Green Street - Flynn to Niagara		
		DC: Storm Sewers	54,000
		Storm Water Management	162,000
		Project Budget	<u>\$216,000</u>
C00777	Engineering for Flynn St. - Rye to Charlotte		
		Storm Water Management	20,000
		Project Budget	<u>\$20,000</u>

Storm Water

C00892	Minor Storm System Improvements (CB Installations)		
		Storm Water Management	10,000
		Project Budget	\$10,000
		2022 Storm Water Subtotal	\$566,000

Wastewater

C00918	Green Street - Flynn to Niagara		
		Wastewater Capital Improvements	240,000
		Project Budget	\$240,000
C00919	Wellington Street - (at Picton-Queens Parade)		
		Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
C00920	Gate Street - (John to Mary Street)		
		Wastewater Capital Improvements	70,000
		Project Budget	\$70,000
C00921	Engineering - Flynn Street - Rye to Charlotte		
		Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
C00926	Mississauga Street - (Johnson to Queen)		
		Wastewater Capital Improvements	120,000
		Project Budget	\$120,000
C00961	Old Town (Phase 5) CSO Flow Monitoring (Post repair program)		
		Grants & Other	20,000
		Wastewater Capital Improvements	30,000
		Project Budget	\$50,000
		2022 Wastewater Subtotal	\$530,000

Water

C00520	Regent Street - (John to Anne)		
		Water Capital Improvements	60,000
		Project Budget	\$60,000
C00528	Engineering Work for Wellington Street - (Picton to Castlereagh)		
		Water Capital Improvements	20,000
		Project Budget	\$20,000
C00529	Niagara River Parkway - (Highlander to Dumfries)		
		Water Capital Improvements	80,000
		Project Budget	\$80,000

Water

C00532	Ball Street - (Ricardo to Delatre)		
		Water Capital Improvements	60,000
		Project Budget	\$60,000
C00833	Melville Street - (Ricardo to Byron)		
		Water Capital Improvements	150,000
		Project Budget	\$150,000
C00835	Line 2 Road - (Concession 4 to Four Mile Creek Road))		
		Water Capital Improvements	600,000
		Project Budget	\$600,000
C00836	Engineering Work for Niagara Stone Road - (Line 3 to Line 4 Road)		
		Water Capital Improvements	35,000
		Project Budget	\$35,000
C00837	Engineering Work for Dorchester - (Mary to John West)		
		Water Capital Improvements	10,000
		Project Budget	\$10,000
		2022 Water Subtotal	\$1,015,000
		2022 subtotal	\$4,903,750

Building Services

C00471	Building Services Vehicle		
		Building Services Equipment	35,000
		Project Budget	\$35,000
		2023 Building Services Subtotal	\$35,000

Corporate Services

C00712	Replace Door Access & Exterior Video Cameras		
		Capital Reserve	15,000
		Project Budget	\$15,000
C00746	Purchase Aerial Photos from Niagara Region		
		Capital Reserve	5,000
		Project Budget	\$5,000
C00765	2023 Corporate PC/Printer Replacement Program		
		Capital Reserve	48,750
		Project Budget	\$48,750
C00766	2023 Network Equipment Upgrades and Enhancements		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00767	Replace Virtual Server		
		Capital Reserve	18,000
		Project Budget	\$18,000
C00768	Purchase New PDC & File Server & OS		
		Capital Reserve	10,000
		Project Budget	\$10,000
		2023 Corporate Services Subtotal	\$103,750

Fire & Emergency Services

C00285	2023 Protective Equipment		
		Capital Reserve	25,000
		Project Budget	\$25,000
C00480	2023 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000
		2023 Fire & Emergency Services Subtotal	\$35,000

Library			
C00107	2023 Library Collection Development		
		DC: Library Facilities & Materials	28,800
		Library Development	3,200
		Project Budget	<u>\$32,000</u>
C00128	2023 Furniture Replacement		
		Library Development	5,000
		Project Budget	<u>\$5,000</u>
		2023 Library Subtotal	\$37,000
P & R Vehicles/Equipment			
C00430	Purchase a 1 Ton Truck (replaces P520)		
		Fleet Replacement	60,000
		Project Budget	<u>\$60,000</u>
C00456	Purchase a 1 Ton Truck with Dump Box (replaces P519)		
		Fleet Replacement	60,000
		Project Budget	<u>\$60,000</u>
C00461	Purchase a Trailer (replaces P590)		
		Fleet Replacement	12,000
		Project Budget	<u>\$12,000</u>
C00462	Purchase a 3/4 Ton 4X4 Truck (replaces P521)		
		Fleet Replacement	45,000
		Project Budget	<u>\$45,000</u>
		2023 P & R Vehicles/Equipment Subtotal	\$177,000
Parks, Recreation & Facilities			
C00433	Centennial Arena Compressor Replacement		
		Capital Reserve	60,000
		Project Budget	<u>\$60,000</u>
C00454	MCU Arena Board Replacement		
		Capital Reserve	50,000
		Project Budget	<u>\$50,000</u>
C01019	Centennial Arena Roof Replacement		
		Capital Reserve	60,000
		Project Budget	<u>\$60,000</u>
C01020	Meridian Credit Union Arena Condensor Replacement		
		Capital Reserve	50,000
		Project Budget	<u>\$50,000</u>

Parks, Recreation & Facilities

C01021	Meridian Credit Union Arena Chiller Replacement		
	Capital Reserve		50,000
		Project Budget	\$50,000
C01022	Meridian Credit Union Arena Light Replacement		
	Capital Reserve		40,000
		Project Budget	\$40,000
C01023	Meridian Credit Union Arena Boiler Replacement		
	Capital Reserve		20,000
		Project Budget	\$20,000
C01024	Meridian Credit Union Arena Compressor Replacement - 50 HP x 2		
	Capital Reserve		120,000
		Project Budget	\$120,000
C01025	Meridian Credit Union Arena Olympia Room Boiler Replacement		
	Capital Reserve		20,000
		Project Budget	\$20,000
	2023 Parks, Recreation & Facilities Subtotal		\$470,000

PW Vehicles/Equipment

C00656	1-Ton Dump Truck (replaces W228)		
	Fleet Replacement		40,000
		Project Budget	\$40,000
C00662	Miscellaneous Equipment		
	Fleet Replacement		8,000
		Project Budget	\$8,000
C00689	Trackless c/w Plow		
	Fleet Replacement		125,000
		Project Budget	\$125,000
C00693	2023 Miscellaneous Equipment		
	Fleet Replacement		8,000
		Project Budget	\$8,000
C00784	GMC Crew Cab Pick-up (replaces 223)		
	Fleet Replacement		30,000
		Project Budget	\$30,000
	2023 PW Vehicles/Equipment Subtotal		\$211,000

Roads Department

C00547	Partition and Kent Streets - Niagara Parkway to Queenston - Road Construction		
		Capital Reserve	54,087
		Federal Gas Tax	445,913
		Project Budget	\$500,000
C00688	Road Resurfacing - Line 8 - Niagara Parkway to Concession 1		
		Capital Reserve	150,000
		Project Budget	\$150,000
C00703	Road Resurfacing - Concession 6 - York Road to Niagara Falls Border		
		Capital Reserve	190,000
		Project Budget	\$190,000
C00728	Road Resurfacing - King Street - (Queen to Johnson)		
		Capital Reserve	60,000
		Project Budget	\$60,000
C00734	Sidewalk Installation - Mississaugua St - Centre to Mary		
		Capital Reserve	45,000
		Project Budget	\$45,000
C00753	Niagara Blvd. - Culvert Improvements		
		Capital Reserve	300,000
		Project Budget	\$300,000
C00760	Concession Road 1 - Line 9 to Line 8 Road Resurfacing		
		Capital Reserve	140,000
		Project Budget	\$140,000
C00762	Weatherstone Court - Charlotte to End Road Resurfacing		
		Capital Reserve	40,000
		Project Budget	\$40,000
C00763	Guard Rail Installation TBD		
		Capital Reserve	60,000
		Project Budget	\$60,000
C00764	Engineering for Clarence Street - Queenston Street to Niagara River Parkway		
		Capital Reserve	25,000
		Project Budget	\$25,000
C00783	Engineering for Wellington St. - Picton to Byron		
		Capital Reserve	15,000
		Project Budget	\$15,000

Roads Department

C00871	Road Construction - Flynn Street - Rye to Charlotte		
		OCIF	195,245
		Capital Reserve	88,755
		DC: Roads, Sidewalks & Lights	116,000
		Project Budget	<u>\$400,000</u>
C01105	Warner Road - Concession 6 to Dead End East (Coldmix)		
		Capital Reserve	240,000
		Project Budget	<u>\$240,000</u>
C01106	Nassau Street - William to North and South		
		Capital Reserve	31,000
		Project Budget	<u>\$31,000</u>
		2023 Roads Department Subtotal	\$2,196,000

Storm Water

C00535	Partition and Kent Streets - Niagara River Parkway to Queenston Street		
		Storm Water Management	400,000
		Project Budget	<u>\$400,000</u>
C00778	Flynn Street - Rye to Charlotte		
		DC: Storm Sewers	69,300
		Storm Water Management	180,700
		Project Budget	<u>\$250,000</u>
C00779	Engineering for Wellington - Picton to Bryon		
		Storm Water Management	2,000
		Project Budget	<u>\$2,000</u>
C00924	Minor Storm System Improvements (CB Installations)		
		Storm Water Management	10,000
		Project Budget	<u>\$10,000</u>
C00933	Engineering for Clarence Street - Queenston Street to Niagara River Parkway		
		Storm Water Management	20,000
		Project Budget	<u>\$20,000</u>
		2023 Storm Water Subtotal	\$682,000

Wastewater

C00922	Flynn - Rye to Charlotte Street		
		Wastewater Capital Improvements	320,000
		Project Budget	<u>\$320,000</u>

Wastewater

C00923	Engineering - Christopher Ct. - East of Charlotte		
		Wastewater Capital Improvements	20,000
		Project Budget	\$20,000
C01055	Engineering Mary Street - (Dorchester to Mississauga)		
		Wastewater Capital Improvements	40,000
		Project Budget	\$40,000
		2023 Wastewater Subtotal	\$380,000

Water

C00553	Wellington Street - (Picton to Castlereagh)		
		Water Capital Improvements	250,000
		Project Budget	\$250,000
C00575	Engineering Work for Butler Street - (William to Centre)		
		Water Capital Improvements	40,000
		Project Budget	\$40,000
C00838	Niagara Stone Road - (Line 3 to Line 4 Road)		
		Water Capital Improvements	450,000
		Project Budget	\$450,000
C00839	Dorchester St. - (Mary to John West)		
		Water Capital Improvements	130,000
		Project Budget	\$130,000
C00841	Engineering Work for Townline - (Queenston to South End)		
		Water Capital Improvements	8,000
		Project Budget	\$8,000
C00842	Engineering Work for John Street West - (Gate to Regent)		
		Water Capital Improvements	20,000
		Project Budget	\$20,000
		2023 Water Subtotal	\$898,000
		2023 subtotal	\$5,224,750

Corporate Services

C00860	2024 Corporate PC/Printer Replacement Program		
		Capital Reserve	48,750
		Project Budget	\$48,750
C00861	2024 Network Equipment Upgrades and Enhancements		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00862	Replace Engineering HP 5550 Printer		
		Capital Reserve	5,000
		Project Budget	\$5,000
C00863	Corporate Vehicle GPS Tracking System		
		Capital Reserve	18,000
		Project Budget	\$18,000
C00864	Replace Active Directory Server & Operating System		
		Capital Reserve	5,000
		Project Budget	\$5,000
C00865	Replace Quickr Server		
		Capital Reserve	10,000
		Project Budget	\$10,000
C00866	Replace Financial Archive Server		
		Capital Reserve	5,000
		Project Budget	\$5,000
C00867	Repalce Cameras in Council Chambers		
		Capital Reserve	10,000
		Project Budget	\$10,000
C00868	Replace Existing Firewall/Router		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00869	Replace Mail Spam Filter Appliance		
		Capital Reserve	5,500
		Project Budget	\$5,500
C00870	Corporate VPV - Host Server		
		Capital Reserve	10,000
		Project Budget	\$10,000
		2024 Corporate Services Subtotal	\$131,250

Fire & Emergency Services

C00714	2024 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
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		Project Budget	\$10,000
C00715	Pumper 3 Replacement		
		Capital Reserve	450,000
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		Project Budget	\$450,000
C00722	2024 Protective Equipment		
		Capital Reserve	25,000
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		Project Budget	\$25,000
		2024 Fire & Emergency Services Subtotal	\$485,000

Library

C00150	Public Computer Upgrade		
		Library Computer	13,000
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		Project Budget	\$13,000
C00787	2024 Library Collection Development		
		Library Development	3,100
		DC: Library Facilities & Materials	27,900
			<hr/>
		Project Budget	\$31,000
		2024 Library Subtotal	\$44,000

P & R Vehicles/Equipment

C00806	Purchase a 1/2 Ton Truck (to replace P511)		
		Fleet Replacement	40,000
			<hr/>
		Project Budget	\$40,000
C00807	Purchase a 4 X 4 Truck (to replace P510)		
		Fleet Replacement	60,000
			<hr/>
		Project Budget	\$60,000
C00808	Purchase a Water Trailer (to replace P591)		
		Fleet Replacement	13,000
			<hr/>
		Project Budget	\$13,000
		2024 P & R Vehicles/Equipment Subtotal	\$113,000

Parking Operations

C00540	Handheld Ticketers (4 Units)		
		Parking Revenue	35,000
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		Project Budget	\$35,000

Parking Operations

C00853	Regent Street Lot Resurfacing		
		Parking Revenue	15,000
			<hr/>
		Project Budget	\$15,000
			<hr/>
		2024 Parking Operations Subtotal	\$50,000

Parks, Recreation & Facilities

C01026	Library Exit Doors		
		Capital Reserve	17,000
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		Project Budget	\$17,000
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C01027	Queen's Royal Park Washroom Roof Replacement		
		Park Dedication	20,000
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		Project Budget	\$20,000
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C01028	Main Administration Building Exterior Door Replacement		
		Capital Reserve	25,000
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		Project Budget	\$25,000
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C01029	Simcoe Park Playground Equipment		
		Park Dedication	95,000
			<hr/>
		Project Budget	\$95,000
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C01030	St. Davids Pool Replacement or Splash Pad Installation		
		Donations	600,000
			<hr/>
		Park Dedication	600,000
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		Project Budget	\$1,200,000
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C01031	Pumphouse HVAC Replacement		
		Capital Reserve	30,000
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		Project Budget	\$30,000
			<hr/>
C01032	Pumphouse Washroom Replacement		
		Capital Reserve	15,000
			<hr/>
		Project Budget	\$15,000
			<hr/>
		2024 Parks, Recreation & Facilities Subtotal	\$1,402,000

PW Vehicles/Equipment

C00817	5 Ton Truck International (replaces 238)		
		Fleet Replacement	210,000
			<hr/>
		Project Budget	\$210,000
			<hr/>
C00818	2024 Miscellaneous Equipment		
		Fleet Replacement	8,000
			<hr/>
		Project Budget	\$8,000
			<hr/>
		2024 PW Vehicles/Equipment Subtotal	\$218,000

Roads Department

C00659	Engineering for Firelane 11A - Bridge No. 4 Replacement		
		Capital Reserve	50,000
		Project Budget	\$50,000
C00755	Clarence Street - Queenston Street to Niagara River Parkway Road Construction		
		Federal Gas Tax	248,513
		Capital Reserve	51,487
		Project Budget	\$300,000
C00759	Line 7 Road - 0.78 km East of Four Mile Creek - Culvert Improvements		
		Capital Reserve	132,000
		Project Budget	\$132,000
C00873	Road Construction - Wellington St - (Picton to Byron)		
		Capital Reserve	150,000
		Project Budget	\$150,000
C00875	Guard Rail Installation TBD		
		Capital Reserve	60,000
		Project Budget	\$60,000
C00876	Sidewalk Installation - Willaim St - Nassau to Circle		
		Capital Reserve	37,000
		Project Budget	\$37,000
C00877	Road Resurfacing - Henegan and Walker Road		
		Capital Reserve	160,000
		Project Budget	\$160,000
C00878	Road Resurfacing - Line 8 Road - Concession 2 to Four Mile Creek Road		
		Federal Gas Tax	197,400
		Capital Reserve	52,600
		Project Budget	\$250,000
C00879	Road Resurfacing - Line 8 Road - Concession 1 to Concession 2		
		Capital Reserve	170,000
		Project Budget	\$170,000
C00880	Road Resurfacing - Newark - Johnson to Queen		
		Capital Reserve	25,000
		Project Budget	\$25,000
C00881	Road Resurfacing - Glendale Ave. East - Glendale to Dead End		
		Capital Reserve	75,000
		Project Budget	\$75,000

Roads Department

C00882	Engineering for Walnut Street - Queenston Street to Princess Street		
	Capital Reserve		15,000
		Project Budget	\$15,000
C00883	Engineering for Princess Street - Maple North to Dead End		
	Capital Reserve		25,000
		Project Budget	\$25,000
C00884	Engineering for Gage Street - Mississagua to Dorchester		
	Capital Reserve		40,000
		Project Budget	\$40,000
C01107	Townline (Grantham) Road - Line 1 to Line 2 to Scott		
	OCIF		195,245
	Capital Reserve		29,755
		Project Budget	\$225,000
C01108	Melville Street - Byron to Ricardo Road Resurfacing		
	Capital Reserve		65,000
		Project Budget	\$65,000
C01109	Centre Street - Gate to Victoria to Regent Road Resurfacing		
	Capital Reserve		80,000
		Project Budget	\$80,000
C01110	Warner Road - Concession 6 to QEW to Dead End North Road Resurfacing (Cold Mix)		
	Capital Reserve		286,000
		Project Budget	\$286,000
C01111	Sidewalk Installation - Gage Street - King to Regent		
	Capital Reserve		20,000
		Project Budget	\$20,000
		2024 Roads Department Subtotal	\$2,165,000

Storm Water

C00898	Clarence Street - Queenston Street to Niagara River Parkway		
	Storm Water Management		200,000
		Project Budget	\$200,000
C00899	Wellington Street - Picton to Byron		
	Storm Water Management		25,000
		Project Budget	\$25,000

Storm Water

C00929	Engineering for Walnut Street - Queenston St. to Princess		
		Storm Water Management	10,000
		Project Budget	\$10,000
C00930	Engineering for Princess Street - Maple to Walnut to North Dead End		
		Storm Water Management	30,000
		Project Budget	\$30,000
C00931	Engineering for Gage Street - Mississauga St. to Dorchester		
		Storm Water Management	30,000
		Project Budget	\$30,000
C01059	Minor Storm System Improvements (CB Installations)		
		Storm Water Management	10,000
		Project Budget	\$10,000
		2024 Storm Water Subtotal	\$305,000

Transit

C01133	Electronic Annunciator Boards		
		Capital Reserve	15,000
		Project Budget	\$15,000
C01134	Replacement Bike Racks		
		Capital Reserve	5,000
		Project Budget	\$5,000
C01135	Bus Parking Lot Expansion		
		Capital Reserve	120,000
		Project Budget	\$120,000
		2024 Transit Subtotal	\$140,000

Wastewater

C00925	Christopher Court - East of Charlotte Street		
		Wastewater Capital Improvements	65,000
		Project Budget	\$65,000
C01056	Mary Street - (Dorchester to Mississauga)		
		Wastewater Capital Improvements	240,000
		Project Budget	\$240,000
C01057	Engineering Mary Street - (Mississauga to Victoria)		
		Wastewater Capital Improvements	40,000
		Project Budget	\$40,000

Wastewater

C01058	Engineering Gage Street - (Mississauga to Dorchester)		
		Wastewater Capital Improvements	20,000
		Project Budget	\$20,000
		2024 Wastewater Subtotal	\$365,000

Water

C00843	Butler Street - (William to Centre Street)		
		Water Capital Improvements	125,000
		Project Budget	\$125,000
C00845	Townline Road - (Queenston to South End)		
		Water Capital Improvements	80,000
		Project Budget	\$80,000
C00846	John Street - (Gate to Regent)		
		Water Capital Improvements	200,000
		Project Budget	\$200,000
C00847	Engineering Work for John Street West - (Regent to King)		
		Water Capital Improvements	20,000
		Project Budget	\$20,000
C00848	Engineering Work for King Street - (John Street West to South)		
		Water Capital Improvements	10,000
		Project Budget	\$10,000
C00849	Engineering Work for Niagara Stone Road - (Queenston to Stewart))		
		Water Capital Improvements	20,000
		Project Budget	\$20,000
C00850	Engineering Work for Cross Street - (Stewart to East)		
		Water Capital Improvements	15,000
		Project Budget	\$15,000
C00851	Engineering Work for Eastchester - (Stewart to Niagara Stone Road)		
		Water Capital Improvements	25,000
		Project Budget	\$25,000
		2024 Water Subtotal	\$495,000
		2024 subtotal	\$5,913,250

Corporate Services

C00947	2025 Corporate PC Printer Preplacement Program		
		Capital Reserve	48,750
		Project Budget	\$48,750
C00948	2025 Network Equipment Upgrades and Enhancements		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00949	Replace Building Scanner Records Management		
		Building Code Act	15,000
		Project Budget	\$15,000
C00950	Aerial Ortho Imagery		
		Capital Reserve	15,000
		Project Budget	\$15,000
C00951	Audio Video Rack - Council Chambers		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00952	Replace Financial System Printer		
		Capital Reserve	5,000
		Project Budget	\$5,000
C00953	Council Chambers Technology Improvements		
		Library Computer	7,000
		Project Budget	\$7,000
C00954	Replace Financial SQL Server & Operating System & SQL		
		Capital Reserve	18,000
		Project Budget	\$18,000
C00955	Replace Financial Terminal Server		
		Capital Reserve	15,000
		Project Budget	\$15,000
C00956	Replace Security Server and Operating System		
		Capital Reserve	10,000
		Project Budget	\$10,000
C00957	Replace Existing Firewall and Router		
		Capital Reserve	7,000
		Project Budget	\$7,000
		2025 Corporate Services Subtotal	\$154,750

Fire & Emergency Services

C00963	New Self Contained Breathing Aparatus (SCBA's)		
		Capital Reserve	400,000
			<hr/>
		Project Budget	\$400,000
			<hr/>
		2025 Fire & Emergency Services Subtotal	\$400,000

Library			
C00162	Carpet Replacement		
		Library Development	60,000
			<hr/>
		Project Budget	\$60,000
			<hr/>
C00319	Self Serve IT Upgrade		
		Library Computer	25,000
			<hr/>
		Project Budget	\$25,000
			<hr/>
C00559	2025 Furniture Replacement		
		Library Development	5,000
			<hr/>
		Project Budget	\$5,000
			<hr/>
C00788	2025 Library Collection Development		
		Library Development	3,000
		DC: Library Facilities & Materials	27,000
			<hr/>
		Project Budget	\$30,000
			<hr/>
		2025 Library Subtotal	\$120,000

Parking Operations

C00224	Pay & Display Machine Replacements		
		Parking Revenue	650,000
			<hr/>
		Project Budget	\$650,000
			<hr/>
		2025 Parking Operations Subtotal	\$650,000

Parks, Recreation & Facilities

C01033	Centennial Arena Compressor Replacement		
		Capital Reserve	60,000
			<hr/>
		Project Budget	\$60,000
			<hr/>
C01034	Library HVAC Replacement		
		Capital Reserve	60,000
			<hr/>
		Project Budget	\$60,000
			<hr/>
C01035	Meridian Credit Union Arena Roof Replacement		
		Capital Reserve	80,000
			<hr/>
		Project Budget	\$80,000
			<hr/>

Parks, Recreation & Facilities

C01036	Queen's Royal Park Washroom Renovations		
		Park Dedication	15,000
		Project Budget	\$15,000
C01037	Virgil Sportspark Pavilion & VBA Building Shingles Replacement		
		Park Dedication	24,000
		Project Budget	\$24,000
C01038	Memorial Park Playground Replacement		
		Capital Reserve	95,000
		Project Budget	\$95,000
		2025 Parks, Recreation & Facilities Subtotal	\$334,000

Roads Department

C00660	Culvert Improvement for Firelane 11A Bridge No. 4		
		Capital Reserve	460,000
		Project Budget	\$460,000
C01112	Walnut Street - Queenston to Princess Street Road Construction		
		Capital Reserve	100,000
		Project Budget	\$100,000
C01113	Princess Street - Maple to Walnut to North to Dead End Road Construction		
		Capital Reserve	150,000
		Project Budget	\$150,000
C01114	Gage Street - Simcoe to Mississauga to Butler to Dorchester Road Construction		
		Capital Reserve	81,487
		Federal Gas Tax	298,513
		Project Budget	\$380,000
C01115	Field Road - Four Mile Creek Road to Niagara Stone Road Resurfacing		
		Capital Reserve	60,000
		Project Budget	\$60,000
C01116	Townline (Grantham) Road - Scott to Line 3 to Carlton		
		OCIF	195,245
		Capital Reserve	24,755
		Project Budget	\$220,000
C01117	Mary Street - Mississauga to Simcoe to Gate to Victoria to Regent to King Resurfacing		
		Federal Gas Tax	147,400
		Capital Reserve	27,600
		Project Budget	\$175,000

Roads Department

C01118	Queen's Parade - Wellington to John East Road Resurfacing		
		Capital Reserve	360,000
		Project Budget	\$360,000
C01119	Eastchester Avenue - Stewart to Niagara Stone Road Resurfacing (Cold Mix)		
		Capital Reserve	100,000
		Project Budget	\$100,000
C01120	Sidewalk Installation: Four Mile Creek Road - North of York to Cannery Subdivision		
		Capital Reserve	60,000
		Project Budget	\$60,000
C01121	Engineering Work for Regent Street - Centre to William to Mary to John to Anne (Developer Cost Share)		
		Capital Reserve	30,000
		Project Budget	\$30,000
C01125	Guard Rail Installation - TBD		
		Capital Reserve	60,000
		Project Budget	\$60,000
		2025 Roads Department Subtotal	\$2,155,000

Storm Water

C01063	Walnut Street - Queenston to Princess		
		Storm Water Management	65,000
		Project Budget	\$65,000
C01064	Princess Street - Maple to Walnut to North Dead End		
		Storm Water Management	100,000
		Project Budget	\$100,000
C01065	Gage Street - Mississagua to Dorchester		
		Storm Water Management	190,000
		Project Budget	\$190,000
C01066	Engineering for Regent Street - Centre to Wm. To Mary to John to Anne		
		Storm Water Management	30,000
		Project Budget	\$30,000
C01067	Minor Storm System Improvements (CB Installations)		
		Storm Water Management	10,000
		Project Budget	\$10,000
		2025 Storm Water Subtotal	\$395,000

Wastewater

C01060	Mary Street - (Mississauga to Victoria)		
		Wastewater Capital Improvements	360,000
		Project Budget	\$360,000
C01061	Gage Street - (Mississauga to Dorchester)		
		Wastewater Capital Improvements	160,000
		Project Budget	\$160,000
C01062	Engineering - Queen Street - (Mississauga to Simcoe)		
		Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
		2025 Wastewater Subtotal	\$545,000

Water

C01046	John Street West - (Regent to King Street)		
		Water Capital Improvements	130,000
		Project Budget	\$130,000
C01047	King Street - (John Street West to South)		
		Water Capital Improvements	70,000
		Project Budget	\$70,000
C01048	Niagara Stone Road - (Queenston to Stewart Road)		
		Water Capital Improvements	160,000
		Project Budget	\$160,000
C01049	Cross Street - (Stewart Road to East)		
		Water Capital Improvements	130,000
		Project Budget	\$130,000
C01050	Eastchester Avenue - (Stewart to Niagara Stone Road)		
		Water Capital Improvements	340,000
		Project Budget	\$340,000
C01051	Engineering Work for Nasau Street (Johnson to William)		
		Water Capital Improvements	30,000
		Project Budget	\$30,000
C01052	Engineering Work for Hampton Court - (Nassau to West)		
		Water Capital Improvements	10,000
		Project Budget	\$10,000
C01053	Engineering Work for Niagara River Parkway - (Dumfries to Clarence)		
		Water Capital Improvements	20,000
		Project Budget	\$20,000
		2025 Water Subtotal	\$890,000

2025 subtotal

\$5,643,750

Appendix E: 2015 & 10-Year Capital Projects by Department

Department	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Grand Total
Building Services	0	0	0	0	0	0	0	35,000	35,000	0	0	70,000
By-Law Enforcement	0	0	0	35,000	0	0	35,000	0	0	0	0	70,000
Corporate Services	1,848,250	153,750	117,750	121,250	120,750	146,750	246,250	122,750	103,750	131,250	154,750	3,267,250
Fire & Emergency Services	195,000	540,000	435,000	330,000	210,000	100,000	35,000	35,000	35,000	485,000	400,000	2,800,000
Library	211,000	101,000	72,000	49,000	55,000	43,000	53,000	41,000	37,000	44,000	120,000	826,000
P & R Vehicles/Equipment	163,000	244,000	104,000	178,000	94,000	139,000	50,000	24,000	177,000	113,000	0	1,286,000
Parking Operations	152,000	100,000	24,000	178,000	80,000	70,000	35,000	0	0	50,000	650,000	1,339,000
Parks, Recreation & Facilities	830,000	334,500	300,000	796,875	237,000	365,000	305,000	332,000	470,000	1,402,000	334,000	5,706,375
PW Vehicles/Equipment	248,000	258,000	278,000	198,000	218,000	218,000	208,000	208,000	211,000	218,000	0	2,263,000
Roads Department	2,435,000	2,738,000	3,107,400	2,474,736	3,195,400	3,743,000	2,278,000	1,995,000	2,196,000	2,165,000	2,155,000	28,482,536
Storm Water	529,500	430,000	235,000	151,000	43,000	60,000	303,000	566,000	682,000	305,000	395,000	3,699,500
Street Lighting	554,000	0	0	0	0	0	0	0	0	0	0	554,000
Transit	22,500	22,500	27,500	17,500	0	550,000	0	0	0	140,000	0	780,000
Wastewater	622,000	250,000	470,000	525,000	615,000	478,000	765,000	530,000	380,000	365,000	545,000	5,545,000
Water	1,107,000	1,071,400	1,069,300	1,137,660	1,818,650	1,120,500	1,351,000	1,015,000	898,000	495,000	890,000	11,973,510
Grand Total	\$8,917,250	\$6,243,150	\$6,239,950	\$6,192,021	\$6,686,800	\$7,033,250	\$5,664,250	\$4,903,750	\$5,224,750	\$5,913,250	\$5,643,750	\$68,662,171
	13.0%	9.1%	9.1%	9.0%	9.7%	10.2%	8.2%	7.1%	7.6%	8.6%	8.2%	100.00%

