



2020

BUDGET SUMMARY

Town of Niagara-on-the-Lake, Ontario
www.notl.com

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Please note there are multiple page numbers on the attachments. For the purpose of this budget package, the above page numbers are located in the bottom centre of the page denoted by:

"2020 Budget - Page #"



The Town of Niagara-On-The-Lake

Finance
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Road
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Report:	FC-19-013A	Committee Date:	January 13, 2020
		Due in Council:	January 20, 2020

Report To:	Lord Mayor and Council
Subject:	2020 Proposed Operating Budget

1. RECOMMENDED

It is respectfully recommended that:

- 1.1 Report FC-19-013 (Appendix A) be received and Recommendation Nos. 1.1, 1.2, 1.4 and 1.5 in the report be set aside;
- 1.2 A Special Area Levy for Storm Water of \$437,199 (or a 2.48% increase) be approved for the 2020 Operating Budget;
- 1.4 Council approve an additional \$100,000 of interest revenue to be included in the 2020 Operating Budget, reducing the total previous operating levy increase of \$1,267,601 to \$1,167,601 (9.48% increase after assessment growth reduced to 8.61%) for the reasons outlined in this report.
- 1.5 Council approve an allocation of \$400,000 from potential Municipal Accommodation Revenue to the Operating Budget, reducing the operating levy increase from \$1,167,601 to \$767,601 (8.61% increase after assessment growth reduced to 5.14%).
- 1.6 the Clerk prepare the necessary by-law to set and levy the tax rates for the Town of Niagara-on-the-Lake's purposes, for Niagara Regional purposes, and for Educational purposes for the 2020 tax year after budgets are approved.

2. PURPOSE / PROPOSAL

The purpose of this report is to seek Council's approval of the 2020 Draft Operating Budget.

3. BACKGROUND

Council met on December 16th, 2019 to consider the draft 2020 Operating and Capital Budgets. The Capital budget was approved and staff were tasked in finding further

opportunities to reduce the 2020 Operating Budget Increase.

As of December 16th, 2019, the proposed 2020 Operating Levy stood at \$12,786,151. This represents an increase of 11% over the 2019 Approved Budget or 9.48% after considering assessment growth. The proposed Storm Water Levy was \$437,199, representing an increase of 2.48%.

4. DISCUSSION / ANALYSIS

Staff have reviewed the 2020 Operating Budget for any remaining opportunities and have identified the following two:

- \$100,000 in additional interest income - Staff have reviewed interest revenues and determined that the budget target could be raised by \$100,000. Revenue is generated by the monthly interest received from the Town's Bank for holding funds in various bank accounts. The Town is the requisition body for other levels of government including Niagara Region and the Province. The Town remits funds to these bodies on different schedules, but sees investment interest benefits for the time that those funds sit in the Town's bank account. Including this additional revenue in the budget would reduce the operating levy increase from 9.48% to 8.61%.
- \$400,000 Municipal Accommodation Tax (Subject to Council Approval in report CS-20-001) - Staff have outlined in report CS-20-001 the potential for implementing a Municipal Accommodation Tax. Contained within that report were opportunities outlined for funding operating expenses that directly support tourism. Upwards of \$630,000 in operating expenses were identified, however the detail was not included which Council indicated they would be interested in reviewing, a brief summary is below, a more detailed listing by account is provided in Appendix B:

Budget Area (Select Expense Accounts)	2019 Budget	Allocated to Tourism
Overhead: Property Administration and Fleet Support	\$130,533	\$63,362
Washroom Maintenance	\$229,381	\$173,452
Queen Street Maintenance	\$128,757	\$128,757
Court House	\$22,540	\$6,290
Parks & Facilities	\$931,650	\$262,083
Grand Total	\$1,442,861	\$633,944

Should council approve report CS-20-001 and agree with an allocation of potential MAT revenue to the operating budget, staff are recommending an amount of \$400,000. This amount would represent a perpetual commitment into future budget years. Including this additional revenue in the operating budget would reduce the operating levy increase from 8.61% (after including additional interest revenue) to 5.14%.

A levy increase of \$767,601 or 5.14% would represent an increase of approximately

\$56 for the average residential assessment of \$530,900.

Should Council only approve the inclusion of \$100,000 additional interest revenue, the total operating levy increase would be approximately \$92 for the average residential assessment.

5. STRATEGIC PLAN

N/A

6. OPTIONS

Option 1 – Approve the final draft of the 2020 Operating budgets as set out in this report (**as recommended**).

Option 2 – Send Operating budgets back to Senior Management to look for further reductions or make changes as directed.

7. FINANCIAL IMPLICATIONS

Taking into consideration Council's budget requests and management's adjustments, staff have delivered an operating budget that has a 5.14% increase after considering assessment growth. For those in an urban area and receive an additional local area storm charge, an additional increase of 2.48% can be expected (excluding growth impacts).

For the average residential assessment of \$530,900, this represents an increase of approximately \$56 on the tax bill. For those within an urban area and receive a Storm Levy Charge an additional 2.48% increase is approximately \$4.03 (or \$60 total).

An analysis at other property assessment values is provided below:

\$750,000 - \$79

\$1,000,000 - \$105

\$1,500,000 - \$157

8. COMMUNICATIONS

Once approved, the 2020 Capital, the 10-Year Capital Forecast, and the Operating Budget will be posted on the Town's web site. Groups that have requested additional funding will be notified that their requests have been approved. Original attachments to the Operating Budget will be updated with the new information and posted to the Town's website.

9. CONCLUSION

The Audit Committee along with Staff will be debriefing in the next two weeks to see what improvements can be made to the budget process or presentation materials.

Respectfully submitted,



Nick Alaimo, CPA, CMA
Deputy Treasurer



Kyle Freeborn
Director, Corporate Services (A)



Sheldon Randall
Chief Administrative Officer (I)

ATTACHMENTS



Appendix A - FC-19-013.pdf



Appendix B - Tourism Expenses Analysis.pdf

WEB ATTACHMENTS

ATTACHMENTS FOR LINK

First Capital of Upper Canada - 1792



The Town of Niagara-On-The-Lake

Finance
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Virgil, Ontario
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Report:	FC-19-013	Committee Date:	
		Due in Council:	December 16, 2019
Report To:	Lord Mayor and Council		
Subject:	2020 Proposed Capital and Operating Budget		

1. RECOMMENDED

It is respectfully recommended that:

- 1.1 Council approve the 2020 Capital Budget in the amount of \$10,403,750, as noted in "Appendix A" attached to this report;
- 1.2 Council receive the 10 year Capital forecast in the amount of \$80,330,500, as noted in "Appendix A" attached to this report;
- 1.3 the 2020 Operating Budget as noted in "Appendix I", attached to this report, which includes an operating levy of \$12,786,151 (or a 11% increase pre-growth and 9.48 % levy increase after growth) and a Special Area Levy for Storm Water of \$437,199 (or a 2.48% increase) be approved;
- 1.4 Council approve in principal that Capital Project C01210 – Mississagua Street Culvert be tendered at the end of 2020, with a capital budget commitment of \$561,000 in 2021;
- 1.5 Council approve in principal that Capital Project C00715 – Pumper Truck be approved with a commitment of \$730,000 in 2021 Capital Budget so that funds are available upon building completion.
- 1.6 the Clerk prepare the necessary by-law to set and levy the tax rates for the Town of Niagara-on-the-Lake's purposes, for Niagara Regional purposes, and for Educational purposes for the 2020 tax year after budgets are approved.

2. PURPOSE / PROPOSAL

The purpose of this report is to review the revised draft budgets and seek Council's approval for the 2020 Operating and Capital Budgets.

3. BACKGROUND

The Audit Committee has met 5 times since October where budget deliberations remained the focus throughout. The 2020 proposed Capital Budget of \$15,914,250 was initially brought forth to the October 1st Audit Committee meeting. Subsequent to various changes, staff have arrived at a final Capital Program total request of \$10,403,750 for 2020 (an increase of \$1,038,000 or 11% over 2019). With respect to the Operating Budget, many process changes were recommended through the Audit Committee related to the preparation and deliberation of the 2020 Operating Budget. Staff prepared accordingly and initially presented the 2020 Operating Budget at the November 1st Audit Committee meeting that proposed an operating levy of \$13,286,793 (an increase of \$1,768,243 or 15.35% to the General Levy). The Audit Committee met several times thereafter with a final meeting on December 11th, 2019 where final recommendations by the committee were requested. After all recommended considerations have been adjusted for, the Town's 2020 proposed operating levy request is \$12,786,151 (an increase of \$1,267,151 or 11% pre-growth and 9.48% after growth). The Town's recommended Special Area Levy for Storm is \$437,199 (an increase of \$10,595 or 2.48% - growth does impact this figure however cannot be determined until assessments are processed through the Town's Financial System. This does not occur until the new year).

4. DISCUSSION / ANALYSIS

Operating Budget:

Many changes are being proposed throughout and have been summarized and detailed on Documents 2A and 2B. Included are The Audit Committee's final recommendations that have decreased the overall proposed operating budget request by approximately 3.70% from beginning of deliberations in November to current. Major drivers of the increase include legal, salaries, transfer to capital, and flood mitigation.

A one-time transfer from parking of \$650,000 was recommended to help mitigate expenses that are not expected to continue year over year. Further, this option maintains flexibility as it allows for the possibility of funds being transferred back to the Parking Reserve should some of the expected increases in costs not materialize in 2020.

Another consideration with respect to funding is the Heritage Incentive Program (HIP) which is still awaiting a decision from Niagara Region as to whether they will be contributing their share towards this program as in previous years. Audit Committee discussions suggested that the HIP be funded by Parking Reserve to compensate for the Region's portion should the funding cease to exist. However, the Parking Reserve is projected to be fully leveraged in 2020, and this may remain an issue going into 2020. Staff will update Council should the Region cease funding for the HIP program.

Capital Budget:

Staff have made many changes since Capital Budget deliberations began with the Audit Committee in October in order to match funding available in reserves with capital spending. To summarize, approximately \$1.77 Million in projects have been deferred to

2021, while approximately \$754,000 of funding was reallocated to from other sources an effort to achieve the above. Despite correcting most funding discrepancies projected in 2020, the years thereafter will either require significant investment to maintain forecasted project requests or more deferrals/cancellations will be required. This may risk the quality of existing service levels. Capital and Fleet reserves are expected to experience significance deficits in the years to come (Capital deficit in 2021 projecting \$4.015 Million and Fleet projecting deficit in 2021 of \$282,000). Storm Water Management is also expected to be in a deficit due to flooding and outfall investigations.

Certain large dollar projects require commitments in 2021 or future budgets in order to move forward:

C01228 – St. Davids Pool:

This project's costs have risen to \$5 Million from \$3 Million. Staff are waiting to hear if the project will qualify for a government grant. Given that the cost of the project is increasing this project will be revisited in the near future to determine potential funding options and a plan forward. \$100,000 has been earmarked for this project in 2020.

C01210 – Mississagua Street:

This project was deferred to 2021 with 2020 Federal Gas Funding allocations being distributed to other projects. Staff are seeking approval of this project in principal to tender the project at the end of 2020 for works to commence in 2021. This requires a budget commitment of \$561,000 in 2021.

C00715 – Pumper Truck

This project was split into two phases as the construction of a pumper truck can take up to a year. Funds of \$20,000 have been allocated in the 2020 Capital budget for the project to commence. A budget commitment of \$730,000 is required in 2021.

All appendices have been updated with the most up-to-date information.

5. STRATEGIC PLAN

N/A

6. OPTIONS

Option 1 – Approve the final draft of the 2020 Capital and Operating budgets as set out in this report **(as recommended)**.

Option 2 – Send 2020 Capital and Operating budgets back to Senior Management to look for further reductions or make changes as directed.

7. FINANCIAL IMPLICATIONS

Taking into consideration Council's budget requests and management's adjustments, staff have delivered an operating budget that has a 9.48% increase after considering assessment growth. For those in an urban area and receive an additional local area storm charge, an additional increase of 2.48% can be expected (excluding growth impacts).

For the average residential assessment of \$530,900, this represents an increase of approximately \$115 on the tax bill. For those within an urban area and receive a Storm Levy Charge an additional 2.48% increase is approximately \$4.03 (or \$119 total).

A sensitivity analysis is provided in appendices 2A and 2B to demonstrate other levels of assessment.

8. COMMUNICATIONS

Once approved, the 2020 Capital, the 10-Year Capital Forecast, and the Operating Budget will be posted on the Town's web site. Groups that have requested additional funding will be notified that their requests have been approved.

Attachments to this report are:

Capital Package:

Appendix A - 2020 & 10 Year Capital Summary by Department;

Appendix B - 2020 & 10 Year Capital Summary by Reserve;

Appendix C - 2020 Project Index;

Appendix D - Capital Budget Information Sheets;

Appendix E - 10 Year Capital Projects Overview by Department

Appendix F - Reserve Continuity Schedules: A 10-year projection of reserve balances based on funding requirements of the Town's Operating and Capital programs.

Appendix G – 2020 Deferred Capital Project Listing

Operating Package:

Document 1A - Budget Summary

Document 2A - Business Case Summary

Document 2B - Business Case Detail

Document 3 - Inflation and Levy Comparison

Document 4 - Local Tax Rate Comparisons

Document 5 - Will be converted into one of the main public communication documents once budgets from other levels of government have been approved. Graphs are attached in draft form. A request to further break out these charts to accommodate consultants will be provided in the final draft.

Document 6 - Growth

9. CONCLUSION

The Audit Committee along with Staff will be debriefing in the new year to see what improvements can be made to the budget process or presentation materials.

Respectfully submitted,



Nick Alaimo, CPA, CMA
Deputy Treasurer



Kyle Freeborn
Director, Corporate Services (A)



Sheldon Randall
Chief Administrative Officer (I)

ATTACHMENTS



FC-19-013.pdf



Appendices A-G.pdf



Document 1A - 6.pdf

WEB ATTACHMENTS

ATTACHMENTS FOR LINK

First Capital of Upper Canada - 1792

Appendix A: 2020 & 10-Year Capital Projects by Department

Appendix A

Department	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Grand Total
Building Services	0	0	35,000	35,000	0	0	0	40,000	0	0	0	110,000
By-Law Enforcement	0	35,000	0	0	0	0	0	0	40,000	0	0	75,000
Corporate Services	160,750	111,250	138,750	115,750	117,250	168,750	169,750	139,250	119,750	146,000	200,500	1,587,750
Fire & Emergency Services	466,500	1,700,000	75,000	45,000	245,000	940,000	105,000	845,000	95,000	795,000	45,000	5,356,500
Library	40,000	71,000	103,500	130,000	39,500	149,000	75,000	55,000	43,500	66,000	51,500	824,000
P & R Vehicles/Equipment	95,000	155,000	430,000	260,000	135,000	243,000	375,000	85,000	150,000	110,000	140,000	2,178,000
Parking Operations	95,000	40,000	0	0	35,000	0	650,000	0	0	25,000	55,000	900,000
Parks, Recreation & Facilities	1,978,000	4,440,000	713,000	1,432,250	445,000	817,000	195,900	260,000	247,000	43,000	565,000	11,136,150
PW Vehicles/Equipment	451,000	469,000	424,000	359,000	364,000	709,000	604,000	710,000	614,000	685,000	450,000	5,839,000
Roads Department	3,117,000	6,125,000	4,846,000	2,171,000	2,221,500	2,787,500	2,727,500	3,246,000	660,000	50,000	0	27,951,500
Storm Water	445,000	965,000	1,081,500	847,000	640,000	580,000	1,035,000	215,000	175,000	0	0	5,983,500
Street Lighting	127,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	0	370,000
Transit	5,000	45,000	20,000	40,000	32,000	30,000	20,000	35,000	20,000	32,000	20,000	299,000
Wastewater	340,000	865,000	680,000	438,000	365,000	545,000	180,000	330,000	400,000	540,000	0	4,683,000
Water	3,083,500	780,000	940,000	995,000	1,175,000	1,140,000	1,156,000	1,350,000	1,662,600	755,000	0	13,037,100
Grand Total	\$10,403,750	\$15,828,250	\$9,513,750	\$6,895,000	\$5,841,250	\$8,136,250	\$7,320,150	\$7,337,250	\$4,253,850	\$3,274,000	\$1,527,000	\$80,330,500
	13.0%	19.7%	11.8%	8.6%	7.3%	10.1%	9.1%	9.1%	5.3%	4.1%	1.9%	100.00%

Changed per Motion made at December 16th, 2019 Special Council Meeting:

Corporate Services	\$100,000
Parks, Recreation, & Facilities	<u>(110,000)</u>
Revised Grand Total (2021)	<u>\$15,818,250</u>

Appendix B: 2020 & 10-Year Capital Projects by Reserve

Appendix A

Reserve	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Grand Total
Building Permit Surplus	15,000	0	0	0	0	15,000	0	0	0	0	0	30,000
Building Services Equipment	0	0	35,000	35,000	0	0	0	40,000	0	0	0	110,000
By-Law Vehicle & Equipment	0	35,000	0	0	0	0	0	0	40,000	0	0	75,000
Capital Reserve	2,440,837	6,236,331	2,134,573	2,163,077	1,836,337	3,428,040	1,906,240	2,785,877	1,357,240	1,061,000	825,500	26,175,052
DC: Library Facilities & Materials	36,000	36,000	58,500	102,600	34,200	64,800	32,400	31,500	31,500	31,500	31,500	490,500
DC: Parkland & Recreation	645,000	175,000	40,000	154,375	0	68,000	0	0	0	0	0	1,082,375
DC: Roads, Sidewalks & Lights	738,000	1,640,925	1,753,400	116,000	0	11,700	277,400	224,450	0	0	0	4,761,875
DC: Storm Sewers	0	747,000	220,500	69,300	0	0	0	0	0	0	0	1,036,800
DC: Wastewater Sewers	0	16,200	0	0	0	0	0	0	0	0	0	16,200
DC: Water Distribution	931,500	0	0	0	0	0	0	0	94,770	0	0	1,026,270
Donations	65,000	400,000	0	0	0	0	0	0	0	0	0	465,000
Federal Gas Tax	533,000	736,581	905,364	579,510	479,000	579,510	1,029,510	579,510	179,510	0	0	5,601,495
Fleet Replacement	325,000	624,000	854,000	619,000	499,000	884,000	979,000	795,000	764,000	795,000	590,000	7,728,000
Grants & Other	178,000	2,305,000	65,000	20,000	0	0	104,400	0	133,650	0	0	2,806,050
Library Computer	0	21,000	38,500	9,500	1,500	10,500	39,000	10,000	8,500	21,000	16,500	176,000
Library Development	4,000	14,000	6,500	17,900	3,800	73,700	3,600	13,500	3,500	13,500	3,500	157,500
OCIF	815,413	915,413	815,413	450,413	600,413	480,000	0	815,413	250,000	0	0	5,142,478
Ontario Disabilities Act	5,000	5,000	5,000	20,000	5,000	5,000	5,000	20,000	5,000	5,000	5,000	85,000
Park Dedication	305,000	112,000	139,000	320,625	140,000	224,000	0	100,000	0	0	0	1,340,625
Parking Revenue	465,000	40,000	0	0	35,000	0	650,000	0	0	25,000	55,000	1,270,000
Storm Water Management	445,000	218,000	861,000	777,700	640,000	580,000	1,035,000	215,000	175,000	0	0	4,946,700
Street Lighting	45,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	0	288,000
Wastewater Capital Improvements	260,000	743,800	615,000	418,000	365,000	545,000	180,000	330,000	400,000	540,000	0	4,396,800
Water Capital Improvements	2,152,000	780,000	940,000	995,000	1,175,000	1,140,000	1,051,600	1,350,000	784,180	755,000	0	11,122,780
Grand Total	\$10,403,750	\$15,828,250	\$9,513,750	\$6,895,000	\$5,841,250	\$8,136,250	\$7,320,150	\$7,337,250	\$4,253,850	\$3,274,000	\$1,527,000	\$80,330,500
	13.0%	19.7%	11.8%	8.6%	7.3%	10.1%	9.1%	9.1%	5.3%	4.1%	1.9%	100.00%

Changes Per Motions made at December 16th, 2019 Special Council Meeting:

Capital Reserve	(\$110,000)	
Provincial Modernization Fund	<u>100,000</u>	
Revised Grand Total (2021)	<u>\$15,818,250</u>	<u>\$80,320,500</u>



Appendix C: 2020 Project Index

Corporate Services

2020	Project Year		
C00517	2020 Corporate PC/Printer Replacement Program	Capital Reserve	48,750
		Project Budget	\$48,750
C00518	Replace Building Plotter and Scanner	Building Permit Surplus	15,000
		Project Budget	\$15,000
C00521	Replace Financial System Printer	Capital Reserve	5,000
		Project Budget	\$5,000
C00522	2020 Network Equipment Upgrades and Enhancements	Capital Reserve	7,000
		Project Budget	\$7,000
C00723	Replace Cameras and Mics in Council Chambers	Capital Reserve	10,000
		Project Budget	\$10,000
C00724	Replace Security Server	Capital Reserve	18,000
		Project Budget	\$18,000
C01774	Replace Existing Firewall and Router (Admin, OPS and Arena)	Capital Reserve	14,000
		Project Budget	\$14,000
C01775	Virtual Server 3 FSW2K12 & Laserfische Records Management	Capital Reserve	43,000
		Project Budget	\$43,000
		Corporate Services Grand Total	\$160,750

Fire & Emergency Services

2020	Project Year		
C00250	2020 Protective Equipment	Capital Reserve	50,000
		Project Budget	\$50,000

Appendix A Fire & Emergency Services

2020	Project Year		
C00268	Light Rescue Squad 3	Capital Reserve	150,000
		Project Budget	\$150,000
C00512	2020 Miscellaneous Fire Fighting Equipment	Capital Reserve	25,000
		Project Budget	\$25,000
C00715	Pumper 3 Replacement	Capital Reserve	20,000
		Project Budget	\$20,000
C01380	Fire Prevention Vehicle Replacement	Capital Reserve	50,000
		Project Budget	\$50,000
C01553	Station 2 Capital Repairs	Capital Reserve	6,000
		Project Budget	\$6,000
C01738	Volunteer Firefighter Uniform Phase 2	Capital Reserve	18,000
		Project Budget	\$18,000
C01739	Hoses, Nozzles & Appliances	Capital Reserve	20,000
		Project Budget	\$20,000
C01740	Station 5 Capital Repairs	Capital Reserve	50,000
		Project Budget	\$50,000
C01741	Station 1 Capital Repairs	Capital Reserve	20,000
		Project Budget	\$20,000
C01742	Rescue Stabilization Struts	Capital Reserve	17,500
		Project Budget	\$17,500
C01743	Station 3 Capital Repairs	Capital Reserve	15,000
		Project Budget	\$15,000
C01744	Mobile Data Terminals	Grants & Other	25,000
		Project Budget	\$25,000
Fire & Emergency Services Grand Total			\$466,500

PW Vehicles/Equipment Appendix A

2020	Project Year		
C00311	Mini Van Montana (replaces 233)		
		Capital Reserve	30,000
		Project Budget	\$30,000
C00555	Tandum Truck (replaces W239)		
		Fleet Replacement	290,000
		Project Budget	\$290,000
C00556	2020 Miscellaneous Equipment		
		Capital Reserve	9,000
		Project Budget	\$9,000
C00654	1-Ton Dump Truck replaces W242		
		Capital Reserve	52,000
		Project Budget	\$52,000
C00694	1/2 Ton Pick-up (replaces W247)		
		Capital Reserve	35,000
		Project Budget	\$35,000
C01477	Pick Up -awd replacement (replaces 236)		
		Fleet Replacement	35,000
		Project Budget	\$35,000
PW Vehicles/Equipment Grand Total			\$451,000

Roads Department

2020	Project Year		
C00350	Four Mile Creek Road - (Hunter to Wall) - Road Resurfacing		
		Federal Gas Tax	32,000
		OCIF	100,000
		Project Budget	\$132,000
C00356	Four Mile Creek Road - (Wall to Lakeshore) - Road Resurfacing		
		OCIF	350,000
		Capital Reserve	70,000
		Project Budget	\$420,000
C00494	Concession 6 Road - Niagara Stone Road to Line 2 (South 1/2) - Road Construction		
		Federal Gas Tax	144,000
		DC: Roads, Sidewalks & Lights	656,000
		Project Budget	\$800,000

2020	Project Year		
C00495	Chataqua Area - Circle Street - Road Resurfacing	Capital Reserve	60,587
		OCIF	165,413
		Project Budget	\$226,000
C00550	Concession 6 Road - Niagara Stone Road to Line 2 (South 1/2) - Guide Rail Installation	Capital Reserve	22,000
		Project Budget	\$22,000
C00710	Engineering Work for Dorchester and Gage - Culvert Improvements	Capital Reserve	64,000
		Project Budget	\$64,000
C00721	Concession 6 Road - Niagara Stone Road to Line 2 (South 1/2) - Culvert Improvements	Federal Gas Tax	121,000
		Project Budget	\$121,000
C00757	Wellington Street - Picton to Castlereagh Road Resurfacing	Capital Reserve	101,000
		Project Budget	\$101,000
C00877	Road Resurfacing - Henegan and Walker Road	Federal Gas Tax	130,000
		Project Budget	\$130,000
C01088	Concession 6 Road - Niagara Stone Road to Line 2 (South 1/2) - Culvert Improvements - Sidewalk Installation	Capital Reserve	30,000
		Project Budget	\$30,000
C01092	Sidewalk Installation - Lorraine Street - FMCR to East	Capital Reserve	17,000
		Project Budget	\$17,000
C01109	Centre Street - Gate to Victoria to Regent Road Resurfacing	Capital Reserve	60,000
		Project Budget	\$60,000
C01457	Crack Sealing	Capital Reserve	50,000
		Project Budget	\$50,000

Roads Department

Appendix A

2020	Project Year		
C01521	Gate St- Anne to John		
		Grants & Other	73,000
		Capital Reserve	10,000
		OCIF	200,000
		Project Budget	\$283,000
C01673	King St - John to Anne to Paffard		
		Capital Reserve	60,000
		Project Budget	\$60,000
C01674	Line 3 Rd - Conc 6 to FMCR Eng		
		Capital Reserve	60,000
		Project Budget	\$60,000
C01675	Line 3 Rd - FMCR to Conc 4 Eng		
		Capital Reserve	40,000
		Project Budget	\$40,000
C01813	Paxton Lane - Golf Course to Dead End		
		Capital Reserve	85,000
		Project Budget	\$85,000
C01814	Homestead and Frontier Drive Resurfacing		
		Capital Reserve	106,000
		Project Budget	\$106,000
C01815	Grange Crescent and Autumn Place Resurfacing		
		Federal Gas Tax	106,000
		Project Budget	\$106,000
C01816	Pine St Resurfacing		
		Capital Reserve	21,000
		Project Budget	\$21,000
C01817	Henry Street (curb replacements)		
		Capital Reserve	100,000
		Project Budget	\$100,000
C01818	Froebel Avenue - Circle to dead End Resurfacing		
		Capital Reserve	58,000
		Project Budget	\$58,000
C01820	Concession 6 Road (York to Mewburn Bridge) (additional funds) Eng Design		
		Capital Reserve	25,000
		Project Budget	\$25,000
		Roads Department Grand Total	\$3,117,000

Appendix A Parking Operations

2020	Project Year		
C00474	Parking Vehicle Replacement		
		Parking Revenue	35,000
		Project Budget	\$35,000
C00527	Nelson Street Lot Resurfacing		
		Parking Revenue	60,000
		Project Budget	\$60,000
		Parking Operations Grand Total	\$95,000

Transit

2020	Project Year		
C01790	AODA Compliant Pads at Bus Stops Ph. 6 (Pending)		
		Ontario Disabilities Act	5,000
		Project Budget	\$5,000
		Transit Grand Total	\$5,000

Library

2020	Project Year		
C00679	2020 Library Collection Development		
		DC: Library Facilities & Materials	36,000
		Library Development	4,000
		Project Budget	\$40,000
		Library Grand Total	\$40,000

Parks, Recreation & Facilities

2020	Project Year		
C00384	Community Centre Scrubber Replacement		
		Capital Reserve	12,000
		Project Budget	\$12,000
C00997	Memoral Park Soccer Field Light Replacement		
		Park Dedication	90,000
		Project Budget	\$90,000
C01003	Virgil Sportspark Soccer Field/Parking Lot Lights		
		Park Dedication	60,000
		Project Budget	\$60,000
C01022	Meridian Credit Union Arena Light Replacement		
		Capital Reserve	25,000
		Project Budget	\$25,000

Appendix A Parks, Recreation & Facilities

2020	Project Year		
C01187	Queenston Library - Paint Interior and Refinish Floor	Capital Reserve	20,000
		Project Budget	\$20,000
C01190	Memorial Tennis Court Expansion	Donations	40,000
		DC: Parkland & Recreation	85,000
		Project Budget	\$125,000
C01191	Christmas Display - Replacement Phase 1	Capital Reserve	18,000
		Project Budget	\$18,000
C01228	St. Davids Pool Construction	Capital Reserve	100,000
		Project Budget	\$100,000
C01590	Community Centre - Parking Extension	Parking Revenue	100,000
		Project Budget	\$100,000
C01608	92 Queen St Washroom Replacement	DC: Parkland & Recreation	500,000
		Project Budget	\$500,000
C01749	Cemetery Paving (Section I - New)	Capital Reserve	72,000
		Project Budget	\$72,000
C01750	Community Centre - Sound System replacement	Capital Reserve	27,000
		Project Budget	\$27,000
C01751	Replacement Hot Water tank - Community Centre	Capital Reserve	15,000
		Project Budget	\$15,000
C01752	Centennial Arena - Parking lot - Paving	Parking Revenue	40,000
		Project Budget	\$40,000
C01753	Courthouse - Market Room Floor replacement	Capital Reserve	30,000
		Project Budget	\$30,000
C01754	Queens Royal Park Amenities	Capital Reserve	65,000
		Project Budget	\$65,000

Appendix A Parks, Recreation & Facilities

2020	Project Year		
C01756	Eco-Friendly Parks Small Equipment		
		Park Dedication	5,000
		Project Budget	\$5,000
C01757	Elevator - Mezzanine - Operations Building		
		Capital Reserve	70,000
		Project Budget	\$70,000
C01758	The Village - Playground		
		DC: Parkland & Recreation	60,000
		Donations	25,000
		Project Budget	\$85,000
C01759	Single Use Plastic Initiative		
		Capital Reserve	9,000
		Project Budget	\$9,000
C01760	Simcoe Park- Splashpad		
	NOTE: Project substituted for C01867 Town Website	Capital Reserve	110,000
		Project Budget	\$110,000
C01762	Mezzanine Renovations - boardroom HVAC upgrades		
		Capital Reserve	20,000
		Project Budget	\$20,000
C01801	Community Centre - Front Entrance redesign (Traffic & Transit Design)		
		Parking Revenue	180,000
		Project Budget	\$180,000
C01802	Virgil Skatepark - Additional Funding (see C00994)		
		Park Dedication	150,000
		Project Budget	\$150,000
C01859	Old Hospital - Parking Extension		
		Parking Revenue	50,000
		Project Budget	\$50,000
Parks, Recreation & Facilities Grand Total			\$1,968,000

P & R Vehicles/Equipment

2020	Project Year		
C00386	3/4 Ton 4x4 (replaces P518)		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01268	Mower (replaces P574)		
		Capital Reserve	45,000
		Project Budget	\$45,000

Appendix A P & R Vehicles/Equipment

P & R Vehicles/Equipment Grand Total

\$95,000

Water

2020	Project Year		
C00391	Paxton Lane - (South End to York Road)		
		Water Capital Improvements	93,000
		Project Budget	\$93,000
C00484	Queenston Rd. (Airport to Coon)		
		Water Capital Improvements	583,000
		DC: Water Distribution	477,000
		Project Budget	\$1,060,000
C00485	Concession 6 Road - (RR55 to Line 2 Road)		
		Water Capital Improvements	50,500
		DC: Water Distribution	454,500
		Project Budget	\$505,000
C00519	Ball Street - (Ricardo to Delatre) Eng.		
		Water Capital Improvements	16,500
		Project Budget	\$16,500
C00529	Niagara River Parkway - (Highlander to Dumfries)		
		Water Capital Improvements	530,000
		Project Budget	\$530,000
C00553	Wellington Street - (Picton to Castlereagh)		
		Water Capital Improvements	420,000
		Project Budget	\$420,000
C00830	Melville - (Ricardo to Byron) Eng.		
		Water Capital Improvements	28,000
		Project Budget	\$28,000
C00836	NSR (Line 3 to Line 4 Road) Eng.		
		Water Capital Improvements	61,000
		Project Budget	\$61,000
C01821	Anne Street - King to Regent Watermain		
		Water Capital Improvements	160,000
		Project Budget	\$160,000
C01822	John Street - King to Regent		
		Water Capital Improvements	200,000
		Project Budget	\$200,000
C01823	Line 4 Road - Niagara Stone Road to 75m west Eng Design		
		Water Capital Improvements	10,000
		Project Budget	\$10,000

Water Grand Total \$3,083,500

Wastewater

2020	Project Year		
C00533	Old Town CSO I/I Study (Phase 4 - Dorchester North & Wm. East Area)		
		Grants & Other	60,000
		Wastewater Capital Improvements	90,000
		Project Budget	\$150,000
C00534	Engineering Simcoe St. (Centre to Gage)		
		Wastewater Capital Improvements	20,000
		Project Budget	\$20,000
C00685	Old Town (Phase 3) CSO Flow Monitoring (Post repair program)		
		Wastewater Capital Improvements	30,000
		Grants & Other	20,000
		Project Budget	\$50,000
C00908	Chautauqua Area - Froebel - (Circle to Dead End)		
		Wastewater Capital Improvements	60,000
		Project Budget	\$60,000
C00909	Engineering - Johnson Street - (Dorchester to Mississagua)		
		Wastewater Capital Improvements	40,000
		Project Budget	\$40,000
C00910	Engineering - Simcoe Street - (John to Anne Street)		
		Wastewater Capital Improvements	20,000
		Project Budget	\$20,000
		Wastewater Grand Total	\$340,000

Storm Water

2020	Project Year		
C00482	Chautauqua Area - Circle, Addison, Luther, Wyckliffe		
		Storm Water Management	30,000
		Project Budget	\$30,000
C00686	Minor Storm System Improvements (CB Installations)		
		Storm Water Management	25,000
		Project Budget	\$25,000
C00896	Engineering for Chautauqua Area - Vincent, Wilberforce, Wesley, Froebel, Shakespeare		
		Storm Water Management	5,000
		Project Budget	\$5,000

2020	Project Year		
C01498	Gate- Anne St to John	Storm Water Management	125,000
		Project Budget	<u>\$125,000</u>
C01656	Concession 6 Rd (NSR to Line 2) Storm	Storm Water Management	260,000
		Project Budget	<u>\$260,000</u>
		Storm Water Grand Total	\$445,000

Street Lighting

2020	Project Year		
C01231	LED Post-Top Conversion Program	Street Lighting	27,000
		Project Budget	<u>\$27,000</u>
C01819	Concession 6 Road - Line 2 to Niagara Stone Street Lighting	DC: Roads, Sidewalks & Lights	82,000
		Street Lighting	18,000
		Project Budget	<u>\$100,000</u>
		Street Lighting Grand Total	\$127,000
		Town Wide Grand Total	\$10,403,750

Changes per motions made at December 16,2019 Special Council Meeting:

Remove C01760 - Simcoe Park - Splashpad from Parks, Recreation & Facilities:

C01760	Simcoe Park Splashpad	Capital Levy	\$(110,000)
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Add C01867 - New Town Website to Corporate Services:

C01867	Town Website	Provincial Modernization	<u>100,000</u>
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Town Wide Grand Total Revised	<u>\$10,393,750</u>
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Capital Project Information

Budget Year: 2020	Department: Fire & Emergency Services	Project No.: C00250
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Project Details	Project Title	Project Location / Facility
	2020 Protective Equipment	Fire & Emergency Services
	Description	Justification
	The replacement of firefighter personal protective equipment such as bunker gear, boots, protective hoods, gloves, helmets and coveralls.	The replacement of personal protective equipment is required no less than 10 years after manufacturing and whenever the equipment becomes damaged or fails inspection. This is a legislated requirement (O Reg 714/94 Firefighter Protective Equipment) and is also necessary to ensure firefighter safety. The \$50,000 is an estimation based on the forecasted replacement program that factors in the age of the equipment and the inspection results from the last completed inspections. All equipment will be inspected again in early 2020, the results of which will specifically guide the replacements.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 50,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	Consequences of not proceeding:
	This project is required each year to meet legislated requirements.



