



2019 BUDGET SUMMARY

TOWN OF NIAGARA-ON-THE-LAKE
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Please note there are multiple page numbers on the attachments. For the purpose of this budget package, the above page numbers are located in the bottom centre of the page denoted by:

"2019 Budget - Page #"



The Town of Niagara-On-The-Lake

Finance
Telephone (905) 468-3266
Facsimile (905) 468-2959

1593 Four Mike Creek Road
P.O. Box 190
Virgil, Ontario
L0S 1T0

Report: FC-19-002A

Committee Date:

Due in Council:

February 11, 2019

Report To: Lord Mayor and Council

Subject: 2019 Operating and Capital Budget

1. RECOMMENDATION

It is respectfully recommended

- 1.1 That report FC-19-002 be received and the recommendations in the report be set aside.
- 1.2 Council approve the 2019 Capital Budget in the amount of \$9,365,750, as noted in "Appendix A" attached to this report;
- 1.3 Council receive the 10 year Capital forecast in the amount of \$72,536,350, as noted in "Appendix E" attached to this report;
- 1.4 The 2019 Operating Budget as noted in "Appendix I", attached to this report, which includes an operating levy of \$11,518.550 (or a 4.48% levy increase after growth) be approved;
- 1.5 The Clerk prepare the necessary by-law to set and levy the tax rates for the Town of Niagara-on-the-Lake's purposes, for Niagara Regional purposes, and for Educational purposes for the 2019 tax year after budgets are approved.

2. PURPOSE / PROPOSAL

The purpose of this report is to review the revised draft budgets and seek Council's approval for the 2019 Operating and Capital Budgets.

3. BACKGROUND

At the February 4th Committee of the Whole meeting Council was presented the latest operating and capital draft budgets. This included an operating levy increase of 7.21%, or 5.10% after growth. Growth offsets 2.11% of the operating levy increase and is detailed in Appendix J by tax class. The draft capital budget included a 2019 program of \$9,470,750 and a 10 year program of \$71,754,350 (Library Capital Projects are now included in Appendix E).

A number of updates and motions were discussed to bring the Operating Budget in line with Council's target of a 4.5% increase after growth.

4. DISCUSSION / ANALYSIS

In the week prior to the February 4th Committee of the Whole meeting the Library Board had adjusted their operating budget to a 4.5% increase. This provided a reduction of \$21,500 or 0.20% in the Operating Levy. The changes have been incorporated into the attached Appendix I.

The following motions were made:

Increase for the Museum be funded from the Parking Reserve. Reduces Operating Levy by \$51,255 or 0.47%.

Remove capital project C01462 - Byron Street Parking Meters from the 2019 Capital Budget.

Line 119 Recreation Master Plan from the 2019 Operating Budget be deferred to a future year.

Line 1436 for 176 Wellington Street be amended to reduce the total rent by \$6,550 from \$151,575 to \$145,025 to allow for a reduced rent for Royal Oak School. Increases operating levy by 0.05%.

With all of the above changes the operating levy increase, net of growth (detailed in appendix J) is 4.48%. All changes are highlighted green on the attached Appendix I - Operating Budget.

The 2019 Ontario Municipal Partnership Fund allocation has still not been announced, and therefore may pose a risk to the 2019 Operating Budget. Should the funding not come in at the expected level, staff will advise Council at that time..

Capital project C01591 - Market Street Washrooms Floor Scrubber for \$5,000 has been removed from the capital budget as it will be purchased through the operating budget.

All appendices have been updated with the most up-to-date information, including reserve balances in Appendix G. Reserve balances are still subject to change with the year end audit and capital closure process.

5. STRATEGIC PLAN

N/A

6. OPTIONS

Option 1 – Approve the final draft of the 2019 Capital and Operating budgets as set out in this report **(as recommended)**.

Option 2 – Send 2019 Capital and Operating budgets back to Senior Management to look for further reductions or make changes as directed.

7. FINANCIAL IMPLICATIONS

Taking into consideration Council's budget requests and management's adjustments, staff has delivered a budget that has a 4.48% increase after considering assessment growth..

8. COMMUNICATIONS

Once approved, the 2019 Capital, the 10-Year Capital Forecast, and the Operating Budget will be posted on the Town's web site.

Groups that have requested additional funding will be notified that their requests have been approved.

Attachments to this report are:

Appendix A - 2019 & 10 Year Capital Summary by Department;

Appendix B - 2019 & 10 Year Capital Summary by Reserve;

Appendix C - 2019 Project Index;

Appendix D - Capital Budget Information Sheets;

Appendix E - 10 Year Capital Projects Overview by Department

Appendix F - Reserve Continuity Schedules: A 10-year projection of reserve balances based on funding requirements of the Town's Operating and Capital programs.

Appendix G - Reserve Balances

Appendix H - Capital Project Changes

Appendix I - 2019 Operating Budget Detail and Analysis

Appendix J - 2018 Assessment Growth

9. CONCLUSION

Council with the assistance of Staff has met the objective of a 4.5% operating levy increase after growth, and staff is now seeking Council's approval of the 2019 Operating and Capital Budgets.

Respectfully submitted,



Kyle Freeborn, CPA, CMA
Director of Corporate Services (A)/Treasurer













Nick Alaimo, CPA, CMA
Deputy Treasurer



Holly Dowd
Chief Administrative Officer

ATTACHMENTS

-  Appendix A - 10 Yr Capital Summary by Department.pdf  Appendix B - 10 Year Capital Summary by Reserve.pdf
-  Appendix C - 2019 Project Index.pdf  Appendix D.pdf  Appendix E - 10 Year Capital Projects by Department.pdf
-  Appendix F - Reserve Projections.pdf  Appendix G Reserve Balances.pdf  Appendix H - Capital Project Changes.pdf
-  Appendix I - Operating Budget.pdf  Appendix J.pdf

First Capital of Upper Canada - 1792



Appendix C: 2019 Project Index

Corporate Services

2019	Project Year		
C00469	2019 Corporate PC/Printer Replacement Program	Capital Reserve	48,750
		Project Budget	\$48,750
C00470	Engineering HP 5550 Printer Replacement	Capital Reserve	5,000
		Project Budget	\$5,000
C00472	2019 Network Equipment Upgrades and Enhancements	Capital Reserve	7,000
		Project Budget	\$7,000
C00706	Council Chambers Technology Improvements	Capital Reserve	7,000
		Project Budget	\$7,000
C00717	Purchase Aerial Photos from Niagara Region	Capital Reserve	5,000
		Project Budget	\$5,000
C01699	Virtual Server 1 (Production)	Capital Reserve	30,000
		Project Budget	\$30,000
C01701	Committee of Adjustment iPads	Capital Reserve	6,000
		Project Budget	\$6,000
Corporate Services Grand Total			\$108,750

Fire & Emergency Services

2019	Project Year		
C00230	2019 Protective Equipment	Capital Reserve	65,000
		Project Budget	\$65,000
C00466	2019 Miscellaneous Fire Fighting Equipment	Capital Reserve	25,000
		Project Budget	\$25,000

Fire & Emergency Services

2019	Project Year		
C00468	Training Pick-up Replacement		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01261	Station 5 Capital Repairs		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01262	Washer & Dryer - Protective Equipment		
		Capital Reserve	25,000
		Project Budget	\$25,000
C01379	Auto Extrication Equipment Replacement		
		Capital Reserve	72,000
		Project Budget	\$72,000
C01551	Station 2 Apparatus Bay Floor Repairs		
		Capital Reserve	5,000
		Project Budget	\$5,000
C01552	Hoses, Nozzles & Appliances Replacement		
		Capital Reserve	20,000
		Project Budget	\$20,000
C01693	Portable Pump Replacement		
		Capital Reserve	6,000
		Project Budget	\$6,000
C01694	Master Stream Deck Guns (2)		
		Capital Reserve	11,000
		Project Budget	\$11,000
C01695	Foam Eductors (5)		
		Capital Reserve	4,500
		Project Budget	\$4,500
		Fire & Emergency Services Grand Total	\$333,500

PW Vehicles/Equipment

2019	Project Year		
C00363	Mini Van Montana (replaces 230)		
		Fleet Replacement	30,000
		Project Budget	\$30,000
C00457	Backhoe JCB (replaces 404)		
		Water Capital Improvements	98,000
		Wastewater Capital Improvements	42,000
		Project Budget	\$140,000

PW Vehicles/Equipment

2019	Project Year		
C00506	2019 Miscellaneous Equipment		
		Fleet Replacement	8,000
		Project Budget	\$8,000
C00655	Kabota replaces W408		
		Fleet Replacement	77,000
		Project Budget	\$77,000
PW Vehicles/Equipment Grand Total			\$255,000

Roads Department

2019	Project Year		
C00182	Line 1 Road - 0.19km West of Concession 2 - Culvert Improvements		
		Bridges & Culverts	80,837
		OCIF	464,163
		Project Budget	\$545,000
C00447	Queenston Road - Townline to Airport - Road Construction		
		Capital Reserve	121,948
		Federal Gas Tax	531,217
		OCIF	332,135
		DC: Roads, Sidewalks & Lights	684,700
		Project Budget	\$1,670,000
C00494	Concession 6 Road - Niagara Stone Road to Line 2 - Road Construction		
		DC: Roads, Sidewalks & Lights	631,400
		Capital Reserve	138,600
		Project Budget	\$770,000
C00496	Queenston Road - Townline to Martin to Airport Road		
		Capital Reserve	107,000
		Project Budget	\$107,000
C00499	Engineering Work for Line 1 Road - Homestead to Henry to FMCR		
		DC: Roads, Sidewalks & Lights	26,660
		Capital Reserve	16,340
		Project Budget	\$43,000
C00617	Sidewalk Installation - York Road - FMCR to Concession 3 Road		
		Capital Reserve	50,000
		Project Budget	\$50,000
C00620	St. Davids Pool Trail - York to Cannery Subdivision		
		Capital Reserve	100,000
		Project Budget	\$100,000

Roads Department

2019	Project Year		
C01324	Traffic Count Station	Capital Reserve	7,500
		Project Budget	\$7,500
C01528	Butler Street Construction (Cul-de-sac)	Capital Reserve	125,000
		Project Budget	\$125,000
C01622	Queenston Rd (additional funds for C00397)	Capital Reserve	160,000
		Project Budget	\$160,000
C01623	Dixie - ditching and culverts	Capital Reserve	55,000
		Project Budget	\$55,000
C01624	Read Rd (East Edge) Carlton to Haulage/Church to Lakeshore	Capital Reserve	260,000
		Project Budget	\$260,000
C01625	Johnson St - Mississagua to Simcoe to Gate	Capital Reserve	50,000
		Project Budget	\$50,000
C01626	Concession 6 Rd (York to 405 to Warner to N.Falls Boundary) Eng	Capital Reserve	40,000
		Project Budget	\$40,000
C01627	Concession 6 Rd - Queenston to Line 8 to Line 7 Eng	Capital Reserve	20,000
		Project Budget	\$20,000
C01696	Portable Radar Speed Boards (2)	Capital Reserve	18,000
		Project Budget	\$18,000
C01698	Traffic Control Devices (Council Initiated)	Capital Reserve	50,000
		Project Budget	\$50,000
C01718	Butler & Anne Street Trail - S. & W. of Anne Street	Capital Reserve	100,000
		Project Budget	\$100,000
		Roads Department Grand Total	\$4,170,500

Parking Operations

2019	Project Year		
C00475	Queens Royal Park Lot Resurfacing		
		Parking Revenue	80,000
			<hr/>
		Project Budget	\$80,000
		Parking Operations Grand Total	\$80,000

Transit

2019	Project Year		
C01242	AODA Compliant Pads at Bus Stops, Ph.4		
		Ontario Disabilities Act	12,500
			<hr/>
		Project Budget	\$12,500
C01243	Benches, Shelters, Garbage Cans, Signs		
		Capital Reserve	15,000
			<hr/>
		Project Budget	\$15,000
C01697	Court House Bus Shelters		
		Capital Reserve	13,000
		Ontario Disabilities Act	13,000
			<hr/>
		Project Budget	\$26,000
		Transit Grand Total	\$53,500

Library

2019	Project Year		
C00124	2019 Furniture Replacement		
		Library Development	7,000
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		Project Budget	\$7,000
C00678	2019 Library Collection Development		
		DC: Library Facilities & Materials	36,000
		Library Development	4,000
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		Project Budget	\$40,000
C01043	Public Laptops		
		Library Computer	7,000
			<hr/>
		Project Budget	\$7,000
C01428	Makery Equipment		
		Library Development	5,000
			<hr/>
		Project Budget	\$5,000
C01568	Storage		
		DC: Library Facilities & Materials	9,000
		Library Development	1,000
			<hr/>
		Project Budget	\$10,000

Library

2019	Project Year		
C01720	Public Computer Privacy Divider	Library Computer	1,500
		Project Budget	\$1,500
C01721	iPads for Board	Library Computer	2,500
		Project Budget	\$2,500
		Library Grand Total	\$73,000

Parks, Recreation & Facilities

2019	Project Year		
C00804	Niagara-on-the-Green Park Refurbishment	Park Dedication	77,763
		Capital Reserve	54,237
		Project Budget	\$132,000
C00968	Cannery Park Development	DC: Parkland & Recreation	175,000
		Project Budget	\$175,000
C00988	Centennial Arena HWT Replacement	Capital Reserve	7,000
		Project Budget	\$7,000
C00996	Court House Washroom Renovations	Capital Reserve	30,000
		Project Budget	\$30,000
C01020	Meridian Credit Union Arena Condensor Replacement	Capital Reserve	110,000
		Project Budget	\$110,000
C01304	Niagara Lakeshore Cemetery Paving-Ph. 2	Capital Reserve	117,000
		Project Budget	\$117,000
C01312	Community Centre Amenities	Capital Reserve	10,000
		Project Budget	\$10,000
C01317	MCU Arena Dehumidification Replacement	Capital Reserve	80,000
		Project Budget	\$80,000
C01345	Dock Area Enhancements	Dock Area Improvement	100,000
		Project Budget	\$100,000

Parks, Recreation & Facilities

2019	Project Year		
C01587	St Davids Pool - Emergency Repairs		
		Capital Reserve	25,000
		Project Budget	\$25,000
C01589	Simcoe Park Wading Pool - Drain Connection		
		Capital Reserve	25,000
		Project Budget	\$25,000
C01592	Salt Storage Dome		
		Capital Reserve	15,000
		Project Budget	\$15,000
C01593	Park Amenities		
		Capital Reserve	13,000
		Project Budget	\$13,000
C01594	Court House Pavers		
		Parking Revenue	10,000
		Project Budget	\$10,000
C01595	Court House Exterior Stairs Restoration		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01596	Queen's Royal Park Amenities		
		Capital Reserve	41,000
		Project Budget	\$41,000
C01597	Rye Heritage Park Basketball Court, lines, nets		
		Capital Reserve	10,500
		Project Budget	\$10,500
C01599	River Beach Park Restoration		
		Dock Area Improvement	28,000
		Project Budget	\$28,000
C01601	Community Centre Cardio Equipment Replacement		
		Capital Reserve	20,000
		Project Budget	\$20,000
C01603	Town Wide - Defibrillator Replacement		
		Capital Reserve	25,000
		Project Budget	\$25,000
C01692	Pickleball Courts - Virgil Sports Park		
		Capital Reserve	32,000
		Project Budget	\$32,000
		Parks, Recreation & Facilities Grand Total	\$1,015,500

P & R Vehicles/Equipment

2019	Project Year		
C00464	Van (replaces P515)	Fleet Replacement	40,000
		Project Budget	\$40,000
C00509	Purchase a Tractor (replaces P555)	Fleet Replacement	100,000
		Project Budget	\$100,000
C01268	Mower (replaces P574)	Capital Reserve	45,000
		Project Budget	\$45,000
C01610	Additional funds for Garbage Truck (C01161)	Fleet Replacement	70,000
		Project Budget	\$70,000
C01611	3/4 Ton 4x4 Truck	Fleet Replacement	3,900
		DC: Parkland & Recreation	35,100
		Project Budget	\$39,000
P & R Vehicles/Equipment Grand Total			\$294,000

Water

2019	Project Year		
C00349	Paxton Lane (at York and at South End) Eng.	Water Capital Improvements	20,000
		Project Budget	\$20,000
C00486	Gage Street - (Gate St. to Victoria)	Water Capital Improvements	350,000
		Project Budget	\$350,000
C00487	Gate Street - (Centre to Johnson)	Water Capital Improvements	375,000
		Project Budget	\$375,000
C00513	Niagara River Parkway - (Highlander to Dumfries) Eng.	Water Capital Improvements	25,000
		Project Budget	\$25,000
C00528	Wellington (Picton to Castlereagh)	Water Capital Improvements	25,000
		Project Budget	\$25,000
C00844	Queenston Road - (Townline to Airport)	Water Capital Improvements	520,000
		Project Budget	\$520,000

Water

2019	Project Year		
C01045	Queenston Rd. Airport -Coon Eng.		
		Water Capital Improvements	27,500
		DC: Water Distribution	22,500
		Project Budget	\$50,000
		Water Grand Total	\$1,365,000

Wastewater

2019	Project Year		
C00481	CSO Reduction Project - Old Town (Phase 3 - Dorchester South)		
		Wastewater Capital Improvements	72,600
		Grants & Other	45,000
		DC: Wastewater Sewers	32,400
		Project Budget	\$150,000
C00652	Old Town (Phase 2) CSO Flow Monitoring (Post repair program)		
		Wastewater Capital Improvements	30,000
		Grants & Other	20,000
		Project Budget	\$50,000
C00906	Chautauqua Area - (Dixie - Circle to Lakeshore)		
		Wastewater Capital Improvements	1,085,000
		Project Budget	\$1,085,000
C00907	Engineering - Chautauqua Area - (Froebel - Circle to Dead End)		
		Wastewater Capital Improvements	15,000
		Project Budget	\$15,000
C01644	CSO - RAP (resident assistance program - all communities)		
		Wastewater Capital Improvements	90,000
		Grants & Other	60,000
		Project Budget	\$150,000
C01645	Line 1 Rd (Homestead to Henry) Eng		
		DC: Wastewater Sewers	18,000
		Wastewater Capital Improvements	2,000
		Project Budget	\$20,000
		Wastewater Grand Total	\$1,470,000

Storm Water

2019	Project Year		
C00680	Minor Storm System Improvements (CB Installations)		
		Storm Water Management	25,000
		Project Budget	\$25,000

Storm Water

2019	Project Year		
C01657	Victoria at John St extensions		
		DC: Storm Sewers	55,000
		Project Budget	\$55,000
C01658	Line 1 - Homestead to Henry to FMCR Eng		
		Storm Water Management	40,000
		Project Budget	\$40,000
		Storm Water Grand Total	\$120,000

Street Lighting

2019	Project Year		
C01361	LED Post-Top Conversion Program (Phase 5)		
		Street Lighting	27,000
		Project Budget	\$27,000
		Street Lighting Grand Total	\$27,000
		Town Wide Grand Total	\$9,365,750

Appendix A: 2019 & 10-Year Capital Projects by Department

Department	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Grand Total
Building Services	0	0	0	35,000	35,000	0	0	0	40,000	0	0	110,000
By-Law Enforcement	0	0	35,000	0	0	0	0	0	0	40,000	0	75,000
Corporate Services	108,750	171,750	83,250	145,750	115,750	110,250	200,750	100,750	150,750	110,750	136,000	1,434,500
Fire & Emergency Services	333,500	2,505,000	182,000	107,000	95,000	495,000	1,440,000	105,000	695,000	195,000	95,000	6,247,500
Library	73,000	96,500	106,000	88,500	63,000	39,500	177,000	47,000	55,000	43,500	66,000	855,000
P & R Vehicles/Equipment	294,000	195,000	122,000	208,000	200,000	135,000	208,000	375,000	185,000	330,000	110,000	2,362,000
Parking Operations	80,000	135,000	0	0	0	50,000	0	650,000	0	0	0	915,000
Parks, Recreation & Facilities	1,015,500	3,383,000	1,100,000	387,000	825,000	315,000	424,000	174,000	100,000	0	0	7,723,500
PW Vehicles/Equipment	255,000	451,000	469,000	424,000	359,000	364,000	709,000	604,000	710,000	614,000	685,000	5,644,000
Roads Department	4,170,500	3,251,500	4,641,500	4,511,000	2,171,000	2,461,500	2,787,500	2,727,500	3,246,000	660,000	50,000	30,678,000
Storm Water	120,000	645,000	875,000	1,081,500	847,000	640,000	580,000	1,035,000	215,000	175,000	0	6,213,500
Street Lighting	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	297,000
Transit	53,500	25,000	20,000	15,000	40,000	27,000	30,000	15,000	35,000	0	0	260,500
Wastewater	1,470,000	328,000	865,000	680,000	430,000	365,000	545,000	180,000	330,000	400,000	540,000	6,133,000
Water	1,365,000	1,590,000	815,000	990,000	995,000	1,175,000	1,100,000	1,156,000	1,350,000	1,662,600	755,000	12,953,600
Grand Total	\$9,365,750	\$12,803,750	\$9,340,750	\$8,699,750	\$6,202,750	\$6,204,250	\$8,228,250	\$7,196,250	\$7,138,750	\$4,257,850	\$2,464,000	\$81,902,100
	11.4%	15.6%	11.4%	10.6%	7.6%	7.6%	10.0%	8.8%	8.7%	5.2%	3.0%	100.00%