Appendix F: 2015 & 10 Year Capital Projects by Reserve

Reserve	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Grand Total
	0	6,000	0	0	0	0	0	0	0	0	0	6,000
Base Mapping	12,500	0	0	0	0	0	0	0	0	0	0	12,500
Building Code Act	15,000	0	0	0	0	15,000	0	0	0	0	15,000	45,000
Building Services Equipment	0	0	0	0	0	0	0	35,000	35,000	0	0	70,000
By-Law Vehicle & Equipment	0	0	0	35,000	0	0	35,000	0	0	0	0	70,000
Capital Financing - Debt	1,770,000	0	0	0	0	0	0	0	0	0	0	1,770,000
Capital Reserve	2,829,040	2,658,982	2,635,897	1,755,623	1,482,892	2,492,967	928,492	1,303,192	2,047,592	2,367,092	2,341,592	22,843,361
Capital Variance	56,000	20,000	0	0	0	0	0	0	0	0	0	76,000
Community Centre	11,000	0	20,000	9,000	12,000	0	0	0	0	0	0	52,000
Computer Equipment	35,971	0	0	0	0	0	0	0	0	0	0	35,971
DC: Fire Facilities	60,000	0	0	187,500	0	0	0	0	0	0	0	247,500
DC: Library Facilities & Materials	54,900	73,800	53,100	30,600	31,500	31,500	30,600	29,700	28,800	27,900	27,000	419,400
DC: Parkland & Recreation	67,500	27,000	0	392,625	0	0	0	0	0	0	0	487,125
DC: Roads, Sidewalks & Lights	35,610	459,610	441,595	421,080	1,405,600	1,522,575	1,224,600	405,400	116,000	0	0	6,032,070
DC: Storm Sewers	41,625	0	0	52,440	0	0	0	58,906	69,300	0	0	222,271
DC: Wastewater Sewers	0	0	32,400	32,400	32,400	16,200	0	0	0	0	0	113,400
DC: Water Distribution	0	0	13,500	263,850	665,385	23,400	435,000	0	0	0	0	1,401,135
Debt Reduction	6,873	0	0	0	0	0	0	0	0	0	0	6,873
Donations	0	0	0	0	0	0	0	0	0	600,000	0	600,000
Economic Development	11,191	0	0	0	0	0	0	0	0	0	0	11,191
Federal Gas Tax	445,913	445,913	445,913	445,913	445,913	445,913	445,913	445,913	445,913	445,913	445,913	4,905,043
Fire Vehicle & Equipment	24,341	0	0	0	0	0	0	0	0	0	0	24,341
Fleet Replacement	355,000	320,000	382,000	296,000	312,000	357,000	258,000	232,000	388,000	331,000	0	3,231,000
Grants & Other	134,000	171,500	196,500	216,500	216,500	308,050	65,000	20,000	0	0	0	1,328,050
Land Acquisition	18,324	0	0	0	0	0	0	0	0	0	0	18,324
Library Computer	0	13,000	8,000	15,000	15,000	8,000	14,000	8,000	0	13,000	32,000	126,000
Library Development	6,100	8,200	10,900	3,400	8,500	3,500	8,400	3,300	8,200	3,100	68,000	131,600
OCIF	195,245	195,245	195,245	195,245	195,245	195,245	195,245	195,245	195,245	195,245	195,245	2,147,695
Ontario Disabilities Act	77,500	17,500	12,500	12,500	0	0	0	0	0	0	0	120,000
Park Dedication	272,500	55,000	145,000	309,375	130,000	50,000	70,000	135,000	0	715,000	39,000	1,920,875
Parking Revenue	152,000	100,000	24,000	178,000	80,000	70,000	35,000	0	0	50,000	650,000	1,339,000

Reserve	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Grand Total
Public Works Building	51,042	0	0	0	0	0	0	0	0	0	0	51,042
Storm Water Management	487,875	430,000	235,000	98,560	43,000	60,000	303,000	507,094	612,700	305,000	395,000	3,477,229
Street Lighting	54,000	0	0	0	0	0	0	0	0	0	0	54,000
Wastewater Capital Improvements	529,200	170,000	332,600	367,600	457,600	336,800	700,000	510,000	380,000	365,000	545,000	4,693,800
Water Capital Improvements	1,107,000	1,071,400	1,055,800	873,810	1,153,265	1,097,100	916,000	1,015,000	898,000	495,000	890,000	10,572,375
Grand Total	\$8,917,250	\$6,243,150	\$6,239,950	\$6,192,021	\$6,686,800	\$7,033,250	\$5,664,250	\$4,903,750	\$5,224,750	\$5,913,250	\$5,643,750	\$68,662,171
	13.0%	9.1%	9.1%	9.0%	9.7%	10.2%	8.2%	7.1%	7.6%	8.6%	8.2%	100.00%

Appendix G: Reserve Continuity Schedules

All Reserves

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Base Mapping												
Opening Balance	12,500	12,500	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	(12,500)	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	(12,500)	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	12,500	0	0	0	0	0	0	0	0	0	0	0
Building Services												
Opening Balance	1,499,002	1,499,002	1,559,002	1,634,002	1,709,002	1,784,002	1,859,002	1,919,002	1,994,002	2,069,002	2,144,002	2,219,002
Revenue												
Transfer From Operating	0	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	0
Expense												
Transfer to Capital	0	(15,000)	0	0	0	0	(15,000)	0	0	0	0	(15,000)
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	(15,000)	0	0	0	0	(15,000)	0	0	0	0	(15,000)
Projected Ending Balance	1,499,002	1,559,002	1,634,002	1,709,002	1,784,002	1,859,002	1,919,002	1,994,002	2,069,002	2,144,002	2,219,002	2,204,002

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Building Services Equipment												
Opening Balance	21,777	27,777	33,777	39,777	45,777	51,777	57,777	63,777	69,777	40,777	11,777	17,777
Revenue												
Transfer From Operating	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	(35,000)	(35,000)	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	(35,000)	(35,000)	0	0
Projected Ending Balance	27,777	33,777	39,777	45,777	51,777	57,777	63,777	69,777	40,777	11,777	17,777	23,777
Building Stabilization												
Opening Balance	(11,578)	(11,578)	(11,578)	(11,578)	(11,578)	(11,578)	(11,578)	(11,578)	(11,578)	(11,578)	(11,578)	(11,578)
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	(11,578)	(11,578)	(11,578)	(11,578)	(11,578)	(11,578)	(11,578)	(11,578)	(11,578)	(11,578)	(11,578)	(11,578)

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
By-Law Vehicle & Equipment												
Opening Balance	22,000	28,000	34,000	40,000	46,000	17,000	23,000	29,000	0	6,000	12,000	18,000
Revenue												
Transfer From Operating	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Expense												
Transfer to Capital	0	0	0	0	(35,000)	0	0	(35,000)	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	(35,000)	0	0	(35,000)	0	0	0	0
Projected Ending Balance	28,000	34,000	40,000	46,000	17,000	23,000	29,000	0	6,000	12,000	18,000	24,000
Capital Financing - Debt												
Opening Balance	0	0	(1,770,000)	(1,770,000)	(1,770,000)	(1,770,000)	(1,770,000)	(1,770,000)	(1,770,000)	(1,770,000)	(1,770,000)	(1,770,000)
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	(1,770,000)	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	(1,770,000)	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	0	(1,770,000)	(1,770,000)	(1,770,000)	(1,770,000)	(1,770,000)	(1,770,000)	(1,770,000)	(1,770,000)	(1,770,000)	(1,770,000)	(1,770,000)

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Capital Reserve												
Opening Balance	1,436,601	1,495,412	862,027	71,629	(436,569)	(18,793)	671,714	352,146	1,597,053	2,467,260	2,593,067	2,399,374
Revenue												
Transfer From Operating	2,510,248	2,269,555	2,193,584	2,203,399	2,203,399	2,203,399	2,203,399	2,203,399	2,203,399	2,203,399	2,203,399	2,203,399
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	2,510,248	2,269,555	2,193,584	2,203,399	2,203,399	2,203,399	2,203,399	2,203,399	2,203,399	2,203,399	2,203,399	2,203,399
Expense												
Transfer to Capital	(2,326,895)	(2,829,040)	(2,658,982)	(2,635,897)	(1,755,623)	(1,482,892)	(2,492,967)	(928,492)	(1,303,192)	(2,047,592)	(2,367,092)	(2,341,592)
Transfer to Operating	(124,543)	(73,900)	(325,000)	(75,700)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
	(2,451,438)	(2,902,940)	(2,983,982)	(2,711,597)	(1,785,623)	(1,512,892)	(2,522,967)	(958,492)	(1,333,192)	(2,077,592)	(2,397,092)	(2,371,592)
Projected Ending Balance	1,495,412	862,027	71,629	(436,569)	(18,793)	671,714	352,146	1,597,053	2,467,260	2,593,067	2,399,374	2,231,181
Capital Variance												
Opening Balance	163,520	103,792	47,792	27,792	27,792	27,792	27,792	27,792	27,792	27,792	27,792	27,792
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	(59,728)	(56,000)	(20,000)	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(59,728)	(56,000)	(20,000)	0	0	0	0	0	0	0	0	0
Projected Ending Balance	103,792	47,792	27,792	27,792	27,792	27,792	27,792	27,792	27,792	27,792	27,792	27,792

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Cash-in-Lieu of Parking												
Opening Balance	0	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064
Revenue												
Transfer From Operating	386,064	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	386,064	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064
Community Centre												
Opening Balance	208,852	143,852	92,852	85,852	65,852	56,852	44,852	44,852	44,852	44,852	44,852	44,852
Revenue												
Transfer From Operating	10,000	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	10,000	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	(11,000)	0	(20,000)	(9,000)	(12,000)	0	0	0	0	0	0
Transfer to Operating	(75,000)	(40,000)	(7,000)	0	0	0	0	0	0	0	0	0
	(75,000)	(51,000)	(7,000)	(20,000)	(9,000)	(12,000)	0	0	0	0	0	0
Projected Ending Balance	143,852	92,852	85,852	65,852	56,852	44,852	44,852	44,852	44,852	44,852	44,852	44,852

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Computer Equipment												
Opening Balance	35,971	35,971	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	(35,971)	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	(35,971)	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	35,971	0	0	0	0	0	0	0	0	0	0	0
Contingency												
Opening Balance	295,483	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786
Revenue												
Transfer From Operating	30,303	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	30,303	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Corporate Studies												
Opening Balance	138,227	154,727	(4,773)	11,727	28,227	44,727	61,227	77,727	94,227	110,727	127,227	143,727
Revenue												
Transfer From Operating	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	(176,000)	0	0	0	0	0	0	0	0	0	0
	0	(176,000)	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	154,727	(4,773)	11,727	28,227	44,727	61,227	77,727	94,227	110,727	127,227	143,727	160,227
DC: Development Related Studies												
Opening Balance	366,622	414,142	310,142	351,142	393,142	436,142	484,142	533,142	583,142	634,142	690,142	746,142
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	44,557	39,000	40,000	41,000	42,000	47,000	48,000	49,000	50,000	55,000	55,000	55,000
Investment Income	2,964	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
	47,521	40,000	41,000	42,000	43,000	48,000	49,000	50,000	51,000	56,000	56,000	56,000
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	(144,000)	0	0	0	0	0	0	0	0	0	0
	0	(144,000)	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	414,142	310,142	351,142	393,142	436,142	484,142	533,142	583,142	634,142	690,142	746,142	802,142

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
DC: Fire Facilities												
Opening Balance	205,051	(134,661)	(250,814)	(218,660)	(180,422)	(323,134)	(54,134)	221,866	504,866	794,866	1,114,866	1,434,866
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	240,819	224,000	229,000	235,000	241,000	268,000	275,000	282,000	289,000	319,000	319,000	319,000
Investment Income	1,031	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
	241,850	225,000	230,000	236,000	242,000	269,000	276,000	283,000	290,000	320,000	320,000	320,000
Expense												
Transfer to Capital	(300,000)	(60,000)	0	0	(187,500)	0	0	0	0	0	0	0
Transfer to Operating	(281,562)	(281,153)	(197,846)	(197,762)	(197,212)	0	0	0	0	0	0	0
	(581,562)	(341,153)	(197,846)	(197,762)	(384,712)	0	0	0	0	0	0	0
Projected Ending Balance	(134,661)	(250,814)	(218,660)	(180,422)	(323,134)	(54,134)	221,866	504,866	794,866	1,114,866	1,434,866	1,754,866
DC: Library Facilities & Materials												
Opening Balance	145,128	216,815	222,515	211,315	222,815	258,815	306,915	358,015	412,015	468,915	542,715	617,415
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	132,121	74,000	76,000	78,000	80,000	93,000	96,000	98,000	100,000	116,000	116,000	116,000
Investment Income	3,465	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
	135,586	75,000	77,000	79,000	81,000	94,000	97,000	99,000	101,000	117,000	117,000	117,000
Expense												
Transfer to Capital	(50,400)	(54,900)	(73,800)	(53,100)	(30,600)	(31,500)	(31,500)	(30,600)	(29,700)	(28,800)	(27,900)	(27,000)
Transfer to Operating	(13,500)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)
	(63,900)	(69,300)	(88,200)	(67,500)	(45,000)	(45,900)	(45,900)	(45,000)	(44,100)	(43,200)	(42,300)	(41,400)
Projected Ending Balance	216,815	222,515	211,315	222,815	258,815	306,915	358,015	412,015	468,915	542,715	617,415	693,015

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
DC: Parkland & Recreation												
Opening Balance	984,019	709,919	687,519	706,519	753,719	409,494	465,994	523,994	583,494	644,494	714,494	784,494
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	268,330	44,100	45,000	46,200	47,400	55,500	57,000	58,500	60,000	69,000	69,000	69,000
Investment Income	11,970	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
	280,300	45,100	46,000	47,200	48,400	56,500	58,000	59,500	61,000	70,000	70,000	70,000
Expense												
Transfer to Capital	(554,400)	(67,500)	(27,000)	0	(392,625)	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(554,400)	(67,500)	(27,000)	0	(392,625)	0	0	0	0	0	0	0
Projected Ending Balance	709,919	687,519	706,519	753,719	409,494	465,994	523,994	583,494	644,494	714,494	784,494	854,494
DC: Roads, Sidewalks & Lights												
Opening Balance	2,435,595	1,729,255	2,270,957	2,403,311	2,568,332	2,769,132	2,059,892	1,250,772	757,332	1,101,407	1,819,127	2,473,977
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	1,098,222	576,312	590,964	605,616	620,880	695,360	712,455	730,160	748,475	832,720	653,850	653,850
Investment Income	37,017	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
	1,135,238	577,312	591,964	606,616	621,880	696,360	713,455	731,160	749,475	833,720	654,850	654,850
Expense												
Transfer to Capital	(1,841,578)	(35,610)	(459,610)	(441,595)	(421,080)	(1,405,600)	(1,522,575)	(1,224,600)	(405,400)	(116,000)	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(1,841,578)	(35,610)	(459,610)	(441,595)	(421,080)	(1,405,600)	(1,522,575)	(1,224,600)	(405,400)	(116,000)	0	0
Projected Ending Balance	1,729,255	2,270,957	2,403,311	2,568,332	2,769,132	2,059,892	1,250,772	757,332	1,101,407	1,819,127	2,473,977	3,128,827

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
DC: St. Davids Area Specific Sewer												
Opening Balance	415,967	517,878	489,201	463,029	440,496	420,460	404,152	390,428	380,275	372,716	368,752	368,361
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	181,949	55,000	56,000	58,000	59,000	61,000	62,000	64,000	65,000	67,000	69,000	71,000
Investment Income	6,230	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
	188,179	56,000	57,000	59,000	60,000	62,000	63,000	65,000	66,000	68,000	70,000	72,000
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(86,268)	(84,677)	(83,172)	(81,533)	(80,036)	(78,308)	(76,724)	(75,153)	(73,559)	(71,964)	(70,391)	(68,771)
	(86,268)	(84,677)	(83,172)	(81,533)	(80,036)	(78,308)	(76,724)	(75,153)	(73,559)	(71,964)	(70,391)	(68,771)
Projected Ending Balance	517,878	489,201	463,029	440,496	420,460	404,152	390,428	380,275	372,716	368,752	368,361	371,590
DC: Storm Sewers												
Opening Balance	1,376,150	1,323,849	1,383,224	1,484,224	1,585,224	1,633,784	1,734,784	1,835,784	1,936,784	1,978,878	2,010,578	2,111,578
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	249,868	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Investment Income	17,094	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
	266,961	101,000	101,000	101,000	101,000	101,000	101,000	101,000	101,000	101,000	101,000	101,000
Expense												
Transfer to Capital	(319,261)	(41,625)	0	0	(52,440)	0	0	0	(58,906)	(69,300)	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(319,261)	(41,625)	0	0	(52,440)	0	0	0	(58,906)	(69,300)	0	0
Projected Ending Balance	1,323,849	1,383,224	1,484,224	1,585,224	1,633,784	1,734,784	1,835,784	1,936,784	1,978,878	2,010,578	2,111,578	2,212,578

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
DC: Wastewater Sewers												
Opening Balance	244,595	177,396	199,396	221,396	211,996	203,596	202,196	218,996	252,996	287,996	330,996	361,996
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	34,558	38,000	38,000	39,000	40,000	47,000	49,000	50,000	51,000	59,000	47,000	47,000
Investment Income	1,043	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
	35,601	39,000	39,000	40,000	41,000	48,000	50,000	51,000	52,000	60,000	48,000	48,000
Expense												
Transfer to Capital	(68,800)	0	0	(32,400)	(32,400)	(32,400)	(16,200)	0	0	0	0	0
Transfer to Operating	(34,000)	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)
	(102,800)	(17,000)	(17,000)	(49,400)	(49,400)	(49,400)	(33,200)	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)
Projected Ending Balance	177,396	199,396	221,396	211,996	203,596	202,196	218,996	252,996	287,996	330,996	361,996	392,996
DC: Water Distribution												
Opening Balance	(247,893)	(175,563)	(104,563)	(31,563)	29,937	(157,913)	(737,298)	(672,698)	(1,017,698)	(925,698)	(822,698)	(733,698)
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	85,700	71,000	73,000	75,000	76,000	86,000	88,000	90,000	92,000	103,000	89,000	89,000
Investment Income	(13,370)	0	0	0	0	0	0	0	0	0	0	0
	72,330	71,000	73,000	75,000	76,000	86,000	88,000	90,000	92,000	103,000	89,000	89,000
Expense												
Transfer to Capital	0	0	0	(13,500)	(263,850)	(665,385)	(23,400)	(435,000)	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	(13,500)	(263,850)	(665,385)	(23,400)	(435,000)	0	0	0	0
Projected Ending Balance	(175,563)	(104,563)	(31,563)	29,937	(157,913)	(737,298)	(672,698)	(1,017,698)	(925,698)	(822,698)	(733,698)	(644,698)

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Debt Reduction												
Opening Balance	6,873	6,873	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	(6,873)	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	(6,873)	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	6,873	0	0	0	0	0	0	0	0	0	0	0

Dock Area Improvements												
Opening Balance	452,278	559,923	659,923	759,923	859,923	959,923	1,059,923	1,159,923	1,259,923	1,359,923	1,459,923	1,559,923
Revenue												
Transfer From Operating	125,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	125,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Expense												
Transfer to Capital	(17,356)	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(17,356)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	559,923	659,923	759,923	859,923	959,923	1,059,923	1,159,923	1,259,923	1,359,923	1,459,923	1,559,923	1,659,923

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Donation												
Opening Balance	21,179	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	70,000	0	0	0	0	0	0	0	0	0	600,000	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	70,000	0	0	0	0	0	0	0	0	0	600,000	0
Expense												
Transfer to Capital	(91,179)	0	0	0	0	0	0	0	0	0	(600,000)	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(91,179)	0	0	0	0	0	0	0	0	0	(600,000)	0
Projected Ending Balance	0	0	0	0	0	0	0	0	0	0	0	0
Economic Development												
Opening Balance	11,191	11,191	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	(11,191)	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	(11,191)	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	11,191	0	0	0	0	0	0	0	0	0	0	0

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Elections												
Opening Balance	45,900	(21,966)	(3,966)	14,034	32,034	(14,966)	3,034	21,034	39,034	(7,966)	10,034	28,034
Revenue												
Transfer From Operating	19,584	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	19,584	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(87,450)	0	0	0	(65,000)	0	0	0	(65,000)	0	0	0
	(87,450)	0	0	0	(65,000)	0	0	0	(65,000)	0	0	0
Projected Ending Balance	(21,966)	(3,966)	14,034	32,034	(14,966)	3,034	21,034	39,034	(7,966)	10,034	28,034	46,034
Federal Gas Tax												
Opening Balance	232,059	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	457,868	445,913	445,913	445,913	445,913	445,913	445,913	445,913	445,913	445,913	445,913	445,913
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Investment Income	0	0	0	0	0	0	0	0	0	0	0	0
	457,868	445,913	445,913	445,913	445,913	445,913	445,913	445,913	445,913	445,913	445,913	445,913
Expense												
Transfer to Capital	(689,927)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(689,927)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)
Projected Ending Balance	0	0	0	0	0	0	0	0	0	0	0	0

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Fire Vehicle & Equipment												
Opening Balance	24,341	24,341	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	(24,341)	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	(24,341)	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	24,341	0	0	0	0	0	0	0	0	0	0	0
Fleet Replacement												
Opening Balance	345,681	43,331	13,331	18,331	(38,669)	(9,669)	3,331	(28,669)	38,331	131,331	68,331	62,331
Revenue												
Transfer From Operating	0	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000
	0	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000
Expense												
Transfer to Capital	(302,350)	(355,000)	(320,000)	(382,000)	(296,000)	(312,000)	(357,000)	(258,000)	(232,000)	(388,000)	(331,000)	0
	(302,350)	(355,000)	(320,000)	(382,000)	(296,000)	(312,000)	(357,000)	(258,000)	(232,000)	(388,000)	(331,000)	0
Projected Ending Balance	43,331	13,331	18,331	(38,669)	(9,669)	3,331	(28,669)	38,331	131,331	68,331	62,331	387,331

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Future Facilities												
Opening Balance	(21,622)	(21,622)	(21,622)	(21,622)	(21,622)	(21,622)	(21,622)	(21,622)	(21,622)	(21,622)	(21,622)	(21,622)
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	(21,622)	(21,622)	(21,622)	(21,622)	(21,622)	(21,622)	(21,622)	(21,622)	(21,622)	(21,622)	(21,622)	(21,622)
Grants & Other												
Opening Balance	0	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	185,980	134,000	171,500	196,500	216,500	216,500	308,050	65,000	20,000	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	185,980	134,000	171,500	196,500	216,500	216,500	308,050	65,000	20,000	0	0	0
Expense												
Transfer to Capital	(185,980)	(134,000)	(171,500)	(196,500)	(216,500)	(216,500)	(308,050)	(65,000)	(20,000)	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(185,980)	(134,000)	(171,500)	(196,500)	(216,500)	(216,500)	(308,050)	(65,000)	(20,000)	0	0	0
Projected Ending Balance	0	0	0	0	0	0	0	0	0	0	0	0

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Insurance												
Opening Balance	131,925	211,925	291,925	371,925	451,925	531,925	611,925	691,925	771,925	851,925	931,925	1,011,925
Revenue												
Transfer From Operating	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	211,925	291,925	371,925	451,925	531,925	611,925	691,925	771,925	851,925	931,925	1,011,925	1,091,925
Irrigation												
Opening Balance	96,147	102,132	102,132	102,132	102,132	102,132	102,132	102,132	102,132	102,132	102,132	102,132
Revenue												
Transfer From Operating	50,000	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	50,000	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(44,015)	0	0	0	0	0	0	0	0	0	0	0
	(44,015)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	102,132	102,132	102,132	102,132	102,132	102,132	102,132	102,132	102,132	102,132	102,132	102,132

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Land Acquisition												
Opening Balance	18,324	18,324	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	(18,324)	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	(18,324)	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	18,324	0	0	0	0	0	0	0	0	0	0	0
Library Bequest												
Opening Balance	71,017	104	104	104	104	104	104	104	104	104	104	104
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Investment Income	434	0	0	0	0	0	0	0	0	0	0	0
	434	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	(20,000)	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(51,347)	0	0	0	0	0	0	0	0	0	0	0
	(71,347)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	104	104	104	104	104	104	104	104	104	104	104	104

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Library Computer												
Opening Balance	11,775	14,743	27,543	27,343	32,143	30,043	27,743	32,543	31,343	36,093	48,993	48,893
Revenue												
Transfer From Operating	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Investment Income	155	300	300	300	400	200	300	300	250	400	400	0
	12,655	12,800	12,800	12,800	12,900	12,700	12,800	12,800	12,750	12,900	12,900	12,500
Expense												
Transfer to Capital	(9,687)	0	(13,000)	(8,000)	(15,000)	(15,000)	(8,000)	(14,000)	(8,000)	0	(13,000)	(32,000)
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(9,687)	0	(13,000)	(8,000)	(15,000)	(15,000)	(8,000)	(14,000)	(8,000)	0	(13,000)	(32,000)
Projected Ending Balance	14,743	27,543	27,343	32,143	30,043	27,743	32,543	31,343	36,093	48,993	48,893	29,393
Library Development												
Opening Balance	4,032	16,902	16,604	13,592	10,297	14,847	14,447	19,047	18,847	23,847	24,047	29,447
Revenue												
Transfer From Operating	24,106	5,652	4,838	7,205	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Investment Income	64	150	350	400	450	600	600	700	800	900	1,000	0
	24,170	5,802	5,188	7,605	7,950	8,100	8,100	8,200	8,300	8,400	8,500	7,500
Expense												
Transfer to Capital	(11,300)	(6,100)	(8,200)	(10,900)	(3,400)	(8,500)	(3,500)	(8,400)	(3,300)	(8,200)	(3,100)	(68,000)
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(11,300)	(6,100)	(8,200)	(10,900)	(3,400)	(8,500)	(3,500)	(8,400)	(3,300)	(8,200)	(3,100)	(68,000)
Projected Ending Balance	16,902	16,604	13,592	10,297	14,847	14,447	19,047	18,847	23,847	24,047	29,447	(31,053)

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Library Donations												
Opening Balance	0	0	9,000	18,000	27,000	36,000	45,000	54,000	63,000	72,000	81,000	90,000
Revenue												
Transfer From Operating	59,555	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	59,555	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000
Expense												
Transfer to Capital	(59,555)	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(59,555)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	0	9,000	18,000	27,000	36,000	45,000	54,000	63,000	72,000	81,000	90,000	99,000
OCIF												
Opening Balance	0	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	0	195,245	195,245	195,245	195,245	195,245	195,245	195,245	195,245	195,245	195,245	195,245
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	195,245	195,245	195,245	195,245	195,245	195,245	195,245	195,245	195,245	195,245	195,245
Expense												
Transfer to Capital	0	(195,245)	(195,245)	(195,245)	(195,245)	(195,245)	(195,245)	(195,245)	(195,245)	(195,245)	(195,245)	(195,245)
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	(195,245)	(195,245)	(195,245)	(195,245)	(195,245)	(195,245)	(195,245)	(195,245)	(195,245)	(195,245)	(195,245)
Projected Ending Balance	0	0	0	0	0	0	0	0	0	0	0	0

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Ontario Disabilities Act												
Opening Balance	97,853	117,853	60,353	62,853	70,353	77,853	97,853	117,853	137,853	157,853	177,853	197,853
Revenue												
Transfer From Operating	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Expense												
Transfer to Capital	0	(77,500)	(17,500)	(12,500)	(12,500)	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	(77,500)	(17,500)	(12,500)	(12,500)	0	0	0	0	0	0	0
Projected Ending Balance	117,853	60,353	62,853	70,353	77,853	97,853	117,853	137,853	157,853	177,853	197,853	217,853
Park Dedication												
Opening Balance	735,735	512,366	394,866	494,866	504,866	350,491	375,491	480,491	565,491	585,491	740,491	180,491
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	151,004	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Investment Income	9,284	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
	160,288	155,000	155,000	155,000	155,000	155,000	155,000	155,000	155,000	155,000	155,000	155,000
Expense												
Transfer to Capital	(383,657)	(272,500)	(55,000)	(145,000)	(309,375)	(130,000)	(50,000)	(70,000)	(135,000)	0	(715,000)	(39,000)
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(383,657)	(272,500)	(55,000)	(145,000)	(309,375)	(130,000)	(50,000)	(70,000)	(135,000)	0	(715,000)	(39,000)
Projected Ending Balance	512,366	394,866	494,866	504,866	350,491	375,491	480,491	565,491	585,491	740,491	180,491	296,491

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Parking Revenue												
Opening Balance	927,126	486,195	309,138	166,001	82,544	(128,456)	(241,456)	(344,456)	(412,456)	(445,456)	(478,456)	(561,456)
Revenue												
Transfer From Operating	346,377	207,943	189,863	173,543	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Investment Income	11,716	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	0
	358,093	209,943	191,863	175,543	202,000	202,000	202,000	202,000	202,000	202,000	202,000	200,000
Expense												
Transfer to Capital	(564,024)	(152,000)	(100,000)	(24,000)	(178,000)	(80,000)	(70,000)	(35,000)	0	0	(50,000)	(650,000)
Transfer to Operating	(235,000)	(235,000)	(235,000)	(235,000)	(235,000)	(235,000)	(235,000)	(235,000)	(235,000)	(235,000)	(235,000)	(235,000)
	(799,024)	(387,000)	(335,000)	(259,000)	(413,000)	(315,000)	(305,000)	(270,000)	(235,000)	(235,000)	(285,000)	(885,000)
Projected Ending Balance	486,195	309,138	166,001	82,544	(128,456)	(241,456)	(344,456)	(412,456)	(445,456)	(478,456)	(561,456)	(1,246,456)
Parks & Recreation Equipment												
Opening Balance	0	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	0	0	0	0	0	0	0	0	0	0	0	0

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Public Works Building												
Opening Balance	51,042	51,042	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	(51,042)	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	(51,042)	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	51,042	0	0	0	0	0	0	0	0	0	0	0
Public Works Equipment												
Opening Balance	0	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	0	0	0	0	0	0	0	0	0	0	0	0

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Recreation Enhancement Fund												
Opening Balance	0	56,303	56,303	56,303	56,303	56,303	56,303	56,303	56,303	56,303	56,303	56,303
Revenue												
Transfer From Operating	56,031	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Investment Income	272	0	0	0	0	0	0	0	0	0	0	0
	56,303	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	56,303	56,303	56,303	56,303	56,303	56,303	56,303	56,303	56,303	56,303	56,303	56,303
Road Improvements												
Opening Balance	(55,104)	(55,104)	(55,104)	(55,104)	(55,104)	(55,104)	(55,104)	(55,104)	(55,104)	(55,104)	(55,104)	(55,104)
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	(55,104)	(55,104)	(55,104)	(55,104)	(55,104)	(55,104)	(55,104)	(55,104)	(55,104)	(55,104)	(55,104)	(55,104)

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Sidewalk Improvements												
Opening Balance	93,872	109,779	109,779	109,779	109,779	109,779	109,779	109,779	109,779	109,779	109,779	109,779
Revenue												
Transfer From Operating	15,906	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	15,906	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	109,779	109,779	109,779	109,779	109,779	109,779	109,779	109,779	109,779	109,779	109,779	109,779
Storm Water Management												
Opening Balance	351,580	288,670	133,995	35,395	131,595	364,035	652,035	923,035	951,035	774,941	503,241	539,241
Revenue												
Transfer From Operating	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	360,000	360,000	350,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	360,000	360,000	350,000
Expense												
Transfer to Capital	(372,910)	(487,875)	(430,000)	(235,000)	(98,560)	(43,000)	(60,000)	(303,000)	(507,094)	(612,700)	(305,000)	(395,000)
Transfer to Operating	(40,000)	(16,800)	(18,600)	(18,800)	(19,000)	(19,000)	(19,000)	(19,000)	(19,000)	(19,000)	(19,000)	(19,000)
	(412,910)	(504,675)	(448,600)	(253,800)	(117,560)	(62,000)	(79,000)	(322,000)	(526,094)	(631,700)	(324,000)	(414,000)
Projected Ending Balance	288,670	133,995	35,395	131,595	364,035	652,035	923,035	951,035	774,941	503,241	539,241	475,241

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Street Lighting												
Opening Balance	154,291	132,291	93,291	108,291	123,291	138,291	153,291	168,291	183,291	198,291	213,291	228,291
Revenue												
Transfer From Operating	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Expense												
Transfer to Capital	(37,000)	(54,000)	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(37,000)	(54,000)	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	132,291	93,291	108,291	123,291	138,291	153,291	168,291	183,291	198,291	213,291	228,291	243,291
Tax Rate Stabilization												
Opening Balance	205,694	5,694	5,694	5,694	5,694	5,694	5,694	5,694	5,694	5,694	5,694	5,694
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(200,000)	0	0	0	0	0	0	0	0	0	0	0
	(200,000)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	5,694	5,694	5,694	5,694	5,694	5,694	5,694	5,694	5,694	5,694	5,694	5,694

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Training & Development												
Opening Balance	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857
Wastewater Capital Improvements												
Opening Balance	1,899,138	944,681	884,181	1,182,481	1,317,781	1,417,181	1,426,581	1,556,781	1,323,781	1,280,781	1,367,781	1,469,781
Revenue												
Transfer From Operating	560,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	560,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000
Expense												
Transfer to Capital	(1,265,357)	(529,200)	(170,000)	(332,600)	(367,600)	(457,600)	(336,800)	(700,000)	(510,000)	(380,000)	(365,000)	(545,000)
Transfer to Operating	(249,100)	(131,300)	(131,700)	(132,100)	(133,000)	(133,000)	(133,000)	(133,000)	(133,000)	(133,000)	(133,000)	(133,000)
	(1,514,457)	(660,500)	(301,700)	(464,700)	(500,600)	(590,600)	(469,800)	(833,000)	(643,000)	(513,000)	(498,000)	(678,000)
Projected Ending Balance	944,681	884,181	1,182,481	1,317,781	1,417,181	1,426,581	1,556,781	1,323,781	1,280,781	1,367,781	1,469,781	1,391,781

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Wastewater Rate Stabilization												
Opening Balance	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428
Water Capital Improvements												
Opening Balance	2,393,983	1,217,260	970,260	758,860	563,060	549,250	255,985	18,885	(37,115)	(192,115)	(230,115)	134,885
Revenue												
Transfer From Operating	860,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	860,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000
Expense												
Transfer to Capital	(2,036,723)	(1,107,000)	(1,071,400)	(1,055,800)	(873,810)	(1,153,265)	(1,097,100)	(916,000)	(1,015,000)	(898,000)	(495,000)	(890,000)
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(2,036,723)	(1,107,000)	(1,071,400)	(1,055,800)	(873,810)	(1,153,265)	(1,097,100)	(916,000)	(1,015,000)	(898,000)	(495,000)	(890,000)
Projected Ending Balance	1,217,260	970,260	758,860	563,060	549,250	255,985	18,885	(37,115)	(192,115)	(230,115)	134,885	104,885

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Water Rate Stabilization												
Opening Balance	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486
Winter Maintenance												
Opening Balance	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192

Reserve	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Working Funds												
Opening Balance	130,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(30,000)	0	0	0	0	0	0	0	0	0	0	0
	(30,000)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000

Operating Budget





The Town of Niagara-On-The-Lake

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Report: CS-15-008 **Committee Date: February 02, 2015**

Due in Council: February 09, 2015

Report To: Corporate Services Advisory Committee
Subject: 2015 Operating Budget

1. RECOMMENDATION

It is respectfully recommended that:

- 1.1 The proposed 2015 Operating Budget “**Appendix A**” attached to this report be approved “in principle”; and
- 1.2 The 2015 Operating Budget, along with the 2015 Proposed Capital Budget and 10-year (2016 – 2025) Capital Forecast as outlined in CS-15-007, be referred to Council on February 9, 2015 for final approval.