Capital Project Information

Budget Year: 2020	Department: Fire & Emergency Services	Project No.: C00268
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Project Details	Project Title	Project Location / Facility
	Light Rescue Squad 3	Fire & Emergency Services
	Description	Justification
	This project replaces Heavy Rescue 4, a 1994 fire apparatus currently operating from Station 4. This truck was manufactured in 1994 and responds to incidents in all areas of the municipality. It carries all of the departments high angle rope rescue equipment and is one of two Heavy Rescue trucks that carries specialized equipment for performing complex accident victim extrication.	This truck was originally forecasted for replacement at the 20 year mark but that replacement has been deferred each year due to the trucks fair condition. This year when the truck underwent its annual commercial vehicle inspection it was noted that the truck had significant corrosion of the undercarriage which warranted immediate repairs to maintain the truck in a safe operational condition. At this time due to the trucks age condition and the scarce availability of replacement parts and components replacement is required.
	Gross Capital Cost:	\$ 150,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 150,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 150,000.00

Future Impact(s)	None, this truck is forecasted for replacement on a 20 year cycle with the actual replacement accelerated or deferred based on the condition of the truck.
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Capital Project Information

Budget Year: 2020	Department: PW Vehicles/Equipment	Project No.: C00311
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Project Details	Project Title	Project Location / Facility
	Mini Van Montana (replaces 233)	Public Works
	Description	Justification
	Replacement Vehicle	This vehicle is ten years old with close to 90,000 km and is in need of replacement. The existing vehicle is too light for its intended application. A replacement vehicle will be sourced that is better suited for construction sites and not as low to the ground.
	Gross Capital Cost:	\$ 30,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 30,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 30,000.00

Future Impact(s)	if delayed parts are becoming increasingly harder to find vehicle not made for years Repair cost could exceed value of vehicle
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Capital Project Information

Budget Year: 2020	Department: Roads Department	Project No.: C00350
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Project Details	Project Title	Project Location / Facility
	Four Mile Creek Road - (Hunter to Wall) - Road Resurfacing	Public Works
	Description	Justification
	Excavation and widening of the existing road surface to include paved shoulders. Milling and resurfacing of the complete road surface with hot mix asphalt. Completion of the top coarse asphalt layer in 2020. Other works completed in 2019.	This section of road is listed as deficient in the Towns Roads Needs Study and recommends resurfacing/reconstruction.
	Gross Capital Cost:	\$ 132,000.00

Project Financing	Reserve Funds	
	Federal Gas Tax	\$ 32,000.00
	Ontario Community Infrastructure Fund	\$ 100,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 132,000.00

Future Impact(s)	Top coarse of asphalt required to be completed otherwise issues may develop with base coarse lift requiring additional maintenance expenditures.
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Capital Project Information

Budget Year: 2020	Department: Roads Department	Project No.: C00356
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Project Details	Project Title	Project Location / Facility
	Four Mile Creek Road - (Wall to Lakeshore) - Road Resurfacing	Public Works
	Description	Justification
	Excavation and widening of the existing road surface to include paved shoulders. Milling and resurfacing of the complete road surface with hot mix asphalt.	This section of road is listed as deficient in the Towns Roads Needs Study and recommends resurfacing/reconstruction.
	Gross Capital Cost:	\$ 420,000.00

Project Financing	Reserve Funds	
	Ontario Community Infrastructure Fund	\$ 350,000.00
	Capital Levy	\$ 70,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 420,000.00

Future Impact(s)	Postponement of works will see additional maintenance requirements in the short term or immediate future.
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Capital Project Information

Budget Year: 2020	Department: Parks, Recreation & Facilities	Project No.: C00384
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Project Details	Project Title	Project Location / Facility
	Community Centre Scrubber Replacement	NOTL Community Centre
	Description	Justification
	Replace the current floor Scrubber at the Community Centre.	Current Machine was purchased in 2011 and has reached the end of its lifecycle. It is a machine that is depended upon on a daily basis therefore we require a proper functioning machine. A new machine will cut down on repair costs, and improve cleaning efficiency for many years at the Community Centre.
	Gross Capital Cost:	\$ 12,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 12,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 12,000.00

Future Impact(s)	Consequences of not moving forward:
	Increase time required to clean the facility by hand mopping. The cleanliness of the facility will decrease.



Capital Project Information

Budget Year: 2020	Department: P & R Vehicles/Equipment	Project No.: C00386
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Project Details	Project Title	Project Location / Facility
	3/4 Ton 4x4 (replaces P518)	Operations
	Description	Justification
	3/4 Ton 4x4 with Plow attachment	Past life span on truck and equipment
	Gross Capital Cost:	

Project Financing	Reserve Funds	
	Capital Levy	\$ 50,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	

Future Impact(s)	Consequences of not proceeding:
	Keeping vehicle beyond the life span will cost more in replacement parts and service.



Capital Project Information

Budget Year: 2020	Department: Water	Project No.: C00391
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Project Details	Project Title	Project Location / Facility
	Paxton Lane - (South End to York Road)	Public Works
	Description	Justification
	Replacement of existing 100mm dia. cast iron watermain with a 150mm dia. PVC watermain.	The Town has a program in place to replace cast iron watermains throughout the Town to improve water quality and eliminate costly watermain breaks.
	Gross Capital Cost:	\$ 93,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 93,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
Total Project Financing	\$ 93,000.00	

Future Impact(s)	Postponement of works will impact other planned works to be carried out (roads resurfacing) and could see additional maintenance requirements in the short term or immediate future until the watermain is replaced.
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Capital Project Information

Budget Year: 2020	Department: Parking Operations	Project No.: C00474
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Project Details	Project Title	Project Location / Facility
	Parking Vehicle Replacement	Community & Development Services
	Description	Justification
	This is to purchase a new vehicle for the parking officer in order to do parking patrols and enforce the parking bylaw.	The current parking van is 10 years old and has recently been taken off the road for safety reasons. The vehicle useful life was considered to be 10 years and was previously scheduled to be replaced in 2020.
	Gross Capital Cost:	\$ 35,000.00

Project Financing	Reserve Funds	
	Parking Revenue	\$ 35,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 35,000.00

Future Impact(s)	Money will be put into the a reserve fund yearly to be used when this vehicle will be scheduled to be replaced in 2030.
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Capital Project Information

Budget Year: 2020	Department: Storm Water	Project No.: C00482
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Project Details	Project Title	Project Location / Facility
	Chautauqua Area - Circle, Addison, Luther, Wyckliffe	Public Works
	Description	Justification
	Installation of required catch basins and storm sewer improvements	Project allows for installation of catch basins and connection to existing storm sewer systems at locations to correct existing water ponding problems prior to resurfacing.
	Gross Capital Cost:	\$ 30,000.00

Project Financing	Reserve Funds	
	Storm Water Management	\$ 30,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 30,000.00

Future Impact(s)	Postponement of works not in coordination with resurfacing works will see additional maintenance requirements in the short term or immediate future to deal with ponding of water.
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Capital Project Information

Budget Year: 2020	Department: Water	Project No.: C00484
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Project Details	Project Title	Project Location / Facility
	Queenston Rd. (Airport to Coon)	Public Works
	Description	Justification
	Replacement of existing 150mm dia. asbestos cement watermain with a 200mm dia. PVC watermain.	The Water Distribution Needs Report recommended an increase to a 200mm diameter watermain to improve supply, security and fire flows for anticipated new development in the area.
	Gross Capital Cost:	\$ 1,060,000.00

Project Financing	Reserve Funds	
	DC: Water Distribution	\$ 477,000.00
	Water Capital Improvements	\$ 583,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
Total Project Financing	\$ 1,060,000.00	

Future Impact(s)	Postponement of works could see additional maintenance requirements in the short term or immediate future until the watermain is replaced.
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Capital Project Information

Budget Year: 2020	Department: Water	Project No.: C00485
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Project Details	Project Title	Project Location / Facility
	Concession 6 Road - (RR55 to Line 2 Road)	Public Works
	Description	Justification
	Extension and partial replacement of an existing 150mm PVC watermain with a 250mm PVC watermain.	The Water Distribution Needs Report recommended an increase to a 250mm diameter watermain to improve supply, security and fire flows for anticipated new development in the area.
	Gross Capital Cost:	\$ 505,000.00

Project Financing	Reserve Funds	
	DC: Water Distribution	\$ 454,500.00
	Capital Levy	\$ 50,500.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 505,000.00

Future Impact(s)	Postponement of works could see additional maintenance requirements in the short term or immediate future until the watermain is replaced. Works are being completed in conjunction with road, storm, sidewalk and streetlighting improvements.
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Capital Project Information

Budget Year: 2020	Department: Roads Department	Project No.: C00494
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Project Details	Project Title	Project Location / Facility
	Concession 6 Road - Niagara Stone Road to Line 2 (South 1/2) - Road Construction	Public Works
	Description	Justification
	Reconstruction in accordance with the Town's current road cross section standard (curb and gutter) for the Virgil area.	Road reconstruction will be completed in conjunction with a watermain replacement, new storm sewer installation, streetlighting improvements and new sidewalks. Completion of the project will see a reduction in the short term maintenance activities funded by the operating budget.
	Gross Capital Cost:	\$ 800,000.00

Project Financing	Reserve Funds	
	DC: Roads, Sidewalks and Lights	\$ 656,000.00
	Federal Gas Tax	\$ 144,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 800,000.00

Future Impact(s)	Identified as a reconstruction need in the 2014 Roads Needs Study. Postponement of works will see additional maintenance requirements in the near future.
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Capital Project Information

Budget Year: 2020	Department: Roads Department	Project No.: C00495
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Project Details	Project Title	Project Location / Facility
	Chataqua Area - Circle Street - Road Resurfacing	Public Works
	Description	Justification
	Milling and resurfacing of the road with hot mix asphalt.	Road conditions are deteriorating and the project has been identified for resurfacing in the 2014 Roads Needs Study.
	Gross Capital Cost:	\$ 226,000.00

Project Financing	Reserve Funds	
	Ontario Community Infrastructure Fund	\$ 165,413.00
	Capital Levy	\$ 60,587.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 226,000.00

Future Impact(s)	Postponement of works will see additional maintenance requirements in the short term or immediate future.
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Capital Project Information

Budget Year: 2020	Department: Fire & Emergency Services	Project No.: C00512
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Project Details	Project Title	Project Location / Facility
	2020 Miscellaneous Fire Fighting Equipment	Fire & Emergency Services
	Description	Justification
	The purchase of firefighting equipment such as, but not limited to ventilation fans, ventilation saws, forcible entry saws, lights, generators, vehicle stabilization equipment, fire extinguishers, ladders and hand tools.	These purchases are completed when required to maintain inventory or when equipment is damaged beyond repair. Minimum equipment requirements are established by NFPA standards and equipment is checked on a regular basis and a master inventory maintained. Equipment is maintained through a preventative maintenance and testing program where required.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	Consequences of not proceeding:
	Failure to fund equipment replacement can severely limit the capability of responding firefighting crews resulting in unnecessary delays or an ineffective emergency response.



Capital Project Information

Budget Year: 2020	Department: Corporate Services	Project No.: C00517
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Project Details	Project Title	Project Location / Facility
	2020 Corporate PC/Printer Replacement Program	Corporate Services
	Description	Justification
	Information Technology - Corporate PC / Personal Printer Replacement Program Strategy	Computers and Printers are currently replaced based on a 4 year life cycle classification for a majority of users. This program coordinates, manages and budgets for replacements based on said schedule, which helps budgeting predictability and better overall reallocation strategies. Power users are reviewed for replacement between 3 - 4 years and internet stations or kiosks are replaced every 5 year, with tablets and other workstation peripherals (monitors, KVM's, Keyboards, mice, etc.) every 4-5 years.
	Gross Capital Cost:	\$ 48,750.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 48,750.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 48,750.00

Future Impact(s)	The Town has now deployed 140 desktops and laptops and over 30 tablets as computing device. The need for giving staff the ability to be mobile has also made the shift from computers to laptops and / or tablets, which further increases per unit cost. This project ensures we keep with our current replacement schedule and mitigates unnecessary downtime from equipment breaking down or being EOL with no support for security updates and patches.
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Capital Project Information

Budget Year: 2020	Department: Corporate Services	Project No.: C00518
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Project Details	Project Title	Project Location / Facility
	Replace Building Plotter and Scanner	Community and Development Services
	Description	Justification
	Information Technology - Large Format Plotter and Scanner	Large format printing and scanning are essential tools for both staff and its external customers specifically when working with maps and large prints. A new replacement unit that combines both large format printing and scanning capabilities ensures uninterrupted service as the current unit's life cycle nears its end.
	Gross Capital Cost:	\$ 15,000.00

Project Financing	Reserve Funds	
	Building Code Act	\$ 15,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
Total Project Financing	\$ 15,000.00	

Future Impact(s)	<p>Large format scanner and plotter devices will require regular maintenance kits (pick up rollers, gears, pins, etc.) throughout its lifetime. Once the equipment nears its expected life cycle, a more expensive fuser and bulb kit will be required based on years and volume of use. Over time, these replacement kits will be needed more often or will require additional service and parts and place undue downtime. Proper replacement of the device on its expected life cycle ensures uninterrupted use for Building and Planning staff, as well as the public and other external customers.</p>
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Capital Project Information

Budget Year: 2020	Department: Water	Project No.: C00519
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Project Details	Project Title	Project Location / Facility
	Ball Street - (Ricardo to Delatre) Eng.	Public Works
	Description	Justification
	Estimated engineering fees, archaeological assessment and geotechnical investigation for a watermain replacement project scheduled in 2021.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 16,500.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 16,500.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 16,500.00

Future Impact(s)	Postponement of design could see additional maintenance requirements in the short term or immediate future until the watermain is replaced.
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Capital Project Information

Budget Year: 2020	Department: Corporate Services	Project No.: C00521
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Project Details	Project Title	Project Location / Facility
	Replace Financial System Printer	Corporate Services
	Description	Justification
	Information Technology - Financial System Printer	High volume network printer replacement for Finance. The current HP LaserJet Enterprise M855 printer is nearing the end of its life cycle. This is a high volume printer primarily used for printing Tax bills, notices and other confidential financial correspondence.
	Gross Capital Cost:	\$ 5,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 5,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 5,000.00

Future Impact(s)	<p>This equipment experiences a high volume of printing. If it is not replaced based on its expected life cycle, having this machine down for an extended period of time while we wait for service or parts availability could delay time sensitive tax bills and notices to the public from being sent out.</p>
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Capital Project Information

Budget Year: 2020	Department: Corporate Services	Project No.: C00522
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Project Details	Project Title	Project Location / Facility
	2020 Network Equipment Upgrades and Enhancements	Corporate Services
	Description	Justification
	Information Technology - Other Network equipment including, but not limited to: Network Switches and Access points and wifi Routers, Fibre and network cables and drops, Tranceivers, new Network Cat6 data cable.	Network Equipment upgrades are required to maintain the Corporations network infrastructure. Continuous upgrades to these equipment ensures connectivity and uninterrupted service between departments and facilities and ensures compliance for network security and integrity.
	Gross Capital Cost:	\$ 7,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 7,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 7,000.00

Future Impact(s)	Failure to replace aging and dated network equipment exposes the Town to not only productivity loss during downtimes, but also puts to risk the security and integrity of the Town's network infrastructure.
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**Capital Project
Information**

Budget Year: 2020	Department: Parking Operations	Project No.: C00527
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Project Details	Project Title	Project Location / Facility
	Nelson Street Lot Resurfacing	Community & Development Services
	Description	Justification
	Parking	
	Gross Capital Cost:	\$ 60,000.00

Project Financing	Reserve Funds	
	Parking Revenue	\$ 60,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 60,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2020	Department: Water	Project No.: C00529
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Project Details	Project Title	Project Location / Facility
	Niagara River Parkway - (Highlander to Dumfries)	Public Works
	Description	Justification
	Replacement of existing 150mm dia. cast iron and asbestos cement watermain with a 150mm dia. PVC watermain.	The Town has a program in place to replace cast iron watermains throughout the Town to improve water quality and eliminate costly watermain breaks.
	Gross Capital Cost:	\$ 530,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 530,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 530,000.00

Future Impact(s)	Postponement of works could see additional maintenance requirements in the short term or immediate future until the watermain is replaced.
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Capital Project Information

Budget Year: 2020	Department: Wastewater	Project No.: C00533
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Project Details	Project Title	Project Location / Facility
	Old Town CSO I/I Study (Phase 4 - Dorchester North & Wm. East Area)	Public Works
	Description	Justification
	I/I study of Dorchester Street north and William Street east area of the Old Town wastewater system.	Study will aid in determining the required areas of repairs required in this portion of the Old Town wastewater system in 2021.
	Gross Capital Cost:	\$ 150,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 90,000.00
	Government Grants	\$ 60,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 150,000.00

Future Impact(s)	Postponement of study and subsequent repairs could see potential issues not addressed and continued treatment costs to the Town which could be reduced.
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Capital Project Information

Budget Year: 2020	Department: Wastewater	Project No.: C00534
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Project Details	Project Title	Project Location / Facility
	Engineering Simcoe St. (Centre to Gage)	Public Works
	Description	Justification
	Engineering fees for sanitary sewer replacement project scheduled in 2021.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so tenders can be initiated early in the construction year.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	Postponement of design could see additional maintenance requirements in the short term or immediate future until the sewer is replaced.
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Capital Project Information

Budget Year: 2020	Department: Roads Department	Project No.: C00550
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Project Details	Project Title	Project Location / Facility
	Concession 6 Road - Line 2 to Niagara Stone Road (south 1/2)	Public Works
	Description	Justification
	Installation of new Guide Rails	Improved road safety to coincide with replacement of concrete box culvert on Concession 6 Road south of Line 2 Road.
	Gross Capital Cost:	\$ 22,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 22,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 22,000.00

Future Impact(s)	Postponement of works not in conjunction with the road improvements could impact public safety.
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Capital Project Information

Budget Year: 2020	Department: Water	Project No.: C00553
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Project Details	Project Title	Project Location / Facility
	Wellington Street - (Picton to Castlereagh)	Public Works
	Description	Justification
	Replacement of existing 200mm dia. asbestos cement watermain with a 200mm dia. PVC watermain.	The Town has a program in place to replace watermains throughout the Town to improve water quality and eliminate costly watermain breaks. The Water Distribution Needs Report did not recommend a need to upsize the main.
	Gross Capital Cost:	\$ 420,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 420,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 420,000.00

Future Impact(s)	Postponement of works could see additional maintenance requirements in the short term or immediate future until the watermain is replaced and impact other planned works (roads resurfacing).
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Capital Project Information

Budget Year: 2020	Department: PW Vehicles/Equipment	Project No.: C00555
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Project Details	Project Title	Project Location / Facility
	Tandum Truck (replaces W239)	Public Works
	Description	Justification
	Vehicles & Equipment	over 140,000 km and 10 years old This over the 7-9 replacement time this is a heavily used truck It is used for excavation ,winter sanding and stone hauling
	Gross Capital Cost:	\$ 290,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 290,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
Total Project Financing		\$ 290,000.00

Future Impact(s)	if this truck was to go down we would have major project delays this is one of two of our heavy hauling trucks
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Capital Project Information

Budget Year: 2020	Department: PW Vehicles/Equipment	Project No.: C00556
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Project Details	Project Title	Project Location / Facility
	2020 Miscellaneous Equipment	Public Works
	Description	Justification
	Vehicles & Equipment	project set aside for small unforeseen small equipment replacements chainsaws / blowers/grinders/cutoff saws
	Gross Capital Cost:	\$ 9,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 9,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 9,000.00

Future Impact(s)	would result in delays occurred when renting of equipment most of this is used for small value replacement equipment
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Capital Project Information

Budget Year: 2020	Department: PW Vehicles/Equipment	Project No.: C00654
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Project Details	Project Title	Project Location / Facility
	1-Ton Dump Truck replaces W242	Public Works
	Description	Justification
	Vehicles & Equipment	high mileage vehicle 200,000+ km with higher running time -patching for 8 hour may only out on 10km used daily for all activities showing signs of mechanical failure
	Gross Capital Cost:	\$ 52,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 52,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 52,000.00

Future Impact(s)	<p>crew vehicle used for tree timing patching emergency requirements -these vehicles are also shared with other depts. Down time would be costly -equipment is ageing</p>
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Capital Project Information

Budget Year: 2020	Department: Library	Project No.: C00679
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Project Details	Project Title	Project Location / Facility
	2020 Library Collection Development	NOTL Public Library
	Description	Justification
	The annual Library Collection Development capital project is an ongoing process of procuring current research, reference and recreational materials. The collection includes books, DVDs and CDs.	Annual collection development is essential to library service excellence as mandated under the Ontario Public Library Act. The mandate is to provide a comprehensive and efficient public library service that reflects the community's unique needs.
	Gross Capital Cost:	\$ 40,000.00

Project Financing	Reserve Funds	
	DC: Library Facilities	\$ 36,000.00
	Library Development	\$ 4,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 40,000.00

Future Impact(s)	The Library could not purchase new collection materials without its annual collection development capital project and would therefore fail to fulfill its mandate of providing a comprehensive and efficient public library service that reflects the community's unique needs.
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Capital Project Information

Budget Year: 2020	Department: Wastewater	Project No.: C00685
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Project Details	Project Title	Project Location / Facility
	Old Town (Phase 3) CSO Flow Monitoring (Post repair program)	Public Works
	Description	Justification
	Flow monitoring of the specific area wastewater system after completion of main and manhole rehabilitation. Compare results to the original 2018 study and monitoring program.	Requirement for Regional grant contributions. Aids in future justification of wastewater system repair program and quantifies the reduction of extraneous flows into the system.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 30,000.00
	Government Grants	\$ 20,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	Requirement of continued Regional grants and funding.
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Capital Project Information

Budget Year: 2020	Department: Storm Water	Project No.: C00686
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Project Details	Project Title	Project Location / Facility
	Minor Storm System Improvements (CB Installations)	Public Works
	Description	Justification
	Installation of catchbasins	Allows for installation of catch basins and connection to existing storm sewer systems at various locations to correct water ponding problems.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Storm Water Management	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	Postponement of works will see additional maintenance requirements in the short term or immediate future to deal with ponding of water and deteriorating infrastructure.
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Capital Project Information

Budget Year: 2020	Department: PW Vehicles/Equipment	Project No.: C00694
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Project Details	Project Title	Project Location / Facility
	1/2 Ton Pick-up (replaces W247)	Public Works
	Description	Justification
	Vehicles & Equipment	High mileage vehicle 188,000 km this is a year round vehicle used for winter patrolling has an occasional ruff shift that the dealer has not been able to rectify
	Gross Capital Cost:	

Project Financing	Reserve Funds	
	Capital Levy	\$ 35,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	

Future Impact(s)	has been moved up to a 8 year replace trade in value still good transmission replacement would be costly and likely not covered due to mileage
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Capital Project Information

Budget Year: 2020	Department: Roads Department	Project No.: C00710
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Project Details	Project Title	Project Location / Facility
	Engineering Work for Dorchester and Gage - Culvert Improvements	Public Works
	Description	Justification
	Estimated engineering fees for the culvert replacement.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 64,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 64,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 64,000.00

Future Impact(s)	Postponement of works could impact other planned future works that are required as well as determining the culverts structural condition.
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Capital Project Information

Budget Year: 2020	Department: Fire & Emergency Services	Project No.: C00715
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Project Details	Project Title	Project Location / Facility
	Pumper 3 Replacement	Fire & Emergency Services
	Description	Justification
	This project replaces Pumper 3, a 2003 fire apparatus currently operating from Station 3. This truck was manufactured in 2003 and responds to incidents in all areas of the municipality due to the central location of Station 3 (Virgil). This is a frontline pumper that serves as a the intial responding fire apparatus in Virgil, and supplements firefighting resources in Old Town and Glendale.	The justification for this project is included in the supplementary business case titled, "Fleet Replacement Proposal" from Fire & Emergency Services.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	This project is split into two phases of \$20,000 and \$730,000 in 2021.
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Capital Project Information

Budget Year: 2020	Department: Roads Department	Project No.: C00721
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Project Details	Project Title	Project Location / Facility
	Concession 6 Road - Niagara Stone Road to Line 2 (South 1/2) - Culvert Improvements	Public Works
	Description	Justification
	Concrete box culvert replacement	Identified in the 2019 Structure Inspection Report requiring improvements. The culvert is being replaced for the reconstruction and widening of Concession 6 Road between Niagara Stone Road and Line 2 Road.
	Gross Capital Cost:	\$ 121,000.00

Project Financing	Reserve Funds	
	Federal Gas Tax	\$ 121,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 121,000.00

Future Impact(s)	The asset lifespan will coincide with the lifespan of the reconstructed road. Postponement of works not in conjunction with the road improvements is not recommended as it will likely see higher replacement costs as a standalone project.
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Capital Project Information

Budget Year: 2020	Department: Corporate Services	Project No.: C00723
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Project Details	Project Title	Project Location / Facility
	Replace Cameras and Misc in Council Chambers	
	Description	Justification
	Axis IP Cameras and Sennheiser microphones are essential pieces in our Council Chambers Audio and Video system. These are used to integrate with our video switchers and DLPs, that provide the automated video feed for live streams and recordings of Council and Committee meetings in Council Chambers. This project is intended to replace and upgrade 4 existing cameras with 5 new High Definition HD cameras, as well as purchasing 2 new Sennheiser microphones - one to add to the Staff desk and one to keep as spare in case a unit goes down and needs immediate replacement.	Council and Committee Meetings are live streamed and / or recorded for Public Consumption. Proper use and management of these assets and their immediate replacement before its end of life is essential to continually provide our live and recorded video streams of meetings. Replaced cameras will be repurposed and added to the Town's Genetec security camera system.
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 10,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,000.00

Future Impact(s)	<p>Typical end of life for ip cameras are between 4-5 years without video degradation, and microphones are about 6 - 7 years. In 2020, existing Cameras will have been in use for 4 years and the current microphones will be 8 years. Failure to provide for this contingency would mean unnecessary downtime for live streamed and recorded meetings that the public have come to expect. Typical lead time for emergency replacement and install could be as much as 4 - 6 weeks depending on same or similar equipment and on current inventories and schedule for AV Contractors.</p>
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Capital Project Information

Budget Year: 2020	Department: Corporate Services	Project No.: C00724
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Project Details	Project Title	Project Location / Facility
	Replace Security Server	Corporate Services
	Description	Justification
	Information Technology - Door and Gate Access and Security Camera Server	In accordance with our Server Replacement Life Cycle of 5 years, we need to replace our Door and Gate Access and Security Camera Server. Continued availability is achieved by proactively upgrading the physical server and software versions as legacy iterations become unsupported.
	Gross Capital Cost:	\$ 18,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 18,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 18,000.00

Future Impact(s)	Secure access to doors and gates, as well security camera systems at Town Admin building, Operations Building, Arenas, Virgil Splash Pad, Community Centre and Library are managed through the Town's Genetec Server. This server is taxed heavily for archiving video footage 24x7. Failure to upgrade this server that is up for replacement would put the Town facilities, staff and the public at risk if it were to fail.
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Capital Project Information

Budget Year: 2020	Department: Roads Department	Project No.: C00757
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Project Details	Project Title	Project Location / Facility
	Wellington Street - Picton to Castlereagh Road Resurfacing	Public Works
	Description	Justification
	Milling and resurfacing of the road with hot mix asphalt.	Road conditions are deteriorating and the project has been identified for resurfacing in the 2014 Roads Needs Study. The works are being completed in conjunction with the watermain replacement on Wellington Street
	Gross Capital Cost:	\$ 101,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 101,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 101,000.00

Future Impact(s)	Extend the lifespan of the asset and delay reconstruction of the road. Postponement of the rehabilitation could see additional maintenance requirements in the short term. Not completing at the same time as the watermain replacement could see higher future replacement costs as a standalone project.
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Capital Project Information

Budget Year: 2020	Department: Water	Project No.: C00830
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Project Details	Project Title	Project Location / Facility
	Melville - (Ricardo to Byron) Eng.	Public Works
	Description	Justification
	Estimated engineering fees, archaeological assessment and geotechnical investigation for a watermain replacement project scheduled in 2021.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 28,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 28,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 28,000.00

Future Impact(s)	Postponement of design could see additional maintenance requirements in the short term or immediate future until the watermain is replaced.
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Capital Project Information

Budget Year: 2020	Department: Water	Project No.: C00836
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Project Details	Project Title	Project Location / Facility
	NSR (Line 3 to Line 4 Road) Eng.	Public Works
	Description	Justification
	Estimated engineering fees, archaeological assessment and geotechnical investigation for a watermain replacement project scheduled in 2021.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 61,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 61,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 61,000.00

Future Impact(s)	Postponement of design could see additional maintenance requirements in the short term or immediate future until the watermain is replaced.
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Capital Project Information

Budget Year: 2020	Department: Roads Department	Project No.: C00877
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Project Details	Project Title	Project Location / Facility
	Road Resurfacing - Henegan and Walker Road	Public Works
	Description	Justification
	Milling and resurfacing of the road with hot mix asphalt.	Road conditions are deteriorating and the project has been identified for resurfacing in the 2014 Roads Needs Study.
	Gross Capital Cost:	\$ 130,000.00

Project Financing	Reserve Funds	
	Federal Gas Tax	\$ 130,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 130,000.00

Future Impact(s)	Extend the lifespan of the asset and delay reconstruction of the road. Postponement of works will see additional maintenance requirements in the short term or immediate future.
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Capital Project Information

Budget Year: 2020	Department: Storm Water	Project No.: C00896
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Project Details	Project Title	Project Location / Facility
	Engineering for Chautauqua Area - Vincent, Wilberforce, Wesley, Froebel, Shakespeare	Public Works
	Description	Justification
	Estimated engineering fees for storm sewer projects scheduled for 2021	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 5,000.00

Project Financing	Reserve Funds	
	Storm Water Management	\$ 5,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 5,000.00

Future Impact(s)	Postponement of works will impact the resurfacing works and the ability to resolve drainage issues.
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Capital Project Information

Budget Year: 2020	Department: Wastewater	Project No.: C00908
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Project Details	Project Title	Project Location / Facility
	Chautauqua Area - Froebel - (Circle to Dead End)	Public Works
	Description	Justification
	Replacement of existing 200 mm. dia. asbestos cement sanitary sewer constructed in 1976 with new 200 mm dia. PVC sewer.	Will reduce the infiltration of ground water flows into the Towns sanitary sewer collection system and reduce treatment required at the Regional Treatment Plant, thereby freeing short term capacity issues for future development and lowering treatment costs.
	Gross Capital Cost:	\$ 60,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 60,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 60,000.00

Future Impact(s)	Postponement of works will impact other planned works to be carried out (roads resurfacing).
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Capital Project Information

Budget Year: 2020	Department: Wastewater	Project No.: C00909
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Project Details	Project Title	Project Location / Facility
	Engineering - Johnson Street - (Dorchester to Mississagua)	Public Works
	Description	Justification
	Estimated engineering fees, archaeological assessment and geotechnical investigation for a sanitary sewer replacement project scheduled in 2021.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so tenders can be initiated early in the construction year.
	Gross Capital Cost:	\$ 40,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 40,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 40,000.00

Future Impact(s)	Postponement of design could see additional maintenance requirements in the short term or immediate future until the sewer is replaced.
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Capital Project Information

Budget Year: 2020	Department: Wastewater	Project No.: C00910
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Project Details	Project Title	Project Location / Facility
	Engineering - Simcoe Street - (John to Anne Street)	Public Works
	Description	Justification
	Estimated engineering fees, archaeological assessment and geotechnical investigation for a sanitary sewer replacement project scheduled in 2021.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so tenders can be initiated early in the construction year.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	Postponement of design could see additional maintenance requirements in the short term or immediate future until the sewer is replaced.
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Capital Project Information

Budget Year: 2020	Department: Parks, Recreation & Facilities	Project No.: C00997
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Project Details	Project Title	Project Location / Facility
	Memorial Park Soccer Field Light Replacement	Parks Recreation & Facilities
	Description	Justification
	Conversion of all fixtures to LED, this is for the soccer field (A pitch) in Memorial Park	The current lights have been in service since 2000. They have come to the end of their life and need to be replaced. Conversation to LED will result in significant energy savings. Current posts will be reused. This is our only lit soccer field in the Town and sees heavy use throughout the season.
	Gross Capital Cost:	\$ 90,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 90,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 90,000.00

Future Impact(s)	Consequences of not proceeding:
	Relamping with metal halide bulbs that are not as energy efficient as LED. Increased energy costs.



Capital Project Information

Budget Year: 2020	Department: Parks, Recreation & Facilities	Project No.: C01003
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Project Details	Project Title	Project Location / Facility
	Virgil Sportspark Soccer Field/Parking Lot Lights	Parks Recreation & Facilities
	Description	Justification
	Installation of Parking lot lighting for the soccer field lot.	Currently there is no parking lot lighting in this area of the parking lot. It is dark and on busy nights at the arena it is used for overflow parking. Installation of lights would increase the safety of the lot.
	Gross Capital Cost:	\$ 60,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 60,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 60,000.00

Future Impact(s)	Consequences of not proceeding:
	Unlit parking lot. Increased potential for safety concerns.



Capital Project Information

Budget Year: 2020	Department: Parks, Recreation & Facilities	Project No.: C01022
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Project Details	Project Title	Project Location / Facility
	Meridian Credit Union Arena Light Replacement	Parks Recreation & Facilities
	Description	Justification
	Replace the existing light fixtures with energy efficient LED.	The existing lights are 1500 watt, metal halide and have been in place for 15 years. LED will be more energy efficient.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	Consequences of not proceeding:
	Replacement of existing bulbs. They are not as energy efficient as LED. Results in increased energy costs.



Capital Project Information

Budget Year: 2020	Department: Roads Department	Project No.: C01088
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Project Details	Project Title	Project Location / Facility
	Sidewalk Installation - Concession 6 Road - Niagara Stone Road to North	Public Works
	Description	Justification
	Installation of new 1.5m wide concrete sidewalk on the east side of Concession 6 Road.	Increased safety for pedestrians. Provide a connection from future development to Niagara Stone Road. Work is in conjunction with road reconstruction and watermain replacement on Concession 6 Road.
	Gross Capital Cost:	\$ 30,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 30,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 30,000.00

Future Impact(s)	Postponement of works not in conjunction with the road improvements could see higher installation costs as a standalone project.
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Capital Project Information

Budget Year: 2020	Department: Roads Department	Project No.: C01092
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Project Details	Project Title	Project Location / Facility
	Sidewalk Installation - Lorraine Street - FMCR to East	Public Works
	Description	Justification
	Installation of a new 1.5 m wide concrete sidewalk along the north side of Lorraine Street between Four Mile Creek and the Post Office entrance.	Increased safety for pedestrians
	Gross Capital Cost:	\$ 17,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 17,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 17,000.00

Future Impact(s)	Postponement of works will continue to impact pedestrian safety.
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Capital Project Information

Budget Year: 2020	Department: Roads Department	Project No.: C01109
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Project Details	Project Title	Project Location / Facility
	Centre Street - Gate to Victoria to Regent Road Resurfacing	Public Works
	Description	Justification
	Milling and resurfacing of the road with hot mix asphalt.	Road conditions are deteriorating and the project has been identified for resurfacing in the 2014 Roads Needs Study.
	Gross Capital Cost:	\$ 60,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 60,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 60,000.00

Future Impact(s)	Extend the lifespan of the asset and delay reconstruction of the road. Postponement of works will see additional maintenance requirements in the short term or immediate future.
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Capital Project Information

Budget Year: 2020	Department: Parks, Recreation & Facilities	Project No.: C01187
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Project Details	Project Title	Project Location / Facility
	Queenston Library - Paint Interior and Refinish Floor	Queenston Library
	Description	Justification
	Repainting of the walls and bookshelves. Replacement of the VCT tile flooring in the basement.	The interior of the building is in need of a repainting. This facility is well used by the residents of Queenston. The flooring in the basement is in need of repairs and should be replaced.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	Consequences of not proceeding:
	Increased maintenance of the facility. Increase complaints from user groups.