Appendix C: 2019 Operating Budget and Multi-Year Budget Variance

2019-2023

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	2019 % Change	2020 % Change	2021 % Change	2022 % Change	2023 % Change
Municipal Purposes																	
Taxation																	
100-9000-00901	General Levy	(10,806,093)	(11,518,550)	(12,361,602)	(12,785,096)	(13,096,732)	0	(712,457)	(843,052)	(423,494)	(311,636)	13,096,732	6.59%	7.32%	3.43%	2.44%	-100.00%
100-9000-00902	Payment in Lieu	(493,000)	(600,000)	(493,000)	(493,000)	(493,000)	0	(107,000)	107,000	0	0	493,000	21.70%	-17.83%	0.00%	0.00%	-100.00%
100-9000-00903	Supplementary Levy	(175,000)	(200,000)	(175,000)	(175,000)	(175,000)	0	(25,000)	25,000	0	0	175,000	14.29%	-12.50%	0.00%	0.00%	-100.00%
100-9000-02250	General Agreements	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)	0	0	0	0	0	45,000	0.00%	0.00%	0.00%	0.00%	-100.00%
100-9000-57700	Tax Write-offs	100,000	100,000	100,000	100,000	100,000	0	0	0	0	0	(100,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
100-9000-57702	Charity Rebate	8,000	8,000	8,000	8,000	8,000	0	0	0	0	0	(8,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
100-9000-57703	Vacancy Rebate	10,000	10,000	10,000	10,000	10,000	0	0	0	0	0	(10,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
Taxation Subtotal		(11,401,093)	(12,245,550)	(12,956,602)	(13,380,096)	(13,691,732)	0	(844,457)	(711,052)	(423,494)	(311,636)	13,691,732	7.41%	5.81%	3.27%	2.33%	#Div/0!
Corporate Revenues																	
100-9005-00890	Hydro Proceeds - Dividends	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	0	0	0	0	0	500,000	0.00%	0.00%	0.00%	0.00%	-100.00%
100-9005-00905	OMPF Grant	(484,100)	(411,485)	(349,765)	(297,300)	(252,705)	(214,800)	72,615	61,720	52,465	44,595	37,905	-15.00%	-15.00%	-15.00%	-15.00%	-15.00%
100-9005-00906	Federal Gas Tax Grant	(445,913)	(531,220)	(531,220)	(555,365)	(555,365)	(579,510)	(85,307)	0	(24,145)	0	(24,145)	19.13%	0.00%	4.55%	0.00%	4.35%
100-9005-00907	Tax Penalty & Interest	(443,000)	(330,000)	(443,000)	(443,000)	(443,000)	0	113,000	(113,000)	0	0	443,000	-25.51%	34.24%	0.00%	0.00%	-100.00%
100-9005-00908	Hydro Proceeds - Principle	(334,889)	(359,992)	(386,977)	(415,983)	(415,983)	0	(25,103)	(26,985)	(29,006)	0	415,983	7.50%	7.50%	7.50%	0.00%	-100.00%
100-9005-00909	Hydro Proceeds - Interest	(165,458)	(140,355)	(113,370)	(81,363)	(81,363)	0	25,103	26,985	32,007	0	81,363	-15.17%	-19.23%	-28.23%	0.00%	-100.00%
100-9005-00910	Dock Rental Revenue	(145,000)	(152,000)	(154,280)	(156,600)	(159,000)	(161,400)	(7,000)	(2,280)	(2,320)	(2,400)	(2,400)	4.83%	1.50%	1.50%	1.53%	1.51%
100-9005-00911	Aggregate Resources Grant	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	0	0	0	0	0	2,500	0.00%	0.00%	0.00%	0.00%	-100.00%
100-9005-00925	OCIF Grant	(518,451)	(796,298)	(815,413)	(815,413)	(815,413)	(815,413)	(277,847)	(19,115)	0	0	0	53.59%	2.40%	0.00%	0.00%	0.00%
100-9005-00928	Interest - Hydro Loan (\$3m)	(63,276)	(54,628)	(45,852)	(36,538)	(36,538)	0	8,648	8,776	9,314	0	36,538	-13.67%	-16.07%	-20.31%	0.00%	-100.00%
100-9005-00930	Interest - Hydro Loan (\$2m)	(45,941)	(40,290)	(34,568)	(28,469)	(28,469)	0	5,651	5,722	6,099	0	28,469	-12.30%	-14.20%	-17.64%	0.00%	-100.00%
100-9005-00932	Interest - Hydro NRBN	(45,941)	(60,000)	(50,000)	(50,000)	(50,000)	(50,000)	(14,059)	10,000	0	0	0	30.60%	-16.67%	0.00%	0.00%	0.00%
100-9005-02600	Investment Income	(50,000)	(150,000)	(50,000)	(50,000)	(50,000)	0	(100,000)	100,000	0	0	50,000	200.00%	-66.67%	0.00%	0.00%	-100.00%
100-9005-04650	Provincial Offences Act Revenue	(54,000)	(45,000)	(54,000)	(54,000)	(54,000)	0	9,000	(9,000)	0	0	54,000	-16.67%	20.00%	0.00%	0.00%	-100.00%
100-9005-05040	Communication/Cell Agreements	(16,150)	(30,000)	(16,150)	(16,150)	(16,150)	0	(13,850)	13,850	0	0	16,150	85.76%	-46.17%	0.00%	0.00%	-100.00%
100-9005-06020	Purchasing Card Rebate	0	(3,500)	0	0	0	0	(3,500)	3,500	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Municipal Purposes																	
Corporate Revenues																	
100-9005-91991	TSF from: Tax Rate Stabilizatio	(150,000)	0	0	0	0	0	150,000	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
100-9005-92827	TSF to: Federal Gas Tax	445,913	531,220	531,220	555,365	555,365	579,510	85,307	0	24,145	0	24,145	19.13%	0.00%	4.55%	0.00%	4.35%
100-9005-92829	TSF to: OCIF Grant	518,451	796,298	815,413	815,413	815,413	815,413	277,847	19,115	0	0	0	53.59%	2.40%	0.00%	0.00%	0.00%
100-9005-92970	TSF to: Dock Area Improvements	100,000	100,000	100,000	100,000	100,000	0	0	0	0	0	(100,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
Corporate Revenues Subtotal		(2,400,255)	(2,179,750)	(2,100,462)	(2,031,903)	(1,989,708)	(426,200)	220,505	79,288	68,559	42,195	1,563,508	-9.19%	-3.64%	-3.26%	-2.08%	-366.85%
Corporate Expenses																	
100-9010-33900	Insurance Expense	25,260	38,180	38,180	38,180	38,180	38,180	12,920	0	0	0	0	51.15%	0.00%	0.00%	0.00%	0.00%
100-9010-33910	Insurance Claims	80,000	80,000	80,000	80,000	80,000	0	0	0	0	0	(80,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
100-9010-34700	Membership Expense	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	(5,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
100-9010-37710	Economic Development	2,500	0	2,500	2,500	2,500	0	(2,500)	2,500	0	0	(2,500)	-100.00%	100.00%	0.00%	0.00%	-100.00%
100-9010-37750	Write-off Expense	0	5,000	0	0	0	0	5,000	(5,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
100-9010-37755	Exchange Expense	0	18,000	0	0	0	0	18,000	(18,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
100-9010-40500	Records Destruction	0	2,000	0	0	0	0	2,000	(2,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
100-9010-40510	Records Storage	0	3,000	0	0	0	0	3,000	(3,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
100-9010-40900	Consultants	58,000	50,000	58,000	58,000	58,000	0	(8,000)	8,000	0	0	(58,000)	-13.79%	16.00%	0.00%	0.00%	-100.00%
100-9010-41000	Contracts	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	(3,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
100-9010-41200	Legal Expenses	65,000	65,000	65,000	65,000	65,000	0	0	0	0	0	(65,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
100-9010-62000	Niagara Falls-Mewburn	250,000	250,000	0	0	0	0	0	(250,000)	0	0	0	0.00%	-100.00%	0.00%	0.00%	0.00%
100-9010-64000	Discretionary Grants	100,000	100,000	100,000	100,000	100,000	0	0	0	0	0	(100,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
100-9010-64100	NDAC Operating Grant	31,215	32,264	35,000	39,000	42,000	46,000	1,049	2,736	4,000	3,000	4,000	3.36%	8.48%	11.43%	7.69%	9.52%
100-9010-64200	NDAC Capital Grant	20,563	23,915	32,000	38,000	42,000	47,000	3,352	8,085	6,000	4,000	5,000	16.30%	33.81%	18.75%	10.53%	11.90%
100-9010-64300	Historical Society Grant	158,535	209,790	264,935	272,880	281,070	289,500	51,255	55,145	7,945	8,190	8,430	32.33%	26.29%	3.00%	3.00%	3.00%
100-9010-64400	Niagara College Grant	20,000	20,000	20,000	20,000	20,000	0	0	0	0	0	(20,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
100-9010-64500	Chamber of Commerce	118,000	118,000	118,000	118,000	118,000	0	0	0	0	0	(118,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
100-9010-65000	Library Grant	686,377	717,459	746,819	762,309	778,254	0	31,082	29,360	15,490	15,945	(778,254)	4.53%	4.09%	2.07%	2.09%	-100.00%
100-9010-65200	Irrigation Grant	100,000	100,000	100,000	100,000	100,000	0	0	0	0	0	(100,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
100-9010-91805	TSF from: Building Permit Surp	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	0	0	0	0	0	150,000	0.00%	0.00%	0.00%	0.00%	-100.00%
100-9010-91901	TSF from: Capital Levy	(250,000)	(250,000)	0	0	0	0	0	250,000	0	0	0	0.00%	-100.00%	0.00%	0.00%	0.00%
100-9010-91965	TSF from: Parking Revenue	(391,750)	(427,790)	(376,535)	(376,535)	(376,535)	0	(36,040)	51,255	0	0	376,535	9.20%	-11.98%	0.00%	0.00%	-100.00%
100-9010-92901	TSF to: Capital Levy	2,400,000	2,020,000	2,570,000	2,700,000	2,800,000	2,900,000	(380,000)	550,000	130,000	100,000	100,000	-15.83%	27.23%	5.06%	3.70%	3.57%
Corporate Expenses Subtotal		3,331,700	3,032,818	3,711,899	3,875,334	4,006,469	3,320,680	(298,882)	679,081	163,435	131,135	(685,789)	-8.97%	22.39%	4.40%	3.38%	-20.65%
Studies																	
100-9012-40957	Transportation Master Plan	170,000	170,000	0	0	0	0	0	(170,000)	0	0	0	0.00%	-100.00%	0.00%	0.00%	0.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change	% Change	% Change	% Change	% Change
Municipal Purposes																	
Studies																	
100-9012-40962	Facilities Master Plan	0	0	0	0	100,000	0	0	0	0	100,000	(100,000)	0.00%	0.00%	0.00%	100.00%	-100.00%
100-9012-40963	Corporate Strategic Plan	0	50,000	0	0	0	0	50,000	(50,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
100-9012-40964	District and CIP Plans	75,000	0	0	0	0	0	(75,000)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
100-9012-40965	Irrigation Master Plan	100,000	100,000	0	0	0	0	0	(100,000)	0	0	0	0.00%	-100.00%	0.00%	0.00%	0.00%
100-9012-40966	Water Needs Study	75,000	75,000	0	0	0	0	0	(75,000)	0	0	0	0.00%	-100.00%	0.00%	0.00%	0.00%
100-9012-40967	Zoning By-Law	0	100,000	0	0	0	0	100,000	(100,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
100-9012-40968	Cultural Heritage Landscape	0	100,000	0	0	0	0	100,000	(100,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
100-9012-40969	Fire Master Plan	0	0	35,000	0	0	0	0	35,000	(35,000)	0	0	0.00%	100.00%	-100.00%	0.00%	0.00%
100-9012-40970	Roads Need Study	0	100,000	0	0	0	0	100,000	(100,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
100-9012-40971	Bridge Needs Study	0	25,000	0	0	0	0	25,000	(25,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
100-9012-91809	TSF from: DC: Development Relat	0	(245,000)	0	0	0	0	(245,000)	245,000	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
100-9012-91904	TSF from: Water Capital Improve	(62,500)	(62,500)	0	0	0	0	0	62,500	0	0	0	0.00%	-100.00%	0.00%	0.00%	0.00%
100-9012-91905	TSF from: Wastewater Capital Im	(12,500)	(12,500)	0	0	0	0	0	12,500	0	0	0	0.00%	-100.00%	0.00%	0.00%	0.00%
100-9012-91908	TSF from: Irrigation	(100,000)	(100,000)	0	0	0	0	0	100,000	0	0	0	0.00%	-100.00%	0.00%	0.00%	0.00%
100-9012-91974	TSF from: Corporate Studies	(245,000)	(300,000)	(35,000)	0	(100,000)	0	(55,000)	265,000	35,000	(100,000)	100,000	22.45%	-88.33%	-100.00%	100.00%	-100.00%
	Studies Subtotal	0	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Debt Management																	
100-9015-05655	Tile Drain Interest Revenue	(2,444)	(2,127)	(1,791)	(1,503)	(1,503)	0	317	336	288	0	1,503	-12.97%	-15.80%	-16.08%	0.00%	-100.00%
100-9015-20200	Tile Drain Interest Expense	2,444	2,127	1,791	1,503	(1,503)	0	(317)	(336)	(288)	(3,006)	1,503	-12.97%	-15.80%	-16.08%	-200.00%	-100.00%
100-9015-20850	Interest 73-2010 Water	24,754	15,359	5,244	0	0	0	(9,395)	(10,115)	(5,244)	0	0	-37.95%	-65.86%	-100.00%	0.00%	0.00%
100-9015-20851	Interest 61-2008 Virgil FS	9,212	0	0	0	0	0	(9,212)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
100-9015-20852	Interest 82-2005 St Davids	12,456	10,727	9,143	7,573	7,573	0	(1,729)	(1,584)	(1,570)	0	(7,573)	-13.88%	-14.77%	-17.17%	0.00%	-100.00%
100-9015-20855	Interest 73-2012 SL/Water	7,977	6,654	5,196	3,600	3,600	0	(1,323)	(1,458)	(1,596)	0	(3,600)	-16.59%	-21.91%	-30.72%	0.00%	-100.00%
100-9015-20856	Interest 75-2015 Former NDSS	28,872	27,884	26,706	25,302	25,302	0	(988)	(1,178)	(1,404)	0	(25,302)	-3.42%	-4.22%	-5.26%	0.00%	-100.00%
100-9015-20857	Interest Realterm LED SL	22,631	20,611	18,250	15,509	15,509	0	(2,020)	(2,361)	(2,741)	0	(15,509)	-8.93%	-11.46%	-15.02%	0.00%	-100.00%
100-9015-50850	Principal 73-2010 Water	207,913	216,541	225,528	0	0	0	8,628	8,987	(225,528)	0	0	4.15%	4.15%	-100.00%	0.00%	0.00%
100-9015-50851	Principal 61-2008 Virgil FS	188,000	0	0	0	0	0	(188,000)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
100-9015-50852	Principal 82-2005 St Davids	67,581	67,581	67,581	67,581	67,581	0	0	0	0	0	(67,581)	0.00%	0.00%	0.00%	0.00%	-100.00%
100-9015-50855	Principle 73-2012 SL/Water	54,000	55,000	56,000	58,000	58,000	0	1,000	1,000	2,000	0	(58,000)	1.85%	1.82%	3.57%	0.00%	-100.00%
100-9015-50856	Principle 75-2015 Former NDSS	76,000	76,000	78,000	79,000	79,000	0	0	2,000	1,000	0	(79,000)	0.00%	2.63%	1.28%	0.00%	-100.00%
100-9015-50857	Principle Realterm LED SL	17,943	21,034	24,496	28,368	28,368	0	3,091	3,462	3,872	0	(28,368)	17.23%	16.46%	15.81%	0.00%	-100.00%
100-9015-80401	Recovery: Debt Charges	(415,255)	(413,507)	(411,438)	(180,630)	(180,630)	0	1,748	2,069	230,808	0	180,630	-0.42%	-0.50%	-56.10%	0.00%	-100.00%
100-9015-91813	TSF from: DC: Fire Facilities	(197,212)	0	0	0	0	0	197,212	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Municipal Purposes																	
Debt Management																	
Debt Management Subtotal		104,872	103,884	104,706	104,303	101,297	0	(988)	822	(403)	(3,006)	(101,297)	-0.94%	0.79%	-0.38%	-2.88%	#Div/0!
Community Relations																	
100-9020-34900	Miscellaneous	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	(3,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
100-9020-37720	Employee Recognition	25,000	25,000	25,000	25,000	25,000	0	0	0	0	0	(25,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
100-9020-37724	Senior Citizens	6,000	6,000	6,000	6,000	6,000	0	0	0	0	0	(6,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
100-9020-37726	Civic Recognition	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	(2,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
100-9020-37728	Floral Tributes	700	700	700	700	700	0	0	0	0	0	(700)	0.00%	0.00%	0.00%	0.00%	-100.00%
100-9020-37732	Christmas Decorations	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	(1,500)	0.00%	0.00%	0.00%	0.00%	-100.00%
Community Relations Subtotal		38,200	38,200	38,200	38,200	38,200	0	0	0	0	0	(38,200)	0.00%	0.00%	0.00%	0.00%	#Div/0!
Elections Management																	
100-9025-10001	Salaries & Wages - Part time	6,000	0	0	0	0	0	(6,000)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
100-9025-10002	Salaries & Wages - Overtime	7,500	0	0	0	0	0	(7,500)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
100-9025-11001	Employee Benefits	2,000	0	0	0	0	0	(2,000)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
100-9025-30100	Advertising Expense	3,000	0	0	0	0	0	(3,000)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
100-9025-31500	Computer Hardware	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	(1,500)	0.00%	0.00%	0.00%	0.00%	-100.00%
100-9025-35300	Office Supplies	1,500	0	0	0	0	0	(1,500)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
100-9025-35350	Printing	5,000	0	0	0	0	0	(5,000)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
100-9025-35400	Postage	6,000	0	0	0	0	0	(6,000)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
100-9025-41000	Contracts	45,000	0	0	0	0	0	(45,000)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
100-9025-91925	TSF from: Elections	(77,500)	0	0	0	0	0	77,500	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
100-9025-92925	TSF to: Elections	19,500	20,000	20,000	20,000	20,000	0	500	0	0	0	(20,000)	2.56%	0.00%	0.00%	0.00%	-100.00%
Elections Management Subtotal		19,500	21,500	21,500	21,500	21,500	0	2,000	0	0	0	(21,500)	10.26%	0.00%	0.00%	0.00%	#Div/0!
Accessibility Management																	
100-9030-40900	Consultants	10,000	10,000	10,000	10,000	10,000	0	0	0	0	0	(10,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
100-9030-91901	TSF from: Capital Levy	(30,000)	0	0	0	0	0	30,000	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
100-9030-92971	TSF to: Ontario Disabilities Ac	20,000	20,000	20,000	20,000	20,000	0	0	0	0	0	(20,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
Accessibility Management Subtotal		0	30,000	30,000	30,000	30,000	0	30,000	0	0	0	(30,000)	100.00%	0.00%	0.00%	0.00%	#Div/0!
Corporate Events																	
100-9035-03400	Miscellaneous Revenue	0	(5,000)	0	0	0	0	(5,000)	5,000	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
100-9035-41000	Contracts	500	3,900	500	500	500	0	3,400	(3,400)	0	0	(500)	680.00%	-87.18%	0.00%	0.00%	-100.00%
100-9035-80500	Chargeback: Equipment	1,100	1,100	1,100	1,100	1,100	0	0	0	0	0	(1,100)	0.00%	0.00%	0.00%	0.00%	-100.00%
Corporate Events Subtotal		1,600	0	1,600	1,600	1,600	0	(1,600)	1,600	0	0	(1,600)	-100.00%	100.00%	0.00%	0.00%	#Div/0!