2. PURPOSE / PROPOSAL

The purpose of this report is to provide an overview of the proposed 2015 Operating Budget. The Senior Management Team (SMT), has prepared a budget which reflects a \$1,027,327 increase over the 2014 approved General Levy. The General Levy for 2014 was approved at \$7,814,673. The requested 2015 increase is higher than usual because it takes into consideration the 2014 growth in assessment. The proposed increase to the General Levy will impact a residential property owner, with an average property assessment of \$401,738, by approximately \$22 or approximately 2.4% for the municipal portion of the property tax bill.

The report is presented for review and consideration at the Committee of the Whole meeting on February 2, 2015. Final approval of both the Capital and Operating budgets will be requested through a direct report to Council on February 9, 2015.

3. BACKGROUND

Council approved the Proposed 2015 Budget Directions report, #CS-14-044, on December 15, 2014, which set in motion the preparation of the 2015 Capital Budget and Forecast, and the 2015 Operating Budget. Council directed staff to submit for

Council's consideration an operating budget such that the increases to the Town's municipal levy not exceed the Consumer Price Index (CPI). The increase in CPI from October 2013 to October 2014 was 2.4%.

On February 2, 2015 management presented the Proposed 2015 Capital Budget and 2016 – 2025 Capital Forecast report, #CS-15-007, to COTW which recommended that:

- 1.1 The Town of Niagara-on-the-Lake's 2015 Capital Budget, in the amount of \$8,917,250 be approved, and the 10-year (2016 - 2025) Capital Forecast, in the amount of \$59,744,921, be approved "in principle" as outlined in this report; and,
- 1.2 The 2015 Capital Reserve contribution be increased by \$472,730 over the 2014 Capital Levy contribution to \$2,269,555 (2014 - \$1,796,825) to take advantage of the increased tax revenue resulting from assessment growth. These monies will be set aside to support Asset Management initiatives and that they be approved "in principle" until final approval of the 2015 Operating Budget.

Senior management wishes to submit for Council's consideration the attached 2015 Operating Budget, which meets Council's targeted budget increase. The proposed increase to the General Levy will impact a residential property owner, with an average property assessment of \$401,738, by approximately \$22 or approximately 2.4% for the municipal portion of the property tax bill. The increase in the 2015 General Levy, which takes into consideration the value of change in tax revenue resulting from 2014 growth, is \$1,027,327.

4. DISCUSSION / ANALYSIS

As discussed in the Proposed 2015 Budget Directions report, SMT faced a number of challenges to meet Council's targeted increase of CPI. The increase in CPI from October 2013 to October 2014 was 2.4%. This budget year SMT was also faced with a unique opportunity to increase the General Levy without impacting the ratepayer greater than the increase in the CPI. Challenges and opportunities are noted in the report are:

Challenges:

- OMPF/OCIF – The Ontario Municipal Partnership Fund grant (OMPF) has been reduced by \$148,500 - \$742,800 (2014) to \$594,300 (2015). Government of Ontario has introduced a new grant program, the Ontario Community Infrastructure Fund (OCIF). However, these funds are to be used for infrastructure needs. The dedicated funds will allow the Town to direct more funds toward much needed capital improvements. The Town will receive \$194,245 from the new program.
- Growing Insurance Costs – The increase have been attributed to a higher level

of liability claims and the Town's growing population.

- Part Time Salary Costs – For 2015 budget cycle, a thorough review of all part time positions was performed to ensure that departments have the correct level of staffing resources to provide desired service levels. Parks and Recreation was most affected by this challenge.
- Tax Rate Stabilization - Future year budgets have used a portion of prior year's operating surplus to fund the future year's levy. Staff is recommending that this practice be discontinued as it is not sustainable.

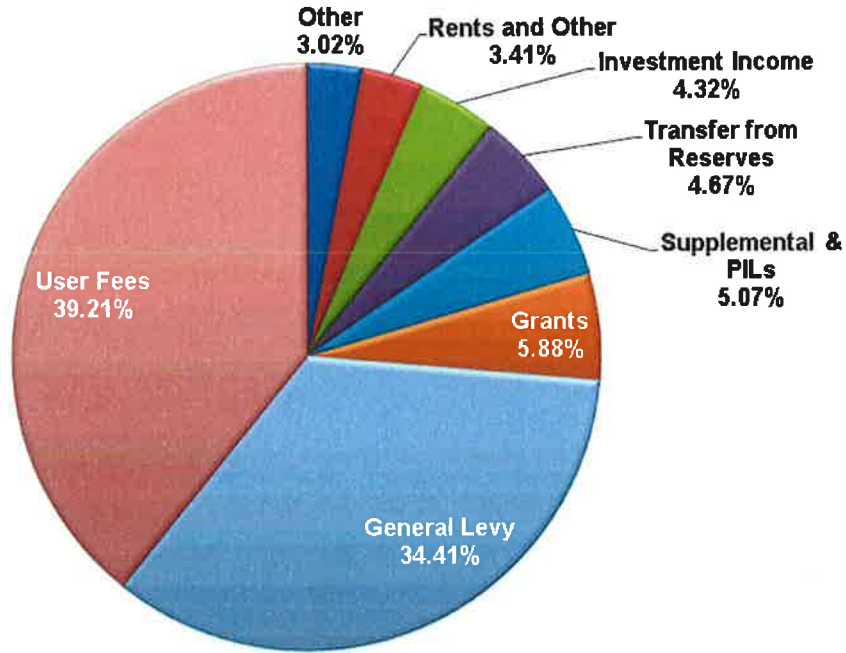
Opportunities:

- Value of Change in Tax Revenue Resulting from Growth – For the 2015 Budget Year, due to the value of change in tax revenue resulting from growth, the Town has an opportunity to raise the General Levy and garner additional funds to support operational and capital projects. The value of change in tax revenue resulting from 2014 assessment growth is \$687,584. The growth plus the Budget Direction's guidelines of CPI (2.4%) will allow for a \$1,027,327 increase in the General Levy. This increase will have a \$22 impact on a property with an average assessment of \$401,738.

To address the noted challenges and opportunities, both in the operating and capital budgets, management worked together to develop a sustainable operating budget.

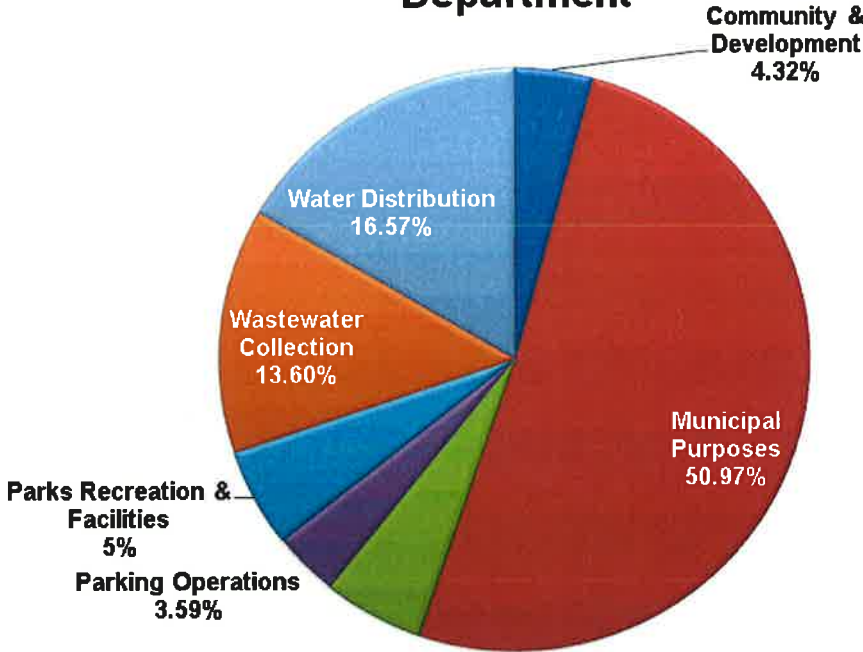
4. 1 Operating Budget Revenues by Source

2015 Operating Budget Revenue by Source



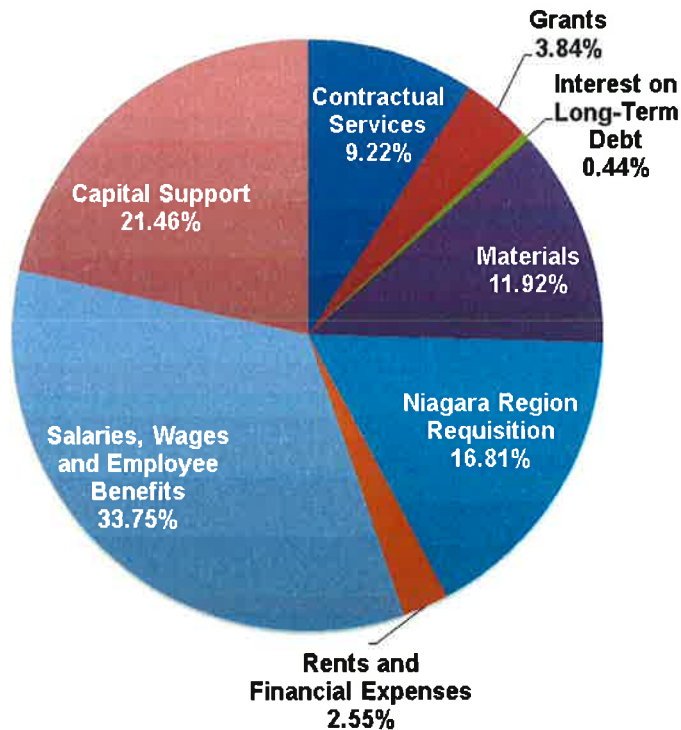
4. 2 Operating Budget Revenues by Department

2015 Operating Budget Revenues by Department



4. 3 Operating Budget Expenditures by Expense Category

2015 Operating Budget Expenditures by Expense Category



4. 4 Year-over-Year Budget Changes by Department

This chart shows the year-over-year changes by department.

Department	2014	2015	% Change
Municipal Purposes	(8,245,213.00)	(8,336,331.00)	1.11%
Council and Administration	507,059.00	516,124.00	1.79%
Corporate Services	1,830,884.00	1,895,050.00	3.5%
Fire Department	1,112,326.00	1,148,269.00	3.23%
Public Works	2,359,025.00	2,149,185.00	(8.90%)
Transit	60,792.00	62,008.00	2.00%
Community & Development	667,925.00	659,350.00	(1.28%)
Parks Recreation & Facilities	1,707,202.00	1,906,345.00	11.66%

4. 5 New Multi-Year Budgets for Operating Budget

For the 2015 budget cycle, staff have provided as an appendix to this report Operating budgets to 2017. Although there is a significant increase to the General Levy for 2015, increases for 2016 and 2017 are back to the current CPI.

5. FINANCIAL IMPLICATIONS

The proposed increase to the General Levy will impact a residential property owner, with an average property assessment of \$401,738, by approximately \$22 or approximately 2.4% for the municipal portion of the property tax bill.

Council's final approval of the 2015 Operating Budget on February 9, 2015 will enable preparation of the 2015 Tax Levy by-law for approval.

6. COMMUNICATIONS

Once approved, the 2015 Operating Budget will be posted on the Town's website.

7. CONCLUSION

The Town's Senior Management Team is seeking approval for the proposed 2015 Operating Budget, which is within proposed budget directions.

Prepared by



**Brenda Garrett
Manager of Finance/Treasurer**

Respectfully submitted,



**Holly Dowd
Director of Corporate Services / Town Clerk (I)**



Mike Galloway, MBA, CMO

Chief Administrative Officer

ATTACHMENTS



2015 Budget Presentation.pdf Appendix A - Multi-Year Budget.pdf

WEB ATTACHMENTS

ATTACHMENTS FOR LINK

First Capital of Upper Canada - 1792



Appendix A: 2015 Operating Budget and Multi-Year Budget Variance

2014-2017

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Municipal Purposes											
Taxation											
100-9000-00901	General Levy	(7,814,673)	(8,842,000)	(9,054,208)	(9,271,509)	(1,027,327)	(212,208)	(217,301)	13.15%	2.40%	2.40%
100-9000-00902	Payment in Lieu	(493,000)	(493,000)	(493,000)	(493,000)	0	0	0	0.00%	0.00%	0.00%
100-9000-00903	Supplementary Levy	(175,000)	(175,000)	(175,000)	(175,000)	0	0	0	0.00%	0.00%	0.00%
100-9000-02250	General Agreements	(35,000)	(35,000)	(35,000)	(35,000)	0	0	0	0.00%	0.00%	0.00%
100-9000-37700	Tax Write-offs	55,000	55,000	55,000	55,000	0	0	0	0.00%	0.00%	0.00%
100-9000-37702	Charity Rebate	6,000	6,000	6,000	6,000	0	0	0	0.00%	0.00%	0.00%
100-9000-37703	Vacancy Rebate	4,000	4,000	4,000	4,000	0	0	0	0.00%	0.00%	0.00%
Taxation Subtotal		(8,452,673)	(9,480,000)	(9,692,208)	(9,909,509)	(1,027,327)	(212,208)	(217,301)	12.15%	2.24%	2.24%
Corporate Revenues											
100-9005-00890	Hydro Proceeds - Dividends	(250,000)	(500,000)	(500,000)	(500,000)	(250,000)	0	0	100.00%	0.00%	0.00%
100-9005-00905	OMPF Grant	(742,800)	(594,300)	(546,700)	(546,700)	148,500	47,600	0	-19.99%	-8.01%	0.00%
100-9005-00906	Federal Gas Tax Grant	(447,456)	(445,913)	(445,913)	(445,913)	1,543	0	0	-0.34%	0.00%	0.00%
100-9005-00907	Tax Penalty & Interest	(443,000)	(443,000)	(443,000)	(443,000)	0	0	0	0.00%	0.00%	0.00%
100-9005-00908	Hydro Proceeds - Principle	(496,316)	(269,604)	(289,814)	(311,537)	226,712	(20,210)	(21,723)	-45.68%	7.50%	7.50%
100-9005-00909	Hydro Proceeds - Interest	(254,030)	(230,743)	(210,533)	(188,810)	23,287	20,210	21,723	-9.17%	-8.76%	-10.32%
100-9005-00910	Dock Rental Revenue	(140,000)	(142,500)	(142,500)	(142,500)	(2,500)	0	0	1.79%	0.00%	0.00%
100-9005-00925	OCIF Grant	0	(195,245)	(195,245)	(195,245)	(195,245)	0	0	100.00%	0.00%	0.00%
100-9005-02600	Investment Income	(100,000)	(100,000)	(100,000)	(100,000)	0	0	0	0.00%	0.00%	0.00%
100-9005-04650	Provincial Offences Act Revenue	(75,000)	(65,000)	(65,000)	(65,000)	10,000	0	0	-13.33%	0.00%	0.00%
100-9005-91991	TSF from: Tax Rate Stabilizatio	(200,000)	0	0	0	200,000	0	0	-100.00%	0.00%	0.00%
100-9005-92827	TSF to: Federal Gas Tax	447,456	445,913	445,913	445,913	(1,543)	0	0	-0.34%	0.00%	0.00%
100-9005-92829	TSF to: OCIF Grant	0	195,245	195,245	195,245	195,245	0	0	100.00%	0.00%	0.00%
100-9005-92970	TSF to: Dock Area Improvements	125,000	100,000	100,000	100,000	(25,000)	0	0	-20.00%	0.00%	0.00%
Corporate Revenues Subtotal		(2,576,146)	(2,245,147)	(2,197,547)	(2,197,547)	330,999	47,600	0	-12.85%	-2.12%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Municipal Purposes											
Corporate Expenses											
100-9010-33900	Insurance Expense	28,000	28,000	28,000	28,000	0	0	0	0.00%	0.00%	0.00%
100-9010-34700	Membership Expense	4,400	5,000	5,000	5,000	600	0	0	13.64%	0.00%	0.00%
100-9010-37708	OMB Fees	25,000	20,000	20,000	20,000	(5,000)	0	0	-20.00%	0.00%	0.00%
100-9010-37710	Economic Development	2,500	2,500	2,500	2,500	0	0	0	0.00%	0.00%	0.00%
100-9010-40900	Consultants	52,285	58,000	58,000	58,000	5,715	0	0	10.93%	0.00%	0.00%
100-9010-41000	Contracts	3,000	3,000	3,000	3,000	0	0	0	0.00%	0.00%	0.00%
100-9010-41200	Legal Expenses	65,000	65,000	65,000	65,000	0	0	0	0.00%	0.00%	0.00%
100-9010-62000	Niagara Falls-Mewburn	0	0	250,000	0	0	250,000	(250,000)	0.00%	100.00%	-100.00%
100-9010-64000	Discretionary Grants	243,000	243,000	243,000	243,000	0	0	0	0.00%	0.00%	0.00%
100-9010-65000	Library Grant	538,596	552,061	565,862	580,009	13,465	13,801	14,147	2.50%	2.50%	2.50%
100-9010-65200	Irrigation Grant	0	60,000	61,000	62,000	60,000	1,000	1,000	100.00%	1.67%	1.64%
100-9010-80301	Recovery: Administration	(150,000)	(150,000)	(150,000)	(150,000)	0	0	0	0.00%	0.00%	0.00%
100-9010-91901	TSF from: Capital Levy	0	0	(250,000)	0	0	(250,000)	250,000	0.00%	100.00%	-100.00%
100-9010-92901	TSF to: Capital Levy	1,796,825	2,269,555	2,193,584	2,203,399	472,730	(75,971)	9,815	26.31%	-3.35%	0.45%
100-9010-92908	TSF to: Irrigation	50,000	0	0	0	(50,000)	0	0	-100.00%	0.00%	0.00%
100-9010-92961	TSF to: Insurance	80,000	80,000	80,000	80,000	0	0	0	0.00%	0.00%	0.00%
Corporate Expenses Subtotal		2,738,606	3,236,116	3,174,946	3,199,908	497,510	(61,170)	24,962	18.17%	-1.89%	0.79%
Studies											
100-9012-40951	Dock Area	15,000	0	0	0	(15,000)	0	0	-100.00%	0.00%	0.00%
100-9012-40952	Official Plan	50,000	150,000	0	0	100,000	(150,000)	0	200.00%	-100.00%	0.00%
100-9012-40957	Transportation Master Plan	0	170,000	0	0	170,000	(170,000)	0	100.00%	-100.00%	0.00%
100-9012-91809	TSF from: DC: Development Relat	0	(144,000)	0	0	(144,000)	144,000	0	100.00%	-100.00%	0.00%
100-9012-91974	TSF from: Corporate Studies	(65,000)	(176,000)	0	0	(111,000)	176,000	0	170.77%	-100.00%	0.00%
Studies Subtotal		0	0	0	0	0	0	0	0.00%	0.00%	0.00%
Debt Management											
100-9015-05655	Tile Drain Interest Revenue	(3,975)	(2,414)	(1,680)	(904)	1,561	734	776	-39.27%	-30.41%	-46.19%
100-9015-20200	Tile Drain Interest Expense	3,975	2,414	1,680	904	(1,561)	(734)	(776)	-39.27%	-30.41%	-46.19%
100-9015-20850	Interest 73-2010 Water	54,713	48,394	41,298	33,418	(6,319)	(7,096)	(7,880)	-11.55%	-14.66%	-19.08%
100-9015-20851	Interest 61-2008 Virgil FS	40,377	33,390	25,846	17,762	(6,987)	(7,544)	(8,084)	-17.30%	-22.59%	-31.28%
100-9015-20852	Interest 82-2005 St Davids	18,687	17,096	15,591	13,952	(1,591)	(1,505)	(1,639)	-8.51%	-8.80%	-10.51%
100-9015-20853	Interest 61-2005 Glendale FS	5,185	1,763	0	0	(3,422)	(1,763)	0	-66.00%	-100.00%	0.00%
100-9015-20855	Interest 73-2012 SL/Water	11,824	11,049	10,157	9,143	(775)	(892)	(1,014)	-6.55%	-8.07%	-9.98%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Municipal Purposes											
Debt Management											
100-9015-50840	Lease Payments	18,510	0	0	0	(18,510)	0	0	-100.00%	0.00%	0.00%
100-9015-50850	Principal 73-2010 Water	176,703	184,037	191,674	199,629	7,334	7,637	7,955	4.15%	4.15%	4.15%
100-9015-50851	Principal 61-2008 Virgil FS	157,000	164,000	172,000	180,000	7,000	8,000	8,000	4.46%	4.88%	4.65%
100-9015-50852	Principal 82-2005 St Davids	67,581	67,581	67,581	67,581	0	0	0	0.00%	0.00%	0.00%
100-9015-50853	Principal 61-2005 Glendale FS	79,000	82,000	0	0	3,000	(82,000)	0	3.80%	-100.00%	0.00%
100-9015-50855	Principle 73-2012 SL/Water	50,000	51,000	52,000	53,000	1,000	1,000	1,000	2.00%	1.96%	1.92%
100-9015-50856	NDSS Debt Charges	0	105,000	105,000	105,000	105,000	0	0	100.00%	0.00%	0.00%
100-9015-80401	Recovery: Debt Charges	(379,508)	(379,157)	(378,301)	(376,723)	351	856	1,578	-0.09%	-0.23%	-0.42%
100-9015-91813	TSF from: DC: Fire Facilities	(281,562)	(281,153)	(197,846)	(197,762)	409	83,307	84	-0.15%	-29.63%	-0.04%
100-9015-91901	TSF from: Capital Levy	(18,510)	0	0	0	18,510	0	0	-100.00%	0.00%	0.00%
Debt Management Subtotal		0	105,000	105,000	105,000	105,000	0	0	100.00%	0.00%	0.00%
Community Relations											
100-9020-34900	Miscellaneous	3,000	3,000	3,000	3,000	0	0	0	0.00%	0.00%	0.00%
100-9020-37720	Employee Recognition	17,500	17,500	17,500	17,500	0	0	0	0.00%	0.00%	0.00%
100-9020-37724	Senior Citizens	3,000	3,000	3,000	3,000	0	0	0	0.00%	0.00%	0.00%
100-9020-37726	Civic Recognition	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
100-9020-37728	Floral Tributes	700	700	700	700	0	0	0	0.00%	0.00%	0.00%
100-9020-37732	Christmas Decorations	3,500	3,500	3,500	3,500	0	0	0	0.00%	0.00%	0.00%
Community Relations Subtotal		29,700	29,700	29,700	29,700	0	0	0	0.00%	0.00%	0.00%
Elections Management											
100-9025-92925	TSF to: Elections	15,300	18,000	18,000	18,000	2,700	0	0	17.65%	0.00%	0.00%
Elections Management Subtotal		15,300	18,000	18,000	18,000	2,700	0	0	17.65%	0.00%	0.00%
Accessibility Management											
100-9030-40900	Consultants	10,000	10,000	10,000	10,000	0	0	0	0.00%	0.00%	0.00%
100-9030-91901	TSF from: Capital Levy	(30,000)	(30,000)	(30,000)	(30,000)	0	0	0	0.00%	0.00%	0.00%
100-9030-92971	TSF to: Ontario Disabilities Ac	20,000	20,000	20,000	20,000	0	0	0	0.00%	0.00%	0.00%
Accessibility Management Subtotal		0	0	0	0	0	0	0	0.00%	0.00%	0.00%
Municipal Purposes Total		(8,245,213)	(8,336,331)	(8,562,109)	(8,754,448)	(91,118)	(225,778)	(192,339)	1.11%	2.71%	2.25%



Appendix A: 2015 Operating Budget and Multi-Year Budget Variance

2014-2017

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Council and Administration											
Members of Council											
120-1000-10000	Salaries & Wages	142,544	142,544	142,544	142,544	0	0	0	0.00%	0.00%	0.00%
120-1000-11001	Employee Benefits	62,860	66,470	67,875	69,045	3,610	1,405	1,170	5.74%	2.11%	1.72%
120-1000-12500	Course & Seminar Expenses	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
120-1000-30700	Books & Publications	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
120-1000-31800	Conference Expenses	10,000	10,000	10,000	10,000	0	0	0	0.00%	0.00%	0.00%
120-1000-33900	Insurance Expense	4,000	4,000	4,000	4,000	0	0	0	0.00%	0.00%	0.00%
120-1000-34800	Mileage & Expenses	8,000	8,000	8,000	8,000	0	0	0	0.00%	0.00%	0.00%
120-1000-34900	Miscellaneous	5,500	5,500	5,500	5,500	0	0	0	0.00%	0.00%	0.00%
120-1000-35200	Office Equipment & Furniture	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
120-1000-35300	Office Supplies	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
Members of Council Subtotal		236,404	240,014	241,419	242,589	3,610	1,405	1,170	1.53%	0.59%	0.48%
Chief Administrative Officer											
120-1050-10000	Salaries & Wages	203,840	207,920	212,085	216,310	4,080	4,165	4,225	2.00%	2.00%	1.99%
120-1050-11001	Employee Benefits	55,315	56,690	58,900	60,025	1,375	2,210	1,125	2.49%	3.90%	1.91%
120-1050-12500	Course & Seminar Expenses	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
120-1050-30700	Books & Publications	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
120-1050-31800	Conference Expenses	5,000	5,000	5,000	5,000	0	0	0	0.00%	0.00%	0.00%
120-1050-34700	Membership Expense	1,500	1,500	1,500	1,500	0	0	0	0.00%	0.00%	0.00%
120-1050-34800	Mileage & Expenses	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
120-1050-34900	Miscellaneous	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
120-1050-35300	Office Supplies	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
Chief Administrative Officer Subtotal		270,655	276,110	282,485	287,835	5,455	6,375	5,350	2.02%	2.31%	1.89%
Council and Administration Total		507,059	516,124	523,904	530,424	9,065	7,780	6,520	1.79%	1.51%	1.24%