Capital Project Information

Budget Year: 2020	Department: Parks, Recreation & Facilities	Project No.: C01190
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Project Details	Project Title	Project Location / Facility
	Memorial Tennis Court Expansion	Memorial Park
	Description	Justification
	Memorial park tennis court expansion	In 2016 Town staff met with the Tennis Club to discuss their future plans. Expansion of the courts at Memorial Park was a high priority. Two courts would fit on the site. The Tennis Club advised the courts are in high demand and are having trouble finding court times to satisfy their membership.
	Gross Capital Cost:	\$ 125,000.00

Project Financing	Reserve Funds	
	Donations	\$ 40,000.00
	DC: Parkland & Recreation	\$ 85,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 125,000.00

Future Impact(s)	Consequences of not proceeding:
	Increased complaints from the tennis club. Overflow of tennis club players onto the public courts.



Capital Project Information

Budget Year: 2020	Department: Parks, Recreation & Facilities	Project No.: C01191
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Project Details	Project Title	Project Location / Facility
	Christmas Display - Replacement Phase 1	
	Description	Justification
	Relamping of pole-mounted winter displays. Existing frames to be reused. Justification	24 winter displays have been in service for five seasons. LEDs are losing their intensity and sections of lights are burning out. Displays need to be relamped.
	Gross Capital Cost:	\$ 18,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 18,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 18,000.00

Future Impact(s)	Consequences of not proceeding:
	Not proceeding would exceed the manufacturers recommended lifespan, and would result in a loss of LED intensity, with more sections of lights burning out.



Capital Project Information

Budget Year: 2020	Department: Parks, Recreation & Facilities	Project No.: C01228
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Project Details	Project Title	Project Location / Facility
	St. Davids Pool Construction	St. Davids Lions Park
	Description	Justification
	Replacement of the existing swimming pool. This project has been phased into a multi-year project. Total cost is expected to be \$5,000,000, Funding strategies to be determined.	This pool has been identified in the Facilities Master Plan for immediate replacement. It was constructed in 1969 (50 years old). There have been multiple information reports starting in 2015 to support the need to replace the pool. This project is shovel ready. We have engaged the community in the design process, and has been very successful. Consultants have completed the detailed design drawings and costing analysis (end 2019). Fundraising and grant submissions will be used to offset the capital expenditure.
	Gross Capital Cost:	\$ 100,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 100,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 100,000.00

Future Impact(s)	Consequences of not proceeding:
	Ongoing capital requests for repairs. Eventually a catastrophic failure of the mechanical system or pool liner that will shut down the pool.



Capital Project Information

Budget Year: 2020	Department: Street Lighting	Project No.: C01231
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Project Details	Project Title	Project Location / Facility
	LED Post-Top Conversion Program	Public Works
	Description	Justification
	Replacement of approximately 40-45 existing High Pressure Sodium decorative post-top streets lights with LED.	Replacements of lights to LED to reduce future hydro and maintenance costs. This is phase 6 of the program. Based on current funding it will take another 8 years to complete.
	Gross Capital Cost:	\$ 27,000.00

Project Financing	Reserve Funds	
	Street Lighting	\$ 27,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 27,000.00

Future Impact(s)	Postponement of works will see additional hydro and maintenance costs.
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Capital Project Information

Budget Year: 2020	Department: P & R Vehicles/Equipment	Project No.: C01268
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Project Details	Project Title	Project Location / Facility
	Mower (replaces P574)	Cemetery
	Description	Justification
	Purchase a mower replacement.	Purchasing a replacement mower for P574. This mower has been in service for 5 years.
	Gross Capital Cost:	\$ 45,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 45,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 45,000.00

Future Impact(s)	This follows our practice of replacing mowers at the 5 year mark. It increases efficiency of the mower and reduces downtime. It also reduces maintenance /costs required if we were to keep mowers on longer than 5 years.
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Capital Project Information

Budget Year: 2020	Department: Fire & Emergency Services	Project No.: C01380
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Project Details	Project Title	Project Location / Facility
	Fire Prevention Vehicle Replacement	Fire & Emergency Services
	Description	Justification
	The replacement of an emergency response staff vehicle.	The following vehicle is slated for replacement as it has reached the 8-year threshold outlined in FES-18-004 Fire Fleet Replacement Forecast. The Fire Prevention Division is currently using a 2012 pick-up truck that is experiencing mechanical issues due to its age. This vehicle is used as an emergency response vehicle for on-call fire officers, to transport firefighters and equipment to and from emergency scenes, and is used during office hours by our Fire Prevention Officer to conduct fire safety inspections and public fire safety education.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 50,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	Consequences of not proceeding:
	<p>The Fire Department has worked steadily to reduce our fleet maintenance and repair costs. Previously, vehicles were kept for 10-years, where it became apparent that the last 2-years of ownership proved exceptionally costly. The last 10-year staff vehicle incurred over \$8000 in maintenance & repairs during the final 24-months of ownership.</p> <p>Not proceeding with this replacement will likely result in increased operating expenses and increased downtime for the emergency response vehicle.</p>



Capital Project Information

Budget Year: 2020	Department: Roads Department	Project No.: C01457
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Project Details	Project Title	Project Location / Facility
	Crack Sealing	Public Works
	Description	Justification
	Crack Sealing program on various hot mix asphalt roads.	The Towns Roads Needs Study has recommended a program to crack seal hot mix asphalt roads in order to extend the service life of the road.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 50,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	Postponement of works could see additional maintenance requirements in the short term or immediate future. Deferring the works could entail a more costly road improvement sooner than anticipated.
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Capital Project Information

Budget Year: 2020	Department: PW Vehicles/Equipment	Project No.: C01477
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Project Details	Project Title	Project Location / Facility
	Pick Up -awd replacement (replaces 236)	
	Description	Justification
	replacement of vehicle	this is a 11 year old vehicle has 238,000 km Water dept uses it daily has had no major work done on it
	Gross Capital Cost:	\$ 35,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 35,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 35,000.00

Future Impact(s)	used for the on call personal and daily water sampling trade in value good at this point Any major breakdown could result in high repairs costs then value of vehicle
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Capital Project Information

Budget Year: 2020	Department: Storm Water	Project No.: C01498
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Project Details	Project Title	Project Location / Facility
	Gate- Anne St to John	Public Works
	Description	Justification
	Installation of a new storm sewer including catchbasins.	The storm sewer is being installed in coordination with the reconstruction of Gate Street between Anne Street and John Street to accommodate road and boulevard drainage.
	Gross Capital Cost:	\$ 125,000.00

Project Financing	Reserve Funds	
	Storm Water Management	\$ 125,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 125,000.00

Future Impact(s)	Postponement of works not in conjunction with the road improvements will not allow the project to be completed effectively.
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Capital Project Information

Budget Year: 2020	Department: Roads Department	Project No.: C01521
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Project Details	Project Title	Project Location / Facility
	Gate St- Anne to John	Public Works
	Description	Justification
	Road reconstruction with granular base, asphalt, swales and storm sewers.	The road width is undersized and does not meet Town standards. Road conditions are deteriorating and the project has been identified for construction in the 2014 Roads Needs Study.
	Gross Capital Cost:	\$ 283,000.00

Project Financing	Reserve Funds	
	Ontario Community Infrastructure Fund	\$ 200,000.00
	Capital Levy	\$ 10,000.00
	Government Grants	\$ 73,000.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 283,000.00

Future Impact(s)	Postponement of works will see additional maintenance requirements in the short term or immediate future. The roads substandard width will continue to cause issues for vehicular traffic.
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Capital Project Information

Budget Year: 2020	Department: Fire & Emergency Services	Project No.: C01553
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Project Details	Project Title	Project Location / Facility
	Station 2 Capital Repairs	Fire & Emergency Services
	Description	Justification
	This project completes capital repairs at Fire Station #2 (St. Davids), as described below.	Station 2 has been subjected to persistent rodent issues over the past 5-7 years. Although pest control measures have proven successful in removing rodents, it has been recommended that all outdoor weather stripping be replaced at a cost of \$1000. Some exterior painting is required to cover rusting metal door frames at a cost of \$1500. Replacement tables are required for the training room as the existing tables were made by volunteer firefighters many years ago and are now splintering and degrading beyond repair. Replacement of all tables is estimated at \$3500.
	Gross Capital Cost:	\$ 6,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 6,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 6,000.00

Future Impact(s)	Consequences of not proceeding:
	This project is intended to reduce future repair costs through preventative measures. More costly repairs may be required in the future if this project is not completed.



Capital Project Information

Budget Year: 2020	Department: Parks, Recreation & Facilities	Project No.: C01590
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Project Details	Project Title	Project Location / Facility
	Community Centre - Parking Extension	NOTL Community Centre
	Description	Justification
	Expand Parking at the Community Centre.	Our current lot is not large enough to accommodate during large events/busy days. Currently many people are parking on the grass or have to park on Simcoe St. as we do not have enough parking spaces. This project will be built in phases with asphalt application in future years. By adding parking we will be able to provide a much safer parking facility.
	Gross Capital Cost:	\$ 100,000.00

Project Financing	Reserve Funds	
	Parking Revenue	\$ 100,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 100,000.00

Future Impact(s)	Consequences of not moving forward:
	This issue will continue to cost money to repair damage to our grass areas. This will also cause a safety concern and could potentially result in blocked emergency lanes due to people parking in inappropriate areas.



Capital Project Information

Budget Year: 2020	Department: Parks, Recreation & Facilities	Project No.: C01608
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Project Details	Project Title	Project Location / Facility
	92 Queen St Washroom Replacement	West end of Queen Street
	Description	Justification
	Installation of new public washroom facility at the West End of Queen St. Property acquisition to install facility	In consultation with the owner of the building at 92 Queen St. it was decided to close the washroom facilities. They cited increased insurance costs and safety concerns. Staff have investigated other exterior public washroom facilities in other municipalities. Property acquisition is included in the cost of this budget.
	Gross Capital Cost:	\$ 500,000.00

Project Financing	Reserve Funds	
	DC: Parkland & Recreation	\$ 500,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 500,000.00

Future Impact(s)	Consequences of not proceeding:
	No washroom facilities at the West end of Queen Street. Increased public and local business complaints.



Capital Project Information

Budget Year: 2020	Department: Storm Water	Project No.: C01656
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Project Details	Project Title	Project Location / Facility
	Concession 6 Rd (NSR to Line 2) Storm	Public Works
	Description	Justification
	Installation of storm sewer and required catch basins.	The storm sewer is being installed in coordination with the reconstruction of Concession 6 Road between Niagara Stone Road and Line 2 Road to accommodate road and boulevard drainage.
	Gross Capital Cost:	\$ 260,000.00

Project Financing	Reserve Funds	
	Storm Water Management	\$ 260,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 260,000.00

Future Impact(s)	Postponement of works not in conjunction with the road improvements will not allow the project to be completed effectively.
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Capital Project Information

Budget Year: 2020	Department: Roads Department	Project No.: C01673
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Project Details	Project Title	Project Location / Facility
	King St - John to Anne to Paffard	Public Works
	Description	Justification
	Milling and resurfacing of the road with hot mix asphalt.	Road conditions are deteriorating and the project has been identified for resurfacing in the 2014 Roads Needs Study.
	Gross Capital Cost:	\$ 60,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 60,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 60,000.00

Future Impact(s)	Extend the lifespan of the asset and delay reconstruction of the road. Postponement of works will see additional maintenance requirements in the short term or immediate future.
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Capital Project Information

Budget Year: 2020	Department: Roads Department	Project No.: C01674
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Project Details	Project Title	Project Location / Facility
	Line 3 Rd - Conc 6 to FMCR Eng	Public Works
	Description	Justification
	Estimated engineering fees, archaeological assessment and geotechnical investigation for a road reconstruction project scheduled for 2021.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 60,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 60,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 60,000.00

Future Impact(s)	Postponement of works will see additional maintenance requirements in the short term or immediate future.
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Capital Project Information

Budget Year: 2020	Department: Roads Department	Project No.: C01675
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Project Details	Project Title	Project Location / Facility
	Line 3 Rd - FMCR to Conc 4 Eng	Public Works
	Description	Justification
	Estimated engineering fees, archaeological assessment and geotechnical investigation for a road reconstruction project scheduled for 2021.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 40,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 40,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 40,000.00

Future Impact(s)	Postponement of works will see additional maintenance requirements in the short term or immediate future.
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Capital Project Information

Budget Year: 2020	Department: Fire & Emergency Services	Project No.: C01738
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Project Details	Project Title	Project Location / Facility
	Volunteer Firefighter Uniform Phase 2	Fire & Emergency Services
	Description	Justification
	The provision of dress uniforms for volunteer firefighters.	This is the 2nd phase of a 4-year project (FES-19-004) to replace Volunteer Firefighter Uniforms. This phase will allow for the provision of Dress Uniforms for 30 Volunteer Firefighters. These uniforms are worn to events including, but not limited to, funerals, memorials, Remembrance Day ceremonies, awards ceremonies, and graduation ceremonies.
	Gross Capital Cost:	\$ 18,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 18,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 18,000.00

Future Impact(s)	No future impacts.
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Capital Project Information

Budget Year: 2020	Department: Fire & Emergency Services	Project No.: C01739
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Project Details	Project Title	Project Location / Facility
	Hoses, Nozzles & Appliances	Fire & Emergency Services
	Description	Justification
	The purchase of replacement fire hose, nozzles and other firefighting appliances.	The most recent inventory and testing found a significant amount of hose that lacks locking couplings that ensures pressurized hose does not inadvertently come apart when pressurized. Available information leads us to believe this hose is in excess of 20 years old. This project replaces this older hose as well as other nozzles and appliances with the equipment necessary to deliver effective fire suppression. This project also replaces fire hose that fails during annual hose testing or is damaged during emergency operations.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	Consequences of not proceeding:
	Not replacing failed fire hose will reduce the compliment of fire hose on apparatus, potentially limited response capacity. Furthermore, older hose is prone to failure putting firefighter safety at risk.



Capital Project Information

Budget Year: 2020	Department: Fire & Emergency Services	Project No.: C01740
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Project Details	Project Title	Project Location / Facility
	Station 5 Capital Repairs	Fire & Emergency Services
	Description	Justification
	This project completes capital repairs at Fire Station #5 (Glendale), as described below.	When station 5 was originally constructed the apparatus bay was never properly finished (not sealed, coated or painted). Now, after approximately 15 years of use, the floor is beginning to degrade. In addition, the floor is now pooling water which leads to both a safety hazard and accelerates deterioration of the floor in certain areas. Facilities staff was consulted and recommended an epoxy coating. The bulk of this project is to complete that epoxy coating. In addition, there are some other station repairs that would be included in this capital project including replacing loose and damaged floor tiles in the front vestibule and replacing failing glass panels in overhead doors. This project had been approved for 2019 however was deferred to 2020 in order to assist with funding of another project (FES-19-004).
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 50,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	Consequences of not proceeding:
	This work will extend the life of the apparatus floor and mitigate potentially costly future replacement of the floor.



Capital Project Information

Budget Year: 2020	Department: Fire & Emergency Services	Project No.: C01741
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Project Details	Project Title	Project Location / Facility
	Station 1 Capital Repairs	Fire & Emergency Services
	Description	Justification
	This project completes capital repairs at Fire Station #1 (Old Town), as described below.	The air handling unit for the main training room at Station 1 has reached end-of-life and required a repair this year to make it through the season. Facilities has recommended a replacement unit be forecasted for 2020 at a cost of \$5000. There are also 2 fire rated separation doors that separate the training room from the apparatus bays that have become warped and no longer close as required. Facilities has recommended that these doors and closers be replaced at a total cost of \$4000. Lastly, the apparatus bay floor is a polished concrete that becomes exceptionally slippery when wet. There have been several incidents where individuals have slipped and fallen while navigating this space. It is recommended that we apply a non-slip coating to the entire area at a cost of \$11,000.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	Consequences of not proceeding:
	The floor present a safety hazard as outlined above. There is increased risk of a workplace injury if the floor is not addressed. The fire doors have been adjusted to their limit and without replacement will no longer be effective.



Capital Project Information

Budget Year: 2020	Department: Fire & Emergency Services	Project No.: C01742
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Project Details	Project Title	Project Location / Facility
	Rescue Stabilization Struts	Fire & Emergency Services
	Description	Justification
	The replacement of auto extrication rescue stabilization struts.	During recent Heavy Vehicle Extrication training, it became apparent that our current stabilization struts, used to stabilize a vehicle that has been in an accident where extrication of a victim is required, are not rated to handle the size of the vehicles that are travelling our roadways. Our current stabilization struts have a working load limit of 5,000 lbs where we are looking to purchase struts that are rated for a minimum of 18,000 lbs. This will allow us to stabilize large vehicles such as school buses, tour buses, and other large commercial vehicles.
	Gross Capital Cost:	\$ 17,500.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 17,500.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 17,500.00

Future Impact(s)	Consequences of not proceeding:
	The fire department will be limited in their ability to effectively and safely respond to vehicle incidents involving large vehicles.



Capital Project Information

Budget Year: 2020	Department: Fire & Emergency Services	Project No.: C01743
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Project Details	Project Title	Project Location / Facility
	Station 3 Capital Repairs	Fire & Emergency Services
	Description	Justification
	This project completes capital repairs at Fire Station #3 (Virgil), as described below.	Station 3 has several parking lot light standards that have burnt out. We engaged Facilities who have subsequently recommended a replacement of the light fixtures to LED units as the current units are outdated and costly. As several units have failed, it has been recommended by Facilities that a full conversion occurs at a cost of \$25,000.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	Consequences of not proceeding:
	The lights will require replacement/repair incrementally through the Facility Maintenance Operating Budget. This will prove to be more expensive due to the rental of a boom truck for each repair/replacement.



Capital Project Information

Budget Year: 2020	Department: Fire & Emergency Services	Project No.: C01744
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Project Details	Project Title	Project Location / Facility
	Mobile Data Terminals	Fire & Emergency Services
	Description	Justification
	Mobile Data Terminals for Fire Apparatus	Over the past 24 months, NOTLFD has been utilizing a mobile app for smartphone and tablet users that notifies our volunteer firefighters of a dispatch, provides incident details and GPS coordinates, and displays which firefighters are responding to the incident. This technology allows us to know exactly how many firefighters are responding, eliminate delays in apparatus responses, and improve overall response times. Additionally, fire hydrant locations, pre-plans and schematics of buildings, topographical mapping, and GPS routing features are available features that can be utilized by our crews. Currently we have a Mobile Data Terminal (iPad) in two staff vehicles (Chief and Deputy), and are looking to expand this to the frontline firefighting apparatus in all stations. This would require the purchase of LTE iPads and mounting hardware for the fire apparatus. At a cost of \$2000/vehicle, we expect the total cost of the project to be \$25,000.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Government Grants	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	Consequences of not proceeding:
	<p>Failure to utilize this technology increases response times or reduces the staffing level on responding apparatus.</p> <p>Additionally, pre-plans of high risk occupancies are only available to firefighters in hard copies making the updating of these document onerous and time consuming.</p>



Capital Project Information

Budget Year: 2020	Department: Parks, Recreation & Facilities	Project No.: C01749
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Project Details	Project Title	Project Location / Facility
	Cemetery Paving (Section I - New)	Cemetery 1483 Lakeshore Road
	Description	Justification
	The existing road is tar and chip and is breaking apart. Needs to be milled and resurfaced.	In order to make lots available for sale the road that surrounds Section I accessible has to be visually appealing as well as safe. Currently, the tar and chip meet neither of these criteria.
	Gross Capital Cost:	\$ 72,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 72,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 72,000.00

Future Impact(s)	Consequences of not proceeding:
	Unstable surface. Increased maintenance with current construction. Unsightly and will cause problems selling plots.



Capital Project Information

Budget Year: 2020	Department: Parks, Recreation & Facilities	Project No.: C01750
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Project Details	Project Title	Project Location / Facility
	Community Centre - Sound System replacement	NOTL Community Centre
	Description	Justification
	Replace Current Sound System in the Auditorium.	Over the years there have been many complaints with regards to sound quality during large events in the Auditorium at the Community Centre. The current system needs to be fully replaced to keep up with the demand that customers have when renting out the Auditorium. Replacing the sound system will result in far less user complaints and will allow for much improved sound quality for events in the Auditorium.
	Gross Capital Cost:	\$ 27,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 27,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 27,000.00

Future Impact(s)	Consequences of not moving forward:
	Many events will be hindered due to the poor sound quality. This will increase complaints and show a decrease in customer satisfaction. Poor sound quality will result in lost revenue as many groups will go elsewhere.



Capital Project Information

Budget Year: 2020	Department: Parks, Recreation & Facilities	Project No.: C01751
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Project Details	Project Title	Project Location / Facility
	Replacement Hot Water tank - Community Centre	Community Centre
	Description	Justification
	Hot Water Tank (HWT) replacement. Current unit is 8 years old.	Initial construction of the Community Centre was in 2011. Two commercial grade HWT were installed. In 2019 one of the tanks failed and had to be replaced. Due to both being installed at the same time staff determined replacement of the original is required.
	Gross Capital Cost:	\$ 15,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 15,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 15,000.00

Future Impact(s)	Consequences of not proceeding:
	Failure of HWT during the year. Increased costs to the Operating budget that is unplanned.



Capital Project Information

Budget Year: 2020	Department: Parks, Recreation & Facilities	Project No.: C01752
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Project Details	Project Title	Project Location / Facility
	Centennial Arena - Parking lot - Paving	Front Entrance of Centennial Parking lot area
	Description	Justification
	Front Entrance of Centennial Parking lot area	The current parking lot has potholes and pitting, the pavement has surpassed its life span. For safety concerns needs to be replaced.
	Gross Capital Cost:	\$ 40,000.00

Project Financing	Reserve Funds	
	Parking Revenue	\$ 40,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 40,000.00

Future Impact(s)	Consequences of not proceeding:
	Increased customer complaints. Increased safety and liability concerns.



Capital Project Information

Budget Year: 2020	Department: Parks, Recreation & Facilities	Project No.: C01753
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Project Details	Project Title	Project Location / Facility
	Courthouse - Market Room Floor replacement	Courthouse
	Description	Justification
	Market room flooring replacement	Foundation is settling causing the floor to sink leading to a potential hazard to public
	Gross Capital Cost:	\$ 30,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 30,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 30,000.00

Future Impact(s)	Consequences of not proceeding:
	Increased customer complaints. Poor appearance of floor could be perceived as the building being neglected. This could have a negative effect on building rentals



Capital Project Information

Budget Year: 2020	Department: Parks, Recreation & Facilities	Project No.: C01754
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Project Details	Project Title	Project Location / Facility
	Queens Royal Park Amenities	
	Description	Justification
	Replacement of wooden steps and adjacent paths in Queens Royal Park with stone steps.	Wooden steps and adjacent paths in Queens Royal Park, installed in the early 1990s, are worn and in need of replacement.
	Gross Capital Cost:	\$ 65,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 65,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 65,000.00

Future Impact(s)	Consequences of not proceeding:
	Not proceeding would result in worn infrastructure remaining in a very busy park, and would result in increased maintenance and liability concerns.



**Capital Project
Information**

Budget Year: 2020	Department: Parks, Recreation & Facilities	Project No.: C01756
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Project Details	Project Title	Project Location / Facility
	Eco-Friendly Parks Small Equipment	
	Description	Justification
	Purchase of environmentally friendly battery-powered landscape maintenance equipment	In 2019 parks commenced replacing worn-out polluting gas equipment with environmentally friendly battery-powered equipment. As public and staff feedback has been very positive, it is proposed this continue in 2020.
	Gross Capital Cost:	\$ 5,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 5,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 5,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2020	Department: Parks, Recreation & Facilities	Project No.: C01757
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Project Details	Project Title	Project Location / Facility
	Elevator - Mezzanine - Operations Building	Operations Building
	Description	Justification
	Elevator - Mezzanine - Operations Building	AODA accessible required for staff and the public. New flooring and desks have been put in; Staff is working in the area currently.
	Gross Capital Cost:	\$ 70,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 70,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 70,000.00

Future Impact(s)	Consequences of not proceeding:
	Accessibility concerns



Capital Project Information

Budget Year: 2020	Department: Parks, Recreation & Facilities	Project No.: C01758
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Project Details	Project Title	Project Location / Facility
	The Village - Playground	Village Park
	Description	Justification
	Installation of a playground in the park out front of the Village Subdivision.	Staff met with the developer to address increased requests for a playground in this park. They agreed to fund a portion of the project.
	Gross Capital Cost:	\$ 85,000.00

Project Financing	Reserve Funds	
	Donations	\$ 25,000.00
	DC: Parkland & Recreation	\$ 60,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 85,000.00

Future Impact(s)	Consequences of not proceeding:
	Increased resident complaints of not having a playground in the area.



Capital Project Information

Budget Year: 2020	Department: Parks, Recreation & Facilities	Project No.: C01759
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Project Details	Project Title	Project Location / Facility
	Single Use Plastic Initiative	Town wide facilities
	Description	Justification
	Purchase promotional banner ups (education) Purchase & install 1 water fountain with bottle fill at Administration building Purchase 28 receptacles for 4 stream waste stations (various Town facilities)	Based on the motion approved by council on May 13, 2019 a program has been developed to help reduce our single use plastics. The items suggested for installation will be the first step to achieving the reduction goal.
	Gross Capital Cost:	\$ 9,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 9,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 9,000.00

Future Impact(s)	Consequences of not proceeding:
	Staff or visitors to the Administration building will fill water at the tap. Proceed with the existing receptacles at Town facilities. Will not have the diversion that council is looking for in the motion (May 13/19).



Capital Project Information

****Project was removed and substituted
with C01867 Town Website \$100,000**

Budget Year: 2020	Department: Parks, Recreation & Facilities	Project No.: C01760
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Project Details	Project Title	Project Location / Facility
	Simcoe Park - Splashpad	Simcoe Park
	Description	Justification
	Installation of a splashpad within the existing footprint of the wading pool. Spray features will be at ground level and on activators	In 2016 the Niagara Region Public Health cited concerns with the operation of the wading pool. Over the past 3 years we have added staffing to attend to the wading pool. Conversion to a splashpad would provide a efficiencies in the following areas: <ul style="list-style-type: none"> - Eliminate the wading pool attendants wages - Reduction of the water usage. Splashpad would be on activators - Reduction of the chemicals required to sanitize the water - Extend the season from Late May to Late September. Currently the wading pool is in operation from End of June to Labour Day (Sept)
	Gross Capital Cost:	\$ 110,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 110,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
Total Project Financing		\$ 110,000.00

Future Impact(s)	Consequences of not proceeding:
	Ongoing staffing and maintenance costs. Yearly staffing hours budgeted for the wading pool is 1224 hrs annually.



Capital Project Information

Budget Year: 2020	Department: Parks, Recreation & Facilities	Project No.: C01762
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Project Details	Project Title	Project Location / Facility
	Mezzanine Renovations - boardroom HVAC upgrades	Mezzanine - Operations Building
	Description	Justification
	Mezzanine, Operations Building	Modify Ductwork to feed proper air ventilation for offices and boardroom areas. Zone Control system needs to be installed, controls office area and boardroom for proper ventilation.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	Consequences of not proceeding:
	Reduced privacy for the boardroom. HVAC controls will be used for the entire space. Uneven heat and cooling in the upstairs space.



Capital Project Information

Budget Year: 2020	Department: Corporate Services	Project No.: C01774
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Project Details	Project Title	Project Location / Facility
	Replace Existing Firewall and Router (Admin, OPS and Arena)	Corporate Services
	Description	Justification
	Information Technology - Firewall Replacement. This is our networks primary defense against internal and external threats.	A strong security platform is required to continually defend against new and emerging threats to our network system. A 3 year lifecycle is industry standard and we need to update our firewall to maintain and monitor our network integrity.
	Gross Capital Cost:	\$ 14,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 14,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 14,000.00

Future Impact(s)	Failure to keep the Town's network security system up to date would make it difficult to effectively monitor incoming and outgoing traffic and leave us vulnerable to ever increasing outside threats.
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Capital Project Information

Budget Year: 2020	Department: Corporate Services	Project No.: C01775
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Project Details	Project Title	Project Location / Facility
	Virtual Server 3 FSW2K12 & Laserfiche Records Management	Corporate Services
	Description	Justification
	Information Technology - New Virtual Server to replace Laserfiche server and FSW2K12 server.	In accordance with our Server Replacement Life Cycle of 5 years, we need to replace our Laserfiche (SQL) and FSW2K12 server that functions as our Primary Records Management Server, File Print and Legacy applications server. This ensures uninterrupted service and access. Continued availability is achieved by proactively upgrading the physical server and software versions as legacy iterations become unsupported.
	Gross Capital Cost:	\$ 43,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 43,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 43,000.00

Future Impact(s)	<p>Failure to replace primary records management servers at its expected life cycle could lead to costly data recovery expenditures and unexpected downtime. This is one of our busiest servers and it houses Corporate data that all departments access and rely on. Replacing both servers with a virtualized environment allows for business continuity by leveraging the Town's other virtual servers.</p>
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Capital Project Information

Budget Year: 2020	Department: Transit	Project No.: C01790
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Project Details	Project Title	Project Location / Facility
	AODA Compliant Pads at Bus Stops Ph. 6 (Pending)	NOTL Transit Route
	Description	Justification
	Installation of AODA-compliant bus pads at bus stops located on Municipal and Regional roads within the Town of Niagara-on-the-Lake.	AODA compliance, passenger safety/comfort and to facilitate winter snow removal.
	Gross Capital Cost:	\$ 5,000.00

Project Financing	Reserve Funds	
	Ontario Disabilities	\$ 5,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 5,000.00

Future Impact(s)	Reduction in annual snow clearing costs.
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Capital Project Information

Budget Year: 2020	Department: Parks, Recreation & Facilities	Project No.: C01801
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Project Details	Project Title	Project Location / Facility
	Community Centre - Front Entrance redesign (Traffic & Transit Design)	Community Centre/CafLibrary/Daycare
	Description	Justification
	Redevelopment of the front entrance of the Community Centre complex	Staff considered efficiencies when doing major construction projects. The construction of the Daycare addition on the East side of the building presented that opportunity. There is a requirement for the patrons of the Daycare to be able to drop & pick up youth that attend the Daycare. Another opportunity was to redevelop the front entrance for a proper transit stop. In the early days of transit, a stop was developed out front of the Caf. Knowing that transit was operating as a pilot, resources to construct a permanent drop off were delayed until it was an established program. Transit has proven to be established and a proper drop off needs to be constructed. There are multiple issues with the current drop off (ie; buses parking in the driving lane). This will be designed to accommodate full size buses to future proof this installation.
	Gross Capital Cost:	\$ 180,000.00

Project Financing	Reserve Funds	
	Parking Revenue	\$ 180,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 180,000.00

Future Impact(s)	Consequences of not proceeding:
	Buses will park in the lane of traffic that will continue to be a safety concern. Pick up and drop off for the daycare will occur in the library layby. This will cause congestion for patrons wanting to access the library for services and trying to access the daycare.