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Municipal Purposes																	
Municipal Purposes Total		(10,305,476)	(11,198,898)	(11,149,159)	(11,341,062)	(11,482,374)	2,894,480	(893,422)	49,739	(191,903)	(141,312)	14,376,854	8.67%	-0.44%	1.72%	1.25%	496.70%
		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Council and Administration																	
Members of Council																	
120-1000-10000	Salaries & Wages	158,150	163,685	168,595	171,970	175,410	178,915	5,535	4,910	3,375	3,440	3,505	3.50%	3.00%	2.00%	2.00%	2.00%
120-1000-11001	Employee Benefits	36,565	36,605	37,440	38,205	39,015	39,815	40	835	765	810	800	0.11%	2.28%	2.04%	2.12%	2.05%
120-1000-12500	Course & Seminar Expenses	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
120-1000-30700	Books & Publications	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
120-1000-31800	Conference Expenses	10,000	6,500	10,000	10,000	10,000	0	(3,500)	3,500	0	0	(10,000)	-35.00%	53.85%	0.00%	0.00%	-100.00%
120-1000-33900	Insurance Expense	4,000	3,565	3,565	3,565	3,565	3,565	(435)	0	0	0	0	-10.88%	0.00%	0.00%	0.00%	0.00%
120-1000-34800	Mileage & Expenses	8,000	8,000	8,000	8,000	8,000	0	0	0	0	0	(8,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
120-1000-34900	Miscellaneous	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	(5,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
120-1000-35200	Office Equipment & Furniture	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
120-1000-35300	Office Supplies	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
120-1000-40850	Integrity Commissioner	0	15,000	15,000	15,000	15,000	15,000	15,000	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
Members of Council Subtotal		224,715	241,355	250,600	254,740	258,990	237,295	16,640	9,245	4,140	4,250	(21,695)	7.40%	3.83%	1.65%	1.67%	-9.14%
Chief Administrative Officer																	
120-1050-10000	Salaries & Wages	274,325	288,270	280,625	289,505	295,295	301,195	13,945	(7,645)	8,880	5,790	5,900	5.08%	-2.65%	3.16%	2.00%	2.00%
120-1050-11001	Employee Benefits	78,120	81,220	81,295	83,695	85,710	87,755	3,100	75	2,400	2,015	2,045	3.97%	0.09%	2.95%	2.41%	2.39%
120-1050-12500	Course & Seminar Expenses	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	(2,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
120-1050-30700	Books & Publications	1,000	500	1,000	1,000	1,000	0	(500)	500	0	0	(1,000)	-50.00%	100.00%	0.00%	0.00%	-100.00%
120-1050-31800	Conference Expenses	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	(5,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
120-1050-34700	Membership Expense	1,500	1,200	1,500	1,500	1,500	0	(300)	300	0	0	(1,500)	-20.00%	25.00%	0.00%	0.00%	-100.00%
120-1050-34800	Mileage & Expenses	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
120-1050-34900	Miscellaneous	500	3,000	500	500	500	0	2,500	(2,500)	0	0	(500)	500.00%	-83.33%	0.00%	0.00%	-100.00%
120-1050-35300	Office Supplies	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
Chief Administrative Officer Subtotal		363,945	382,690	373,420	384,700	392,505	388,950	18,745	(9,270)	11,280	7,805	(3,555)	5.15%	-2.42%	3.02%	2.03%	-0.91%
Council and Administration Total		588,660	624,045	624,020	639,440	651,495	626,245	35,385	(25)	15,420	12,055	(25,250)	6.01%	0.00%	2.47%	1.89%	-4.03%
		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Corporate Services																	
Director																	
130-1075-10000	Salaries & Wages	0	0	132,025	141,395	144,235	147,110	0	132,025	9,370	2,840	2,875	0.00%	100.00%	7.10%	2.01%	1.99%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Corporate Services																	
Director																	
130-1075-11001	Employee Benefits	0	0	36,630	38,465	39,300	40,140	0	36,630	1,835	835	840	0.00%	100.00%	5.01%	2.17%	2.14%
Director Subtotal		0	0	168,655	179,860	183,535	187,250	0	168,655	11,205	3,675	3,715	0.00%	100.00%	6.64%	2.04%	1.98%
Customer Service																	
130-1085-10000	Salaries & Wages	94,640	100,355	108,545	116,355	121,610	124,050	5,715	8,190	7,810	5,255	2,440	6.04%	8.16%	7.20%	4.52%	2.01%
130-1085-11001	Employee Benefits	33,440	35,020	37,200	39,200	40,820	41,880	1,580	2,180	2,000	1,620	1,060	4.72%	6.23%	5.38%	4.13%	2.60%
130-1085-91805	TSF from: Building Permit Surp	(66,200)	(67,300)	(71,770)	(76,540)	(78,060)	0	(1,100)	(4,470)	(4,770)	(1,520)	78,060	1.66%	6.64%	6.65%	1.99%	-100.00%
Customer Service Subtotal		61,880	68,075	73,975	79,015	84,370	165,930	6,195	5,900	5,040	5,355	81,560	10.01%	8.67%	6.81%	6.78%	49.15%
Financial Services																	
130-1100-02925	Tax Registration Fees	0	(6,000)	0	0	0	0	(6,000)	6,000	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
130-1100-03400	Miscellaneous Revenue	(6,500)	(25,000)	(6,500)	(6,500)	(6,500)	0	(18,500)	18,500	0	0	6,500	284.62%	-74.00%	0.00%	0.00%	-100.00%
130-1100-03425	Fee for Service	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	0	0	0	0	0	12,000	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1100-05660	Tax Certificates	(10,000)	(12,000)	(10,000)	(10,000)	(10,000)	0	(2,000)	2,000	0	0	10,000	20.00%	-16.67%	0.00%	0.00%	-100.00%
130-1100-05670	Tax Requests	(12,000)	(15,000)	(12,000)	(12,000)	(12,000)	0	(3,000)	3,000	0	0	12,000	25.00%	-20.00%	0.00%	0.00%	-100.00%
130-1100-10000	Salaries & Wages	461,790	498,610	521,665	534,970	545,670	556,590	36,820	23,055	13,305	10,700	10,920	7.97%	4.62%	2.55%	2.00%	2.00%
130-1100-11001	Employee Benefits	142,660	151,005	157,325	161,505	165,700	169,940	8,345	6,320	4,180	4,195	4,240	5.85%	4.19%	2.66%	2.60%	2.56%
130-1100-12500	Course & Seminar Expenses	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	(2,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1100-30100	Advertising Expense	5,300	3,000	5,300	5,300	5,300	0	(2,300)	2,300	0	0	(5,300)	-43.40%	76.67%	0.00%	0.00%	-100.00%
130-1100-30500	Bank Service Charges	14,500	14,500	14,500	14,500	14,500	0	0	0	0	0	(14,500)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1100-30505	Audit Fees	45,000	50,000	50,000	50,000	50,000	0	5,000	0	0	0	(50,000)	11.11%	0.00%	0.00%	0.00%	-100.00%
130-1100-30700	Books & Publications	100	200	100	100	100	0	100	(100)	0	0	(100)	100.00%	-50.00%	0.00%	0.00%	-100.00%
130-1100-31200	Collections Charges	2,000	6,200	2,000	2,000	2,000	0	4,200	(4,200)	0	0	(2,000)	210.00%	-67.74%	0.00%	0.00%	-100.00%
130-1100-31800	Conference Expenses	3,000	2,500	3,000	3,000	3,000	0	(500)	500	0	0	(3,000)	-16.67%	20.00%	0.00%	0.00%	-100.00%
130-1100-34700	Membership Expense	2,300	2,300	2,300	2,300	2,300	0	0	0	0	0	(2,300)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1100-34800	Mileage & Expenses	2,000	1,500	2,000	2,000	2,000	0	(500)	500	0	0	(2,000)	-25.00%	33.33%	0.00%	0.00%	-100.00%
130-1100-34900	Miscellaneous	2,500	0	2,500	2,500	2,500	0	(2,500)	2,500	0	0	(2,500)	-100.00%	100.00%	0.00%	0.00%	-100.00%
130-1100-35200	Office Equipment & Furniture	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	(5,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1100-35300	Office Supplies	0	2,500	0	0	0	0	2,500	(2,500)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
130-1100-35350	Printing	4,000	2,000	4,000	4,000	4,000	0	(2,000)	2,000	0	0	(4,000)	-50.00%	100.00%	0.00%	0.00%	-100.00%
130-1100-41000	Contracts	20,000	30,000	20,000	20,000	20,000	0	10,000	(10,000)	0	0	(20,000)	50.00%	-33.33%	0.00%	0.00%	-100.00%
130-1100-80201	Recovery: Rate Supported	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)	0	0	0	0	0	75,000	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1100-91965	TSF from: Parking Revenue	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	0	0	0	0	0	50,000	0.00%	0.00%	0.00%	0.00%	-100.00%
Financial Services Subtotal		546,650	576,315	626,190	643,675	658,570	726,530	29,665	49,875	17,485	14,895	67,960	5.43%	8.65%	2.79%	2.31%	9.35%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change	% Change	% Change	% Change	% Change
Corporate Services																	
Clerks																	
130-1125-01350	Bed & Breakfast Licences	(72,000)	(90,000)	(72,000)	(72,000)	(72,000)	0	(18,000)	18,000	0	0	72,000	25.00%	-20.00%	0.00%	0.00%	-100.00%
130-1125-02850	Lottery License Fees	(2,000)	(1,500)	(2,000)	(2,000)	(2,000)	0	500	(500)	0	0	2,000	-25.00%	33.33%	0.00%	0.00%	-100.00%
130-1125-03400	Miscellaneous Revenue	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	0	0	0	0	0	3,000	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1125-10000	Salaries & Wages	235,435	248,865	265,555	270,850	276,295	281,810	13,430	16,690	5,295	5,445	5,515	5.70%	6.71%	1.99%	2.01%	2.00%
130-1125-11001	Employee Benefits	68,340	71,365	75,225	76,935	78,900	80,880	3,025	3,860	1,710	1,965	1,980	4.43%	5.41%	2.27%	2.55%	2.51%
130-1125-12500	Course & Seminar Expenses	1,200	2,000	1,200	1,200	1,200	0	800	(800)	0	0	(1,200)	66.67%	-40.00%	0.00%	0.00%	-100.00%
130-1125-30100	Advertising Expense	700	700	700	700	700	0	0	0	0	0	(700)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1125-30700	Books & Publications	1,800	500	1,800	1,800	1,800	0	(1,300)	1,300	0	0	(1,800)	-72.22%	260.00%	0.00%	0.00%	-100.00%
130-1125-31000	Capital Expenditures under \$5K	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1125-31800	Conference Expenses	850	850	850	850	850	0	0	0	0	0	(850)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1125-34700	Membership Expense	800	800	800	800	800	0	0	0	0	0	(800)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1125-34800	Mileage & Expenses	800	800	800	800	800	0	0	0	0	0	(800)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1125-34900	Miscellaneous	100	100	100	100	100	0	0	0	0	0	(100)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1125-35200	Office Equipment & Furniture	2,250	2,250	2,250	2,250	2,250	0	0	0	0	0	(2,250)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1125-35300	Office Supplies	0	1,000	0	0	0	0	1,000	(1,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
130-1125-41000	Contracts	3,000	2,000	3,000	3,000	3,000	0	(1,000)	1,000	0	0	(3,000)	-33.33%	50.00%	0.00%	0.00%	-100.00%
130-1125-41110	Closed Meeting Charges	300	300	300	300	300	0	0	0	0	0	(300)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1125-41200	Legal Expenses	2,000	4,000	2,000	2,000	2,000	0	2,000	(2,000)	0	0	(2,000)	100.00%	-50.00%	0.00%	0.00%	-100.00%
	Clerks Subtotal	241,575	242,030	278,580	285,585	292,995	362,690	455	36,550	7,005	7,410	69,695	0.19%	15.10%	2.51%	2.59%	19.22%
Information Systems																	
130-1150-10000	Salaries & Wages	230,630	244,045	251,395	256,400	261,515	266,740	13,415	7,350	5,005	5,115	5,225	5.82%	3.01%	1.99%	1.99%	2.00%
130-1150-11001	Employee Benefits	67,060	70,240	72,435	74,085	75,990	77,915	3,180	2,195	1,650	1,905	1,925	4.74%	3.13%	2.28%	2.57%	2.53%
130-1150-12500	Course & Seminar Expenses	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1150-30700	Books & Publications	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1150-30800	Building Maintenance	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	(2,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1150-31000	Capital Expenditures under \$5K	3,500	3,500	3,500	3,500	3,500	0	0	0	0	0	(3,500)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1150-31500	Computer Hardware	10,000	10,000	10,000	10,000	10,000	0	0	0	0	0	(10,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1150-31800	Conference Expenses	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1150-32100	Corporate Telephone System	80,000	80,500	81,000	81,500	82,000	0	500	500	500	500	(82,000)	0.63%	0.62%	0.62%	0.61%	-100.00%
130-1150-33900	Insurance Expense	2,000	1,505	1,505	1,505	1,505	1,505	(495)	0	0	0	0	-24.75%	0.00%	0.00%	0.00%	0.00%
130-1150-34000	Internet Expenses	15,000	15,000	15,000	15,000	15,000	0	0	0	0	0	(15,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1150-34100	Licenses	55,000	55,000	55,000	55,000	55,000	0	0	0	0	0	(55,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1150-34800	Mileage & Expenses	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	(2,000)	0.00%	0.00%	0.00%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Corporate Services																	
Information Systems																	
130-1150-34900	Miscellaneous	700	700	700	700	700	0	0	0	0	0	(700)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1150-36700	Supplies	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1150-41000	Contracts	94,000	131,750	135,000	139,000	145,000	151,000	37,750	3,250	4,000	6,000	6,000	40.16%	2.47%	2.96%	4.32%	4.14%
Information Systems Subtotal		565,390	619,740	633,035	644,190	657,710	497,160	54,350	13,295	11,155	13,520	(160,550)	9.61%	2.15%	1.76%	2.10%	-32.29%
Human Resources & Payroll																	
130-1350-10000	Salaries & Wages	73,730	100,775	82,575	84,230	85,905	87,635	27,045	(18,200)	1,655	1,675	1,730	36.68%	-18.06%	2.00%	1.99%	2.01%
130-1350-11001	Employee Benefits	21,970	27,235	24,175	24,725	25,360	26,005	5,265	(3,060)	550	635	645	23.96%	-11.24%	2.28%	2.57%	2.54%
130-1350-11002	Retiree Benefits	50,000	50,000	50,000	50,000	50,000	0	0	0	0	0	(50,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1350-11003	WSIB Expenses	30,000	30,000	30,000	30,000	30,000	0	0	0	0	0	(30,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1350-12500	Course & Seminar Expenses	400	400	400	400	400	0	0	0	0	0	(400)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1350-30100	Advertising Expense	2,000	3,300	2,000	2,000	2,000	0	1,300	(1,300)	0	0	(2,000)	65.00%	-39.39%	0.00%	0.00%	-100.00%
130-1350-30700	Books & Publications	500	250	500	500	500	0	(250)	250	0	0	(500)	-50.00%	100.00%	0.00%	0.00%	-100.00%
130-1350-32200	Corporate Training Budget	15,000	16,000	15,000	15,000	15,000	0	1,000	(1,000)	0	0	(15,000)	6.67%	-6.25%	0.00%	0.00%	-100.00%
130-1350-33700	Health & Safety Programs	3,500	3,500	3,500	3,500	3,500	0	0	0	0	0	(3,500)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1350-33705	Joint Health & Safety	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1350-33710	Medical Expenses	100	200	100	100	100	0	100	(100)	0	0	(100)	100.00%	-50.00%	0.00%	0.00%	-100.00%
130-1350-34700	Membership Expense	1,600	1,600	1,600	1,600	1,600	0	0	0	0	0	(1,600)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1350-34800	Mileage & Expenses	1,000	600	1,000	1,000	1,000	0	(400)	400	0	0	(1,000)	-40.00%	66.67%	0.00%	0.00%	-100.00%
130-1350-34900	Miscellaneous	100	100	100	100	100	0	0	0	0	0	(100)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1350-36100	Recruitment Expenses	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1350-36700	Supplies	250	250	250	250	250	0	0	0	0	0	(250)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1350-40600	Benefits Consulting/EAP	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	(5,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1350-40900	Consultants	5,000	10,000	5,000	5,000	5,000	0	5,000	(5,000)	0	0	(5,000)	100.00%	-50.00%	0.00%	0.00%	-100.00%
130-1350-41200	Legal Expenses	20,000	20,000	20,000	20,000	20,000	0	0	0	0	0	(20,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
Human Resources & Payroll Subtotal		231,650	270,710	242,700	244,905	247,215	113,640	39,060	(28,010)	2,205	2,310	(133,575)	16.86%	-10.35%	0.91%	0.94%	-117.54%
Printing & Mail Room																	
130-1365-32900	Equipment Rental Expense	32,000	32,000	32,000	32,000	32,000	0	0	0	0	0	(32,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1365-35300	Office Supplies	6,500	3,500	6,500	6,500	6,500	0	(3,000)	3,000	0	0	(6,500)	-46.15%	85.71%	0.00%	0.00%	-100.00%
130-1365-35325	Paper & Printing Supplies	10,000	10,000	10,000	10,000	10,000	0	0	0	0	0	(10,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1365-35350	Printing	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
130-1365-35400	Postage	35,000	38,000	38,000	38,000	38,000	38,000	3,000	0	0	0	0	8.57%	0.00%	0.00%	0.00%	0.00%
Printing & Mail Room Subtotal		84,000	84,000	87,000	87,000	87,000	38,000	0	3,000	0	0	(49,000)	0.00%	3.57%	0.00%	0.00%	-128.95%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Corporate Services																	
Corporate Services Total		1,731,145	1,860,870	2,110,135	2,164,230	2,211,395	2,091,200	129,725	249,265	54,095	47,165	(120,195)	7.49%	13.40%	2.56%	2.18%	-5.75%
		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Fire & Emergency Services																	
Program Administration																	
250-1400-02550	Inspection Certificates	(2,125)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(2,875)	0	0	0	0	135.29%	0.00%	0.00%	0.00%	0.00%
250-1400-03400	Miscellaneous Revenue	(20,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(20,000)	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
250-1400-05050	Rental Revenue	(31,770)	(33,616)	(33,616)	(33,616)	(33,616)	(33,616)	(1,846)	0	0	0	0	5.81%	0.00%	0.00%	0.00%	0.00%
250-1400-10000	Salaries & Wages	426,005	491,035	517,735	534,045	551,205	565,875	65,030	26,700	16,310	17,160	14,670	15.27%	5.44%	3.15%	3.21%	2.66%
250-1400-10001	Salaries & Wages - Part time	28,050	0	0	0	0	0	(28,050)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
250-1400-11001	Employee Benefits	123,085	144,395	151,145	155,665	160,815	165,475	21,310	6,750	4,520	5,150	4,660	17.31%	4.67%	2.99%	3.31%	2.90%
250-1400-11011	Employee Benefits - Part time	3,200	0	0	0	0	0	(3,200)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
250-1400-12100	Protective Clothing	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-12202	VFF Honorarium	450,000	485,000	485,000	485,000	485,000	485,000	35,000	0	0	0	0	7.78%	0.00%	0.00%	0.00%	0.00%
250-1400-12210	VFF Benefits	30,000	37,500	37,500	37,500	37,500	37,500	7,500	0	0	0	0	25.00%	0.00%	0.00%	0.00%	0.00%
250-1400-12300	Uniforms, Coveralls, etc.	3,000	3,500	3,500	3,500	3,500	3,500	500	0	0	0	0	16.67%	0.00%	0.00%	0.00%	0.00%
250-1400-12500	Course & Seminar Expenses	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-30200	Alarm System	55,000	58,610	60,370	62,200	64,050	66,500	3,610	1,760	1,830	1,850	2,450	6.56%	3.00%	3.03%	2.97%	3.83%
250-1400-30700	Books & Publications	1,000	2,500	2,500	2,500	2,500	2,500	1,500	0	0	0	0	150.00%	0.00%	0.00%	0.00%	0.00%
250-1400-31000	Capital Expenditures under \$5K	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-31400	Communication Equipment	5,500	5,500	5,500	5,500	5,500	5,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-31800	Conference Expenses	2,500	2,500	2,500	2,500	2,500	2,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-32800	Emergency Planning	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-33900	Insurance Expense	6,030	5,955	5,955	5,955	5,955	5,955	(75)	0	0	0	0	-1.24%	0.00%	0.00%	0.00%	0.00%
250-1400-34100	Licenses	4,000	4,000	4,000	4,000	4,000	4,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-34300	Maintenance	20,000	35,000	35,000	35,000	35,000	35,000	15,000	0	0	0	0	75.00%	0.00%	0.00%	0.00%	0.00%
250-1400-34700	Membership Expense	2,600	2,600	2,600	2,600	2,600	2,600	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-34800	Mileage & Expenses	3,500	3,500	3,500	3,500	3,500	3,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-34900	Miscellaneous	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-35300	Office Supplies	1,500	2,500	2,500	2,500	2,500	2,500	1,000	0	0	0	0	66.67%	0.00%	0.00%	0.00%	0.00%
250-1400-36000	Radio System Maintenance	3,500	3,500	3,500	3,500	3,500	3,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-36700	Supplies	1,500	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-41600	Mutual Aid Agreements	0	2,500	2,500	2,500	2,500	2,500	2,500	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
250-1400-80450	Chargeback: Hydrants Rentals	75,000	75,000	75,000	75,000	75,000	75,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-91805	TSF from: Building Permit Surp	(40,000)	(40,000)	(80,000)	(80,000)	(80,000)	(80,000)	0	(40,000)	0	0	0	0.00%	100.00%	0.00%	0.00%	0.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Fire & Emergency Services																	
Program Administration																	
Program Administration Subtotal		1,173,075	1,269,979	1,265,189	1,287,849	1,312,009	1,333,789	96,904	(4,790)	22,660	24,160	21,780	8.26%	-0.38%	1.79%	1.88%	1.63%
Vehicles & Equipment																	
250-1500-32550	Materials	1,000	0	0	0	0	0	(1,000)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
250-1500-32600	Diesel Fuel	5,500	8,000	8,000	8,000	8,000	8,000	2,500	0	0	0	0	45.45%	0.00%	0.00%	0.00%	0.00%
250-1500-33300	Gasoline	7,500	10,000	10,000	10,000	10,000	10,000	2,500	0	0	0	0	33.33%	0.00%	0.00%	0.00%	0.00%
250-1500-33900	Insurance Expense	27,490	28,930	28,930	28,930	28,930	28,930	1,440	0	0	0	0	5.24%	0.00%	0.00%	0.00%	0.00%
250-1500-34300	Maintenance	25,000	50,000	50,000	50,000	50,000	50,000	25,000	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
250-1500-34900	Miscellaneous	20,000	0	0	0	0	0	(20,000)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
Vehicles & Equipment Subtotal		86,490	96,930	96,930	96,930	96,930	96,930	10,440	0	0	0	0	12.07%	0.00%	0.00%	0.00%	0.00%
District #1 - NOTL																	
250-1650-12200	Honorarium	130	130	130	130	130	130	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1650-33900	Insurance Expense	3,040	3,160	3,160	3,160	3,160	3,160	120	0	0	0	0	3.95%	0.00%	0.00%	0.00%	0.00%
250-1650-34000	Internet Expenses	750	750	750	750	750	750	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1650-36700	Supplies	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1650-37100	Utilities - Hydro	6,500	6,500	6,500	6,500	6,500	6,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1650-37200	Utilities - Natural Gas	9,000	9,000	9,000	9,000	9,000	9,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1650-37300	Utilities - Water & Wastewater	920	1,000	1,000	1,000	1,000	1,000	80	0	0	0	0	8.70%	0.00%	0.00%	0.00%	0.00%
250-1650-80360	Chargeback: Grounds Services	7,000	7,000	7,000	7,000	7,000	7,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
District #1 - NOTL Subtotal		28,340	28,540	28,540	28,540	28,540	28,540	200	0	0	0	0	0.71%	0.00%	0.00%	0.00%	0.00%
District #2 - St. Davids																	
250-1700-12200	Honorarium	130	130	130	130	130	130	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1700-33900	Insurance Expense	1,710	1,770	1,770	1,770	1,770	1,770	60	0	0	0	0	3.51%	0.00%	0.00%	0.00%	0.00%
250-1700-36700	Supplies	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1700-37100	Utilities - Hydro	3,500	3,000	3,000	3,000	3,000	3,000	(500)	0	0	0	0	-14.29%	0.00%	0.00%	0.00%	0.00%
250-1700-37200	Utilities - Natural Gas	4,500	5,000	5,000	5,000	5,000	5,000	500	0	0	0	0	11.11%	0.00%	0.00%	0.00%	0.00%
250-1700-37300	Utilities - Water & Wastewater	1,000	1,300	1,300	1,300	1,300	1,300	300	0	0	0	0	30.00%	0.00%	0.00%	0.00%	0.00%
250-1700-80360	Chargeback: Grounds Services	7,000	7,000	7,000	7,000	7,000	7,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
District #2 - St. Davids Subtotal		18,840	19,200	19,200	19,200	19,200	19,200	360	0	0	0	0	1.91%	0.00%	0.00%	0.00%	0.00%
District #3 - Virgil																	
250-1750-12200	Honorarium	130	130	130	130	130	130	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1750-33900	Insurance Expense	5,220	5,440	5,440	5,440	5,440	5,440	220	0	0	0	0	4.21%	0.00%	0.00%	0.00%	0.00%
250-1750-36700	Supplies	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Fire & Emergency Services																	
District #3 - Virgil																	
250-1750-37100	Utilities - Hydro	6,500	6,500	6,500	6,500	6,500	6,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1750-37200	Utilities - Natural Gas	7,500	7,000	7,000	7,000	7,000	7,000	(500)	0	0	0	0	-6.67%	0.00%	0.00%	0.00%	0.00%
250-1750-37300	Utilities - Water & Wastewater	900	900	900	900	900	900	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1750-80360	Chargeback: Grounds Services	7,000	7,000	7,000	7,000	7,000	7,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
District #3 - Virgil Subtotal		28,250	27,970	27,970	27,970	27,970	27,970	(280)	0	0	0	0	-0.99%	0.00%	0.00%	0.00%	0.00%
District #4 - Queenston																	
250-1800-12200	Honorarium	130	130	130	130	130	130	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1800-33900	Insurance Expense	1,350	1,395	1,395	1,395	1,395	1,395	45	0	0	0	0	3.33%	0.00%	0.00%	0.00%	0.00%
250-1800-36700	Supplies	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1800-37100	Utilities - Hydro	2,400	2,400	2,400	2,400	2,400	2,400	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1800-37200	Utilities - Natural Gas	5,100	5,100	5,100	5,100	5,100	5,100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1800-37300	Utilities - Water & Wastewater	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1800-80360	Chargeback: Grounds Services	7,000	7,000	7,000	7,000	7,000	7,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
District #4 - Queenston Subtotal		17,980	18,025	18,025	18,025	18,025	18,025	45	0	0	0	0	0.25%	0.00%	0.00%	0.00%	0.00%
District #5 - Glendale																	
250-1850-12200	Honorarium	130	130	130	130	130	130	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1850-33900	Insurance Expense	3,850	4,010	4,010	4,010	4,010	4,010	160	0	0	0	0	4.16%	0.00%	0.00%	0.00%	0.00%
250-1850-36700	Supplies	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1850-37100	Utilities - Hydro	5,500	5,000	5,000	5,000	5,000	5,000	(500)	0	0	0	0	-9.09%	0.00%	0.00%	0.00%	0.00%
250-1850-37200	Utilities - Natural Gas	4,500	5,000	5,000	5,000	5,000	5,000	500	0	0	0	0	11.11%	0.00%	0.00%	0.00%	0.00%
250-1850-37300	Utilities - Water & Wastewater	800	800	800	800	800	0	0	0	0	0	(800)	0.00%	0.00%	0.00%	0.00%	-100.00%
250-1850-80360	Chargeback: Grounds Services	7,000	7,000	7,000	7,000	7,000	0	0	0	0	0	(7,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
District #5 - Glendale Subtotal		22,780	22,940	22,940	22,940	22,940	15,140	160	0	0	0	(7,800)	0.70%	0.00%	0.00%	0.00%	-51.52%
Prevention Division																	
250-1900-31800	Conference Expenses	1,600	1,600	1,600	1,600	1,600	1,600	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1900-34800	Mileage & Expenses	600	600	600	600	600	600	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1900-35300	Office Supplies	300	300	300	300	300	300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1900-36700	Supplies	2,500	2,500	2,500	2,500	2,500	2,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Prevention Division Subtotal		5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Training Division																	
250-1950-12500	Course & Seminar Expenses	25,000	35,000	35,000	35,000	35,000	35,000	10,000	0	0	0	0	40.00%	0.00%	0.00%	0.00%	0.00%
250-1950-31800	Conference Expenses	1,600	2,000	2,000	2,000	2,000	2,000	400	0	0	0	0	25.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	2019 % Change	2020 % Change	2021 % Change	2022 % Change	2023 % Change
Fire & Emergency Services																	
Training Division																	
250-1950-33100	Firefighters Per Diem	12,000	2,000	2,000	2,000	2,000	2,000	(10,000)	0	0	0	0	-83.33%	0.00%	0.00%	0.00%	0.00%
250-1950-34800	Mileage & Expenses	4,000	4,000	4,000	4,000	4,000	4,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1950-34900	Miscellaneous	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1950-36700	Supplies	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Training Division Subtotal		43,600	44,000	44,000	44,000	44,000	44,000	400	0	0	0	0	0.92%	0.00%	0.00%	0.00%	0.00%
Fire & Emergency Services Total		1,424,355	1,532,584	1,527,794	1,550,454	1,574,614	1,588,594	108,229	(4,790)	22,660	24,160	13,980	7.60%	-0.31%	1.48%	1.56%	0.88%
		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	2019 % Change	2020 % Change	2021 % Change	2022 % Change	2023 % Change
Public Works																	
Program Administration																	
300-1400-10000	Salaries & Wages	1,543,780	1,647,295	1,706,000	1,746,745	1,784,870	1,820,475	103,515	58,705	40,745	38,125	35,605	6.71%	3.56%	2.39%	2.18%	1.99%
300-1400-10001	Salaries & Wages - Part time	53,005	109,665	112,530	114,778	117,075	119,420	56,660	2,865	2,248	2,297	2,345	106.90%	2.61%	2.00%	2.00%	2.00%
300-1400-11001	Employee Benefits	462,475	493,355	510,460	523,340	537,330	550,835	30,880	17,105	12,880	13,990	13,505	6.68%	3.47%	2.52%	2.67%	2.51%
300-1400-11011	Employee Benefits - Part time	6,375	13,960	14,550	15,012	15,600	16,155	7,585	590	462	588	555	118.98%	4.23%	3.18%	3.92%	3.56%
300-1400-80251	Recovery: Payroll	(71,100)	(73,450)	(75,700)	(77,690)	(79,600)	0	(2,350)	(2,250)	(1,990)	(1,910)	79,600	3.31%	3.06%	2.63%	2.46%	-100.00%
300-1400-80253	Capital Recovery: Payroll	(175,000)	(260,000)	(175,000)	(175,000)	(175,000)	0	(85,000)	85,000	0	0	175,000	48.57%	-32.69%	0.00%	0.00%	-100.00%
300-1400-80261	Recovery: Allocated Salaries	(229,597)	(269,140)	(244,977)	(249,175)	(249,175)	0	(39,543)	24,163	(4,198)	0	249,175	17.22%	-8.98%	1.71%	0.00%	-100.00%
Program Administration Subtotal		1,589,938	1,661,685	1,847,863	1,898,010	1,951,100	2,506,885	71,747	186,178	50,147	53,090	555,785	4.51%	11.20%	2.71%	2.80%	22.17%
Public Works Total		1,589,938	1,661,685	1,847,863	1,898,010	1,951,100	2,506,885	71,747	186,178	50,147	53,090	555,785	4.51%	11.20%	2.71%	2.80%	22.17%
		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	2019 % Change	2020 % Change	2021 % Change	2022 % Change	2023 % Change
Roads Department																	
Program Administration																	
310-1400-12400	Safety Footware	200	1,800	200	200	200	0	1,600	(1,600)	0	0	(200)	800.00%	-88.89%	0.00%	0.00%	-100.00%
310-1400-12500	Course & Seminar Expenses	12,000	11,000	9,000	9,000	9,000	9,000	(1,000)	(2,000)	0	0	0	-8.33%	-18.18%	0.00%	0.00%	0.00%
310-1400-30100	Advertising Expense	1,500	1,000	1,500	1,500	1,500	0	(500)	500	0	0	(1,500)	-33.33%	50.00%	0.00%	0.00%	-100.00%
310-1400-30400	Answering Service	2,000	3,200	2,000	2,000	2,000	0	1,200	(1,200)	0	0	(2,000)	60.00%	-37.50%	0.00%	0.00%	-100.00%
310-1400-30700	Books & Publications	300	300	300	300	300	0	0	0	0	0	(300)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-1400-30800	Building Maintenance	5,000	10,000	5,000	5,000	5,000	0	5,000	(5,000)	0	0	(5,000)	100.00%	-50.00%	0.00%	0.00%	-100.00%
310-1400-31100	Cleaning Materials	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-1400-31600	Computer Software	3,000	1,500	3,000	3,000	3,000	0	(1,500)	1,500	0	0	(3,000)	-50.00%	100.00%	0.00%	0.00%	-100.00%
310-1400-31800	Conference Expenses	3,000	6,000	6,000	6,000	6,000	6,000	3,000	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
310-1400-32000	Construction Materials	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change	% Change	% Change	% Change	% Change
Roads Department																	
Program Administration																	
310-1400-32700	Drafting Supplies	6,000	2,000	6,000	6,000	6,000	0	(4,000)	4,000	0	0	(6,000)	-66.67%	200.00%	0.00%	0.00%	-100.00%
310-1400-33500	Grounds Services	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-1400-33900	Insurance Expense	70,380	70,430	70,430	70,430	70,430	70,430	50	0	0	0	0	0.07%	0.00%	0.00%	0.00%	0.00%
310-1400-34100	Licenses	12,500	12,500	12,500	12,500	12,500	0	0	0	0	0	(12,500)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-1400-34600	Meals & Refreshments	1,200	2,500	1,200	1,200	1,200	0	1,300	(1,300)	0	0	(1,200)	108.33%	-52.00%	0.00%	0.00%	-100.00%
310-1400-34700	Membership Expense	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	(3,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-1400-34800	Mileage & Expenses	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-1400-34900	Miscellaneous	500	5,000	500	500	500	0	4,500	(4,500)	0	0	(500)	900.00%	-90.00%	0.00%	0.00%	-100.00%
310-1400-35200	Office Equipment & Furniture	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-1400-35300	Office Supplies	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	(5,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-1400-36000	Radio System Maintenance	900	900	900	900	900	0	0	0	0	0	(900)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-1400-36500	Small Tools & Equipment	300	300	300	300	300	0	0	0	0	0	(300)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-1400-36700	Supplies	400	400	400	400	400	0	0	0	0	0	(400)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-1400-36900	Telephone	200	200	200	200	200	0	0	0	0	0	(200)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-1400-37100	Utilities - Hydro	15,000	23,000	18,000	18,000	18,000	18,000	8,000	(5,000)	0	0	0	53.33%	-21.74%	0.00%	0.00%	0.00%
310-1400-37200	Utilities - Natural Gas	7,000	10,000	7,000	7,000	7,000	0	3,000	(3,000)	0	0	(7,000)	42.86%	-30.00%	0.00%	0.00%	-100.00%
310-1400-37300	Utilities - Water & Wastewater	1,500	2,800	2,200	2,200	2,200	2,200	1,300	(600)	0	0	0	86.67%	-21.43%	0.00%	0.00%	0.00%
310-1400-37400	Vehicle & Equipment Maintenance	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	(3,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-1400-40900	Consultants	40,000	25,000	40,000	40,000	40,000	0	(15,000)	15,000	0	0	(40,000)	-37.50%	60.00%	0.00%	0.00%	-100.00%
310-1400-41000	Contracts	10,000	8,000	10,000	10,000	10,000	0	(2,000)	2,000	0	0	(10,000)	-20.00%	25.00%	0.00%	0.00%	-100.00%
310-1400-41010	Drains-Town Share	30,000	30,000	30,000	30,000	30,000	0	0	0	0	0	(30,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-1400-41200	Legal Expenses	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-1400-80260	Chargeback: Allocated Salaries	34,439	35,571	36,747	37,376	37,376	0	1,132	1,176	629	0	(37,376)	3.29%	3.31%	1.71%	0.00%	-100.00%
310-1400-80500	Chargeback: Equipment	1,300	1,300	1,300	1,300	1,300	0	0	0	0	0	(1,300)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-1400-91965	TSF from: Parking Revenue	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	0	0	0	0	0	50,000	0.00%	0.00%	0.00%	0.00%	-100.00%
310-1400-92974	TSF to: Corporate Studies	6,500	6,500	6,500	6,500	6,500	0	0	0	0	0	(6,500)	0.00%	0.00%	0.00%	0.00%	-100.00%
Program Administration Subtotal		230,119	236,201	236,177	236,806	236,806	105,630	6,082	(24)	629	0	(131,176)	2.64%	-0.01%	0.27%	0.00%	-124.18%
Engineering Review																	
310-1405-05200	Services Rendered	0	(165,000)	0	0	0	0	(165,000)	165,000	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
310-1405-41000	Contracts	0	165,000	0	0	0	0	165,000	(165,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
Engineering Review Subtotal		0	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Vehicles & Equipment																	
310-1500-32550	Materials	12,200	12,200	12,200	12,200	12,200	0	0	0	0	0	(12,200)	0.00%	0.00%	0.00%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change	% Change	% Change	% Change	% Change
Roads Department																	
Vehicles & Equipment																	
310-1500-32600	Diesel Fuel	35,000	46,000	46,000	46,000	46,000	46,000	11,000	0	0	0	0	31.43%	0.00%	0.00%	0.00%	0.00%
310-1500-33300	Gasoline	29,000	40,000	40,000	40,000	40,000	40,000	11,000	0	0	0	0	37.93%	0.00%	0.00%	0.00%	0.00%
310-1500-33900	Insurance Expense	18,720	19,800	19,800	19,800	19,800	19,800	1,080	0	0	0	0	5.77%	0.00%	0.00%	0.00%	0.00%
310-1500-34100	Licenses	0	17,000	17,000	17,000	17,000	17,000	17,000	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
310-1500-34300	Maintenance	0	47,180	47,180	47,180	47,180	47,180	47,180	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
310-1500-34900	Miscellaneous	64,180	0	0	0	0	0	(64,180)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
310-1500-80501	Recovery: Equipment	(390,000)	(390,000)	(390,000)	(390,000)	(390,000)	0	0	0	0	0	390,000	0.00%	0.00%	0.00%	0.00%	-100.00%
310-1500-80503	Recovery: Capital Equipment	(47,500)	(48,800)	(48,600)	(51,300)	(51,300)	0	(1,300)	200	(2,700)	0	51,300	2.74%	-0.41%	5.56%	0.00%	-100.00%
310-1500-92910	TSF to: Fleet Replacement	203,300	204,600	204,400	207,100	207,100	0	1,300	(200)	2,700	0	(207,100)	0.64%	-0.10%	1.32%	0.00%	-100.00%
Vehicles & Equipment Subtotal		(75,100)	(52,020)	(52,020)	(52,020)	(52,020)	169,980	23,080	0	0	0	222,000	-30.73%	0.00%	0.00%	0.00%	130.60%
Machine Shop																	
310-2250-12100	Protective Clothing	2,500	3,000	3,000	3,000	3,000	3,000	500	0	0	0	0	20.00%	0.00%	0.00%	0.00%	0.00%
310-2250-12400	Safety Footwear	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	(1,500)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-2250-30800	Building Maintenance	1,000	1,800	1,000	1,000	1,000	0	800	(800)	0	0	(1,000)	80.00%	-44.44%	0.00%	0.00%	-100.00%
310-2250-30900	Building Materials	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-2250-31100	Cleaning Materials	800	1,200	800	800	800	0	400	(400)	0	0	(800)	50.00%	-33.33%	0.00%	0.00%	-100.00%
310-2250-33600	Grounds Supplies	2,500	1,000	2,500	2,500	2,500	0	(1,500)	1,500	0	0	(2,500)	-60.00%	150.00%	0.00%	0.00%	-100.00%
310-2250-35200	Office Equipment & Furniture	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-2250-36500	Small Tools & Equipment	5,600	4,000	5,600	5,600	5,600	0	(1,600)	1,600	0	0	(5,600)	-28.57%	40.00%	0.00%	0.00%	-100.00%
310-2250-36700	Supplies	1,500	2,700	1,500	1,500	1,500	0	1,200	(1,200)	0	0	(1,500)	80.00%	-44.44%	0.00%	0.00%	-100.00%
310-2250-37400	Vehicle & Equipment Maintenance	6,000	7,000	6,000	6,000	6,000	0	1,000	(1,000)	0	0	(6,000)	16.67%	-14.29%	0.00%	0.00%	-100.00%
310-2250-41000	Contracts	6,000	9,000	6,000	6,000	6,000	0	3,000	(3,000)	0	0	(6,000)	50.00%	-33.33%	0.00%	0.00%	-100.00%
310-2250-80500	Chargeback: Equipment	3,500	3,500	3,500	3,500	3,500	0	0	0	0	0	(3,500)	0.00%	0.00%	0.00%	0.00%	-100.00%
Machine Shop Subtotal		31,900	35,700	32,400	32,400	32,400	3,000	3,800	(3,300)	0	0	(29,400)	11.91%	-9.24%	0.00%	0.00%	-980.00%
Culverts & Installations																	
310-2750-05200	Services Rendered	(33,500)	(35,000)	(33,500)	(33,500)	(33,500)	0	(1,500)	1,500	0	0	33,500	4.48%	-4.29%	0.00%	0.00%	-100.00%
310-2750-32000	Construction Materials	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-2750-32500	Culverts	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	(5,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-2750-36200	Sand & Gravel	3,000	4,500	3,000	3,000	3,000	0	1,500	(1,500)	0	0	(3,000)	50.00%	-33.33%	0.00%	0.00%	-100.00%
310-2750-80500	Chargeback: Equipment	12,600	12,600	12,600	12,600	12,600	0	0	0	0	0	(12,600)	0.00%	0.00%	0.00%	0.00%	-100.00%
Culverts & Installations Subtotal		(11,900)	(11,900)	(11,900)	(11,900)	(11,900)	0	0	0	0	0	11,900	0.00%	0.00%	0.00%	0.00%	#Div/0!
Municipal Drains																	
310-2950-04600	Provincial Grant	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	0	0	0	0	0	20,000	0.00%	0.00%	0.00%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change	% Change	% Change	% Change	% Change
Roads Department																	
Municipal Drains																	
310-2950-12100	Protective Clothing	200	200	200	200	200	0	0	0	0	0	(200)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-2950-12400	Safety Footware	125	125	125	125	125	0	0	0	0	0	(125)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-2950-12500	Course & Seminar Expenses	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	(2,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-2950-30100	Advertising Expense	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-2950-30700	Books & Publications	150	150	150	150	150	0	0	0	0	0	(150)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-2950-31800	Conference Expenses	900	900	900	900	900	0	0	0	0	0	(900)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-2950-34700	Membership Expense	400	400	400	400	400	0	0	0	0	0	(400)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-2950-34800	Mileage & Expenses	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-2950-34900	Miscellaneous	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	(1,500)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-2950-35200	Office Equipment & Furniture	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-2950-35400	Postage	50	50	50	50	50	0	0	0	0	0	(50)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-2950-36700	Supplies	200	200	200	200	200	0	0	0	0	0	(200)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-2950-40900	Consultants	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	(5,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-2950-41000	Contracts	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	(1,500)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-2950-80500	Chargeback: Equipment	2,300	2,300	2,300	2,300	2,300	0	0	0	0	0	(2,300)	0.00%	0.00%	0.00%	0.00%	-100.00%
	Municipal Drains Subtotal	(3,175)	(3,175)	(3,175)	(3,175)	(3,175)	0	0	0	0	0	3,175	0.00%	0.00%	0.00%	0.00%	#Div/0!
Irrigation Operations																	
310-3000-01020	Municipal Grant	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	0	0	0	0	0	100,000	0.00%	0.00%	0.00%	0.00%	-100.00%
310-3000-04400	Permits	(200,650)	(300,000)	(200,345)	(197,220)	(197,220)	0	(99,350)	99,655	3,125	0	197,220	49.51%	-33.22%	-1.56%	0.00%	-100.00%
310-3000-12100	Protective Clothing	250	250	250	250	250	0	0	0	0	0	(250)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-3000-12400	Safety Footware	200	200	200	200	200	0	0	0	0	0	(200)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-3000-12500	Course & Seminar Expenses	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	(1,500)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-3000-30100	Advertising Expense	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-3000-30700	Books & Publications	150	150	150	150	150	0	0	0	0	0	(150)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-3000-31800	Conference Expenses	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-3000-32000	Construction Materials	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	(5,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-3000-33900	Insurance Expense	3,900	7,295	7,295	7,295	7,295	7,295	3,395	0	0	0	0	87.05%	0.00%	0.00%	0.00%	0.00%
310-3000-34700	Membership Expense	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-3000-34800	Mileage & Expenses	750	750	750	750	750	0	0	0	0	0	(750)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-3000-35200	Office Equipment & Furniture	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-3000-35300	Office Supplies	200	200	200	200	200	0	0	0	0	0	(200)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-3000-35400	Postage	100	100	100	100	100	0	0	0	0	0	(100)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-3000-36700	Supplies	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Roads Department																	
Irrigation Operations																	
310-3000-36900	Telephone	2,100	2,100	2,100	2,100	2,100	0	0	0	0	0	(2,100)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-3000-37100	Utilities - Hydro	77,000	77,000	77,000	77,000	77,000	0	0	0	0	0	(77,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-3000-37600	Water Supply	7,000	7,000	7,000	7,000	7,000	0	0	0	0	0	(7,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-3000-40900	Consultants	10,000	10,000	10,000	10,000	10,000	0	0	0	0	0	(10,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-3000-41000	Contracts	50,000	50,000	50,000	50,000	50,000	0	0	0	0	0	(50,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-3000-41200	Legal Expenses	2,500	2,500	2,500	2,500	2,500	0	0	0	0	0	(2,500)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-3000-80250	Chargeback: Payroll	67,300	69,490	71,590	73,450	75,230	0	2,190	2,100	1,860	1,780	(75,230)	3.25%	3.02%	2.60%	2.42%	-100.00%
310-3000-80401	Recovery: Debt Charges	0	152,000	0	0	0	0	152,000	(152,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
310-3000-80500	Chargeback: Equipment	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	(3,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-3000-92908	TSF to: Irrigation	66,200	7,965	58,210	53,225	51,445	0	(58,235)	50,245	(4,985)	(1,780)	(51,445)	-87.97%	630.82%	-8.56%	-3.34%	-100.00%
Irrigation Operations Subtotal		0	0	0	0	0	7,295	0	0	0	0	7,295	0.00%	0.00%	0.00%	0.00%	100.00%
Driveway Curb Cuts																	
310-3050-05200	Services Rendered	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	0	0	0	0	0	5,000	0.00%	0.00%	0.00%	0.00%	-100.00%
310-3050-41000	Contracts	4,000	4,000	4,000	4,000	4,000	0	0	0	0	0	(4,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
310-3050-80500	Chargeback: Equipment	700	700	700	700	700	0	0	0	0	0	(700)	0.00%	0.00%	0.00%	0.00%	-100.00%
Driveway Curb Cuts Subtotal		(300)	(300)	(300)	(300)	(300)	0	0	0	0	0	300	0.00%	0.00%	0.00%	0.00%	#Div/0!
Roads Department Total		171,544	204,506	201,182	201,811	201,811	285,905	32,962	(3,324)	629	0	84,094	19.21%	-1.63%	0.31%	0.00%	29.41%
		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Roads Maintenance																	
Grass Mowing & Weed Spraying																	
320-2150-32000	Construction Materials	3,000	7,800	3,000	3,000	3,000	0	4,800	(4,800)	0	0	(3,000)	160.00%	-61.54%	0.00%	0.00%	-100.00%
320-2150-80500	Chargeback: Equipment	70,000	70,000	70,000	70,000	70,000	0	0	0	0	0	(70,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
Grass Mowing & Weed Spraying Subtotal		73,000	77,800	73,000	73,000	73,000	0	4,800	(4,800)	0	0	(73,000)	6.58%	-6.17%	0.00%	0.00%	#Div/0!
Emergency Assistance																	
320-2350-80500	Chargeback: Equipment	100	100	100	100	100	0	0	0	0	0	(100)	0.00%	0.00%	0.00%	0.00%	-100.00%
Emergency Assistance Subtotal		100	100	100	100	100	0	0	0	0	0	(100)	0.00%	0.00%	0.00%	0.00%	#Div/0!
Patching & Spray Patching																	
320-2400-32000	Construction Materials	18,000	13,000	18,000	18,000	18,000	0	(5,000)	5,000	0	0	(18,000)	-27.78%	38.46%	0.00%	0.00%	-100.00%
320-2400-36200	Sand & Gravel	1,000	500	1,000	1,000	1,000	0	(500)	500	0	0	(1,000)	-50.00%	100.00%	0.00%	0.00%	-100.00%
320-2400-41000	Contracts	40,000	33,000	40,000	40,000	40,000	0	(7,000)	7,000	0	0	(40,000)	-17.50%	21.21%	0.00%	0.00%	-100.00%
320-2400-80500	Chargeback: Equipment	12,800	12,800	12,800	12,800	12,800	0	0	0	0	0	(12,800)	0.00%	0.00%	0.00%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Roads Maintenance																	
Patching & Spray Patching																	
Patching & Spray Patching Subtotal		71,800	59,300	71,800	71,800	71,800	0	(12,500)	12,500	0	0	(71,800)	-17.41%	21.08%	0.00%	0.00%	#Div/0!
Shoulder Patch & Grade																	
320-2450-32000	Construction Materials	2,000	500	2,000	2,000	2,000	0	(1,500)	1,500	0	0	(2,000)	-75.00%	300.00%	0.00%	0.00%	-100.00%
320-2450-36200	Sand & Gravel	4,500	1,200	4,500	4,500	4,500	0	(3,300)	3,300	0	0	(4,500)	-73.33%	275.00%	0.00%	0.00%	-100.00%
320-2450-80500	Chargeback: Equipment	18,600	18,600	18,600	18,600	18,600	0	0	0	0	0	(18,600)	0.00%	0.00%	0.00%	0.00%	-100.00%
Shoulder Patch & Grade Subtotal		25,100	20,300	25,100	25,100	25,100	0	(4,800)	4,800	0	0	(25,100)	-19.12%	23.65%	0.00%	0.00%	#Div/0!
Surface Treatment																	
320-2500-41000	Contracts	160,000	150,000	160,000	160,000	160,000	0	(10,000)	10,000	0	0	(160,000)	-6.25%	6.67%	0.00%	0.00%	-100.00%
320-2500-80500	Chargeback: Equipment	1,100	1,100	1,100	1,100	1,100	0	0	0	0	0	(1,100)	0.00%	0.00%	0.00%	0.00%	-100.00%
Surface Treatment Subtotal		161,100	151,100	161,100	161,100	161,100	0	(10,000)	10,000	0	0	(161,100)	-6.21%	6.62%	0.00%	0.00%	#Div/0!
Sweeping Flushing Cleaning																	
320-2550-41000	Contracts	23,500	26,800	23,500	23,500	23,500	0	3,300	(3,300)	0	0	(23,500)	14.04%	-12.31%	0.00%	0.00%	-100.00%
320-2550-80500	Chargeback: Equipment	4,300	4,300	4,300	4,300	4,300	0	0	0	0	0	(4,300)	0.00%	0.00%	0.00%	0.00%	-100.00%
Sweeping Flushing Cleaning Subtotal		27,800	31,100	27,800	27,800	27,800	0	3,300	(3,300)	0	0	(27,800)	11.87%	-10.61%	0.00%	0.00%	#Div/0!
Dust Layer Control																	
320-2600-31100	Cleaning Materials	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
320-2600-41000	Contracts	22,000	18,000	22,000	22,000	22,000	0	(4,000)	4,000	0	0	(22,000)	-18.18%	22.22%	0.00%	0.00%	-100.00%
Dust Layer Control Subtotal		22,500	18,500	22,500	22,500	22,500	0	(4,000)	4,000	0	0	(22,500)	-17.78%	21.62%	0.00%	0.00%	#Div/0!
Grading & Scarifying																	
320-2650-80500	Chargeback: Equipment	9,600	9,600	9,600	9,600	9,600	0	0	0	0	0	(9,600)	0.00%	0.00%	0.00%	0.00%	-100.00%
Grading & Scarifying Subtotal		9,600	9,600	9,600	9,600	9,600	0	0	0	0	0	(9,600)	0.00%	0.00%	0.00%	0.00%	#Div/0!
Gravel Resurfacing																	
320-2700-36200	Sand & Gravel	19,000	21,300	19,000	19,000	19,000	0	2,300	(2,300)	0	0	(19,000)	12.11%	-10.80%	0.00%	0.00%	-100.00%
320-2700-80500	Chargeback: Equipment	6,000	6,000	6,000	6,000	6,000	0	0	0	0	0	(6,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
Gravel Resurfacing Subtotal		25,000	27,300	25,000	25,000	25,000	0	2,300	(2,300)	0	0	(25,000)	9.20%	-8.42%	0.00%	0.00%	#Div/0!
Culverts & Installations																	
320-2750-32000	Construction Materials	200	200	200	200	200	0	0	0	0	0	(200)	0.00%	0.00%	0.00%	0.00%	-100.00%
320-2750-32400	Culvert Purchases	5,000	3,500	5,000	5,000	5,000	0	(1,500)	1,500	0	0	(5,000)	-30.00%	42.86%	0.00%	0.00%	-100.00%
320-2750-36200	Sand & Gravel	3,000	4,500	3,000	3,000	3,000	0	1,500	(1,500)	0	0	(3,000)	50.00%	-33.33%	0.00%	0.00%	-100.00%
320-2750-41000	Contracts	1,000	500	1,000	1,000	1,000	0	(500)	500	0	0	(1,000)	-50.00%	100.00%	0.00%	0.00%	-100.00%
320-2750-80500	Chargeback: Equipment	6,500	6,500	6,500	6,500	6,500	0	0	0	0	0	(6,500)	0.00%	0.00%	0.00%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023	
Roads Maintenance																		
Culverts & Installations																		
		Culverts & Installations Subtotal	15,700	15,200	15,700	15,700	15,700	0	(500)	500	0	0	(15,700)	-3.18%	3.29%	0.00%	0.00%	#Div/0!
Catch Basins																		
320-2800-32000	Construction Materials	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	(2,000)	0.00%	0.00%	0.00%	0.00%	-100.00%	
320-2800-41000	Contracts	15,000	20,000	15,000	15,000	15,000	0	5,000	(5,000)	0	0	(15,000)	33.33%	-25.00%	0.00%	0.00%	-100.00%	
320-2800-80500	Chargeback: Equipment	2,600	2,600	2,600	2,600	2,600	0	0	0	0	0	(2,600)	0.00%	0.00%	0.00%	0.00%	-100.00%	
		Catch Basins Subtotal	19,600	24,600	19,600	19,600	0	5,000	(5,000)	0	0	(19,600)	25.51%	-20.33%	0.00%	0.00%	#Div/0!	
Debris & Litter Pickup																		
320-2850-32000	Construction Materials	200	200	200	200	200	0	0	0	0	0	(200)	0.00%	0.00%	0.00%	0.00%	-100.00%	
320-2850-41000	Contracts	4,000	4,000	4,000	4,000	4,000	0	0	0	0	0	(4,000)	0.00%	0.00%	0.00%	0.00%	-100.00%	
320-2850-80500	Chargeback: Equipment	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	(1,500)	0.00%	0.00%	0.00%	0.00%	-100.00%	
		Debris & Litter Pickup Subtotal	5,700	5,700	5,700	5,700	0	0	0	0	0	(5,700)	0.00%	0.00%	0.00%	0.00%	#Div/0!	
Ditching																		
320-2900-32000	Construction Materials	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	(1,500)	0.00%	0.00%	0.00%	0.00%	-100.00%	
320-2900-32500	Culverts	5,000	2,500	5,000	5,000	5,000	0	(2,500)	2,500	0	0	(5,000)	-50.00%	100.00%	0.00%	0.00%	-100.00%	
320-2900-36200	Sand & Gravel	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%	
320-2900-41000	Contracts	3,000	2,500	3,000	3,000	3,000	0	(500)	500	0	0	(3,000)	-16.67%	20.00%	0.00%	0.00%	-100.00%	
320-2900-80500	Chargeback: Equipment	11,800	11,800	11,800	11,800	11,800	0	0	0	0	0	(11,800)	0.00%	0.00%	0.00%	0.00%	-100.00%	
		Ditching Subtotal	22,300	19,300	22,300	22,300	0	(3,000)	3,000	0	0	(22,300)	-13.45%	15.54%	0.00%	0.00%	#Div/0!	
Driveway Curb Cuts																		
320-3050-41000	Contracts	4,800	10,500	4,800	6,000	6,000	0	5,700	(5,700)	1,200	0	(6,000)	118.75%	-54.29%	25.00%	0.00%	-100.00%	
		Driveway Curb Cuts Subtotal	4,800	10,500	4,800	6,000	0	5,700	(5,700)	1,200	0	(6,000)	118.75%	-54.29%	25.00%	0.00%	#Div/0!	
Safety Devices, Signs, Etc.																		
320-3150-32000	Construction Materials	20,000	18,000	20,000	20,000	20,000	0	(2,000)	2,000	0	0	(20,000)	-10.00%	11.11%	0.00%	0.00%	-100.00%	
320-3150-37100	Utilities - Hydro	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	(1,500)	0.00%	0.00%	0.00%	0.00%	-100.00%	
320-3150-41000	Contracts	78,000	83,500	78,000	78,000	78,000	0	5,500	(5,500)	0	0	(78,000)	7.05%	-6.59%	0.00%	0.00%	-100.00%	
320-3150-80500	Chargeback: Equipment	7,600	7,600	7,600	7,600	7,600	0	0	0	0	0	(7,600)	0.00%	0.00%	0.00%	0.00%	-100.00%	
		Safety Devices, Signs, Etc. Subtotal	107,100	110,600	107,100	107,100	0	3,500	(3,500)	0	0	(107,100)	3.27%	-3.16%	0.00%	0.00%	#Div/0!	
Sidewalk Repairs & Maintenance																		
320-3200-05200	Services Rendered	(10,000)	(5,000)	(10,000)	(10,000)	(10,000)	0	5,000	(5,000)	0	0	10,000	-50.00%	100.00%	0.00%	0.00%	-100.00%	
320-3200-32000	Construction Materials	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%	
320-3200-41000	Contracts	70,000	85,000	70,000	70,000	70,000	0	15,000	(15,000)	0	0	(70,000)	21.43%	-17.65%	0.00%	0.00%	-100.00%	