Appendix A: 2015 Operating Budget and Multi-Year Budget Variance

2014-2017

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Corporate Services											
Financial Services											
130-1100-03400	Miscellaneous Revenue	(6,500)	(6,500)	(6,500)	(6,500)	0	0	0	0.00%	0.00%	0.00%
130-1100-03425	Fee for Service	0	(12,000)	(12,000)	(12,000)	(12,000)	0	0	100.00%	0.00%	0.00%
130-1100-05660	Tax Certificates	(10,000)	(10,000)	(10,000)	(10,000)	0	0	0	0.00%	0.00%	0.00%
130-1100-05670	Tax Requests	(12,000)	(12,000)	(12,000)	(12,000)	0	0	0	0.00%	0.00%	0.00%
130-1100-10000	Salaries & Wages	504,940	509,310	525,345	535,845	4,370	16,035	10,500	0.87%	3.15%	2.00%
130-1100-11001	Employee Benefits	148,510	151,515	159,445	162,670	3,005	7,930	3,225	2.02%	5.23%	2.02%
130-1100-12500	Course & Seminar Expenses	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
130-1100-30100	Advertising Expense	5,300	5,300	5,300	5,300	0	0	0	0.00%	0.00%	0.00%
130-1100-30500	Bank Service Charges	14,500	14,500	14,500	14,500	0	0	0	0.00%	0.00%	0.00%
130-1100-30505	Audit Fees	40,000	40,000	40,000	40,000	0	0	0	0.00%	0.00%	0.00%
130-1100-30700	Books & Publications	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
130-1100-31200	Collections Charges	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
130-1100-31800	Conference Expenses	3,000	3,000	3,000	3,000	0	0	0	0.00%	0.00%	0.00%
130-1100-34700	Membership Expense	2,300	2,300	2,300	2,300	0	0	0	0.00%	0.00%	0.00%
130-1100-34800	Mileage & Expenses	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
130-1100-34900	Miscellaneous	2,500	2,500	2,500	2,500	0	0	0	0.00%	0.00%	0.00%
130-1100-35200	Office Equipment & Furniture	8,000	8,000	8,000	8,000	0	0	0	0.00%	0.00%	0.00%
130-1100-35300	Office Supplies	5,000	0	0	0	(5,000)	0	0	-100.00%	0.00%	0.00%
130-1100-35350	Printing	4,000	4,000	4,000	4,000	0	0	0	0.00%	0.00%	0.00%
130-1100-41000	Contracts	15,664	20,000	20,000	20,000	4,336	0	0	27.68%	0.00%	0.00%
130-1100-80201	Recovery: Rate Supported	(75,000)	(75,000)	(75,000)	(75,000)	0	0	0	0.00%	0.00%	0.00%
130-1100-80301	Recovery: Administration	(50,000)	(50,000)	(50,000)	(50,000)	0	0	0	0.00%	0.00%	0.00%
Financial Services Subtotal		606,314	601,025	624,990	638,715	(5,289)	23,965	13,725	-0.87%	3.99%	2.20%
Clerks											
130-1125-01350	Bed & Breakfast Licences	(62,000)	(62,000)	(62,000)	(62,000)	0	0	0	0.00%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Corporate Services											
Clerks											
130-1125-02850	Lottery License Fees	(3,000)	(2,000)	(2,000)	(2,000)	1,000	0	0	-33.33%	0.00%	0.00%
130-1125-03400	Miscellaneous Revenue	(3,000)	(3,000)	(3,000)	(3,000)	0	0	0	0.00%	0.00%	0.00%
130-1125-04450	Photo Copy Revenue	(150)	0	0	0	150	0	0	-100.00%	0.00%	0.00%
130-1125-10000	Salaries & Wages	247,650	246,085	251,015	256,000	(1,565)	4,930	4,985	-0.63%	2.00%	1.99%
130-1125-11001	Employee Benefits	75,335	76,350	80,145	81,810	1,015	3,795	1,665	1.35%	4.97%	2.08%
130-1125-12500	Course & Seminar Expenses	1,200	1,200	1,200	1,200	0	0	0	0.00%	0.00%	0.00%
130-1125-30100	Advertising Expense	700	700	700	700	0	0	0	0.00%	0.00%	0.00%
130-1125-30700	Books & Publications	1,800	1,800	1,800	1,800	0	0	0	0.00%	0.00%	0.00%
130-1125-31000	Capital Expenditures under \$5K	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
130-1125-31800	Conference Expenses	850	850	850	850	0	0	0	0.00%	0.00%	0.00%
130-1125-34700	Membership Expense	800	800	800	800	0	0	0	0.00%	0.00%	0.00%
130-1125-34800	Mileage & Expenses	800	800	800	800	0	0	0	0.00%	0.00%	0.00%
130-1125-34900	Miscellaneous	0	100	100	100	100	0	0	100.00%	0.00%	0.00%
130-1125-35200	Office Equipment & Furniture	2,250	2,250	2,250	2,250	0	0	0	0.00%	0.00%	0.00%
130-1125-35300	Office Supplies	1,250	0	0	0	(1,250)	0	0	-100.00%	0.00%	0.00%
130-1125-41000	Contracts	3,000	3,000	3,000	3,000	0	0	0	0.00%	0.00%	0.00%
130-1125-41110	Closed Meeting Charges	0	300	300	300	300	0	0	100.00%	0.00%	0.00%
130-1125-41200	Legal Expenses	3,500	8,000	8,000	8,000	4,500	0	0	128.57%	0.00%	0.00%
	Clerks Subtotal	271,985	276,235	284,960	291,610	4,250	8,725	6,650	1.56%	3.16%	2.33%
Information Systems											
130-1150-10000	Salaries & Wages	198,695	202,675	206,745	210,855	3,980	4,070	4,110	2.00%	2.01%	1.99%
130-1150-11001	Employee Benefits	59,050	60,670	63,630	64,945	1,620	2,960	1,315	2.74%	4.88%	2.07%
130-1150-12500	Course & Seminar Expenses	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
130-1150-30700	Books & Publications	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
130-1150-30800	Building Maintenance	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
130-1150-31000	Capital Expenditures under \$5K	3,500	3,500	3,500	3,500	0	0	0	0.00%	0.00%	0.00%
130-1150-31500	Computer Hardware	10,000	10,000	10,000	10,000	0	0	0	0.00%	0.00%	0.00%
130-1150-31800	Conference Expenses	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
130-1150-32100	Corporate Telephone System	67,000	65,000	65,000	65,000	(2,000)	0	0	-2.99%	0.00%	0.00%
130-1150-33900	Insurance Expense	750	2,000	2,000	2,000	1,250	0	0	166.67%	0.00%	0.00%
130-1150-34000	Internet Expenses	10,000	15,000	15,000	15,000	5,000	0	0	50.00%	0.00%	0.00%
130-1150-34100	Licenses	39,150	55,000	55,000	55,000	15,850	0	0	40.49%	0.00%	0.00%
130-1150-34800	Mileage & Expenses	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Corporate Services											
Information Systems											
130-1150-34900	Miscellaneous	700	700	700	700	0	0	0	0.00%	0.00%	0.00%
130-1150-35300	Office Supplies	700	0	0	0	(700)	0	0	-100.00%	0.00%	0.00%
130-1150-36700	Supplies	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
130-1150-41000	Contracts	78,100	85,000	85,000	85,000	6,900	0	0	8.83%	0.00%	0.00%
Information Systems Subtotal		475,145	507,045	514,075	519,500	31,900	7,030	5,425	6.71%	1.39%	1.06%
Human Resources & Payroll											
130-1350-10000	Salaries & Wages	126,020	128,530	131,115	133,715	2,510	2,585	2,600	1.99%	2.01%	1.98%
130-1350-11001	Employee Benefits	38,215	39,260	41,220	42,085	1,045	1,960	865	2.73%	4.99%	2.10%
130-1350-11002	Retiree Benefits	50,000	50,000	50,000	50,000	0	0	0	0.00%	0.00%	0.00%
130-1350-11003	WSIB Expenses	30,000	30,000	30,000	30,000	0	0	0	0.00%	0.00%	0.00%
130-1350-12500	Course & Seminar Expenses	400	400	400	400	0	0	0	0.00%	0.00%	0.00%
130-1350-30100	Advertising Expense	5,000	2,000	2,000	2,000	(3,000)	0	0	-60.00%	0.00%	0.00%
130-1350-30700	Books & Publications	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
130-1350-32200	Corporate Training Budget	15,000	15,000	15,000	15,000	0	0	0	0.00%	0.00%	0.00%
130-1350-33700	Health & Safety Programs	3,000	3,500	3,500	3,500	500	0	0	16.67%	0.00%	0.00%
130-1350-33705	Joint Health & Safety	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
130-1350-33710	Medical Expenses	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
130-1350-34700	Membership Expense	1,000	1,600	1,600	1,600	600	0	0	60.00%	0.00%	0.00%
130-1350-34800	Mileage & Expenses	2,000	1,000	1,000	1,000	(1,000)	0	0	-50.00%	0.00%	0.00%
130-1350-34900	Miscellaneous	0	100	100	100	100	0	0	100.00%	0.00%	0.00%
130-1350-36100	Recruitment Expenses	4,500	2,000	2,000	2,000	(2,500)	0	0	-55.56%	0.00%	0.00%
130-1350-36700	Supplies	1,450	250	250	250	(1,200)	0	0	-82.76%	0.00%	0.00%
130-1350-40600	Benefits Consulting/EAP	5,000	5,000	5,000	5,000	0	0	0	0.00%	0.00%	0.00%
130-1350-40900	Consultants	5,000	5,000	5,000	5,000	0	0	0	0.00%	0.00%	0.00%
130-1350-41200	Legal Expenses	15,000	20,000	20,000	20,000	5,000	0	0	33.33%	0.00%	0.00%
Human Resources & Payroll Subtotal		302,685	304,740	309,285	312,750	2,055	4,545	3,465	0.68%	1.49%	1.12%
Communications											
130-1360-10000	Salaries & Wages	61,865	63,100	64,360	65,650	1,235	1,260	1,290	2.00%	2.00%	2.00%
130-1360-11001	Employee Benefits	18,890	19,405	20,375	20,810	515	970	435	2.73%	5.00%	2.13%
130-1360-12500	Course & Seminar Expenses	1,000	1,000	1,000	0	0	0	(1,000)	0.00%	0.00%	-100.00%
130-1360-30100	Advertising Expense	8,000	8,000	8,000	8,000	0	0	0	0.00%	0.00%	0.00%
130-1360-31000	Capital Expenditures under \$5K	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Corporate Services											
Communications											
130-1360-34800	Mileage & Expenses	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
130-1360-35300	Office Supplies	500	0	0	0	(500)	0	0	-100.00%	0.00%	0.00%
Communications Subtotal		92,755	94,005	96,235	96,960	1,250	2,230	725	1.35%	2.37%	0.75%
Printing & Mail Room											
130-1365-32900	Equipment Rental Expense	40,000	60,000	60,000	60,000	20,000	0	0	50.00%	0.00%	0.00%
130-1365-34300	Maintenance	0	0	2,000	2,000	0	2,000	0	0.00%	100.00%	0.00%
130-1365-35300	Office Supplies	0	5,000	5,000	5,000	5,000	0	0	100.00%	0.00%	0.00%
130-1365-35325	Paper & Printing Supplies	10,000	10,000	10,000	10,000	0	0	0	0.00%	0.00%	0.00%
130-1365-35350	Printing	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
130-1365-35400	Postage	30,000	35,000	35,000	35,000	5,000	0	0	16.67%	0.00%	0.00%
130-1365-36700	Supplies	1,500	1,500	1,500	1,500	0	0	0	0.00%	0.00%	0.00%
Printing & Mail Room Subtotal		82,000	112,000	114,000	114,000	30,000	2,000	0	36.59%	1.79%	0.00%
Corporate Services Total		1,830,884	1,895,050	1,943,545	1,973,535	64,166	48,495	29,990	3.50%	2.56%	1.54%



Appendix A: 2015 Operating Budget and Multi-Year Budget Variance 2014-2017

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Fire Department											
Program Administration											
250-1400-02550	Inspection Certificates	(2,125)	(2,125)	(2,125)	(2,125)	0	0	0	0.00%	0.00%	0.00%
250-1400-03400	Miscellaneous Revenue	(13,000)	(13,000)	(13,000)	(13,000)	0	0	0	0.00%	0.00%	0.00%
250-1400-05050	Rental Revenue	(31,770)	(31,770)	(31,770)	(31,700)	0	0	70	0.00%	0.00%	-0.22%
250-1400-10000	Salaries & Wages	361,800	371,535	381,800	389,410	9,735	10,265	7,610	2.69%	2.76%	1.99%
250-1400-11001	Employee Benefits	71,210	74,385	78,155	79,805	3,175	3,770	1,650	4.46%	5.07%	2.11%
250-1400-12100	Protective Clothing	5,000	5,000	5,000	5,000	0	0	0	0.00%	0.00%	0.00%
250-1400-12202	VFF Honorarium	301,004	307,024	313,165	319,428	6,020	6,141	6,263	2.00%	2.00%	2.00%
250-1400-12210	VFF Benefits	13,500	27,000	27,000	27,000	13,500	0	0	100.00%	0.00%	0.00%
250-1400-12300	Uniforms, Coveralls, etc.	3,000	3,000	3,000	3,000	0	0	0	0.00%	0.00%	0.00%
250-1400-12500	Course & Seminar Expenses	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
250-1400-30200	Alarm System	48,817	50,000	50,000	50,000	1,183	0	0	2.42%	0.00%	0.00%
250-1400-30700	Books & Publications	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
250-1400-31000	Capital Expenditures under \$5K	7,000	7,000	7,000	7,000	0	0	0	0.00%	0.00%	0.00%
250-1400-31400	Communication Equipment	5,500	5,500	5,500	5,500	0	0	0	0.00%	0.00%	0.00%
250-1400-31800	Conference Expenses	2,500	2,500	2,500	2,500	0	0	0	0.00%	0.00%	0.00%
250-1400-32800	Emergency Planning	5,000	5,000	5,000	5,000	0	0	0	0.00%	0.00%	0.00%
250-1400-33900	Insurance Expense	11,000	3,800	3,800	3,800	(7,200)	0	0	-65.45%	0.00%	0.00%
250-1400-34100	Licenses	4,000	4,000	4,000	4,000	0	0	0	0.00%	0.00%	0.00%
250-1400-34300	Maintenance	17,500	17,500	17,500	17,500	0	0	0	0.00%	0.00%	0.00%
250-1400-34700	Membership Expense	2,600	2,600	2,600	2,600	0	0	0	0.00%	0.00%	0.00%
250-1400-34800	Mileage & Expenses	3,500	3,500	3,500	3,500	0	0	0	0.00%	0.00%	0.00%
250-1400-34900	Miscellaneous	5,000	5,000	5,000	5,000	0	0	0	0.00%	0.00%	0.00%
250-1400-35300	Office Supplies	2,500	2,500	2,500	2,500	0	0	0	0.00%	0.00%	0.00%
250-1400-36000	Radio System Maintenance	3,500	3,500	3,500	3,500	0	0	0	0.00%	0.00%	0.00%
250-1400-36700	Supplies	1,500	1,500	1,500	1,500	0	0	0	0.00%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Fire Department											
Program Administration											
250-1400-41200	Legal Expenses	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
250-1400-80450	Chargeback: Hydrants Rentals	75,000	75,000	75,000	75,000	0	0	0	0.00%	0.00%	0.00%
Program Administration Subtotal		906,036	932,449	952,625	968,218	26,413	20,176	15,593	2.92%	2.16%	1.64%
Vehicles & Equipment											
250-1500-32550	Materials	1,000	1,000	1,000	10,000	0	0	9,000	0.00%	0.00%	900.00%
250-1500-32600	Diesel Fuel	6,900	6,900	6,900	6,900	0	0	0	0.00%	0.00%	0.00%
250-1500-33300	Gasoline	7,800	15,000	15,000	15,000	7,200	0	0	92.31%	0.00%	0.00%
250-1500-33900	Insurance Expense	27,000	28,000	28,000	28,000	1,000	0	0	3.70%	0.00%	0.00%
250-1500-34300	Maintenance	15,000	15,000	15,000	15,000	0	0	0	0.00%	0.00%	0.00%
250-1500-34900	Miscellaneous	20,000	20,000	20,000	20,000	0	0	0	0.00%	0.00%	0.00%
Vehicles & Equipment Subtotal		77,700	85,900	85,900	94,900	8,200	0	9,000	10.55%	0.00%	10.48%
District #1 - NOTL											
250-1650-12200	Honorarium	130	130	130	130	0	0	0	0.00%	0.00%	0.00%
250-1650-33900	Insurance Expense	2,500	2,800	2,800	2,800	300	0	0	12.00%	0.00%	0.00%
250-1650-34000	Internet Expenses	750	750	750	750	0	0	0	0.00%	0.00%	0.00%
250-1650-36700	Supplies	300	300	300	300	0	0	0	0.00%	0.00%	0.00%
250-1650-36900	Telephone	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
250-1650-37100	Utilities - Hydro	7,000	7,000	7,000	7,000	0	0	0	0.00%	0.00%	0.00%
250-1650-37200	Utilities - Natural Gas	9,500	9,500	9,500	9,500	0	0	0	0.00%	0.00%	0.00%
250-1650-37300	Utilities - Water & Wastewater	920	920	920	920	0	0	0	0.00%	0.00%	0.00%
250-1650-80360	Chargeback: Grounds Services	4,000	4,000	4,000	4,000	0	0	0	0.00%	0.00%	0.00%
District #1 - NOTL Subtotal		26,100	26,400	26,400	26,400	300	0	0	1.15%	0.00%	0.00%
District #2 - St. Davids											
250-1700-12200	Honorarium	130	130	130	130	0	0	0	0.00%	0.00%	0.00%
250-1700-33900	Insurance Expense	1,500	1,600	1,600	1,600	100	0	0	6.67%	0.00%	0.00%
250-1700-36700	Supplies	300	300	300	300	0	0	0	0.00%	0.00%	0.00%
250-1700-36900	Telephone	1,400	1,400	1,400	1,400	0	0	0	0.00%	0.00%	0.00%
250-1700-37100	Utilities - Hydro	4,000	4,000	4,000	4,000	0	0	0	0.00%	0.00%	0.00%
250-1700-37200	Utilities - Natural Gas	5,500	5,500	5,500	5,500	0	0	0	0.00%	0.00%	0.00%
250-1700-37300	Utilities - Water & Wastewater	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
250-1700-80360	Chargeback: Grounds Services	4,000	4,000	4,000	4,000	0	0	0	0.00%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Fire Department											
District #2 - St. Davids											
District #2 - St. Davids Subtotal		17,830	17,930	17,930	17,930	100	0	0	0.56%	0.00%	0.00%
District #3 - Virgil											
250-1750-12200	Honorarium	0	130	130	130	130	0	0	100.00%	0.00%	0.00%
250-1750-33900	Insurance Expense	4,200	4,500	4,500	4,500	300	0	0	7.14%	0.00%	0.00%
250-1750-36700	Supplies	300	300	300	300	0	0	0	0.00%	0.00%	0.00%
250-1750-36900	Telephone	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
250-1750-37100	Utilities - Hydro	8,000	8,000	8,000	8,000	0	0	0	0.00%	0.00%	0.00%
250-1750-37200	Utilities - Natural Gas	9,000	9,000	9,000	9,000	0	0	0	0.00%	0.00%	0.00%
250-1750-37300	Utilities - Water & Wastewater	1,300	1,300	1,300	1,300	0	0	0	0.00%	0.00%	0.00%
250-1750-80360	Chargeback: Grounds Services	4,000	4,000	4,000	4,000	0	0	0	0.00%	0.00%	0.00%
District #3 - Virgil Subtotal		28,800	29,230	29,230	29,230	430	0	0	1.49%	0.00%	0.00%
District #4 - Queenston											
250-1800-12200	Honorarium	130	130	130	130	0	0	0	0.00%	0.00%	0.00%
250-1800-33900	Insurance Expense	1,100	1,300	1,300	1,300	200	0	0	18.18%	0.00%	0.00%
250-1800-36700	Supplies	300	300	300	300	0	0	0	0.00%	0.00%	0.00%
250-1800-36900	Telephone	1,300	1,300	1,300	1,300	0	0	0	0.00%	0.00%	0.00%
250-1800-37100	Utilities - Hydro	2,400	2,400	2,400	2,400	0	0	0	0.00%	0.00%	0.00%
250-1800-37200	Utilities - Natural Gas	5,600	5,600	5,600	5,600	0	0	0	0.00%	0.00%	0.00%
250-1800-37300	Utilities - Water & Wastewater	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
250-1800-80360	Chargeback: Grounds Services	4,000	4,000	4,000	4,000	0	0	0	0.00%	0.00%	0.00%
District #4 - Queenston Subtotal		16,830	17,030	17,030	17,030	200	0	0	1.19%	0.00%	0.00%
District #5 - Glendale											
250-1850-12200	Honorarium	130	130	130	130	0	0	0	0.00%	0.00%	0.00%
250-1850-33900	Insurance Expense	3,000	3,300	3,300	3,300	300	0	0	10.00%	0.00%	0.00%
250-1850-36900	Telephone	1,500	1,500	1,500	1,500	0	0	0	0.00%	0.00%	0.00%
250-1850-37100	Utilities - Hydro	6,000	6,000	6,000	6,000	0	0	0	0.00%	0.00%	0.00%
250-1850-37200	Utilities - Natural Gas	5,000	5,000	5,000	5,000	0	0	0	0.00%	0.00%	0.00%
250-1850-37300	Utilities - Water & Wastewater	800	800	800	800	0	0	0	0.00%	0.00%	0.00%
250-1850-80360	Chargeback: Grounds Services	4,000	4,000	4,000	4,000	0	0	0	0.00%	0.00%	0.00%
District #5 - Glendale Subtotal		20,430	20,730	20,730	20,730	300	0	0	1.47%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Fire Department											
Prevention Division											
250-1900-31800	Conference Expenses	1,600	1,600	1,600	1,600	0	0	0	0.00%	0.00%	0.00%
250-1900-34800	Mileage & Expenses	600	600	600	600	0	0	0	0.00%	0.00%	0.00%
250-1900-35300	Office Supplies	300	300	300	300	0	0	0	0.00%	0.00%	0.00%
250-1900-36700	Supplies	2,500	2,500	2,500	2,500	0	0	0	0.00%	0.00%	0.00%
Prevention Division Subtotal		5,000	5,000	5,000	5,000	0	0	0	0.00%	0.00%	0.00%
Training Division											
250-1950-12500	Course & Seminar Expenses	5,000	5,000	5,000	5,000	0	0	0	0.00%	0.00%	0.00%
250-1950-31800	Conference Expenses	1,600	1,600	1,600	1,600	0	0	0	0.00%	0.00%	0.00%
250-1950-33100	Firefighters Per Diem	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
250-1950-34800	Mileage & Expenses	4,000	4,000	4,000	4,000	0	0	0	0.00%	0.00%	0.00%
250-1950-34900	Miscellaneous	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
250-1950-36700	Supplies	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
Training Division Subtotal		13,600	13,600	13,600	13,600	0	0	0	0.00%	0.00%	0.00%
Fire Department Total		1,112,326	1,148,269	1,168,445	1,193,038	35,943	20,176	24,593	3.23%	1.76%	2.10%



**Appendix A: 2015 Operating Budget and Multi-Year Budget Variance
2014-2017**

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Public Works											
Program Administration											
300-1400-10000	Salaries & Wages	1,885,825	1,923,500	1,961,955	2,001,215	37,675	38,455	39,260	2.00%	2.00%	2.00%
300-1400-11001	Employee Benefits	567,815	583,290	611,670	624,435	15,475	28,380	12,765	2.73%	4.87%	2.09%
300-1400-80251	Recovery: Payroll	(2,023,053)	(2,070,260)	(2,129,815)	(2,176,000)	(47,207)	(59,555)	(46,185)	2.33%	2.88%	2.17%
300-1400-80253	Capital Recovery: Payroll	(150,000)	(150,000)	(150,000)	(150,000)	0	0	0	0.00%	0.00%	0.00%
300-1400-80261	Recovery: Allocated Salaries	(280,587)	(286,530)	(293,810)	(299,650)	(5,943)	(7,280)	(5,840)	2.12%	2.54%	1.99%
Program Administration Subtotal		0	0	0	0	0	0	0	0.00%	0.00%	0.00%
Public Works Total		0	0	0	0	0	0	0	0.00%	0.00%	0.00%



Appendix A: 2015 Operating Budget and Multi-Year Budget Variance 2014-2017

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Roads Department											
Program Administration											
310-1400-12400	Safety Footware	200	200	200	200	0	0	0	0.00%	0.00%	0.00%
310-1400-12500	Course & Seminar Expenses	6,000	6,000	6,000	6,000	0	0	0	0.00%	0.00%	0.00%
310-1400-30100	Advertising Expense	1,500	1,500	1,500	1,500	0	0	0	0.00%	0.00%	0.00%
310-1400-30400	Answering Service	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
310-1400-30700	Books & Publications	300	300	300	300	0	0	0	0.00%	0.00%	0.00%
310-1400-30800	Building Maintenance	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
310-1400-31100	Cleaning Materials	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
310-1400-31800	Conference Expenses	3,000	3,000	3,000	3,000	0	0	0	0.00%	0.00%	0.00%
310-1400-32000	Construction Materials	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
310-1400-32700	Drafting Supplies	5,000	5,000	5,000	5,000	0	0	0	0.00%	0.00%	0.00%
310-1400-33500	Grounds Services	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
310-1400-33900	Insurance Expense	42,000	42,500	42,500	42,500	500	0	0	1.19%	0.00%	0.00%
310-1400-34100	Licenses	13,500	11,500	11,500	11,500	(2,000)	0	0	-14.81%	0.00%	0.00%
310-1400-34600	Meals & Refreshments	800	800	800	800	0	0	0	0.00%	0.00%	0.00%
310-1400-34700	Membership Expense	2,500	3,000	3,000	3,000	500	0	0	20.00%	0.00%	0.00%
310-1400-34800	Mileage & Expenses	900	500	500	500	(400)	0	0	-44.44%	0.00%	0.00%
310-1400-34900	Miscellaneous	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
310-1400-35200	Office Equipment & Furniture	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
310-1400-35300	Office Supplies	5,000	5,000	5,000	5,000	0	0	0	0.00%	0.00%	0.00%
310-1400-36000	Radio System Maintenance	900	900	900	900	0	0	0	0.00%	0.00%	0.00%
310-1400-36500	Small Tools & Equipment	300	300	300	300	0	0	0	0.00%	0.00%	0.00%
310-1400-36700	Supplies	300	300	300	300	0	0	0	0.00%	0.00%	0.00%
310-1400-36900	Telephone	200	200	200	200	0	0	0	0.00%	0.00%	0.00%
310-1400-37100	Utilities - Hydro	9,000	13,000	13,000	13,000	4,000	0	0	44.44%	0.00%	0.00%
310-1400-37200	Utilities - Natural Gas	6,000	6,000	6,000	6,000	0	0	0	0.00%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Roads Department											
Program Administration											
310-1400-37300	Utilities - Water & Wastewater	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
310-1400-37400	Vehicle & Equipment Maintenance	3,000	3,000	3,000	3,000	0	0	0	0.00%	0.00%	0.00%
310-1400-40900	Consultants	65,000	40,000	40,000	40,000	(25,000)	0	0	-38.46%	0.00%	0.00%
310-1400-41000	Contracts	8,500	8,500	8,500	8,500	0	0	0	0.00%	0.00%	0.00%
310-1400-41010	Drains-Town Share	0	20,000	20,000	20,000	20,000	0	0	100.00%	0.00%	0.00%
310-1400-41200	Legal Expenses	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
310-1400-80250	Chargeback: Payroll	582,355	174,460	179,015	183,500	(407,895)	4,555	4,485	-70.04%	2.61%	2.51%
310-1400-80260	Chargeback: Allocated Salaries	67,460	92,200	95,527	98,478	24,740	3,327	2,951	36.67%	3.61%	3.09%
310-1400-80500	Chargeback: Equipment	1,000	1,400	1,400	1,400	400	0	0	40.00%	0.00%	0.00%
310-1400-91965	TSF from: Parking Revenue	(50,000)	(50,000)	(50,000)	(50,000)	0	0	0	0.00%	0.00%	0.00%
310-1400-92974	TSF to: Corporate Studies	6,500	6,500	6,500	6,500	0	0	0	0.00%	0.00%	0.00%
Program Administration Subtotal		789,215	404,060	411,942	419,378	(385,155)	7,882	7,436	-48.80%	1.95%	1.81%
Vehicles & Equipment											
310-1500-32550	Materials	0	12,200	12,200	12,200	12,200	0	0	100.00%	0.00%	0.00%
310-1500-32600	Diesel Fuel	0	35,000	35,000	35,000	35,000	0	0	100.00%	0.00%	0.00%
310-1500-33300	Gasoline	0	29,000	29,000	29,000	29,000	0	0	100.00%	0.00%	0.00%
310-1500-34900	Miscellaneous	0	82,900	82,900	82,900	82,900	0	0	100.00%	0.00%	0.00%
310-1500-80250	Chargeback: Payroll	0	70,900	73,000	74,500	70,900	2,100	1,500	100.00%	2.96%	2.05%
310-1500-80501	Recovery: Equipment	0	(390,000)	(392,100)	(393,600)	(390,000)	(2,100)	(1,500)	100.00%	0.54%	0.38%
310-1500-80503	Recovery: Capital Equipment	0	(50,000)	(50,000)	(50,000)	(50,000)	0	0	100.00%	0.00%	0.00%
310-1500-92910	TSF to: Fleet Replacement	0	210,000	210,000	210,000	210,000	0	0	100.00%	0.00%	0.00%
Vehicles & Equipment Subtotal		0	0	0	0	0	0	0	0.00%	0.00%	0.00%
Inventory Maintenance											
310-2200-80250	Chargeback: Payroll	2,398	1,700	1,800	1,800	(698)	100	0	-29.11%	5.88%	0.00%
Inventory Maintenance Subtotal		2,398	1,700	1,800	1,800	(698)	100	0	-29.11%	5.88%	0.00%
Machine Shop											
310-2250-12100	Protective Clothing	2,500	2,500	2,500	2,500	0	0	0	0.00%	0.00%	0.00%
310-2250-12400	Safety Footware	1,500	1,500	1,500	0	0	0	(1,500)	0.00%	0.00%	-100.00%
310-2250-30800	Building Maintenance	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
310-2250-30900	Building Materials	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
310-2250-31100	Cleaning Materials	800	800	800	800	0	0	0	0.00%	0.00%	0.00%
310-2250-33600	Grounds Supplies	2,500	2,500	2,500	2,500	0	0	0	0.00%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Roads Department											
Machine Shop											
310-2250-35200	Office Equipment & Furniture	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
310-2250-36500	Small Tools & Equipment	5,600	5,600	5,600	5,600	0	0	0	0.00%	0.00%	0.00%
310-2250-36700	Supplies	1,500	1,500	1,500	1,500	0	0	0	0.00%	0.00%	0.00%
310-2250-37400	Vehicle & Equipment Maintenance	9,600	6,000	6,000	6,000	(3,600)	0	0	-37.50%	0.00%	0.00%
310-2250-41000	Contracts	6,000	6,000	6,000	6,000	0	0	0	0.00%	0.00%	0.00%
310-2250-80250	Chargeback: Payroll	19,186	48,000	49,400	50,500	28,814	1,400	1,100	150.18%	2.92%	2.23%
310-2250-80500	Chargeback: Equipment	2,000	4,800	4,800	4,900	2,800	0	100	140.00%	0.00%	2.08%
Machine Shop Subtotal		53,186	81,200	82,600	82,300	28,014	1,400	(300)	52.67%	1.72%	-0.36%
Culverts & Installations											
310-2750-05200	Services Rendered	(33,500)	(33,500)	(33,500)	(33,500)	0	0	0	0.00%	0.00%	0.00%
310-2750-32000	Construction Materials	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
310-2750-32500	Culverts	5,000	5,000	5,000	5,000	0	0	0	0.00%	0.00%	0.00%
310-2750-36200	Sand & Gravel	3,000	3,000	3,000	3,000	0	0	0	0.00%	0.00%	0.00%
310-2750-80250	Chargeback: Payroll	8,634	13,200	13,600	13,900	4,566	400	300	52.88%	3.03%	2.21%
310-2750-80500	Chargeback: Equipment	9,000	7,600	7,600	7,700	(1,400)	0	100	-15.56%	0.00%	1.32%
Culverts & Installations Subtotal		(6,866)	(3,700)	(3,300)	(2,900)	3,166	400	400	-46.11%	-10.81%	-12.12%
Municipal Drains											
310-2950-04600	Provincial Grant	(20,000)	(20,000)	(20,000)	(20,000)	0	0	0	0.00%	0.00%	0.00%
310-2950-12100	Protective Clothing	200	200	200	200	0	0	0	0.00%	0.00%	0.00%
310-2950-12400	Safety Footware	125	125	125	125	0	0	0	0.00%	0.00%	0.00%
310-2950-12500	Course & Seminar Expenses	1,500	1,500	1,500	1,500	0	0	0	0.00%	0.00%	0.00%
310-2950-30700	Books & Publications	150	150	150	150	0	0	0	0.00%	0.00%	0.00%
310-2950-31800	Conference Expenses	900	700	900	900	(200)	200	0	-22.22%	28.57%	0.00%
310-2950-34700	Membership Expense	400	400	400	400	0	0	0	0.00%	0.00%	0.00%
310-2950-34800	Mileage & Expenses	700	700	700	700	0	0	0	0.00%	0.00%	0.00%
310-2950-35200	Office Equipment & Furniture	600	500	600	600	(100)	100	0	-16.67%	20.00%	0.00%
310-2950-35300	Office Supplies	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
310-2950-35400	Postage	50	50	50	50	0	0	0	0.00%	0.00%	0.00%
310-2950-36700	Supplies	200	200	200	200	0	0	0	0.00%	0.00%	0.00%
310-2950-80250	Chargeback: Payroll	29,738	51,100	52,600	53,700	21,362	1,500	1,100	71.83%	2.94%	2.09%
310-2950-80500	Chargeback: Equipment	2,500	2,300	2,300	2,300	(200)	0	0	-8.00%	0.00%	0.00%
Municipal Drains Subtotal		17,163	38,025	39,825	40,925	20,862	1,800	1,100	121.55%	4.73%	2.76%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Roads Department											
Irrigation Operations											
310-3000-01020	Municipal Grant	0	(60,000)	(61,000)	(62,000)	(60,000)	(1,000)	(1,000)	100.00%	1.67%	1.64%
310-3000-04400	Permits	(137,000)	(137,625)	(138,925)	(139,225)	(625)	(1,300)	(300)	0.46%	0.94%	0.22%
310-3000-12100	Protective Clothing	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
310-3000-12400	Safety Footware	125	125	125	125	0	0	0	0.00%	0.00%	0.00%
310-3000-12500	Course & Seminar Expenses	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
310-3000-30100	Advertising Expense	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
310-3000-30700	Books & Publications	150	150	150	150	0	0	0	0.00%	0.00%	0.00%
310-3000-31800	Conference Expenses	700	700	700	700	0	0	0	0.00%	0.00%	0.00%
310-3000-32000	Construction Materials	5,000	5,000	5,000	5,000	0	0	0	0.00%	0.00%	0.00%
310-3000-33900	Insurance Expense	3,400	3,600	3,600	3,600	200	0	0	5.88%	0.00%	0.00%
310-3000-34700	Membership Expense	300	300	300	300	0	0	0	0.00%	0.00%	0.00%
310-3000-34800	Mileage & Expenses	750	750	750	750	0	0	0	0.00%	0.00%	0.00%
310-3000-35200	Office Equipment & Furniture	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
310-3000-35300	Office Supplies	300	200	300	300	(100)	100	0	-33.33%	50.00%	0.00%
310-3000-35400	Postage	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
310-3000-36700	Supplies	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
310-3000-36900	Telephone	1,300	2,100	2,100	2,100	800	0	0	61.54%	0.00%	0.00%
310-3000-37100	Utilities - Hydro	77,000	77,000	77,000	77,000	0	0	0	0.00%	0.00%	0.00%
310-3000-37600	Water Supply	7,000	7,000	7,000	7,000	0	0	0	0.00%	0.00%	0.00%
310-3000-40900	Consultants	3,000	3,000	3,000	3,000	0	0	0	0.00%	0.00%	0.00%
310-3000-41000	Contracts	30,000	30,000	30,000	30,000	0	0	0	0.00%	0.00%	0.00%
310-3000-41200	Legal Expenses	3,000	2,500	3,000	3,000	(500)	500	0	-16.67%	20.00%	0.00%
310-3000-80250	Chargeback: Payroll	40,290	58,900	60,600	61,900	18,610	1,700	1,300	46.19%	2.89%	2.15%
310-3000-80500	Chargeback: Equipment	6,000	3,600	3,600	3,600	(2,400)	0	0	-40.00%	0.00%	0.00%
310-3000-91908	TSF from: Irrigation	(44,015)	0	0	0	44,015	0	0	-100.00%	0.00%	0.00%
Irrigation Operations Subtotal		0	0	0	0	0	0	0	0.00%	0.00%	0.00%
Driveway Curb Cuts											
310-3050-05200	Services Rendered	0	(5,000)	(5,000)	(5,000)	(5,000)	0	0	100.00%	0.00%	0.00%
310-3050-41000	Contracts	4,500	4,000	3,000	3,000	(500)	(1,000)	0	-11.11%	-25.00%	0.00%
310-3050-80250	Chargeback: Payroll	1,919	5,100	5,200	5,400	3,181	100	200	165.76%	1.96%	3.85%
310-3050-80500	Chargeback: Equipment	400	800	800	800	400	0	0	100.00%	0.00%	0.00%
Driveway Curb Cuts Subtotal		6,819	4,900	4,000	4,200	(1,919)	(900)	200	-28.14%	-18.37%	5.00%

	Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Roads Department										
Roads Department Total	861,915	526,185	536,867	545,703	(335,730)	10,682	8,836	-38.95%	2.03%	1.65%



Appendix A: 2015 Operating Budget and Multi-Year Budget Variance

2014-2017

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Roads Maintenance											
Grass Mowing & Weed Spraying											
320-2150-32000	Construction Materials	200	3,000	3,000	3,000	2,800	0	0	1400.00%	0.00%	0.00%
320-2150-80250	Chargeback: Payroll	45,087	81,900	84,200	86,000	36,813	2,300	1,800	81.65%	2.81%	2.14%
320-2150-80500	Chargeback: Equipment	51,000	67,000	67,400	67,600	16,000	400	200	31.37%	0.60%	0.30%
Grass Mowing & Weed Spraying Subtotal		96,287	151,900	154,600	156,600	55,613	2,700	2,000	57.76%	1.78%	1.29%
Special Events											
320-2300-41000	Contracts	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
320-2300-80250	Chargeback: Payroll	7,674	7,500	7,800	7,900	(174)	300	100	-2.27%	4.00%	1.28%
320-2300-80500	Chargeback: Equipment	1,200	1,000	1,000	1,000	(200)	0	0	-16.67%	0.00%	0.00%
Special Events Subtotal		9,374	9,000	9,300	9,400	(374)	300	100	-3.99%	3.33%	1.08%
Emergency Assistance											
320-2350-80250	Chargeback: Payroll	0	2,300	2,400	2,400	2,300	100	0	100.00%	4.35%	0.00%
320-2350-80500	Chargeback: Equipment	0	500	500	500	500	0	0	100.00%	0.00%	0.00%
Emergency Assistance Subtotal		0	2,800	2,900	2,900	2,800	100	0	100.00%	3.57%	0.00%
Patching & Spray Patching											
320-2400-32000	Construction Materials	18,000	18,000	18,000	1,800	0	0	(16,200)	0.00%	0.00%	-90.00%
320-2400-36200	Sand & Gravel	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
320-2400-41000	Contracts	35,000	40,000	35,000	35,000	5,000	(5,000)	0	14.29%	-12.50%	0.00%
320-2400-80250	Chargeback: Payroll	57,558	98,000	100,800	103,000	40,442	2,800	2,200	70.26%	2.86%	2.18%
320-2400-80500	Chargeback: Equipment	15,000	14,200	14,300	14,300	(800)	100	0	-5.33%	0.70%	0.00%
Patching & Spray Patching Subtotal		126,558	171,200	169,100	155,100	44,642	(2,100)	(14,000)	35.27%	-1.23%	-8.28%
Emergency Road Repairs											
320-2425-80250	Chargeback: Payroll	0	28,000	28,800	29,400	28,000	800	600	100.00%	2.86%	2.08%
320-2425-80500	Chargeback: Equipment	0	15,900	16,200	16,300	15,900	300	100	100.00%	1.89%	0.62%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Roads Maintenance											
Emergency Road Repairs											
320-2425-91901	TSF from: Capital Levy	0	(43,900)	(45,000)	(45,700)	(43,900)	(1,100)	(700)	100.00%	2.51%	1.56%
Emergency Road Repairs Subtotal		0	0	0	0	0	0	0	0.00%	0.00%	0.00%
Shoulder Patch & Grade											
320-2450-32000	Construction Materials	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
320-2450-36200	Sand & Gravel	4,500	4,500	4,500	4,500	0	0	0	0.00%	0.00%	0.00%
320-2450-80250	Chargeback: Payroll	25,421	14,200	14,600	14,900	(11,221)	400	300	-44.14%	2.82%	2.05%
320-2450-80500	Chargeback: Equipment	15,000	4,100	4,100	4,100	(10,900)	0	0	-72.67%	0.00%	0.00%
Shoulder Patch & Grade Subtotal		46,921	24,800	25,200	25,500	(22,121)	400	300	-47.15%	1.61%	1.19%
Surface Treatment											
320-2500-41000	Contracts	145,000	145,000	150,000	150,000	0	5,000	0	0.00%	3.45%	0.00%
320-2500-80250	Chargeback: Payroll	3,837	6,400	6,500	6,700	2,563	100	200	66.80%	1.56%	3.08%
320-2500-80500	Chargeback: Equipment	1,000	400	400	400	(600)	0	0	-60.00%	0.00%	0.00%
Surface Treatment Subtotal		149,837	151,800	156,900	157,100	1,963	5,100	200	1.31%	3.36%	0.13%
Sweeping Flushing Cleaning											
320-2550-41000	Contracts	33,500	23,500	33,500	33,500	(10,000)	10,000	0	-29.85%	42.55%	0.00%
320-2550-80250	Chargeback: Payroll	9,113	5,300	5,400	5,500	(3,813)	100	100	-41.84%	1.89%	1.85%
320-2550-80500	Chargeback: Equipment	4,500	3,500	3,500	3,500	(1,000)	0	0	-22.22%	0.00%	0.00%
Sweeping Flushing Cleaning Subtotal		47,113	32,300	42,400	42,500	(14,813)	10,100	100	-31.44%	31.27%	0.24%
Dust Layer Control											
320-2600-31100	Cleaning Materials	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
320-2600-41000	Contracts	22,000	15,000	22,000	22,000	(7,000)	7,000	0	-31.82%	46.67%	0.00%
320-2600-80250	Chargeback: Payroll	1,919	1,500	1,600	1,600	(419)	100	0	-21.83%	6.67%	0.00%
320-2600-80500	Chargeback: Equipment	200	600	600	600	400	0	0	200.00%	0.00%	0.00%
Dust Layer Control Subtotal		24,619	17,600	24,700	24,700	(7,019)	7,100	0	-28.51%	40.34%	0.00%
Grading & Scarifying											
320-2650-80250	Chargeback: Payroll	10,552	8,300	8,500	8,700	(2,252)	200	200	-21.34%	2.41%	2.35%
320-2650-80500	Chargeback: Equipment	13,000	9,100	9,200	9,200	(3,900)	100	0	-30.00%	1.10%	0.00%
Grading & Scarifying Subtotal		23,552	17,400	17,700	17,900	(6,152)	300	200	-26.12%	1.72%	1.13%
Gravel Resurfacing											
320-2700-36200	Sand & Gravel	17,000	17,000	17,000	17,000	0	0	0	0.00%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Roads Maintenance											
Gravel Resurfacing											
320-2700-80250	Chargeback: Payroll	5,756	5,400	5,500	5,700	(356)	100	200	-6.18%	1.85%	3.64%
320-2700-80500	Chargeback: Equipment	5,000	4,600	4,600	4,600	(400)	0	0	-8.00%	0.00%	0.00%
Gravel Resurfacing Subtotal		27,756	27,000	27,100	27,300	(756)	100	200	-2.72%	0.37%	0.74%
Culverts & Installations											
320-2750-32000	Construction Materials	200	200	200	200	0	0	0	0.00%	0.00%	0.00%
320-2750-32400	Culvert Purchases	5,000	5,000	5,000	5,000	0	0	0	0.00%	0.00%	0.00%
320-2750-36200	Sand & Gravel	3,000	3,000	3,000	3,000	0	0	0	0.00%	0.00%	0.00%
320-2750-41000	Contracts	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
320-2750-80250	Chargeback: Payroll	10,744	15,400	15,900	16,200	4,656	500	300	43.34%	3.25%	1.89%
320-2750-80500	Chargeback: Equipment	7,000	4,100	4,100	4,100	(2,900)	0	0	-41.43%	0.00%	0.00%
Culverts & Installations Subtotal		26,944	28,700	29,200	29,500	1,756	500	300	6.52%	1.74%	1.03%
Catch Basins											
320-2800-32000	Construction Materials	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
320-2800-41000	Contracts	12,000	12,000	12,000	12,000	0	0	0	0.00%	0.00%	0.00%
320-2800-80250	Chargeback: Payroll	7,674	14,300	14,800	15,100	6,626	500	300	86.34%	3.50%	2.03%
320-2800-80500	Chargeback: Equipment	3,000	2,800	2,900	2,900	(200)	100	0	-6.67%	3.57%	0.00%
Catch Basins Subtotal		24,674	31,100	31,700	32,000	6,426	600	300	26.04%	1.93%	0.95%
Debris & Litter Pickup											
320-2850-32000	Construction Materials	200	200	200	200	0	0	0	0.00%	0.00%	0.00%
320-2850-41000	Contracts	4,000	4,000	4,000	4,000	0	0	0	0.00%	0.00%	0.00%
320-2850-80250	Chargeback: Payroll	11,416	8,600	8,800	9,000	(2,816)	200	200	-24.67%	2.33%	2.27%
320-2850-80500	Chargeback: Equipment	3,000	1,700	1,700	1,800	(1,300)	0	100	-43.33%	0.00%	5.88%
Debris & Litter Pickup Subtotal		18,616	14,500	14,700	15,000	(4,116)	200	300	-22.11%	1.38%	2.04%
Ditching											
320-2900-32000	Construction Materials	1,500	1,500	1,500	1,500	0	0	0	0.00%	0.00%	0.00%
320-2900-32500	Culverts	5,000	5,000	5,000	5,000	0	0	0	0.00%	0.00%	0.00%
320-2900-36200	Sand & Gravel	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
320-2900-41000	Contracts	3,000	3,000	3,000	3,000	0	0	0	0.00%	0.00%	0.00%
320-2900-80250	Chargeback: Payroll	21,584	32,800	33,700	34,500	11,216	900	800	51.96%	2.74%	2.37%
320-2900-80500	Chargeback: Equipment	16,000	15,800	15,800	15,900	(200)	0	100	-1.25%	0.00%	0.63%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Roads Maintenance											
Ditching											
Ditching Subtotal		48,084	59,100	60,000	60,900	11,016	900	900	22.91%	1.52%	1.50%
Driveway Curb Cuts											
320-3050-41000	Contracts	4,800	4,800	4,800	4,800	0	0	0	0.00%	0.00%	0.00%
320-3050-80250	Chargeback: Payroll	1,247	0	0	0	(1,247)	0	0	-100.00%	0.00%	0.00%
320-3050-80500	Chargeback: Equipment	500	0	0	0	(500)	0	0	-100.00%	0.00%	0.00%
Driveway Curb Cuts Subtotal		6,547	4,800	4,800	4,800	(1,747)	0	0	-26.68%	0.00%	0.00%
Intersection Lighting											
320-3100-37100	Utilities - Hydro	43,500	50,000	50,000	50,000	6,500	0	0	14.94%	0.00%	0.00%
320-3100-41000	Contracts	1,300	1,300	1,300	1,300	0	0	0	0.00%	0.00%	0.00%
320-3100-80250	Chargeback: Payroll	1,439	0	0	0	(1,439)	0	0	-100.00%	0.00%	0.00%
320-3100-80500	Chargeback: Equipment	200	0	0	0	(200)	0	0	-100.00%	0.00%	0.00%
Intersection Lighting Subtotal		46,439	51,300	51,300	51,300	4,861	0	0	10.47%	0.00%	0.00%
Safety Devices, Signs, Etc.											
320-3150-32000	Construction Materials	20,000	20,000	20,000	20,000	0	0	0	0.00%	0.00%	0.00%
320-3150-37100	Utilities - Hydro	1,500	1,500	1,500	1,500	0	0	0	0.00%	0.00%	0.00%
320-3150-41000	Contracts	65,000	65,000	65,000	65,000	0	0	0	0.00%	0.00%	0.00%
320-3150-80250	Chargeback: Payroll	63,313	69,800	71,800	73,300	6,487	2,000	1,500	10.25%	2.87%	2.09%
320-3150-80500	Chargeback: Equipment	11,000	5,500	5,500	5,500	(5,500)	0	0	-50.00%	0.00%	0.00%
Safety Devices, Signs, Etc. Subtotal		160,813	161,800	163,800	165,300	987	2,000	1,500	0.61%	1.24%	0.92%
Sidewalk Repairs & Maintenance											
320-3200-05200	Services Rendered	0	(10,000)	(10,000)	(10,000)	(10,000)	0	0	100.00%	0.00%	0.00%
320-3200-32000	Construction Materials	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
320-3200-41000	Contracts	60,000	60,000	60,000	60,000	0	0	0	0.00%	0.00%	0.00%
320-3200-80250	Chargeback: Payroll	20,913	24,800	25,500	26,000	3,887	700	500	18.59%	2.82%	1.96%
320-3200-80500	Chargeback: Equipment	2,500	3,000	3,000	3,000	500	0	0	20.00%	0.00%	0.00%
Sidewalk Repairs & Maintenance Subtotal		83,913	78,300	79,000	79,500	(5,613)	700	500	-6.69%	0.89%	0.63%
Traffic Studies & Committees											
320-3250-30100	Advertising Expense	2,000	500	500	500	(1,500)	0	0	-75.00%	0.00%	0.00%
320-3250-34100	Licenses	3,000	0	0	0	(3,000)	0	0	-100.00%	0.00%	0.00%
320-3250-40900	Consultants	8,000	8,000	8,000	8,000	0	0	0	0.00%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Roads Maintenance											
Traffic Studies & Committees											
320-3250-80250	Chargeback: Payroll	43,168	29,200	30,100	30,700	(13,968)	900	600	-32.36%	3.08%	1.99%
320-3250-80500	Chargeback: Equipment	500	100	100	100	(400)	0	0	-80.00%	0.00%	0.00%
Traffic Studies & Committees Subtotal		56,668	37,800	38,700	39,300	(18,868)	900	600	-33.30%	2.38%	1.55%
Tree Trimming & Removal											
320-3300-32000	Construction Materials	5,000	25,000	5,000	5,000	20,000	(20,000)	0	400.00%	-80.00%	0.00%
320-3300-41000	Contracts	38,000	38,000	38,000	38,000	0	0	0	0.00%	0.00%	0.00%
320-3300-80250	Chargeback: Payroll	86,336	123,300	126,800	129,600	36,964	3,500	2,800	42.81%	2.84%	2.21%
320-3300-80500	Chargeback: Equipment	40,000	32,600	32,800	32,900	(7,400)	200	100	-18.50%	0.61%	0.30%
Tree Trimming & Removal Subtotal		169,336	218,900	202,600	205,500	49,564	(16,300)	2,900	29.27%	-7.45%	1.43%
Sanding & Salting											
320-3350-36200	Sand & Gravel	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
320-3350-41000	Contracts	70,000	70,000	70,000	70,000	0	0	0	0.00%	0.00%	0.00%
320-3350-80250	Chargeback: Payroll	37,125	42,900	44,200	45,100	5,775	1,300	900	15.56%	3.03%	2.04%
320-3350-80500	Chargeback: Equipment	30,000	23,100	23,200	23,300	(6,900)	100	100	-23.00%	0.43%	0.43%
Sanding & Salting Subtotal		138,125	137,000	138,400	139,400	(1,125)	1,400	1,000	-0.81%	1.02%	0.72%
Snow Fence/Culvert Thawing											
320-3400-32000	Construction Materials	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
320-3400-80250	Chargeback: Payroll	3,741	3,800	3,900	4,000	59	100	100	1.58%	2.63%	2.56%
320-3400-80500	Chargeback: Equipment	500	1,100	1,100	1,100	600	0	0	120.00%	0.00%	0.00%
Snow Fence/Culvert Thawing Subtotal		5,241	5,900	6,000	6,100	659	100	100	12.57%	1.69%	1.67%
Snow Plowing & Removal											
320-3450-32000	Construction Materials	2,000	2,000	2,000	0	0	0	(2,000)	0.00%	0.00%	-100.00%
320-3450-80250	Chargeback: Payroll	69,837	111,000	114,200	116,600	41,163	3,200	2,400	58.94%	2.88%	2.10%
320-3450-80500	Chargeback: Equipment	40,000	51,800	52,000	52,200	11,800	200	200	29.50%	0.39%	0.38%
Snow Plowing & Removal Subtotal		111,837	164,800	168,200	168,800	52,963	3,400	600	47.36%	2.06%	0.36%
Sidewalks - Winter Maintenance											
320-3500-80250	Chargeback: Payroll	25,421	13,000	13,400	13,700	(12,421)	400	300	-48.86%	3.08%	2.24%
320-3500-80500	Chargeback: Equipment	14,000	6,800	6,800	6,800	(7,200)	0	0	-51.43%	0.00%	0.00%
Sidewalks - Winter Maintenance Subtotal		39,421	19,800	20,200	20,500	(19,621)	400	300	-49.77%	2.02%	1.49%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Roads Maintenance											
Cleaning Storm Sewers											
320-5150-32000	Construction Materials	200	200	200	200	0	0	0	0.00%	0.00%	0.00%
320-5150-41000	Contracts	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
320-5150-80250	Chargeback: Payroll	6,235	2,000	2,100	2,100	(4,235)	100	0	-67.92%	5.00%	0.00%
320-5150-80500	Chargeback: Equipment	2,000	200	200	200	(1,800)	0	0	-90.00%	0.00%	0.00%
Cleaning Storm Sewers Subtotal		9,435	3,400	3,500	3,500	(6,035)	100	0	-63.96%	2.94%	0.00%
Storm Water Management											
320-5200-32000	Construction Materials	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
320-5200-40900	Consultants	4,855	3,500	5,000	5,000	(1,355)	1,500	0	-27.91%	42.86%	0.00%
320-5200-80250	Chargeback: Payroll	20,145	10,000	10,300	10,500	(10,145)	300	200	-50.36%	3.00%	1.94%
320-5200-80500	Chargeback: Equipment	13,000	2,300	2,300	2,300	(10,700)	0	0	-82.31%	0.00%	0.00%
320-5200-91903	TSF from: Storm Water Managemen	(40,000)	(16,800)	(18,600)	(18,800)	23,200	(1,800)	(200)	-58.00%	10.71%	1.08%
Storm Water Management Subtotal		(1,000)	0	0	0	1,000	0	0	-100.00%	0.00%	0.00%
Roads Maintenance Total		1,497,110	1,623,000	1,642,000	1,640,400	125,890	19,000	(1,600)	8.41%	1.17%	-0.10%



**Appendix A: 2015 Operating Budget and Multi-Year Budget Variance
2014-2017**

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Agriculture & Reforestation											
Municipal Drains											
325-5900-04605	Provincial Grant - OMAFRA	0	(20,000)	(20,000)	(20,000)	(20,000)	0	0	100.00%	0.00%	0.00%
325-5900-05200	Services Rendered	0	(5,000)	(5,100)	(5,100)	(5,000)	(100)	0	100.00%	2.00%	0.00%
325-5900-34900	Miscellaneous	0	3,500	3,500	3,500	3,500	0	0	100.00%	0.00%	0.00%
325-5900-40900	Consultants	0	10,000	10,000	10,000	10,000	0	0	100.00%	0.00%	0.00%
325-5900-41000	Contracts	0	10,000	10,000	10,000	10,000	0	0	100.00%	0.00%	0.00%
325-5900-80250	Chargeback: Payroll	0	1,400	1,500	1,500	1,400	100	0	100.00%	7.14%	0.00%
325-5900-80500	Chargeback: Equipment	0	100	100	100	100	0	0	100.00%	0.00%	0.00%
	Municipal Drains Subtotal	0	0	0	0	0	0	0	0.00%	0.00%	0.00%
	Agriculture & Reforestation Total	0	0	0	0	0	0	0	0.00%	0.00%	0.00%



Appendix A: 2015 Operating Budget and Multi-Year Budget Variance

2014-2017

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Parking Operations											
Vehicles & Equipment											
330-1500-32550	Materials	1,000	500	500	500	(500)	0	0	-50.00%	0.00%	0.00%
330-1500-33300	Gasoline	2,000	1,500	1,500	1,500	(500)	0	0	-25.00%	0.00%	0.00%
330-1500-34900	Miscellaneous	500	1,500	1,500	1,500	1,000	0	0	200.00%	0.00%	0.00%
	Vehicles & Equipment Subtotal	3,500	3,500	3,500	3,500	0	0	0	0.00%	0.00%	0.00%
Enforcement											
330-2000-04350	Parking Violations	(165,000)	(165,000)	(165,000)	(165,000)	0	0	0	0.00%	0.00%	0.00%
330-2000-04400	Permits	(19,000)	(20,000)	(20,000)	(20,000)	(1,000)	0	0	5.26%	0.00%	0.00%
330-2000-10000	Salaries & Wages	55,840	56,950	58,095	59,240	1,110	1,145	1,145	1.99%	2.01%	1.97%
330-2000-10001	Salaries & Wages - Part time	92,358	84,800	98,000	111,660	(7,558)	13,200	13,660	-8.18%	15.57%	13.94%
330-2000-11001	Employee Benefits	17,755	18,210	19,160	19,565	455	950	405	2.56%	5.22%	2.11%
330-2000-11011	Employee Benefits - Part time	9,920	9,555	11,160	12,845	(365)	1,605	1,685	-3.68%	16.80%	15.10%
330-2000-12300	Uniforms, Coveralls, etc.	3,000	3,000	3,000	3,000	0	0	0	0.00%	0.00%	0.00%
330-2000-12500	Course & Seminar Expenses	3,500	3,500	3,500	3,500	0	0	0	0.00%	0.00%	0.00%
330-2000-30100	Advertising Expense	1,600	1,600	1,600	1,600	0	0	0	0.00%	0.00%	0.00%
330-2000-30700	Books & Publications	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
330-2000-31000	Capital Expenditures under \$5K	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
330-2000-31300	Commission Expenses	800	0	0	0	(800)	0	0	-100.00%	0.00%	0.00%
330-2000-31800	Conference Expenses	1,200	1,200	1,200	1,200	0	0	0	0.00%	0.00%	0.00%
330-2000-34500	Maintenance Support Agreements	8,600	14,000	14,000	14,000	5,400	0	0	62.79%	0.00%	0.00%
330-2000-34800	Mileage & Expenses	1,200	1,200	1,200	1,200	0	0	0	0.00%	0.00%	0.00%
330-2000-34900	Miscellaneous	3,000	3,000	3,000	3,000	0	0	0	0.00%	0.00%	0.00%
330-2000-35100	MTO Court Costs	6,000	6,000	6,000	6,000	0	0	0	0.00%	0.00%	0.00%
330-2000-35300	Office Supplies	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
330-2000-35370	Parking Tickets	5,000	5,000	5,000	5,000	0	0	0	0.00%	0.00%	0.00%
330-2000-36400	Sign Expense, Line Painting	2,000	4,000	4,000	4,000	2,000	0	0	100.00%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Parking Operations											
Enforcement											
330-2000-36900	Telephone	3,000	4,000	4,000	4,000	1,000	0	0	33.33%	0.00%	0.00%
330-2000-41200	Legal Expenses	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
330-2000-63100	Fort George Kiosk	35,000	44,000	44,000	44,000	9,000	0	0	25.71%	0.00%	0.00%
330-2000-80250	Chargeback: Payroll	0	3,400	3,500	3,500	3,400	100	0	100.00%	2.94%	0.00%
330-2000-80260	Chargeback: Allocated Salaries	72,100	73,750	75,570	77,060	1,650	1,820	1,490	2.29%	2.47%	1.97%
Enforcement Subtotal		143,973	158,265	177,085	195,470	14,292	18,820	18,385	9.93%	11.89%	10.38%
Metered Parking Program											
330-2050-02975	Credit Card Revenue	0	(225,000)	(225,000)	(225,000)	(225,000)	0	0	100.00%	0.00%	0.00%
330-2050-03000	P & D: Davy St.	(7,000)	(4,000)	(4,000)	(4,000)	3,000	0	0	-42.86%	0.00%	0.00%
330-2050-03050	Meter: Gate St.	(8,000)	(5,000)	(5,000)	(5,000)	3,000	0	0	-37.50%	0.00%	0.00%
330-2050-03100	Meter: King St.	0	(6,000)	(6,000)	(6,000)	(6,000)	0	0	100.00%	0.00%	0.00%
330-2050-03150	Meter: Picton St.	0	(50,000)	(50,000)	(50,000)	(50,000)	0	0	100.00%	0.00%	0.00%
330-2050-03200	Meter: Regent St.	(4,000)	(2,000)	(2,000)	(2,000)	2,000	0	0	-50.00%	0.00%	0.00%
330-2050-03250	Meter: Victoria St.	(4,000)	0	0	0	4,000	0	0	-100.00%	0.00%	0.00%
330-2050-03255	Meter: Ricardo St.	(1,750)	0	0	0	1,750	0	0	-100.00%	0.00%	0.00%
330-2050-03300	P & D: Wellington St.	(16,000)	(8,000)	(8,000)	(8,000)	8,000	0	0	-50.00%	0.00%	0.00%
330-2050-03600	P & D: Community Centre	(50,000)	(35,000)	(35,000)	(35,000)	15,000	0	0	-30.00%	0.00%	0.00%
330-2050-03650	P & D: Court House	(110,000)	(65,000)	(65,000)	(65,000)	45,000	0	0	-40.91%	0.00%	0.00%
330-2050-03700	P & D: Front St.	(18,000)	(12,000)	(12,000)	(12,000)	6,000	0	0	-33.33%	0.00%	0.00%
330-2050-03750	P & D: Gate St.	(12,000)	(10,000)	(10,000)	(10,000)	2,000	0	0	-16.67%	0.00%	0.00%
330-2050-03800	P & D: King St.	(90,000)	(50,000)	(50,000)	(50,000)	40,000	0	0	-44.44%	0.00%	0.00%
330-2050-03850	P & D: Market St.	(8,500)	(8,000)	(8,000)	(8,000)	500	0	0	-5.88%	0.00%	0.00%
330-2050-03900	Meter: Melville St.	(5,000)	(4,000)	(4,000)	(4,000)	1,000	0	0	-20.00%	0.00%	0.00%
330-2050-03950	P & D: Picton St.	(22,000)	(15,000)	(15,000)	(15,000)	7,000	0	0	-31.82%	0.00%	0.00%
330-2050-04000	P & D: Queen St.	(195,000)	(125,000)	(125,000)	(125,000)	70,000	0	0	-35.90%	0.00%	0.00%
330-2050-04050	P & D: Queen St. Extension	(55,000)	(35,000)	(35,000)	(35,000)	20,000	0	0	-36.36%	0.00%	0.00%
330-2050-04100	P & D: Queens Royal Lot	(20,000)	(12,000)	(12,000)	(12,000)	8,000	0	0	-40.00%	0.00%	0.00%
330-2050-04150	P & D: Regent St.	(30,000)	(30,000)	(30,000)	(30,000)	0	0	0	0.00%	0.00%	0.00%
330-2050-04200	P & D: Simcoe St.	(5,000)	(4,000)	(4,000)	(4,000)	1,000	0	0	-20.00%	0.00%	0.00%
330-2050-04250	P & D: St. Vincent Lot	(15,000)	(12,000)	(12,000)	(12,000)	3,000	0	0	-20.00%	0.00%	0.00%
330-2050-04300	P & D: Victoria St.	(25,000)	(20,000)	(20,000)	(20,000)	5,000	0	0	-20.00%	0.00%	0.00%
330-2050-30510	Credit Card Processing Fees	2,200	40,000	40,000	40,000	37,800	0	0	1718.18%	0.00%	0.00%
330-2050-30520	Pay and Display Charges	120,000	6,000	6,000	6,000	(114,000)	0	0	-95.00%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Parking Operations											
Metered Parking Program											
330-2050-31000	Capital Expenditures under \$5K	3,000	3,000	3,000	3,000	0	0	0	0.00%	0.00%	0.00%
330-2050-33500	Grounds Services	4,000	4,000	4,000	4,000	0	0	0	0.00%	0.00%	0.00%
330-2050-34300	Maintenance	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
330-2050-34500	Maintenance Support Agreements	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
330-2050-34900	Miscellaneous	4,000	4,000	4,000	4,000	0	0	0	0.00%	0.00%	0.00%
330-2050-35350	Printing	4,000	4,000	4,000	4,000	0	0	0	0.00%	0.00%	0.00%
330-2050-36700	Supplies	3,000	3,000	3,000	3,000	0	0	0	0.00%	0.00%	0.00%
330-2050-40910	Coin Pick-up	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
330-2050-80250	Chargeback: Payroll	0	30,300	31,100	31,800	30,300	800	700	100.00%	2.64%	2.25%
330-2050-80300	Chargeback: Administration	50,000	50,000	50,000	50,000	0	0	0	0.00%	0.00%	0.00%
330-2050-80350	Chargeback: Transit	112,200	214,692	213,152	210,287	102,492	(1,540)	(2,865)	91.35%	-0.72%	-1.34%
330-2050-80500	Chargeback: Equipment	0	3,300	3,300	3,400	3,300	0	100	100.00%	0.00%	3.03%
330-2050-92965	TSF to: Parking Revenue	246,377	207,943	189,863	173,543	(38,434)	(18,080)	(16,320)	-15.60%	-8.69%	-8.60%
Metered Parking Program Subtotal		(147,473)	(161,765)	(180,585)	(198,970)	(14,292)	(18,820)	(18,385)	9.69%	11.63%	10.18%
Parking Operations Total		0	0	0	0	0	0	0	0.00%	0.00%	0.00%



Appendix A: 2015 Operating Budget and Multi-Year Budget Variance

2014-2017

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Public Transit											
Program Administration											
350-1400-00922	Provincial - Gas Tax	(125,200)	(125,200)	(125,200)	(125,200)	0	0	0	0.00%	0.00%	0.00%
350-1400-01550	Group Fares	(100,000)	(100,000)	(100,000)	(100,000)	0	0	0	0.00%	0.00%	0.00%
350-1400-01560	Bus Fare	(10,000)	(44,000)	(44,000)	(44,000)	(34,000)	0	0	340.00%	0.00%	0.00%
350-1400-30100	Advertising Expense	4,000	4,500	4,500	4,500	500	0	0	12.50%	0.00%	0.00%
350-1400-31000	Capital Expenditures under \$5K	0	6,500	5,000	2,500	6,500	(1,500)	(2,500)	100.00%	-23.08%	-50.00%
350-1400-34700	Membership Expense	1,000	1,200	1,200	1,200	200	0	0	20.00%	0.00%	0.00%
350-1400-34900	Miscellaneous	0	2,000	2,000	2,000	2,000	0	0	100.00%	0.00%	0.00%
350-1400-37706	Specialized Transit	5,000	5,000	5,000	5,000	0	0	0	0.00%	0.00%	0.00%
350-1400-40900	Consultants	0	2,500	2,500	2,500	2,500	0	0	100.00%	0.00%	0.00%
350-1400-41000	Contracts	376,192	476,500	476,500	476,500	100,308	0	0	26.66%	0.00%	0.00%
350-1400-80250	Chargeback: Payroll	22,000	40,400	41,600	42,500	18,400	1,200	900	83.64%	2.97%	2.16%
350-1400-80351	Recovery: Parking Program	(112,200)	(214,692)	(213,152)	(210,287)	(102,492)	1,540	2,865	91.35%	-0.72%	-1.34%
350-1400-80360	Chargeback: Grounds Services	0	7,000	7,000	7,000	7,000	0	0	100.00%	0.00%	0.00%
350-1400-80500	Chargeback: Equipment	0	300	300	300	300	0	0	100.00%	0.00%	0.00%
Program Administration Subtotal		60,792	62,008	63,248	64,513	1,216	1,240	1,265	2.00%	2.00%	2.00%
Public Transit Total		60,792	62,008	63,248	64,513	1,216	1,240	1,265	2.00%	2.00%	2.00%