Capital Project Information

Budget Year: 2020	Department: Parks, Recreation & Facilities	Project No.: C01802
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Project Details	Project Title	Project Location / Facility
	Virgil Skatepark - Additional Funding (see C00994)	
	Description	Justification
	Requesting additional funding to support the project	<p>In 2018 council approved \$150,000 to replace the existing skatepark. The Virgil Business Association (VBA) approached the Town to assist with funding the project. The VBA agreed to be a 50/50 partner on this project. They have committed to funding up to \$150,000.</p> <p>Staff hired a consultant with experience in developing skateparks and construction of skateparks. The project went through community engagement, detail design, and cost estimates. Tendering of the project in early Fall 2019 yielded no responses. In discussion with the consultant they admitted to the initial cost estimates being out of line. Staff consulted another construction firm that has completed multiple skateboard park projects. There quotation exceeded the existing budget of \$300,000.</p>
	Gross Capital Cost:	\$ 150,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 150,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 150,000.00

Future Impact(s)	Consequences of not proceeding:
	Redesign of the skatepark to be in line with the budget (\$300,000) allocated to the project.
	Community engagement with the new design
	Extended installation of the project



Capital Project Information

Budget Year: 2020	Department: Roads Department	Project No.: C01813
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Project Details	Project Title	Project Location / Facility
	Paxton Lane - Golf Course to Dead End	Public Works
	Description	Justification
	Reconstruction of the road with granular base and hot mix asphalt.	Road conditions are deteriorating and the project has been identified for improvements in the 2014 Roads Needs Study. Works are in conjunction with a watermain replacement.
	Gross Capital Cost:	\$ 85,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 85,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 85,000.00

Future Impact(s)	Postponement of works will see additional maintenance requirements in the short term or immediate future.
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Capital Project Information

Budget Year: 2020	Department: Roads Department	Project No.: C01814
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Project Details	Project Title	Project Location / Facility
	Homestead and Frontier Drive Resurfacing	Public Works
	Description	Justification
	Milling and resurfacing of the road with hot mix asphalt.	Road conditions are deteriorating and the project has been identified for resurfacing in the 2014 Roads Needs Study.
	Gross Capital Cost:	\$ 106,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 106,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 106,000.00

Future Impact(s)	Extend the lifespan of the asset and delay reconstruction of the road. Postponement of works will see additional maintenance requirements in the short term or immediate future.
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Capital Project Information

Budget Year: 2020	Department: Roads Department	Project No.: C01815
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Project Details	Project Title	Project Location / Facility
	Grange Crescent and Autumn Place Resurfacing	Public Works
	Description	Justification
	Milling and resurfacing of the road with hot mix asphalt.	Road conditions are deteriorating and the project has been identified for resurfacing in the 2014 Roads Needs Study.
	Gross Capital Cost:	\$ 106,000.00

Project Financing	Reserve Funds	
	Federal Gas Tax	\$ 106,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 106,000.00

Future Impact(s)	Extend the lifespan of the asset and delay reconstruction of the road. Postponement of works will see additional maintenance requirements in the short term or immediate future.
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Capital Project Information

Budget Year: 2020	Department: Roads Department	Project No.: C01816
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Project Details	Project Title	Project Location / Facility
	Pine St Resurfacing	Public Works
	Description	Justification
	Milling and resurfacing of the road with hot mix asphalt.	Road conditions are deteriorating and the project has been identified for resurfacing in the 2014 Roads Needs Study.
	Gross Capital Cost:	\$ 21,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 21,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 21,000.00

Future Impact(s)	Extend the lifespan of the asset and delay reconstruction of the road. Postponement of works will see additional maintenance requirements in the short term or immediate future.
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Capital Project Information

Budget Year: 2020	Department: Roads Department	Project No.: C01817
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Project Details	Project Title	Project Location / Facility
	Henry Street (curb replacements)	Public Works
	Description	Justification
	Replacement of curbs along the entire length of the street. Significant deterioration has occurred over the years.	Drainage improvements and cost savings to be realized by having the curbs replaced in greater lengths using a curb machine.
	Gross Capital Cost:	\$ 100,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 100,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 100,000.00

Future Impact(s)	Postponement of works will see additional maintenance requirements in the short term or immediate future.
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Capital Project Information

Budget Year: 2020	Department: Roads Department	Project No.: C01818
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Project Details	Project Title	Project Location / Facility
	Froebel Avenue - Circle to dead End Resurfacing	Public Works
	Description	Justification
	Reconstruction of the road with granular base and hot mix asphalt.	Road conditions are deteriorating and the project has been identified for improvements in the 2014 Roads Needs Study. Works are in conjunction with the sanitary sewer replacement.
	Gross Capital Cost:	\$ 58,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 58,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 58,000.00

Future Impact(s)	Extend the lifespan of the asset. Postponement of works will see additional maintenance requirements in the short term or immediate future.
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Capital Project Information

Budget Year: 2020	Department: Street Lighting	Project No.: C01819
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Project Details	Project Title	Project Location / Facility
	Concession 6 Road - Line 2 to Niagara Stone Street Lighting	Public Works
	Description	Justification
	Street lighting improvements along Concession 6 Road.	The works are being carried out in conjunction with the reconstruction of Concession 6 Road. Additional street lighting to ensure adequate lighting of roadway for vehicle traffic and boulevard for pedestrians using sidewalk.
	Gross Capital Cost:	\$ 100,000.00

Project Financing	Reserve Funds	
	DC: Roads, Sidewalks and Lights	\$ 82,000.00
	Street Lighting	\$ 18,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 100,000.00

Future Impact(s)	Postponement of works not in conjunction with the road improvements will not allow the project to be completed effectively. Potential impacts to public safety.
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Capital Project Information

Budget Year: 2020	Department: Roads Department	Project No.: C01820
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Project Details	Project Title	Project Location / Facility
	Concession 6 Road (York to Mewburn Bridge) (additional funds) Eng Design	Public Works
	Description	Justification
	Estimated additional funds to carry out studies required by the Niagara Escarpment Commission for areas within their development control.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	Postponement of works will see additional maintenance requirements in the short term or immediate future once the road is opened to vehicular traffic and delay our ability to complete the design and reconstruction.
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Capital Project Information

Budget Year: 2020	Department: Water	Project No.: C01821
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Project Details	Project Title	Project Location / Facility
	Anne Street - King to Regent Watermain	Public Works
	Description	Justification
	Replacement of existing 200mm dia. ductile iron watermain with a 200mm dia. PVC watermain.	The Town has a program in place to replace watermains throughout the Town to improve water quality and eliminate costly watermain breaks. The Water Distribution Needs Report did not recommend a need to upsize the main. These works are being completed in conjunction with works fronting the Pillar and Post redevelopment.
	Gross Capital Cost:	\$ 160,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 160,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
Total Project Financing	\$ 160,000.00	

Future Impact(s)	Postponement of works not in conjunction with the completion of the road reconstruction which were cost shared between the Town and developer would not be an effective use of funds.
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Capital Project Information

Budget Year: 2020	Department: Water	Project No.: C01822
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Project Details	Project Title	Project Location / Facility
	John Street - King to Regent	Public Works
	Description	Justification
	Replacement of existing 300mm dia. asbestos cement watermain with a 300mm dia. PVC watermain.	The Town has a program in place to replace watermains throughout the Town to improve water quality and eliminate costly watermain breaks. The Water Distribution Needs Report did not recommend a need to upsize the main. These works are being completed in conjunction with works fronting the Pillar and Post redevelopment.
	Gross Capital Cost:	\$ 200,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 200,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 200,000.00

Future Impact(s)	Postponement of works not in conjunction with the completion of the road reconstruction which were cost shared between the Town and developer would not be an effective use of funds.
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Capital Project Information

Budget Year: 2020	Department: Water	Project No.: C01823
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Project Details	Project Title	Project Location / Facility
	Line 4 Road - Niagara Stone Road to 75m west Eng Design	Public Works
	Description	Justification
	Estimated engineering fees, archaeological assessment and geotechnical investigation for a watermain replacement project scheduled in 2021.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 10,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,000.00

Future Impact(s)	Postponement of design could see additional maintenance requirements in the short term or immediate future until the watermain is replaced.
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Capital Project Information

Budget Year: 2020	Department: Parks, Recreation & Facilities	Project No.: C01859
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Project Details	Project Title	Project Location / Facility
	Old Hospital - Parking Extension	176 Wellington Old Hospital
	Description	Justification
	Installation of approximately 34 stalls at the front of the property	Town staff have been looking at ways to generate revenue for this property. Currently the space in front of the property is open space and can accommodate approximately 34 parking stalls. These spots will be generating revenue as well as increase the inventory in Old Town. They will be location on the east side of Wellington.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Parking Revenue	\$ 50,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	Consequences of not proceeding:
	Not installing the parking spots will not add inventory to the already deficient parking inventory in Old Town. Loss of potential parking revenue



Appendix E: 10-Year Capital Projects Overview by Department

Corporate Services

2021	Project Year		
C00736	Aerial Ortho Imagery	Capital Reserve	15,000
		Project Budget	\$15,000
C00742	Replace Mail Spam Filter Appliance	Capital Reserve	5,500
		Project Budget	\$5,500
C00750	2021 Corporate PC/Printer Replacement Program	Capital Reserve	48,750
		Project Budget	\$48,750
C00751	2021 Network Equipment Upgrades and Enhancements	Capital Reserve	7,000
		Project Budget	\$7,000
C00946	Network Server Uninterrupted Power Supply and Surge Protectors	Capital Reserve	10,000
		Project Budget	\$10,000
C01702	Replace SAN Corporate Data Storage (Admin)	Capital Reserve	25,000
		Project Budget	\$25,000
		2021 Subtotal	\$111,250
2022	Project Year		
C00735	Replace Engineering Plotter	Capital Reserve	20,000
		Project Budget	\$20,000
C00743	2022 Corporate PC/Printer Replacement Program	Capital Reserve	48,750
		Project Budget	\$48,750
C00744	2022 Network Equipment Upgrades and Enhancements	Capital Reserve	7,000
		Project Budget	\$7,000

2022	Project Year		
C00747	Replace Existing Lotus Notes/Database Server & OS		
		Capital Reserve	18,000
		Project Budget	\$18,000
C00945	New Council Technology Equipment (Tablets)		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01093	Council Technology and Communications Devices		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01703	Replace SAN Corporate Data Storage (OPS)		
		Capital Reserve	25,000
		Project Budget	\$25,000
		2022 Subtotal	\$138,750
2023	Project Year		
C00712	Replace Door Access & Exterior Video Cameras		
		Capital Reserve	15,000
		Project Budget	\$15,000
C00746	Purchase Aerial Photos from Niagara Region (SWOOP)		
		Capital Reserve	5,000
		Project Budget	\$5,000
C00765	2023 Corporate PC/Printer Replacement Program		
		Capital Reserve	48,750
		Project Budget	\$48,750
C00766	2023 Network Equipment Upgrades and Enhancements		
		Capital Reserve	7,000
		Project Budget	\$7,000
C01418	Virtual Server 2 (Veem)		
		Capital Reserve	40,000
		Project Budget	\$40,000
		2023 Subtotal	\$115,750
2024	Project Year		
C00860	2024 Corporate PC/Printer Replacement Program		
		Capital Reserve	48,750
		Project Budget	\$48,750
C00861	2024 Network Equipment Upgrades and Enhancements		
		Capital Reserve	7,000
		Project Budget	\$7,000

2024		Project Year	
C00862	Replace Engineering HP 5550 Printer	Capital Reserve	5,000
		Project Budget	\$5,000
C00867	Repalce Cameras in Council Chambers	Capital Reserve	7,000
		Project Budget	\$7,000
C00868	Replace Existing Firewall/Router	Capital Reserve	14,000
		Project Budget	\$14,000
C00869	Replace Mail Spam Filter Appliance	Capital Reserve	5,500
		Project Budget	\$5,500
C01704	Virtual Server 1 (AD, Quikr/Budget Reporting, USTI/Bull Server)	Capital Reserve	30,000
		Project Budget	\$30,000
2024 Subtotal			\$117,250
2025		Project Year	
C00947	2025 Corporate PC Printer Preplacement Program	Capital Reserve	48,750
		Project Budget	\$48,750
C00948	2025 Network Equipment Upgrades and Enhancements	Capital Reserve	7,000
		Project Budget	\$7,000
C00949	Replace Building Scanner Records Management	Building Permit Surplus	15,000
		Project Budget	\$15,000
C00950	Aerial Ortho Imagery	Capital Reserve	15,000
		Project Budget	\$15,000
C00951	Audio Video Rack - Council Chambers	Capital Reserve	7,000
		Project Budget	\$7,000
C00952	Replace Financial System Printer	Capital Reserve	5,000
		Project Budget	\$5,000

2025		Project Year	
C00953	Replace Cameras and Misc in Council Chambers	Capital Reserve	10,000
		Project Budget	\$10,000
C01415	Security Server Replacement	Capital Reserve	18,000
		Project Budget	\$18,000
C01776	Virtual Server 3 FSW2K12 & Laserfische Records Management	Capital Reserve	43,000
		Project Budget	\$43,000
		2025 Subtotal	\$168,750
2026		Project Year	
C01089	2026 Corporate PC Printer Replacement Program	Capital Reserve	48,750
		Project Budget	\$48,750
C01090	2026 Network Equipment Upgrades and Enhancements	Capital Reserve	7,000
		Project Budget	\$7,000
C01091	Replace Engineering Plotter	Capital Reserve	20,000
		Project Budget	\$20,000
C01340	Network Server UPS Battery Backup and Surge Protection	Capital Reserve	10,000
		Project Budget	\$10,000
C01343	Replace Firewall/Router	Capital Reserve	14,000
		Project Budget	\$14,000
C01705	Replace SAN (Corporate Data Storage) Admin	Capital Reserve	25,000
		Project Budget	\$25,000
C01706	Replace SAN (Ops)	Capital Reserve	25,000
		Project Budget	\$25,000
C01777	New Council Technology (Tablets/Laptop)	Capital Reserve	10,000
		Project Budget	\$10,000

2026		Project Year	
C01778	New Council Technology (Cellphones)		
	Capital Reserve		10,000
		Project Budget	\$10,000
		2026 Subtotal	\$169,750
2027		Project Year	
C01338	2027 Corporate PC and Printer Replacement Program		
	Capital Reserve		48,750
		Project Budget	\$48,750
C01339	Network Equipment Upgrades and Enhancements		
	Capital Reserve		7,000
		Project Budget	\$7,000
C01341	Purchase Aerial Photos from Region/SWOOP		
	Capital Reserve		5,000
		Project Budget	\$5,000
C01342	Replace Microphones + Audio System in Council Chambers		
	Capital Reserve		10,000
		Project Budget	\$10,000
C01344	Replace Lotus Notes Mail / Database Server		
	Capital Reserve		18,000
		Project Budget	\$18,000
C01707	Replace SAN Corporate Data Storage (Ops)		
	Capital Reserve		25,000
		Project Budget	\$25,000
C01708	Replace Engineering Plotter		
	Capital Reserve		20,000
		Project Budget	\$20,000
C01779	Replace Spam Filter Appliance		
	Capital Reserve		5,500
		Project Budget	\$5,500
		2027 Subtotal	\$139,250
2028		Project Year	
C01420	Corporate Printer Replacement Program		
	Capital Reserve		48,750
		Project Budget	\$48,750
C01421	Network Equipment Upgrades and Enhancements		
	Capital Reserve		7,000
		Project Budget	\$7,000

2028		Project Year	
C01426	Replace Existing Firewall/Router (Admin, OPS and Arena)	Capital Reserve	14,000
		Project Budget	\$14,000
C01427	Virtual Server 2 (VEEM)	Capital Reserve	40,000
		Project Budget	\$40,000
C01709	Network Server Uninterrupted Power Supply and Surge Protectors	Capital Reserve	10,000
		Project Budget	\$10,000
		2028 Subtotal	\$119,750
2029		Project Year	
C01423	Council Chambers Technology Improvements	Capital Reserve	7,000
		Project Budget	\$7,000
C01711	Corporate PC Printer Replacement Program	Capital Reserve	50,000
		Project Budget	\$50,000
C01712	Network Equipment Upgrades & Enhancements	Capital Reserve	7,000
		Project Budget	\$7,000
C01713	Replace Door Access & Exterior Video Cameras	Capital Reserve	15,000
		Project Budget	\$15,000
C01714	Replace Microphones and Audio System in Council Chambers	Capital Reserve	7,000
		Project Budget	\$7,000
C01715	Virtual Server 1 (AD, Quikr/Budget Reporting, USTI/Bull Server)	Capital Reserve	40,000
		Project Budget	\$40,000
C01716	Aerial Ortho Imagery	Capital Reserve	15,000
		Project Budget	\$15,000
C01717	Replace Engineering HP 5550 Printer	Capital Reserve	5,000
		Project Budget	\$5,000
		2029 Subtotal	\$146,000

2030	Project Year		
C01710	Council-Elect Technology and Communication Devices	Capital Reserve	10,000
		Project Budget	\$10,000
C01780	Virtual Server 3 FSW2k12 & Laserfiche Records Management	Capital Reserve	40,000
		Project Budget	\$40,000
C01781	Security Server Replacement	Capital Reserve	18,000
		Project Budget	\$18,000
C01782	Replace SAN (Admin)	Capital Reserve	25,000
		Project Budget	\$25,000
C01783	Replace Spam Filter Appliance	Capital Reserve	5,500
		Project Budget	\$5,500
C01784	Corporate PC Replacement	Capital Reserve	50,000
		Project Budget	\$50,000
C01785	Network Equipment Upgrades and Enhancements	Capital Reserve	7,000
		Project Budget	\$7,000
C01786	New Council Technology (Tablets / Laptops)	Capital Reserve	10,000
		Project Budget	\$10,000
C01787	Replace Building Scanner - Records Management	Capital Reserve	15,000
		Project Budget	\$15,000
C01788	Replace Cameras and Misc in Council Chambers	Capital Reserve	10,000
		Project Budget	\$10,000
C01789	New Server UPS Battery Backups and Surge Protect	Capital Reserve	10,000
		Project Budget	\$10,000
		2030 Subtotal	\$200,500
		Corporate Services Grand Total	\$1,427,000

Appendix A Fire & Emergency Services

2021	Project Year		
C00253	2021 Protective Equipment	Capital Reserve	35,000
		Project Budget	\$35,000
C00478	2021 Miscellaneous Fire Fighting Equipment	Capital Reserve	10,000
		Project Budget	\$10,000
C00516	HVAC Replacement at Station 4	Capital Reserve	20,000
		Project Budget	\$20,000
C01381	SCBA Compressor and Fill Station Replacement	Capital Reserve	90,000
		Project Budget	\$90,000
C01554	Station 5 Oil Separators	Capital Reserve	12,000
		Project Budget	\$12,000
C01555	Master Fire Plan	Capital Reserve	35,000
		Project Budget	\$35,000
C01745	Rescue/Pumper - Pump 5	Capital Reserve	750,000
		Project Budget	\$750,000
C01746	Volunteer Firefighter Uniforms Phase 3	Capital Reserve	18,000
		Project Budget	\$18,000
C01860	Additional Funds for Pumper C00715	Capital Reserve	730,000
		Project Budget	\$730,000
2021 Subtotal			\$1,700,000

2022	Project Year		
C00274	2022 Protective Equipment	Capital Reserve	35,000
		Project Budget	\$35,000
C00501	2022 Miscellaneous Fire Fighting Equipment	Capital Reserve	10,000
		Project Budget	\$10,000

Appendix A Fire & Emergency Services

2022	Project Year		
C01556	Station 3 Oil Separators		
		Capital Reserve	12,000
		Project Budget	\$12,000
C01747	Volunteer Firefighters Uniforms Phase 4		
		Capital Reserve	18,000
		Project Budget	\$18,000
		2022 Subtotal	\$75,000
2023	Project Year		
C00285	2023 Protective Equipment		
		Capital Reserve	35,000
		Project Budget	\$35,000
C00480	2023 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000
		2023 Subtotal	\$45,000
2024	Project Year		
C00714	2024 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000
C00722	2024 Protective Equipment		
		Capital Reserve	35,000
		Project Budget	\$35,000
C01382	Staff Vehicle Replacement (Car 2)		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01384	Light Squad - FD15 (Replacement for 2004 Heavy Rescue)		
		Capital Reserve	150,000
		Project Budget	\$150,000
		2024 Subtotal	\$245,000
2025	Project Year		
C00963	New Self Contained Breathing Aparatus (SCBA's)		
		Capital Reserve	800,000
		Project Budget	\$800,000
C01140	2025 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000

Fire & Emergency Services Appendix A

2025	Project Year		
C01141	2025 Protective Equipment		
		Capital Reserve	35,000
		Project Budget	\$35,000
C01142	HVAC Replacement Station #3		
		Capital Reserve	45,000
		Project Budget	\$45,000
C01383	Staff Vehicle Replacement (Car 1)		
		Capital Reserve	50,000
		Project Budget	\$50,000
		2025 Subtotal	\$940,000
2026	Project Year		
C01144	Replace High Angle Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01145	2026 Protective Equipment		
		Capital Reserve	35,000
		Project Budget	\$35,000
C01146	Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01559	Staff Vehicle Replacement (FD02)		
		Capital Reserve	50,000
		Project Budget	\$50,000
		2026 Subtotal	\$105,000
2027	Project Year		
C01264	2027 Protective Equipment		
		Capital Reserve	35,000
		Project Budget	\$35,000
C01265	Misc. Firefighting Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01560	Staff Vehicle Replacement (FD26)		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01561	Pumper 1 Replacement (2010 Pumper FD 06)		
		Capital Reserve	750,000
		Project Budget	\$750,000

Appendix A Fire & Emergency Services

2027	Project Year		
		2027 Subtotal	\$845,000
2028	Project Year		
C01386	2018 Protective Equipment Replacement		
	Capital Reserve		35,000
		Project Budget	\$35,000
C01387	2028 Miscellaneous Firefighting Equipment Replacement		
	Capital Reserve		10,000
		Project Budget	\$10,000
C01562	Fire Prevention Vehicle Replacement (Car 4)		
	Capital Reserve		50,000
		Project Budget	\$50,000
		2028 Subtotal	\$95,000
2029	Project Year		
C01565	2029 Miscellaneous Firefighting Equipment Replacement		
	Capital Reserve		10,000
		Project Budget	\$10,000
C01566	2029 Protective Equipment Replacement		
	Capital Reserve		35,000
		Project Budget	\$35,000
C01748	Replacement - 2012 Pumper - FD09		
	Capital Reserve		750,000
		Project Budget	\$750,000
		2029 Subtotal	\$795,000
2030	Project Year		
C01824	2030 Miscellaneous Firefighting Equipment Replacement		
	Capital Reserve		10,000
		Project Budget	\$10,000
C01825	2030 Protective Equipment Replacement		
	Capital Reserve		35,000
		Project Budget	\$35,000
		2030 Subtotal	\$45,000
		Fire & Emergency Services Grand Total	\$4,890,000

PW Vehicles/Equipment Appendix A

2021	Project Year		
C00505	Sidewalk Plow (replaces 405)		
		Fleet Replacement	125,000
		Project Budget	\$125,000
C00653	1/2 Ton Pick-up replaces W236		
		Fleet Replacement	35,000
		Project Budget	\$35,000
C00662	2021 Miscellaneous Equipment		
		Fleet Replacement	9,000
		Project Budget	\$9,000
C00817	5 Ton Truck International (replaces 238)		
		Fleet Replacement	300,000
		Project Budget	\$300,000
		2021 Subtotal	\$469,000
2022	Project Year		
C00455	1-Ton 4x4 c/w Plow (replaces W241)		
		Fleet Replacement	55,000
		Project Budget	\$55,000
C00458	Cube Van (replaces W237)		
		Fleet Replacement	80,000
		Project Budget	\$80,000
C00459	Mini Ford Pick-up -(replaces 240)		
		Fleet Replacement	30,000
		Project Budget	\$30,000
C00633	2022 Miscellaneous Equipment		
		Fleet Replacement	9,000
		Project Budget	\$9,000
C00657	1/2 Ton Pic-up (replaces W245)		
		Fleet Replacement	35,000
		Project Budget	\$35,000
C01478	Tand Truck International (replaces 239)		
		Fleet Replacement	215,000
		Project Budget	\$215,000
		2022 Subtotal	\$424,000
2023	Project Year		
C00656	1-Ton Dump Truck (replaces W228)		
		Fleet Replacement	75,000
		Project Budget	\$75,000

PW Vehicles/Equipment Appendix A

2023	Project Year		
C00689	Trackless c/w Plow		
		Fleet Replacement	130,000
		Project Budget	\$130,000
C00693	2023 Miscellaneous Equipment		
		Fleet Replacement	9,000
		Project Budget	\$9,000
C00784	GMC Crew Cab Pick-up (replaces 223)		
		Fleet Replacement	55,000
		Project Budget	\$55,000
C01479	John Deere Grass Cutter (replaces 418)		
		Fleet Replacement	90,000
		Project Budget	\$90,000
		2023 Subtotal	\$359,000
2024	Project Year		
C00818	2024 Miscellaneous Equipment		
		Fleet Replacement	9,000
		Project Budget	\$9,000
C01480	5 Ton Truck International (replaces 244)		
		Fleet Replacement	300,000
		Project Budget	\$300,000
C01481	Water Super Pick Up Truck (replaces 253)		
		Fleet Replacement	55,000
		Project Budget	\$55,000
		2024 Subtotal	\$364,000
2025	Project Year		
C01152	Wheeled Excavator		
		Fleet Replacement	400,000
		Project Budget	\$400,000
C01153	2025 Miscellaneous Equipment		
		Fleet Replacement	9,000
		Project Budget	\$9,000
C01482	5 Ton Dump Truck (replaces 253)		
		Fleet Replacement	300,000
		Project Budget	\$300,000
		2025 Subtotal	\$709,000

PW Vehicles/Equipment Appendix A

2026	Project Year		
C01148	Backhoe (Replaces 2016 Addition)		
		Fleet Replacement	250,000
		Project Budget	\$250,000
C01149	Plow Truck 5 Ton 4 Wheel Drive (Replaces 2016 Addition)		
		Fleet Replacement	300,000
		Project Budget	\$300,000
C01151	2026 Miscellaneous Equipment		
		Fleet Replacement	9,000
		Project Budget	\$9,000
C01483	Survey Vehicle (replaces 227)		
		Fleet Replacement	45,000
		Project Budget	\$45,000
		2026 Subtotal	\$604,000
2027	Project Year		
C01484	Tandem Dump Truck (replaces 249)		
		Fleet Replacement	300,000
		Project Budget	\$300,000
C01485	Grader		
		Fleet Replacement	400,000
		Project Budget	\$400,000
C01486	Miscellaneous Equipment		
		Fleet Replacement	10,000
		Project Budget	\$10,000
		2027 Subtotal	\$710,000
2028	Project Year		
C01150	Trackless c/w plow (Replaces 2016 Addition)		
		Fleet Replacement	160,000
		Project Budget	\$160,000
C01487	5 Ton Dump Truck		
		Fleet Replacement	300,000
		Project Budget	\$300,000
C01488	Miscellaneous Equipment		
		Fleet Replacement	9,000
		Project Budget	\$9,000
C01489	Mini Van Montana (replaces 233)		
		Fleet Replacement	55,000
		Project Budget	\$55,000

PW Vehicles/Equipment Appendix A

2028	Project Year		
C01490	Grass Tractor (ftrom 2019 Replacement)		
		Fleet Replacement	90,000
		Project Budget	\$90,000
		2028 Subtotal	\$614,000
2029	Project Year		
C01768	Backhoe/Loader		
		Fleet Replacement	275,000
		Project Budget	\$275,000
C01769	Miscellaneous Equipment		
		Fleet Replacement	10,000
		Project Budget	\$10,000
C01770	5 Ton Truck		
		Fleet Replacement	300,000
		Project Budget	\$300,000
C01771	Tractor- Grass Cutter		
		Fleet Replacement	100,000
		Project Budget	\$100,000
		2029 Subtotal	\$685,000
2030	Project Year		
C01808	5-Ton Truck international		
		Fleet Replacement	300,000
		Project Budget	\$300,000
C01809	2020 Miscellaneous Equipment		
		Fleet Replacement	10,000
		Project Budget	\$10,000
C01810	1-Ton Dump Truck replaces		
		Fleet Replacement	60,000
		Project Budget	\$60,000
C01811	1/2 Ton 4 x4 Pick-up		
		Fleet Replacement	40,000
		Project Budget	\$40,000
C01812	3/4 ton 4x4 Pick Up		
		Fleet Replacement	40,000
		Project Budget	\$40,000
		2030 Subtotal	\$450,000
PW Vehicles/Equipment Grand Total			\$5,388,000

2021	Project Year		
C00360	Engineering Paxton Lane - York to New Development	Capital Reserve	8,750
		DC: Roads, Sidewalks & Lights	8,750
		Project Budget	\$17,500
C00492	Line 4 Road - Bridge #2115 0.13km West of Concession 6 - Rip Rap & Guide Rails	Capital Reserve	60,000
		Project Budget	\$60,000
C00543	Line 4 Road - Bridge #2112 (0.43 East of Con. 3 Road) Bridge Improvements	Capital Reserve	20,000
		Project Budget	\$20,000
C00546	Line 1 Road - Concession 6 - Four Mile Creek - Road Construction	OCIF	100,000
		Federal Gas Tax	181,217
		DC: Roads, Sidewalks & Lights	533,200
		Capital Reserve	45,583
		Project Budget	\$860,000
C00548	Chautauqua Area - Road Resurfacing	OCIF	215,413
		Capital Reserve	224,587
		Project Budget	\$440,000
C00551	Concession 6 Road - Line1 to Line 2 - Engineering	Capital Reserve	13,125
		DC: Roads, Sidewalks & Lights	49,375
		Project Budget	\$62,500
C00552	Engineering for Green Street - Flynn to Niagara	DC: Roads, Sidewalks & Lights	17,100
		Capital Reserve	12,900
		Project Budget	\$30,000
C00658	Sidewalk Installation - Mississauga Street - Gage to Centre	Capital Reserve	45,000
		Project Budget	\$45,000
C00703	Road Resurfacing - Concession 6 - York Road to Niagara Falls Border	Capital Reserve	300,000
		Project Budget	\$300,000
C00711	Dorchester@Gage Culv. Replacement (One Mile Creek Watershed Plan)	Capital Reserve	300,000
		Project Budget	\$300,000

2021	Project Year		
C00726	Concession 6 Road - Line 1 to 2 - Road Construction	Federal Gas Tax	35,364
		Capital Reserve	227,136
		DC: Roads, Sidewalks & Lights	987,500
		Project Budget	\$1,250,000
C00729	Johnson Street - Dorchester to Gate - Road Resurfacing	Capital Reserve	120,000
		Project Budget	\$120,000
C00730	Simcoe Street - John to Anne - Road Resurfacing	Capital Reserve	25,000
		Project Budget	\$25,000
C00731	Gate Street - Mary to William - Road Resurfacing	Capital Reserve	25,000
		Project Budget	\$25,000
C00732	Townline Road - Line 1 to Lakeshore Road	Federal Gas Tax	120,000
		Capital Reserve	15,000
		DC: Roads, Sidewalks & Lights	45,000
		Project Budget	\$180,000
C00733	Guard Rail Installation TBD	Capital Reserve	60,000
		Project Budget	\$60,000
C01095	Line 2 Road - Concession 6 to Niagara Stone Road	Capital Reserve	110,000
		Project Budget	\$110,000
C01096	Sidewalk Installation - Queenston Street - Niagara River Parkway to N.S. Bridge	Capital Reserve	23,000
		Project Budget	\$23,000
C01120	Sidewalk Installation: Four Mile Creek Road - North of York to Cannery Subdivision	Capital Reserve	60,000
		Project Budget	\$60,000
C01210	Mississauga Street Culvert (Johnson - Gage)	Capital Reserve	561,000
		Project Budget	\$561,000
C01325	Radar Speed Board (Replacement)	Capital Reserve	6,000
		Project Budget	\$6,000

2021	Project Year		
C01458	Crack Sealing		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01533	Line 3 Road Resurfacing - Concession 6 to Four Mile Creek Road		
		Capital Reserve	100,000
		OCIF	600,000
		Project Budget	\$700,000
C01534	Line 3 Road Resurfacing - Four Mile Creek Road to Concession 4		
		Capital Reserve	300,000
		Project Budget	\$300,000
C01629	York Rd Sidewalk - FMCR to Conc 3 (Phase 2)		
		Capital Reserve	100,000
		Project Budget	\$100,000
C01630	Concession 6 Rd - Line 7 to Line 6 to Line 5		
		Federal Gas Tax	400,000
		Capital Reserve	20,000
		Project Budget	\$420,000
		2021 Subtotal	\$6,125,000
2022	Project Year		
C00399	Paxton Lane - York to New Development - Road Construction		
		DC: Roads, Sidewalks & Lights	175,000
		Federal Gas Tax	150,000
		Capital Reserve	25,000
		Project Budget	\$350,000
C00626	Sidewalk Installation - Mississauga Street - Johnson - Gage		
		Capital Reserve	45,000
		Project Budget	\$45,000
C00661	Sidewalk Installation - Taylor Road - Glendale to South		
		Capital Reserve	51,000
		Project Budget	\$51,000
C00727	Green Street - Flynn to Niagara - Road Construction		
		Capital Reserve	40,000
		Federal Gas Tax	175,000
		DC: Roads, Sidewalks & Lights	285,000
		Project Budget	\$500,000

2022	Project Year		
C00756	Niven Road - Lakeshore Road to Village Road Road Resurfacing	Capital Reserve	90,000
		Federal Gas Tax	100,000
		Project Budget	\$190,000
C00758	Guard Rail Installation TBD	Capital Reserve	60,000
		Project Budget	\$60,000
C00761	Engineering - Flynn Street - Rye to Charlotte	DC: Roads, Sidewalks & Lights	11,600
		Capital Reserve	28,400
		Project Budget	\$40,000
C01098	Line 1 Road - Concession 7 to Townline (Grantham) Road Resurfacing	DC: Roads, Sidewalks & Lights	108,800
		Capital Reserve	61,200
		Project Budget	\$170,000
C01099	Ball Street - Ricardo to Delatre to Lockhart R/A Road Resurfacing	Capital Reserve	50,000
		Project Budget	\$50,000
C01101	Mississauga Street - Queen to Johnson to Gage to Centre to Wm. to Mary Road Resurfacing	Capital Reserve	50,000
		OCIF	200,000
		Project Budget	\$250,000
C01102	Gate Street - Anne to John to Mary Road Resurfacing	Capital Reserve	30,000
		Project Budget	\$30,000
C01103	Warner Road - Tanbark to Concession 5 to QEW Road Resurfacing (Cold Mix)	Capital Reserve	400,000
		Project Budget	\$400,000
C01104	Sidewalk Installation - Nassau Street - Queen to Johnson	Capital Reserve	20,000
		Project Budget	\$20,000
C01122	Niagara Boulevard Study-Design (@ One mile Creek - Watershed Plan)	Capital Reserve	30,000
		Project Budget	\$30,000
C01459	Crack Sealing	Capital Reserve	50,000
		Project Budget	\$50,000

2022	Project Year		
C01628	Concession 6 Rd - Queensont to Line 8 to Line 7	Capital Reserve	50,000
		Federal Gas Tax	350,000
		Project Budget	\$400,000
C01631	Concession 6 Rd - Line 2 to Niagara Stone Rd	Federal Gas Tax	130,364
		DC: Roads, Sidewalks & Lights	615,000
		Capital Reserve	4,636
		Project Budget	\$750,000
C01632	Line 1 Rd - Conc 6 to Homestead	Capital Reserve	76,587
		DC: Roads, Sidewalks & Lights	558,000
		OCIF	265,413
		Project Budget	\$900,000
C01633	Concession 6 Rd - Line 5 to Line 4 to Line 3	Capital Reserve	70,000
		OCIF	350,000
		Project Budget	\$420,000
C01634	Concession 6 Rd - Niagara Stone Rd to Line 2	Capital Reserve	40,000
		Project Budget	\$40,000
C01676	Highlander St - Queenston to Princess Eng	Capital Reserve	25,000
		Project Budget	\$25,000
C01677	Princess St - Dumfries to Partition Eng	Capital Reserve	25,000
		Project Budget	\$25,000
C01678	Dumfries St - Queenston to Princess Eng	Capital Reserve	25,000
		Project Budget	\$25,000
C01679	Princess St - Dumfries to Partition Eng	Capital Reserve	25,000
		Project Budget	\$25,000
		2022 Subtotal	\$4,846,000

2023	Project Year		
C00688	Road Resurfacing - Line 8 - Niagara Parkway to Concession 1	Capital Reserve	150,000
			\$150,000
		Project Budget	
C00728	Road Resurfacing - King Street - (Queen to Johnson)	Capital Reserve	60,000
			\$60,000
		Project Budget	
C00734	Sidewalk Installation - Mississauga St - Centre to Mary	Capital Reserve	45,000
			\$45,000
		Project Budget	
C00753	Niagara Blvd. - Culvert Improvements	OCIF	250,000
		Capital Reserve	50,000
			\$300,000
		Project Budget	
C00760	Concession Road 1 - Line 9 to Line 8 Road Resurfacing	Capital Reserve	10,490
		Federal Gas Tax	129,510
			\$140,000
		Project Budget	
C00762	Weatherstone Court - Charlotte to End Road Resurfacing	Capital Reserve	40,000
			\$40,000
		Project Budget	
C00763	Guard Rail Installation TBD	Capital Reserve	60,000
			\$60,000
		Project Budget	
C00783	Engineering for Wellington St. - Picton to Byron	Capital Reserve	15,000
			\$15,000
		Project Budget	
C00871	Road Construction - Flynn Street - Rye to Charlotte	Capital Reserve	83,587
		DC: Roads, Sidewalks & Lights	116,000
		OCIF	200,413
			\$400,000
		Project Budget	
C01105	Warner Road - Concession 6 to Dead End East (Coldmix)	Capital Reserve	240,000
			\$240,000
		Project Budget	
C01106	Nassau Street - William to North and South	Capital Reserve	31,000
			\$31,000
		Project Budget	

2023	Project Year		
C01460	Crack Sealing	Capital Reserve	50,000
			<hr/>
		Project Budget	\$50,000
C01680	Highlander St - Queenston to Princess	Federal Gas Tax	125,000
		Capital Reserve	25,000
			<hr/>
		Project Budget	\$150,000
C01681	Princess St - Highlander to Dumfries	Capital Reserve	25,000
		Federal Gas Tax	125,000
			<hr/>
		Project Budget	\$150,000
C01682	Dumfries St - Queenston to Princess	Federal Gas Tax	100,000
		Capital Reserve	50,000
			<hr/>
		Project Budget	\$150,000
C01683	Princess St - Dumfries to Partition	Capital Reserve	50,000
		Federal Gas Tax	100,000
			<hr/>
		Project Budget	\$150,000
C01684	Partition St - Queenston to Princess Eng	Capital Reserve	20,000
			<hr/>
		Project Budget	\$20,000
C01685	Front St South - Partition to Kent Eng	Capital Reserve	20,000
			<hr/>
		Project Budget	\$20,000
		2023 Subtotal	\$2,171,000
2024	Project Year		
C00500	Engineering for Partition and Kent Streets - Niagara Parkway to Queenston	Capital Reserve	40,000
			<hr/>
		Project Budget	\$40,000
C00659	Engineering for Firelane 11A - Bridge No. 4 Replacement	Capital Reserve	50,000
			<hr/>
		Project Budget	\$50,000
C00759	Line 7 Road - 0.78 km East of Four Mile Creek - Culvert Improvements	Capital Reserve	132,000
			<hr/>
		Project Budget	\$132,000

2024	Project Year		
C00873	Road Construction - Wellington St - (Picton to Byron)	Federal Gas Tax	150,000
			<hr/>
		Project Budget	\$150,000
C00875	Guard Rail Installation TBD	Capital Reserve	60,000
			<hr/>
		Project Budget	\$60,000
C00876	Sidewalk Installation - Willaim St - Nassau to Circle	Capital Reserve	37,000
			<hr/>
		Project Budget	\$37,000
C00878	Road Resurfacing - Line 8 Road - Concession 2 to Four Mile Creek Road	Capital Reserve	50,000
		Federal Gas Tax	200,000
			<hr/>
		Project Budget	\$250,000
C00879	Road Resurfacing - Line 8 Road - Concession 1 to Concession 2	Federal Gas Tax	129,000
		Capital Reserve	41,000
			<hr/>
		Project Budget	\$170,000
C00880	Road Resurfacing - Newark - Johnson to Queen	Capital Reserve	25,000
			<hr/>
		Project Budget	\$25,000
C00881	Road Resurfacing - Glendale Ave. East - Glendale to Dead End	Capital Reserve	75,000
			<hr/>
		Project Budget	\$75,000
C00882	Engineering for Walnut Street - Queenston Street to Princess Street	Capital Reserve	15,000
			<hr/>
		Project Budget	\$15,000
C00883	Engineering for Princess Street - Maple North to Dead End	Capital Reserve	25,000
			<hr/>
		Project Budget	\$25,000
C00884	Engineering for Gage Street - Mississagua to Dorchester	Capital Reserve	40,000
			<hr/>
		Project Budget	\$40,000
C01107	Townline (Grantham) Road - Line 1 to Line 2 to Scott	Capital Reserve	24,587
		OCIF	200,413
			<hr/>
		Project Budget	\$225,000