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change	% Change	% Change	% Change	% Change
Roads Maintenance																	
Sidewalk Repairs & Maintenance																	
320-3200-80500	Chargeback: Equipment	3,200	3,200	3,200	3,200	3,200	0	0	0	0	0	(3,200)	0.00%	0.00%	0.00%	0.00%	-100.00%
Sidewalk Repairs & Maintenance Subtotal		63,700	83,700	63,700	63,700	63,700	0	20,000	(20,000)	0	0	(63,700)	31.40%	-23.89%	0.00%	0.00%	#Div/0!
Traffic Studies & Committees																	
320-3250-30100	Advertising Expense	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
320-3250-35300	Office Supplies	250	250	250	250	250	0	0	0	0	0	(250)	0.00%	0.00%	0.00%	0.00%	-100.00%
320-3250-40900	Consultants	21,200	21,200	21,200	21,200	21,200	0	0	0	0	0	(21,200)	0.00%	0.00%	0.00%	0.00%	-100.00%
Traffic Studies & Committees Subtotal		21,950	21,950	21,950	21,950	21,950	0	0	0	0	0	(21,950)	0.00%	0.00%	0.00%	0.00%	#Div/0!
Tree Trimming & Removal																	
320-3300-32000	Construction Materials	25,000	20,000	25,000	25,000	25,000	0	(5,000)	5,000	0	0	(25,000)	-20.00%	25.00%	0.00%	0.00%	-100.00%
320-3300-41000	Contracts	38,000	38,000	38,000	38,000	38,000	0	0	0	0	0	(38,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
320-3300-80500	Chargeback: Equipment	38,700	38,700	38,700	38,700	38,700	0	0	0	0	0	(38,700)	0.00%	0.00%	0.00%	0.00%	-100.00%
Tree Trimming & Removal Subtotal		101,700	96,700	101,700	101,700	101,700	0	(5,000)	5,000	0	0	(101,700)	-4.92%	5.17%	0.00%	0.00%	#Div/0!
Sanding & Salting																	
320-3350-36200	Sand & Gravel	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
320-3350-41000	Contracts	70,000	55,000	70,000	70,000	70,000	0	(15,000)	15,000	0	0	(70,000)	-21.43%	27.27%	0.00%	0.00%	-100.00%
320-3350-80500	Chargeback: Equipment	19,200	19,200	19,200	19,200	19,200	0	0	0	0	0	(19,200)	0.00%	0.00%	0.00%	0.00%	-100.00%
Sanding & Salting Subtotal		90,200	75,200	90,200	90,200	90,200	0	(15,000)	15,000	0	0	(90,200)	-16.63%	19.95%	0.00%	0.00%	#Div/0!
Snow Fence/Culvert Thawing																	
320-3400-32000	Construction Materials	1,000	0	1,000	1,000	1,000	0	(1,000)	1,000	0	0	(1,000)	-100.00%	100.00%	0.00%	0.00%	-100.00%
320-3400-80500	Chargeback: Equipment	2,500	2,500	2,500	2,500	2,500	0	0	0	0	0	(2,500)	0.00%	0.00%	0.00%	0.00%	-100.00%
Snow Fence/Culvert Thawing Subtotal		3,500	2,500	3,500	3,500	3,500	0	(1,000)	1,000	0	0	(3,500)	-28.57%	40.00%	0.00%	0.00%	#Div/0!
Snow Plowing & Removal																	
320-3450-32000	Construction Materials	2,000	5,500	2,000	2,000	2,000	0	3,500	(3,500)	0	0	(2,000)	175.00%	-63.64%	0.00%	0.00%	-100.00%
320-3450-80500	Chargeback: Equipment	67,300	67,300	67,300	67,300	67,300	0	0	0	0	0	(67,300)	0.00%	0.00%	0.00%	0.00%	-100.00%
Snow Plowing & Removal Subtotal		69,300	72,800	69,300	69,300	69,300	0	3,500	(3,500)	0	0	(69,300)	5.05%	-4.81%	0.00%	0.00%	#Div/0!
Sidewalks - Winter Maintenance																	
320-3500-80500	Chargeback: Equipment	6,700	6,700	6,700	6,700	6,700	0	0	0	0	0	(6,700)	0.00%	0.00%	0.00%	0.00%	-100.00%
Sidewalks - Winter Maintenance Subtotal		6,700	6,700	6,700	6,700	6,700	0	0	0	0	0	(6,700)	0.00%	0.00%	0.00%	0.00%	#Div/0!
Ash Tree Removal																	
320-4275-41000	Contracts	100,000	100,000	100,000	100,000	100,000	100,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-4275-91964	TSF from: Working Funds	(50,000)	0	0	0	0	0	50,000	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Roads Maintenance																	
Ash Tree Removal																	
Ash Tree Removal Subtotal		50,000	100,000	100,000	100,000	100,000	100,000	50,000	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
Cleaning Storm Sewers																	
320-5150-32000	Construction Materials	200	200	200	200	200	0	0	0	0	0	(200)	0.00%	0.00%	0.00%	0.00%	-100.00%
320-5150-41000	Contracts	3,000	2,000	3,000	3,000	3,000	0	(1,000)	1,000	0	0	(3,000)	-33.33%	50.00%	0.00%	0.00%	-100.00%
320-5150-80500	Chargeback: Equipment	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
Cleaning Storm Sewers Subtotal		3,700	2,700	3,700	3,700	3,700	0	(1,000)	1,000	0	0	(3,700)	-27.03%	37.04%	0.00%	0.00%	#Div/0!
Roads Maintenance Total		1,001,950	1,043,250	1,051,950	1,053,150	1,053,150	100,000	41,300	8,700	1,200	0	(953,150)	4.12%	0.83%	0.11%	0.00%	-953.15%
		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Agriculture & Reforestation																	
Municipal Drains																	
325-5900-04605	Provincial Grant - OMAFRA	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	0	0	0	0	0	20,000	0.00%	0.00%	0.00%	0.00%	-100.00%
325-5900-05200	Services Rendered	(16,700)	(12,700)	(12,800)	(12,800)	(12,800)	0	4,000	(100)	0	0	12,800	-23.95%	0.79%	0.00%	0.00%	-100.00%
325-5900-31800	Conference Expenses	9,000	5,000	5,000	5,000	5,000	0	(4,000)	0	0	0	(5,000)	-44.44%	0.00%	0.00%	0.00%	-100.00%
325-5900-34900	Miscellaneous	3,500	3,500	3,500	3,500	3,500	0	0	0	0	0	(3,500)	0.00%	0.00%	0.00%	0.00%	-100.00%
325-5900-40900	Consultants	10,000	10,000	10,000	10,000	10,000	0	0	0	0	0	(10,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
325-5900-41000	Contracts	12,500	12,500	12,600	12,600	12,600	0	0	100	0	0	(12,600)	0.00%	0.80%	0.00%	0.00%	-100.00%
325-5900-80500	Chargeback: Equipment	1,700	1,700	1,700	1,700	1,700	0	0	0	0	0	(1,700)	0.00%	0.00%	0.00%	0.00%	-100.00%
Municipal Drains Subtotal		0	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Agriculture & Reforestation Total		0	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Parking Operations																	
Vehicles & Equipment																	
330-1500-32550	Materials	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
330-1500-33300	Gasoline	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	(1,500)	0.00%	0.00%	0.00%	0.00%	-100.00%
330-1500-33900	Insurance Expense	590	590	590	590	590	0	0	0	0	0	(590)	0.00%	0.00%	0.00%	0.00%	-100.00%
330-1500-34900	Miscellaneous	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	(1,500)	0.00%	0.00%	0.00%	0.00%	-100.00%
Vehicles & Equipment Subtotal		4,090	4,090	4,090	4,090	4,090	0	0	0	0	0	(4,090)	0.00%	0.00%	0.00%	0.00%	#Div/0!
Enforcement																	
330-2000-04350	Parking Violations	(165,000)	(200,000)	(185,000)	(185,000)	(185,000)	(185,000)	(35,000)	15,000	0	0	0	21.21%	-7.50%	0.00%	0.00%	0.00%
330-2000-04400	Permits	(20,000)	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)	(25,000)	0	0	0	0	125.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Parking Operations																	
Enforcement																	
330-2000-10000	Salaries & Wages	61,625	52,545	56,765	67,010	68,340	69,705	(9,080)	4,220	10,245	1,330	1,365	-14.73%	8.03%	18.05%	1.98%	2.00%
330-2000-10001	Salaries & Wages - Part time	109,680	117,880	121,420	123,860	126,300	128,835	8,200	3,540	2,440	2,440	2,535	7.48%	3.00%	2.01%	1.97%	2.01%
330-2000-11001	Employee Benefits	19,580	18,010	19,100	21,335	21,900	22,475	(1,570)	1,090	2,235	565	575	-8.02%	6.05%	11.70%	2.65%	2.63%
330-2000-11011	Employee Benefits - Part time	12,675	13,615	14,260	14,730	15,315	15,915	940	645	470	585	600	7.42%	4.74%	3.30%	3.97%	3.92%
330-2000-12300	Uniforms, Coveralls, etc.	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	(3,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
330-2000-12500	Course & Seminar Expenses	3,500	1,000	3,500	3,500	3,500	0	(2,500)	2,500	0	0	(3,500)	-71.43%	250.00%	0.00%	0.00%	-100.00%
330-2000-30100	Advertising Expense	1,600	3,100	1,600	1,600	1,600	0	1,500	(1,500)	0	0	(1,600)	93.75%	-48.39%	0.00%	0.00%	-100.00%
330-2000-30700	Books & Publications	100	0	100	100	100	0	(100)	100	0	0	(100)	-100.00%	100.00%	0.00%	0.00%	-100.00%
330-2000-31000	Capital Expenditures under \$5K	2,000	0	2,000	2,000	2,000	0	(2,000)	2,000	0	0	(2,000)	-100.00%	100.00%	0.00%	0.00%	-100.00%
330-2000-31800	Conference Expenses	1,200	1,200	1,200	1,200	1,200	0	0	0	0	0	(1,200)	0.00%	0.00%	0.00%	0.00%	-100.00%
330-2000-34500	Maintenance Support Agreements	21,000	21,000	21,000	21,000	21,000	0	0	0	0	0	(21,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
330-2000-34800	Mileage & Expenses	1,200	1,200	1,200	1,200	1,200	0	0	0	0	0	(1,200)	0.00%	0.00%	0.00%	0.00%	-100.00%
330-2000-34900	Miscellaneous	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	(3,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
330-2000-35100	MTO Costs	15,000	18,500	15,000	15,000	15,000	0	3,500	(3,500)	0	0	(15,000)	23.33%	-18.92%	0.00%	0.00%	-100.00%
330-2000-35300	Office Supplies	2,000	1,200	2,000	2,000	2,000	0	(800)	800	0	0	(2,000)	-40.00%	66.67%	0.00%	0.00%	-100.00%
330-2000-35370	Parking Tickets	5,000	1,800	5,000	5,000	5,000	0	(3,200)	3,200	0	0	(5,000)	-64.00%	177.78%	0.00%	0.00%	-100.00%
330-2000-36400	Sign Expense, Line Painting	4,000	2,000	4,000	4,000	4,000	0	(2,000)	2,000	0	0	(4,000)	-50.00%	100.00%	0.00%	0.00%	-100.00%
330-2000-36900	Telephone	4,000	4,100	4,000	4,000	4,000	0	100	(100)	0	0	(4,000)	2.50%	-2.44%	0.00%	0.00%	-100.00%
330-2000-41200	Legal Expenses	2,000	2,800	2,000	2,000	2,000	0	800	(800)	0	0	(2,000)	40.00%	-28.57%	0.00%	0.00%	-100.00%
330-2000-41250	APS Hearings	0	600	0	0	0	0	600	(600)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
330-2000-63100	Fort George Kiosk	44,000	60,000	60,000	60,000	60,000	60,000	16,000	0	0	0	0	36.36%	0.00%	0.00%	0.00%	0.00%
330-2000-80500	Chargeback: Equipment	100	100	100	100	100	0	0	0	0	0	(100)	0.00%	0.00%	0.00%	0.00%	-100.00%
330-2000-91805	TSF from: Building Permit Surp	(63,153)	0	0	0	0	0	63,153	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
Enforcement Subtotal		68,107	81,650	110,245	125,635	130,555	66,930	13,543	28,595	15,390	4,920	(63,625)	19.88%	35.02%	13.96%	3.92%	-95.06%
Metered Parking Program																	
330-2050-02975	Credit Card Revenue	(800,000)	(1,028,000)	(900,000)	(920,000)	(940,000)	0	(228,000)	128,000	(20,000)	(20,000)	940,000	28.50%	-12.45%	2.22%	2.17%	-100.00%
330-2050-03000	P & D: Davy St.	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	0	0	0	0	0	4,000	0.00%	0.00%	0.00%	0.00%	-100.00%
330-2050-03150	Meter: Picton St.	0	(6,700)	0	0	0	0	(6,700)	6,700	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
330-2050-03200	Meter: Regent St.	(2,000)	(3,600)	(2,000)	(2,000)	(2,000)	0	(1,600)	1,600	0	0	2,000	80.00%	-44.44%	0.00%	0.00%	-100.00%
330-2050-03255	Meter: Ricardo St.	0	(2,200)	0	0	0	0	(2,200)	2,200	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
330-2050-03300	P & D: Wellington St.	(8,000)	(12,500)	(8,000)	(8,000)	(8,000)	0	(4,500)	4,500	0	0	8,000	56.25%	-36.00%	0.00%	0.00%	-100.00%
330-2050-03600	P & D: Community Centre	(35,000)	(38,500)	(35,000)	(35,000)	(35,000)	0	(3,500)	3,500	0	0	35,000	10.00%	-9.09%	0.00%	0.00%	-100.00%
330-2050-03650	P & D: Court House	(65,000)	(68,000)	(65,000)	(65,000)	(65,000)	0	(3,000)	3,000	0	0	65,000	4.62%	-4.41%	0.00%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Parking Operations																	
Metered Parking Program																	
330-2050-03700	P & D: Front St.	(12,000)	(14,300)	(12,000)	(12,000)	(12,000)	0	(2,300)	2,300	0	0	12,000	19.17%	-16.08%	0.00%	0.00%	-100.00%
330-2050-03750	P & D: Gate St.	(10,000)	(17,300)	(10,000)	(10,000)	(10,000)	0	(7,300)	7,300	0	0	10,000	73.00%	-42.20%	0.00%	0.00%	-100.00%
330-2050-03800	P & D: King St.	(50,000)	(60,000)	(50,000)	(50,000)	(50,000)	0	(10,000)	10,000	0	0	50,000	20.00%	-16.67%	0.00%	0.00%	-100.00%
330-2050-03850	P & D: Market St.	(8,000)	(7,600)	(8,000)	(8,000)	(8,000)	0	400	(400)	0	0	8,000	-5.00%	5.26%	0.00%	0.00%	-100.00%
330-2050-03900	Meter: Melville St.	(4,000)	(5,900)	(4,000)	(4,000)	(4,000)	0	(1,900)	1,900	0	0	4,000	47.50%	-32.20%	0.00%	0.00%	-100.00%
330-2050-03950	P & D: Picton St.	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	0	0	0	0	0	65,000	0.00%	0.00%	0.00%	0.00%	-100.00%
330-2050-04000	P & D: Queen St.	(125,000)	(123,000)	(125,000)	(125,000)	(125,000)	0	2,000	(2,000)	0	0	125,000	-1.60%	1.63%	0.00%	0.00%	-100.00%
330-2050-04050	P & D: Queen St. Extension	(35,000)	(40,300)	(35,000)	(35,000)	(35,000)	0	(5,300)	5,300	0	0	35,000	15.14%	-13.15%	0.00%	0.00%	-100.00%
330-2050-04100	P & D: Queens Royal Lot	(12,000)	(17,000)	(12,000)	(12,000)	(12,000)	0	(5,000)	5,000	0	0	12,000	41.67%	-29.41%	0.00%	0.00%	-100.00%
330-2050-04125	P & D: Riverbeach	0	(7,400)	0	0	0	0	(7,400)	7,400	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
330-2050-04150	P & D: Regent St.	(30,000)	(29,400)	(30,000)	(30,000)	(30,000)	0	600	(600)	0	0	30,000	-2.00%	2.04%	0.00%	0.00%	-100.00%
330-2050-04200	P & D: Simcoe St.	(4,000)	(4,600)	(4,000)	(4,000)	(4,000)	0	(600)	600	0	0	4,000	15.00%	-13.04%	0.00%	0.00%	-100.00%
330-2050-04250	P & D: St. Vincent Lot	(12,000)	(6,200)	(12,000)	(12,000)	(12,000)	0	5,800	(5,800)	0	0	12,000	-48.33%	93.55%	0.00%	0.00%	-100.00%
330-2050-04300	P & D: Victoria St.	(20,000)	(23,500)	(20,000)	(20,000)	(20,000)	0	(3,500)	3,500	0	0	20,000	17.50%	-14.89%	0.00%	0.00%	-100.00%
330-2050-30510	Credit Card Processing Fees	24,000	31,500	24,000	24,000	24,000	0	7,500	(7,500)	0	0	(24,000)	31.25%	-23.81%	0.00%	0.00%	-100.00%
330-2050-30520	Pay and Display Charges	22,000	22,200	22,000	22,000	22,000	0	200	(200)	0	0	(22,000)	0.91%	-0.90%	0.00%	0.00%	-100.00%
330-2050-31000	Capital Expenditures under \$5K	3,000	100	3,000	3,000	3,000	0	(2,900)	2,900	0	0	(3,000)	-96.67%	2900.00%	0.00%	0.00%	-100.00%
330-2050-32000	Construction Materials	0	500	0	0	0	0	500	(500)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
330-2050-32300	Courier Services	0	400	1,500	1,500	1,500	1,500	400	1,100	0	0	0	100.00%	275.00%	0.00%	0.00%	0.00%
330-2050-33500	Grounds Services	4,000	0	0	0	0	0	(4,000)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
330-2050-33900	Insurance Expense	870	875	875	875	875	875	5	0	0	0	0	0.57%	0.00%	0.00%	0.00%	0.00%
330-2050-34300	Maintenance	3,000	10,000	10,000	10,000	10,000	10,000	7,000	0	0	0	0	233.33%	0.00%	0.00%	0.00%	0.00%
330-2050-34500	Maintenance Support Agreements	0	3,100	0	0	0	0	3,100	(3,100)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
330-2050-34900	Miscellaneous	5,300	4,400	5,300	5,300	5,300	0	(900)	900	0	0	(5,300)	-16.98%	20.45%	0.00%	0.00%	-100.00%
330-2050-35350	Printing	4,000	4,000	4,000	4,000	4,000	0	0	0	0	0	(4,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
330-2050-36700	Supplies	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	(5,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
330-2050-40910	Coin Pick-up	2,000	1,600	2,000	2,000	2,000	0	(400)	400	0	0	(2,000)	-20.00%	25.00%	0.00%	0.00%	-100.00%
330-2050-80500	Chargeback: Equipment	2,700	2,700	2,700	2,700	2,700	0	0	0	0	0	(2,700)	0.00%	0.00%	0.00%	0.00%	-100.00%
330-2050-92965	TSF to: Parking Revenue	1,152,933	1,412,885	1,206,290	1,210,900	1,225,980	0	259,952	(206,595)	4,610	15,080	(1,225,980)	22.55%	-14.62%	0.38%	1.25%	-100.00%
Metered Parking Program Subtotal		(72,197)	(85,740)	(114,335)	(129,725)	(134,645)	12,375	(13,543)	(28,595)	(15,390)	(4,920)	147,020	18.76%	33.35%	13.46%	3.79%	1188.04%
Parking Operations Total		0	0	0	0	0	79,305	0	0	0	0	79,305	0.00%	0.00%	0.00%	0.00%	100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change	% Change	% Change	% Change	% Change
Public Transit																	
Program Administration																	
350-1400-00922	Provincial - Gas Tax	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(140,000)	0	0	0	0	(10,000)	0.00%	0.00%	0.00%	0.00%	7.69%
350-1400-01550	Group Fares	(115,000)	(200,000)	(140,000)	(140,000)	(140,000)	(140,000)	(85,000)	60,000	0	0	0	73.91%	-30.00%	0.00%	0.00%	0.00%
350-1400-01560	Bus Fare	(46,000)	(49,000)	(49,000)	(49,000)	(49,000)	(49,000)	(3,000)	0	0	0	0	6.52%	0.00%	0.00%	0.00%	0.00%
350-1400-30100	Advertising Expense	6,500	3,000	3,000	3,000	3,000	3,000	(3,500)	0	0	0	0	-53.85%	0.00%	0.00%	0.00%	0.00%
350-1400-30101	Inter-Transit Map & Schedule	0	7,800	7,800	7,800	7,800	7,800	7,800	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
350-1400-30102	Inter-Transit Website Support	0	6,000	6,000	6,000	6,000	6,000	6,000	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
350-1400-30103	Inter-Transit Call Centre	0	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
350-1400-31000	Capital Expenditures under \$5K	6,500	5,000	5,000	5,000	5,000	5,000	(1,500)	0	0	0	0	-23.08%	0.00%	0.00%	0.00%	0.00%
350-1400-31601	Inter-Transit Route Software	0	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
350-1400-34700	Membership Expense	1,300	1,400	1,400	1,400	1,400	1,400	100	0	0	0	0	7.69%	0.00%	0.00%	0.00%	0.00%
350-1400-34900	Miscellaneous	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
350-1400-36700	Supplies	0	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
350-1400-37706	Specialized Transit	6,000	5,000	5,000	5,000	5,000	5,000	(1,000)	0	0	0	0	-16.67%	0.00%	0.00%	0.00%	0.00%
350-1400-40900	Consultants	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
350-1400-41000	Contracts	614,612	600,000	641,680	641,680	641,680	641,680	(14,612)	41,680	0	0	0	-2.38%	6.95%	0.00%	0.00%	0.00%
350-1400-41200	Legal Expenses	500	2,000	2,000	2,000	2,000	2,000	1,500	0	0	0	0	300.00%	0.00%	0.00%	0.00%	0.00%
350-1400-42001	Fare System Data Fees	0	2,400	2,400	2,400	2,400	2,400	2,400	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
350-1400-42002	Fare System Monitoring	0	4,800	4,800	4,800	4,800	4,800	4,800	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
350-1400-80260	Chargeback: Allocated Salaries	0	32,000	32,000	32,000	32,000	32,000	32,000	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
350-1400-80360	Chargeback: Grounds Services	7,300	7,500	7,600	7,700	7,800	7,900	200	100	100	100	100	2.74%	1.33%	1.32%	1.30%	1.28%
350-1400-80500	Chargeback: Equipment	600	500	500	500	500	500	(100)	0	0	0	0	-16.67%	0.00%	0.00%	0.00%	0.00%
350-1400-91965	TSF from: Parking Revenue	(343,736)	(311,400)	(400,000)	(400,000)	(400,000)	(400,000)	32,336	(88,600)	0	0	0	-9.41%	28.45%	0.00%	0.00%	0.00%
Program Administration Subtotal		13,576	0	13,180	13,280	13,380	3,480	(13,576)	13,180	100	100	(9,900)	-100.00%	100.00%	0.76%	0.75%	-284.48%
Public Transit Total		13,576	0	13,180	13,280	13,380	3,480	(13,576)	13,180	100	100	(9,900)	-100.00%	100.00%	0.76%	0.75%	-284.48%
		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	2019 % Change	2020 % Change	2021 % Change	2022 % Change	2023 % Change