Appendix A: 2015 Operating Budget and Multi-Year Budget Variance

2014-2017

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Community & Development											
Program Administration											
450-1400-01650	Combined OPA & Zoning By-Law	(20,000)	(25,000)	(25,000)	(25,000)	(5,000)	0	0	25.00%	0.00%	0.00%
450-1400-02700	Legal & Advertising Recovery	(10,000)	(5,000)	(5,000)	(5,000)	5,000	0	0	-50.00%	0.00%	0.00%
450-1400-05400	Site Plan Application Fees	(40,000)	(40,000)	(40,000)	(40,000)	0	0	0	0.00%	0.00%	0.00%
450-1400-05550	Subdivision Application Fees	(36,000)	(36,000)	(36,000)	(36,000)	0	0	0	0.00%	0.00%	0.00%
450-1400-06000	Zoning Application Fees	(30,000)	(30,000)	(30,000)	(30,000)	0	0	0	0.00%	0.00%	0.00%
450-1400-10000	Salaries & Wages	430,070	501,410	516,680	532,550	71,340	15,270	15,870	16.59%	3.05%	3.07%
450-1400-10001	Salaries & Wages - Part time	21,000	0	0	0	(21,000)	0	0	-100.00%	0.00%	0.00%
450-1400-11001	Employee Benefits	127,525	150,030	157,975	162,260	22,505	7,945	4,285	17.65%	5.30%	2.71%
450-1400-12200	Honorarium	3,000	3,000	3,000	3,000	0	0	0	0.00%	0.00%	0.00%
450-1400-12400	Safety Footware	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
450-1400-12500	Course & Seminar Expenses	6,000	6,000	6,000	6,000	0	0	0	0.00%	0.00%	0.00%
450-1400-30100	Advertising Expense	10,000	10,000	10,000	10,000	0	0	0	0.00%	0.00%	0.00%
450-1400-30700	Books & Publications	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
450-1400-31600	Computer Software	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
450-1400-31800	Conference Expenses	2,500	2,500	2,500	2,500	0	0	0	0.00%	0.00%	0.00%
450-1400-34700	Membership Expense	4,200	4,200	4,200	4,200	0	0	0	0.00%	0.00%	0.00%
450-1400-34800	Mileage & Expenses	5,000	5,000	5,000	5,000	0	0	0	0.00%	0.00%	0.00%
450-1400-35200	Office Equipment & Furniture	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
450-1400-35300	Office Supplies	6,000	6,000	6,000	6,000	0	0	0	0.00%	0.00%	0.00%
450-1400-36900	Telephone	1,000	0	0	0	(1,000)	0	0	-100.00%	0.00%	0.00%
450-1400-40900	Consultants	20,000	20,000	20,000	20,000	0	0	0	0.00%	0.00%	0.00%
450-1400-41200	Legal Expenses	30,000	30,000	30,000	30,000	0	0	0	0.00%	0.00%	0.00%
450-1400-80261	Recovery: Allocated Salaries	(144,200)	(218,850)	(227,740)	(235,790)	(74,650)	(8,890)	(8,050)	51.77%	4.06%	3.53%
450-1400-92974	TSF to: Corporate Studies	10,000	10,000	10,000	10,000	0	0	0	0.00%	0.00%	0.00%
Program Administration Subtotal		401,095	398,290	412,615	424,720	(2,805)	14,325	12,105	-0.70%	3.60%	2.93%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Community & Development											
School Crossing Guards											
450-2100-10001	Salaries & Wages - Part time	25,415	25,415	25,415	25,415	0	0	0	0.00%	0.00%	0.00%
450-2100-11001	Employee Benefits	2,200	0	0	0	(2,200)	0	0	-100.00%	0.00%	0.00%
450-2100-11011	Employee Benefits - Part time	0	2,200	2,200	2,200	2,200	0	0	100.00%	0.00%	0.00%
450-2100-34900	Miscellaneous	0	200	200	200	200	0	0	100.00%	0.00%	0.00%
School Crossing Guards Subtotal		27,615	27,815	27,815	27,815	200	0	0	0.72%	0.00%	0.00%
Committees of Adjustment											
450-4450-01000	Adjournment Fees	(1,800)	(1,800)	(1,800)	(1,800)	0	0	0	0.00%	0.00%	0.00%
450-4450-01700	Combined Variance/Consent Appli	(18,000)	(18,000)	(18,000)	(1,800)	0	0	16,200	0.00%	0.00%	-90.00%
450-4450-01800	Consent Application Fees	(38,000)	(38,000)	(38,000)	(38,000)	0	0	0	0.00%	0.00%	0.00%
450-4450-03350	Minor Variance Application Fees	(30,000)	(30,000)	(30,000)	(30,000)	0	0	0	0.00%	0.00%	0.00%
450-4450-10000	Salaries & Wages	58,080	59,245	60,425	61,645	1,165	1,180	1,220	2.01%	1.99%	2.02%
450-4450-11001	Employee Benefits	18,180	18,655	19,610	20,030	475	955	420	2.61%	5.12%	2.14%
450-4450-12200	Honorarium	4,200	4,200	4,200	4,200	0	0	0	0.00%	0.00%	0.00%
450-4450-12500	Course & Seminar Expenses	700	700	700	700	0	0	0	0.00%	0.00%	0.00%
450-4450-30700	Books & Publications	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
450-4450-31800	Conference Expenses	2,300	2,300	2,300	2,300	0	0	0	0.00%	0.00%	0.00%
450-4450-34700	Membership Expense	250	250	250	2,500	0	0	2,250	0.00%	0.00%	900.00%
450-4450-34800	Mileage & Expenses	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
450-4450-41200	Legal Expenses	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
Committees of Adjustment Subtotal		(2,490)	(850)	1,285	21,375	1,640	2,135	20,090	-65.86%	-251.18%	1563.42%
Municipal Heritage Committee											
450-4500-01300	Application Fees	(2,000)	(2,000)	(2,000)	(2,000)	0	0	0	0.00%	0.00%	0.00%
450-4500-02000	Federal Grants	(2,000)	0	0	0	2,000	0	0	-100.00%	0.00%	0.00%
450-4500-10000	Salaries & Wages	55,310	59,240	60,425	61,645	3,930	1,185	1,220	7.11%	2.00%	2.02%
450-4500-11001	Employee Benefits	17,655	18,655	19,610	20,030	1,000	955	420	5.66%	5.12%	2.14%
450-4500-12200	Honorarium	5,400	5,400	5,400	5,400	0	0	0	0.00%	0.00%	0.00%
450-4500-12500	Course & Seminar Expenses	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
450-4500-30100	Advertising Expense	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
450-4500-30700	Books & Publications	250	250	250	250	0	0	0	0.00%	0.00%	0.00%
450-4500-31800	Conference Expenses	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
450-4500-34700	Membership Expense	200	200	200	200	0	0	0	0.00%	0.00%	0.00%
450-4500-34800	Mileage & Expenses	500	500	500	500	0	0	0	0.00%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Community & Development											
Municipal Heritage Committee											
450-4500-34900	Miscellaneous	1,500	1,500	1,500	1,500	0	0	0	0.00%	0.00%	0.00%
450-4500-36700	Supplies	1,500	1,500	1,500	1,500	0	0	0	0.00%	0.00%	0.00%
450-4500-40900	Consultants	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
450-4500-41200	Legal Expenses	1,000	1,000	1,000	100	0	0	(900)	0.00%	0.00%	-90.00%
Municipal Heritage Committee Subtotal		85,315	92,245	94,385	95,125	6,930	2,140	740	8.12%	2.32%	0.78%
Heritage Incentive Program											
450-4550-03450	Niagara Region Grant	(35,000)	(35,000)	(35,000)	(35,000)	0	0	0	0.00%	0.00%	0.00%
450-4550-63000	Grants Expense	70,000	70,000	70,000	70,000	0	0	0	0.00%	0.00%	0.00%
450-4550-91965	TSF from: Parking Revenue	(35,000)	(35,000)	(35,000)	(35,000)	0	0	0	0.00%	0.00%	0.00%
Heritage Incentive Program Subtotal		0	0	0	0	0	0	0	0.00%	0.00%	0.00%
Building Services											
450-4600-01450	Building Permits	(714,860)	(775,090)	(792,560)	(807,015)	(60,230)	(17,470)	(14,455)	8.43%	2.25%	1.82%
450-4600-02550	Inspection Certificates	(8,000)	(6,000)	(6,000)	(6,000)	2,000	0	0	-25.00%	0.00%	0.00%
450-4600-10000	Salaries & Wages	343,560	350,425	357,430	364,585	6,865	7,005	7,155	2.00%	2.00%	2.00%
450-4600-11001	Employee Benefits	100,500	103,265	108,240	110,500	2,765	4,975	2,260	2.75%	4.82%	2.09%
450-4600-12400	Safety Footware	800	800	800	800	0	0	0	0.00%	0.00%	0.00%
450-4600-12500	Course & Seminar Expenses	10,000	5,000	5,000	5,000	(5,000)	0	0	-50.00%	0.00%	0.00%
450-4600-30100	Advertising Expense	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
450-4600-30700	Books & Publications	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
450-4600-31500	Computer Hardware	2,000	3,000	3,000	3,000	1,000	0	0	50.00%	0.00%	0.00%
450-4600-31600	Computer Software	4,000	4,000	4,000	4,000	0	0	0	0.00%	0.00%	0.00%
450-4600-31800	Conference Expenses	5,000	5,000	5,000	5,000	0	0	0	0.00%	0.00%	0.00%
450-4600-34700	Membership Expense	2,100	2,100	2,100	2,100	0	0	0	0.00%	0.00%	0.00%
450-4600-34800	Mileage & Expenses	2,500	2,500	2,500	2,500	0	0	0	0.00%	0.00%	0.00%
450-4600-35200	Office Equipment & Furniture	4,000	4,000	4,000	4,000	0	0	0	0.00%	0.00%	0.00%
450-4600-35300	Office Supplies	6,000	6,000	6,000	6,000	0	0	0	0.00%	0.00%	0.00%
450-4600-40900	Consultants	1,000	2,000	2,000	2,000	1,000	0	0	100.00%	0.00%	0.00%
450-4600-41200	Legal Expenses	4,000	4,000	4,000	4,000	0	0	0	0.00%	0.00%	0.00%
450-4600-80260	Chargeback: Allocated Salaries	72,100	123,700	129,190	134,230	51,600	5,490	5,040	71.57%	4.44%	3.90%
450-4600-80300	Chargeback: Administration	150,000	150,000	150,000	150,000	0	0	0	0.00%	0.00%	0.00%
Building Services Subtotal		(13,300)	(13,300)	(13,300)	(13,300)	0	0	0	0.00%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Community & Development											
Building Services Vehicles											
450-4601-33300	Gasoline	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
450-4601-34900	Miscellaneous	4,300	4,300	4,300	4,300	0	0	0	0.00%	0.00%	0.00%
450-4601-35000	Motor Vehicle Supplies	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
450-4601-92943	TSF to: Building Vehicle & Equi	6,000	6,000	6,000	6,000	0	0	0	0.00%	0.00%	0.00%
Building Services Vehicles Subtotal		13,300	13,300	13,300	13,300	0	0	0	0.00%	0.00%	0.00%
By-Law Enforcement											
450-4650-03400	Miscellaneous Revenue	(1,000)	(500)	(500)	(500)	500	0	0	-50.00%	0.00%	0.00%
450-4650-05350	Sign Permit Fees	(2,000)	(5,000)	(5,000)	(5,000)	(3,000)	0	0	150.00%	0.00%	0.00%
450-4650-10000	Salaries & Wages	60,925	49,215	52,725	56,365	(11,710)	3,510	3,640	-19.22%	7.13%	6.90%
450-4650-11001	Employee Benefits	18,660	16,730	18,110	19,005	(1,930)	1,380	895	-10.34%	8.25%	4.94%
450-4650-12200	Honorarium	3,000	3,000	3,000	3,000	0	0	0	0.00%	0.00%	0.00%
450-4650-12400	Safety Footware	400	400	400	400	0	0	0	0.00%	0.00%	0.00%
450-4650-12500	Course & Seminar Expenses	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
450-4650-30100	Advertising Expense	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
450-4650-31600	Computer Software	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
450-4650-31800	Conference Expenses	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
450-4650-34700	Membership Expense	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
450-4650-34800	Mileage & Expenses	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
450-4650-34900	Miscellaneous	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
450-4650-35300	Office Supplies	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
450-4650-41000	Contracts	5,000	5,000	5,000	5,000	0	0	0	0.00%	0.00%	0.00%
450-4650-41200	Legal Expenses	5,000	5,000	5,000	5,000	0	0	0	0.00%	0.00%	0.00%
By-Law Enforcement Subtotal		100,485	84,345	89,235	93,770	(16,140)	4,890	4,535	-16.06%	5.80%	5.08%
By-Law Enforcement Vehicles											
450-4651-32550	Materials	1,100	1,100	1,100	1,100	0	0	0	0.00%	0.00%	0.00%
450-4651-33300	Gasoline	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
450-4651-34100	Licenses	80	80	80	8,000	0	0	7,920	0.00%	0.00%	9900.00%
450-4651-34900	Miscellaneous	1,550	1,550	1,550	1,550	0	0	0	0.00%	0.00%	0.00%
450-4651-92945	TSF to: By-Law Vehicle & Equipm	6,000	6,000	6,000	6,000	0	0	0	0.00%	0.00%	0.00%
By-Law Enforcement Vehicles Subtotal		10,730	10,730	10,730	18,650	0	0	7,920	0.00%	0.00%	73.81%
Protective Control - Animal & P											
450-4700-01850	Dog Licenses	(8,000)	(8,000)	(8,000)	(8,000)	0	0	0	0.00%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Community & Development											
Protective Control - Animal & P											
450-4700-03500	Non-Resident Hunting Licenses	(300)	(200)	(200)	(200)	100	0	0	-33.33%	0.00%	0.00%
450-4700-05150	Resident Hunting Licenses	(50)	(50)	(50)	(50)	0	0	0	0.00%	0.00%	0.00%
450-4700-11001	Employee Benefits	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
450-4700-34200	Livestock Claims	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
450-4700-34900	Miscellaneous	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
450-4700-41000	Contracts	35,525	35,525	35,525	35,525	0	0	0	0.00%	0.00%	0.00%
450-4700-41200	Legal Expenses	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
450-4700-61000	Humane Society Fees	16,500	16,500	16,500	16,500	0	0	0	0.00%	0.00%	0.00%
	Protective Control - Animal & P Subtotal	46,675	46,775	46,775	46,775	100	0	0	0.21%	0.00%	0.00%
Protective Control - Grass & We											
450-4750-01050	Administration Revenue	(1,000)	(1,000)	(1,000)	(1,000)	0	0	0	0.00%	0.00%	0.00%
450-4750-05200	Services Rendered	(3,500)	(3,500)	(3,500)	(3,500)	0	0	0	0.00%	0.00%	0.00%
450-4750-41000	Contracts	3,000	4,500	4,500	4,500	1,500	0	0	50.00%	0.00%	0.00%
	Protective Control - Grass & We Subtotal	(1,500)	0	0	0	1,500	0	0	-100.00%	0.00%	0.00%
Tourism Signage											
450-4760-05200	Services Rendered	(14,000)	(14,000)	(14,000)	(14,000)	0	0	0	0.00%	0.00%	0.00%
450-4760-41000	Contracts	14,000	14,000	14,000	14,000	0	0	0	0.00%	0.00%	0.00%
	Tourism Signage Subtotal	0	0	0	0	0	0	0	0.00%	0.00%	0.00%
	Community & Development Total	667,925	659,350	682,840	728,230	(8,575)	23,490	45,390	-1.28%	3.56%	6.65%