2024	Project Year		
C01110	Warner Road - Concession 6 to QEW to Dead End North Road Resurfacing (Cold Mix)	Capital Reserve	350,000
		Project Budget	\$350,000
C01111	Sidewalk Installation - Gage Street - King to Regent	Capital Reserve	20,000
		Project Budget	\$20,000
C01326	Traffic Count Station	Capital Reserve	7,500
		Project Budget	\$7,500
C01463	Crack Sealing	Capital Reserve	50,000
		Project Budget	\$50,000
C01686	Partition St - Queenston to Princess	Capital Reserve	50,000
		OCIF	200,000
		Project Budget	\$250,000
C01687	Front St South - Partition to Kent	OCIF	200,000
		Capital Reserve	50,000
		Project Budget	\$250,000
		2024 Subtotal	\$2,221,500
2025	Project Year		
C00547	Partition and Kent Streets - Niagara Parkway to Queenston - Road Construction	Capital Reserve	500,000
		Project Budget	\$500,000
C00660	Culvert Improvement for Firelane 11A Bridge No. 4	Capital Reserve	460,000
		Project Budget	\$460,000
C00764	Engineering for Clarence Street - Queenston Street to Niagara River Parkway	Capital Reserve	40,000
		Project Budget	\$40,000
C01112	Walnut Street - Queenston to Princess Street Road Construction	Capital Reserve	100,000
		Project Budget	\$100,000

2025	Project Year		
C01113	Princess Street - Maple to Walnut to North to Dead End Road Construction	Capital Reserve	50,000
		OCIF	100,000
		Project Budget	\$150,000
C01114	Gage Street - Simcoe to Mississauga to Butler to Dorchester Road Construction	Capital Reserve	80,000
		Federal Gas Tax	300,000
		Project Budget	\$380,000
C01116	Townline (Grantham) Road - Scott to Line 3 to Carlton	OCIF	200,000
		Capital Reserve	20,000
		Project Budget	\$220,000
C01117	Mary Street - Mississauga to Simcoe to Gate to Victoria to Regent to King Resurfacing	OCIF	180,000
		Capital Reserve	20,000
		Project Budget	\$200,000
C01118	Queen's Parade - Wellington to John East Road Resurfacing	Capital Reserve	80,490
		Federal Gas Tax	279,510
		Project Budget	\$360,000
C01119	Eastchester Avenue - Stewart to Niagara Stone Road Resurfacing (Cold Mix)	Capital Reserve	100,000
		Project Budget	\$100,000
C01121	Engineering Work for Regent Street - Centre to William to Mary to John to Anne (Developer Cost Share)	Capital Reserve	30,000
		Project Budget	\$30,000
C01125	Guard Rail Installation - TBD	Capital Reserve	60,000
		Project Budget	\$60,000
C01327	Traffic Count Station	Capital Reserve	7,500
		Project Budget	\$7,500
C01464	Crack Sealing	Capital Reserve	50,000
		Project Budget	\$50,000

2025	Project Year		
C01523	Anne St- Gate to Simcoe to Missiisauga	DC: Roads, Sidewalks & Lights	11,700
		Capital Reserve	18,300
		Project Budget	\$30,000
C01529	Cross Street Road Construction - Stewart to East	Capital Reserve	75,000
		Project Budget	\$75,000
C01688	Front St - Kent to Clarence to York Eng	Capital Reserve	25,000
		Project Budget	\$25,000
		2025 Subtotal	\$2,787,500
2026	Project Year		
C00452	Engineering Work for Queenston Road - Airport to Niagara Stone Road	Capital Reserve	40,000
		DC: Roads, Sidewalks & Lights	20,000
		Project Budget	\$60,000
C00755	Clarence Street - Queenston Street to Niagara River Parkway Road Construction	Capital Reserve	300,000
		Project Budget	\$300,000
C01212	Regent Street Construction - William to Mary to John to Anne	Capital Reserve	20,490
		Federal Gas Tax	579,510
		Project Budget	\$600,000
C01213	Townline (Grantham) Road - Lakeshore to North End	Capital Reserve	190,000
		Project Budget	\$190,000
C01214	McNab Road - Lakeshore to North End	Capital Reserve	55,000
		Federal Gas Tax	450,000
		Project Budget	\$505,000
C01215	Engineering - King Street - Mary to William to Centre to Gage to Johnson	Capital Reserve	80,000
		Project Budget	\$80,000
C01328	Radar Speed Board (Replacement)	Capital Reserve	7,500
		Project Budget	\$7,500

2026	Project Year		
C01465	Sidewalk Installation - Wellington Street - Byron to Queen's Parade		
		Capital Reserve	20,000
		Project Budget	\$20,000
C01466	Crack Sealing		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01522	Anne St- Regent to Victoria (0.5) to Gate		
		Capital Reserve	183,000
		DC: Roads, Sidewalks & Lights	117,000
		Project Budget	\$300,000
C01527	Anne Street Road Construction - Gate to Simcoe to Mississagua		
		Capital Reserve	219,600
		DC: Roads, Sidewalks & Lights	140,400
		Project Budget	\$360,000
C01635	Line 1 Rd - Culvert #18 Eng		
		Capital Reserve	105,000
		Project Budget	\$105,000
C01689	Front St - Kent to Clarence to York		
		Capital Reserve	150,000
		Project Budget	\$150,000
		2026 Subtotal	\$2,727,500
2027	Project Year		
C00493	Queenston Road - Airport to Niagara Stone Road - Road Construction		
		Capital Reserve	975,550
		DC: Roads, Sidewalks & Lights	224,450
		Project Budget	\$1,200,000
C00720	Line 1 Road - 0.01 East of Townline Road - Culvert Improvements		
		OCIF	500,000
		Capital Reserve	200,000
		Project Budget	\$700,000
C01329	Radar Speed Board (Replacement)		
		Capital Reserve	6,000
		Project Budget	\$6,000
C01467	Road Resurfacing - Irvine Road - Lakeshore to North End		
		OCIF	315,413
		Capital Reserve	114,587
		Project Budget	\$430,000

2027	Project Year		
C01468	Crack Sealing	Capital Reserve	50,000
			<u>50,000</u>
		Project Budget	\$50,000
C01530	King Street Road Construction	Federal Gas Tax	579,510
		Capital Reserve	220,490
		Project Budget	\$800,000
C01636	Butler St - Mary to William Eng	Capital Reserve	20,000
			<u>20,000</u>
		Project Budget	\$20,000
C01637	Butler St - Queen to Johnson to Dead End	Capital Reserve	20,000
			<u>20,000</u>
		Project Budget	\$20,000
C01690	York St - Front to Niagara River Parkway Eng	Capital Reserve	20,000
			<u>20,000</u>
		Project Budget	\$20,000
		2027 Subtotal	\$3,246,000
2028	Project Year		
C01469	Crack Sealing	Capital Reserve	50,000
			<u>50,000</u>
		Project Budget	\$50,000
C01531	Butler Street Road Construction - Mary to William	Capital Reserve	50,000
			<u>50,000</u>
		Project Budget	\$50,000
C01532	Butler Street Road Construction - Queen to Johnson to Dead End	Federal Gas Tax	179,510
		Capital Reserve	80,490
		Project Budget	\$260,000
C01691	York St - Front to Niagara River Parkway	OCIF	250,000
		Capital Reserve	50,000
		Project Budget	\$300,000
		2028 Subtotal	\$660,000
2029	Project Year		
C01655	Crack Sealing	Capital Reserve	50,000
			<u>50,000</u>
		Project Budget	\$50,000

Roads Department Appendix A

2029	Project Year
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	2029 Subtotal	\$50,000
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	Roads Department Grand Total	\$24,834,500
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Parking Operations

2021	Project Year
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C00526	Coin Sorter
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	Parking Revenue	10,000
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	Project Budget	\$10,000
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C01654	Single Space Meters
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	Parking Revenue	30,000
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	Project Budget	\$30,000
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	2021 Subtotal	\$40,000
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2024	Project Year
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C00540	Handheld Ticketers (4 Units)
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	Parking Revenue	20,000
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	Project Budget	\$20,000
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C00853	Regent Street Lot Resurfacing
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	Parking Revenue	15,000
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	Project Budget	\$15,000
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	2024 Subtotal	\$35,000
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2026	Project Year
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C00224	Pay & Display Machine Replacements
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	Parking Revenue	650,000
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	Project Budget	\$650,000
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	2026 Subtotal	\$650,000
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2029	Project Year
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C01767	Handheld Ticketers & Phones (4 Units)
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	Parking Revenue	25,000
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	Project Budget	\$25,000
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	2029 Subtotal	\$25,000
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2030	Project Year
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C01803	Parking Vehicle Replacement
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	Parking Revenue	40,000
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	Project Budget	\$40,000
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C01804	Coin Sorter
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	Parking Revenue	15,000
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	Project Budget	\$15,000
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Appendix A Parking Operations

2030	Project Year		
		2030 Subtotal	\$55,000
		Parking Operations Grand Total	\$805,000
Transit			
2021	Project Year		
C01244	Electronic Fare Boxes		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01245	Benches, Shelters, Garbage Cans		
		Capital Reserve	15,000
		Project Budget	\$15,000
C01246	AODA Compliant Pads at Bus Stops Ph. 6 (Pending)		
		Ontario Disabilities Act	5,000
		Project Budget	\$5,000
C01247	Benches, Shelters, Garbage Cans, Signs		
		Capital Reserve	15,000
		Project Budget	\$15,000
		2021 Subtotal	\$45,000
2022	Project Year		
C01248	Benches, Shelters, Garbage Cans, Signs		
		Capital Reserve	15,000
		Project Budget	\$15,000
C01791	AODA Compliant Pads at Bus Stops		
		Ontario Disabilities Act	5,000
		Project Budget	\$5,000
		2022 Subtotal	\$20,000
2023	Project Year		
C01133	Electronic Annunciator Boards		
		Ontario Disabilities Act	15,000
		Project Budget	\$15,000
C01134	Replacement Bike Racks		
		Capital Reserve	5,000
		Project Budget	\$5,000
C01249	Benches, Shelters, Garbage Cans		
		Capital Reserve	15,000
		Project Budget	\$15,000

2023	Project Year	
C01250	AODA Compliant Pads at Bus Stops	
	Ontario Disabilities Act	5,000
	Project Budget	\$5,000
	2023 Subtotal	\$40,000
2024	Project Year	
C01251	POS System for Fare Cards (3 locations)	
	Capital Reserve	12,000
	Project Budget	\$12,000
C01252	Benches, Shelters, Garbage Cans	
	Capital Reserve	15,000
	Project Budget	\$15,000
C01792	AODA Compliant Pads at Bus Stops	
	Ontario Disabilities Act	5,000
	Project Budget	\$5,000
	2024 Subtotal	\$32,000
2025	Project Year	
C01253	Electronic Fare Boxes	
	Capital Reserve	10,000
	Project Budget	\$10,000
C01254	Benches, Shelters, Garbage Cans	
	Capital Reserve	15,000
	Project Budget	\$15,000
C01255	AODA Compliant Pads at Bus Stops	
	Ontario Disabilities Act	5,000
	Project Budget	\$5,000
	2025 Subtotal	\$30,000
2026	Project Year	
C01256	Benches, Shelters, Garbage Cans	
	Capital Reserve	15,000
	Project Budget	\$15,000
C01793	AODA Compliant Pads at Bus Stops	
	Ontario Disabilities Act	5,000
	Project Budget	\$5,000
	2026 Subtotal	\$20,000

2027		Project Year	
C01257	Annunciator Boards	Ontario Disabilities Act	15,000
		Project Budget	\$15,000
C01258	AODA Compliant Pads at Bus Stops	Ontario Disabilities Act	5,000
		Project Budget	\$5,000
C01259	Benches, Shelters, Garbage Cans	Capital Reserve	15,000
		Project Budget	\$15,000
		2027 Subtotal	\$35,000
2028		Project Year	
C01794	AODA Compliant Pads at Bus Stops	Ontario Disabilities Act	5,000
		Project Budget	\$5,000
C01795	Benches, Shelters, Garbage Cans, Signs	Capital Reserve	15,000
		Project Budget	\$15,000
		2028 Subtotal	\$20,000
2029		Project Year	
C01796	AODA Compliant Pads at Bus Stops	Ontario Disabilities Act	5,000
		Project Budget	\$5,000
C01797	POS System for Fare Cards (3 locations)	Capital Reserve	12,000
		Project Budget	\$12,000
C01798	Benches, Shelters, Garbage Cans, Signs	Capital Reserve	15,000
		Project Budget	\$15,000
		2029 Subtotal	\$32,000
2030		Project Year	
C01799	AODA Compliant Pads at Bus Stops	Ontario Disabilities Act	5,000
		Project Budget	\$5,000
C01800	Benches, Shelters, Garbage Cans, Signs	Capital Reserve	15,000
		Project Budget	\$15,000
		2030 Subtotal	\$20,000

Transit Grand Total \$294,000

Building Services

2022	Project Year		
C00467	Building Services Vehicle		
		Building Services Equipment	35,000
		Project Budget	\$35,000
		2022 Subtotal	\$35,000
2023	Project Year		
C00471	Building Services Vehicle		
		Building Services Equipment	35,000
		Project Budget	\$35,000
		2023 Subtotal	\$35,000
2027	Project Year		
C01374	Building Services Vehicle		
		Building Services Equipment	40,000
		Project Budget	\$40,000
		2027 Subtotal	\$40,000
		Building Services Grand Total	\$110,000

By-Law Enforcement

2021	Project Year		
C00497	By-Law Enforcement Vehicle		
		By-Law Vehicle & Equipment	35,000
		Project Budget	\$35,000
		2021 Subtotal	\$35,000
2028	Project Year		
C01375	By-Law Enforcement Vehicle		
		By-Law Vehicle & Equipment	40,000
		Project Budget	\$40,000
		2028 Subtotal	\$40,000
		By-Law Enforcement Grand Total	\$75,000

Library

2021	Project Year		
C00127	2021 Library Furniture Replacement		
		Library Development	5,000
		Project Budget	\$5,000

2021	Project Year		
C00137	Public Computer Upgrade	Library Computer	15,000
		Project Budget	\$15,000
C00557	Router & Switch Replacement	Library Computer	6,000
		Project Budget	\$6,000
C00681	2021 Library Collection Development	DC: Library Facilities & Materials	36,000
		Library Development	4,000
		Project Budget	\$40,000
C01429	Makery Equipment	Library Development	5,000
		Project Budget	\$5,000
		2021 Subtotal	\$71,000
2022	Project Year		
C00106	2022 Library Collection Development	Library Development	4,000
		DC: Library Facilities & Materials	36,000
		Project Budget	\$40,000
C00167	Staff Computer Upgrade	Library Computer	15,000
		Project Budget	\$15,000
C01044	Public Laptops	Library Computer	7,000
		Project Budget	\$7,000
C01571	Selfcheck 2	Library Computer	5,000
		Project Budget	\$5,000
C01572	Microform Reader/Scanner	Library Computer	10,000
		Project Budget	\$10,000
C01573	Cell Phones	Library Computer	1,500
		Project Budget	\$1,500

2022	Project Year		
C01574	Intelligent Shelving	Library Development	2,500
		DC: Library Facilities & Materials	22,500
		Project Budget	\$25,000
		2022 Subtotal	\$103,500
2023	Project Year		
C00107	2023 Library Collection Development	DC: Library Facilities & Materials	35,100
		Library Development	3,900
		Project Budget	\$39,000
C00128	2023 Furniture Replacement	Library Development	5,000
		Project Budget	\$5,000
C01076	Router & Switch Replacement	Library Computer	6,000
		Project Budget	\$6,000
C01430	St. Davids Self Service Upgrade	Library Computer	3,500
		DC: Library Facilities & Materials	31,500
		Project Budget	\$35,000
C01431	Makery Equipment	Library Development	5,000
		Project Budget	\$5,000
C01570	Mobile Library	Library Development	4,000
		DC: Library Facilities & Materials	36,000
		Project Budget	\$40,000
		2023 Subtotal	\$130,000
2024	Project Year		
C00787	2024 Library Collection Development	DC: Library Facilities & Materials	34,200
		Library Development	3,800
		Project Budget	\$38,000
C01576	Cell Phones	Library Computer	1,500
		Project Budget	\$1,500
		2024 Subtotal	\$39,500

2025	Project Year		
C00162	Carpet Replacement	Library Development	60,000
		Project Budget	\$60,000
C00559	2025 Furniture Replacement	Library Development	5,000
		Project Budget	\$5,000
C00788	2025 Library Collection Development	Library Development	3,700
		DC: Library Facilities & Materials	33,300
		Project Budget	\$37,000
C01077	Public Laptops	Library Computer	7,000
		Project Budget	\$7,000
C01434	St. Virgil Self Service Upgrade	DC: Library Facilities & Materials	31,500
		Library Computer	3,500
		Project Budget	\$35,000
C01435	Makery Equipment	Library Development	5,000
		Project Budget	\$5,000
		2025 Subtotal	\$149,000
2026	Project Year		
C00150	Public Computer Upgrade	Library Computer	13,000
		Project Budget	\$13,000
C01079	2026 Collection Development	Library Development	3,600
		DC: Library Facilities & Materials	32,400
		Project Budget	\$36,000
C01437	Staff Computer Upgrade	Library Computer	15,000
		Project Budget	\$15,000
C01438	Router and Switch	Library Computer	6,000
		Project Budget	\$6,000

2026		Project Year	
C01577	Cell Phones		
		Library Computer	5,000
		Project Budget	\$5,000
		2026 Subtotal	\$75,000
2027		Project Year	
C01439	Collection Development		
		DC: Library Facilities & Materials	31,500
		Library Development	3,500
		Project Budget	\$35,000
C01440	Makery Equipment		
		Library Development	5,000
		Project Budget	\$5,000
C01441	Furniture		
		Library Development	5,000
		Project Budget	\$5,000
C01578	Selfcheck 2		
		Library Computer	10,000
		Project Budget	\$10,000
		2027 Subtotal	\$55,000
2028		Project Year	
C01442	Collection Development		
		DC: Library Facilities & Materials	31,500
		Library Development	3,500
		Project Budget	\$35,000
C01444	Public Laptops		
		Library Computer	7,000
		Project Budget	\$7,000
C01579	Cell Phones		
		Library Computer	1,500
		Project Budget	\$1,500
		2028 Subtotal	\$43,500
2029		Project Year	
C01580	Collection Development		
		Library Development	3,500
		DC: Library Facilities & Materials	31,500
		Project Budget	\$35,000

2029	Project Year		
C01581	Staff Computers	Library Computer	15,000
		Project Budget	\$15,000
C01582	Makery Equipment	Library Development	5,000
		Project Budget	\$5,000
C01583	Furniture	Library Development	5,000
		Project Budget	\$5,000
C01585	Routers & Switches	Library Computer	6,000
		Project Budget	\$6,000
		2029 Subtotal	\$66,000
2030	Project Year		
C01805	Staff Computer Upgrade	Library Computer	15,000
		Project Budget	\$15,000
C01806	Collection Development	Library Development	3,500
		DC: Library Facilities & Materials	31,500
		Project Budget	\$35,000
C01807	Cell Phones	Library Computer	1,500
		Project Budget	\$1,500
		2030 Subtotal	\$51,500
		Library Grand Total	\$784,000

Parks, Recreation & Facilities

2021	Project Year		
C00998	Simcoe Park Raised Flower Beds Phase 1	Park Dedication	92,000
		Project Budget	\$92,000
C01001	Niagara Pool Filter Replacement	Park Dedication	20,000
		Project Budget	\$20,000
C01005	Market Street Washrooms Roof Replacement	Capital Reserve	20,000
		Project Budget	\$20,000

Appendix A Parks, Recreation & Facilities

2021	Project Year		
C01006	Simcoe Park Pavers	Capital Reserve	130,000
		Project Budget	\$130,000
C01007	Community Centre Lawn Bowling Carpet Replacement	Capital Reserve	125,000
		Project Budget	\$125,000
C01009	Court House Door Hardware Replacement	Capital Reserve	30,000
		Project Budget	\$30,000
C01192	Christmas Display - Replacement Phase 2	Capital Reserve	13,500
		Project Budget	\$13,500
C01308	Community Centre Table Replacement	Capital Reserve	15,000
		Project Budget	\$15,000
C01347	Community Centre Amenities	Capital Reserve	40,000
		Project Budget	\$40,000
C01395	Glendale Storage Building	DC: Parkland & Recreation	150,000
		Project Budget	\$150,000
C01600	Courthouse Elevator Cab Refurbishment	Capital Reserve	15,000
		Project Budget	\$15,000
C01605	Pumphouse - Paint Exterior, Windows, Soffits	Capital Reserve	35,000
		Project Budget	\$35,000
C01607	Niagara Lakeshore Cemetery - shop addition	Capital Reserve	80,000
		Project Budget	\$80,000
C01755	Shrub bed replacement - various facilities	Capital Reserve	7,000
		Project Budget	\$7,000
C01764	Rye Heritage Park - Drainage & Survey Work	DC: Parkland & Recreation	25,000
		Project Budget	\$25,000

Appendix A Parks, Recreation & Facilities

2021	Project Year		
C01826	Operations Centre - Middle - Heater Replacement	Capital Reserve	11,500
		Project Budget	\$11,500
C01827	VBA Building - Eavestrough replacement	Capital Reserve	10,000
		Project Budget	\$10,000
C01828	MCU Arena - Elevator repairs	Capital Reserve	5,000
		Project Budget	\$5,000
C01829	Courthouse - Foundation Investigation/Repairs	Capital Reserve	21,000
		Project Budget	\$21,000
C01830	Centennial Arena - Furnance Replacement x 2	Capital Reserve	14,000
		Project Budget	\$14,000
C01831	Info Centre - HVAC replacement	Capital Reserve	8,000
		Project Budget	\$8,000
C01832	Courthouse - Lighting replacements	Capital Reserve	30,000
		Project Budget	\$30,000
C01833	Community Centre - Door/Drywall replacements/repairs	Capital Reserve	15,000
		Project Budget	\$15,000
C01834	Queenston Library - Foundation repairs	Capital Reserve	45,000
		Project Budget	\$45,000
C01835	Library - Window repairs	Capital Reserve	21,000
		Project Budget	\$21,000
C01836	Queenston Library - Exterior Wall repairs	Capital Reserve	35,000
		Project Budget	\$35,000
C01837	Cenotaph - Foundation repairs	Capital Reserve	5,000
		Project Budget	\$5,000

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2021	Project Year		
C01838	Community Centre - Walkin Cooler Compressor replacement	Capital Reserve	15,000
		Project Budget	\$15,000
C01839	Operations Centre - Barn - Overhead Door Replacement	Capital Reserve	22,000
		Project Budget	\$22,000
C01840	MCU Arena - Exterior Door repairs	Capital Reserve	8,500
		Project Budget	\$8,500
C01841	Courthouse - Emergency Light replacements	Capital Reserve	8,500
		Project Budget	\$8,500
C01842	Centennial Arena - Exterior Sliding Door Replacement	Capital Reserve	8,000
		Project Budget	\$8,000
C01843	Operations Centre - Roads Covered Shelter	Capital Reserve	460,000
		Project Budget	\$460,000
C01861	Additional Funds for C01228 St Davids Pool Construction	Grants & Other	2,200,000
		Capital Reserve	300,000
		Donations	400,000
		Project Budget	\$2,900,000
		2021 Subtotal	\$4,440,000
2022	Project Year		
C00431	Community Centre Fitness Equipment Replacement	Capital Reserve	20,000
		Project Budget	\$20,000
C00454	MCU Arena Board Replacement	Capital Reserve	150,000
		Project Budget	\$150,000
C00984	Niagara-on-the-Green North Park Development	Capital Reserve	50,000
		Project Budget	\$50,000
C00987	Centennial Arena Rubber Floor Replacement	Capital Reserve	30,000
		Project Budget	\$30,000

Appendix A Parks, Recreation & Facilities

2022	Project Year		
C01011	Market Street Washroom HVAC Replacement	Capital Reserve	15,000
		Project Budget	\$15,000
C01012	Market Street Washroom Renovations	Capital Reserve	30,000
		Project Budget	\$30,000
C01013	Memorial Park Pavillion Shingles Replacement	Park Dedication	17,000
		Project Budget	\$17,000
C01016	Virgil Sportpark Pickleball Light Replacement	Park Dedication	32,000
		Project Budget	\$32,000
C01017	Main Administration Building Elevator Replacement	Capital Reserve	60,000
		Project Budget	\$60,000
C01018	Garrison Village Playground Replacement	Park Dedication	90,000
		Project Budget	\$90,000
C01313	Community Centre Kitchen-New Cooler Compressors	Capital Reserve	10,000
		Project Budget	\$10,000
C01314	Community Centre Appliance Replacement	Capital Reserve	15,000
		Project Budget	\$15,000
C01316	Community Centre Auditorium Floor Sanding/Waxing	Capital Reserve	8,000
		Project Budget	\$8,000
C01346	Community Centre Auditorium Door Replacement	Capital Reserve	10,000
		Project Budget	\$10,000
C01394	Parking Lot- Rye Heritage Park	DC: Parkland & Recreation	40,000
		Project Budget	\$40,000
C01844	Courthouse - Pitched Roof Repairs	Capital Reserve	87,500
		Project Budget	\$87,500

Appendix A Parks, Recreation & Facilities

2022		Project Year	
C01845	Courthouse - Air Handler (AHU 1) Replacement	Capital Reserve	20,000
		Project Budget	\$20,000
C01846	Centennial Arena - Exhaust System replacement	Capital Reserve	7,500
		Project Budget	\$7,500
C01847	Administration Building - Fire Extinguisher Replacement	Capital Reserve	6,000
		Project Budget	\$6,000
C01848	Operations Building - Middle - Exhaust System Replacement	Capital Reserve	5,000
		Project Budget	\$5,000
C01849	Community Centre - General Millwork - Repairs	Capital Reserve	5,000
		Project Budget	\$5,000
C01850	Niagara Pool - Chlorine Circulation Pump Replacement	Capital Reserve	5,000
		Project Budget	\$5,000
		2022 Subtotal	\$713,000
2023		Project Year	
C00415	Niagara-on-the-Green Community Park	Park Dedication	320,625
		DC: Parkland & Recreation	54,375
		Project Budget	\$375,000
C00421	Alumazorb Ceiling Replacement	Capital Reserve	50,000
		Project Budget	\$50,000
C00433	Centennial Arena Compressor Replacement	Capital Reserve	60,000
		Project Budget	\$60,000
C01000	Library Roof Replacement	Capital Reserve	140,000
		Project Budget	\$140,000
C01019	Centennial Arena Roof Replacement	Capital Reserve	240,000
		Project Budget	\$240,000

Appendix A Parks, Recreation & Facilities

2023	Project Year		
C01021	Meridian Credit Union Arena Chiller Replacement	Capital Reserve	50,000
		Project Budget	\$50,000
C01023	Meridian Credit Union Arena Boiler Replacement	Capital Reserve	20,000
		Project Budget	\$20,000
C01025	Meridian Credit Union Arena Olympia Room Boiler Replacement	Capital Reserve	20,000
		Project Budget	\$20,000
C01193	Resurface Memorial Tennis Courts	Capital Reserve	50,000
		Project Budget	\$50,000
C01396	Cemetery Expansion- Phase 6	DC: Parkland & Recreation	100,000
		Project Budget	\$100,000
C01851	Placeholder Year 2023 P&R	Capital Reserve	327,250
		Project Budget	\$327,250
		2023 Subtotal	\$1,432,250
2024	Project Year		
C01027	Queen's Royal Park Washroom Roof Replacement	Park Dedication	20,000
		Project Budget	\$20,000
C01028	Main Administration Building Exterior Door Replacement	Capital Reserve	25,000
		Project Budget	\$25,000
C01029	Simcoe Park Playground Equipment	Park Dedication	120,000
		Project Budget	\$120,000
C01765	Community Centre - Appliance Replacement - Mori/Simpson	Capital Reserve	7,000
		Project Budget	\$7,000
C01852	Placeholder Year 2024 P&R	Capital Reserve	273,000
		Project Budget	\$273,000
		2024 Subtotal	\$445,000

Appendix A Parks, Recreation & Facilities

2025	Project Year		
C01033	Centennial Arena Compressor Replacement		
		Capital Reserve	60,000
		Project Budget	\$60,000
C01035	Meridian Credit Union Arena Roof Replacement		
		Capital Reserve	100,000
		Project Budget	\$100,000
C01037	Virgil Sportspark Pavilion & VBA Building Shingles Replacement		
		Park Dedication	24,000
		Project Budget	\$24,000
C01038	Memorial Park Playground Replacement		
		Park Dedication	120,000
		Project Budget	\$120,000
C01195	Chautauqua Playground Replacement		
		Park Dedication	80,000
		Project Budget	\$80,000
C01196	Meridian Credit Union Arena - Floor replacement		
		Capital Reserve	75,000
		Project Budget	\$75,000
C01853	Placeholder Year 2025 P&R		
		Capital Reserve	358,000
		Project Budget	\$358,000
		2025 Subtotal	\$817,000
2026	Project Year		
C01194	Community Centre - Track & Fitness Floor Repaint		
		Capital Reserve	15,000
		Project Budget	\$15,000
C01197	Community Centre - Hot Water Tank		
		Capital Reserve	9,000
		Project Budget	\$9,000
C01854	Placeholder Year 2026 P&R		
		Capital Reserve	171,900
		Project Budget	\$171,900
		2026 Subtotal	\$195,900
2027	Project Year		
C01609	St Davids Lions Park Playground Replacement		
		Park Dedication	100,000
		Project Budget	\$100,000

Parks, Recreation & Facilities Appendix A

2027	Project Year		
C01855	Placeholder Year 2027 P&R		
	Capital Reserve	160,000	
		Project Budget	\$160,000
		2027 Subtotal	\$260,000
2028	Project Year		
C01856	Placeholder Year 2028 P&R		
	Capital Reserve	247,000	
		Project Budget	\$247,000
		2028 Subtotal	\$247,000
2029	Project Year		
C01857	Placeholder Year 2029 P&R		
	Capital Reserve	43,000	
		Project Budget	\$43,000
		2029 Subtotal	\$43,000
2030	Project Year		
C01858	Placeholder Year 2030 P&R		
	Capital Reserve	565,000	
		Project Budget	\$565,000
		2030 Subtotal	\$565,000
		Parks, Recreation & Facilities Grand Total	\$9,158,150

P & R Vehicles/Equipment

2021	Project Year		
C00405	3/4 Ton Truck (replaces P517)		
	Fleet Replacement	50,000	
		Project Budget	\$50,000
C00463	1-Ton with Dump (replaces P516)		
	Fleet Replacement	65,000	
		Project Budget	\$65,000
C00808	Trailer (replaces P591)		
	Fleet Replacement	15,000	
		Project Budget	\$15,000
C01157	Mower (replaces P577)		
	Fleet Replacement	25,000	
		Project Budget	\$25,000
		2021 Subtotal	\$155,000

Appendix A P & R Vehicles/Equipment

2022	Project Year		
C00462	3/4 Ton 4X4 Truck (replaces P521)	Fleet Replacement	50,000
		Project Budget	\$50,000
C00807	4 X 4 Truck (to replace P524)	Fleet Replacement	61,000
		Project Budget	\$61,000
C01158	Tractor (replaces P564)	Fleet Replacement	100,000
		Project Budget	\$100,000
C01271	1-TonTruck (replaces P522)	Fleet Replacement	53,000
		Project Budget	\$53,000
C01272	Leaf Collection System/Dump (replaces P578)	Fleet Replacement	25,000
		Project Budget	\$25,000
C01399	1 Ton Truck- 4 x 4 (replaces P525)	Fleet Replacement	61,000
		Project Budget	\$61,000
C01400	Aerator (replaces P570)	Fleet Replacement	20,000
		Project Budget	\$20,000
C01612	Multipurpose Hybrid Vehicle	Fleet Replacement	40,000
		Project Budget	\$40,000
C01613	Stander mower (replaces P573)	Fleet Replacement	20,000
		Project Budget	\$20,000
		2022 Subtotal	\$430,000
2023	Project Year		
C00430	1 Ton Truck with Dump Box (replaces P519)	Fleet Replacement	50,000
		Project Budget	\$50,000
C00456	1 Ton Truck with Dump Box (replaces P520)	Fleet Replacement	50,000
		Project Budget	\$50,000

Appendix A P & R Vehicles/Equipment

2023	Project Year		
C01401	Mower (replaces P580)		
		Fleet Replacement	40,000
		Project Budget	\$40,000
C01402	Mower (replaces P581)		
		Fleet Replacement	40,000
		Project Budget	\$40,000
C01403	Stander Mower (replaces P582)		
		Fleet Replacement	20,000
		Project Budget	\$20,000
C01772	Mower (replaces P583)		
		Fleet Replacement	40,000
		Project Budget	\$40,000
C01773	Stander Mower (replaces P573)		
		Fleet Replacement	20,000
		Project Budget	\$20,000
		2023 Subtotal	\$260,000
2024	Project Year		
C00461	Trailer (replaces P593)		
		Fleet Replacement	20,000
		Project Budget	\$20,000
C00465	Purchase a Trailer (replaces P594)		
		Fleet Replacement	20,000
		Project Budget	\$20,000
C01160	Multipurpose Mower (replaces P574)		
		Fleet Replacement	50,000
		Project Budget	\$50,000
C01404	Mower (replaces C01268) P574		
		Fleet Replacement	45,000
		Project Budget	\$45,000
		2024 Subtotal	\$135,000
2025	Project Year		
C01163	Truck - 1500 Double Cab 4x4 (replaces P523)		
		Fleet Replacement	45,000
		Project Budget	\$45,000
C01165	Utility Vechicle - (replaces P576)		
		Fleet Replacement	25,000
		Project Budget	\$25,000

Appendix A P & R Vehicles/Equipment

2025	Project Year		
C01405	Mower (replaces CO1157) P577		
		Fleet Replacement	25,000
		Project Budget	\$25,000
C01406	Trailer (replaces P595)		
		Fleet Replacement	20,000
		Project Budget	\$20,000
C01407	Kubota F3680 Mower with Plow and Leaf Blower (replaces P579)		
		Fleet Replacement	60,000
		Project Budget	\$60,000
C01409	Trailer (replaces P595)		
		DC: Parkland & Recreation	20,000
		Project Budget	\$20,000
C01410	1 Ton 4 x 4 Ttruck with Dump Box		
		DC: Parkland & Recreation	48,000
		Project Budget	\$48,000
		2025 Subtotal	\$243,000
2026	Project Year		
C01161	Garbage Packer (replaces G602 Replacement)		
		Fleet Replacement	220,000
		Project Budget	\$220,000
C01273	1/2 Ton 4x4 Truck (replaces P523)		
		Fleet Replacement	50,000
		Project Budget	\$50,000
C01411	Olympia Ice Resurfacer (replaces P575)		
		Fleet Replacement	105,000
		Project Budget	\$105,000
		2026 Subtotal	\$375,000
2027	Project Year		
C01276	1/2 Ton Truck (replaces P526)		
		Fleet Replacement	45,000
		Project Budget	\$45,000
C01412	Facilities Van (replaces P527)		
		Fleet Replacement	40,000
		Project Budget	\$40,000
		2027 Subtotal	\$85,000