Community & Development																	
Program Administration																	
450-1400-01650	Combined OPA & Zoning By-Law	(32,500)	(25,000)	(32,500)	(32,500)	(32,500)	0	7,500	(7,500)	0	0	32,500	-23.08%	30.00%	0.00%	0.00%	-100.00%
450-1400-02700	Legal & Advertising Recovery	(1,000)	0	0	0	0	0	1,000	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
450-1400-05400	Site Plan Application Fees	(47,500)	(80,000)	(47,500)	(47,500)	(47,500)	0	(32,500)	32,500	0	0	47,500	68.42%	-40.63%	0.00%	0.00%	-100.00%
450-1400-05550	Subdivision Application Fees	(70,000)	(75,000)	(70,000)	(70,000)	(70,000)	0	(5,000)	5,000	0	0	70,000	7.14%	-6.67%	0.00%	0.00%	-100.00%
450-1400-06000	Zoning Application Fees	(50,000)	(60,000)	(50,000)	(50,000)	(50,000)	0	(10,000)	10,000	0	0	50,000	20.00%	-16.67%	0.00%	0.00%	-100.00%
450-1400-10000	Salaries & Wages	634,560	684,520	714,260	728,530	743,160	757,975	49,960	29,740	14,270	14,630	14,815	7.87%	4.34%	2.00%	2.01%	1.99%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Community & Development																	
Program Administration																	
450-1400-10001	Salaries & Wages - Part time	36,530	0	0	0	0	0	(36,530)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
450-1400-11001	Employee Benefits	186,520	197,710	205,360	209,935	215,190	220,485	11,190	7,650	4,575	5,255	5,295	6.00%	3.87%	2.23%	2.50%	2.46%
450-1400-11011	Employee Benefits - Part time	4,220	0	0	0	0	0	(4,220)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
450-1400-12200	Honorarium	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	(3,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
450-1400-12400	Safety Footware	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
450-1400-12500	Course & Seminar Expenses	8,000	11,000	11,000	11,000	11,000	11,000	3,000	0	0	0	0	37.50%	0.00%	0.00%	0.00%	0.00%
450-1400-30100	Advertising Expense	10,000	5,000	5,000	5,000	5,000	5,000	(5,000)	0	0	0	0	-50.00%	0.00%	0.00%	0.00%	0.00%
450-1400-30700	Books & Publications	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	(2,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
450-1400-31600	Computer Software	2,000	5,000	5,000	5,000	5,000	5,000	3,000	0	0	0	0	150.00%	0.00%	0.00%	0.00%	0.00%
450-1400-31800	Conference Expenses	2,500	10,000	10,000	10,000	10,000	10,000	7,500	0	0	0	0	300.00%	0.00%	0.00%	0.00%	0.00%
450-1400-34700	Membership Expense	5,000	7,000	7,000	7,000	7,000	7,000	2,000	0	0	0	0	40.00%	0.00%	0.00%	0.00%	0.00%
450-1400-34800	Mileage & Expenses	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	(5,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
450-1400-35200	Office Equipment & Furniture	500	3,500	3,500	3,500	3,500	3,500	3,000	0	0	0	0	600.00%	0.00%	0.00%	0.00%	0.00%
450-1400-35300	Office Supplies	6,000	3,000	3,000	3,000	3,000	3,000	(3,000)	0	0	0	0	-50.00%	0.00%	0.00%	0.00%	0.00%
450-1400-40900	Consultants	20,000	10,000	20,000	20,000	20,000	0	(10,000)	10,000	0	0	(20,000)	-50.00%	100.00%	0.00%	0.00%	-100.00%
450-1400-41200	Legal Expenses	30,000	30,000	30,000	30,000	30,000	0	0	0	0	0	(30,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
450-1400-91805	TSF from: Building Permit Surp	(241,570)	(142,255)	(148,235)	(151,270)	(154,470)	(157,710)	99,315	(5,980)	(3,035)	(3,200)	(3,240)	-41.11%	4.20%	2.05%	2.12%	2.10%
450-1400-91926	Transfer From OMB Appeals	(44,269)	0	0	0	0	0	44,269	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
450-1400-91965	TSF from: Parking Revenue	(89,688)	(72,155)	(74,305)	(75,815)	(77,400)	(79,005)	17,533	(2,150)	(1,510)	(1,585)	(1,605)	-19.55%	2.98%	2.03%	2.09%	2.07%
450-1400-92974	TSF to: Corporate Studies	10,000	10,000	10,000	10,000	10,000	0	0	0	0	0	(10,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
Program Administration Subtotal		389,803	532,820	612,080	626,380	641,480	786,245	143,017	79,260	14,300	15,100	144,765	36.69%	14.88%	2.34%	2.41%	18.41%
Planning Review																	
450-1406-02700	Legal & Advertising Recovery	0	(10,000)	0	0	0	0	(10,000)	10,000	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
450-1406-05200	Services Rendered	0	(2,300)	0	0	0	0	(2,300)	2,300	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
450-1406-30100	Advertising Expense	0	4,000	0	0	0	0	4,000	(4,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
450-1406-40900	Consultants	0	4,300	0	0	0	0	4,300	(4,300)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
450-1406-41200	Legal Expenses	0	4,000	0	0	0	0	4,000	(4,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
Planning Review Subtotal		0	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
School Crossing Guards																	
450-2100-10001	Salaries & Wages - Part time	27,495	25,600	26,375	26,890	27,430	27,980	(1,895)	775	515	540	550	-6.89%	3.03%	1.95%	2.01%	2.01%
450-2100-11011	Employee Benefits - Part time	3,135	2,935	3,075	3,170	3,300	3,430	(200)	140	95	130	130	-6.38%	4.77%	3.09%	4.10%	3.94%
450-2100-34900	Miscellaneous	200	200	200	200	200	0	0	0	0	0	(200)	0.00%	0.00%	0.00%	0.00%	-100.00%
School Crossing Guards Subtotal		30,830	28,735	29,650	30,260	30,930	31,410	(2,095)	915	610	670	480	-6.80%	3.18%	2.06%	2.21%	1.53%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Community & Development																	
Committees of Adjustment																	
450-4450-01000	Adjournment Fees	(1,800)	(1,800)	(1,800)	(1,800)	(1,800)	0	0	0	0	0	1,800	0.00%	0.00%	0.00%	0.00%	-100.00%
450-4450-01700	Combined Variance/Consent Appli	(10,000)	(12,000)	(10,000)	(10,000)	(10,000)	(10,000)	(2,000)	2,000	0	0	0	20.00%	-16.67%	0.00%	0.00%	0.00%
450-4450-01800	Consent Application Fees	(45,000)	(60,000)	(52,000)	(53,820)	(54,800)	(60,000)	(15,000)	8,000	(1,820)	(980)	(5,200)	33.33%	-13.33%	3.50%	1.82%	9.49%
450-4450-03350	Minor Variance Application Fees	(33,335)	(40,000)	(38,960)	(39,000)	(40,000)	(52,000)	(6,665)	1,040	(40)	(1,000)	(12,000)	19.99%	-2.60%	0.10%	2.56%	30.00%
450-4450-10000	Salaries & Wages	58,185	63,190	68,340	69,705	71,105	72,525	5,005	5,150	1,365	1,400	1,420	8.60%	8.15%	2.00%	2.01%	2.00%
450-4450-11001	Employee Benefits	18,900	20,090	21,370	21,865	22,445	23,030	1,190	1,280	495	580	585	6.30%	6.37%	2.32%	2.65%	2.61%
450-4450-12200	Honorarium	4,200	5,200	4,200	4,200	4,200	0	1,000	(1,000)	0	0	(4,200)	23.81%	-19.23%	0.00%	0.00%	-100.00%
450-4450-12500	Course & Seminar Expenses	700	700	700	700	700	0	0	0	0	0	(700)	0.00%	0.00%	0.00%	0.00%	-100.00%
450-4450-30700	Books & Publications	100	100	100	100	100	0	0	0	0	0	(100)	0.00%	0.00%	0.00%	0.00%	-100.00%
450-4450-31800	Conference Expenses	2,300	2,300	2,300	2,300	2,300	0	0	0	0	0	(2,300)	0.00%	0.00%	0.00%	0.00%	-100.00%
450-4450-34700	Membership Expense	250	300	250	250	250	0	50	(50)	0	0	(250)	20.00%	-16.67%	0.00%	0.00%	-100.00%
450-4450-34800	Mileage & Expenses	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
450-4450-41200	Legal Expenses	5,000	2,500	5,000	5,000	5,000	0	(2,500)	2,500	0	0	(5,000)	-50.00%	100.00%	0.00%	0.00%	-100.00%
Committees of Adjustment Subtotal		0	(18,920)	0	0	0	(26,445)	(18,920)	18,920	0	0	(26,445)	100.00%	-100.00%	0.00%	0.00%	100.00%
Municipal Heritage Committee																	
450-4500-01300	Application Fees	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	0	0	0	0	0	2,000	0.00%	0.00%	0.00%	0.00%	-100.00%
450-4500-10000	Salaries & Wages	61,935	67,305	72,780	74,240	75,730	77,240	5,370	5,475	1,460	1,490	1,510	8.67%	8.13%	2.01%	2.01%	1.99%
450-4500-11001	Employee Benefits	19,645	20,900	22,245	22,760	23,355	23,960	1,255	1,345	515	595	605	6.39%	6.44%	2.32%	2.61%	2.59%
450-4500-12200	Honorarium	5,400	3,500	5,400	5,400	5,400	0	(1,900)	1,900	0	0	(5,400)	-35.19%	54.29%	0.00%	0.00%	-100.00%
450-4500-12500	Course & Seminar Expenses	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
450-4500-30100	Advertising Expense	2,000	700	2,000	2,000	2,000	0	(1,300)	1,300	0	0	(2,000)	-65.00%	185.71%	0.00%	0.00%	-100.00%
450-4500-30700	Books & Publications	250	100	250	250	250	0	(150)	150	0	0	(250)	-60.00%	150.00%	0.00%	0.00%	-100.00%
450-4500-31800	Conference Expenses	2,000	1,000	2,000	2,000	2,000	0	(1,000)	1,000	0	0	(2,000)	-50.00%	100.00%	0.00%	0.00%	-100.00%
450-4500-34700	Membership Expense	200	200	200	200	200	0	0	0	0	0	(200)	0.00%	0.00%	0.00%	0.00%	-100.00%
450-4500-34800	Mileage & Expenses	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
450-4500-34900	Miscellaneous	1,500	500	1,500	1,500	1,500	0	(1,000)	1,000	0	0	(1,500)	-66.67%	200.00%	0.00%	0.00%	-100.00%
450-4500-36700	Supplies	1,500	500	1,500	1,500	1,500	0	(1,000)	1,000	0	0	(1,500)	-66.67%	200.00%	0.00%	0.00%	-100.00%
450-4500-40900	Consultants	1,000	0	1,000	1,000	1,000	0	(1,000)	1,000	0	0	(1,000)	-100.00%	100.00%	0.00%	0.00%	-100.00%
450-4500-41200	Legal Expenses	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
450-4500-91805	TSF from: Building Permit Surp	(40,974)	(26,460)	(28,510)	(29,100)	(29,725)	(30,360)	14,514	(2,050)	(590)	(625)	(635)	-35.42%	7.75%	2.07%	2.15%	2.14%
Municipal Heritage Committee Subtotal		54,956	68,745	80,865	82,250	83,710	70,840	13,789	12,120	1,385	1,460	(12,870)	25.09%	17.63%	1.71%	1.78%	-18.17%
Heritage Incentive Program																	
450-4550-03450	Niagara Region Grant	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	0	0	0	0	0	35,000	0.00%	0.00%	0.00%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Community & Development																	
Heritage Incentive Program																	
450-4550-63000	Grants Expense	70,000	70,000	70,000	70,000	70,000	0	0	0	0	0	(70,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
450-4550-91965	TSF from: Parking Revenue	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	0	0	0	0	0	35,000	0.00%	0.00%	0.00%	0.00%	-100.00%
Heritage Incentive Program Subtotal		0	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
By-Law Enforcement																	
450-4650-01050	Administration Revenue	0	(3,000)	0	0	0	0	(3,000)	3,000	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
450-4650-03400	Miscellaneous Revenue	(500)	(500)	(500)	(500)	(500)	0	0	0	0	0	500	0.00%	0.00%	0.00%	0.00%	-100.00%
450-4650-05200	Services Rendered	0	(15,000)	0	0	0	0	(15,000)	15,000	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
450-4650-05350	Sign Permit Fees	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	0	0	0	0	0	5,000	0.00%	0.00%	0.00%	0.00%	-100.00%
450-4650-10000	Salaries & Wages	128,910	158,670	166,295	172,880	176,340	179,850	29,760	7,625	6,585	3,460	3,510	23.09%	4.81%	3.96%	2.00%	1.99%
450-4650-10001	Salaries & Wages - Part time	0	20,500	21,115	21,540	21,965	22,405	20,500	615	425	425	440	100.00%	3.00%	2.01%	1.97%	2.00%
450-4650-11001	Employee Benefits	40,280	46,285	48,275	50,020	51,300	52,595	6,005	1,990	1,745	1,280	1,295	14.91%	4.30%	3.61%	2.56%	2.52%
450-4650-11011	Employee Benefits - Part time	0	2,315	2,425	2,505	2,600	2,705	2,315	110	80	95	105	100.00%	4.75%	3.30%	3.79%	4.04%
450-4650-12200	Honorarium	3,000	1,000	3,000	3,000	3,000	0	(2,000)	2,000	0	0	(3,000)	-66.67%	200.00%	0.00%	0.00%	-100.00%
450-4650-12400	Safety Footwear	400	400	400	400	400	0	0	0	0	0	(400)	0.00%	0.00%	0.00%	0.00%	-100.00%
450-4650-12500	Course & Seminar Expenses	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	(2,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
450-4650-30100	Advertising Expense	1,000	0	1,000	1,000	1,000	0	(1,000)	1,000	0	0	(1,000)	-100.00%	100.00%	0.00%	0.00%	-100.00%
450-4650-31600	Computer Software	2,000	0	2,000	2,000	2,000	0	(2,000)	2,000	0	0	(2,000)	-100.00%	100.00%	0.00%	0.00%	-100.00%
450-4650-31800	Conference Expenses	2,000	1,000	2,000	2,000	2,000	0	(1,000)	1,000	0	0	(2,000)	-50.00%	100.00%	0.00%	0.00%	-100.00%
450-4650-34700	Membership Expense	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
450-4650-34800	Mileage & Expenses	1,000	500	1,000	1,000	1,000	0	(500)	500	0	0	(1,000)	-50.00%	100.00%	0.00%	0.00%	-100.00%
450-4650-34900	Miscellaneous	1,000	500	1,000	1,000	1,000	0	(500)	500	0	0	(1,000)	-50.00%	100.00%	0.00%	0.00%	-100.00%
450-4650-35300	Office Supplies	1,000	500	1,000	1,000	1,000	0	(500)	500	0	0	(1,000)	-50.00%	100.00%	0.00%	0.00%	-100.00%
450-4650-41000	Contracts	5,000	4,000	5,000	5,000	5,000	0	(1,000)	1,000	0	0	(5,000)	-20.00%	25.00%	0.00%	0.00%	-100.00%
450-4650-41200	Legal Expenses	5,000	9,000	5,000	5,000	5,000	0	4,000	(4,000)	0	0	(5,000)	80.00%	-44.44%	0.00%	0.00%	-100.00%
450-4650-91805	TSF from: Building Permit Surp	(84,977)	(84,977)	(102,575)	(106,655)	(108,930)	(111,245)	0	(17,598)	(4,080)	(2,275)	(2,315)	0.00%	20.71%	3.98%	2.13%	2.13%
450-4650-91965	TSF from: Parking Revenue	(84,977)	(57,980)	(60,070)	(61,695)	(63,005)	(64,330)	26,997	(2,090)	(1,625)	(1,310)	(1,325)	-31.77%	3.60%	2.71%	2.12%	2.10%
By-Law Enforcement Subtotal		17,636	80,713	93,865	96,995	98,670	81,980	63,077	13,152	3,130	1,675	(16,690)	357.66%	16.29%	3.33%	1.73%	-20.36%
By-Law Enforcement Vehicles																	
450-4651-32550	Materials	1,100	500	1,100	1,100	1,100	0	(600)	600	0	0	(1,100)	-54.55%	120.00%	0.00%	0.00%	-100.00%
450-4651-33300	Gasoline	2,000	2,600	2,000	2,000	2,000	0	600	(600)	0	0	(2,000)	30.00%	-23.08%	0.00%	0.00%	-100.00%
450-4651-33900	Insurance Expense	1,760	1,760	1,760	1,760	1,760	1,760	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4651-34100	Licenses	80	80	80	80	80	0	0	0	0	0	(80)	0.00%	0.00%	0.00%	0.00%	-100.00%
450-4651-34300	Maintenance	0	2,500	0	0	0	0	2,500	(2,500)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	2019 % Change	2020 % Change	2021 % Change	2022 % Change	2023 % Change
Community & Development																	
By-Law Enforcement Vehicles																	
450-4651-92945	TSF to: By-Law Vehicle & Equipm	6,000	6,000	6,000	6,000	6,000	0	0	0	0	0	(6,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
By-Law Enforcement Vehicles Subtotal		10,940	13,440	10,940	10,940	10,940	1,760	2,500	(2,500)	0	0	(9,180)	22.85%	-18.60%	0.00%	0.00%	-521.59%
Protective Control - Animal & P																	
450-4700-01850	Dog Licenses	(8,000)	(9,300)	(8,000)	(8,000)	(8,000)	0	(1,300)	1,300	0	0	8,000	16.25%	-13.98%	0.00%	0.00%	-100.00%
450-4700-03500	Non-Resident Hunting Licenses	(200)	(200)	(200)	(200)	(200)	0	0	0	0	0	200	0.00%	0.00%	0.00%	0.00%	-100.00%
450-4700-05150	Resident Hunting Licenses	(50)	(50)	(50)	(50)	(50)	0	0	0	0	0	50	0.00%	0.00%	0.00%	0.00%	-100.00%
450-4700-11001	Employee Benefits	1,000	1,500	1,000	1,000	1,000	0	500	(500)	0	0	(1,000)	50.00%	-33.33%	0.00%	0.00%	-100.00%
450-4700-34200	Livestock Claims	1,000	0	1,000	1,000	1,000	0	(1,000)	1,000	0	0	(1,000)	-100.00%	100.00%	0.00%	0.00%	-100.00%
450-4700-34900	Miscellaneous	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
450-4700-41000	Contracts	45,600	47,000	47,200	48,000	48,000	0	1,400	200	800	0	(48,000)	3.07%	0.43%	1.69%	0.00%	-100.00%
450-4700-41200	Legal Expenses	500	0	500	500	500	0	(500)	500	0	0	(500)	-100.00%	100.00%	0.00%	0.00%	-100.00%
450-4700-61000	Humane Society Fees	10,000	10,000	10,000	10,000	10,000	0	0	0	0	0	(10,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
Protective Control - Animal & P Subtotal		50,350	49,450	51,950	52,750	52,750	0	(900)	2,500	800	0	(52,750)	-1.79%	5.06%	1.54%	0.00%	#Div/0!
Protective Control - Grass & We																	
450-4750-01050	Administration Revenue	(1,000)	(4,400)	(1,000)	(1,000)	(1,000)	0	(3,400)	3,400	0	0	1,000	340.00%	-77.27%	0.00%	0.00%	-100.00%
450-4750-05200	Services Rendered	(3,500)	(40,000)	(3,500)	(3,500)	(3,500)	0	(36,500)	36,500	0	0	3,500	1042.86%	-91.25%	0.00%	0.00%	-100.00%
450-4750-41000	Contracts	4,500	28,400	4,500	4,500	4,500	0	23,900	(23,900)	0	0	(4,500)	531.11%	-84.15%	0.00%	0.00%	-100.00%
Protective Control - Grass & We Subtotal		0	(16,000)	0	0	0	0	(16,000)	16,000	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
Tourism Signage																	
450-4760-05200	Services Rendered	(14,000)	(14,000)	(14,000)	(14,000)	(14,000)	0	0	0	0	0	14,000	0.00%	0.00%	0.00%	0.00%	-100.00%
450-4760-41000	Contracts	14,000	14,000	14,000	14,000	14,000	0	0	0	0	0	(14,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
Tourism Signage Subtotal		0	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Community & Development Total		554,515	738,983	879,350	899,575	918,480	945,790	184,468	140,367	20,225	18,905	27,310	33.27%	18.99%	2.30%	2.10%	2.89%
		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	2019 % Change	2020 % Change	2021 % Change	2022 % Change	2023 % Change
Building Services																	
Program Administration																	
460-1400-01450	Building Permits	(675,920)	(750,000)	(775,000)	(800,000)	(825,000)	(850,000)	(74,080)	(25,000)	(25,000)	(25,000)	(25,000)	10.96%	3.33%	3.23%	3.13%	3.03%
460-1400-02550	Inspection Certificates	(6,000)	(10,000)	(6,000)	(6,000)	(6,000)	(6,000)	(4,000)	4,000	0	0	0	66.67%	-40.00%	0.00%	0.00%	0.00%
460-1400-10000	Salaries & Wages	446,735	466,320	486,160	502,140	515,260	528,730	19,585	19,840	15,980	13,120	13,470	4.38%	4.25%	3.29%	2.61%	2.61%
460-1400-10001	Salaries & Wages - Part time	41,470	0	0	0	0	0	(41,470)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
460-1400-11001	Employee Benefits	131,755	136,680	142,120	146,600	150,970	155,430	4,925	5,440	4,480	4,370	4,460	3.74%	3.98%	3.15%	2.98%	2.95%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Building Services																	
Program Administration																	
460-1400-11011	Employee Benefits - Part time	4,815	0	0	0	0	0	(4,815)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
460-1400-12400	Safety Footwear	800	800	800	800	800	800	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
460-1400-12500	Course & Seminar Expenses	5,000	8,000	7,000	7,000	7,000	7,000	3,000	(1,000)	0	0	0	60.00%	-12.50%	0.00%	0.00%	0.00%
460-1400-30100	Advertising Expense	1,000	500	1,000	1,000	1,000	1,000	(500)	500	0	0	0	-50.00%	100.00%	0.00%	0.00%	0.00%
460-1400-30700	Books & Publications	1,000	500	1,000	1,000	1,000	1,000	(500)	500	0	0	0	-50.00%	100.00%	0.00%	0.00%	0.00%
460-1400-31500	Computer Hardware	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
460-1400-31600	Computer Software	4,000	4,000	4,000	4,000	4,000	4,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
460-1400-31800	Conference Expenses	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
460-1400-34700	Membership Expense	2,100	3,500	3,500	3,500	3,500	3,500	1,400	0	0	0	0	66.67%	0.00%	0.00%	0.00%	0.00%
460-1400-34800	Mileage & Expenses	2,500	3,000	2,500	2,500	2,500	2,500	500	(500)	0	0	0	20.00%	-16.67%	0.00%	0.00%	0.00%
460-1400-35200	Office Equipment & Furniture	4,000	4,000	4,000	4,000	4,000	4,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
460-1400-35300	Office Supplies	6,000	3,000	6,000	6,000	6,000	6,000	(3,000)	3,000	0	0	0	-50.00%	100.00%	0.00%	0.00%	0.00%
460-1400-40900	Consultants	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
460-1400-41200	Legal Expenses	4,000	5,500	4,000	4,000	4,000	4,000	1,500	(1,500)	0	0	0	37.50%	-27.27%	0.00%	0.00%	0.00%
460-1400-91965	TSF from: Parking Revenue	0	(36,585)	(37,685)	(38,450)	(39,255)	(40,075)	(36,585)	(1,100)	(765)	(805)	(820)	100.00%	3.01%	2.03%	2.09%	2.09%
460-1400-92805	TSF to: Building Permit	0	135,825	130,305	135,610	143,925	151,815	135,825	(5,520)	5,305	8,315	7,890	100.00%	-4.06%	4.07%	6.13%	5.48%
Program Administration Subtotal		(16,745)	(14,960)	(16,300)	(16,300)	(16,300)	(16,300)	1,785	(1,340)	0	0	0	-10.66%	8.96%	0.00%	0.00%	0.00%
Vehicles & Equipment																	
460-1500-33300	Gasoline	2,000	2,200	2,000	2,000	2,000	2,000	200	(200)	0	0	0	10.00%	-9.09%	0.00%	0.00%	0.00%
460-1500-33900	Insurance Expense	1,180	1,180	1,180	1,180	1,180	1,180	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
460-1500-34100	Licenses	0	80	0	0	0	0	80	(80)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
460-1500-34900	Miscellaneous	3,120	2,500	3,120	3,120	3,120	3,120	(620)	620	0	0	0	-19.87%	24.80%	0.00%	0.00%	0.00%
460-1500-35000	Motor Vehicle Supplies	1,000	0	1,000	1,000	1,000	1,000	(1,000)	1,000	0	0	0	-100.00%	100.00%	0.00%	0.00%	0.00%
460-1500-92943	TSF to: Building Vehicle & Equi	9,445	9,000	9,000	9,000	9,000	9,000	(445)	0	0	0	0	-4.71%	0.00%	0.00%	0.00%	0.00%
Vehicles & Equipment Subtotal		16,745	14,960	16,300	16,300	16,300	16,300	(1,785)	1,340	0	0	0	-10.66%	8.96%	0.00%	0.00%	0.00%
Building Services Total		0	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Library																	
Program Administration																	
550-1400-01020	Municipal Grant	(686,377)	(717,459)	(762,904)	(781,014)	(803,344)	0	(31,082)	(45,445)	(18,110)	(22,330)	803,344	4.53%	6.33%	2.37%	2.86%	-100.00%
550-1400-01400	Annual Fundraising Event	(4,000)	(2,000)	(6,000)	(6,000)	(6,000)	0	2,000	(4,000)	0	0	6,000	-50.00%	200.00%	0.00%	0.00%	-100.00%
550-1400-01401	Book Sales	(3,000)	(3,000)	(5,000)	(5,000)	(5,000)	0	0	(2,000)	0	0	5,000	0.00%	66.67%	0.00%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change	% Change	% Change	% Change	% Change
Library																	
Program Administration																	
550-1400-01925	Unrestricted Donations	(1,000)	(2,000)	(3,000)	(3,000)	(3,000)	0	(1,000)	(1,000)	0	0	3,000	100.00%	50.00%	0.00%	0.00%	-100.00%
550-1400-02050	Fines	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	0	0	0	0	0	4,000	0.00%	0.00%	0.00%	0.00%	-100.00%
550-1400-02300	Grants - Summer Jobs	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	0	0	0	0	0	4,000	0.00%	0.00%	0.00%	0.00%	-100.00%
550-1400-02350	Grants - Provincial	(23,904)	(23,904)	(23,904)	(23,904)	(23,904)	0	0	0	0	0	23,904	0.00%	0.00%	0.00%	0.00%	-100.00%
550-1400-02400	Grants - SOLS Connectivity	(2,882)	(10,000)	0	0	0	0	(7,118)	10,000	0	0	0	246.98%	-100.00%	0.00%	0.00%	0.00%
550-1400-02410	Grants - Provincial Pay Equity	(1,372)	(1,372)	(1,372)	(1,372)	(1,372)	0	0	0	0	0	1,372	0.00%	0.00%	0.00%	0.00%	-100.00%
550-1400-02600	Investment Income	(2,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(5,000)	0	0	0	0	250.00%	0.00%	0.00%	0.00%	0.00%
550-1400-02650	Lab Rental Fees	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-02660	Rotary Room Rental	(2,500)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	1,500	0	0	0	0	-60.00%	0.00%	0.00%	0.00%	0.00%
550-1400-02670	Garden Rental	(500)	(500)	(500)	(500)	(500)	(500)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-04450	Photo Copy Revenue	(1,500)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(1,500)	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
550-1400-04550	Programs - Adult	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-04552	Programs - Children	(1,500)	(3,500)	(3,000)	(3,000)	(3,000)	(3,000)	(2,000)	500	0	0	0	133.33%	-14.29%	0.00%	0.00%	0.00%
550-1400-04554	Programs - W&W	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	0	0	0	0	0	5,000	0.00%	0.00%	0.00%	0.00%	-100.00%
550-1400-04555	Non-Resident Memberships	(70)	0	0	0	0	0	70	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
550-1400-05500	Magazine Sponsorships	(1,000)	(500)	(500)	(500)	(500)	(500)	500	0	0	0	0	-50.00%	0.00%	0.00%	0.00%	0.00%
550-1400-05510	Merchandise Sales	(500)	(500)	(500)	(500)	(500)	0	0	0	0	0	500	0.00%	0.00%	0.00%	0.00%	-100.00%
550-1400-05515	Lost Items	(200)	(200)	(200)	(200)	(200)	0	0	0	0	0	200	0.00%	0.00%	0.00%	0.00%	-100.00%
550-1400-10000	Salaries & Wages	292,290	360,975	377,660	385,215	392,920	400,780	68,685	16,685	7,555	7,705	7,860	23.50%	4.62%	2.00%	2.00%	2.00%
550-1400-10001	Salaries & Wages - Part time	183,630	126,150	137,475	144,480	152,045	156,555	(57,480)	11,325	7,005	7,565	4,510	-31.30%	8.98%	5.10%	5.24%	2.97%
550-1400-11001	Employee Benefits	79,040	108,585	113,085	114,495	118,740	121,670	29,545	4,500	1,410	4,245	2,930	37.38%	4.14%	1.25%	3.71%	2.47%
550-1400-11011	Employee Benefits - Part time	24,925	17,705	20,140	21,280	23,095	24,060	(7,220)	2,435	1,140	1,815	965	-28.97%	13.75%	5.66%	8.53%	4.18%
550-1400-12500	Course & Seminar Expenses	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	(3,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
550-1400-30100	Advertising Expense	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	(2,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
550-1400-30300	Annual Dinner Expenses	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
550-1400-30600	Magazine Newspaper Purchases	4,100	3,500	3,500	3,500	3,500	3,500	(600)	0	0	0	0	-14.63%	0.00%	0.00%	0.00%	0.00%
550-1400-30610	Electronic/Shared Collection	16,000	16,000	16,000	16,000	16,000	0	0	0	0	0	(16,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
550-1400-30800	Building Maintenance	0	3,000	0	0	0	0	3,000	(3,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
550-1400-31800	Conference Expenses	5,000	2,000	5,000	5,000	5,000	0	(3,000)	3,000	0	0	(5,000)	-60.00%	150.00%	0.00%	0.00%	-100.00%
550-1400-31900	Board Development	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
550-1400-31901	Staff Development Day	0	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
550-1400-33400	General Expenses	2,000	1,000	2,000	2,000	2,000	0	(1,000)	1,000	0	0	(2,000)	-50.00%	100.00%	0.00%	0.00%	-100.00%
550-1400-33410	Photocopier Expenses	4,000	7,000	7,000	7,000	7,000	7,000	3,000	0	0	0	0	75.00%	0.00%	0.00%	0.00%	0.00%
550-1400-33500	Grounds Services	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	(2,000)	0.00%	0.00%	0.00%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Library																	
Program Administration																	
550-1400-33900	Insurance Expense	7,570	7,570	7,570	7,570	7,570	7,570	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-34000	Internet Expenses	11,000	11,000	11,000	11,000	11,000	0	0	0	0	0	(11,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
550-1400-34400	Integrated Library Systems	9,000	9,000	9,000	9,000	9,000	0	0	0	0	0	(9,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
550-1400-34700	Membership Expense	1,800	1,500	1,500	1,500	1,500	1,500	(300)	0	0	0	0	-16.67%	0.00%	0.00%	0.00%	0.00%
550-1400-34800	Mileage & Expenses	4,000	5,000	5,000	5,000	5,000	5,000	1,000	0	0	0	0	25.00%	0.00%	0.00%	0.00%	0.00%
550-1400-35200	Office Equipment & Furniture	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	(5,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
550-1400-35400	Postage	200	200	200	200	200	0	0	0	0	0	(200)	0.00%	0.00%	0.00%	0.00%	-100.00%
550-1400-35500	Processing Fees	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	(3,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
550-1400-35700	Program Expenses - Adult	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
550-1400-35702	Program Expenses - Children	1,500	3,000	3,000	3,000	3,000	3,000	1,500	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
550-1400-35703	Annual Fundraising Expenses	0	500	500	500	500	500	500	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
550-1400-35704	Program Expenses - W&W	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	(5,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
550-1400-35900	Purchases for Resale	250	250	250	250	250	0	0	0	0	0	(250)	0.00%	0.00%	0.00%	0.00%	-100.00%
550-1400-36700	Supplies	7,600	4,100	7,600	7,600	7,600	0	(3,500)	3,500	0	0	(7,600)	-46.05%	85.37%	0.00%	0.00%	-100.00%
550-1400-36705	Makery Supplies	2,000	1,500	2,000	2,000	2,000	0	(500)	500	0	0	(2,000)	-25.00%	33.33%	0.00%	0.00%	-100.00%
550-1400-36900	Telephone	1,800	1,800	1,800	1,800	1,800	0	0	0	0	0	(1,800)	0.00%	0.00%	0.00%	0.00%	-100.00%
550-1400-40520	Web Maintenance	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
550-1400-40800	Computer Support	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
550-1400-40900	Consultants	1,000	2,500	3,000	3,000	3,000	3,000	1,500	500	0	0	0	150.00%	20.00%	0.00%	0.00%	0.00%
550-1400-41005	Service Contracts	1,000	8,000	8,000	8,000	8,000	8,000	7,000	0	0	0	0	700.00%	0.00%	0.00%	0.00%	0.00%
550-1400-41200	Legal Expenses	0	500	1,000	1,000	1,000	1,000	500	500	0	0	0	100.00%	100.00%	0.00%	0.00%	0.00%
550-1400-80100	Chargeback: Rental	60,000	60,000	60,000	60,000	60,000	0	0	0	0	0	(60,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
550-1400-91817	TSF from: DC: Library Facilites	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	0	0	0	0	0	14,400	0.00%	0.00%	0.00%	0.00%	-100.00%
550-1400-92855	TSF to: Library Computer	7,000	7,500	8,000	8,500	9,000	9,500	500	500	500	500	500	7.14%	6.67%	6.25%	5.88%	5.56%
550-1400-92860	TSF to: Library Development	2,500	3,000	3,500	4,000	4,500	5,000	500	500	500	500	500	20.00%	16.67%	14.29%	12.50%	11.11%
550-1400-92865	TSF to: Library Donations	9,000	8,000	8,000	8,000	8,000	8,000	(1,000)	0	0	0	0	-11.11%	0.00%	0.00%	0.00%	0.00%
Program Administration Subtotal		0	0	0	0	0	749,135	0	0	0	0	749,135	0.00%	0.00%	0.00%	0.00%	100.00%
Library Total		0	0	0	0	0	749,135	0	0	0	0	749,135	0.00%	0.00%	0.00%	0.00%	100.00%
		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Parks Recreation & Facilities																	
Program Administration																	
650-1400-10000	Salaries & Wages	1,189,310	1,250,910	1,307,420	1,346,815	1,380,070	1,414,325	61,600	56,510	39,395	33,255	34,255	5.18%	4.52%	3.01%	2.47%	2.48%
650-1400-10001	Salaries & Wages - Part time	862,945	1,076,615	1,103,495	1,121,800	1,140,495	1,159,580	213,670	26,880	18,305	18,695	19,085	24.76%	2.50%	1.66%	1.67%	1.67%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change	% Change	% Change	% Change	% Change
Parks Recreation & Facilities																	
Program Administration																	
650-1400-11001	Employee Benefits	360,195	375,060	390,590	402,160	413,830	425,715	14,865	15,530	11,570	11,670	11,885	4.13%	4.14%	2.96%	2.90%	2.87%
650-1400-11011	Employee Benefits - Part time	103,795	130,950	136,425	140,370	145,560	150,315	27,155	5,475	3,945	5,190	4,755	26.16%	4.18%	2.89%	3.70%	3.27%
650-1400-80253	Capital Recovery: Payroll	0	(10,000)	0	0	0	0	(10,000)	10,000	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
650-1400-80260	Chargeback: Allocated Salaries	34,439	35,571	36,747	37,376	37,376	0	1,132	1,176	629	0	(37,376)	3.29%	3.31%	1.71%	0.00%	-100.00%
Program Administration Subtotal		2,550,684	2,859,106	2,974,677	3,048,521	3,117,331	3,149,935	308,422	115,571	73,844	68,810	32,604	12.09%	4.04%	2.48%	2.26%	1.04%
Property Administration																	
650-1450-05050	Rental Revenue	(14,650)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)	6,650	0	0	0	0	-45.39%	0.00%	0.00%	0.00%	0.00%
650-1450-30800	Building Maintenance	3,500	3,500	3,500	4,000	4,000	0	0	0	500	0	(4,000)	0.00%	0.00%	14.29%	0.00%	-100.00%
650-1450-33600	Grounds Supplies	1,050	1,050	1,050	1,050	1,050	0	0	0	0	0	(1,050)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-1450-33900	Insurance Expense	1,150	1,200	1,200	1,200	1,200	1,200	50	0	0	0	0	4.35%	0.00%	0.00%	0.00%	0.00%
650-1450-34900	Miscellaneous	100	100	100	100	100	0	0	0	0	0	(100)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-1450-37100	Utilities - Hydro	1,020	1,040	1,061	1,082	1,082	0	20	21	21	0	(1,082)	1.96%	2.02%	1.98%	0.00%	-100.00%
650-1450-37300	Utilities - Water & Wastewater	1,224	1,248	1,273	1,298	1,298	0	24	25	25	0	(1,298)	1.96%	2.00%	1.96%	0.00%	-100.00%
650-1450-37400	Vehicle & Equipment Maintenance	150	0	150	150	150	0	(150)	150	0	0	(150)	-100.00%	100.00%	0.00%	0.00%	-100.00%
650-1450-41000	Contracts	3,000	0	3,000	3,000	3,000	0	(3,000)	3,000	0	0	(3,000)	-100.00%	100.00%	0.00%	0.00%	-100.00%