Appendix A: 2015 Operating Budget and Multi-Year Budget Variance

2014-2017

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Parks Recreation & Facilities M											
Program Administration											
650-1400-10000	Salaries & Wages	882,765	900,430	930,760	959,435	17,665	30,330	28,675	2.00%	3.37%	3.08%
650-1400-10001	Salaries & Wages - Part time	713,978	768,790	784,205	799,800	54,812	15,415	15,595	7.68%	2.01%	1.99%
650-1400-11001	Employee Benefits	263,510	275,015	290,945	298,885	11,505	15,930	7,940	4.37%	5.79%	2.73%
650-1400-11011	Employee Benefits - Part time	80,230	92,880	94,820	96,980	12,650	1,940	2,160	15.77%	2.09%	2.28%
650-1400-80251	Recovery: Payroll	(1,723,829)	(1,862,440)	(1,916,415)	(1,961,820)	(138,611)	(53,975)	(45,405)	8.04%	2.90%	2.37%
Program Administration Subtotal		216,654	174,675	184,315	193,280	(41,979)	9,640	8,965	-19.38%	5.52%	4.86%
Property Administration											
650-1450-05050	Rental Revenue	(14,650)	(14,650)	(14,650)	(14,650)	0	0	0	0.00%	0.00%	0.00%
650-1450-30800	Building Maintenance	3,100	3,100	3,100	3,100	0	0	0	0.00%	0.00%	0.00%
650-1450-33600	Grounds Supplies	1,050	1,050	1,050	1,050	0	0	0	0.00%	0.00%	0.00%
650-1450-33900	Insurance Expense	940	1,000	1,000	1,000	60	0	0	6.38%	0.00%	0.00%
650-1450-34900	Miscellaneous	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
650-1450-37100	Utilities - Hydro	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
650-1450-37300	Utilities - Water & Wastewater	150	600	600	600	450	0	0	300.00%	0.00%	0.00%
650-1450-37400	Vehicle & Equipment Maintenance	150	150	150	150	0	0	0	0.00%	0.00%	0.00%
650-1450-41000	Contracts	3,600	3,000	3,000	3,000	(600)	0	0	-16.67%	0.00%	0.00%
650-1450-80250	Chargeback: Payroll	10,395	1,000	1,000	1,000	(9,395)	0	0	-90.38%	0.00%	0.00%
650-1450-80361	Recovery: Grounds Services	0	(27,000)	(27,000)	(27,000)	(27,000)	0	0	100.00%	0.00%	0.00%
650-1450-80500	Chargeback: Equipment	1,500	100	100	100	(1,400)	0	0	-93.33%	0.00%	0.00%
Property Administration Subtotal		7,335	(30,550)	(30,550)	(30,550)	(37,885)	0	0	-516.50%	0.00%	0.00%
Vehicles & Equipment											
650-1500-32550	Materials	0	2,000	2,000	2,000	2,000	0	0	100.00%	0.00%	0.00%
650-1500-32600	Diesel Fuel	0	7,500	7,500	7,500	7,500	0	0	100.00%	0.00%	0.00%
650-1500-33300	Gasoline	0	17,500	17,500	17,500	17,500	0	0	100.00%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Parks Recreation & Facilities M											
Vehicles & Equipment											
650-1500-34900	Miscellaneous	0	58,000	58,000	58,000	58,000	0	0	100.00%	0.00%	0.00%
650-1500-80250	Chargeback: Payroll	0	20,500	21,100	21,600	20,500	600	500	100.00%	2.93%	2.37%
650-1500-80501	Recovery: Equipment	0	(220,500)	(221,100)	(221,600)	(220,500)	(600)	(500)	100.00%	0.27%	0.23%
650-1500-92910	TSF to: Fleet Replacement	0	115,000	115,000	115,000	115,000	0	0	100.00%	0.00%	0.00%
Vehicles & Equipment Subtotal		0	0	0	0	0	0	0	0.00%	0.00%	0.00%
Snow Plowing & Removal											
650-3450-33600	Grounds Supplies	0	8,900	8,200	7,600	8,900	(700)	(600)	100.00%	-7.87%	-7.32%
650-3450-80151	Recovery: Snow Removal	0	(36,500)	(36,500)	(36,500)	(36,500)	0	0	100.00%	0.00%	0.00%
650-3450-80250	Chargeback: Payroll	0	25,000	25,700	26,300	25,000	700	600	100.00%	2.80%	2.33%
650-3450-80500	Chargeback: Equipment	0	2,600	2,600	2,600	2,600	0	0	100.00%	0.00%	0.00%
Snow Plowing & Removal Subtotal		0	0	0	0	0	0	0	0.00%	0.00%	0.00%
Municipal Offices											
650-3550-30800	Building Maintenance	19,000	19,000	19,000	19,000	0	0	0	0.00%	0.00%	0.00%
650-3550-33600	Grounds Supplies	2,680	2,680	2,680	2,680	0	0	0	0.00%	0.00%	0.00%
650-3550-33900	Insurance Expense	4,520	5,000	5,000	5,000	480	0	0	10.62%	0.00%	0.00%
650-3550-34900	Miscellaneous	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
650-3550-36700	Supplies	5,150	5,000	5,000	5,000	(150)	0	0	-2.91%	0.00%	0.00%
650-3550-37100	Utilities - Hydro	23,920	23,920	23,920	23,920	0	0	0	0.00%	0.00%	0.00%
650-3550-37200	Utilities - Natural Gas	6,900	6,900	6,900	6,900	0	0	0	0.00%	0.00%	0.00%
650-3550-37300	Utilities - Water & Wastewater	4,725	2,000	2,000	2,000	(2,725)	0	0	-57.67%	0.00%	0.00%
650-3550-37400	Vehicle & Equipment Maintenance	200	0	0	0	(200)	0	0	-100.00%	0.00%	0.00%
650-3550-41000	Contracts	1,060	2,000	2,000	2,000	940	0	0	88.68%	0.00%	0.00%
650-3550-80150	Chargeback: Snow Removal	0	3,700	3,700	3,700	3,700	0	0	100.00%	0.00%	0.00%
650-3550-80250	Chargeback: Payroll	54,456	32,900	33,900	34,700	(21,556)	1,000	800	-39.58%	3.04%	2.36%
650-3550-80500	Chargeback: Equipment	3,000	1,700	1,700	1,700	(1,300)	0	0	-43.33%	0.00%	0.00%
Municipal Offices Subtotal		125,711	104,900	105,900	106,700	(20,811)	1,000	800	-16.55%	0.95%	0.76%
Washrooms Maintenance											
650-3600-03400	Miscellaneous Revenue	(1,300)	(1,300)	(1,300)	(1,300)	0	0	0	0.00%	0.00%	0.00%
650-3600-30800	Building Maintenance	9,200	5,000	5,000	5,000	(4,200)	0	0	-45.65%	0.00%	0.00%
650-3600-33600	Grounds Supplies	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
650-3600-33900	Insurance Expense	1,077	1,500	1,500	1,500	423	0	0	39.28%	0.00%	0.00%
650-3600-36500	Small Tools & Equipment	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Parks Recreation & Facilities M											
Washrooms Maintenance											
650-3600-36700	Supplies	19,550	20,000	20,000	20,000	450	0	0	2.30%	0.00%	0.00%
650-3600-37100	Utilities - Hydro	10,400	10,000	10,000	10,000	(400)	0	0	-3.85%	0.00%	0.00%
650-3600-37200	Utilities - Natural Gas	1,134	2,000	2,000	2,000	866	0	0	76.37%	0.00%	0.00%
650-3600-37300	Utilities - Water & Wastewater	9,200	15,000	15,000	15,000	5,800	0	0	63.04%	0.00%	0.00%
650-3600-37500	Waste Disposal Fees	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
650-3600-80250	Chargeback: Payroll	87,707	124,340	128,015	131,020	36,633	3,675	3,005	41.77%	2.96%	2.35%
650-3600-80500	Chargeback: Equipment	18,000	19,000	19,100	19,100	1,000	100	0	5.56%	0.53%	0.00%
650-3600-91965	TSF from: Parking Revenue	(150,000)	(150,000)	(150,000)	(150,000)	0	0	0	0.00%	0.00%	0.00%
Washrooms Maintenance Subtotal		8,068	48,640	52,415	55,420	40,572	3,775	3,005	502.88%	7.76%	5.73%
Queen St. Maintenance											
650-3650-01950	Donations Revenue	(20,000)	(20,000)	(20,000)	0	0	0	20,000	0.00%	0.00%	-100.00%
650-3650-30800	Building Maintenance	1,050	1,050	1,050	1,050	0	0	0	0.00%	0.00%	0.00%
650-3650-31000	Capital Expenditures under \$5K	3,000	3,000	3,000	3,000	0	0	0	0.00%	0.00%	0.00%
650-3650-33600	Grounds Supplies	15,500	23,000	23,000	23,000	7,500	0	0	48.39%	0.00%	0.00%
650-3650-36700	Supplies	4,635	4,600	4,600	4,600	(35)	0	0	-0.76%	0.00%	0.00%
650-3650-37300	Utilities - Water & Wastewater	5,400	5,400	5,400	5,400	0	0	0	0.00%	0.00%	0.00%
650-3650-37500	Waste Disposal Fees	4,950	4,200	4,200	4,200	(750)	0	0	-15.15%	0.00%	0.00%
650-3650-41000	Contracts	10,000	7,000	7,000	7,000	(3,000)	0	0	-30.00%	0.00%	0.00%
650-3650-80250	Chargeback: Payroll	89,921	114,000	117,300	120,100	24,079	3,300	2,800	26.78%	2.89%	2.39%
650-3650-80500	Chargeback: Equipment	25,000	28,000	28,000	28,100	3,000	0	100	12.00%	0.00%	0.36%
Queen St. Maintenance Subtotal		139,456	170,250	173,550	196,450	30,794	3,300	22,900	22.08%	1.94%	13.20%
Communities in Bloom											
650-3675-33600	Grounds Supplies	0	5,000	5,000	5,000	5,000	0	0	100.00%	0.00%	0.00%
Communities in Bloom Subtotal		0	5,000	5,000	5,000	5,000	0	0	100.00%	0.00%	0.00%
Collingwood Property Pumpouse											
650-3700-05050	Rental Revenue	(400)	(100)	(100)	(100)	300	0	0	-75.00%	0.00%	0.00%
650-3700-30800	Building Maintenance	5,000	5,000	5,000	5,000	0	0	0	0.00%	0.00%	0.00%
650-3700-33600	Grounds Supplies	325	325	325	325	0	0	0	0.00%	0.00%	0.00%
650-3700-33900	Insurance Expense	1,636	1,800	1,800	1,800	164	0	0	10.02%	0.00%	0.00%
650-3700-34900	Miscellaneous	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
650-3700-80150	Chargeback: Snow Removal	0	3,700	3,700	3,700	3,700	0	0	100.00%	0.00%	0.00%
650-3700-80250	Chargeback: Payroll	7,921	3,500	3,600	3,700	(4,421)	100	100	-55.81%	2.86%	2.78%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Parks Recreation & Facilities M											
Collingwood Property Pumphouse											
650-3700-80500	Chargeback: Equipment	1,000	400	400	400	(600)	0	0	-60.00%	0.00%	0.00%
Collingwood Property Pumphouse Subtotal		15,582	14,725	14,825	14,925	(857)	100	100	-5.50%	0.68%	0.67%
105 Riverbeach Residence											
650-3725-05050	Rental Revenue	(27,600)	0	0	0	27,600	0	0	-100.00%	0.00%	0.00%
650-3725-30800	Building Maintenance	3,000	3,000	3,000	3,000	0	0	0	0.00%	0.00%	0.00%
650-3725-33900	Insurance Expense	750	3,000	3,000	3,000	2,250	0	0	300.00%	0.00%	0.00%
105 Riverbeach Residence Subtotal		(23,850)	6,000	6,000	6,000	29,850	0	0	-125.16%	0.00%	0.00%
Library Facility Maintenance											
650-3750-30800	Building Maintenance	8,000	8,000	8,000	8,000	0	0	0	0.00%	0.00%	0.00%
650-3750-33600	Grounds Supplies	1,100	1,100	1,100	1,100	0	0	0	0.00%	0.00%	0.00%
650-3750-33900	Insurance Expense	2,740	3,000	3,000	3,000	260	0	0	9.49%	0.00%	0.00%
650-3750-34900	Miscellaneous	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
650-3750-36700	Supplies	3,600	3,600	3,600	3,600	0	0	0	0.00%	0.00%	0.00%
650-3750-37100	Utilities - Hydro	13,000	13,000	13,000	13,000	0	0	0	0.00%	0.00%	0.00%
650-3750-37200	Utilities - Natural Gas	6,100	3,000	3,000	3,000	(3,100)	0	0	-50.82%	0.00%	0.00%
650-3750-37300	Utilities - Water & Wastewater	1,180	1,000	1,000	1,000	(180)	0	0	-15.25%	0.00%	0.00%
650-3750-37500	Waste Disposal Fees	1,600	1,600	1,600	1,600	0	0	0	0.00%	0.00%	0.00%
650-3750-41000	Contracts	850	850	850	850	0	0	0	0.00%	0.00%	0.00%
650-3750-80101	Recovery: Rental	(60,000)	(60,000)	(60,000)	(60,000)	0	0	0	0.00%	0.00%	0.00%
650-3750-80150	Chargeback: Snow Removal	0	5,400	5,400	5,400	5,400	0	0	100.00%	0.00%	0.00%
650-3750-80250	Chargeback: Payroll	46,490	45,100	46,500	47,600	(1,390)	1,400	1,100	-2.99%	3.10%	2.37%
650-3750-80500	Chargeback: Equipment	6,000	4,600	4,600	4,600	(1,400)	0	0	-23.33%	0.00%	0.00%
Library Facility Maintenance Subtotal		30,760	30,350	31,750	32,850	(410)	1,400	1,100	-1.33%	4.61%	3.46%
Court House											
650-3800-03400	Miscellaneous Revenue	(500)	0	0	0	500	0	0	-100.00%	0.00%	0.00%
650-3800-04800	Rent - Chamber of Commerce	(36,200)	(32,500)	(32,500)	(32,500)	3,700	0	0	-10.22%	0.00%	0.00%
650-3800-04850	Rent - Other	(16,000)	(8,000)	(8,000)	(8,000)	8,000	0	0	-50.00%	0.00%	0.00%
650-3800-04900	Rent - Parks Canada	(48,000)	(49,000)	(49,000)	(49,000)	(1,000)	0	0	2.08%	0.00%	0.00%
650-3800-04950	Rent - Shaw Festival	(40,830)	(49,000)	(49,000)	(49,000)	(8,170)	0	0	20.01%	0.00%	0.00%
650-3800-05000	Rent - Shaw Festival Theatre Fo	(6,000)	0	0	0	6,000	0	0	-100.00%	0.00%	0.00%
650-3800-30800	Building Maintenance	28,000	28,000	28,000	28,000	0	0	0	0.00%	0.00%	0.00%
650-3800-33600	Grounds Supplies	530	530	530	530	0	0	0	0.00%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Parks Recreation & Facilities M											
Court House											
650-3800-33900	Insurance Expense	23,004	23,000	23,000	23,000	(4)	0	0	-0.02%	0.00%	0.00%
650-3800-34100	Licenses	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
650-3800-34800	Mileage & Expenses	5,000	1,500	1,500	1,500	(3,500)	0	0	-70.00%	0.00%	0.00%
650-3800-34900	Miscellaneous	200	200	200	200	0	0	0	0.00%	0.00%	0.00%
650-3800-36500	Small Tools & Equipment	100	500	500	500	400	0	0	400.00%	0.00%	0.00%
650-3800-36700	Supplies	5,350	5,350	5,350	5,350	0	0	0	0.00%	0.00%	0.00%
650-3800-36900	Telephone	575	500	500	500	(75)	0	0	-13.04%	0.00%	0.00%
650-3800-37100	Utilities - Hydro	35,000	35,000	35,000	35,000	0	0	0	0.00%	0.00%	0.00%
650-3800-37200	Utilities - Natural Gas	10,700	10,700	10,700	10,000	0	0	(700)	0.00%	0.00%	-6.54%
650-3800-37300	Utilities - Water & Wastewater	7,000	2,000	2,000	2,000	(5,000)	0	0	-71.43%	0.00%	0.00%
650-3800-37500	Waste Disposal Fees	775	0	0	0	(775)	0	0	-100.00%	0.00%	0.00%
650-3800-41000	Contracts	5,000	5,000	5,000	5,000	0	0	0	0.00%	0.00%	0.00%
650-3800-80150	Chargeback: Snow Removal	0	7,300	7,300	7,300	7,300	0	0	100.00%	0.00%	0.00%
650-3800-80250	Chargeback: Payroll	62,404	68,900	70,800	72,500	6,496	1,900	1,700	10.41%	2.76%	2.40%
650-3800-80500	Chargeback: Equipment	8,000	13,500	13,600	13,600	5,500	100	0	68.75%	0.74%	0.00%
Court House Subtotal		44,208	63,580	65,580	66,580	19,372	2,000	1,000	43.82%	3.15%	1.52%
Community Centre - Anderson											
650-3850-01950	Donations Revenue	(18,000)	(10,000)	(10,000)	(10,000)	8,000	0	0	-44.44%	0.00%	0.00%
650-3850-02250	General Agreements	(20,100)	(20,100)	(20,100)	(20,100)	0	0	0	0.00%	0.00%	0.00%
650-3850-02900	Membership Revenue	(60,000)	(55,000)	(55,000)	(55,000)	5,000	0	0	-8.33%	0.00%	0.00%
650-3850-03400	Miscellaneous Revenue	(1,000)	(5,000)	(5,000)	(5,000)	(4,000)	0	0	400.00%	0.00%	0.00%
650-3850-04850	Rent - Other	(60,000)	(50,000)	(50,000)	(50,000)	10,000	0	0	-16.67%	0.00%	0.00%
650-3850-05057	March Break Revenue	0	(2,500)	(3,000)	(3,500)	(2,500)	(500)	(500)	100.00%	20.00%	16.67%
650-3850-05059	Summer Camp Revenue	0	(41,500)	(42,000)	(42,500)	(41,500)	(500)	(500)	100.00%	1.20%	1.19%
650-3850-30100	Advertising Expense	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
650-3850-30800	Building Maintenance	8,000	15,000	15,000	15,000	7,000	0	0	87.50%	0.00%	0.00%
650-3850-33600	Grounds Supplies	2,500	2,500	2,500	2,500	0	0	0	0.00%	0.00%	0.00%
650-3850-33900	Insurance Expense	12,038	14,000	14,000	14,000	1,962	0	0	16.30%	0.00%	0.00%
650-3850-34900	Miscellaneous	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
650-3850-35300	Office Supplies	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
650-3850-36500	Small Tools & Equipment	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
650-3850-36700	Supplies	14,000	14,000	14,000	14,000	0	0	0	0.00%	0.00%	0.00%
650-3850-36900	Telephone	3,600	3,600	3,600	3,600	0	0	0	0.00%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Parks Recreation & Facilities M											
Community Centre - Anderson											
650-3850-37100	Utilities - Hydro	42,000	38,000	38,000	38,000	(4,000)	0	0	-9.52%	0.00%	0.00%
650-3850-37200	Utilities - Natural Gas	14,000	8,000	8,000	8,000	(6,000)	0	0	-42.86%	0.00%	0.00%
650-3850-37300	Utilities - Water & Wastewater	8,000	5,000	5,000	5,000	(3,000)	0	0	-37.50%	0.00%	0.00%
650-3850-37400	Vehicle & Equipment Maintenance	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
650-3850-37500	Waste Disposal Fees	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
650-3850-41000	Contracts	9,000	13,000	13,000	13,000	4,000	0	0	44.44%	0.00%	0.00%
650-3850-80150	Chargeback: Snow Removal	0	9,100	9,100	9,100	9,100	0	0	100.00%	0.00%	0.00%
650-3850-80250	Chargeback: Payroll	192,257	155,600	160,100	163,900	(36,657)	4,500	3,800	-19.07%	2.89%	2.37%
650-3850-80500	Chargeback: Equipment	0	700	700	700	700	0	0	100.00%	0.00%	0.00%
650-3850-91922	TSF from: Community Centre	(75,000)	(40,000)	(7,000)	0	35,000	33,000	7,000	-46.67%	-82.50%	-100.00%
Community Centre - Anderson Subtotal		77,295	60,400	96,900	106,700	(16,895)	36,500	9,800	-21.86%	60.43%	10.11%
Community Centre - Platoff											
650-3900-80150	Chargeback: Snow Removal	0	3,600	3,600	3,600	3,600	0	0	100.00%	0.00%	0.00%
650-3900-80250	Chargeback: Payroll	0	1,100	1,100	1,100	1,100	0	0	100.00%	0.00%	0.00%
650-3900-80500	Chargeback: Equipment	0	100	100	100	100	0	0	100.00%	0.00%	0.00%
Community Centre - Platoff Subtotal		0	4,800	4,800	4,800	4,800	0	0	100.00%	0.00%	0.00%
Library/Comm. Ctr. - Queenston											
650-3950-04850	Rent - Other	(1,500)	(500)	(500)	(500)	1,000	0	0	-66.67%	0.00%	0.00%
650-3950-30800	Building Maintenance	3,700	3,700	3,700	3,700	0	0	0	0.00%	0.00%	0.00%
650-3950-33600	Grounds Supplies	200	200	200	200	0	0	0	0.00%	0.00%	0.00%
650-3950-33900	Insurance Expense	1,355	1,355	1,355	1,355	0	0	0	0.00%	0.00%	0.00%
650-3950-36700	Supplies	300	300	300	300	0	0	0	0.00%	0.00%	0.00%
650-3950-36900	Telephone	550	550	550	550	0	0	0	0.00%	0.00%	0.00%
650-3950-37100	Utilities - Hydro	1,040	1,040	1,040	1,040	0	0	0	0.00%	0.00%	0.00%
650-3950-37200	Utilities - Natural Gas	3,400	3,400	3,400	3,400	0	0	0	0.00%	0.00%	0.00%
650-3950-37300	Utilities - Water & Wastewater	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
650-3950-37400	Vehicle & Equipment Maintenance	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
650-3950-63000	Grants Expense	750	750	750	750	0	0	0	0.00%	0.00%	0.00%
650-3950-80150	Chargeback: Snow Removal	0	3,700	3,700	3,700	3,700	0	0	100.00%	0.00%	0.00%
650-3950-80250	Chargeback: Payroll	7,921	3,900	4,000	4,100	(4,021)	100	100	-50.76%	2.56%	2.50%
650-3950-80500	Chargeback: Equipment	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
Library/Comm. Ctr. - Queenston Subtotal		18,816	19,495	19,595	19,695	679	100	100	3.61%	0.51%	0.51%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Parks Recreation & Facilities M											
Niagara Pool											
650-4000-01150	Advanced Swimming Lessons	(2,300)	(2,300)	(2,300)	(2,300)	0	0	0	0.00%	0.00%	0.00%
650-4000-03400	Miscellaneous Revenue	(1,000)	(1,000)	(1,000)	(1,000)	0	0	0	0.00%	0.00%	0.00%
650-4000-03550	Other Rentals	(3,000)	(3,000)	(3,000)	(3,000)	0	0	0	0.00%	0.00%	0.00%
650-4000-04500	Private Lessons	(21,000)	(12,000)	(12,000)	(12,000)	9,000	0	0	-42.86%	0.00%	0.00%
650-4000-04750	Public Swimming	(16,000)	(12,000)	(12,000)	(12,000)	4,000	0	0	-25.00%	0.00%	0.00%
650-4000-05600	Swimming Lessons	(7,000)	(6,000)	(6,000)	(6,000)	1,000	0	0	-14.29%	0.00%	0.00%
650-4000-30100	Advertising Expense	150	150	150	150	0	0	0	0.00%	0.00%	0.00%
650-4000-30700	Books & Publications	50	50	50	50	0	0	0	0.00%	0.00%	0.00%
650-4000-30800	Building Maintenance	6,500	9,000	9,000	9,000	2,500	0	0	38.46%	0.00%	0.00%
650-4000-32900	Equipment Rental Expense	375	375	375	375	0	0	0	0.00%	0.00%	0.00%
650-4000-33600	Grounds Supplies	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
650-4000-33900	Insurance Expense	2,662	1,800	1,800	1,800	(862)	0	0	-32.38%	0.00%	0.00%
650-4000-34300	Maintenance	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
650-4000-34700	Membership Expense	300	300	300	300	0	0	0	0.00%	0.00%	0.00%
650-4000-34900	Miscellaneous	100	400	400	400	300	0	0	300.00%	0.00%	0.00%
650-4000-35300	Office Supplies	250	250	250	250	0	0	0	0.00%	0.00%	0.00%
650-4000-35900	Purchases for Resale	400	400	400	400	0	0	0	0.00%	0.00%	0.00%
650-4000-36500	Small Tools & Equipment	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
650-4000-36700	Supplies	4,000	500	500	500	(3,500)	0	0	-87.50%	0.00%	0.00%
650-4000-36800	Swimming Lesson Supplies	400	1,200	1,200	1,200	800	0	0	200.00%	0.00%	0.00%
650-4000-36900	Telephone	400	400	400	400	0	0	0	0.00%	0.00%	0.00%
650-4000-37100	Utilities - Hydro	6,245	6,500	6,500	6,500	255	0	0	4.08%	0.00%	0.00%
650-4000-37200	Utilities - Natural Gas	6,000	2,500	2,500	2,500	(3,500)	0	0	-58.33%	0.00%	0.00%
650-4000-37300	Utilities - Water & Wastewater	5,200	3,000	3,000	3,000	(2,200)	0	0	-42.31%	0.00%	0.00%
650-4000-37400	Vehicle & Equipment Maintenance	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
650-4000-80250	Chargeback: Payroll	51,279	60,800	62,500	64,000	9,521	1,700	1,500	18.57%	2.80%	2.40%
650-4000-80500	Chargeback: Equipment	700	900	900	900	200	0	0	28.57%	0.00%	0.00%
Niagara Pool Subtotal		35,111	52,625	54,325	55,825	17,514	1,700	1,500	49.88%	3.23%	2.76%
St. Davids Pool											
650-4050-01150	Advanced Swimming Lessons	(300)	0	0	0	300	0	0	-100.00%	0.00%	0.00%
650-4050-03400	Miscellaneous Revenue	(100)	0	0	0	100	0	0	-100.00%	0.00%	0.00%
650-4050-03550	Other Rentals	(500)	(10,000)	(10,000)	(10,000)	(9,500)	0	0	1900.00%	0.00%	0.00%
650-4050-04500	Private Lessons	(15,000)	0	0	0	15,000	0	0	-100.00%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Parks Recreation & Facilities M											
St. Davids Pool											
650-4050-04750	Public Swimming	(7,000)	(6,000)	(6,000)	(6,000)	1,000	0	0	-14.29%	0.00%	0.00%
650-4050-05600	Swimming Lessons	(3,500)	(2,500)	(2,500)	(2,500)	1,000	0	0	-28.57%	0.00%	0.00%
650-4050-30100	Advertising Expense	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
650-4050-30700	Books & Publications	50	50	50	50	0	0	0	0.00%	0.00%	0.00%
650-4050-30800	Building Maintenance	9,000	9,000	9,000	9,000	0	0	0	0.00%	0.00%	0.00%
650-4050-32900	Equipment Rental Expense	300	300	300	300	0	0	0	0.00%	0.00%	0.00%
650-4050-33600	Grounds Supplies	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
650-4050-33900	Insurance Expense	1,734	700	700	700	(1,034)	0	0	-59.63%	0.00%	0.00%
650-4050-34300	Maintenance	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
650-4050-34700	Membership Expense	225	225	225	225	0	0	0	0.00%	0.00%	0.00%
650-4050-35300	Office Supplies	200	200	200	200	0	0	0	0.00%	0.00%	0.00%
650-4050-36500	Small Tools & Equipment	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
650-4050-36700	Supplies	3,100	500	500	500	(2,600)	0	0	-83.87%	0.00%	0.00%
650-4050-36800	Swimming Lesson Supplies	100	1,000	1,000	1,000	900	0	0	900.00%	0.00%	0.00%
650-4050-36900	Telephone	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
650-4050-37100	Utilities - Hydro	3,570	3,000	3,000	3,000	(570)	0	0	-15.97%	0.00%	0.00%
650-4050-37200	Utilities - Natural Gas	4,225	3,600	3,600	3,600	(625)	0	0	-14.79%	0.00%	0.00%
650-4050-37300	Utilities - Water & Wastewater	4,000	2,000	2,000	2,000	(2,000)	0	0	-50.00%	0.00%	0.00%
650-4050-80250	Chargeback: Payroll	43,454	62,100	63,900	65,400	18,646	1,800	1,500	42.91%	2.90%	2.35%
650-4050-80500	Chargeback: Equipment	700	700	700	700	0	0	0	0.00%	0.00%	0.00%
St. Davids Pool Subtotal		46,058	66,675	68,475	69,975	20,617	1,800	1,500	44.76%	2.70%	2.19%
Tennis Court											
650-4100-02900	Membership Revenue	(7,300)	(7,300)	(7,300)	(7,300)	0	0	0	0.00%	0.00%	0.00%
650-4100-05050	Rental Revenue	(600)	0	0	0	600	0	0	-100.00%	0.00%	0.00%
650-4100-30800	Building Maintenance	500	1,000	1,000	1,000	500	0	0	100.00%	0.00%	0.00%
650-4100-33900	Insurance Expense	166	0	0	0	(166)	0	0	-100.00%	0.00%	0.00%
650-4100-36700	Supplies	300	300	300	300	0	0	0	0.00%	0.00%	0.00%
650-4100-80250	Chargeback: Payroll	577	400	400	500	(177)	0	100	-30.68%	0.00%	25.00%
650-4100-80500	Chargeback: Equipment	100	0	0	0	(100)	0	0	-100.00%	0.00%	0.00%
Tennis Court Subtotal		(6,257)	(5,600)	(5,600)	(5,500)	657	0	100	-10.50%	0.00%	-1.79%
Virgil Arenas											
650-4150-01200	Advertising Revenue	(21,000)	(15,000)	(15,000)	(15,000)	6,000	0	0	-28.57%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Parks Recreation & Facilities M											
Virgil Arenas											
650-4150-02100	Floor Rental Minor Sports	(21,000)	(21,000)	(21,000)	(21,000)	0	0	0	0.00%	0.00%	0.00%
650-4150-02150	Floor Rental Other	(18,500)	(15,000)	(15,000)	(15,000)	3,500	0	0	-18.92%	0.00%	0.00%
650-4150-02450	Ice Rental Minor	(236,000)	(240,000)	(240,000)	(240,000)	(4,000)	0	0	1.69%	0.00%	0.00%
650-4150-02500	Ice Rentals Other	(185,000)	(185,000)	(185,000)	(185,000)	0	0	0	0.00%	0.00%	0.00%
650-4150-03400	Miscellaneous Revenue	(1,000)	(1,000)	(1,000)	(1,000)	0	0	0	0.00%	0.00%	0.00%
650-4150-04700	Public Skating Revenue	(10,000)	(6,000)	(6,000)	(6,000)	4,000	0	0	-40.00%	0.00%	0.00%
650-4150-12400	Safety Footware	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
650-4150-12500	Course & Seminar Expenses	6,000	8,000	8,000	8,000	2,000	0	0	33.33%	0.00%	0.00%
650-4150-30100	Advertising Expense	200	200	200	200	0	0	0	0.00%	0.00%	0.00%
650-4150-30800	Building Maintenance	69,000	60,000	60,000	60,000	(9,000)	0	0	-13.04%	0.00%	0.00%
650-4150-33600	Grounds Supplies	530	530	530	530	0	0	0	0.00%	0.00%	0.00%
650-4150-33900	Insurance Expense	37,694	42,000	42,000	42,000	4,306	0	0	11.42%	0.00%	0.00%
650-4150-34100	Licenses	300	300	300	300	0	0	0	0.00%	0.00%	0.00%
650-4150-34300	Maintenance	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
650-4150-34700	Membership Expense	700	70	70	70	(630)	0	0	-90.00%	0.00%	0.00%
650-4150-34800	Mileage & Expenses	300	300	300	300	0	0	0	0.00%	0.00%	0.00%
650-4150-34900	Miscellaneous	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
650-4150-35300	Office Supplies	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
650-4150-36500	Small Tools & Equipment	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
650-4150-36700	Supplies	11,900	11,900	11,900	11,900	0	0	0	0.00%	0.00%	0.00%
650-4150-36900	Telephone	1,230	900	900	900	(330)	0	0	-26.83%	0.00%	0.00%
650-4150-37100	Utilities - Hydro	134,600	134,600	134,600	134,600	0	0	0	0.00%	0.00%	0.00%
650-4150-37200	Utilities - Natural Gas	48,600	25,000	25,000	25,000	(23,600)	0	0	-48.56%	0.00%	0.00%
650-4150-37300	Utilities - Water & Wastewater	34,000	15,000	15,000	15,000	(19,000)	0	0	-55.88%	0.00%	0.00%
650-4150-37400	Vehicle & Equipment Maintenance	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
650-4150-37500	Waste Disposal Fees	1,030	1,030	1,030	1,030	0	0	0	0.00%	0.00%	0.00%
650-4150-40900	Consultants	1,500	1,500	1,500	1,500	0	0	0	0.00%	0.00%	0.00%
650-4150-41000	Contracts	2,625	2,625	2,625	2,625	0	0	0	0.00%	0.00%	0.00%
650-4150-80250	Chargeback: Payroll	489,492	413,500	425,500	435,500	(75,992)	12,000	10,000	-15.52%	2.90%	2.35%
650-4150-80500	Chargeback: Equipment	45,000	41,300	41,400	41,500	(3,700)	100	100	-8.22%	0.24%	0.24%
Virgil Arenas Subtotal		397,301	280,855	292,955	303,055	(116,446)	12,100	10,100	-29.31%	4.31%	3.45%
Concessions											
650-4200-02200	Food & Beverage Sales	(90,000)	(80,000)	(80,000)	(80,000)	10,000	0	0	-11.11%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Parks Recreation & Facilities M											
Concessions											
650-4200-05450	Skate Shapening	(6,000)	(5,000)	(5,000)	(5,000)	1,000	0	0	-16.67%	0.00%	0.00%
650-4200-34900	Miscellaneous	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
650-4200-35900	Purchases for Resale	50,000	50,000	50,000	50,000	0	0	0	0.00%	0.00%	0.00%
650-4200-36700	Supplies	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
650-4200-37400	Vehicle & Equipment Maintenance	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
650-4200-80250	Chargeback: Payroll	26,754	32,200	33,100	33,900	5,446	900	800	20.36%	2.80%	2.42%
Concessions Subtotal		(17,646)	(1,200)	(300)	500	16,446	900	800	-93.20%	-75.00%	-266.67%
Parks											
650-4250-01200	Advertising Revenue	(500)	(500)	(500)	(500)	0	0	0	0.00%	0.00%	0.00%
650-4250-01950	Donations Revenue	(1,000)	(1,000)	(1,000)	(1,000)	0	0	0	0.00%	0.00%	0.00%
650-4250-03400	Miscellaneous Revenue	(100)	(100)	(100)	(100)	0	0	0	0.00%	0.00%	0.00%
650-4250-03550	Other Rentals	(27,000)	(12,000)	(12,000)	(12,000)	15,000	0	0	-55.56%	0.00%	0.00%
650-4250-05100	Rentals Minor Sports	(14,500)	(12,000)	(12,000)	(12,000)	2,500	0	0	-17.24%	0.00%	0.00%
650-4250-12400	Safety Footware	750	750	750	750	0	0	0	0.00%	0.00%	0.00%
650-4250-12500	Course & Seminar Expenses	300	300	300	300	0	0	0	0.00%	0.00%	0.00%
650-4250-30100	Advertising Expense	500	1,000	1,000	1,000	500	0	0	100.00%	0.00%	0.00%
650-4250-30800	Building Maintenance	23,000	23,000	23,000	23,000	0	0	0	0.00%	0.00%	0.00%
650-4250-31000	Capital Expenditures under \$5K	4,000	5,000	5,000	5,000	1,000	0	0	25.00%	0.00%	0.00%
650-4250-31800	Conference Expenses	900	900	900	900	0	0	0	0.00%	0.00%	0.00%
650-4250-32900	Equipment Rental Expense	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
650-4250-33600	Grounds Supplies	29,500	29,500	29,500	29,500	0	0	0	0.00%	0.00%	0.00%
650-4250-33900	Insurance Expense	3,249	4,500	4,500	4,500	1,251	0	0	38.50%	0.00%	0.00%
650-4250-34300	Maintenance	500	2,500	2,500	2,500	2,000	0	0	400.00%	0.00%	0.00%
650-4250-34700	Membership Expense	150	0	0	0	(150)	0	0	-100.00%	0.00%	0.00%
650-4250-34800	Mileage & Expenses	250	250	250	250	0	0	0	0.00%	0.00%	0.00%
650-4250-34900	Miscellaneous	100	5,000	5,000	5,000	4,900	0	0	4900.00%	0.00%	0.00%
650-4250-36500	Small Tools & Equipment	4,200	4,200	4,200	4,200	0	0	0	0.00%	0.00%	0.00%
650-4250-36700	Supplies	7,500	3,000	3,000	3,000	(4,500)	0	0	-60.00%	0.00%	0.00%
650-4250-37100	Utilities - Hydro	6,800	6,800	6,800	6,800	0	0	0	0.00%	0.00%	0.00%
650-4250-37200	Utilities - Natural Gas	600	900	900	900	300	0	0	50.00%	0.00%	0.00%
650-4250-37300	Utilities - Water & Wastewater	13,000	40,000	40,000	40,000	27,000	0	0	207.69%	0.00%	0.00%
650-4250-37400	Vehicle & Equipment Maintenance	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
650-4250-37500	Waste Disposal Fees	4,900	4,000	4,000	4,000	(900)	0	0	-18.37%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Parks Recreation & Facilities M											
Parks											
650-4250-41000	Contracts	6,000	7,500	7,500	7,500	1,500	0	0	25.00%	0.00%	0.00%
650-4250-80250	Chargeback: Payroll	397,156	400,000	411,600	421,400	2,844	11,600	9,800	0.72%	2.90%	2.38%
650-4250-80500	Chargeback: Equipment	65,000	61,900	62,000	62,300	(3,100)	100	300	-4.77%	0.16%	0.48%
Parks Subtotal		528,255	578,400	590,100	600,200	50,145	11,700	10,100	9.49%	2.02%	1.71%
Recreation											
650-4300-03400	Miscellaneous Revenue	(100)	0	0	0	100	0	0	-100.00%	0.00%	0.00%
650-4300-04450	Photo Copy Revenue	(750)	(200)	(200)	(200)	550	0	0	-73.33%	0.00%	0.00%
650-4300-12400	Safety Footware	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
650-4300-12500	Course & Seminar Expenses	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
650-4300-30100	Advertising Expense	4,200	4,200	4,200	4,200	0	0	0	0.00%	0.00%	0.00%
650-4300-30700	Books & Publications	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
650-4300-31000	Capital Expenditures under \$5K	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
650-4300-31800	Conference Expenses	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
650-4300-33700	Health & Safety Programs	5,000	5,000	5,000	5,000	0	0	0	0.00%	0.00%	0.00%
650-4300-33900	Insurance Expense	3,034	8,000	8,000	8,000	4,966	0	0	163.68%	0.00%	0.00%
650-4300-34700	Membership Expense	300	300	300	300	0	0	0	0.00%	0.00%	0.00%
650-4300-34800	Mileage & Expenses	300	300	300	300	0	0	0	0.00%	0.00%	0.00%
650-4300-34900	Miscellaneous	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
650-4300-35300	Office Supplies	5,700	5,700	5,700	5,700	0	0	0	0.00%	0.00%	0.00%
650-4300-35400	Postage	200	200	200	200	0	0	0	0.00%	0.00%	0.00%
650-4300-35600	Program Development	2,500	2,500	2,500	2,500	0	0	0	0.00%	0.00%	0.00%
650-4300-36700	Supplies	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
650-4300-36900	Telephone	3,000	3,000	3,000	3,000	0	0	0	0.00%	0.00%	0.00%
650-4300-37400	Vehicle & Equipment Maintenance	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
650-4300-41000	Contracts	200	200	200	200	0	0	0	0.00%	0.00%	0.00%
650-4300-80250	Chargeback: Payroll	2,080	135,700	139,700	143,000	133,620	4,000	3,300	6424.04%	2.95%	2.36%
650-4300-80500	Chargeback: Equipment	8,000	10,500	10,600	10,600	2,500	100	0	31.25%	0.95%	0.00%
Recreation Subtotal		38,464	180,200	184,300	187,600	141,736	4,100	3,300	368.49%	2.28%	1.79%
Cemetery											
650-4350-01500	Burial Charges	(71,000)	(60,000)	(60,000)	(60,000)	11,000	0	0	-15.49%	0.00%	0.00%
650-4350-01600	Columbarium Sales	(18,000)	(12,000)	(12,000)	(12,000)	6,000	0	0	-33.33%	0.00%	0.00%
650-4350-01750	Concrete Liner Sales	(28,000)	(12,000)	(12,000)	(12,000)	16,000	0	0	-57.14%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Parks Recreation & Facilities M											
Cemetery											
650-4350-01950	Donations Revenue	(1,000)	(1,000)	(1,000)	(1,000)	0	0	0	0.00%	0.00%	0.00%
650-4350-02600	Investment Income	(10,000)	(10,000)	(10,000)	(10,000)	0	0	0	0.00%	0.00%	0.00%
650-4350-02800	Lot Sales	(56,000)	(45,000)	(45,000)	(45,000)	11,000	0	0	-19.64%	0.00%	0.00%
650-4350-02950	Memorials	(84,000)	(50,000)	(50,000)	(50,000)	34,000	0	0	-40.48%	0.00%	0.00%
650-4350-03400	Miscellaneous Revenue	(100)	(100)	(100)	(100)	0	0	0	0.00%	0.00%	0.00%
650-4350-05050	Rental Revenue	(800)	(800)	(800)	(800)	0	0	0	0.00%	0.00%	0.00%
650-4350-05250	Setting Markers	(3,000)	(3,000)	(3,000)	(3,000)	0	0	0	0.00%	0.00%	0.00%
650-4350-05700	Tent Revenue	(600)	(600)	(600)	(600)	0	0	0	0.00%	0.00%	0.00%
650-4350-12400	Safety Footware	250	250	250	250	0	0	0	0.00%	0.00%	0.00%
650-4350-12500	Course & Seminar Expenses	300	300	300	300	0	0	0	0.00%	0.00%	0.00%
650-4350-30100	Advertising Expense	200	200	200	200	0	0	0	0.00%	0.00%	0.00%
650-4350-30800	Building Maintenance	4,250	4,250	4,250	4,250	0	0	0	0.00%	0.00%	0.00%
650-4350-31000	Capital Expenditures under \$5K	2,500	2,500	2,500	2,500	0	0	0	0.00%	0.00%	0.00%
650-4350-31700	Concrete Liners	19,000	10,000	10,000	10,000	(9,000)	0	0	-47.37%	0.00%	0.00%
650-4350-31800	Conference Expenses	950	950	950	950	0	0	0	0.00%	0.00%	0.00%
650-4350-32900	Equipment Rental Expense	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
650-4350-33200	Foundations and Markers	47,000	30,000	30,000	30,000	(17,000)	0	0	-36.17%	0.00%	0.00%
650-4350-33600	Grounds Supplies	6,180	6,300	6,300	6,300	120	0	0	1.94%	0.00%	0.00%
650-4350-33900	Insurance Expense	1,431	900	900	900	(531)	0	0	-37.11%	0.00%	0.00%
650-4350-34300	Maintenance	1,300	1,300	1,300	1,300	0	0	0	0.00%	0.00%	0.00%
650-4350-34700	Membership Expense	250	250	250	250	0	0	0	0.00%	0.00%	0.00%
650-4350-34800	Mileage & Expenses	200	200	200	200	0	0	0	0.00%	0.00%	0.00%
650-4350-34900	Miscellaneous	100	3,000	3,000	3,000	2,900	0	0	2900.00%	0.00%	0.00%
650-4350-35000	Motor Vehicle Supplies	200	200	200	200	0	0	0	0.00%	0.00%	0.00%
650-4350-35300	Office Supplies	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
650-4350-35310	Ontario Licence Fee (Cemetery)	0	800	800	800	800	0	0	100.00%	0.00%	0.00%
650-4350-36500	Small Tools & Equipment	1,500	1,500	1,500	1,500	0	0	0	0.00%	0.00%	0.00%
650-4350-36700	Supplies	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
650-4350-36900	Telephone	1,600	1,600	1,600	1,600	0	0	0	0.00%	0.00%	0.00%
650-4350-37000	Trustees	700	700	700	700	0	0	0	0.00%	0.00%	0.00%
650-4350-37100	Utilities - Hydro	1,725	1,725	1,725	0	0	0	(1,725)	0.00%	0.00%	-100.00%
650-4350-37200	Utilities - Natural Gas	2,680	2,000	2,000	2,000	(680)	0	0	-25.37%	0.00%	0.00%
650-4350-37300	Utilities - Water & Wastewater	3,000	3,300	3,300	3,300	300	0	0	10.00%	0.00%	0.00%
650-4350-37400	Vehicle & Equipment Maintenance	300	2,000	2,000	2,000	1,700	0	0	566.67%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Parks Recreation & Facilities M											
Cemetery											
650-4350-37500	Waste Disposal Fees	670	700	700	700	30	0	0	4.48%	0.00%	0.00%
650-4350-41000	Contracts	5,030	500	500	500	(4,530)	0	0	-90.06%	0.00%	0.00%
650-4350-50100	Pre-Need Interest	0	1,800	1,800	1,800	1,800	0	0	100.00%	0.00%	0.00%
650-4350-80250	Chargeback: Payroll	153,565	157,700	162,300	166,100	4,135	4,600	3,800	2.69%	2.92%	2.34%
650-4350-80500	Chargeback: Equipment	36,000	31,300	31,400	31,400	(4,700)	100	0	-13.06%	0.32%	0.00%
Cemetery Subtotal		21,881	75,225	79,925	82,000	53,344	4,700	2,075	243.79%	6.25%	2.60%
Grave Openings & Closings											
650-4400-80250	Chargeback: Payroll	0	4,200	4,300	4,400	4,200	100	100	100.00%	2.38%	2.33%
650-4400-80500	Chargeback: Equipment	4,000	2,700	2,700	2,700	(1,300)	0	0	-32.50%	0.00%	0.00%
Grave Openings & Closings Subtotal		4,000	6,900	7,000	7,100	2,900	100	100	72.50%	1.45%	1.43%
Parks Recreation & Facilities M Total		1,707,202	1,906,345	2,001,260	2,078,605	199,143	94,915	77,345	11.66%	4.98%	3.86%