Appendix A P & R Vehicles/Equipment

2028	Project Year		
C01413	1 Ton Double Cab 4x4 Truck (replaces P528)		
		Fleet Replacement	50,000
		Project Budget	\$50,000
C01614	Mower (Replaces C01401)		
		Fleet Replacement	40,000
		Project Budget	\$40,000
C01615	Mower (replaces C01402)		
		Fleet Replacement	40,000
		Project Budget	\$40,000
C01616	Mower (replaces C01403)		
		Fleet Replacement	20,000
		Project Budget	\$20,000
		2028 Subtotal	\$150,000
2029	Project Year		
C01619	Van (replaces C00464)		
		Fleet Replacement	45,000
		Project Budget	\$45,000
C01620	Double Cab 4x4 Truck (replaces P530 replacement)		
		Fleet Replacement	45,000
		Project Budget	\$45,000
C01621	Trailer (replaces P596)		
		Fleet Replacement	20,000
		Project Budget	\$20,000
		2029 Subtotal	\$110,000
2030	Project Year		
C01617	1 Ton 4x4 - water tank/plow (replaces C00087)		
		Fleet Replacement	70,000
		Project Budget	\$70,000
C01618	1 Ton 4x4 - water tank/plow (replaces C01399)		
		Fleet Replacement	70,000
		Project Budget	\$70,000
		2030 Subtotal	\$140,000
		P & R Vehicles/Equipment Grand Total	\$2,083,000

2021	Project Year		
C00440	Queenston/NSR (Coon-NSR-Stewart)		
		Water Capital Improvements	700,000
		Project Budget	\$700,000
C00837	Dorchester - (Mary to John West) Eng.		
		Water Capital Improvements	20,000
		Project Budget	\$20,000
C01638	Line 6 Rd (Conc 1 to NRP) Eng		
		Water Capital Improvements	60,000
		Project Budget	\$60,000
		2021 Subtotal	\$780,000
2022	Project Year		
C00532	Ball Street - (Ricardo to Delatre)		
		Water Capital Improvements	60,000
		Project Budget	\$60,000
C00833	Melville Street - (Ricardo to Byron)		
		Water Capital Improvements	150,000
		Project Budget	\$150,000
C00839	Dorchester St. - (Mary to John West)		
		Water Capital Improvements	130,000
		Project Budget	\$130,000
C01639	Line 6 Rd (Conc 1 to NRP)		
		Water Capital Improvements	600,000
		Project Budget	\$600,000
		2022 Subtotal	\$940,000
2023	Project Year		
C00575	Butler Street - (William to Centre) Eng.		
		Water Capital Improvements	40,000
		Project Budget	\$40,000
C00832	Line 2 - (Conc. 4 to Four Mile Creek Road) Eng.		
		Water Capital Improvements	45,000
		Project Budget	\$45,000
C00838	Niagara Stone Road - (Line 3 to Line 4 Road)		
		Water Capital Improvements	860,000
		Project Budget	\$860,000
C00841	Townline (Queenston to South End) Eng.		
		Water Capital Improvements	15,000
		Project Budget	\$15,000

2023	Project Year		
C00842	John St. West - (Gate to Regent) Eng.		
		Water Capital Improvements	20,000
		Project Budget	\$20,000
C00848	King St. (John St. West to South) Eng.		
		Water Capital Improvements	15,000
		Project Budget	\$15,000
		2023 Subtotal	\$995,000
2024	Project Year		
C00835	Line 2 - (Conc. 4 to Four Mile Creek Road))		
		Water Capital Improvements	600,000
		Project Budget	\$600,000
C00843	Butler St. - (William to Centre Street)		
		Water Capital Improvements	125,000
		Project Budget	\$125,000
C00845	Townline Road - (Queenston to South End)		
		Water Capital Improvements	80,000
		Project Budget	\$80,000
C00846	John Street - (Gate to Regent)		
		Water Capital Improvements	200,000
		Project Budget	\$200,000
C00847	John St. West - (Regent to King) Eng.		
		Water Capital Improvements	20,000
		Project Budget	\$20,000
C00850	Cross St. (Stewart to East) Eng.		
		Water Capital Improvements	15,000
		Project Budget	\$15,000
C00851	Eastchester - (Stewart - NSR) Eng.		
		Water Capital Improvements	25,000
		Project Budget	\$25,000
C01047	King Street - (John Street West to South)		
		Water Capital Improvements	70,000
		Project Budget	\$70,000
C01051	Nasau St. (Johnson to William) Eng.		
		Water Capital Improvements	30,000
		Project Budget	\$30,000

2024		Project Year	
C01052	Hampton Crt. - (Nassau to West) Eng.	Water Capital Improvements	10,000
		Project Budget	\$10,000
		2024 Subtotal	\$1,175,000
2025		Project Year	
C00342	Queenston/NSR (Coon-NSR-Stewart) Eng.	Water Capital Improvements	40,000
		Project Budget	\$40,000
C01046	John Street West - (Regent to King Street)	Water Capital Improvements	130,000
		Project Budget	\$130,000
C01049	Cross Street - (Stewart Road to East)	Water Capital Improvements	130,000
		Project Budget	\$130,000
C01050	Eastchester Avenue - (Stewart to NSR)	Water Capital Improvements	340,000
		Project Budget	\$340,000
C01053	Niagara River Parkway - (Dumfries to Clarence) Eng.	Water Capital Improvements	20,000
		Project Budget	\$20,000
C01201	Niagara Stone Road - Line 4 to Southbrook Winery	Water Capital Improvements	350,000
		Project Budget	\$350,000
C01202	Hampton Court - Nassau Street to West Street	Water Capital Improvements	80,000
		Project Budget	\$80,000
C01204	NSR - Line 4 to Southbrook Winery Eng.	Water Capital Improvements	50,000
		Project Budget	\$50,000
		2025 Subtotal	\$1,140,000
2026		Project Year	
C00489	Palatine Pl Loop (Lansdowne-Circle)	Grants & Other	104,400
		Water Capital Improvements	11,600
		Project Budget	\$116,000

2026		Project Year	
C00490	NSR (Line 5R/A-Southbrook) Eng.	Water Capital Improvements	40,000
		Project Budget	\$40,000
C00511	FMC (East/West-Hunter) Eng.	Water Capital Improvements	50,000
		Project Budget	\$50,000
C00928	NSR (Line4-Line 5 R/A)	Water Capital Improvements	800,000
		Project Budget	\$800,000
C01203	Niagara River Parkway - Dumfries to Clarence	Water Capital Improvements	150,000
		Project Budget	\$150,000
		2026 Subtotal	\$1,156,000
2027		Project Year	
C00827	FMC (East-West - Hunter)	Water Capital Improvements	700,000
		Project Budget	\$700,000
C00829	FMC (Hunter-Wall) Eng.	Water Capital Improvements	50,000
		Project Budget	\$50,000
C00849	Warner/Jockey Club (Conc.5-East) Eng.	Water Capital Improvements	50,000
		Project Budget	\$50,000
C01048	NSR (Line 5 R/A-Southbrook)	Water Capital Improvements	550,000
		Project Budget	\$550,000
		2027 Subtotal	\$1,350,000
2028		Project Year	
C01470	Four Mile Creek Road (Hunter to Wall)	Water Capital Improvements	560,000
		Project Budget	\$560,000
C01471	Warner or Jockey Club Main - Concession 5 - East	Capital Reserve	650,000
		Project Budget	\$650,000

2028	Project Year		
C01472	Glendale Looping through ONL 40		
		Grants & Other	133,650
		Water Capital Improvements	133,650
		Project Budget	<u>\$267,300</u>
C01473	Glendale Looping from ONL 40 to York		
		DC: Water Distribution	94,770
		Water Capital Improvements	10,530
		Project Budget	<u>\$105,300</u>
C01474	Four Mile Creek Road (Wall to Lakeshore) Design		
		Water Capital Improvements	50,000
		Project Budget	<u>\$50,000</u>
C01475	Lakeshore Rd (FMCR to Cemetery) Design		
		Water Capital Improvements	30,000
		Project Budget	<u>\$30,000</u>
		2028 Subtotal	<u>\$1,662,600</u>
2029	Project Year		
C01640	Four Mile Creek Rd (Wall to Lakeshore)		
		Water Capital Improvements	400,000
		Project Budget	<u>\$400,000</u>
C01641	Lakeshore Rd (FMCR to Cemetery)		
		Water Capital Improvements	275,000
		Project Budget	<u>\$275,000</u>
C01642	Wall Rd (FMCR to End) Eng		
		Water Capital Improvements	50,000
		Project Budget	<u>\$50,000</u>
C01643	Niven & Village Rd (Bend to GVD) Eng		
		Water Capital Improvements	30,000
		Project Budget	<u>\$30,000</u>
		2029 Subtotal	<u>\$755,000</u>
		Water Grand Total	\$9,953,600
Wastewater			
2021	Project Year		
C00434	CSO Reduction Project - Old Town (Phase 4 - Dorchester N.-Wm. E.)		
		Grants & Other	45,000
		Wastewater Capital Improvements	88,800
		DC: Wastewater Sewers	16,200
		Project Budget	<u>\$150,000</u>

2021	Project Year		
C00663	Simcoe Street (Centre-Gage)	Wastewater Capital Improvements	70,000
		Project Budget	\$70,000
C00669	Old Town CSO I/I Study (Phase 5 - Mississauga Beach Area)	Grants & Other	60,000
		Wastewater Capital Improvements	90,000
		Project Budget	\$150,000
C00823	Engineering - Mississauga Street - (Johnson to Queen)	Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
C00912	Johnson Street - (Dorchester to Mississauga)	Wastewater Capital Improvements	240,000
		Project Budget	\$240,000
C00913	Simcoe Street - (John to Anne Street)	Wastewater Capital Improvements	115,000
		Project Budget	\$115,000
C00914	Gate Street - (Mary to William Street)	Wastewater Capital Improvements	75,000
		Project Budget	\$75,000
C00915	Engineering - Green Street - (Flynn to Niagara)	Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
C00916	Engineering - Wellington Street - (Picton to Queens Parade)	Wastewater Capital Improvements	5,000
		Project Budget	\$5,000
C00917	Engineering - Gate Street - (John to Mary)	Wastewater Capital Improvements	10,000
		Project Budget	\$10,000
		2021 Subtotal	\$865,000
2022	Project Year		
C00687	CSO Reduction Project - Old Town (Phase 5 - Mississauga Beach Area)	Wastewater Capital Improvements	105,000
		Grants & Other	45,000
		Project Budget	\$150,000

2022	Project Year		
C00692	Old Town (Phase 4) CSO Flow Monitoring (Post repair program)	Grants & Other	20,000
		Wastewater Capital Improvements	30,000
		Project Budget	\$50,000
C00918	Green Street - Flynn to Niagara	Wastewater Capital Improvements	240,000
		Project Budget	\$240,000
C00919	Wellington Street - (at Picton-Queens Parade)	Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
C00920	Gate Street - (John to Mary Street)	Wastewater Capital Improvements	70,000
		Project Budget	\$70,000
C00921	Engineering - Flynn Street - Rye to Charlotte	Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
C00926	Mississauga Street - (Johnson to Queen)	Wastewater Capital Improvements	120,000
		Project Budget	\$120,000
		2022 Subtotal	\$680,000
2023	Project Year		
C00911	Engineering - Gate Street - (Mary to William Street)	Wastewater Capital Improvements	8,000
		Project Budget	\$8,000
C00922	Flynn - Rye to Charlotte Street	Wastewater Capital Improvements	320,000
		Project Budget	\$320,000
C00923	Engineering - Christopher Ct. - East of Charlotte	Wastewater Capital Improvements	20,000
		Project Budget	\$20,000
C00961	Old Town (Phase 5) CSO Flow Monitoring (Post repair program)	Grants & Other	20,000
		Wastewater Capital Improvements	30,000
		Project Budget	\$50,000
C01055	Engineering Mary Street - (Dorchester to Mississauga)	Wastewater Capital Improvements	40,000
		Project Budget	\$40,000

2023	Project Year		
		2023 Subtotal	\$438,000
2024	Project Year		
C00925	Christopher Court - East of Charlotte Street		
		Wastewater Capital Improvements	65,000
		Project Budget	\$65,000
C01056	Mary Street - (Dorchester to Mississauga)		
		Wastewater Capital Improvements	240,000
		Project Budget	\$240,000
C01057	Engineering Mary Street - (Mississauga to Victoria)		
		Wastewater Capital Improvements	40,000
		Project Budget	\$40,000
C01058	Engineering Gage Street - (Mississauga to Dorchester)		
		Wastewater Capital Improvements	20,000
		Project Budget	\$20,000
		2024 Subtotal	\$365,000
2025	Project Year		
C01060	Mary Street - (Mississauga to Victoria)		
		Wastewater Capital Improvements	360,000
		Project Budget	\$360,000
C01061	Gage Street - (Mississauga to Dorchester)		
		Wastewater Capital Improvements	160,000
		Project Budget	\$160,000
C01062	Engineering - Queen Street - (Mississauga to Simcoe)		
		Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
		2025 Subtotal	\$545,000
2026	Project Year		
C01220	Construction - Queen Street (Mississauga to Simcoe Street)		
		Wastewater Capital Improvements	120,000
		Project Budget	\$120,000
C01221	King St (Prideaux to Front Street)		
		Wastewater Capital Improvements	20,000
		Project Budget	\$20,000
C01222	Gate Street (Queen to Prideaux Street)		
		Wastewater Capital Improvements	20,000
		Project Budget	\$20,000

2026	Project Year		
C01223	King Street (Queen to Johnson Street)		
		Wastewater Capital Improvements	20,000
		Project Budget	\$20,000
		2026 Subtotal	\$180,000
2027	Project Year		
C01333	King Street (Prideaux to Front Street)		
		Wastewater Capital Improvements	40,000
		Project Budget	\$40,000
C01334	Gate Street (Queen to Prideaux Street)		
		Wastewater Capital Improvements	120,000
		Project Budget	\$120,000
C01335	Gate Street (Queen to Johnson Street)		
		Wastewater Capital Improvements	120,000
		Project Budget	\$120,000
C01336	Engineering - Gate Street (William to Johnson Street)		
		Wastewater Capital Improvements	50,000
		Project Budget	\$50,000
		2027 Subtotal	\$330,000
2028	Project Year		
C01448	Gate Street - Johnson to William		
		Wastewater Capital Improvements	320,000
		Project Budget	\$320,000
C01449	Engineering - Nassau - Johnson to Mary and Hampton Court		
		Wastewater Capital Improvements	80,000
		Project Budget	\$80,000
		2028 Subtotal	\$400,000
2029	Project Year		
C01646	Nassau St (Johnson to Mary and Hampton Crt)		
		Wastewater Capital Improvements	480,000
		Project Budget	\$480,000
C01647	Butler St (Mary to Johnson) Eng		
		Wastewater Capital Improvements	30,000
		Project Budget	\$30,000
C01648	John St (Butler to Mississagua) Eng		
		Wastewater Capital Improvements	30,000
		Project Budget	\$30,000
		2029 Subtotal	\$540,000

Wastewater Grand Total \$4,343,000

Storm Water

2021	Project Year		
C00341	Engineering for Paxton Lane South End to York Road	Storm Water Management	20,000
		Project Budget	\$20,000
C00536	Engineering for Green Street - Flynn to Niagara	Storm Water Management	18,000
		DC: Storm Sewers	6,000
		Project Budget	\$24,000
C00691	Minor Storm System Improvements (CB Installations)	Storm Water Management	25,000
		Project Budget	\$25,000
C00773	Chautauqua Area - Vincent, Wilberforce, Wesley, Froebel, Shakespeare	Storm Water Management	30,000
		Project Budget	\$30,000
C01501	Queenston Storm Sewer EA Update	Storm Water Management	40,000
		Project Budget	\$40,000
C01502	Wellington St- Platoff to Castlereggh (Engineering)	Storm Water Management	20,000
		Project Budget	\$20,000
C01659	Line 1 - Homestead to Henry to FMCR	Storm Water Management	40,000
		Project Budget	\$40,000
C01660	Conc 6 - Line 1 to Line 2 Eng	DC: Storm Sewers	50,000
		Project Budget	\$50,000
C01661	Conc 6 - Line 1 to Line 2	DC: Storm Sewers	671,000
		Project Budget	\$671,000
C01662	Conc 6 (NSR to Line 2) Eng	Storm Water Management	25,000
		Project Budget	\$25,000
C01663	Line 1 Rd - Homestead to Conc 6 Eng	DC: Storm Sewers	20,000
		Project Budget	\$20,000
		2021 Subtotal	\$965,000

2022	Project Year		
C00388	Paxton Lane - South End to York Road	Storm Water Management	244,000
		Project Budget	\$244,000
C00774	Green Street - Flynn to Niagara	Storm Water Management	162,000
		DC: Storm Sewers	54,000
		Project Budget	\$216,000
C00777	Engineering for Flynn St. - Rye to Charlotte	Storm Water Management	20,000
		Project Budget	\$20,000
C00892	Minor Storm System Improvements (CB Installations)	Storm Water Management	25,000
		Project Budget	\$25,000
C01503	Wellington St- Platoff to Castleregh	Storm Water Management	100,000
		Project Budget	\$100,000
C01504	Engineering for Princess St- Maple to Highlander to Dumfries and Maple Street Stub	Storm Water Management	20,000
		Project Budget	\$20,000
C01505	Engineering for Highlander Street- Queenston to Princess to Front	Storm Water Management	20,000
		Project Budget	\$20,000
C01508	Engineering forDumfries St- Queenston to Princess to New Outlet	Storm Water Management	50,000
		Project Budget	\$50,000
C01664	Conc 6 Storm (NSR to Line 2)	Storm Water Management	200,000
		Project Budget	\$200,000
C01665	Line 1 Storm - Homestead to Conc 6	DC: Storm Sewers	166,500
		Project Budget	\$166,500
C01666	Princess St - Dumfries to Partition Eng	Storm Water Management	20,000
		Project Budget	\$20,000
		2022 Subtotal	\$1,081,500

2023	Project Year		
C00483	Engineering for Partition and Kent Street - Niagara River Parkway to Queenston Street	Storm Water Management	30,000
		Project Budget	\$30,000
C00778	Flynn Street - Rye to Charlotte	Storm Water Management	180,700
		DC: Storm Sewers	69,300
		Project Budget	\$250,000
C00779	Engineering for Wellington - Picton to Bryon	Storm Water Management	2,000
		Project Budget	\$2,000
C00924	Minor Storm System Improvements (CB Installations)	Storm Water Management	25,000
		Project Budget	\$25,000
C01506	Princess Street: Maple to Highlander to Dumfries and Maple Street Stub	Storm Water Management	100,000
		Project Budget	\$100,000
C01507	Highlander Street- Queenston to Princess to Front	Storm Water Management	40,000
		Project Budget	\$40,000
C01509	Dumfries Street- Queenston to Princess to New Outlet	Storm Water Management	250,000
		Project Budget	\$250,000
C01510	Engineering for Princess and Front St South- Dumfries to Partition to Kent to Clarence to York	Storm Water Management	50,000
		Project Budget	\$50,000
C01667	Princess St - Dumfries to Partition	Storm Water Management	100,000
		Project Budget	\$100,000
		2023 Subtotal	\$847,000
2024	Project Year		
C00535	Partition and Kent Streets - Niagara River Parkway to Queenston Street	Storm Water Management	400,000
		Project Budget	\$400,000
C00899	Wellington Street - Picton to Byron	Storm Water Management	25,000
		Project Budget	\$25,000

2024		Project Year	
C00929	Engineering for Walnut Street - Queenston St. to Princess	Storm Water Management	10,000
		Project Budget	\$10,000
C00930	Engineering for Princess Street - Maple to Walnut to North Dead End	Storm Water Management	30,000
		Project Budget	\$30,000
C00931	Engineering for Gage Street - Mississagua St. to Dorchester	Storm Water Management	30,000
		Project Budget	\$30,000
C01059	Minor Storm System Improvements (CB Installations)	Storm Water Management	25,000
		Project Budget	\$25,000
C01511	Princess and Front St South- Dumfries to Partition to Kent to Clarence to York	Storm Water Management	100,000
		Project Budget	\$100,000
C01668	Kent St - Front to Queenston to NRP Eng	Storm Water Management	20,000
		Project Budget	\$20,000
		2024 Subtotal	\$640,000
2025		Project Year	
C00933	Engineering for Clarence Street - Queenston Street to Niagara River Parkway	Storm Water Management	30,000
		Project Budget	\$30,000
C01063	Walnut Street - Queenston to Princess	Storm Water Management	65,000
		Project Budget	\$65,000
C01064	Princess Street - Maple to Walnut to North Dead End	Storm Water Management	100,000
		Project Budget	\$100,000
C01065	Gage Street - Mississagua to Dorchester	Storm Water Management	190,000
		Project Budget	\$190,000
C01066	Engineering for Regent Street - Centre to Wm. To Mary to John to Anne	Storm Water Management	30,000
		Project Budget	\$30,000

2025	Project Year		
C01067	Minor Storm System Improvements (CB Installations)	Storm Water Management	25,000
		Project Budget	\$25,000
C01499	Engineering for Anne St- Gate to Simcoe to Mississauga	Storm Water Management	20,000
		Project Budget	\$20,000
C01669	Kent St Storm - Front to Queenston to NRP	Storm Water Management	100,000
		Project Budget	\$100,000
C01671	Front St South - Kent to Clarence Eng	Storm Water Management	20,000
		Project Budget	\$20,000
		2025 Subtotal	\$580,000
2026	Project Year		
C00898	Clarence Street - Queenston Street to Niagara River Parkway	Storm Water Management	200,000
		Project Budget	\$200,000
C01216	Regent Street - Centre to William to Mary to John To Anne	Storm Water Management	380,000
		Project Budget	\$380,000
C01217	Minor Storm Sewer Improvements (Catch Basin Installations)	Storm Water Management	25,000
		Project Budget	\$25,000
C01218	Engineering - King Street - William to Mary Street	Storm Water Management	20,000
		Project Budget	\$20,000
C01219	Engineering - King Street - William to Centre to Gage to Johnson	Storm Water Management	60,000
		Project Budget	\$60,000
C01497	Anne St- Regent to Victoria (0.5) to Gate	Storm Water Management	100,000
		Project Budget	\$100,000
C01500	Anne St- Gate to Simcoe to Mississauga	Storm Water Management	150,000
		Project Budget	\$150,000

2026		Project Year	
C01672	Front St South Storm - Kent to Clarence		
	Storm Water Management		100,000
		Project Budget	\$100,000
		2026 Subtotal	\$1,035,000
2027		Project Year	
C01332	Minor Storm Sewer Improvements (Catch Basin Installations)		
	Storm Water Management		25,000
		Project Budget	\$25,000
C01513	King St- Mary to William to Centre to Gage to Johnston		
	Storm Water Management		150,000
		Project Budget	\$150,000
C01515	Engineering/Design for Butler St- Mary to William		
	Storm Water Management		20,000
		Project Budget	\$20,000
C01516	Engineering/Design for Butler St- Queen to Johnson to South Dead End		
	Storm Water Management		20,000
		Project Budget	\$20,000
		2027 Subtotal	\$215,000
2028		Project Year	
C01517	Butler Street- Mary to William		
	Storm Water Management		75,000
		Project Budget	\$75,000
C01518	Butler St- Queen to Johnson to South Dead End		
	Storm Water Management		75,000
		Project Budget	\$75,000
C01519	Minor Storm System Improvements (CB Installations)		
	Storm Water Management		25,000
		Project Budget	\$25,000
		2028 Subtotal	\$175,000
		Storm Water Grand Total	\$5,538,500

Street Lighting

2021		Project Year	
C01362	LED Post-Top Conversion Program		
	Street Lighting		27,000
		Project Budget	\$27,000
		2021 Subtotal	\$27,000

2022	Project Year		
C01232	LED Post-Top Conversion Program		
	Street Lighting	27,000	
		Project Budget	\$27,000
		2022 Subtotal	\$27,000
2023	Project Year		
C01363	LED Post-Top Conversion Program		
	Street Lighting	27,000	
		Project Budget	\$27,000
		2023 Subtotal	\$27,000
2024	Project Year		
C01233	LED Post-Top Conversion Program		
	Street Lighting	27,000	
		Project Budget	\$27,000
		2024 Subtotal	\$27,000
2025	Project Year		
C01649	LED Post-Top Conversion Program		
	Street Lighting	27,000	
		Project Budget	\$27,000
		2025 Subtotal	\$27,000
2026	Project Year		
C01650	LED Post-Top Conversion Program		
	Street Lighting	27,000	
		Project Budget	\$27,000
		2026 Subtotal	\$27,000
2027	Project Year		
C01651	LED Post-Top Conversion Program		
	Street Lighting	27,000	
		Project Budget	\$27,000
		2027 Subtotal	\$27,000
2028	Project Year		
C01652	LED Post-Top Conversion Program		
	Street Lighting	27,000	
		Project Budget	\$27,000
		2028 Subtotal	\$27,000

2029	Project Year		
C01653	LED Post-Top Conversion Program		
	Street Lighting		27,000
		Project Budget	<u>\$27,000</u>
		2029 Subtotal	<u>\$27,000</u>
	Street Lighting Grand Total		<u>\$243,000</u>
	Town Wide Grand Total 10 Year Capital		\$69,926,750

Changes Per Motions made at December 16th, 2019 Special Council Meeting:

Net change- removed C01760 Simcoe Park (\$110k) and added C01867 New Town Website \$100k	<u>(\$10,000)</u>
TOWN WIDE GRAND TOTAL REVISED	<u>\$69,916,750</u>

Appendix F: Reserve Continuity Schedules

All Reserves

Reserve	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Bridges & Culverts												
Opening Balance	75,146	(5,691)	(5,691)	(5,691)	(5,691)	(5,691)	(5,691)	(5,691)	(5,691)	(5,691)	(5,691)	(5,691)
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	(80,837)	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(80,837)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	(5,691)	(5,691)	(5,691)	(5,691)	(5,691)	(5,691)	(5,691)	(5,691)	(5,691)	(5,691)	(5,691)	(5,691)
Building Permit Surplus												
Opening Balance	1,480,477	1,128,218	1,013,218	1,063,218	712,033	762,033	812,033	846,712	896,712	946,712	996,712	1,046,712
Revenue												
Transfer From Operating	135,825	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	135,825	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	0
Expense												
Transfer to Capital	(30,000)	(15,000)	0	0	0	0	(15,000)	0	0	0	0	0
Transfer to Operating	(458,084)	(350,000)	(200,000)	(601,185)	(200,000)	(200,000)	(200,321)	(200,000)	(200,000)	(200,000)	(200,000)	0
	(488,084)	(365,000)	(200,000)	(601,185)	(200,000)	(200,000)	(215,321)	(200,000)	(200,000)	(200,000)	(200,000)	0
Projected Ending Balance	1,128,218	1,013,218	1,063,218	712,033	762,033	812,033	846,712	896,712	946,712	996,712	1,046,712	1,046,712

Reserve	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Building Services Equipment												
Opening Balance	33,643	42,643	51,643	60,643	34,643	8,643	14,643	20,643	26,643	(7,357)	(1,357)	4,643
Revenue												
Transfer From Operating	9,000	9,000	9,000	9,000	9,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	9,000	9,000	9,000	9,000	9,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Expense												
Transfer to Capital	0	0	0	(35,000)	(35,000)	0	0	0	(40,000)	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	(35,000)	(35,000)	0	0	0	(40,000)	0	0	0
Projected Ending Balance	42,643	51,643	60,643	34,643	8,643	14,643	20,643	26,643	(7,357)	(1,357)	4,643	10,643
By-Law Vehicle & Equipment												
Opening Balance	26,096	32,096	38,096	9,096	15,096	21,096	27,096	33,096	39,096	45,096	11,096	17,096
Revenue												
Transfer From Operating	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Expense												
Transfer to Capital	0	0	(35,000)	0	0	0	0	0	0	(40,000)	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	(35,000)	0	0	0	0	0	0	(40,000)	0	0
Projected Ending Balance	32,096	38,096	9,096	15,096	21,096	27,096	33,096	39,096	45,096	11,096	17,096	23,096

Reserve	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Capital Reserve												
Opening Balance	2,571,414	177,163	1,326	(4,015,005)	(3,829,578)	(3,572,655)	(2,888,992)	(3,697,032)	(2,883,272)	(2,849,149)	(1,286,389)	672,611
Revenue												
Transfer From Operating	2,020,000	2,165,000	2,220,000	2,320,000	2,420,000	2,520,000	2,620,000	2,720,000	2,820,000	2,920,000	3,020,000	3,120,000
Transfer From Capital	190,105	0	0	0	0	0	0	0	0	0	0	0
	2,210,105	2,165,000	2,220,000	2,320,000	2,420,000	2,520,000	2,620,000	2,720,000	2,820,000	2,920,000	3,020,000	3,120,000
Expense												
Transfer to Capital	(4,354,356)	(2,340,837)	(6,236,331)	(2,134,573)	(2,163,077)	(1,836,337)	(3,428,040)	(1,906,240)	(2,785,877)	(1,357,240)	(1,061,000)	(825,500)
Transfer to Operating	(250,000)	0	0	0	0	0	0	0	0	0	0	0
	(4,604,356)	(2,340,837)	(6,236,331)	(2,134,573)	(2,163,077)	(1,836,337)	(3,428,040)	(1,906,240)	(2,785,877)	(1,357,240)	(1,061,000)	(825,500)
Projected Ending Balance	177,163	1,326	(4,015,005)	(3,829,578)	(3,572,655)	(2,888,992)	(3,697,032)	(2,883,272)	(2,849,149)	(1,286,389)	672,611	2,967,111
Capital Variance												
Opening Balance	53,117	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	(53,117)	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(53,117)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	0	0	0	0	0	0	0	0	0	0	0	0

Adjustment to Capital Reserve per motions at December 16th, 2019 Special Council Meeting:

Reduction in "Transfer to Capital"	<u>(\$10,000)</u>
Projected Ending Balance Revised (2021 Capital Reserve)	<u>(4,005,005)</u>

Reserve	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Cash-in-Lieu of Parking												
Opening Balance	356,618	326,064	326,064	326,064	326,064	326,064	326,064	326,064	326,064	326,064	326,064	326,064
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	(30,554)	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(30,554)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	326,064	326,064	326,064	326,064	326,064	326,064	326,064	326,064	326,064	326,064	326,064	326,064
Community Centre												
Opening Balance	7,654	7,654	7,654	7,654	7,654	7,654	7,654	7,654	7,654	7,654	7,654	7,654
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	7,654	7,654	7,654	7,654	7,654	7,654	7,654	7,654	7,654	7,654	7,654	7,654

Reserve	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Contingency												
Opening Balance	325,786	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(325,786)	0	0	0	0	0	0	0	0	0	0	0
	(325,786)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	0	0	0	0	0	0	0	0	0	0	0	0
Corporate Studies												
Opening Balance	277,109	193,609	(4,891)	11,609	(71,891)	(55,391)	(38,891)	(22,391)	(5,891)	10,609	27,109	43,609
Revenue												
Transfer From Operating	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(100,000)	(215,000)	0	(100,000)	0	0	0	0	0	0	0	0
	(100,000)	(215,000)	0	(100,000)	0	0	0	0	0	0	0	0
Projected Ending Balance	193,609	(4,891)	11,609	(71,891)	(55,391)	(38,891)	(22,391)	(5,891)	10,609	27,109	43,609	43,609

Reserve	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
DC: Development Related Studies												
Opening Balance	481,797	374,739	422,739	471,739	521,739	576,739	631,739	686,739	741,739	796,739	851,739	906,739
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	65,942	48,000	49,000	50,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	0
Investment Income	0	0	0	0	0	0	0	0	0	0	0	0
	65,942	48,000	49,000	50,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(173,000)	0	0	0	0	0	0	0	0	0	0	0
	(173,000)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	374,739	422,739	471,739	521,739	576,739	631,739	686,739	741,739	796,739	851,739	906,739	906,739
DC: Fire Facilities												
Opening Balance	221,211	29,849	304,849	586,849	875,849	1,194,849	1,513,849	1,832,849	2,151,849	2,470,849	2,789,849	3,108,849
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	130,800	275,000	282,000	289,000	319,000	319,000	319,000	319,000	319,000	319,000	319,000	0
Investment Income	0	0	0	0	0	0	0	0	0	0	0	0
	130,800	275,000	282,000	289,000	319,000	319,000	319,000	319,000	319,000	319,000	319,000	0
Expense												
Transfer to Capital	(322,161)	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(322,161)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	29,849	304,849	586,849	875,849	1,194,849	1,513,849	1,832,849	2,151,849	2,470,849	2,789,849	3,108,849	3,108,849

Reserve	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
DC: Library Facilities & Materials												
Opening Balance	210,374	163,391	168,991	176,591	163,691	108,691	124,091	110,891	132,091	156,191	182,291	210,391
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	12,417	56,000	58,000	60,000	62,000	64,000	66,000	68,000	70,000	72,000	74,000	0
Investment Income	0	0	0	0	0	0	0	0	0	0	0	0
	12,417	56,000	58,000	60,000	62,000	64,000	66,000	68,000	70,000	72,000	74,000	0
Expense												
Transfer to Capital	(45,000)	(36,000)	(36,000)	(58,500)	(102,600)	(34,200)	(64,800)	(32,400)	(31,500)	(31,500)	(31,500)	(31,500)
Transfer to Operating	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	0
	(59,400)	(50,400)	(50,400)	(72,900)	(117,000)	(48,600)	(79,200)	(46,800)	(45,900)	(45,900)	(45,900)	(31,500)
Projected Ending Balance	163,391	168,991	176,591	163,691	108,691	124,091	110,891	132,091	156,191	182,291	210,391	178,891
DC: Parkland & Recreation												
Opening Balance	1,359,331	1,438,264	850,264	733,764	753,764	653,989	722,989	723,989	792,989	861,989	930,989	985,589
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	289,033	57,000	58,500	60,000	69,000	69,000	69,000	69,000	69,000	69,000	69,000	0
Investment Income	0	0	0	0	0	0	0	0	0	0	0	0
	289,033	57,000	58,500	60,000	69,000	69,000	69,000	69,000	69,000	69,000	69,000	0
Expense												
Transfer to Capital	(210,100)	(645,000)	(175,000)	(40,000)	(154,375)	0	(68,000)	0	0	0	0	0
Transfer to Operating	0	0	0	0	(14,400)	0	0	0	0	0	(14,400)	0
	(210,100)	(645,000)	(175,000)	(40,000)	(168,775)	0	(68,000)	0	0	0	(14,400)	0
Projected Ending Balance	1,438,264	850,264	733,764	753,764	653,989	722,989	723,989	792,989	861,989	930,989	985,589	985,589

Reserve	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
DC: Roads, Sidewalks & Lights												
Opening Balance	4,592,656	3,951,021	3,925,476	3,014,711	2,009,786	2,726,506	3,380,356	4,022,506	4,398,956	4,828,356	5,482,206	6,136,056
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	336,639	712,455	730,160	748,475	832,720	653,850	653,850	653,850	653,850	653,850	653,850	0
Investment Income	0	0	0	0	0	0	0	0	0	0	0	0
	336,639	712,455	730,160	748,475	832,720	653,850	653,850	653,850	653,850	653,850	653,850	0
Expense												
Transfer to Capital	(978,274)	(738,000)	(1,640,925)	(1,753,400)	(116,000)	0	(11,700)	(277,400)	(224,450)	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(978,274)	(738,000)	(1,640,925)	(1,753,400)	(116,000)	0	(11,700)	(277,400)	(224,450)	0	0	0
Projected Ending Balance	3,951,021	3,925,476	3,014,711	2,009,786	2,726,506	3,380,356	4,022,506	4,398,956	4,828,356	5,482,206	6,136,056	6,136,056
DC: St. Davids Area Specific Sewer												
Opening Balance	696,629	618,321	541,597	466,444	392,886	320,922	250,531	181,760	181,760	181,760	181,760	181,760
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	0	0	0	0	0	0	0	0	0	0	0	0
Investment Income	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(78,308)	(76,724)	(75,153)	(73,558)	(71,964)	(70,391)	(68,771)	0	0	0	0	0
	(78,308)	(76,724)	(75,153)	(73,558)	(71,964)	(70,391)	(68,771)	0	0	0	0	0
Projected Ending Balance	618,321	541,597	466,444	392,886	320,922	250,531	181,760	181,760	181,760	181,760	181,760	181,760