650-1450-50125	MaxGalaxy Fees	200	200	200	200	200	0	0	0	0	0	(200)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-1450-80361	Recovery: Grounds Services	(42,300)	(42,450)	(42,600)	(42,750)	(42,750)	0	(150)	(150)	(150)	0	42,750	0.35%	0.35%	0.35%	0.00%	-100.00%
650-1450-80500	Chargeback: Equipment	40	40	40	40	40	0	0	0	0	0	(40)	0.00%	0.00%	0.00%	0.00%	-100.00%
Property Administration Subtotal		(45,516)	(42,072)	(39,026)	(38,630)	(38,630)	(6,800)	3,444	3,046	396	0	31,830	-7.57%	-7.24%	-1.01%	0.00%	-468.09%
Vehicles & Equipment																	
650-1500-32550	Materials	2,000	2,200	2,000	2,000	2,000	0	200	(200)	0	0	(2,000)	10.00%	-9.09%	0.00%	0.00%	-100.00%
650-1500-32600	Diesel Fuel	7,500	12,000	13,000	13,000	13,000	13,000	4,500	1,000	0	0	0	60.00%	8.33%	0.00%	0.00%	0.00%
650-1500-33300	Gasoline	17,500	40,000	40,000	40,000	40,000	40,000	22,500	0	0	0	0	128.57%	0.00%	0.00%	0.00%	0.00%
650-1500-33900	Insurance Expense	13,370	15,130	15,130	15,130	15,130	15,130	1,760	0	0	0	0	13.16%	0.00%	0.00%	0.00%	0.00%
650-1500-34100	Licenses	0	7,000	7,000	7,000	7,000	7,000	7,000	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
650-1500-34300	Maintenance	0	38,000	38,000	38,000	38,000	38,000	38,000	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
650-1500-34900	Miscellaneous	44,630	0	0	0	0	0	(44,630)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
650-1500-80501	Recovery: Equipment	(228,266)	(231,370)	(234,521)	(237,421)	(237,421)	0	(3,104)	(3,151)	(2,900)	0	237,421	1.36%	1.36%	1.24%	0.00%	-100.00%
650-1500-92910	TSF to: Fleet Replacement	120,996	124,070	127,221	130,121	130,121	0	3,074	3,151	2,900	0	(130,121)	2.54%	2.54%	2.28%	0.00%	-100.00%
Vehicles & Equipment Subtotal		(22,270)	7,030	7,830	7,830	7,830	113,130	29,300	800	0	0	105,300	-131.57%	11.38%	0.00%	0.00%	93.08%
Snow Plowing & Removal																	
650-3450-33600	Grounds Supplies	8,900	16,000	16,000	16,000	16,000	16,000	7,100	0	0	0	0	79.78%	0.00%	0.00%	0.00%	0.00%
650-3450-80151	Recovery: Snow Removal	(42,440)	(43,380)	(44,330)	(44,970)	(44,970)	0	(940)	(950)	(640)	0	44,970	2.21%	2.19%	1.44%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Parks Recreation & Facilities																	
Snow Plowing & Removal																	
650-3450-80500	Chargeback: Equipment	3,240	3,280	3,330	3,370	3,370	0	40	50	40	0	(3,370)	1.23%	1.52%	1.20%	0.00%	-100.00%
Snow Plowing & Removal Subtotal		(30,300)	(24,100)	(25,000)	(25,600)	(25,600)	16,000	6,200	(900)	(600)	0	41,600	-20.46%	3.73%	2.40%	0.00%	260.00%
Municipal Offices																	
650-3550-30800	Building Maintenance	19,000	19,000	19,000	19,000	19,000	0	0	0	0	0	(19,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3550-33600	Grounds Supplies	4,000	4,000	4,250	4,500	4,500	0	0	250	250	0	(4,500)	0.00%	6.25%	5.88%	0.00%	-100.00%
650-3550-33900	Insurance Expense	5,160	5,360	5,360	5,360	5,360	5,360	200	0	0	0	0	3.88%	0.00%	0.00%	0.00%	0.00%
650-3550-34900	Miscellaneous	100	100	100	100	100	0	0	0	0	0	(100)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3550-36700	Supplies	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	(5,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3550-37100	Utilities - Hydro	24,816	24,816	25,819	26,335	26,335	0	0	1,003	516	0	(26,335)	0.00%	4.04%	2.00%	0.00%	-100.00%
650-3550-37200	Utilities - Natural Gas	7,038	7,038	7,322	7,468	7,468	0	0	284	146	0	(7,468)	0.00%	4.04%	1.99%	0.00%	-100.00%
650-3550-37300	Utilities - Water & Wastewater	3,060	3,060	3,183	3,247	3,247	0	0	123	64	0	(3,247)	0.00%	4.02%	2.01%	0.00%	-100.00%
650-3550-37500	Waste Disposal Fees	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3550-41000	Contracts	2,600	2,600	2,600	2,600	2,600	0	0	0	0	0	(2,600)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3550-80150	Chargeback: Snow Removal	4,300	4,300	4,490	4,560	4,560	0	0	190	70	0	(4,560)	0.00%	4.42%	1.56%	0.00%	-100.00%
650-3550-80500	Chargeback: Equipment	370	370	380	380	380	0	0	10	0	0	(380)	0.00%	2.70%	0.00%	0.00%	-100.00%
Municipal Offices Subtotal		76,444	76,644	78,504	79,550	79,550	5,360	200	1,860	1,046	0	(74,190)	0.26%	2.43%	1.33%	0.00%	-1384.14%
Washrooms Maintenance																	
650-3600-03400	Miscellaneous Revenue	(1,300)	(1,300)	(1,300)	(1,300)	(1,300)	0	0	0	0	0	1,300	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3600-30800	Building Maintenance	7,000	8,600	7,000	7,000	7,000	0	1,600	(1,600)	0	0	(7,000)	22.86%	-18.60%	0.00%	0.00%	-100.00%
650-3600-33600	Grounds Supplies	100	100	100	100	100	0	0	0	0	0	(100)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3600-33900	Insurance Expense	1,320	1,375	1,375	1,375	1,375	1,375	55	0	0	0	0	4.17%	0.00%	0.00%	0.00%	0.00%
650-3600-36500	Small Tools & Equipment	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3600-36700	Supplies	22,000	22,000	22,000	22,000	22,000	0	0	0	0	0	(22,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3600-37100	Utilities - Hydro	10,200	11,000	10,612	10,824	10,824	0	800	(388)	212	0	(10,824)	7.84%	-3.53%	2.00%	0.00%	-100.00%
650-3600-37200	Utilities - Natural Gas	2,040	2,100	2,122	2,164	2,164	0	60	22	42	0	(2,164)	2.94%	1.05%	1.98%	0.00%	-100.00%
650-3600-37300	Utilities - Water & Wastewater	15,300	15,606	15,918	16,236	16,236	0	306	312	318	0	(16,236)	2.00%	2.00%	2.00%	0.00%	-100.00%
650-3600-37500	Waste Disposal Fees	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	(2,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3600-80500	Chargeback: Equipment	17,900	18,140	18,390	18,620	16,820	0	240	250	230	(1,800)	(16,820)	1.34%	1.38%	1.25%	-9.67%	-100.00%
650-3600-91965	TSF from: Parking Revenue	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	0	0	0	0	0	200,000	0.00%	0.00%	0.00%	0.00%	-100.00%
Washrooms Maintenance Subtotal		(122,440)	(119,379)	(120,783)	(119,981)	(121,781)	1,375	3,061	(1,404)	802	(1,800)	123,156	-2.50%	1.18%	-0.66%	1.50%	8956.80%
Queen St. Maintenance																	
650-3650-01950	Donations Revenue	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	0	0	0	0	0	20,000	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3650-30800	Building Maintenance	1,060	1,060	1,081	1,092	1,092	0	0	21	11	0	(1,092)	0.00%	1.98%	1.02%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Parks Recreation & Facilities																	
Queen St. Maintenance																	
650-3650-31000	Capital Expenditures under \$5K	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	(3,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3650-33600	Grounds Supplies	28,560	28,560	29,713	30,308	30,308	0	0	1,153	595	0	(30,308)	0.00%	4.04%	2.00%	0.00%	-100.00%
650-3650-36700	Supplies	8,160	8,160	8,490	8,550	8,600	0	0	330	60	50	(8,600)	0.00%	4.04%	0.71%	0.58%	-100.00%
650-3650-37300	Utilities - Water & Wastewater	5,508	5,618	5,730	5,845	5,845	0	110	112	115	0	(5,845)	2.00%	1.99%	2.01%	0.00%	-100.00%
650-3650-37500	Waste Disposal Fees	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	(5,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3650-41000	Contracts	10,200	10,404	10,612	10,824	10,824	0	204	208	212	0	(10,824)	2.00%	2.00%	2.00%	0.00%	-100.00%
650-3650-80500	Chargeback: Equipment	19,560	19,830	20,100	20,350	20,350	0	270	270	250	0	(20,350)	1.38%	1.36%	1.24%	0.00%	-100.00%
Queen St. Maintenance Subtotal		61,048	61,632	63,726	64,969	65,019	0	584	2,094	1,243	50	(65,019)	0.96%	3.40%	1.95%	0.08%	#Div/0!
Communities in Bloom																	
650-3675-33350	Committee Support	500	5,000	5,000	5,000	5,000	5,000	4,500	0	0	0	0	900.00%	0.00%	0.00%	0.00%	0.00%
Communities in Bloom Subtotal		500	5,000	5,000	5,000	5,000	5,000	4,500	0	0	0	0	900.00%	0.00%	0.00%	0.00%	0.00%
Collingwood Property Pumphouse																	
650-3700-05050	Rental Revenue	(100)	(500)	(100)	(100)	(100)	0	(400)	400	0	0	100	400.00%	-80.00%	0.00%	0.00%	-100.00%
650-3700-30800	Building Maintenance	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	(5,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3700-33600	Grounds Supplies	325	325	325	325	325	0	0	0	0	0	(325)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3700-33900	Insurance Expense	1,990	2,080	2,080	2,080	2,080	2,080	90	0	0	0	0	4.52%	0.00%	0.00%	0.00%	0.00%
650-3700-34900	Miscellaneous	100	100	100	100	100	0	0	0	0	0	(100)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3700-80150	Chargeback: Snow Removal	4,300	4,400	4,490	4,560	4,560	0	100	90	70	0	(4,560)	2.33%	2.05%	1.56%	0.00%	-100.00%
650-3700-80500	Chargeback: Equipment	120	120	120	120	120	0	0	0	0	0	(120)	0.00%	0.00%	0.00%	0.00%	-100.00%
Collingwood Property Pumphouse Subtotal		11,735	11,525	12,015	12,085	12,085	2,080	(210)	490	70	0	(10,005)	-1.79%	4.25%	0.58%	0.00%	-481.01%
Library Facility Maintenance																	
650-3750-30800	Building Maintenance	8,000	4,200	8,000	8,000	8,000	0	(3,800)	3,800	0	0	(8,000)	-47.50%	90.48%	0.00%	0.00%	-100.00%
650-3750-33600	Grounds Supplies	1,100	1,100	1,100	1,100	1,100	0	0	0	0	0	(1,100)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3750-33900	Insurance Expense	3,340	3,490	3,490	3,490	3,490	3,490	150	0	0	0	0	4.49%	0.00%	0.00%	0.00%	0.00%
650-3750-34900	Miscellaneous	100	0	100	100	100	0	(100)	100	0	0	(100)	-100.00%	100.00%	0.00%	0.00%	-100.00%
650-3750-36700	Supplies	3,600	3,600	3,600	3,600	3,600	0	0	0	0	0	(3,600)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3750-37100	Utilities - Hydro	13,260	13,525	13,795	14,071	14,071	0	265	270	276	0	(14,071)	2.00%	2.00%	2.00%	0.00%	-100.00%
650-3750-37200	Utilities - Natural Gas	3,060	3,121	3,183	3,247	3,247	0	61	62	64	0	(3,247)	1.99%	1.99%	2.01%	0.00%	-100.00%
650-3750-37300	Utilities - Water & Wastewater	1,020	1,040	1,061	1,082	1,082	0	20	21	21	0	(1,082)	1.96%	2.02%	1.98%	0.00%	-100.00%
650-3750-37500	Waste Disposal Fees	1,600	1,600	1,600	1,600	1,600	0	0	0	0	0	(1,600)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3750-41000	Contracts	850	850	850	850	850	0	0	0	0	0	(850)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3750-80101	Recovery: Rental	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	0	0	0	0	0	60,000	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3750-80150	Chargeback: Snow Removal	6,280	6,420	6,560	6,650	6,650	0	140	140	90	0	(6,650)	2.23%	2.18%	1.37%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Parks Recreation & Facilities																	
Library Facility Maintenance																	
650-3750-80500	Chargeback: Equipment	5,720	5,800	5,880	5,950	5,950	0	80	80	70	0	(5,950)	1.40%	1.38%	1.19%	0.00%	-100.00%
Library Facility Maintenance Subtotal		(12,070)	(15,254)	(10,781)	(10,260)	(10,260)	3,490	(3,184)	4,473	521	0	13,750	26.38%	-29.32%	-4.83%	0.00%	393.98%
176 Wellington (Old Hospital)																	
650-3780-04850	Rent - Other	0	(145,025)	0	0	0	0	(145,025)	145,025	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
650-3780-20100	Internal Financing Interest	0	61,000	0	0	0	0	61,000	(61,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
650-3780-30800	Building Maintenance	0	6,000	0	0	0	0	6,000	(6,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
650-3780-33900	Insurance Expense	0	5,850	0	0	0	0	5,850	(5,850)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
650-3780-36900	Telephone	0	500	0	0	0	0	500	(500)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
650-3780-37100	Utilities - Hydro	0	43,200	0	0	0	0	43,200	(43,200)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
650-3780-37200	Utilities - Natural Gas	0	20,000	0	0	0	0	20,000	(20,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
650-3780-37300	Utilities - Water & Wastewater	0	8,000	0	0	0	0	8,000	(8,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
650-3780-37500	Waste Disposal Fees	0	1,000	0	0	0	0	1,000	(1,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
650-3780-40900	Consultants	0	1,000	0	0	0	0	1,000	(1,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
650-3780-41000	Contracts	0	1,000	0	0	0	0	1,000	(1,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
176 Wellington (Old Hospital) Subtotal		0	2,525	0	0	0	0	2,525	(2,525)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
Court House																	
650-3800-04800	Rent - Chamber of Commerce	(32,500)	(35,000)	(32,500)	(32,500)	(32,500)	0	(2,500)	2,500	0	0	32,500	7.69%	-7.14%	0.00%	0.00%	-100.00%
650-3800-04850	Rent - Other	(19,000)	(19,000)	(19,000)	(19,000)	(19,000)	0	0	0	0	0	19,000	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3800-04900	Rent - Parks Canada	(42,054)	(51,000)	(43,755)	(44,630)	(45,520)	0	(8,946)	7,245	(875)	(890)	45,520	21.27%	-14.21%	2.00%	1.99%	-100.00%
650-3800-04950	Rent - Shaw Festival	(49,000)	(51,000)	(49,000)	(49,000)	(49,000)	0	(2,000)	2,000	0	0	49,000	4.08%	-3.92%	0.00%	0.00%	-100.00%
650-3800-30800	Building Maintenance	28,560	15,000	29,713	30,308	30,308	0	(13,560)	14,713	595	0	(30,308)	-47.48%	98.09%	2.00%	0.00%	-100.00%
650-3800-33600	Grounds Supplies	540	540	562	573	573	0	0	22	11	0	(573)	0.00%	4.07%	1.96%	0.00%	-100.00%
650-3800-33900	Insurance Expense	25,390	26,500	26,500	26,500	26,500	26,500	1,110	0	0	0	0	4.37%	0.00%	0.00%	0.00%	0.00%
650-3800-34100	Licenses	100	0	100	100	100	0	(100)	100	0	0	(100)	-100.00%	100.00%	0.00%	0.00%	-100.00%
650-3800-34800	Mileage & Expenses	1,500	500	1,500	1,500	1,500	0	(1,000)	1,000	0	0	(1,500)	-66.67%	200.00%	0.00%	0.00%	-100.00%
650-3800-34900	Miscellaneous	200	200	200	200	200	0	0	0	0	0	(200)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3800-36500	Small Tools & Equipment	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3800-36700	Supplies	5,403	6,000	5,621	5,734	5,734	0	597	(379)	113	0	(5,734)	11.05%	-6.32%	2.01%	0.00%	-100.00%
650-3800-36900	Telephone	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3800-37100	Utilities - Hydro	35,700	25,000	37,142	37,885	37,885	0	(10,700)	12,142	743	0	(37,885)	-29.97%	48.57%	2.00%	0.00%	-100.00%
650-3800-37200	Utilities - Natural Gas	10,914	11,132	11,354	11,582	11,582	0	218	222	228	0	(11,582)	2.00%	1.99%	2.01%	0.00%	-100.00%
650-3800-37300	Utilities - Water & Wastewater	2,040	2,080	2,122	2,164	2,164	0	40	42	42	0	(2,164)	1.96%	2.02%	1.98%	0.00%	-100.00%
650-3800-37500	Waste Disposal Fees	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Parks Recreation & Facilities																	
Court House																	
650-3800-41000	Contracts	5,000	8,000	5,000	5,000	5,000	0	3,000	(3,000)	0	0	(5,000)	60.00%	-37.50%	0.00%	0.00%	-100.00%
650-3800-80150	Chargeback: Snow Removal	8,490	8,680	8,870	8,990	8,990	0	190	190	120	0	(8,990)	2.24%	2.19%	1.35%	0.00%	-100.00%
650-3800-80500	Chargeback: Equipment	2,160	2,190	2,220	2,250	2,250	0	30	30	30	0	(2,250)	1.39%	1.37%	1.35%	0.00%	-100.00%
Court House Subtotal		(14,557)	(48,178)	(11,351)	(10,344)	(11,234)	26,500	(33,621)	36,827	1,007	(890)	37,734	230.96%	-76.44%	-8.87%	8.60%	142.39%
Community Centre - Anderson																	
650-3850-01950	Donations Revenue	(10,000)	(5,000)	(10,000)	(10,000)	(10,000)	(10,000)	5,000	(5,000)	0	0	0	-50.00%	100.00%	0.00%	0.00%	0.00%
650-3850-02250	General Agreements	(20,100)	(22,500)	(20,100)	(20,100)	(20,100)	(20,100)	(2,400)	2,400	0	0	0	11.94%	-10.67%	0.00%	0.00%	0.00%
650-3850-02900	Membership Revenue	(70,000)	(80,000)	(70,000)	(70,000)	(70,000)	(70,000)	(10,000)	10,000	0	0	0	14.29%	-12.50%	0.00%	0.00%	0.00%
650-3850-03400	Miscellaneous Revenue	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-3850-04850	Rent - Other	(60,000)	(84,000)	(75,000)	(75,000)	(75,000)	(75,000)	(24,000)	9,000	0	0	0	40.00%	-10.71%	0.00%	0.00%	0.00%
650-3850-05057	March Break Revenue	(2,500)	(2,500)	(2,500)	2,500	2,500	0	0	0	5,000	0	(2,500)	0.00%	0.00%	-200.00%	0.00%	-100.00%
650-3850-05059	Summer Camp Revenue	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-3850-05060	Winter Camp Revenue	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	0	0	0	0	0	1,500	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3850-30057	March Break Expenses	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3850-30059	Summer Camp Expenses	4,000	4,000	4,000	4,000	4,000	0	0	0	0	0	(4,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3850-30060	Winter Camp	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3850-30100	Advertising Expense	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	(1,500)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3850-30510	Credit Card Processing Fees	0	4,600	3,000	3,000	3,000	3,000	4,600	(1,600)	0	0	0	100.00%	-34.78%	0.00%	0.00%	0.00%
650-3850-30800	Building Maintenance	23,000	27,000	27,000	27,000	27,000	27,000	4,000	0	0	0	0	17.39%	0.00%	0.00%	0.00%	0.00%
650-3850-33600	Grounds Supplies	2,500	2,500	2,500	2,500	2,500	0	0	0	0	0	(2,500)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3850-33900	Insurance Expense	16,090	16,700	16,700	16,700	16,700	16,700	610	0	0	0	0	3.79%	0.00%	0.00%	0.00%	0.00%
650-3850-34900	Miscellaneous	500	2,000	7,000	7,000	7,000	7,000	1,500	5,000	0	0	0	300.00%	250.00%	0.00%	0.00%	0.00%
650-3850-35300	Office Supplies	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3850-36500	Small Tools & Equipment	500	500	750	750	750	0	0	250	0	0	(750)	0.00%	50.00%	0.00%	0.00%	-100.00%
650-3850-36700	Supplies	20,000	20,000	20,808	21,224	22,000	0	0	808	416	776	(22,000)	0.00%	4.04%	2.00%	3.66%	-100.00%
650-3850-36900	Telephone	4,000	4,000	4,000	4,000	4,000	0	0	0	0	0	(4,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3850-37100	Utilities - Hydro	48,960	60,000	50,938	51,956	51,956	0	11,040	(9,062)	1,018	0	(51,956)	22.55%	-15.10%	2.00%	0.00%	-100.00%
650-3850-37200	Utilities - Natural Gas	8,160	11,000	8,489	8,659	8,659	0	2,840	(2,511)	170	0	(8,659)	34.80%	-22.83%	2.00%	0.00%	-100.00%
650-3850-37300	Utilities - Water & Wastewater	5,100	11,500	9,000	9,000	9,000	9,000	6,400	(2,500)	0	0	0	125.49%	-21.74%	0.00%	0.00%	0.00%
650-3850-37400	Vehicle & Equipment Maintenance	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3850-37500	Waste Disposal Fees	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	(2,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3850-41000	Contracts	17,000	19,000	18,000	18,000	18,000	0	2,000	(1,000)	0	0	(18,000)	11.76%	-5.26%	0.00%	0.00%	-100.00%
650-3850-80150	Chargeback: Snow Removal	10,580	10,800	11,060	11,210	11,210	0	220	260	150	0	(11,210)	2.08%	2.41%	1.36%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Parks Recreation & Facilities																	
Community Centre - Anderson																	
650-3850-80500	Chargeback: Equipment	1,210	1,230	1,250	1,260	1,260	0	20	20	10	0	(1,260)	1.65%	1.63%	0.80%	0.00%	-100.00%
650-3850-91922	TSF from: Community Centre	(20,000)	0	0	0	0	0	20,000	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
Community Centre - Anderson Subtotal		(55,000)	(33,170)	(27,105)	(20,341)	(19,565)	(152,400)	21,830	6,065	6,764	776	(132,835)	-39.69%	-18.28%	-24.95%	-3.81%	87.16%
Platoff Parking Lot																	
650-3900-80150	Chargeback: Snow Removal	4,190	4,280	4,370	4,440	0	0	90	90	70	(4,440)	0	2.15%	2.10%	1.60%	-100.00%	0.00%
Platoff Parking Lot Subtotal		4,190	4,280	4,370	4,440	0	0	90	90	70	(4,440)	0	2.15%	2.10%	1.60%	-100.00%	0.00%
Library/Comm. Ctr. - Queenston																	
650-3950-04850	Rent - Other	(500)	(500)	(500)	(500)	(500)	0	0	0	0	0	500	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3950-30800	Building Maintenance	3,700	3,700	3,700	3,700	3,700	0	0	0	0	0	(3,700)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3950-33600	Grounds Supplies	400	200	500	500	500	0	(200)	300	0	0	(500)	-50.00%	150.00%	0.00%	0.00%	-100.00%
650-3950-33900	Insurance Expense	1,210	1,260	1,260	1,260	1,260	1,260	50	0	0	0	0	4.13%	0.00%	0.00%	0.00%	0.00%
650-3950-36700	Supplies	300	300	300	300	300	0	0	0	0	0	(300)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3950-36900	Telephone	550	550	550	550	550	0	0	0	0	0	(550)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3950-37100	Utilities - Hydro	1,060	1,082	1,103	1,125	1,125	0	22	21	22	0	(1,125)	2.08%	1.94%	1.99%	0.00%	-100.00%
650-3950-37200	Utilities - Natural Gas	3,468	3,537	3,608	3,680	3,680	0	69	71	72	0	(3,680)	1.99%	2.01%	2.00%	0.00%	-100.00%
650-3950-37300	Utilities - Water & Wastewater	510	520	530	541	541	0	10	10	11	0	(541)	1.96%	1.92%	2.08%	0.00%	-100.00%
650-3950-37400	Vehicle & Equipment Maintenance	100	100	100	100	100	0	0	0	0	0	(100)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3950-63000	Grants Expense	750	750	750	750	750	0	0	0	0	0	(750)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-3950-80150	Chargeback: Snow Removal	4,300	4,400	4,490	4,560	4,560	0	100	90	70	0	(4,560)	2.33%	2.05%	1.56%	0.00%	-100.00%
650-3950-80500	Chargeback: Equipment	100	100	100	110	110	0	0	0	10	0	(110)	0.00%	0.00%	10.00%	0.00%	-100.00%
Library/Comm. Ctr. - Queenston Subtotal		15,948	15,999	16,491	16,676	16,676	1,260	51	492	185	0	(15,416)	0.32%	3.08%	1.12%	0.00%	-1223.49%
Niagara Pool																	
650-4000-01150	Advanced Swimming Lessons	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	0	0	0	0	0	2,300	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4000-03400	Miscellaneous Revenue	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	0	0	0	0	0	1,000	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4000-03550	Other Rentals	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	0	0	0	0	0	3,000	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4000-04500	Private Lessons	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	0	0	0	0	0	10,000	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4000-04750	Public Swimming	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	0	0	0	0	0	12,000	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4000-05600	Swimming Lessons	(6,000)	(8,000)	(6,000)	(6,000)	(6,000)	0	(2,000)	2,000	0	0	6,000	33.33%	-25.00%	0.00%	0.00%	-100.00%
650-4000-30100	Advertising Expense	150	150	150	150	150	0	0	0	0	0	(150)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4000-30700	Books & Publications	100	100	100	1,000	1,000	0	0	0	900	0	(1,000)	0.00%	0.00%	900.00%	0.00%	-100.00%
650-4000-30800	Building Maintenance	10,200	10,200	10,600	10,700	10,800	10,900	0	400	100	100	100	0.00%	3.92%	0.94%	0.93%	0.93%
650-4000-32900	Equipment Rental Expense	375	0	375	375	375	0	(375)	375	0	0	(375)	-100.00%	100.00%	0.00%	0.00%	-100.00%
650-4000-33600	Grounds Supplies	100	0	100	100	100	0	(100)	100	0	0	(100)	-100.00%	100.00%	0.00%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Parks Recreation & Facilities																	
Niagara Pool																	
650-4000-33900	Insurance Expense	1,880	1,940	1,940	1,940	1,940	1,940	60	0	0	0	0	3.19%	0.00%	0.00%	0.00%	0.00%
650-4000-34300	Maintenance	100	0	0	0	0	0	(100)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
650-4000-34700	Membership Expense	300	300	300	300	300	0	0	0	0	0	(300)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4000-34900	Miscellaneous	400	400	400	400	400	0	0	0	0	0	(400)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4000-35300	Office Supplies	250	250	250	250	250	0	0	0	0	0	(250)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4000-35900	Purchases for Resale	400	400	400	400	400	0	0	0	0	0	(400)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4000-36500	Small Tools & Equipment	100	100	100	100	100	0	0	0	0	0	(100)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4000-36700	Supplies	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4000-36800	Swimming Lesson Supplies	1,200	1,200	1,200	1,200	1,200	0	0	0	0	0	(1,200)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4000-36900	Telephone	400	400	400	400	400	0	0	0	0	0	(400)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4000-37100	Utilities - Hydro	8,160	8,323	8,489	8,659	8,659	0	163	166	170	0	(8,659)	2.00%	1.99%	2.00%	0.00%	-100.00%
650-4000-37200	Utilities - Natural Gas	4,590	4,681	4,775	4,870	4,870	0	91	94	95	0	(4,870)	1.98%	2.01%	1.99%	0.00%	-100.00%
650-4000-37300	Utilities - Water & Wastewater	2,040	2,080	2,122	2,164	2,164	0	40	42	42	0	(2,164)	1.96%	2.02%	1.98%	0.00%	-100.00%
650-4000-37400	Vehicle & Equipment Maintenance	100	100	100	100	100	0	0	0	0	0	(100)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4000-80500	Chargeback: Equipment	700	710	720	730	730	0	10	10	10	0	(730)	1.43%	1.41%	1.39%	0.00%	-100.00%
Niagara Pool Subtotal		(2,255)	(4,466)	(1,279)	38	138	12,840	(2,211)	3,187	1,317	100	12,702	98.05%	-71.36%	-102.97%	263.16%	98.93%
St. Davids Pool																	
650-4050-01150	Advanced Swimming Lessons	0	(500)	0	0	0	0	(500)	500	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
650-4050-03550	Other Rentals	(10,000)	(6,000)	(10,000)	(10,000)	(10,000)	0	4,000	(4,000)	0	0	10,000	-40.00%	66.67%	0.00%	0.00%	-100.00%
650-4050-04750	Public Swimming	(6,000)	(7,500)	(6,000)	(6,000)	(6,000)	0	(1,500)	1,500	0	0	6,000	25.00%	-20.00%	0.00%	0.00%	-100.00%
650-4050-05600	Swimming Lessons	(2,500)	(5,000)	(2,500)	(2,500)	(2,500)	0	(2,500)	2,500	0	0	2,500	100.00%	-50.00%	0.00%	0.00%	-100.00%
650-4050-30100	Advertising Expense	150	150	150	150	150	0	0	0	0	0	(150)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4050-30700	Books & Publications	50	0	50	50	50	0	(50)	50	0	0	(50)	-100.00%	100.00%	0.00%	0.00%	-100.00%
650-4050-30800	Building Maintenance	9,180	10,000	9,180	9,180	9,180	0	820	(820)	0	0	(9,180)	8.93%	-8.20%	0.00%	0.00%	-100.00%
650-4050-32900	Equipment Rental Expense	300	0	300	300	300	0	(300)	300	0	0	(300)	-100.00%	100.00%	0.00%	0.00%	-100.00%
650-4050-33600	Grounds Supplies	100	0	100	100	100	0	(100)	100	0	0	(100)	-100.00%	100.00%	0.00%	0.00%	-100.00%
650-4050-33900	Insurance Expense	750	750	750	750	750	750	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4050-34300	Maintenance	1,000	0	1,000	1,000	1,000	0	(1,000)	1,000	0	0	(1,000)	-100.00%	100.00%	0.00%	0.00%	-100.00%
650-4050-34700	Membership Expense	225	225	225	225	225	0	0	0	0	0	(225)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4050-35300	Office Supplies	200	200	200	200	200	0	0	0	0	0	(200)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4050-36500	Small Tools & Equipment	100	100	100	100	100	0	0	0	0	0	(100)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4050-36700	Supplies	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4050-36800	Swimming Lesson Supplies	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Parks Recreation & Facilities																	
St. Davids Pool																	
650-4050-36900	Telephone	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4050-37100	Utilities - Hydro	3,060	3,060	3,060	3,060	3,060	0	0	0	0	0	(3,060)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4050-37200	Utilities - Natural Gas	3,672	2,500	3,672	3,672	3,672	0	(1,172)	1,172	0	0	(3,672)	-31.92%	46.88%	0.00%	0.00%	-100.00%
650-4050-37300	Utilities - Water & Wastewater	5,100	3,000	5,100	5,100	5,100	0	(2,100)	2,100	0	0	(5,100)	-41.18%	70.00%	0.00%	0.00%	-100.00%
650-4050-41000	Contracts	0	1,500	0	0	0	0	1,500	(1,500)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
650-4050-80500	Chargeback: Equipment	430	430	430	430	430	0	0	0	0	0	(430)	0.00%	0.00%	0.00%	0.00%	-100.00%
St. Davids Pool Subtotal		7,817	4,915	7,817	7,817	7,817	750	(2,902)	2,902	0	0	(7,067)	-37.12%	59.04%	0.00%	0.00%	-942.27%
Tennis Court																	
650-4100-02900	Membership Revenue	(7,300)	(9,000)	(7,300)	(7,300)	(7,300)	0	(1,700)	1,700	0	0	7,300	23.29%	-18.89%	0.00%	0.00%	-100.00%
650-4100-30800	Building Maintenance	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4100-36700	Supplies	300	0	300	300	300	0	(300)	300	0	0	(300)	-100.00%	100.00%	0.00%	0.00%	-100.00%
650-4100-37100	Utilities - Hydro	750	900	750	750	750	0	150	(150)	0	0	(750)	20.00%	-16.67%	0.00%	0.00%	-100.00%
650-4100-80500	Chargeback: Equipment	250	250	250	260	260	0	0	0	10	0	(260)	0.00%	0.00%	4.00%	0.00%	-100.00%
Tennis Court Subtotal		(5,000)	(6,850)	(5,000)	(4,990)	(4,990)	0	(1,850)	1,850	10	0	4,990	37.00%	-27.01%	-0.20%	0.00%	#Div/0!
Virgil Arenas																	
650-4150-01200	Advertising Revenue	(17,000)	(17,500)	(17,500)	(18,000)	(18,000)	0	(500)	0	(500)	0	18,000	2.94%	0.00%	2.86%	0.00%	-100.00%
650-4150-02100	Floor Rental	(21,000)	(36,000)	(36,000)	(36,000)	(36,000)	(36,000)	(15,000)	0	0	0	0	71.43%	0.00%	0.00%	0.00%	0.00%
650-4150-02150	Floor Rental Other	(15,000)	0	0	0	0	0	15,000	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
650-4150-02450	Ice Rental Minor	(230,000)	0	(450,000)	(450,000)	(450,000)	0	230,000	(450,000)	0	0	450,000	-100.00%	100.00%	0.00%	0.00%	-100.00%
650-4150-02500	Ice Rentals Other	(220,000)	(450,000)	(220,000)	(220,000)	(220,000)	0	(230,000)	230,000	0	0	220,000	104.55%	-51.11%	0.00%	0.00%	-100.00%
650-4150-03400	Miscellaneous Revenue	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	0	0	0	0	0	1,000	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4150-04700	Public Skating Revenue	(6,000)	(7,000)	(6,000)	(6,000)	(6,000)	0	(1,000)	1,000	0	0	6,000	16.67%	-14.29%	0.00%	0.00%	-100.00%
650-4150-12400	Safety Footware	1,750	1,750	1,750	1,750	1,750	0	0	0	0	0	(1,750)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4150-12500	Course & Seminar Expenses	10,000	8,800	10,000	10,000	10,000	0	(1,200)	1,200	0	0	(10,000)	-12.00%	13.64%	0.00%	0.00%	-100.00%
650-4150-30100	Advertising Expense	200	200	200	200	200	0	0	0	0	0	(200)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4150-30800	Building Maintenance	65,650	75,000	68,000	69,000	70,000	71,000	9,350	(7,000)	1,000	1,000	1,000	14.24%	-9.33%	1.47%	1.45%	1.43%
650-4150-33600	Grounds Supplies	530	530	530	530	530	0	0	0	0	0	(530)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4150-33900	Insurance Expense	56,350	57,350	57,350	57,350	57,350	57,350	1,000	0	0	0	0	1.77%	0.00%	0.00%	0.00%	0.00%
650-4150-34100	Licenses	300	300	300	300	300	0	0	0	0	0	(300)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4150-34300	Maintenance	1,000	0	0	0	0	0	(1,000)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
650-4150-34700	Membership Expense	70	70	70	70	70	0	0	0	0	0	(70)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4150-34800	Mileage & Expenses	300	300	300	300	300	0	0	0	0	0	(300)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4150-34900	Miscellaneous	100	100	100	100	100	0	0	0	0	0	(100)	0.00%	0.00%	0.00%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Parks Recreation & Facilities																	
Virgil Arenas																	
650-4150-35300	Office Supplies	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4150-35800	Propane	4,000	4,000	4,000	4,000	4,000	0	0	0	0	0	(4,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4150-36500	Small Tools & Equipment	2,000	1,500	2,000	2,000	2,000	0	(500)	500	0	0	(2,000)	-25.00%	33.33%	0.00%	0.00%	-100.00%
650-4150-36700	Supplies	11,900	13,000	11,900	11,900	11,900	0	1,100	(1,100)	0	0	(11,900)	9.24%	-8.46%	0.00%	0.00%	-100.00%
650-4150-36900	Telephone	900	900	900	900	900	0	0	0	0	0	(900)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4150-37100	Utilities - Hydro	173,400	185,000	185,000	185,000	185,000	185,000	11,600	0	0	0	0	6.69%	0.00%	0.00%	0.00%	0.00%
650-4150-37200	Utilities - Natural Gas	29,580	30,171	30,775	31,390	31,390	0	591	604	615	0	(31,390)	2.00%	2.00%	2.00%	0.00%	-100.00%
650-4150-37300	Utilities - Water & Wastewater	25,500	26,010	26,530	27,060	27,060	0	510	520	530	0	(27,060)	2.00%	2.00%	2.00%	0.00%	-100.00%
650-4150-37400	Vehicle & Equipment Maintenance	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4150-37500	Waste Disposal Fees	2,000	1,500	2,000	2,000	2,000	0	(500)	500	0	0	(2,000)	-25.00%	33.33%	0.00%	0.00%	-100.00%