Appendix A: 2015 Operating Budget and Multi-Year Budget Variance

2014-2017

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Water Distribution											
Program Administration											
710-1400-05850	Water Revenue - Fixed Portion	(1,733,064)	(1,733,064)	(1,733,064)	(1,733,064)	0	0	0	0.00%	0.00%	0.00%
710-1400-05900	Water Revenue - Variable Portio	(2,180,746)	(2,387,853)	(2,410,998)	(2,428,282)	(207,107)	(23,145)	(17,284)	9.50%	0.97%	0.72%
710-1400-05950	Water Sales	(55,000)	(55,000)	(55,000)	(55,000)	0	0	0	0.00%	0.00%	0.00%
710-1400-12100	Protective Clothing	750	750	750	750	0	0	0	0.00%	0.00%	0.00%
710-1400-12300	Uniforms, Coveralls, etc.	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
710-1400-12400	Safety Footware	750	900	900	900	150	0	0	20.00%	0.00%	0.00%
710-1400-30100	Advertising Expense	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
710-1400-30700	Books & Publications	200	100	100	100	(100)	0	0	-50.00%	0.00%	0.00%
710-1400-30800	Building Maintenance	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
710-1400-31100	Cleaning Materials	300	300	300	300	0	0	0	0.00%	0.00%	0.00%
710-1400-33500	Grounds Services	750	750	750	750	0	0	0	0.00%	0.00%	0.00%
710-1400-33900	Insurance Expense	8,000	8,000	8,000	8,000	0	0	0	0.00%	0.00%	0.00%
710-1400-34100	Licenses	3,000	4,000	4,000	4,000	1,000	0	0	33.33%	0.00%	0.00%
710-1400-34700	Membership Expense	800	700	700	700	(100)	0	0	-12.50%	0.00%	0.00%
710-1400-34800	Mileage & Expenses	0	200	200	200	200	0	0	100.00%	0.00%	0.00%
710-1400-35300	Office Supplies	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
710-1400-36500	Small Tools & Equipment	5,000	5,000	5,000	5,000	0	0	0	0.00%	0.00%	0.00%
710-1400-36700	Supplies	500	2,000	2,000	2,000	1,500	0	0	300.00%	0.00%	0.00%
710-1400-36900	Telephone	4,000	4,000	4,000	4,000	0	0	0	0.00%	0.00%	0.00%
710-1400-37400	Vehicle & Equipment Maintenance	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
710-1400-37750	Write-off Expense	500	0	0	0	(500)	0	0	-100.00%	0.00%	0.00%
710-1400-40700	Billing Service Charges	100,000	100,000	100,000	100,000	0	0	0	0.00%	0.00%	0.00%
710-1400-40900	Consultants	2,000	10,000	10,000	10,000	8,000	0	0	400.00%	0.00%	0.00%
710-1400-41000	Contracts	1,500	1,500	1,500	1,500	0	0	0	0.00%	0.00%	0.00%
710-1400-41200	Legal Expenses	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Water Distribution											
Program Administration											
710-1400-41400	Water Charges - Fixed Portion	480,882	496,094	496,094	496,094	15,212	0	0	3.16%	0.00%	0.00%
710-1400-41500	Water Charges - Variable Portio	1,442,382	1,503,600	1,503,600	1,503,600	61,218	0	0	4.24%	0.00%	0.00%
710-1400-80200	Chargeback: Rate Supported	37,500	37,500	37,500	37,500	0	0	0	0.00%	0.00%	0.00%
710-1400-80250	Chargeback: Payroll	172,673	213,400	219,600	224,300	40,727	6,200	4,700	23.59%	2.91%	2.14%
710-1400-80260	Chargeback: Allocated Salaries	99,598	103,440	106,097	108,213	3,842	2,657	2,116	3.86%	2.57%	1.99%
710-1400-80400	Chargeback: Debt Charges	266,037	259,733	260,321	260,389	(6,304)	588	68	-2.37%	0.23%	0.03%
710-1400-80451	Recovery: Hydrant Rentals	(75,000)	(75,000)	(75,000)	(75,000)	0	0	0	0.00%	0.00%	0.00%
710-1400-80500	Chargeback: Equipment	500	5,500	5,600	5,600	5,000	100	0	1000.00%	1.82%	0.00%
710-1400-92904	TSF to: Water Capital Improveme	860,000	860,000	860,000	860,000	0	0	0	0.00%	0.00%	0.00%
Program Administration Subtotal		(551,188)	(628,450)	(642,050)	(652,450)	(77,262)	(13,600)	(10,400)	14.02%	2.16%	1.62%
Training Division											
710-1950-12500	Course & Seminar Expenses	8,000	8,000	8,000	8,000	0	0	0	0.00%	0.00%	0.00%
710-1950-31800	Conference Expenses	1,000	1,200	1,200	1,200	200	0	0	20.00%	0.00%	0.00%
710-1950-34800	Mileage & Expenses	750	750	750	750	0	0	0	0.00%	0.00%	0.00%
710-1950-80250	Chargeback: Payroll	10,073	9,600	9,800	10,000	(473)	200	200	-4.70%	2.08%	2.04%
710-1950-80500	Chargeback: Equipment	500	100	100	100	(400)	0	0	-80.00%	0.00%	0.00%
Training Division Subtotal		20,323	19,650	19,850	20,050	(673)	200	200	-3.31%	1.02%	1.01%
Inventory Maintenance											
710-2200-80250	Chargeback: Payroll	2,398	1,900	2,000	2,000	(498)	100	0	-20.77%	5.26%	0.00%
Inventory Maintenance Subtotal		2,398	1,900	2,000	2,000	(498)	100	0	-20.77%	5.26%	0.00%
Compliance											
710-4800-80250	Chargeback: Payroll	31,657	24,100	24,800	25,300	(7,557)	700	500	-23.87%	2.90%	2.02%
710-4800-80500	Chargeback: Equipment	500	100	100	100	(400)	0	0	-80.00%	0.00%	0.00%
Compliance Subtotal		32,157	24,200	24,900	25,400	(7,957)	700	500	-24.74%	2.89%	2.01%
Bulk Water Station											
710-5250-32000	Construction Materials	1,500	1,500	1,500	1,500	0	0	0	0.00%	0.00%	0.00%
710-5250-37100	Utilities - Hydro	2,000	3,000	3,000	3,000	1,000	0	0	50.00%	0.00%	0.00%
710-5250-41000	Contracts	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
710-5250-80250	Chargeback: Payroll	2,878	700	700	700	(2,178)	0	0	-75.68%	0.00%	0.00%
710-5250-80500	Chargeback: Equipment	1,000	100	100	100	(900)	0	0	-90.00%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Water Distribution											
Bulk Water Station											
Bulk Water Station Subtotal		9,378	7,300	7,300	7,300	(2,078)	0	0	-22.16%	0.00%	0.00%
Hydrants											
710-5300-05200	Services Rendered	(9,000)	(15,000)	(15,000)	(15,000)	(6,000)	0	0	66.67%	0.00%	0.00%
710-5300-32000	Construction Materials	5,000	8,000	8,000	8,000	3,000	0	0	60.00%	0.00%	0.00%
710-5300-41000	Contracts	1,500	6,000	6,000	6,000	4,500	0	0	300.00%	0.00%	0.00%
710-5300-80250	Chargeback: Payroll	34,535	23,800	24,500	25,000	(10,735)	700	500	-31.08%	2.94%	2.04%
710-5300-80500	Chargeback: Equipment	10,000	5,400	5,400	5,400	(4,600)	0	0	-46.00%	0.00%	0.00%
Hydrants Subtotal		42,035	28,200	28,900	29,400	(13,835)	700	500	-32.91%	2.48%	1.73%
Irrigation from Hydrants											
710-5350-05200	Services Rendered	(2,000)	0	0	0	2,000	0	0	-100.00%	0.00%	0.00%
710-5350-32000	Construction Materials	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
710-5350-41000	Contracts	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
710-5350-80250	Chargeback: Payroll	4,317	1,400	1,500	1,500	(2,917)	100	0	-67.57%	7.14%	0.00%
710-5350-80500	Chargeback: Equipment	500	200	200	200	(300)	0	0	-60.00%	0.00%	0.00%
Irrigation from Hydrants Subtotal		4,317	3,100	3,200	3,200	(1,217)	100	0	-28.19%	3.23%	0.00%
Meter Installations											
710-5400-05200	Services Rendered	(26,000)	(45,000)	(45,000)	(45,000)	(19,000)	0	0	73.08%	0.00%	0.00%
710-5400-32000	Construction Materials	10,000	10,000	10,000	10,000	0	0	0	0.00%	0.00%	0.00%
710-5400-80250	Chargeback: Payroll	13,910	51,500	53,000	54,100	37,590	1,500	1,100	270.24%	2.91%	2.08%
710-5400-80500	Chargeback: Equipment	3,000	5,500	5,500	5,500	2,500	0	0	83.33%	0.00%	0.00%
Meter Installations Subtotal		910	22,000	23,500	24,600	21,090	1,500	1,100	2317.58%	6.82%	4.68%
Meter Readings											
710-5450-80250	Chargeback: Payroll	42,689	77,200	79,400	81,100	34,511	2,200	1,700	80.84%	2.85%	2.14%
710-5450-80500	Chargeback: Equipment	17,000	16,800	16,900	17,000	(200)	100	100	-1.18%	0.60%	0.59%
Meter Readings Subtotal		59,689	94,000	96,300	98,100	34,311	2,300	1,800	57.48%	2.45%	1.87%
Meter Repairs											
710-5500-05200	Services Rendered	(1,000)	(1,000)	(1,000)	(1,000)	0	0	0	0.00%	0.00%	0.00%
710-5500-32000	Construction Materials	30,000	20,000	20,000	20,000	(10,000)	0	0	-33.33%	0.00%	0.00%
710-5500-41000	Contracts	3,000	3,000	3,000	3,000	0	0	0	0.00%	0.00%	0.00%
710-5500-80250	Chargeback: Payroll	38,372	38,600	39,700	40,600	228	1,100	900	0.59%	2.85%	2.27%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Water Distribution											
Meter Repairs											
710-5500-80500	Chargeback: Equipment	4,000	4,400	4,400	4,400	400	0	0	10.00%	0.00%	0.00%
Meter Repairs Subtotal		74,372	65,000	66,100	67,000	(9,372)	1,100	900	-12.60%	1.69%	1.36%
Repair & Replace Mains											
710-5550-05200	Services Rendered	0	(1,000)	(1,000)	(1,000)	(1,000)	0	0	100.00%	0.00%	0.00%
710-5550-32000	Construction Materials	1,500	1,500	1,500	1,500	0	0	0	0.00%	0.00%	0.00%
710-5550-36200	Sand & Gravel	2,000	1,500	1,500	1,500	(500)	0	0	-25.00%	0.00%	0.00%
710-5550-36600	Sod & Soil	1,500	1,500	1,500	1,500	0	0	0	0.00%	0.00%	0.00%
710-5550-41000	Contracts	6,000	6,000	6,000	6,000	0	0	0	0.00%	0.00%	0.00%
710-5550-80250	Chargeback: Payroll	59,476	39,000	40,100	40,900	(20,476)	1,100	800	-34.43%	2.82%	2.00%
710-5550-80500	Chargeback: Equipment	10,000	9,800	9,900	9,900	(200)	100	0	-2.00%	1.02%	0.00%
Repair & Replace Mains Subtotal		80,476	58,300	59,500	60,300	(22,176)	1,200	800	-27.56%	2.06%	1.34%
Repair & Replace Services											
710-5600-05200	Services Rendered	(1,000)	(1,000)	(1,000)	(1,000)	0	0	0	0.00%	0.00%	0.00%
710-5600-32000	Construction Materials	2,500	5,000	5,000	5,000	2,500	0	0	100.00%	0.00%	0.00%
710-5600-36200	Sand & Gravel	750	500	500	500	(250)	0	0	-33.33%	0.00%	0.00%
710-5600-36600	Sod & Soil	750	1,000	1,000	1,000	250	0	0	33.33%	0.00%	0.00%
710-5600-41000	Contracts	10,000	15,000	15,000	15,000	5,000	0	0	50.00%	0.00%	0.00%
710-5600-80250	Chargeback: Payroll	47,965	87,700	90,200	92,200	39,735	2,500	2,000	82.84%	2.85%	2.22%
710-5600-80500	Chargeback: Equipment	15,000	19,900	20,000	20,100	4,900	100	100	32.67%	0.50%	0.50%
Repair & Replace Services Subtotal		75,965	128,100	130,700	132,800	52,135	2,600	2,100	68.63%	2.03%	1.61%
Service Installations (New)											
710-5650-05200	Services Rendered	(25,000)	(20,000)	(20,000)	(20,000)	5,000	0	0	-20.00%	0.00%	0.00%
710-5650-32000	Construction Materials	5,366	5,000	5,000	5,000	(366)	0	0	-6.82%	0.00%	0.00%
710-5650-36200	Sand & Gravel	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
710-5650-36600	Sod & Soil	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
710-5650-41000	Contracts	5,000	10,000	10,000	10,000	5,000	0	0	100.00%	0.00%	0.00%
710-5650-80250	Chargeback: Payroll	8,634	14,700	15,100	15,500	6,066	400	400	70.26%	2.72%	2.65%
710-5650-80500	Chargeback: Equipment	5,000	6,300	6,300	6,300	1,300	0	0	26.00%	0.00%	0.00%
Service Installations (New) Subtotal		0	17,000	17,400	17,800	17,000	400	400	100.00%	2.35%	2.30%
Utility Locates											
710-5700-32000	Construction Materials	1,000	500	500	500	(500)	0	0	-50.00%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Water Distribution											
Utility Locates											
710-5700-41000	Contracts	0	40,000	40,000	40,000	40,000	0	0	100.00%	0.00%	0.00%
710-5700-80250	Chargeback: Payroll	28,779	35,500	36,500	37,300	6,721	1,000	800	23.35%	2.82%	2.19%
710-5700-80500	Chargeback: Equipment	7,000	5,000	5,000	5,000	(2,000)	0	0	-28.57%	0.00%	0.00%
Utility Locates Subtotal		36,779	81,000	82,000	82,800	44,221	1,000	800	120.23%	1.23%	0.98%
Valves											
710-5750-32000	Construction Materials	2,000	2,000	2,000	2,000	0	0	0	0.00%	0.00%	0.00%
710-5750-80250	Chargeback: Payroll	18,035	5,600	5,800	5,900	(12,435)	200	100	-68.95%	3.57%	1.72%
710-5750-80500	Chargeback: Equipment	7,000	1,400	1,400	1,500	(5,600)	0	100	-80.00%	0.00%	7.14%
Valves Subtotal		27,035	9,000	9,200	9,400	(18,035)	200	200	-66.71%	2.22%	2.17%
Water Sampling & Testing											
710-5800-32000	Construction Materials	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
710-5800-41000	Contracts	12,000	12,000	12,000	12,000	0	0	0	0.00%	0.00%	0.00%
710-5800-80250	Chargeback: Payroll	38,372	32,000	32,900	33,600	(6,372)	900	700	-16.61%	2.81%	2.13%
710-5800-80500	Chargeback: Equipment	4,000	4,700	4,800	4,800	700	100	0	17.50%	2.13%	0.00%
Water Sampling & Testing Subtotal		54,872	49,200	50,200	50,900	(5,672)	1,000	700	-10.34%	2.03%	1.39%
Watermain Cleaning											
710-5850-32000	Construction Materials	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
710-5850-80250	Chargeback: Payroll	23,982	18,300	18,800	19,200	(5,682)	500	400	-23.69%	2.73%	2.13%
710-5850-80500	Chargeback: Equipment	6,000	1,700	1,700	1,700	(4,300)	0	0	-71.67%	0.00%	0.00%
Watermain Cleaning Subtotal		30,482	20,500	21,000	21,400	(9,982)	500	400	-32.75%	2.44%	1.90%
Water Distribution Total		0	0	0	0	0	0	0	0.00%	0.00%	0.00%



Appendix A: 2015 Operating Budget and Multi-Year Budget Variance

2014-2017

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Wastewater Collection											
Program Administration											
720-1400-05750	Wastewater Revenue - Fixed Port	(1,459,428)	(1,459,428)	(1,459,428)	(1,459,428)	0	0	0	0.00%	0.00%	0.00%
720-1400-05800	Wastewater Revenue - Variable P	(1,659,731)	(1,874,369)	(1,880,426)	(1,884,142)	(214,638)	(6,057)	(3,716)	12.93%	0.32%	0.20%
720-1400-12300	Uniforms, Coveralls, etc.	1,000	750	750	750	(250)	0	0	-25.00%	0.00%	0.00%
720-1400-12500	Course & Seminar Expenses	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
720-1400-30100	Advertising Expense	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
720-1400-30700	Books & Publications	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
720-1400-30800	Building Maintenance	1,000	1,000	1,000	100	0	0	(900)	0.00%	0.00%	-90.00%
720-1400-31200	Collections Charges	400	400	400	400	0	0	0	0.00%	0.00%	0.00%
720-1400-33500	Grounds Services	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
720-1400-33900	Insurance Expense	7,200	7,200	7,200	7,200	0	0	0	0.00%	0.00%	0.00%
720-1400-34700	Membership Expense	250	250	250	250	0	0	0	0.00%	0.00%	0.00%
720-1400-35300	Office Supplies	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
720-1400-36500	Small Tools & Equipment	5,300	5,000	5,000	5,000	(300)	0	0	-5.66%	0.00%	0.00%
720-1400-37400	Vehicle & Equipment Maintenance	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
720-1400-37750	Write-off Expense	500	0	0	0	(500)	0	0	-100.00%	0.00%	0.00%
720-1400-40900	Consultants	2,000	10,000	10,000	10,000	8,000	0	0	400.00%	0.00%	0.00%
720-1400-41300	Wastewater Charges - Fixed	2,182,758	2,320,307	2,320,307	2,320,307	137,549	0	0	6.30%	0.00%	0.00%
720-1400-80200	Chargeback: Rate Supported	37,500	37,500	37,500	37,500	0	0	0	0.00%	0.00%	0.00%
720-1400-80250	Chargeback: Payroll	45,087	88,800	91,400	93,400	43,713	2,600	2,000	96.95%	2.93%	2.19%
720-1400-80260	Chargeback: Allocated Salaries	99,598	103,440	106,097	108,213	3,842	2,657	2,116	3.86%	2.57%	1.99%
720-1400-80500	Chargeback: Equipment	200	2,600	2,600	2,600	2,400	0	0	1200.00%	0.00%	0.00%
720-1400-92905	TSF to: Wastewater Capital Impr	560,000	600,000	600,000	600,000	40,000	0	0	7.14%	0.00%	0.00%
Program Administration Subtotal		(173,266)	(153,450)	(154,250)	(154,750)	19,816	(800)	(500)	-11.44%	0.52%	0.32%
Training Division											
720-1950-12500	Course & Seminar Expenses	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Wastewater Collection											
Training Division											
720-1950-31800	Conference Expenses	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
720-1950-34800	Mileage & Expenses	500	250	250	250	(250)	0	0	-50.00%	0.00%	0.00%
720-1950-80250	Chargeback: Payroll	4,317	800	800	900	(3,517)	0	100	-81.47%	0.00%	12.50%
720-1950-80500	Chargeback: Equipment	200	100	100	100	(100)	0	0	-50.00%	0.00%	0.00%
Training Division Subtotal		6,517	2,650	2,650	2,750	(3,867)	0	100	-59.34%	0.00%	3.77%
Compliance											
720-4800-80250	Chargeback: Payroll	2,494	0	0	0	(2,494)	0	0	-100.00%	0.00%	0.00%
720-4800-80500	Chargeback: Equipment	200	0	0	0	(200)	0	0	-100.00%	0.00%	0.00%
Compliance Subtotal		2,694	0	0	0	(2,694)	0	0	-100.00%	0.00%	0.00%
Lateral Cleaning & Maintenance											
720-4850-32000	Construction Materials	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
720-4850-36200	Sand & Gravel	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
720-4850-36600	Sod & Soil	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
720-4850-41000	Contracts	9,000	9,000	9,000	9,000	0	0	0	0.00%	0.00%	0.00%
720-4850-80250	Chargeback: Payroll	23,023	9,300	9,600	9,800	(13,723)	300	200	-59.61%	3.23%	2.08%
720-4850-80500	Chargeback: Equipment	5,000	3,500	3,600	3,600	(1,500)	100	0	-30.00%	2.86%	0.00%
Lateral Cleaning & Maintenance Subtotal		39,023	23,800	24,200	24,400	(15,223)	400	200	-39.01%	1.68%	0.83%
Manhole Maintenance											
720-4900-32000	Construction Materials	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
720-4900-41000	Contracts	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
720-4900-80250	Chargeback: Payroll	959	300	300	300	(659)	0	0	-68.72%	0.00%	0.00%
720-4900-80500	Chargeback: Equipment	500	0	0	0	(500)	0	0	-100.00%	0.00%	0.00%
Manhole Maintenance Subtotal		3,459	2,300	2,300	2,300	(1,159)	0	0	-33.51%	0.00%	0.00%
Sewer CCTV Inspections											
720-4950-41000	Contracts	45,000	46,000	46,000	46,000	1,000	0	0	2.22%	0.00%	0.00%
720-4950-80250	Chargeback: Payroll	3,262	3,800	4,000	4,000	538	200	0	16.49%	5.26%	0.00%
720-4950-80500	Chargeback: Equipment	100	100	100	100	0	0	0	0.00%	0.00%	0.00%
Sewer CCTV Inspections Subtotal		48,362	49,900	50,100	50,100	1,538	200	0	3.18%	0.40%	0.00%
Sewer Lateral Installations											
720-5000-05200	Services Rendered	0	(1,000)	(1,000)	(1,000)	(1,000)	0	0	100.00%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Wastewater Collection											
Sewer Lateral Installations											
720-5000-05650	Tapping Fees	(20,000)	(1,000)	(1,000)	(1,000)	19,000	0	0	-95.00%	0.00%	0.00%
720-5000-32000	Construction Materials	1,366	1,000	1,000	1,000	(366)	0	0	-26.79%	0.00%	0.00%
720-5000-36200	Sand & Gravel	1,000	1,000	1,000	1,000	0	0	0	0.00%	0.00%	0.00%
720-5000-36600	Sod & Soil	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
720-5000-41000	Contracts	6,000	10,000	10,000	10,000	4,000	0	0	66.67%	0.00%	0.00%
720-5000-80250	Chargeback: Payroll	8,634	700	700	800	(7,934)	0	100	-91.89%	0.00%	14.29%
720-5000-80500	Chargeback: Equipment	2,500	0	0	0	(2,500)	0	0	-100.00%	0.00%	0.00%
Sewer Lateral Installations Subtotal		0	11,200	11,200	11,300	11,200	0	100	100.00%	0.00%	0.89%
Sewer Main Cleaning											
720-5050-32000	Construction Materials	200	200	200	200	0	0	0	0.00%	0.00%	0.00%
720-5050-41000	Contracts	55,000	55,000	55,000	55,000	0	0	0	0.00%	0.00%	0.00%
720-5050-80250	Chargeback: Payroll	3,837	4,200	4,300	4,400	363	100	100	9.46%	2.38%	2.33%
720-5050-80500	Chargeback: Equipment	1,000	0	0	0	(1,000)	0	0	-100.00%	0.00%	0.00%
Sewer Main Cleaning Subtotal		60,037	59,400	59,500	59,600	(637)	100	100	-1.06%	0.17%	0.17%
Sewer Main Repairs											
720-5100-32000	Construction Materials	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
720-5100-36200	Sand & Gravel	500	500	500	500	0	0	0	0.00%	0.00%	0.00%
720-5100-41000	Contracts	3,000	3,000	3,000	3,000	0	0	0	0.00%	0.00%	0.00%
720-5100-80250	Chargeback: Payroll	7,674	200	300	300	(7,474)	100	0	-97.39%	50.00%	0.00%
720-5100-80500	Chargeback: Equipment	1,500	0	0	0	(1,500)	0	0	-100.00%	0.00%	0.00%
Sewer Main Repairs Subtotal		13,174	4,200	4,300	4,300	(8,974)	100	0	-68.12%	2.38%	0.00%
Rain Barrel Incentive Program											
720-5141-03450	Niagara Region Grant	(11,000)	(11,000)	(11,000)	(11,000)	0	0	0	0.00%	0.00%	0.00%
720-5141-41000	Contracts	43,000	39,400	39,300	39,200	(3,600)	(100)	(100)	-8.37%	-0.25%	-0.25%
720-5141-80250	Chargeback: Payroll	0	3,600	3,700	3,800	3,600	100	100	100.00%	2.78%	2.70%
720-5141-91905	TSF from: Wastewater Capital Im	(32,000)	(32,000)	(32,000)	(32,000)	0	0	0	0.00%	0.00%	0.00%
Rain Barrel Incentive Program Subtotal		0	0	0	0	0	0	0	0.00%	0.00%	0.00%
Reimburse/Disconnect Program											
720-5142-41000	Contracts	69,140	48,900	48,800	48,800	(20,240)	(100)	0	-29.27%	-0.20%	0.00%
720-5142-80250	Chargeback: Payroll	26,860	400	500	500	(26,460)	100	0	-98.51%	25.00%	0.00%
720-5142-80500	Chargeback: Equipment	2,600	0	0	0	(2,600)	0	0	-100.00%	0.00%	0.00%

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Wastewater Collection											
Reimburse/Disconnect Program											
720-5142-91821	TSF from: DC: Wastewater Sewers	(34,000)	(17,000)	(17,000)	(17,000)	17,000	0	0	-50.00%	0.00%	0.00%
720-5142-91905	TSF from: Wastewater Capital Im	(64,600)	(32,300)	(32,300)	(32,300)	32,300	0	0	-50.00%	0.00%	0.00%
Reimburse/Disconnect Program Subtotal		0	0	0	0	0	0	0	0.00%	0.00%	0.00%
Trenchless Repair Program											
720-5145-34900	Miscellaneous	0	2,000	2,000	2,000	2,000	0	0	100.00%	0.00%	0.00%
720-5145-41000	Contracts	0	50,000	50,000	50,000	50,000	0	0	100.00%	0.00%	0.00%
720-5145-80250	Chargeback: Payroll	0	14,800	15,200	15,600	14,800	400	400	100.00%	2.70%	2.63%
720-5145-80500	Chargeback: Equipment	0	200	200	200	200	0	0	100.00%	0.00%	0.00%
720-5145-91905	TSF from: Wastewater Capital Im	0	(67,000)	(67,400)	(67,800)	(67,000)	(400)	(400)	100.00%	0.60%	0.59%
Trenchless Repair Program Subtotal		0	0	0	0	0	0	0	0.00%	0.00%	0.00%
Wastewater Collection Total		0	0	0	0	0	0	0	0.00%	0.00%	0.00%



Appendix A: 2015 Operating Budget and Multi-Year Budget Variance

2014-2017

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Storm Water Management											
Program Administration											
730-1400-00901	General Levy	(356,965)	(354,425)	(354,534)	(354,624)	2,540	(109)	(90)	-0.71%	0.03%	0.03%
730-1400-80260	Chargeback: Allocated Salaries	6,965	4,425	4,534	4,624	(2,540)	109	90	-36.47%	2.46%	1.99%
730-1400-92903	TSF to: Storm Water Management	350,000	350,000	350,000	350,000	0	0	0	0.00%	0.00%	0.00%
Program Administration Subtotal		0	0	0	0	0	0	0	0.00%	0.00%	0.00%
Storm Water Management Total		0	0	0	0	0	0	0	0.00%	0.00%	0.00%



**Appendix A: 2015 Operating Budget and Multi-Year Budget Variance
2014-2017**

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
Street Lighting											
Program Administration											
740-1400-00901	General Levy	(345,671)	(345,972)	(346,443)	(346,722)	(301)	(471)	(279)	0.09%	0.14%	0.08%
740-1400-02250	General Agreements	(1,800)	(1,800)	(1,800)	(1,800)	0	0	0	0.00%	0.00%	0.00%
740-1400-32000	Construction Materials	20,000	20,000	20,000	20,000	0	0	0	0.00%	0.00%	0.00%
740-1400-34900	Miscellaneous	1,200	1,200	1,200	1,200	0	0	0	0.00%	0.00%	0.00%
740-1400-37100	Utilities - Hydro	220,000	220,000	220,000	220,000	0	0	0	0.00%	0.00%	0.00%
740-1400-41000	Contracts	41,717	42,000	42,000	42,000	283	0	0	0.68%	0.00%	0.00%
740-1400-80250	Chargeback: Payroll	14,386	9,800	10,100	10,300	(4,586)	300	200	-31.88%	3.06%	1.98%
740-1400-80260	Chargeback: Allocated Salaries	6,965	4,425	4,535	4,622	(2,540)	110	87	-36.47%	2.49%	1.92%
740-1400-80400	Chargeback: Debt Charges	27,203	34,747	34,808	34,800	7,544	61	(8)	27.73%	0.18%	-0.02%
740-1400-80500	Chargeback: Equipment	1,000	600	600	600	(400)	0	0	-40.00%	0.00%	0.00%
740-1400-92907	TSF to: Street Lighting	15,000	15,000	15,000	15,000	0	0	0	0.00%	0.00%	0.00%
Program Administration Subtotal		0	0	0	0	0	0	0	0.00%	0.00%	0.00%
Street Lighting Total		0	0	0	0	0	0	0	0.00%	0.00%	0.00%



**Appendix A: 2015 Operating Budget and Multi-Year Budget Variance
2014-2017**

		Approved 2014	2015	2016	2017	Change 2015	Change 2016	Change 2017	2015 % Change	2016 % Change	2017 % Change
St. Davids Sewer											
Program Administration											
750-1400-80400	Chargeback: Debt Charges	86,268	84,677	83,172	81,533	(1,591)	(1,505)	(1,639)	-1.84%	-1.78%	-1.97%
750-1400-91825	TSF from: DC: St. Davids Area-S	(86,268)	(84,677)	(83,172)	(81,533)	1,591	1,505	1,639	-1.84%	-1.78%	-1.97%
Program Administration Subtotal		0	0	0	0	0	0	0	0.00%	0.00%	0.00%
St. Davids Sewer Total		0	0	0	0	0	0	0	0.00%	0.00%	0.00%

Finalization





The Town of Niagara-On-The-Lake

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1593 Four Mile Creek Road
P.O. Box 100
Virgil, Ontario
L0S 1T0

Report: CS-15-009

Committee Date:

Due in Council:

February 09, 2015

Report To: Lord Mayor and Council

Subject: Finalization of the 2015 Capital and Operating Budgets

1. RECOMMENDATION

It is respectfully recommended that:

- 1.1 The 2015 Capital Budget and 2016 - 2025 Capital Forecast be approved by Council as proposed in Report CS-15-007; and
- 1.2 The 2015 Operating Budget be approved by Council as proposed in Report CS-15-008; and,
- 1.3 The Clerk prepare the necessary by-law to set and levy the tax rates for the Town of Niagara-on-the-Lake's purposes, for Niagara Regional purposes, and for educational purposes for the 2015 tax year, as soon as the applicable budgets have been approved.

2. PURPOSE / PROPOSAL

The purpose of this report is to seek final approval of the 2015 Capital and 2016 – 2025 Capital Forecast and 2015 Operating Budget, and to establish the authority to prepare the 2015 Tax Levy by-law.

3. BACKGROUND

Council approved the 2015 Budget Directions report, #CS-14-044, on December 15, 2014, which set in motion the preparation of the 2015 Capital Budget, the 10-year Capital Forecast, and the 2015 Operating Budget.

On February 2, 2015, Senior Management presented the 2015 Capital Budget and 2016 – 2025 Capital Forecast Report #CS-15-007 and the 2015 Operating Budget Report #CS-15-008. Both reports were approved "in principle" and now Senior Management is seeking final approval from Council for both 2015 budgets.

4. DISCUSSION / ANALYSIS

4.1 2015 Capital Budget and 2016 – 2025 Forecast Recommendations

The 2015 Capital Budget Report #CS-15-007 was presented to Committee on February 2, 2015 and recommended that:

- ✓ The Town of Niagara-on-the-Lake's 2015 Capital Budget, in the amount of \$8,917,250 be approved, and the 10-year (2016 - 2025) Capital Forecast, in the amount of \$59,744,921, be approved "in principle" as outlined in this report; and,
- ✓ The 2015 Capital Reserve contribution, in the amount of \$2,269,555, be approved "in principle" until final approval of the 2015 Operating Budget.

4.2 2015 Operating Budget Recommendations

The 2015 Operating Budget Report CS-15-008 was presented to Committee on February 2, 2015 and recommended that:

- ✓ The proposed 2015 Operating Budget "**Appendix A**" attached to this report be approved "in principle"; and
- ✓ The 2015 Operating Budget, along with the 2015 Proposed Capital Budget and 10-year (2016 – 2025) Capital Forecast as outlined in CS-15-008, be referred to Council on February 9, 2015 for final approval.

5. FINANCIAL IMPLICATIONS

Now that both budgets have been approved "in principle," Senior Management is requesting final approval so that staff may move forward with capital projects and operating programs.

6. COMMUNICATIONS

Once approved, the 2015 Capital and Operating Budgets will be posted on the Town's web site.

7. CONCLUSION

Senior Management is now seeking Council's approval on the 2015 Capital and Operating Budgets.

Prepared by,



Brenda Garrett
Manager of Finance/Treasurer

Respectfully submitted



Holly Dowd
Director of Corporate Services / Town Clerk (I)



for **Mike Galloway, MBA, CMO**
Chief Administrative Officer

ATTACHMENTS

WEB ATTACHMENTS

ATTACHMENTS FOR LINK