Reserve	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
DC: Storm Sewers												
Opening Balance	2,303,836	2,319,715	2,419,715	1,772,715	1,652,215	1,682,915	1,782,915	1,882,915	1,982,915	2,082,915	2,182,915	2,282,915
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	108,879	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	0
Investment Income	0	0	0	0	0	0	0	0	0	0	0	0
	108,879	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	0
Expense												
Transfer to Capital	(93,000)	0	(747,000)	(220,500)	(69,300)	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(93,000)	0	(747,000)	(220,500)	(69,300)	0	0	0	0	0	0	0
Projected Ending Balance	2,319,715	2,419,715	1,772,715	1,652,215	1,682,915	1,782,915	1,882,915	1,982,915	2,082,915	2,182,915	2,282,915	2,282,915
DC: Wastewater Sewers												
Opening Balance	396,129	332,152	379,311	411,270	460,429	517,588	562,747	607,906	653,065	698,224	743,383	788,542
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	20,531	49,000	50,000	51,000	59,000	47,000	47,000	47,000	47,000	47,000	47,000	0
Investment Income	0	0	0	0	0	0	0	0	0	0	0	0
	20,531	49,000	50,000	51,000	59,000	47,000	47,000	47,000	47,000	47,000	47,000	0
Expense												
Transfer to Capital	(82,667)	0	(16,200)	0	0	0	0	0	0	0	0	0
Transfer to Operating	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	0
	(84,508)	(1,841)	(18,041)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	0
Projected Ending Balance	332,152	379,311	411,270	460,429	517,588	562,747	607,906	653,065	698,224	743,383	788,542	788,542

Reserve	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
DC: Water Distribution												
Opening Balance	(435,752)	(467,065)	(1,350,565)	(1,300,565)	(1,248,565)	(1,194,565)	(1,138,565)	(1,080,565)	(1,020,565)	(958,565)	(989,335)	(923,335)
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	21,894	48,000	50,000	52,000	54,000	56,000	58,000	60,000	62,000	64,000	66,000	0
Investment Income	0	0	0	0	0	0	0	0	0	0	0	0
	21,894	48,000	50,000	52,000	54,000	56,000	58,000	60,000	62,000	64,000	66,000	0
Expense												
Transfer to Capital	(53,207)	(931,500)	0	0	0	0	0	0	0	(94,770)	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(53,207)	(931,500)	0	0	0	0	0	0	0	(94,770)	0	0
Projected Ending Balance	(467,065)	(1,350,565)	(1,300,565)	(1,248,565)	(1,194,565)	(1,138,565)	(1,080,565)	(1,020,565)	(958,565)	(989,335)	(923,335)	(923,335)
Dock Area Improvements												
Opening Balance	258,220	0	5,000	105,000	205,000	205,000	205,000	205,000	205,000	205,000	205,000	205,000
Revenue												
Transfer From Operating	100,000	100,000	100,000	100,000	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	100,000	100,000	100,000	100,000	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	(291,998)	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(66,222)	(95,000)	0	0	0	0	0	0	0	0	0	0
	(358,220)	(95,000)	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	0	5,000	105,000	205,000	205,000	205,000	205,000	205,000	205,000	205,000	205,000	205,000

Reserve	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Elections												
Opening Balance	(3,941)	16,059	36,059	56,059	(3,941)	16,059	36,059	56,059	(3,941)	16,059	36,059	56,059
Revenue												
Transfer From Operating	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	(80,000)	0	0	0	(80,000)	0	0	0	0
	0	0	0	(80,000)	0	0	0	(80,000)	0	0	0	0
Projected Ending Balance	16,059	36,059	56,059	(3,941)	16,059	36,059	56,059	(3,941)	16,059	36,059	56,059	56,059
Fleet Replacement												
Opening Balance	359,115	(2,433)	4,188	(282,591)	(799,370)	(1,081,149)	(1,260,149)	(1,824,149)	(2,483,149)	(2,958,149)	(3,402,149)	(3,877,149)
Revenue												
Transfer From Operating	328,670	331,621	337,221	337,221	337,221	320,000	320,000	320,000	320,000	320,000	320,000	0
Transfer From Capital	50,038	0	0	0	0	0	0	0	0	0	0	0
	378,708	331,621	337,221	337,221	337,221	320,000	320,000	320,000	320,000	320,000	320,000	0
Expense												
Transfer to Capital	(740,256)	(325,000)	(624,000)	(854,000)	(619,000)	(499,000)	(884,000)	(979,000)	(795,000)	(764,000)	(795,000)	(590,000)
	(740,256)	(325,000)	(624,000)	(854,000)	(619,000)	(499,000)	(884,000)	(979,000)	(795,000)	(764,000)	(795,000)	(590,000)
Projected Ending Balance	(2,433)	4,188	(282,591)	(799,370)	(1,081,149)	(1,260,149)	(1,824,149)	(2,483,149)	(2,958,149)	(3,402,149)	(3,877,149)	(4,467,149)

Reserve	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Grants & Other												
Opening Balance	(13,411)	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	597,450	178,000	2,305,000	65,000	20,000	0	0	104,400	0	133,650	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	597,450	178,000	2,305,000	65,000	20,000	0	0	104,400	0	133,650	0	0
Expense												
Transfer to Capital	(584,039)	(178,000)	(2,305,000)	(65,000)	(20,000)	0	0	(104,400)	0	(133,650)	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(584,039)	(178,000)	(2,305,000)	(65,000)	(20,000)	0	0	(104,400)	0	(133,650)	0	0
Projected Ending Balance	0	0	0	0	0	0	0	0	0	0	0	0
Irrigation												
Opening Balance	416,680	324,645	382,855	436,080	487,525	538,970	590,415	641,860	693,305	744,750	796,195	847,640
Revenue												
Transfer From Operating	7,965	58,210	53,225	51,445	51,445	51,445	51,445	51,445	51,445	51,445	51,445	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	7,965	58,210	53,225	51,445	51,445	51,445	51,445	51,445	51,445	51,445	51,445	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(100,000)	0	0	0	0	0	0	0	0	0	0	0
	(100,000)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	324,645	382,855	436,080	487,525	538,970	590,415	641,860	693,305	744,750	796,195	847,640	847,640

Reserve	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Main Street Revitalization												
Opening Balance	0	53,137	53,137	53,137	53,137	53,137	53,137	53,137	53,137	53,137	53,137	53,137
Revenue												
Transfer From Operating	53,137	0	0	0	0	0	0	0	0	0	0	0
	53,137	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	53,137	53,137	53,137	53,137	53,137	53,137	53,137	53,137	53,137	53,137	53,137	53,137

OMB Appeals												
Opening Balance	155,731	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(155,731)	0	0	0	0	0	0	0	0	0	0	0
	(155,731)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	0	0	0	0	0	0	0	0	0	0	0	0

Reserve	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Ontario Disabilities Act												
Opening Balance	116,875	41,375	56,375	71,375	86,375	86,375	101,375	116,375	131,375	131,375	146,375	166,375
Revenue												
Transfer From Operating	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	0
Expense												
Transfer to Capital	(95,500)	(5,000)	(5,000)	(5,000)	(20,000)	(5,000)	(5,000)	(5,000)	(20,000)	(5,000)	0	(5,000)
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(95,500)	(5,000)	(5,000)	(5,000)	(20,000)	(5,000)	(5,000)	(5,000)	(20,000)	(5,000)	0	(5,000)
Projected Ending Balance	41,375	56,375	71,375	86,375	86,375	101,375	116,375	131,375	131,375	146,375	166,375	161,375
Park Dedication												
Opening Balance	327,249	241,071	86,071	124,071	135,071	(35,554)	(25,554)	(99,554)	50,446	100,446	250,446	400,446
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	308,151	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	0
Investment Income	8,213	0	0	0	0	0	0	0	0	0	0	0
	316,364	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	0
Expense												
Transfer to Capital	(402,543)	(305,000)	(112,000)	(139,000)	(320,625)	(140,000)	(224,000)	0	(100,000)	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(402,543)	(305,000)	(112,000)	(139,000)	(320,625)	(140,000)	(224,000)	0	(100,000)	0	0	0
Projected Ending Balance	241,071	86,071	124,071	135,071	(35,554)	(25,554)	(99,554)	50,446	100,446	250,446	400,446	400,446

Reserve	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Parking Revenue												
Opening Balance	1,169,927	820,572	(66,323)	126,182	209,987	284,987	324,987	399,987	(175,013)	(100,013)	(25,013)	24,987
Revenue												
Transfer From Operating	1,425,000	1,665,000	1,665,000	1,665,000	1,665,000	1,665,000	1,665,000	1,665,000	1,665,000	1,665,000	1,665,000	1,665,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Investment Income	0	0	0	0	0	0	0	0	0	0	0	0
	1,425,000	1,665,000	1,665,000	1,665,000	1,665,000	1,665,000	1,665,000	1,665,000	1,665,000	1,665,000	1,665,000	1,665,000
Expense												
Transfer to Capital	(264,845)	(465,000)	(40,000)	0	0	(35,000)	0	(650,000)	0	0	(25,000)	(55,000)
Transfer to Operating	(1,509,510)	(2,086,895)	(1,432,495)	(1,581,195)	(1,590,000)	(1,590,000)	(1,590,000)	(1,590,000)	(1,590,000)	(1,590,000)	(1,590,000)	(290,000)
	(1,774,355)	(2,551,895)	(1,472,495)	(1,581,195)	(1,590,000)	(1,625,000)	(1,590,000)	(2,240,000)	(1,590,000)	(1,590,000)	(1,615,000)	(345,000)
Projected Ending Balance	820,572	(66,323)	126,182	209,987	284,987	324,987	399,987	(175,013)	(100,013)	(25,013)	24,987	1,344,987
Provincial Modernization Grant												
Opening Balance	0	725,000	459,000	459,000	459,000	459,000	459,000	459,000	459,000	459,000	459,000	459,000
Revenue												
Transfer From Operating	725,000	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	725,000	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	(266,000)	0	0	0	0	0	0	0	0	0	0
	0	(266,000)	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	725,000	459,000	459,000	459,000	459,000	459,000	459,000	459,000	459,000	459,000	459,000	459,000

Reserve	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Recreation Enhancement Fund												
Opening Balance	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611
Sidewalk Improvements												
Opening Balance	(8,118)	(15,444)	(15,444)	(15,444)	(15,444)	(15,444)	(15,444)	(15,444)	(15,444)	(15,444)	(15,444)	(15,444)
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	(7,326)	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(7,326)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	(15,444)	(15,444)	(15,444)	(15,444)	(15,444)	(15,444)	(15,444)	(15,444)	(15,444)	(15,444)	(15,444)	(15,444)

Reserve	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Storm Water Management												
Opening Balance	0	(132,817)	(240,917)	(119,317)	(640,717)	(1,068,417)	(1,358,417)	(1,588,417)	(2,273,417)	(2,138,417)	(1,963,417)	(1,613,417)
Revenue												
Transfer From Operating	337,500	336,900	339,600	339,600	350,000	350,000	350,000	350,000	350,000	350,000	350,000	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	337,500	336,900	339,600	339,600	350,000	350,000	350,000	350,000	350,000	350,000	350,000	0
Expense												
Transfer to Capital	(470,317)	(445,000)	(218,000)	(861,000)	(777,700)	(640,000)	(580,000)	(1,035,000)	(215,000)	(175,000)	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(470,317)	(445,000)	(218,000)	(861,000)	(777,700)	(640,000)	(580,000)	(1,035,000)	(215,000)	(175,000)	0	0
Projected Ending Balance	(132,817)	(240,917)	(119,317)	(640,717)	(1,068,417)	(1,358,417)	(1,588,417)	(2,273,417)	(2,138,417)	(1,963,417)	(1,613,417)	(1,613,417)
Street Lighting												
Opening Balance	33,619	33,619	15,619	15,619	15,619	15,619	15,619	15,619	(3,381)	(3,381)	(3,381)	(3,381)
Revenue												
Transfer From Operating	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	0
Expense												
Transfer to Capital	(27,000)	(45,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	0
Transfer to Operating	0	0	0	0	0	0	0	(19,000)	0	0	0	0
	(27,000)	(45,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(46,000)	(27,000)	(27,000)	(27,000)	0
Projected Ending Balance	33,619	15,619	15,619	15,619	15,619	15,619	15,619	(3,381)	(3,381)	(3,381)	(3,381)	(3,381)

Reserve	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Training & Development												
Opening Balance	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857
Wastewater Capital Improvements												
Opening Balance	2,355,059	1,284,714	1,824,714	1,880,914	2,065,914	2,447,914	2,882,914	3,137,914	3,757,914	4,227,914	4,627,914	4,887,914
Revenue												
Transfer From Operating	534,262	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	534,262	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	0
Expense												
Transfer to Capital	(1,592,107)	(260,000)	(743,800)	(615,000)	(418,000)	(365,000)	(545,000)	(180,000)	(330,000)	(400,000)	(540,000)	0
Transfer to Operating	(12,500)	0	0	0	0	0	0	0	0	0	0	0
	(1,604,607)	(260,000)	(743,800)	(615,000)	(418,000)	(365,000)	(545,000)	(180,000)	(330,000)	(400,000)	(540,000)	0
Projected Ending Balance	1,284,714	1,824,714	1,880,914	2,065,914	2,447,914	2,882,914	3,137,914	3,757,914	4,227,914	4,627,914	4,887,914	4,887,914

Reserve	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Wastewater Rate Stabilization												
Opening Balance	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428
Water Capital Improvements												
Opening Balance	4,421,851	4,541,537	4,726,097	6,545,050	8,166,338	9,771,338	11,196,338	12,656,338	14,204,738	15,454,738	17,270,558	19,115,558
Revenue												
Transfer From Operating	1,886,534	2,336,560	2,598,953	2,561,288	2,600,000	2,600,000	2,600,000	2,600,000	2,600,000	2,600,000	2,600,000	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	1,886,534	2,336,560	2,598,953	2,561,288	2,600,000	2,600,000	2,600,000	2,600,000	2,600,000	2,600,000	2,600,000	0
Expense												
Transfer to Capital	(1,704,348)	(2,152,000)	(780,000)	(940,000)	(995,000)	(1,175,000)	(1,140,000)	(1,051,600)	(1,350,000)	(784,180)	(755,000)	0
Transfer to Operating	(62,500)	0	0	0	0	0	0	0	0	0	0	0
	(1,766,848)	(2,152,000)	(780,000)	(940,000)	(995,000)	(1,175,000)	(1,140,000)	(1,051,600)	(1,350,000)	(784,180)	(755,000)	0
Projected Ending Balance	4,541,537	4,726,097	6,545,050	8,166,338	9,771,338	11,196,338	12,656,338	14,204,738	15,454,738	17,270,558	19,115,558	19,115,558

Reserve	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Water Rate Stabilization												
Opening Balance	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486
Winter Maintenance												
Opening Balance	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192

Reserve	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Working Funds												
Opening Balance	50,000	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(50,000)	0	0	0	0	0	0	0	0	0	0	0
	(50,000)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	0	0	0	0	0	0	0	0	0	0	0	0

Capital Project Tracking Sheet - Changes to 2020 Capital Program

Capital Projects Deferred, Cancelled, etc.

Departments	Project ID	Project Description	Amount	Original Funding Source	Year Deferred to	Explanation	Implications
Fire & Emergency	C00715	Pumper 3 Replacement	730,000.00	Capital Reserve	2021	Original budget \$750,000 - only earmarked \$20,000 for 2020 to initiate project, balance deferred to 2021	None
Roads	C01210	Mississauga Street Culvert (Johnson - Gage)	561,000.00	Capital Reserve	2021	Original budget \$561,000 where \$29,783 is funded by Capital Levy and \$531,217 by Federal Gas Tax - Deferred whole project to 2021 and repurposed FGT funding to 2020 projects initially funded by Capital Levy	The Capital Levy will have to fund C01210 for \$531,217 considering Gas Tax funds are assumed fully utilized in that year, increasing the burden further on the capital reserve and creating an even larger gap to be addressed in years to come
Roads	C00450	Speed Limit Sign Installation Program	20,000.00	Capital Reserve	TBD	Historically underutilized	Budget smaller amounts going forward
Parks and Recreation	C01308	Community Centre Table Replacement	15,000.00	Capital Reserve	2021	Defer total amount	N/A
Parks and Recreation	C01600	Courthouse Elevator Cab Refurbishment	15,000.00	Capital Reserve	2021	Defer total amount	N/A
Parks and Recreation	C01755	Shrub bed replacement - various facilities	7,000.00	Capital Reserve	2021	Defer total amount	N/A
Parks and Recreation	C01605	Pumphouse - Paint Exterior, Windows, Soffits	35,000.00	Capital Reserve	2021	Defer total amount	N/A
Parks and Recreation	C01228	St. Davids Pool Construction*	300,000.00	Capital Reserve	2021	Funding largely dependent on Grant and Fundraising	Reevaluate when status of grant known. Increased fundraising efforts may be required. Placeholder left in budget to demonstrate commitment to project.
Corporate Services	C00857	Purchase Aerial Imagery from Region/Province	5,000.00	Capital Reserve	N/A	Cancelled - do not need; new budget in 2019	N/A
Transit	C01244	Electronic Fare Boxes	10,000.00	Capital Reserve	2021	Defer Total Amount	N/A
Transit	C01245	Benches, Shelters, Garbage Can	15,000.00	Capital Reserve	2021	Defer Total Amount	N/A
Transit	C00937	Railings @ Fort George/Court House	5,000.00	Capital Reserve	2021	Defer Total Amount	N/A
Transit	C01239	Bus Stop Scheduling Signs	5,500.00	Capital Reserve	2021	Defer Total Amount	N/A
Transit	C01131	Transit Replacement Bike Rack	5,000.00	Capital Reserve	2021	Defer Total Amount	N/A
Transit	C01240	POS System for Fare Cards	12,000.00	Capital Reserve	2021	Defer Total Amount	N/A
Transit	C01241	Benches, Shelters, Garbage Can	15,000.00	Capital Reserve	2021	Defer Total Amount	N/A
Transit	C01243	Benches, Shelters, Garbage Can	15,000.00	Capital Reserve	2021	Defer Total Amount	N/A
Total Projects Deferred			1,770,500.00				

Capital Projects - Change in Funding

Departments	Project ID	Project Description	Amount	Original Funding Source	Changed To	Explanation	Implications
Roads	C00350	Four Mile Creek Road (Hunter Road to Wall Road) – Road Resurfacing	32,000.00	Capital Reserve	Federal Gas Tax		
Roads	C00494	Concession 6 Road (Niagara Stone Road to Line 2 Road) – Road Reconstruction	144,000.00	Capital Reserve	Federal Gas Tax	Deferring C01210 and changing funding source to Federal Gas Tax	N/A
Roads	C00721	Concession 6 Road (Niagara Stone Road to Line 2 Road) – Culvert Improvements	121,000.00	Capital Reserve	Federal Gas Tax		
Roads	C00877	Henegan Road and Walker Road – Road Resurfacing	130,000.00	Capital Reserve	Federal Gas Tax		
Roads	C01815	C01815 – Homestead Drive and Frontier Drive – Road Resurfacing	106,000.00	Capital Reserve	Federal Gas Tax		
Fleet	C00311	Mini Van Montana (replaces 233)	30,000	Fleet	Capital Reserve	Not enough funds in Fleet Reserve	More pressure on Capital Reserve. Will need to explore solutions for Fleet Reserve.
Fleet	C00386	3/4 Ton 4x4 (replaces P518)	50,000	Fleet	Capital Reserve		
Fleet	C00556	2020 Miscellaneous Equipment	9,000	Fleet	Capital Reserve		
Fleet	C00654	1-Ton Dump Truck replaces W242	52,000	Fleet	Capital Reserve		
Fleet	C00694	1/2 Ton Pick-up (replaces W247)	35,000	Fleet	Capital Reserve		
Fleet	C01268	Mower (replaces P574)	45,000	Fleet	Capital Reserve		
Total Funding Sources Changed			754,000.00				

(Revenues)/Expenses

Total Budget								
Revenue Changes - Summary by Category	2020		2019		2018		2017	
	Proposed	Change	Approved	Projected	Budget	Actual	Budget	Actual
General Levy	(12,786,151)	(1,267,601)	(11,518,550)	(11,530,214)	(10,806,093)	(10,845,087)	(10,169,509)	(10,205,786)
Payment-in-Lieu	(600,000)	0	(600,000)	(600,000)	(493,000)	(626,026)	(493,000)	(606,778)
Supplemental Taxation	(200,000)	0	(200,000)	(204,906)	(175,000)	(230,091)	(175,000)	(270,523)
Special Area Levy: Storm	(437,199)	(10,595)	(426,604)	(426,598)	(421,018)	(421,044)	(415,574)	(415,596)
Federal & Provincial Grants	(1,979,094)	51,685	(2,030,779)	(3,317,201)	(1,752,122)	(3,715,852)	(1,692,390)	(2,909,923)
User Fees & Penalties	(14,450,539)	(813,522)	(13,637,017)	(12,949,097)	(12,905,679)	(15,121,201)	(11,626,501)	(14,108,955)
By-Law Charges and Sales	(1,006,215)	(245,165)	(761,050)	(865,641)	(762,750)	(854,899)	(752,750)	(892,183)
Other	(2,442,368)	16,838	(2,459,206)	(2,603,940)	(2,174,879)	(2,897,810)	(2,140,243)	(2,697,326)
Reserve Funding	(3,554,516)	(774,650)	(2,779,866)	(3,486,313)	(3,267,284)	(2,806,688)	(2,643,059)	(2,815,482)
Asset Sales (and Gain/Loss on Sale) <i>Actuals Only</i>						(693,811)		(32,408)
Donated TCAs <i>Actuals Only</i>						(114,269)		(167,778)
Total	(37,456,082)	(3,043,010)	(34,413,072)	(35,983,910)	(32,757,825)	(38,326,778)	(30,108,026)	(35,122,738)

Expense Changes - Summary by Category								
Category	2020		2019		2018		2017	
	Proposed	Change	Approved	Projected	Budget	Actual	Budget	Actual
Salaries, Wages, & Benefits	13,190,057	871,607	12,318,450	12,433,706	11,349,385	11,802,762	10,726,506	10,604,265
Interest on Long-Term Debt	150,955	6,593	144,362	144,362	108,346	122,542	131,490	131,489
Materials & Supplies	4,070,594	105,355	3,965,239	4,323,313	3,756,900	4,554,260	3,584,225	4,025,052
Contracted Services	10,074,159	1,416,241	8,657,918	10,178,477	7,715,846	9,192,398	7,387,345	8,950,509
Rents and Financial Expense	607,709	51,553	556,156	561,856	731,437	674,958	710,193	742,476
External Transfers	750,466	(144,253)	894,719	911,903	823,063	566,871	811,651	601,681
Net Chargebacks	(158,730)	0	(158,730)	(77,315)	(214,470)	(356,723)	(219,200)	(505,172)
Transfer to Reserve	8,770,872	735,914	8,034,958	7,507,608	8,487,318	11,769,710	6,975,816	10,572,439
Total	37,456,082	3,043,010	34,413,072	35,983,910	32,757,825	38,326,778	30,108,026	35,122,739

(Revenues)/Expenses

Tax Supported Breakdown * Budget Only*

Revenue Changes - Summary by Category

Category	2020 Proposed	Change	2019 Approved	2018 Budget	2017 Budget
General Levy	(12,786,151)	(1,267,601)	(11,518,550)	(10,806,093)	(10,169,509)
Payment-in-Lieu	(600,000)		(600,000)	(493,000)	(493,000)
Supplemental Taxation	(200,000)		(200,000)	(175,000)	(175,000)
Special Area Levy: Storm	(437,199)	(10,595)	(426,604)	(421,018)	(415,574)
Federal & Provincial Grants	(1,829,094)	51,685	(1,880,779)	(1,722,122)	(1,662,390)
User Fees & Penalties	(1,733,637)	(131,110)	(1,602,527)	(1,289,574)	(1,315,076)
By-Law Charges and Sales	(736,215)	(220,165)	(516,050)	(577,750)	(567,750)
Other	(2,442,365)	16,838	(2,459,203)	(2,174,879)	(2,140,243)
Reserve Funding	(3,126,885)	(738,568)	(2,388,317)	(3,122,253)	(2,479,313)
Total	(23,891,546)	(2,299,516)	(21,592,030)	(20,781,689)	(19,417,855)

Expense Changes - Summary by Category

Category	2020 Proposed	Change	2019 Approved	2018 Budget	2017 Budget
Salaries, Wages, & Benefits	10,957,838	459,243	10,498,595	9,625,900	9,893,581
Interest on Long-Term Debt	129,871	15,321	114,550	66,669	79,000
Materials & Supplies	3,684,650	105,296	3,579,354	3,406,820	3,254,255
Contracted Services	3,955,559	1,439,231	2,516,328	2,610,986	2,284,985
Rents and Financial Expense	292,787	51,553	241,234	425,703	413,303
External Transfers	655,466	(179,253)	834,719	779,063	767,651
Net Chargebacks	(422,400)		(422,400)	(433,312)	(1,269,394)
Transfer to Reserve	4,637,775	408,125	4,229,650	4,299,860	3,994,474
Total	23,891,546	2,299,516	21,592,030	20,781,689	19,417,855

(Revenues)/Expenses

Rate Supported Breakdown *Budget Only*

Revenue Changes - Summary by Category

Category	2020 Proposed	Change	2019 Approved	2018 Budget	2017 Budget
General Levy	0				
Payment-in-Lieu	0				
Supplemental Taxation	0				
Special Area Levy: Storm	0				
Federal & Provincial Grants	(150,000)		(150,000)	(10,000)	(30,000)
User Fees & Penalties	(12,716,902)	(682,412)	(12,034,490)	(11,599,405)	(10,311,425)
By-Law Charges and Sales	(270,000)	(25,000)	(245,000)	(185,000)	(185,000)
Other	0				
Reserve Funding	(427,631)	(36,082)	(391,549)	(64,994)	(163,746)
Total	(13,564,533)	(743,494)	(12,821,039)	(11,859,399)	(10,690,171)

Expense Changes - Summary by Category

Category	2020 Proposed	Change	2019 Approved	2018 Budget	2017 Budget
Salaries, Wages, & Benefits	2,232,219	412,364	1,819,855	1,723,485	832,925
Interest on Long-Term Debt	21,084	(8,728)	29,812	29,221	52,490
Materials & Supplies	385,944	59	385,885	337,580	329,970
Contracted Services	6,118,600	(22,990)	6,141,590	5,082,360	5,102,360
Rents and Financial Expense	314,922		314,922	238,153	296,890
External Transfers	95,000	35,000	60,000	44,000	44,000
Net Chargebacks	263,670		263,670	217,142	1,050,194
Transfer to Reserve	4,133,094	327,789	3,805,305	4,187,458	2,981,342
Total	13,564,533	743,494	12,821,039	11,859,399	10,690,171

	A	E	F	G	H	I	J	K	L	M	N	O	P
1	Document # 2A - Version 2												
2	Prepared December 12th, 2019												
3	Summary												
4	Approximate \$ Impact at the following levels of Assessment												
5	Category	2019 Approved Budget	2020 Proposed Budget	Proposed \$ Change as Recommended by Committee (Final)	\$ Change in Funding from Property Taxes	\$ Change in Funding from Reserves	\$ Change in Funding from User Rates	% Change on the General Levy	% Change on the Tax Bill	Average Residential Tax Bill (Assessment of \$530,900)	Assessment of \$750,000	Assessment of \$1,000,000	Assessment of \$1,500,000
6	Base	15,107,886.00	15,520,624.85	412,738.85	407,290.00	(4,242.15)	9,691.00	3.54%	3.48%	36.71	51.66	68.88	103.35
7	Deferred	-	-	-					0.00%	0			
8	Rate Supported (Non-Tax)	(1,585,000.00)	(1,617,340.00)	(70,150.00)		(163,656.00)	93,506.00	0.00%	0.00%	0	0	0	0
9	Required	151,870.00	1,451,870.00	1,300,000.00	1,300,000.00			11.29%	11.14%	117.23	165.59	220.78	331.17
10	New Positions	-	516,490.00	460,890.00	89,395.00		371,495.00	0.78%	0.77%	8.07	11.37	15.15	22.73
11	Discretionary	1,785,908.00	1,774,261.00	(5,757.00)	(518,890.00)	475,133.00	38,000.00	-4.50%	-4.45%	-46.79	-66.16	-88.22	-133.32
12	Community Partne	285,969.00	341,516.00	55,547.00	401.00	55,146.00		0.00%	0.00%	0.04	0.04	0.05	0.08
13	Grand Total	15,746,633.00	17,987,421.85	2,153,268.85	1,278,196.00	362,380.85	512,692.00	11.10%	10.94%	115.26	162.5	216.64	324.01
14													
15													
16	Category Definitions												
17	Base Budget												
18	Includes all program changes that are considered non-discretionary and are typically driven by factors that are out of managements control (i.e. contractual agreements, cost indexing per inflation, legislative amendments, etc)												
19													
20	New Positions												
21	These are new staffing positions being requested												
22													
23	Deferred												
24	Any items already discussed and decided on being moved to following budget year for consideration												
25													
26	Community Partners												
27	Involves community partners the Town assists in supporting through grants year over year												
28													
29	Rate Supported (Non-Tax)												
30	Program changes that don't have an impact on the tax levy as there is a rate structure in place to support it												
31													
32	Discretionary												
33	Include any program changes that are considered more discretionary in nature and are up for council deliberation; This may also include items that are more flexible with respect to funding options (i.e. support with parking revenue)												
34													
35	Required												
36	Estimated changes that are also outside management control but are expected to occur in the upcoming budget period												

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1	Document # 2B - Version 2														
2	Prepared December 12th, 2019														
3	Business Case Summaries														
4															
5	Detail Breakdown														
6	Approximate \$ Impact at the following levels of Assessment														
7	Row Labels	Department	Description	2019 Approved Budget	2020 Proposed Budget	Proposed \$ Change as Recommended by Committee (Final)	\$ Change in Funding from Property Taxes	\$ Change in Funding from Reserves	\$ Change in Funding from User Rates	% Change on the General Levy	% Change on the Tax Bill	Average Residential Tax Bill (Assessment of \$530,900)	Assessment of \$750,000	Assessment of \$1,000,000	Assessment of \$1,500,000
8	Base														
9	2020-00	All Departments	Salaries	11,599,427	11,994,607	395,180	271,258	20,746	103,176	2.35%	2.34%	24.46	34.54	46.06	69.09
10	2020-02	Corporate Services	Insurance	382,976	405,418	22,442	20,913		1,529	0.18%	0.18%	1.89	2.65	3.54	5.3
11	2020-03	Corporate Services	Debt	439,083	473,610	34,527	43,255		(8,728)	0.38%	0.37%	3.9	5.5	7.33	11
12	2020-04	Corporate Services	Utilities	115,431	123,000	7,569	7,339		230	0.06%	0.06%	0.66	0.92	1.23	1.85
13	2020-05	Corporate Services	Hydro - Notes Receivable	(595,265)	(594,413)	852	852			0.01%	0.01%	0.08	0.1	0.13	0.19
14	2020-06	Corporate Services	Grant Revenue	(411,485)	(349,800)	61,685	61,685			0.54%	0.53%	5.56	7.85	10.46	15.69
15	2020-09	Fire	Vehicle Maintenance	50,000	75,000	25,000	25,000			0.22%	0.21%	2.25	3.17	4.23	6.35
16	2020-10	Fire	Building Maintenance	35,000	40,000	5,000	5,000			0.04%	0.04%	0.45	0.62	0.83	1.25
17	2020-11	Fire	Volunteer Fire Fighter Honorarium	485,000	510,000	25,000	25,000			0.22%	0.21%	2.25	3.17	4.23	6.35
18	2020-14	Fire	Minor Program Changes	2,644	16,445	13,801	13,801	-	-	0.12%	0.12%	1.24	1.75	2.33	3.49
19	2020-17	Corporate Services	Minor Program Changes	(110,000)	(132,800)	(22,800)	(22,800)	-	-	-0.20%	-0.20%	-2.06	-2.92	-3.89	-5.83
20	2020-18	General Government	Minor Program Changes	5,000	6,000	1,000	1,000	-	-	0.01%	0.01%	0.09	0.12	0.15	0.23
21	2020-19	Community and Development	Minor Program Changes	(70,055)	(66,120)	3,935	3,935	-	-	0.03%	0.03%	0.35	0.49	0.65	0.98
22	2020-20	Library	Minor Program Changes	19,450	19,400	(50)	(50)	-	-	0.00%	0.00%	0	-0.02	-0.03	-0.04
23	2020-21	Operations - Roads	Roads Program Changes	548,300	570,558	22,258	22,258	-	-	0.19%	0.19%	2.01	2.82	3.76	5.65
24	2020-22	Operations - Transit	Minor Program Changes	(559,000)	(559,000)	-	-	-	-	0.00%	0.00%	0	0	0	0
25	2020-23	Parking Operations	Minor Program Changes	1,223,685	1,197,579	(26,106)	-	(26,106)	-	0.00%	0.00%	0	0	0	0
26	2020-24	Operations - Parks and Recreation	Minor Program Changes	(596,965)	(591,740)	5,225	5,225	-	-	0.05%	0.04%	0.47	0.65	0.87	1.31
27	2020-25	Building Services	Minor Program Changes	99,240	69,574	(29,666)	-	(1,082)	(28,584)	0.00%	0.00%	0	0	0	0
28	2020-26	Operations - Environmental - Waste Water	Minor Program Changes	562,321	515,875	(46,446)	-	-	(46,446)	0.00%	0.00%	0	0	0	0
29	2020-27	Operations - Environmental - Water	Minor Program Changes	1,928,124	1,916,638	(11,486)	-	-	(11,486)	0.00%	0.00%	0	0	0	0
30	2020-53	General Government	Discretionary Grants - index at 2.2% (increase in CPI service)	100,000	102,200	2,200		2,200		0.00%	0.00%	0	0	0	0
31	2020-54	Operations - Parks and Recreation	176 Wellington Old Hospital Leases (changes in tenant usage)	(145,025)	(121,406)	23,619	23,619			0.21%	0.20%	2.13	3	4	5.99
32	2020-57	Council	Hiring of new CAO expected mid year - salary savings	-	(100,000.00)	(100,000.00)	(100,000.00)			-0.87%	-0.86%	-9.02	-12.75	-17	-25.5
33	Base Total			15,107,886	15,520,625	412,739	407,290	(4,242)	9,691	3.54%	3.48%	36.71	51.66	68.88	103.35
34	Deferred														
35	2019-01	Council	DC Rebate Program	-	-	-					0.00%	0			
36	Deferred Total			-	-	-					0.00%	0			
37	Rate Supported (Non-Tax)														
38	2020-37	Operations - Environmental	Water/Waste Water Study	-	62,810	25,000		25,000		0.00%	0.00%	0	0	0	0
39	2020-39	Council	Master Plan for Dock Area	-	20,000	20,000		20,000		0.00%	0.00%	0	0	0	0
40	2020-40	Operations	Dock Area Feasibility Study	-	75,000	75,000		75,000		0.00%	0.00%	0	0	0	0
41	2020-46	Operations	Water co-op students	-	32,690	32,690			32,690	0.00%	0.00%	0	0	0	0
42	2020-47	Operations	Water Student Hydrant Painting	-	16,345	16,345			16,345	0.00%	0.00%	0	0	0	0
43	2020-48	Operations	2 students for engineering and surveying	-	32,690	32,690		16,344	16,346	0.00%	0.00%	0	0	0	0
44	2020-55	Community and Development	Vehicle and Equipment Resources	-	8,125	8,125			8,125	0.00%	0.00%	0	0	0	0
45	2020-56	Community and Development	Legal and Consulting	-	20,000.00	20,000.00			20,000.00	0.00%	0.00%	0	0	0	0
46	2020-59	Community and Development	Increased parking rates	(1,585,000.00)	(1,885,000.00)	(300,000.00)		(300,000.00)		0.00%	0.00%	0	0	0	0
47	Rate Supported (Non-Tax) Total			(1,585,000)	(1,617,340)	(70,150)		(163,656)	93,506	0.00%	0.00%	0	0	0	0
48	Required														
49	2020-32	Corporate Services	Legal Expenses	151,870	1,151,870	1,000,000	1,000,000			8.68%	8.57%	90.18	127.38	169.84	254.76
50	2020-33	Corporate Services	Dock Area Contingency Funding	-	300,000	300,000	300,000			2.60%	2.57%	27.05	38.21	50.94	76.41
51	Required Total			151,870	1,451,870	1,300,000	1,300,000		371,495.00	0.78%	0.77%	117.23	165.59	220.78	331.17
52	New Positions														
53	2020-12	Council	Long Term Rental Licencing Inspector - Fire	-	-	-	-			0.00%	0.00%	0	0	0	0
54	2020-16	Corporate Services	Joint Health and Safety Officer	-	-	-	-			0.00%	0.00%	0	0	0	0
55	2020-28	Corporate Services	Corporate GIS & Asset Management Technician Position	-	-	-	-			0.00%	0.00%	0	0	0	0
56	2020-34	Council	By-Law Enforcement	-	78,800.00	78,800.00	78,800.00			0.68%	0.68%	7.11	10.03	13.37	20.05
57	2020-38	Corporate Services	Corporate Services Admin Assistant	-	55,600.00	-	-			0.00%	0.00%	0	0	0	0
58	2020-42	Council	New Equipment & Operator	-	137,735.00	137,735.00	10,595.00		127,140.00	0.09%	0.09%	0.96	1.34	1.78	2.68
59	2020-45	Operations - Environmental	Utility Locater	-	72,315.00	72,315.00			72,315.00	0.00%	0.00%	0	0	0	0
60	2020-55	Community and Development	2 By Law Officers	-	172,040.00	172,040.00			172,040.00	0.00%	0.00%	0	0	0	0
61	New Positions Total			-	516,490.00	460,890.00	89,395.00		371,495.00	0.78%	0.77%	8.07	11.37	15.15	22.73
62	Discretionary														
63	2020-07	Corporate Services	Building Funding for Salaries Reduced by 1/3 (2019 Motion)	(293,692.00)	(148,559.00)	145,133.00		145,133.00		0.00%	0.00%	0	0	0	0
64	2020-08	Council	Heritage Tax Rebate	-	30,000.00	30,000.00	-	30,000.00		0.00%	0.00%	0	0	0	0
65	2020-13	Fire	Fire Master Plan	-	50,000.00	50,000.00		50,000.00		0.00%	0.00%	0	0	0	0