650-4150-40900	Consultants	1,500	1,000	1,500	1,500	1,500	0	(500)	500	0	0	(1,500)	-33.33%	50.00%	0.00%	0.00%	-100.00%
650-4150-41000	Contracts	5,000	8,000	5,000	5,000	5,000	0	3,000	(3,000)	0	0	(5,000)	60.00%	-37.50%	0.00%	0.00%	-100.00%
650-4150-80500	Chargeback: Equipment	44,230	44,830	45,440	46,000	46,000	0	600	610	560	0	(46,000)	1.36%	1.36%	1.23%	0.00%	-100.00%
	Virgil Arenas Subtotal	(72,740)	(50,189)	(275,855)	(273,650)	(272,650)	277,350	22,551	(225,666)	2,205	1,000	550,000	-31.00%	449.63%	-0.80%	-0.37%	198.31%
Concessions																	
650-4200-02200	Food & Beverage Sales	(80,000)	(70,000)	(80,000)	(80,000)	(80,000)	0	10,000	(10,000)	0	0	80,000	-12.50%	14.29%	0.00%	0.00%	-100.00%
650-4200-05450	Skate Shapening	(5,000)	(3,900)	(5,000)	(5,000)	(5,000)	0	1,100	(1,100)	0	0	5,000	-22.00%	28.21%	0.00%	0.00%	-100.00%
650-4200-34900	Miscellaneous	100	100	100	100	100	0	0	0	0	0	(100)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4200-35900	Purchases for Resale	50,000	41,000	50,000	50,000	50,000	0	(9,000)	9,000	0	0	(50,000)	-18.00%	21.95%	0.00%	0.00%	-100.00%
650-4200-36700	Supplies	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4200-37400	Vehicle & Equipment Maintenance	1,000	500	1,000	1,000	1,000	0	(500)	500	0	0	(1,000)	-50.00%	100.00%	0.00%	0.00%	-100.00%
	Concessions Subtotal	(33,400)	(31,800)	(33,400)	(33,400)	(33,400)	0	1,600	(1,600)	0	0	33,400	-4.79%	5.03%	0.00%	0.00%	#Div/0!
Parks																	
650-4250-01200	Advertising Revenue	(500)	(500)	(500)	(500)	(500)	0	0	0	0	0	500	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4250-01950	Donations Revenue	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	0	0	0	0	0	1,000	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4250-03400	Miscellaneous Revenue	(100)	(100)	(100)	(100)	(100)	0	0	0	0	0	100	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4250-03550	Other Rentals	(17,500)	(20,000)	(17,500)	(17,500)	(17,500)	0	(2,500)	2,500	0	0	17,500	14.29%	-12.50%	0.00%	0.00%	-100.00%
650-4250-05100	Rentals Minor Sports	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	0	0	0	0	0	12,000	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4250-12400	Safety Footware	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4250-12500	Course & Seminar Expenses	300	300	300	300	300	0	0	0	0	0	(300)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4250-30100	Advertising Expense	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4250-30800	Building Maintenance	42,135	42,135	44,268	45,375	45,375	0	0	2,133	1,107	0	(45,375)	0.00%	5.06%	2.50%	0.00%	-100.00%
650-4250-31000	Capital Expenditures under \$5K	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	(5,000)	0.00%	0.00%	0.00%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change	% Change	% Change	% Change	% Change
Parks Recreation & Facilities																	
Parks																	
650-4250-31800	Conference Expenses	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	(1,500)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4250-32900	Equipment Rental Expense	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4250-33600	Grounds Supplies	43,168	45,000	46,000	47,000	48,000	49,000	1,832	1,000	1,000	1,000	1,000	4.24%	2.22%	2.17%	2.13%	2.08%
650-4250-33900	Insurance Expense	6,380	6,710	6,710	6,710	6,710	6,710	330	0	0	0	0	5.17%	0.00%	0.00%	0.00%	0.00%
650-4250-34300	Maintenance	2,500	2,000	2,500	2,500	2,500	0	(500)	500	0	0	(2,500)	-20.00%	25.00%	0.00%	0.00%	-100.00%
650-4250-34800	Mileage & Expenses	250	250	250	250	250	0	0	0	0	0	(250)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4250-34900	Miscellaneous	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	(5,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4250-36500	Small Tools & Equipment	6,500	5,500	6,500	6,500	6,500	0	(1,000)	1,000	0	0	(6,500)	-15.38%	18.18%	0.00%	0.00%	-100.00%
650-4250-36700	Supplies	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	(3,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4250-37100	Utilities - Hydro	6,936	7,074	7,216	7,360	7,360	0	138	142	144	0	(7,360)	1.99%	2.01%	2.00%	0.00%	-100.00%
650-4250-37200	Utilities - Natural Gas	918	936	955	974	974	0	18	19	19	0	(974)	1.96%	2.03%	1.99%	0.00%	-100.00%
650-4250-37300	Utilities - Water & Wastewater	40,800	41,616	42,448	43,297	43,297	0	816	832	849	0	(43,297)	2.00%	2.00%	2.00%	0.00%	-100.00%
650-4250-37400	Vehicle & Equipment Maintenance	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	(2,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4250-37500	Waste Disposal Fees	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	(5,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4250-41000	Contracts	7,500	10,000	7,500	7,500	7,500	0	2,500	(2,500)	0	0	(7,500)	33.33%	-25.00%	0.00%	0.00%	-100.00%
650-4250-80500	Chargeback: Equipment	87,286	88,480	89,681	90,781	90,781	0	1,194	1,201	1,100	0	(90,781)	1.37%	1.36%	1.23%	0.00%	-100.00%
	Parks Subtotal	238,073	240,901	247,728	251,947	252,947	55,710	2,828	6,827	4,219	1,000	(197,237)	1.19%	2.83%	1.70%	0.40%	-354.04%
Ash Tree Removal																	
650-4275-41000	Contracts	50,000	50,000	50,000	50,000	50,000	0	0	0	0	0	(50,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
	Ash Tree Removal Subtotal	50,000	50,000	50,000	50,000	50,000	0	0	0	0	0	(50,000)	0.00%	0.00%	0.00%	0.00%	#Div/0!
Recreation																	
650-4300-04450	Photo Copy Revenue	(200)	(200)	(200)	(200)	(200)	0	0	0	0	0	200	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4300-12400	Safety Footware	1,500	500	1,500	1,500	1,500	0	(1,000)	1,000	0	0	(1,500)	-66.67%	200.00%	0.00%	0.00%	-100.00%
650-4300-12500	Course & Seminar Expenses	100	300	100	100	100	0	200	(200)	0	0	(100)	200.00%	-66.67%	0.00%	0.00%	-100.00%
650-4300-30100	Advertising Expense	4,200	3,000	4,200	4,200	4,200	0	(1,200)	1,200	0	0	(4,200)	-28.57%	40.00%	0.00%	0.00%	-100.00%
650-4300-30700	Books & Publications	100	100	100	100	100	0	0	0	0	0	(100)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4300-31000	Capital Expenditures under \$5K	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	(2,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4300-31800	Conference Expenses	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4300-33700	Health & Safety Programs	8,000	7,000	8,000	8,000	8,000	0	(1,000)	1,000	0	0	(8,000)	-12.50%	14.29%	0.00%	0.00%	-100.00%
650-4300-33900	Insurance Expense	12,170	12,250	12,250	12,250	12,250	12,250	80	0	0	0	0	0.66%	0.00%	0.00%	0.00%	0.00%
650-4300-34700	Membership Expense	300	150	300	300	300	0	(150)	150	0	0	(300)	-50.00%	100.00%	0.00%	0.00%	-100.00%
650-4300-34800	Mileage & Expenses	1,000	700	1,000	1,000	1,000	0	(300)	300	0	0	(1,000)	-30.00%	42.86%	0.00%	0.00%	-100.00%
650-4300-34900	Miscellaneous	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Parks Recreation & Facilities																	
Recreation																	
650-4300-35300	Office Supplies	5,700	3,000	5,700	5,700	5,700	0	(2,700)	2,700	0	0	(5,700)	-47.37%	90.00%	0.00%	0.00%	-100.00%
650-4300-35400	Postage	200	0	200	200	200	0	(200)	200	0	0	(200)	-100.00%	100.00%	0.00%	0.00%	-100.00%
650-4300-35600	Program Development	3,500	3,000	3,500	3,500	3,500	0	(500)	500	0	0	(3,500)	-14.29%	16.67%	0.00%	0.00%	-100.00%
650-4300-36700	Supplies	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4300-36900	Telephone	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	(3,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4300-37400	Vehicle & Equipment Maintenance	100	100	100	100	100	0	0	0	0	0	(100)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4300-41000	Contracts	200	200	200	0	0	0	0	0	(200)	0	0	0.00%	0.00%	-100.00%	0.00%	0.00%
650-4300-80500	Chargeback: Equipment	7,160	7,250	7,350	7,440	7,440	0	90	100	90	0	(7,440)	1.26%	1.38%	1.22%	0.00%	-100.00%
Recreation Subtotal		51,030	44,350	51,300	51,190	51,190	12,250	(6,680)	6,950	(110)	0	(38,940)	-13.09%	15.67%	-0.21%	0.00%	-317.88%
Cemetery																	
650-4350-01500	Burial Charges	(60,000)	(70,000)	(60,000)	(60,000)	(60,000)	0	(10,000)	10,000	0	0	60,000	16.67%	-14.29%	0.00%	0.00%	-100.00%
650-4350-01600	Columbarium Sales	(12,000)	(15,000)	(12,000)	(12,000)	(12,000)	0	(3,000)	3,000	0	0	12,000	25.00%	-20.00%	0.00%	0.00%	-100.00%
650-4350-01750	Concrete Liner Sales	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	0	0	0	0	0	12,000	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4350-01950	Donations Revenue	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	0	0	0	0	0	1,000	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4350-02600	Investment Income	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	0	0	0	0	0	10,000	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4350-02800	Lot Sales	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)	0	0	0	0	0	45,000	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4350-02950	Memorials	(30,000)	(40,000)	(30,000)	(30,000)	(30,000)	0	(10,000)	10,000	0	0	30,000	33.33%	-25.00%	0.00%	0.00%	-100.00%
650-4350-03400	Miscellaneous Revenue	(100)	(5,000)	(100)	(100)	(100)	0	(4,900)	4,900	0	0	100	4900.00%	-98.00%	0.00%	0.00%	-100.00%
650-4350-05050	Rental Revenue	(800)	(800)	(800)	(800)	(800)	0	0	0	0	0	800	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4350-05250	Setting Markers	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	0	0	0	0	0	6,000	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4350-05700	Tent Revenue	(600)	(600)	(600)	(600)	(600)	0	0	0	0	0	600	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4350-12400	Safety Footware	250	250	250	250	250	0	0	0	0	0	(250)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4350-12500	Course & Seminar Expenses	300	300	300	300	300	0	0	0	0	0	(300)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4350-30100	Advertising Expense	200	200	200	200	200	0	0	0	0	0	(200)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4350-30800	Building Maintenance	4,250	3,750	4,250	4,250	4,250	0	(500)	500	0	0	(4,250)	-11.76%	13.33%	0.00%	0.00%	-100.00%
650-4350-31000	Capital Expenditures under \$5K	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4350-31700	Concrete Liners	10,000	10,000	10,000	10,000	10,000	0	0	0	0	0	(10,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4350-31800	Conference Expenses	950	950	950	950	950	0	0	0	0	0	(950)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4350-32900	Equipment Rental Expense	500	500	500	500	500	0	0	0	0	0	(500)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4350-33200	Foundations and Markers	10,000	16,000	10,000	10,000	10,000	0	6,000	(6,000)	0	0	(10,000)	60.00%	-37.50%	0.00%	0.00%	-100.00%
650-4350-33600	Grounds Supplies	6,300	6,300	6,300	6,300	6,300	0	0	0	0	0	(6,300)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4350-33900	Insurance Expense	820	780	780	780	780	780	(40)	0	0	0	0	-4.88%	0.00%	0.00%	0.00%	0.00%
650-4350-34300	Maintenance	1,300	1,300	1,300	1,300	1,300	0	0	0	0	0	(1,300)	0.00%	0.00%	0.00%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Parks Recreation & Facilities																	
Cemetery																	
650-4350-34700	Membership Expense	250	250	250	250	250	0	0	0	0	0	(250)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4350-34800	Mileage & Expenses	200	200	200	200	200	0	0	0	0	0	(200)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4350-34900	Miscellaneous	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	(3,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4350-35000	Motor Vehicle Supplies	200	200	200	200	200	0	0	0	0	0	(200)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4350-35300	Office Supplies	1,000	600	1,000	1,000	1,000	0	(400)	400	0	0	(1,000)	-40.00%	66.67%	0.00%	0.00%	-100.00%
650-4350-35310	Ontario Licence Fee (Cemetery)	800	1,400	800	800	800	0	600	(600)	0	0	(800)	75.00%	-42.86%	0.00%	0.00%	-100.00%
650-4350-36500	Small Tools & Equipment	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	(1,500)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4350-36700	Supplies	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	(2,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4350-36900	Telephone	1,600	2,500	1,600	1,600	1,600	0	900	(900)	0	0	(1,600)	56.25%	-36.00%	0.00%	0.00%	-100.00%
650-4350-37000	Trustees	2,250	2,500	3,000	3,000	3,000	0	250	500	0	0	(3,000)	11.11%	20.00%	0.00%	0.00%	-100.00%
650-4350-37100	Utilities - Hydro	1,725	1,725	1,725	1,725	1,725	0	0	0	0	0	(1,725)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4350-37200	Utilities - Natural Gas	2,000	2,200	2,000	2,000	2,000	0	200	(200)	0	0	(2,000)	10.00%	-9.09%	0.00%	0.00%	-100.00%
650-4350-37300	Utilities - Water & Wastewater	3,300	3,900	3,300	3,300	3,300	0	600	(600)	0	0	(3,300)	18.18%	-15.38%	0.00%	0.00%	-100.00%
650-4350-37400	Vehicle & Equipment Maintenance	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	(2,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4350-37500	Waste Disposal Fees	700	700	700	700	700	0	0	0	0	0	(700)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4350-41000	Contracts	6,000	4,000	6,000	6,000	6,000	0	(2,000)	2,000	0	0	(6,000)	-33.33%	50.00%	0.00%	0.00%	-100.00%
650-4350-50100	Pre-Need Interest	1,800	1,800	1,800	1,800	1,800	0	0	0	0	0	(1,800)	0.00%	0.00%	0.00%	0.00%	-100.00%
650-4350-80500	Chargeback: Equipment	34,980	35,460	35,940	36,390	36,390	0	480	480	450	0	(36,390)	1.37%	1.35%	1.25%	0.00%	-100.00%
	Cemetery Subtotal	(76,325)	(98,135)	(74,655)	(74,205)	(74,205)	780	(21,810)	23,480	450	0	74,985	28.58%	-23.93%	-0.60%	0.00%	9613.46%
Grave Openings & Closings																	
650-4400-80500	Chargeback: Equipment	2,810	2,850	2,890	2,920	2,920	0	40	40	30	0	(2,920)	1.42%	1.40%	1.04%	0.00%	-100.00%
	Grave Openings & Closings Subtotal	2,810	2,850	2,890	2,920	2,920	0	40	40	30	0	(2,920)	1.42%	1.40%	1.04%	0.00%	#Div/0!
	Parks Recreation & Facilities Total	2,578,406	2,913,164	2,898,113	2,991,582	3,056,188	3,524,610	334,758	(15,051)	93,469	64,606	468,422	12.98%	-0.52%	3.23%	2.16%	13.29%
		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	2019 % Change	2020 % Change	2021 % Change	2022 % Change	2023 % Change
Environmental Program Support																	
Program Administration																	
700-1400-10000	Salaries & Wages	661,105	750,700	782,595	804,600	823,755	840,155	89,595	31,895	22,005	19,155	16,400	13.55%	4.25%	2.81%	2.38%	1.99%
700-1400-10001	Salaries & Wages - Part time	0	1,530	1,575	1,605	1,640	1,670	1,530	45	30	35	30	100.00%	2.94%	1.90%	2.18%	1.83%
700-1400-11001	Employee Benefits	204,325	231,320	240,445	247,210	254,215	260,685	26,995	9,125	6,765	7,005	6,470	13.21%	3.94%	2.81%	2.83%	2.55%
700-1400-11011	Employee Benefits - Part time	0	245	250	255	260	270	245	5	5	5	10	100.00%	2.04%	2.00%	1.96%	3.85%
	Program Administration Subtotal	865,430	983,795	1,024,865	1,053,670	1,079,870	1,102,780	118,365	41,070	28,805	26,200	22,910	13.68%	4.17%	2.81%	2.49%	2.08%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Environmental Program Support																	
Environmental Program Support Total		865,430	983,795	1,024,865	1,053,670	1,079,870	1,102,780	118,365	41,070	28,805	26,200	22,910	13.68%	4.17%	2.81%	2.49%	2.08%
		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Water Distribution																	
Program Administration																	
710-1400-01050	Administration Revenue	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	0	0	0	0	0	3,500	0.00%	0.00%	0.00%	0.00%	-100.00%
710-1400-05300	On & Off Fees	(430)	(430)	(430)	(430)	(430)	0	0	0	0	0	430	0.00%	0.00%	0.00%	0.00%	-100.00%
710-1400-05850	Water Revenue - Fixed Portion	(1,952,900)	(2,060,560)	(2,102,400)	(2,120,000)	(2,120,000)	0	(107,660)	(41,840)	(17,600)	0	2,120,000	5.51%	2.03%	0.84%	0.00%	-100.00%
710-1400-05900	Water Revenue - Variable Portio	(3,329,495)	(3,502,325)	(3,584,015)	(3,615,000)	(3,615,000)	0	(172,830)	(81,690)	(30,985)	0	3,615,000	5.19%	2.33%	0.86%	0.00%	-100.00%
710-1400-05905	Water on Construction	(105,850)	(105,850)	(105,850)	(105,850)	(105,850)	0	0	0	0	0	105,850	0.00%	0.00%	0.00%	0.00%	-100.00%
710-1400-05910	Recoveries	(5,140)	(5,140)	(5,140)	(5,140)	(5,140)	0	0	0	0	0	5,140	0.00%	0.00%	0.00%	0.00%	-100.00%
710-1400-05950	Water Sales	(68,030)	(68,030)	(68,030)	(68,030)	(68,030)	0	0	0	0	0	68,030	0.00%	0.00%	0.00%	0.00%	-100.00%
710-1400-12100	Protective Clothing	1,230	1,230	1,230	1,230	1,230	0	0	0	0	0	(1,230)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-1400-12300	Uniforms, Coveralls, etc.	1,090	1,090	1,090	1,090	1,090	0	0	0	0	0	(1,090)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-1400-12400	Safety Footware	1,140	1,140	1,140	1,140	1,140	0	0	0	0	0	(1,140)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-1400-30100	Advertising Expense	1,660	1,660	1,660	1,660	1,660	0	0	0	0	0	(1,660)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-1400-30700	Books & Publications	130	0	130	130	130	0	(130)	130	0	0	(130)	-100.00%	100.00%	0.00%	0.00%	-100.00%
710-1400-30800	Building Maintenance	2,310	2,310	2,310	2,310	2,310	0	0	0	0	0	(2,310)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-1400-31100	Cleaning Materials	370	0	370	370	370	0	(370)	370	0	0	(370)	-100.00%	100.00%	0.00%	0.00%	-100.00%
710-1400-31500	Computer Hardware	0	1,200	0	0	0	0	1,200	(1,200)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
710-1400-33500	Grounds Services	240	240	240	240	240	0	0	0	0	0	(240)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-1400-33900	Insurance Expense	12,150	11,910	11,910	11,910	11,910	11,910	(240)	0	0	0	0	-1.98%	0.00%	0.00%	0.00%	0.00%
710-1400-34100	Licenses	2,430	2,430	2,430	2,430	2,430	0	0	0	0	0	(2,430)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-1400-34700	Membership Expense	930	930	930	930	930	0	0	0	0	0	(930)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-1400-34800	Mileage & Expenses	120	1,000	120	120	120	0	880	(880)	0	0	(120)	733.33%	-88.00%	0.00%	0.00%	-100.00%
710-1400-34900	Miscellaneous	13,940	13,940	13,940	13,940	13,940	13,940	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-35300	Office Supplies	430	430	430	430	430	0	0	0	0	0	(430)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-1400-35410	Prior Year Adjustment	9,820	0	9,820	9,820	9,820	0	(9,820)	9,820	0	0	(9,820)	-100.00%	100.00%	0.00%	0.00%	-100.00%
710-1400-36500	Small Tools & Equipment	4,730	4,730	4,730	4,730	4,730	0	0	0	0	0	(4,730)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-1400-36700	Supplies	1,020	1,020	1,020	1,020	1,020	0	0	0	0	0	(1,020)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-1400-36900	Telephone	2,650	3,500	2,650	2,650	2,650	0	850	(850)	0	0	(2,650)	32.08%	-24.29%	0.00%	0.00%	-100.00%
710-1400-37400	Vehicle & Equipment Maintenance	610	610	610	610	610	0	0	0	0	0	(610)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-1400-37750	Write-off Expense	4,730	7,000	4,730	4,730	4,730	0	2,270	(2,270)	0	0	(4,730)	47.99%	-32.43%	0.00%	0.00%	-100.00%
710-1400-40700	Billing Service Charges	94,540	102,000	103,000	104,000	105,000	106,000	7,460	1,000	1,000	1,000	1,000	7.89%	0.98%	0.97%	0.96%	0.95%
710-1400-40900	Consultants	28,800	15,000	28,800	28,800	28,800	0	(13,800)	13,800	0	0	(28,800)	-47.92%	92.00%	0.00%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Water Distribution																	
Program Administration																	
710-1400-40954	PW Building Concept	2,470	0	0	0	0	0	(2,470)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
710-1400-41000	Contracts	1,580	10,000	10,000	10,000	10,000	10,000	8,420	0	0	0	0	532.91%	0.00%	0.00%	0.00%	0.00%
710-1400-41200	Legal Expenses	1,560	1,560	1,560	1,560	1,560	0	0	0	0	0	(1,560)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-1400-41400	Water Charges - Fixed Portion	482,660	600,000	482,660	482,660	482,660	0	117,340	(117,340)	0	0	(482,660)	24.31%	-19.56%	0.00%	0.00%	-100.00%
710-1400-41500	Water Charges - Variable Portio	1,586,610	1,757,000	1,586,610	1,586,610	1,586,610	0	170,390	(170,390)	0	0	(1,586,610)	10.74%	-9.70%	0.00%	0.00%	-100.00%
710-1400-80200	Chargeback: Rate Supported	37,500	37,500	37,500	37,500	37,500	0	0	0	0	0	(37,500)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-1400-80260	Chargeback: Allocated Salaries	73,471	75,885	78,393	79,736	79,736	0	2,414	2,508	1,343	0	(79,736)	3.29%	3.31%	1.71%	0.00%	-100.00%
710-1400-80400	Chargeback: Debt Charges	267,374	266,426	265,042	34,496	34,496	0	(948)	(1,384)	(230,546)	0	(34,496)	-0.35%	-0.52%	-86.98%	0.00%	-100.00%
710-1400-80451	Recovery: Hydrant Rentals	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)	0	0	0	0	0	75,000	0.00%	0.00%	0.00%	0.00%	-100.00%
710-1400-80500	Chargeback: Equipment	2,300	2,300	2,300	2,300	2,300	0	0	0	0	0	(2,300)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-1400-92904	TSF to: Water Capital Improve	1,997,290	1,886,534	2,336,560	2,598,953	2,561,288	0	(110,756)	450,026	262,393	(37,665)	(2,561,288)	-5.55%	23.85%	11.23%	-1.45%	-100.00%
Program Administration Subtotal		(902,460)	(1,010,260)	(950,450)	(964,845)	(1,001,510)	141,850	(107,800)	59,810	(14,395)	(36,665)	1,143,360	11.95%	-5.92%	1.51%	3.80%	806.03%
Training Division																	
710-1950-12500	Course & Seminar Expenses	7,760	10,000	7,760	7,760	7,760	0	2,240	(2,240)	0	0	(7,760)	28.87%	-22.40%	0.00%	0.00%	-100.00%
710-1950-31800	Conference Expenses	400	400	400	400	400	0	0	0	0	0	(400)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-1950-34800	Mileage & Expenses	890	890	890	890	890	0	0	0	0	0	(890)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-1950-80500	Chargeback: Equipment	100	100	100	100	100	0	0	0	0	0	(100)	0.00%	0.00%	0.00%	0.00%	-100.00%
Training Division Subtotal		9,150	11,390	9,150	9,150	9,150	0	2,240	(2,240)	0	0	(9,150)	24.48%	-19.67%	0.00%	0.00%	#Div/0!
Inventory Maintenance																	
710-2200-80500	Chargeback: Equipment	100	100	100	100	100	0	0	0	0	0	(100)	0.00%	0.00%	0.00%	0.00%	-100.00%
Inventory Maintenance Subtotal		100	100	100	100	100	0	0	0	0	0	(100)	0.00%	0.00%	0.00%	0.00%	#Div/0!
Compliance																	
710-4800-30505	Audit Fees	510	510	510	510	510	0	0	0	0	0	(510)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-4800-41000	Contracts	640	3,000	640	640	640	0	2,360	(2,360)	0	0	(640)	368.75%	-78.67%	0.00%	0.00%	-100.00%
710-4800-80500	Chargeback: Equipment	200	200	200	200	200	0	0	0	0	0	(200)	0.00%	0.00%	0.00%	0.00%	-100.00%
Compliance Subtotal		1,350	3,710	1,350	1,350	1,350	0	2,360	(2,360)	0	0	(1,350)	174.81%	-63.61%	0.00%	0.00%	#Div/0!
Bulk Water Station																	
710-5250-32000	Construction Materials	410	410	410	410	410	0	0	0	0	0	(410)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-5250-34000	Internet Expenses	0	3,000	0	0	0	0	3,000	(3,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
710-5250-36900	Telephone	980	1,800	980	980	980	0	820	(820)	0	0	(980)	83.67%	-45.56%	0.00%	0.00%	-100.00%
710-5250-37100	Utilities - Hydro	3,770	3,770	3,770	3,770	3,770	0	0	0	0	0	(3,770)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-5250-41000	Contracts	520	5,000	520	520	520	0	4,480	(4,480)	0	0	(520)	861.54%	-89.60%	0.00%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Water Distribution																	
Bulk Water Station																	
710-5250-80500	Chargeback: Equipment	100	100	100	100	100	0	0	0	0	0	(100)	0.00%	0.00%	0.00%	0.00%	-100.00%
Bulk Water Station Subtotal		5,780	14,080	5,780	5,780	5,780	0	8,300	(8,300)	0	0	(5,780)	143.60%	-58.95%	0.00%	0.00%	#Div/0!
Hydrants																	
710-5300-05200	Services Rendered	(10,560)	(10,560)	(10,560)	(10,560)	(10,560)	0	0	0	0	0	10,560	0.00%	0.00%	0.00%	0.00%	-100.00%
710-5300-32000	Construction Materials	15,080	15,080	15,080	15,080	15,080	0	0	0	0	0	(15,080)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-5300-41000	Contracts	1,650	1,650	1,650	1,650	1,650	0	0	0	0	0	(1,650)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-5300-80500	Chargeback: Equipment	2,500	2,500	2,500	2,500	2,500	0	0	0	0	0	(2,500)	0.00%	0.00%	0.00%	0.00%	-100.00%
Hydrants Subtotal		8,670	8,670	8,670	8,670	8,670	0	0	0	0	0	(8,670)	0.00%	0.00%	0.00%	0.00%	#Div/0!
Irrigation from Hydrants																	
710-5350-05200	Services Rendered	(4,280)	(8,000)	(4,280)	(4,280)	(4,280)	0	(3,720)	3,720	0	0	4,280	86.92%	-46.50%	0.00%	0.00%	-100.00%
710-5350-32000	Construction Materials	300	6,000	300	300	300	0	5,700	(5,700)	0	0	(300)	1900.00%	-95.00%	0.00%	0.00%	-100.00%
710-5350-41000	Contracts	140	140	140	140	140	0	0	0	0	0	(140)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-5350-80500	Chargeback: Equipment	100	100	100	100	100	0	0	0	0	0	(100)	0.00%	0.00%	0.00%	0.00%	-100.00%
Irrigation from Hydrants Subtotal		(3,740)	(1,760)	(3,740)	(3,740)	(3,740)	0	1,980	(1,980)	0	0	3,740	-52.94%	112.50%	0.00%	0.00%	#Div/0!
Meter Installations																	
710-5400-05200	Services Rendered	(67,710)	(50,000)	(67,710)	(67,710)	(67,710)	0	17,710	(17,710)	0	0	67,710	-26.16%	35.42%	0.00%	0.00%	-100.00%
710-5400-32000	Construction Materials	13,230	5,000	13,230	13,230	13,230	0	(8,230)	8,230	0	0	(13,230)	-62.21%	164.60%	0.00%	0.00%	-100.00%
710-5400-80500	Chargeback: Equipment	5,500	5,500	5,500	5,500	5,500	0	0	0	0	0	(5,500)	0.00%	0.00%	0.00%	0.00%	-100.00%
Meter Installations Subtotal		(48,980)	(39,500)	(48,980)	(48,980)	(48,980)	0	9,480	(9,480)	0	0	48,980	-19.35%	24.00%	0.00%	0.00%	#Div/0!
Meter Repairs																	
710-5500-05200	Services Rendered	(370)	(370)	(370)	(370)	370	0	0	0	0	740	(370)	0.00%	0.00%	0.00%	-200.00%	-100.00%
710-5500-32000	Construction Materials	24,300	24,300	24,300	24,300	24,300	0	0	0	0	0	(24,300)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-5500-41000	Contracts	900	900	900	900	900	0	0	0	0	0	(900)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-5500-80500	Chargeback: Equipment	2,400	2,400	2,400	2,400	2,400	0	0	0	0	0	(2,400)	0.00%	0.00%	0.00%	0.00%	-100.00%
Meter Repairs Subtotal		27,230	27,230	27,230	27,230	27,970	0	0	0	0	740	(27,970)	0.00%	0.00%	0.00%	2.72%	#Div/0!
Repair & Replace Mains																	
710-5550-05200	Services Rendered	(1,000)	0	(1,000)	(1,000)	(1,000)	0	1,000	(1,000)	0	0	1,000	-100.00%	100.00%	0.00%	0.00%	-100.00%
710-5550-32000	Construction Materials	1,770	1,770	1,770	1,770	1,770	0	0	0	0	0	(1,770)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-5550-36200	Sand & Gravel	570	570	570	570	570	0	0	0	0	0	(570)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-5550-36600	Sod & Soil	130	130	130	130	130	0	0	0	0	0	(130)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-5550-41000	Contracts	24,070	5,000	24,070	24,070	24,070	0	(19,070)	19,070	0	0	(24,070)	-79.23%	381.40%	0.00%	0.00%	-100.00%
710-5550-80500	Chargeback: Equipment	5,200	5,200	5,200	5,200	5,200	0	0	0	0	0	(5,200)	0.00%	0.00%	0.00%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Water Distribution																	
Repair & Replace Mains																	
Repair & Replace Mains Subtotal		30,740	12,670	30,740	30,740	30,740	0	(18,070)	18,070	0	0	(30,740)	-58.78%	142.62%	0.00%	0.00%	#Div/0!
Repair & Replace Services																	
710-5600-05200	Services Rendered	(3,610)	(3,610)	(3,610)	(3,610)	(3,610)	0	0	0	0	0	3,610	0.00%	0.00%	0.00%	0.00%	-100.00%
710-5600-32000	Construction Materials	5,710	5,710	5,710	5,710	5,710	0	0	0	0	0	(5,710)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-5600-36200	Sand & Gravel	950	950	950	950	950	0	0	0	0	0	(950)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-5600-36600	Sod & Soil	3,920	2,000	3,920	3,920	3,920	0	(1,920)	1,920	0	0	(3,920)	-48.98%	96.00%	0.00%	0.00%	-100.00%
710-5600-41000	Contracts	24,300	24,300	24,300	24,300	24,300	0	0	0	0	0	(24,300)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-5600-80500	Chargeback: Equipment	23,000	23,000	23,000	23,000	23,000	0	0	0	0	0	(23,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
Repair & Replace Services Subtotal		54,270	52,350	54,270	54,270	54,270	0	(1,920)	1,920	0	0	(54,270)	-3.54%	3.67%	0.00%	0.00%	#Div/0!
Service Installations (New)																	
710-5650-05200	Services Rendered	(16,290)	(12,000)	(16,290)	(16,290)	(16,290)	0	4,290	(4,290)	0	0	16,290	-26.34%	35.75%	0.00%	0.00%	-100.00%
710-5650-32000	Construction Materials	2,870	2,870	2,870	2,870	2,870	0	0	0	0	0	(2,870)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-5650-34900	Miscellaneous	90	0	90	90	90	0	(90)	90	0	0	(90)	-100.00%	100.00%	0.00%	0.00%	-100.00%
710-5650-36200	Sand & Gravel	390	390	390	390	390	0	0	0	0	0	(390)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-5650-36600	Sod & Soil	370	370	370	370	370	0	0	0	0	0	(370)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-5650-41000	Contracts	16,670	8,000	16,670	16,670	16,670	0	(8,670)	8,670	0	0	(16,670)	-52.01%	108.38%	0.00%	0.00%	-100.00%
710-5650-80500	Chargeback: Equipment	5,900	5,900	5,900	5,900	5,900	0	0	0	0	0	(5,900)	0.00%	0.00%	0.00%	0.00%	-100.00%
Service Installations (New) Subtotal		10,000	5,530	10,000	10,000	10,000	0	(4,470)	4,470	0	0	(10,000)	-44.70%	80.83%	0.00%	0.00%	#Div/0!
Utility Locates																	
710-5700-32000	Construction Materials	410	410	410	410	410	0	0	0	0	0	(410)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-5700-41000	Contracts	74,000	74,000	74,000	74,000	74,000	0	0	0	0	0	(74,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-5700-80500	Chargeback: Equipment	400	400	400	400	400	0	0	0	0	0	(400)	0.00%	0.00%	0.00%	0.00%	-100.00%
Utility Locates Subtotal		74,810	74,810	74,810	74,810	74,810	0	0	0	0	0	(74,810)	0.00%	0.00%	0.00%	0.00%	#Div/0!
Valves																	
710-5750-32000	Construction Materials	720	720	720	720	720	0	0	0	0	0	(720)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-5750-80500	Chargeback: Equipment	1,400	1,400	1,400	1,400	1,400	0	0	0	0	0	(1,400)	0.00%	0.00%	0.00%	0.00%	-100.00%
Valves Subtotal		2,120	2,120	2,120	2,120	2,120	0	0	0	0	0	(2,120)	0.00%	0.00%	0.00%	0.00%	#Div/0!
Water Sampling & Testing																	
710-5800-32000	Construction Materials	1,160	1,160	1,160	1,160	1,160	0	0	0	0	0	(1,160)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-5800-37300	Utilities - Water & Wastewater	260	260	260	260	260	0	0	0	0	0	(260)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-5800-41000	Contracts	13,430	13,430	13,430	13,430	13,430	0	0	0	0	0	(13,430)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-5800-80500	Chargeback: Equipment	4,700	4,700	4,700	4,700	4,700	0	0	0	0	0	(4,700)	0.00%	0.00%	0.00%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Water Distribution																	
Water Sampling & Testing																	
Water Sampling & Testing Subtotal		19,550	19,550	19,550	19,550	19,550	0	0	0	0	0	(19,550)	0.00%	0.00%	0.00%	0.00%	#Div/0!
Watermain Cleaning																	
710-5850-32000	Construction Materials	60	60	60	60	60	0	0	0	0	0	(60)	0.00%	0.00%	0.00%	0.00%	-100.00%
710-5850-80500	Chargeback: Equipment	2,700	2,700	2,700	2,700	2,700	0	0	0	0	0	(2,700)	0.00%	0.00%	0.00%	0.00%	-100.00%
Watermain Cleaning Subtotal		2,760	2,760	2,760	2,760	2,760	0	0	0	0	0	(2,760)	0.00%	0.00%	0.00%	0.00%	#Div/0!
Water Distribution Total		(708,650)	(816,550)	(756,640)	(771,035)	(806,960)	141,850	(107,900)	59,910	(14,395)	(35,925)	948,810	15.23%	-7.34%	1.90%	4.66%	668.88%
		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023