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
6	Approximate \$ Impact at the following levels of Assessment														
7	Row Labels	Department	Description	2019 Approved Budget	2020 Proposed Budget	Proposed \$ Change as Recommended by Committee (Final)	\$ Change in Funding from Property Taxes	\$ Change in Funding from Reserves	\$ Change in Funding from User Rates	% Change on the General Levy	% Change on the Tax Bill	Average Residential Tax Bill (Assessment of \$530,900)	Assessment of \$750,000	Assessment of \$1,000,000	Assessment of \$1,500,000
66	2020-15	Operations - Parks	Concession Closure	-	(11,780.00)	(5,890.00)	(5,890.00)			-0.05%	-0.05%	-0.53	-0.76	-1.02	-1.52
67	2020-29	Corporate Services	HIP Program	35,000.00	70,000.00	35,000.00		35,000.00		0.00%	0.00%	0	0	0	0
68	2020-30	Council	CAO Recruitment	-	35,000.00	35,000.00	-	35,000.00		0.00%	0.00%	0	0	0	0
69	2020-31	Corporate Services	Transfer to Capital	2,020,000.00	2,120,000.00	100,000.00	100,000.00			0.87%	0.86%	9.02	12.73	16.97	24.45
70	2020-35	Community & Development	Digitizing Assistants	-	38,000.00	38,000.00			38,000.00	0.00%	0.00%	0	0	0	0
71	2020-36	Corporate Services	Bill 108 Update	-	80,000.00	80,000.00		80,000.00		0.00%	0.00%	0	0	0	0
72	2020-41	Operations	Regional Irrigation Technician	-	12,000.00	12,000.00	12,000.00			0.10%	0.10%	1.08	1.52	2.02	3.03
73	2020-44	Operations - Environmental	Catch Basin Cleaning	24,600.00	49,600.00	25,000.00	25,000.00			0.22%	0.21%	2.25	3.17	4.23	6.35
74	2020-49	Community and Development	Heritage District Expansion	-	100,000.00	100,000.00		100,000.00		0.00%	0.00%	0	0	0	0
75	2020-58	General Government	Transfer \$650,000 to support operating budget from the Parking Reserve	-	(650,000.00)	(650,000.00)	(650,000.00)			-5.64%	-5.57%	-58.61	-82.82	-110.42	-165.63
76	Discretionary Total			1,785,908.00	1,774,261.00	(5,757.00)	-518890	475,133.00	38,000.00	-4.50%	-4.45%	-46.79	-66.16	-88.22	-133.32
77	Community Partners														
78	2020-50	Council	Niagara-on-the-Lake Museum Support to \$264,936	209,790.00	264,936.00	55,146.00		55,146.00		0.00%	0.00%	0	0	0	0
79	2020-51	Council	Niagara College Support @ \$20,000, no change in 2020	20,000.00	20,000.00	-	-			0.00%	0.00%	0	0	0	0
80	2020-52	Council	Niagara District Airport Funding Support -Operating and Capital	56,179.00	56,580.00	401.00	401.00			0.00%	0.00%	0.04	0.04	0.05	0.08
81	Community Partners Total			285,969.00	341,516.00	55,547.00	401	55,146.00		0.00%	0.00%	0.04	0.04	0.05	0.08
82	Grand Total			15,746,633	17,987,422	2,153,269	1,278,196	362,381	512,692	11.10%	10.94%	115.26	162.5	216.64	324.01

Year	GENERAL LEVY - Annual Operating Budget			Inflation - Ontario	Annual Capital Budget			Operating Budget - TSF to Capital			Assessment Growth	
	Levy	Levy \$ Increase	Levy % Increase		Annual Capital	Change \$	Change %	TSF to Capital from Operating	Change \$	Change %	Growth %	Estimated % Levy Impact After Growth
2010	7,303,440											
2011	7,416,454	113,014	1.55%	3.10%	5,868,471			1,685,000.00			2.69%	-1.14%
2012	7,525,362	108,908	1.47%	1.40%	5,090,968	- 777,503	-13.25%	1,753,000.00	68,000.00	4.04%	1.10%	0.37%
2013	7,666,113	140,751	1.87%	1.00%	6,897,125	1,806,157	35.48%	1,753,000.00	-	0.00%	2.10%	-0.23%
2014	7,814,673	148,560	1.94%	2.40%	9,626,300	2,729,175	39.57%	1,796,825.00	43,825.00	2.50%	2.26%	-0.32%
2015	8,842,000	1,027,327	13.15%	1.20%	8,917,250	- 709,050	-7.37%	2,269,555.00	472,730.00	26.31%	6.52%	6.63%
2016	9,247,130	405,130	4.58%	1.80%	8,303,350	- 613,900	-6.88%	2,337,687.00	68,132.00	3.00%	2.93%	1.65%
2017	10,169,509	922,379	9.97%	1.70%	7,871,734	- 431,616	-5.20%	2,300,000.00	- 37,687.00	-1.61%	2.90%	7.07%
2018	10,806,093	636,584	6.26%	2.40%	8,867,435	995,701	12.65%	2,400,000.00	100,000.00	4.35%	2.76%	3.50%
2019	11,518,550	712,457	6.59%	1.70%	9,365,750	498,315	5.62%	2,020,000.00	- 380,000.00	-15.83%	2.11%	4.48%
Totals		4,215,110	57.71%			3,497,279	59.59%		335,000.00	19.88%		
Averages			5.26%	1.86%			7.58%			2.84%		2.45%

GENERAL COMMENTS

The Town's Levy increased on average 5.26% per year. Inflation from 2010 to 2019 grew at an average rate of 1.86%. After accounting for growth in the assessment base, the Town's average impact of tax increases is 2.45%.

From 2011 to 2014, the local portion of taxes decreased largely due to growth. From 2015 to 2019, taxes increased higher than the rate of inflation and represents a catch up. Growth is still subsidizing the impact to some extent.

The needs of growth have largely not been addressed. The funding used for the increase in total Capital Budgets have largely not come from the property tax base but other revenues.

More data may be required to determine how large of a funding gap exist, or other approaches by comparing needs outlined in studies to existing funding levels.

Although growth in housing stock has supported the increase in local tax rates, that growth in housing stock creates an increase in resources needed for infrastructure, which has not been kept as current as it should be

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Local Tax Rate Comparison by Municipality

2019 Tax Rate and Bill Comparison of Similar Municipalities (Local rate only)										
Municipality	Population	# of Households	2019 Tax Rate	500,000.00	750,000.00	1,000,000.00	Average Bill Btn Range			
N-O-T-L	17,511	7,089	0.207364%	\$ 1,036.82	\$ 1,555.23	\$ 2,073.64	\$ 1,555.23			
Grimsby	27,314	10,376	0.255064%	\$ 1,275.32	\$ 1,912.98	\$ 2,550.64	\$ 1,912.98			
West Lincoln	14,500	4,697	0.345659%	\$ 1,728.30	\$ 2,592.44	\$ 3,456.59	\$ 2,592.44			
Niagara Falls	88,071	35,773	0.436154%	\$ 2,180.77	\$ 3,271.16	\$ 4,361.54	\$ 3,271.16			
Lincoln*	23,787	8,710	0.436633%	\$ 2,183.17	\$ 3,274.75	\$ 4,366.33	\$ 3,274.75			
Pelham*	17,110	6,469	0.510726%	\$ 2,553.63	\$ 3,830.45	\$ 5,107.26	\$ 3,830.45			
St. Catharines	133,113	56,873	0.536100%	\$ 2,680.50	\$ 4,020.75	\$ 5,361.00	\$ 4,020.75			
Thorold	18,801	7,466	0.586318%	\$ 2,931.59	\$ 4,397.39	\$ 5,863.18	\$ 4,397.39			
Wainfleet	6,372	2,413	0.609464%	\$ 3,047.32	\$ 4,570.98	\$ 6,094.64	\$ 4,570.98			
Fort Erie	30,710	13,184	0.682707%	\$ 3,413.54	\$ 5,120.31	\$ 6,827.07	\$ 5,120.31			
Welland	52,293	22,490	0.796932%	\$ 3,984.67	\$ 5,976.99	\$ 7,969.32	\$ 5,976.99			
Port Colborne*	18,306	8,018	0.861420%	\$ 4,307.10	\$ 6,460.65	\$ 8,614.20	\$ 6,460.65			

2019 Tax Rate and Bill Comparison of Similar Municipalities (Local rate only) with NOTL 2020 Proposed Rate (Assume all requests approved)										
Municipality	Population	# of Households	2019 Tax Rate	500,000.00	750,000.00	1,000,000.00	Average Bill Btn Range			
N-O-T-L - 2019	17,511	7,089	0.207364%	\$ 1,036.82	\$ 1,555.23	\$ 2,073.64	\$ 1,555.23			
N-O-T-L - 2020	17,511	7,089	0.241960%	\$ 1,209.80	\$ 1,814.70	\$ 2,419.60	\$ 1,814.70			
Grimsby	27,314	10,376	0.255064%	\$ 1,275.32	\$ 1,912.98	\$ 2,550.64	\$ 1,912.98			
West Lincoln	14,500	4,697	0.345659%	\$ 1,728.30	\$ 2,592.44	\$ 3,456.59	\$ 2,592.44			
Niagara Falls	88,071	35,773	0.436154%	\$ 2,180.77	\$ 3,271.16	\$ 4,361.54	\$ 3,271.16			
Lincoln*	23,787	8,710	0.436633%	\$ 2,183.17	\$ 3,274.75	\$ 4,366.33	\$ 3,274.75			
Pelham*	17,110	6,469	0.510726%	\$ 2,553.63	\$ 3,830.45	\$ 5,107.26	\$ 3,830.45			
St. Catharines	133,113	56,873	0.536100%	\$ 2,680.50	\$ 4,020.75	\$ 5,361.00	\$ 4,020.75			
Thorold	18,801	7,466	0.586318%	\$ 2,931.59	\$ 4,397.39	\$ 5,863.18	\$ 4,397.39			
Wainfleet	6,372	2,413	0.609464%	\$ 3,047.32	\$ 4,570.98	\$ 6,094.64	\$ 4,570.98			
Fort Erie	30,710	13,184	0.682707%	\$ 3,413.54	\$ 5,120.31	\$ 6,827.07	\$ 5,120.31			
Welland	52,293	22,490	0.796932%	\$ 3,984.66	\$ 5,976.99	\$ 7,969.32	\$ 5,976.99			
Port Colborne*	18,306	8,018	0.861420%	\$ 4,307.10	\$ 6,460.65	\$ 8,614.20	\$ 6,460.65			

2019 Budget Approved
2020 Budget Proposed

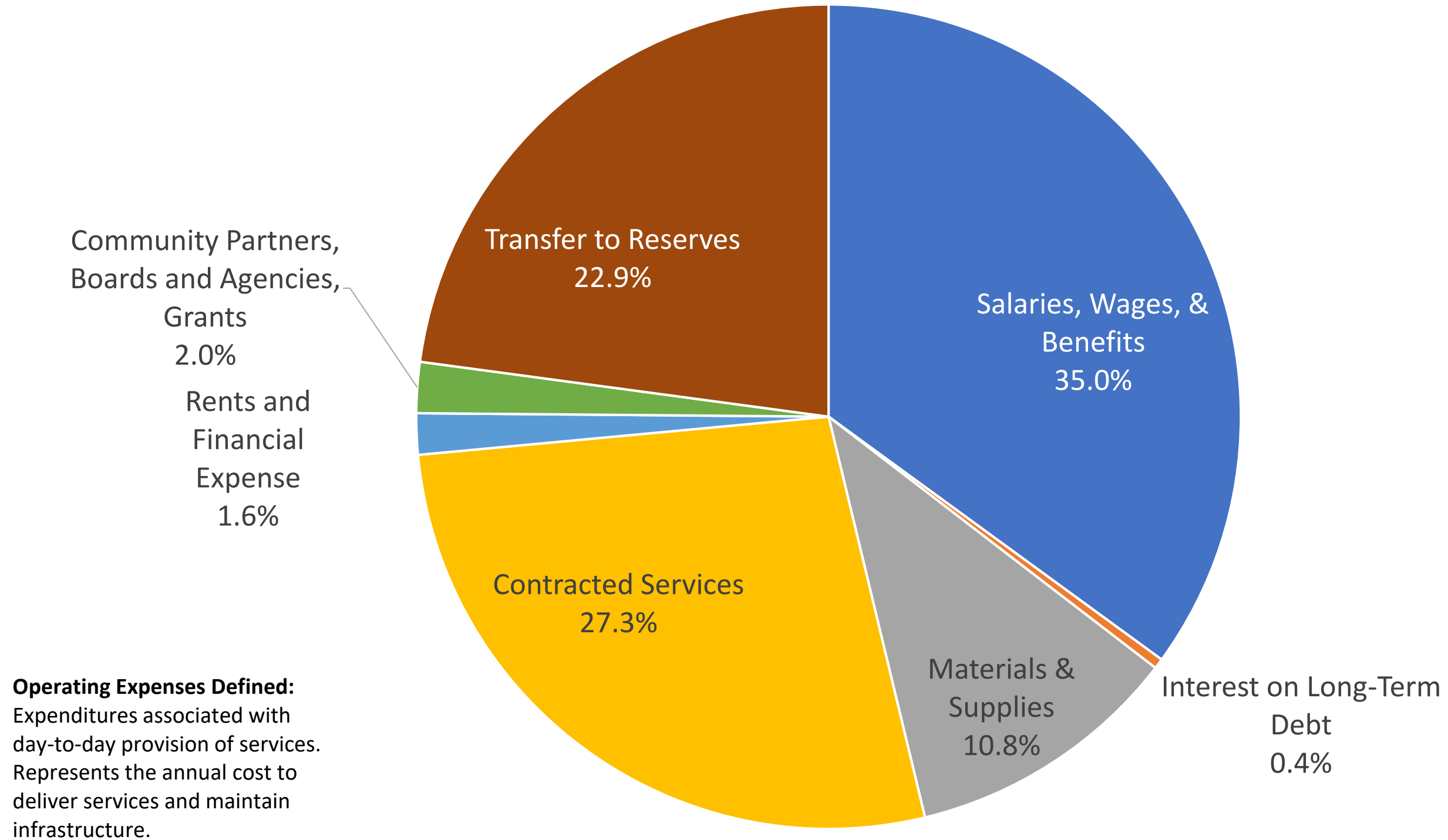
*Representative of similar municipality to NOTL in terms of population

Analysis

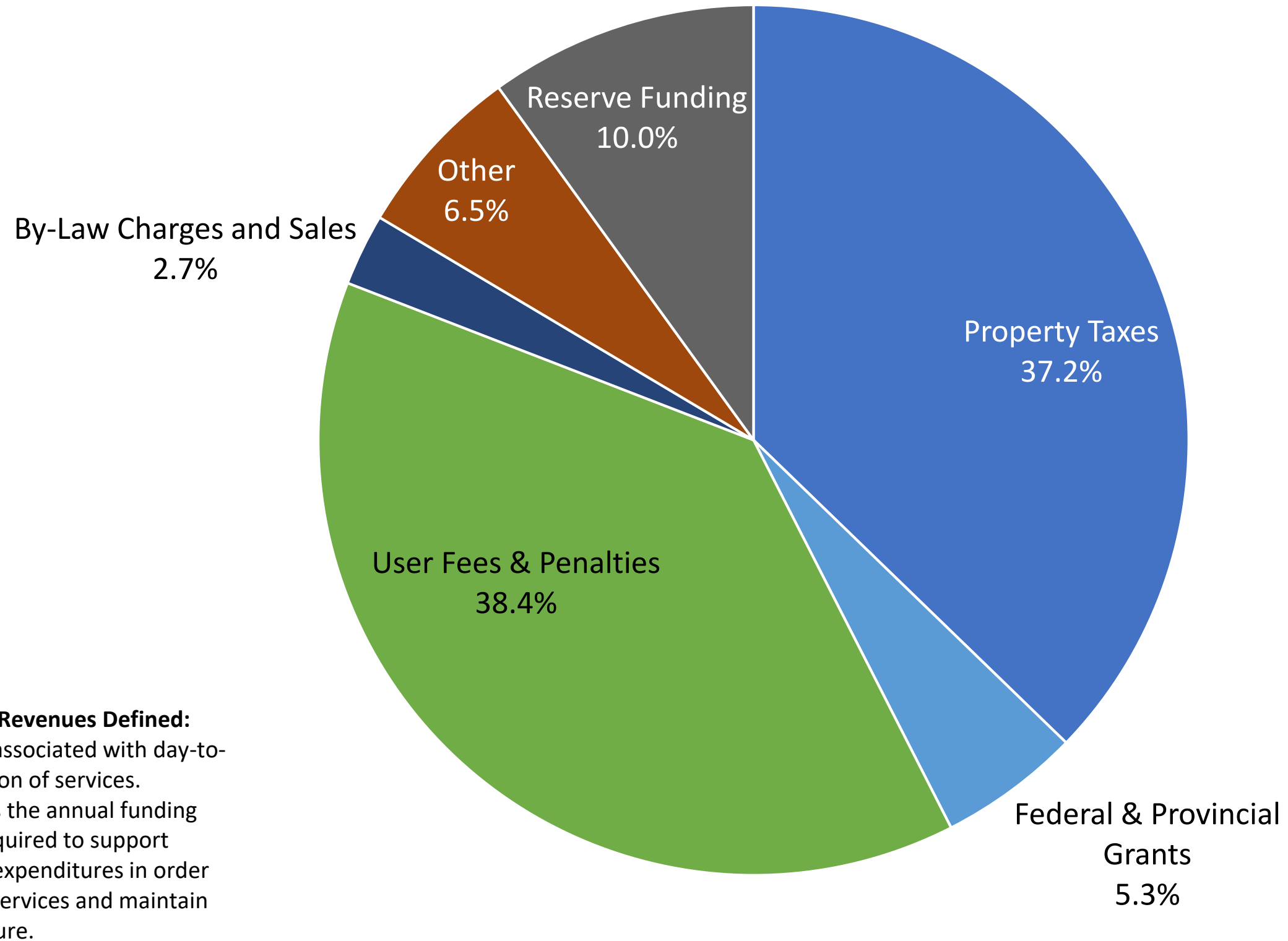
- NOTL has lowest relative local Tax Rate and corresponding tax bill even if all 2020 requests were approved and no other municipality experienced an increase
- NOTL local rate is between approximate 23% to 315% relative to other local municipalities in 2019 (based on average)
- NOTL local rate is between approximate 5% to 256% less relative to other local municipalities in 2020 (assuming all changes approved and other municipalities have no change; based on average)

2020 Budgeted Expenses

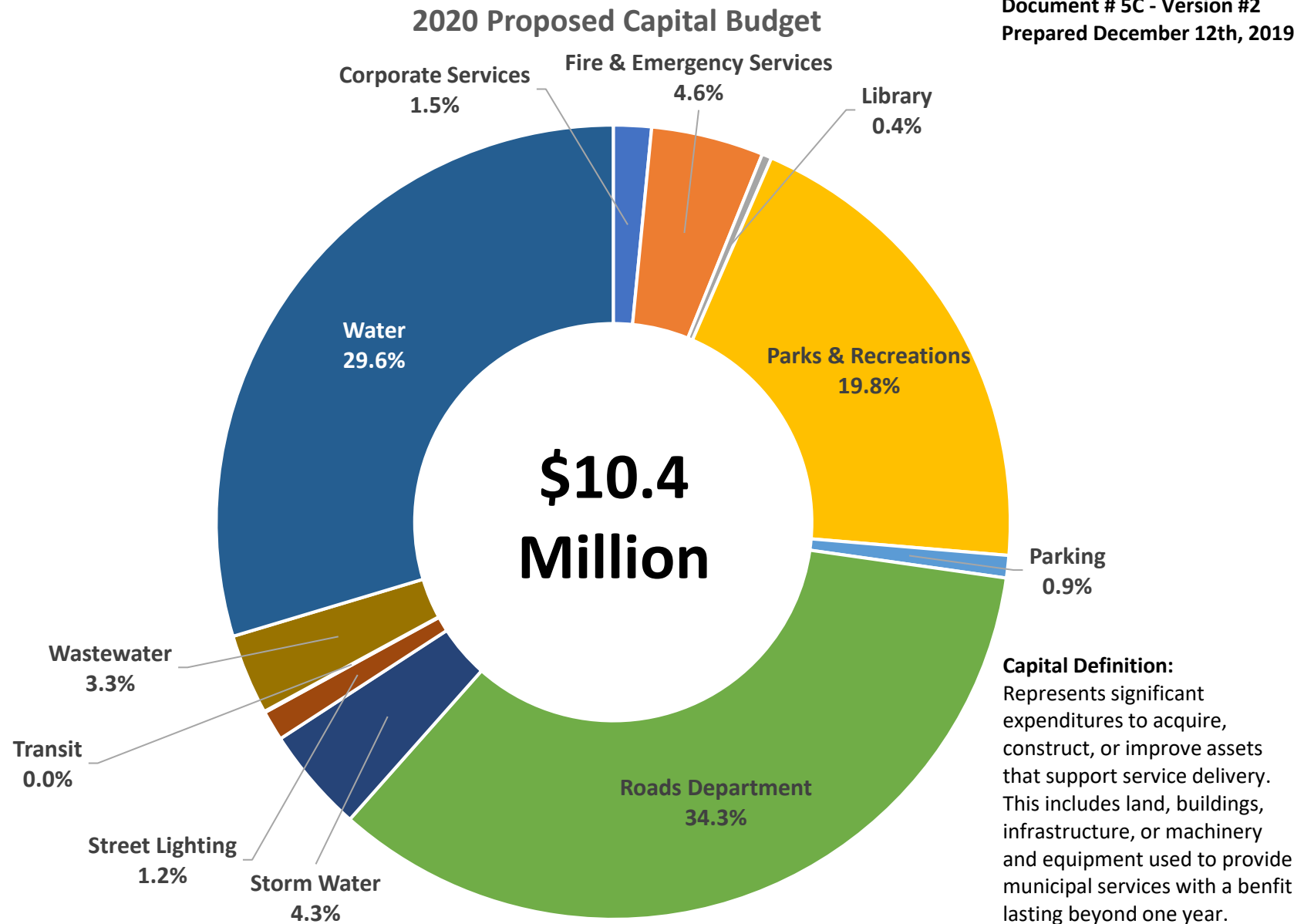
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2020 Revenue Sources



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Document 6

Prepared December 11th, 2019

Total Assessment Growth

	2019 Year End	2019 per budget	Assessment Growth	% Growth
Residential	4,056,964,024.00	3,961,385,384.00	95,578,640.00	2.41%
Multiresidential	14,470,825	14,470,825	-	0.00%
Commercial Vacant	26,827,152.00	28,132,061 -	1,304,909.00	-4.64%
Commercial Occupied	723,194,379.00	730,840,078 -	7,645,699.00	-1.05%
Industrial Vacant	15,215,374.00	15,215,374	-	0.00%
Industrial Occupied	33,511,395.00	30,529,998	2,981,397.00	9.77%
Pipeline	18,049,299.00	17,983,879	65,420.00	0.36%
Farmland	476,761,101.00	494,516,457 -	17,755,356.00	-3.59%
Forests	1,240,906.00	1,232,094	8,812.00	0.72%
PIL's and Exempt	312,268,824.00	304,612,472.00	7,656,352.00	2.51%
Total (Including PIL's)	5,678,503,279.00	5,598,918,622.00	79,584,657.00	1.42%

Assessment growth excluding Phased In Assessment and PIL's

	2019 Year End	2019 per budget	2019 Tax Rate	2019 YE Levy	2019 Budget Levy	\$ Growth	% Growth
Residential	4,056,964,024	3,961,385,384	0.00207364	8,412,683	8,214,487	198,196	2.41%
Multiresidential	14,470,825	14,470,825	0.00408507	59,114	59,114	-	0.00%
Commercial Vacant	26,827,152	28,132,061	0.00251829	67,559	70,845 -	3,286	-4.64%
Commercial Occupied	723,194,379	730,840,078	0.00359756	2,601,735	2,629,241 -	27,506	-1.05%
Industrial Vacant	15,215,374	15,215,374	0.00381757	58,086	58,086	-	0.00%
Industrial Occupied	33,511,395	30,529,998	0.00545367	182,760	166,501	16,260	9.77%
Pipeline	18,049,299	17,983,879	0.00352954	63,706	63,475	231	0.36%
Farmland	476,761,101	494,516,457	0.00051841	247,158	256,362 -	9,205	-3.59%
Forests	1,240,906	1,232,094	0.00051841	643	639	5	0.72%
Total (Excluding PIL's)	5,366,234,455	5,294,306,150		11,693,444	11,518,749	174,694	1.52%

Niagara-on-the-Lake Tourism Funding Analysis (April to September)

Parks Recreation & Facilities M	Budget	Apr - Sept 6 months Percentage	Total
Program Administration			
650-1400-10000 Salaries & Wages (Allocated through Chargebacks)	1,250,910		\$ -
650-1400-10001 Salaries & Wages - Part time	1,076,615		\$ -
650-1400-10002 Salaries & Wages - Overtime	0		\$ -
650-1400-11001 Employee Benefits	375,060		\$ -
650-1400-11011 Employee Benefits - Part time	130,950		\$ -
650-1400-80251 Recovery: Payroll	0		\$ -
650-1400-80253 Capital Recovery: Payroll	(10,000)		\$ -
650-1400-80260 Chargeback: Allocated Salaries	35,571		\$ -
	2,859,106		\$ -
Property Administration			
650-1450-05050 Rental Revenue	(8,000)		\$ -
650-1450-30515 Cash Short & Over	0		\$ -
650-1450-30800 Building Maintenance	3,500		\$ -
650-1450-33600 Grounds Supplies	1,050	100%	\$ 1,050.00
650-1450-33900 Insurance Expense	1,200		\$ -
650-1450-34900 Miscellaneous	100		\$ -
650-1450-35300 Office Supplies	0		\$ -
650-1450-37100 Utilities - Hydro	1,040		\$ -
650-1450-37300 Utilities - Water & Wastewater	1,248		\$ -
650-1450-50125 MaxGalaxy Fees	200		\$ -
650-1450-80250 Chargeback: Payroll (Actual Used)	808	100%	\$ 808.00
650-1450-80361 Recovery: Grounds Services	(42,450)		\$ -
650-1450-80500 Chargeback: Equipment	40		\$ -
	(41,264)		\$ 1,858.00
Vehicles & Equipment			
650-1500-32550 Materials	2,200		\$ -

650-1500-32600 Diesel Fuel	12,000	75%	\$	9,000.00
650-1500-33300 Gasoline	40,000	45%	\$	18,000.00
650-1500-33900 Insurance Expense	15,130		\$	-
650-1500-34100 Licenses	7,000		\$	-
650-1500-34300 Maintenance	38,000	45%	\$	17,100.00
650-1500-34900 Miscellaneous (Actual Used)	38,675.34	45%	\$	17,403.90
650-1500-80250 Chargeback: Payroll	0		\$	-
650-1500-80501 Recovery: Equipment	(231,370)		\$	-
650-1500-80503 Recovery: Capital Equipment	0		\$	-
650-1500-92910 TSF to: Fleet Replacement	124,070		\$	-
	45,705		\$	61,503.90
Washrooms Maintenance			\$	-
650-3600-03400 Miscellaneous Revenue	(1,300)			
650-3600-30800 Building Maintenance	8,600	80%	\$	6,880.00
650-3600-33600 Grounds Supplies	100	80%	\$	80.00
650-3600-33900 Insurance Expense	1,375	80%	\$	1,100.00
650-3600-36500 Small Tools & Equipment	1,000	80%	\$	800.00
650-3600-36700 Supplies	22,000	80%	\$	17,600.00
650-3600-37100 Utilities - Hydro	11,000	80%	\$	8,800.00
650-3600-37200 Utilities - Natural Gas	2,100	80%	\$	1,680.00
650-3600-37300 Utilities - Water & Wastewater	15,606	80%	\$	12,484.80
650-3600-37500 Waste Disposal Fees	2,000	80%	\$	1,600.00
650-3600-80250 Chargeback: Payroll (Actual Used)	147,460	Calculated	\$	107,915.00
650-3600-80500 Chargeback: Equipment	18,140	80%	\$	14,512.00
650-3600-91965 TSF from: Parking Revenue	(200,000)			
	28,081		\$	173,451.80
Queen St. Maintenance			\$	-
650-3650-01950 Donations Revenue	(20,000)			
650-3650-30800 Building Maintenance	1,060	100%	\$	1,060.00
650-3650-31000 Capital Expenditures under \$5K	3,000	100%	\$	3,000.00
650-3650-33600 Grounds Supplies	28,560	100%	\$	28,560.00
650-3650-36700 Supplies	8,160	100%	\$	8,160.00
650-3650-37300 Utilities - Water & Wastewater	5,618	100%	\$	5,618.00
650-3650-37500 Waste Disposal Fees	5,000	100%	\$	5,000.00

650-3650-41000	Contracts	10,404	100%	\$	10,404.00
650-3650-80250	Chargeback: Payroll (Actual Used)	47,125	100%	\$	47,125.00
650-3650-80500	Chargeback: Equipment	19,830	100%	\$	19,830.00
		108,757		\$	128,757.00
Court House					
				\$	-
650-3800-04800	Rent - Chamber of Commerce	(35,000)		\$	-
650-3800-04850	Rent - Other	(19,000)		\$	-
650-3800-04900	Rent - Parks Canada	(51,000)		\$	-
650-3800-04950	Rent - Shaw Festival	(51,000)		\$	-
650-3800-30800	Building Maintenance	15,000	25%	\$	3,750.00
650-3800-33600	Grounds Supplies	540	100%	\$	540.00
650-3800-33900	Insurance Expense	26,500		\$	-
650-3800-34800	Mileage & Expenses	500		\$	-
650-3800-34900	Miscellaneous	200		\$	-
650-3800-36500	Small Tools & Equipment	500		\$	-
650-3800-36700	Supplies	6,000	25%	\$	1,500.00
650-3800-36900	Telephone	500		\$	-
650-3800-37100	Utilities - Hydro	25,000		\$	-
650-3800-37200	Utilities - Natural Gas	11,132		\$	-
650-3800-37300	Utilities - Water & Wastewater	2,080		\$	-
650-3800-37500	Waste Disposal Fees	1,000	50%	\$	500.00
650-3800-41000	Contracts	8,000		\$	-
650-3800-80150	Chargeback: Snow Removal	8,680		\$	-
650-3800-80250	Chargeback: Payroll	0		\$	-
650-3800-80500	Chargeback: Equipment	2,190		\$	-
		(48,178)		\$	6,290.00
Parks					
				\$	-
650-4250-01200	Advertising Revenue	(500)		\$	-
650-4250-01950	Donations Revenue	(1,000)		\$	-
650-4250-02025	Special Events Revenue	0		\$	-
650-4250-02340	Grants - Miscellaneous	0		\$	-
650-4250-03400	Miscellaneous Revenue	(100)		\$	-
650-4250-03550	Other Rentals	(20,000)		\$	-
650-4250-05100	Rentals Minor Sports	(12,000)		\$	-

650-4250-12400	Safety Footware	1,000	45%	\$	450.00
650-4250-12500	Course & Seminar Expenses	300	45%	\$	135.00
650-4250-30100	Advertising Expense	1,000	25%	\$	250.00
650-4250-30800	Building Maintenance	42,135	10%	\$	4,213.50
650-4250-31000	Capital Expenditures under \$5K	5,000	75%	\$	3,750.00
650-4250-31800	Conference Expenses	1,500	45%	\$	675.00
650-4250-32900	Equipment Rental Expense	1,000	50%	\$	500.00
650-4250-33600	Grounds Supplies	45,000	70%	\$	31,500.00
650-4250-33900	Insurance Expense	6,710		\$	-
650-4250-34300	Maintenance	2,000	45%	\$	900.00
650-4250-34800	Mileage & Expenses	250	45%	\$	112.50
650-4250-34900	Miscellaneous	5,000	10%	\$	500.00
650-4250-36500	Small Tools & Equipment	5,500	50%	\$	2,750.00
650-4250-36700	Supplies	3,000	40%	\$	1,200.00
650-4250-37100	Utilities - Hydro	7,074	20%	\$	1,414.80
650-4250-37200	Utilities - Natural Gas	936		\$	-
650-4250-37300	Utilities - Water & Wastewater	41,616	50%	\$	20,808.00
650-4250-37400	Vehicle & Equipment Maintenance	2,000		\$	-
650-4250-37500	Waste Disposal Fees	5,000	80%	\$	4,000.00
650-4250-41000	Contracts	10,000	75%	\$	7,500.00
650-4250-80250	Chargeback: Payroll (Actual Used)	657,795	Calculated	\$	178,274.00
650-4250-80500	Chargeback: Equipment	88,480		\$	-
650-4250-92802	TSF to: Donation Reserve	0		\$	-
650-4250-92981	TSF to: Grants	0		\$	-
		898,696		\$	258,932.80
Recreation				\$	-
650-4300-04450	Photo Copy Revenue	(200)		\$	-
650-4300-12400	Safety Footware	500		\$	-
650-4300-12500	Course & Seminar Expenses	300		\$	-
650-4300-30100	Advertising Expense	3,000		\$	-
650-4300-30700	Books & Publications	100		\$	-
650-4300-31000	Capital Expenditures under \$5K	2,000		\$	-
650-4300-31800	Conference Expenses	1,000		\$	-
650-4300-33700	Health & Safety Programs	7,000	45%	\$	3,150.00

650-4300-33900 Insurance Expense	12,250		\$	-
650-4300-34700 Membership Expense	150		\$	-
650-4300-34800 Mileage & Expenses	700		\$	-
650-4300-34900 Miscellaneous	500		\$	-
650-4300-35300 Office Supplies	3,000		\$	-
650-4300-35600 Program Development	3,000		\$	-
650-4300-36700 Supplies	500		\$	-
650-4300-36900 Telephone	3,000		\$	-
650-4300-37400 Vehicle & Equipment Maintenance	100		\$	-
650-4300-41000 Contracts	200		\$	-
650-4300-80500 Chargeback: Equipment	7,250		\$	-
	44,350		\$	3,150.00
			\$	-
			\$	-
Grand Total - Budget/Expenses Identified	\$ 3,895,253.34		\$	633,943.50