Wastewater Collection																	
Program Administration																	
720-1400-01050	Administration Revenue	(1,480)	(1,480)	(1,480)	(1,480)	(1,480)	0	0	0	0	0	1,480	0.00%	0.00%	0.00%	0.00%	-100.00%
720-1400-05200	Services Rendered	(179,390)	(210,000)	(210,000)	(210,000)	(210,000)	0	(30,610)	0	0	0	210,000	17.06%	0.00%	0.00%	0.00%	-100.00%
720-1400-05750	Wastewater Revenue - Fixed Port	(1,535,000)	(1,700,000)	(1,781,000)	(1,782,900)	(1,782,900)	0	(165,000)	(81,000)	(1,900)	0	1,782,900	10.75%	4.76%	0.11%	0.00%	-100.00%
720-1400-05800	Wastewater Revenue - Variable P	(2,305,930)	(1,800,000)	(2,050,000)	(2,100,000)	(2,200,000)	(2,300,000)	505,930	(250,000)	(50,000)	(100,000)	(100,000)	-21.94%	13.89%	2.44%	4.76%	4.55%
720-1400-12300	Uniforms, Coveralls, etc.	750	750	750	750	750	0	0	0	0	0	(750)	0.00%	0.00%	0.00%	0.00%	-100.00%
720-1400-12500	Course & Seminar Expenses	5,000	2,000	5,000	5,000	5,000	0	(3,000)	3,000	0	0	(5,000)	-60.00%	150.00%	0.00%	0.00%	-100.00%
720-1400-30100	Advertising Expense	510	510	510	510	510	0	0	0	0	0	(510)	0.00%	0.00%	0.00%	0.00%	-100.00%
720-1400-30700	Books & Publications	60	0	60	60	60	0	(60)	60	0	0	(60)	-100.00%	100.00%	0.00%	0.00%	-100.00%
720-1400-30800	Building Maintenance	1,430	1,430	1,430	1,430	1,430	0	0	0	0	0	(1,430)	0.00%	0.00%	0.00%	0.00%	-100.00%
720-1400-33500	Grounds Services	440	440	440	440	440	0	0	0	0	0	(440)	0.00%	0.00%	0.00%	0.00%	-100.00%
720-1400-33900	Insurance Expense	8,930	8,930	8,930	8,930	8,930	8,930	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-1400-34700	Membership Expense	70	70	70	70	70	0	0	0	0	0	(70)	0.00%	0.00%	0.00%	0.00%	-100.00%
720-1400-35300	Office Supplies	410	410	410	410	410	0	0	0	0	0	(410)	0.00%	0.00%	0.00%	0.00%	-100.00%
720-1400-36500	Small Tools & Equipment	2,740	2,740	2,740	2,740	2,740	0	0	0	0	0	(2,740)	0.00%	0.00%	0.00%	0.00%	-100.00%
720-1400-37400	Vehicle & Equipment Maintenance	150	150	150	150	150	0	0	0	0	0	(150)	0.00%	0.00%	0.00%	0.00%	-100.00%
720-1400-40900	Consultants	30,000	30,000	30,000	30,000	30,000	0	0	0	0	0	(30,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
720-1400-41000	Contracts	0	8,000	8,000	8,000	8,000	8,000	8,000	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
720-1400-41200	Legal Expenses	510	510	510	510	510	0	0	0	0	0	(510)	0.00%	0.00%	0.00%	0.00%	-100.00%
720-1400-41300	Wastewater Charges - Fixed	2,454,420	2,600,000	2,353,529	2,353,529	2,353,529	0	145,580	(246,471)	0	0	(2,353,529)	5.93%	-9.48%	0.00%	0.00%	-100.00%
720-1400-80200	Chargeback: Rate Supported	37,500	37,500	37,500	37,500	37,500	0	0	0	0	0	(37,500)	0.00%	0.00%	0.00%	0.00%	-100.00%
720-1400-80260	Chargeback: Allocated Salaries	73,471	75,885	78,393	79,736	79,736	0	2,414	2,508	1,343	0	(79,736)	3.29%	3.31%	1.71%	0.00%	-100.00%
720-1400-80500	Chargeback: Equipment	400	400	400	400	400	0	0	0	0	0	(400)	0.00%	0.00%	0.00%	0.00%	-100.00%
720-1400-92905	TSF to: Wastewater Capital Impr	1,027,790	533,471	1,628,630	1,628,990	1,625,590	0	(494,319)	1,095,159	360	(3,400)	(1,625,590)	-48.10%	205.29%	0.02%	-0.21%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Wastewater Collection																	
Program Administration																	
Program Administration Subtotal		(377,219)	(408,284)	114,972	64,775	(38,625)	(2,283,070)	(31,065)	523,256	(50,197)	(103,400)	(2,244,445)	8.24%	-128.16%	-43.66%	-159.63%	98.31%
Training Division																	
720-1950-12500	Course & Seminar Expenses	450	2,000	450	450	450	0	1,550	(1,550)	0	0	(450)	344.44%	-77.50%	0.00%	0.00%	-100.00%
720-1950-31800	Conference Expenses	130	130	130	130	130	0	0	0	0	0	(130)	0.00%	0.00%	0.00%	0.00%	-100.00%
720-1950-34800	Mileage & Expenses	10	10	10	10	10	0	0	0	0	0	(10)	0.00%	0.00%	0.00%	0.00%	-100.00%
Training Division Subtotal		590	2,140	590	590	590	0	1,550	(1,550)	0	0	(590)	262.71%	-72.43%	0.00%	0.00%	#Div/0!
Lateral Cleaning & Maintenance																	
720-4850-05200	Services Rendered	(80)	(80)	(80)	(80)	(80)	0	0	0	0	0	80	0.00%	0.00%	0.00%	0.00%	-100.00%
720-4850-32000	Construction Materials	2,750	2,750	2,750	2,750	2,750	0	0	0	0	0	(2,750)	0.00%	0.00%	0.00%	0.00%	-100.00%
720-4850-36200	Sand & Gravel	720	4,000	720	720	720	0	3,280	(3,280)	0	0	(720)	455.56%	-82.00%	0.00%	0.00%	-100.00%
720-4850-36600	Sod & Soil	190	190	190	190	190	0	0	0	0	0	(190)	0.00%	0.00%	0.00%	0.00%	-100.00%
720-4850-41000	Contracts	12,890	15,000	12,890	12,890	12,890	0	2,110	(2,110)	0	0	(12,890)	16.37%	-14.07%	0.00%	0.00%	-100.00%
720-4850-80500	Chargeback: Equipment	3,500	3,500	3,500	3,500	3,500	0	0	0	0	0	(3,500)	0.00%	0.00%	0.00%	0.00%	-100.00%
Lateral Cleaning & Maintenance Subtotal		19,970	25,360	19,970	19,970	19,970	0	5,390	(5,390)	0	0	(19,970)	26.99%	-21.25%	0.00%	0.00%	#Div/0!
Manhole Maintenance																	
720-4900-32000	Construction Materials	50	50	50	50	50	0	0	0	0	0	(50)	0.00%	0.00%	0.00%	0.00%	-100.00%
Manhole Maintenance Subtotal		50	50	50	50	50	0	0	0	0	0	(50)	0.00%	0.00%	0.00%	0.00%	#Div/0!
Sewer CCTV Inspections																	
720-4950-41000	Contracts	48,790	48,790	48,790	48,790	48,790	0	0	0	0	0	(48,790)	0.00%	0.00%	0.00%	0.00%	-100.00%
Sewer CCTV Inspections Subtotal		48,790	48,790	48,790	48,790	48,790	0	0	0	0	0	(48,790)	0.00%	0.00%	0.00%	0.00%	#Div/0!
Sewer Lateral Installations																	
720-5000-05200	Services Rendered	(21,570)	(21,570)	(21,570)	(21,570)	(21,570)	0	0	0	0	0	21,570	0.00%	0.00%	0.00%	0.00%	-100.00%
720-5000-05650	Tapping Fees	(3,760)	0	(3,760)	(3,760)	(3,760)	0	3,760	(3,760)	0	0	3,760	-100.00%	100.00%	0.00%	0.00%	-100.00%
720-5000-32000	Construction Materials	2,080	2,080	2,080	2,080	2,080	0	0	0	0	0	(2,080)	0.00%	0.00%	0.00%	0.00%	-100.00%
720-5000-36200	Sand & Gravel	290	290	290	290	290	0	0	0	0	0	(290)	0.00%	0.00%	0.00%	0.00%	-100.00%
720-5000-36600	Sod & Soil	170	170	170	170	170	0	0	0	0	0	(170)	0.00%	0.00%	0.00%	0.00%	-100.00%
720-5000-41000	Contracts	27,960	27,960	27,960	27,960	27,960	0	0	0	0	0	(27,960)	0.00%	0.00%	0.00%	0.00%	-100.00%
720-5000-80500	Chargeback: Equipment	6,300	6,300	6,300	6,300	6,300	0	0	0	0	0	(6,300)	0.00%	0.00%	0.00%	0.00%	-100.00%
Sewer Lateral Installations Subtotal		11,470	15,230	11,470	11,470	11,470	0	3,760	(3,760)	0	0	(11,470)	32.78%	-24.69%	0.00%	0.00%	#Div/0!
Sewer Main Cleaning																	
720-5050-05200	Services Rendered	(110)	(110)	(110)	(110)	(110)	0	0	0	0	0	110	0.00%	0.00%	0.00%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	2019 % Change	2020 % Change	2021 % Change	2022 % Change	2023 % Change
Wastewater Collection																	
Sewer Main Cleaning																	
720-5050-41000	Contracts	59,620	59,620	59,620	59,620	59,620	0	0	0	0	0	(59,620)	0.00%	0.00%	0.00%	0.00%	-100.00%
Sewer Main Cleaning Subtotal		59,510	59,510	59,510	59,510	59,510	0	0	0	0	0	(59,510)	0.00%	0.00%	0.00%	0.00%	#Div/0!
Sewer Main Repairs																	
720-5100-32000	Construction Materials	200	200	200	200	200	0	0	0	0	0	(200)	0.00%	0.00%	0.00%	0.00%	-100.00%
720-5100-41000	Contracts	260	260	260	260	260	0	0	0	0	0	(260)	0.00%	0.00%	0.00%	0.00%	-100.00%
720-5100-80500	Chargeback: Equipment	600	600	600	600	600	0	0	0	0	0	(600)	0.00%	0.00%	0.00%	0.00%	-100.00%
Sewer Main Repairs Subtotal		1,060	1,060	1,060	1,060	1,060	0	0	0	0	0	(1,060)	0.00%	0.00%	0.00%	0.00%	#Div/0!
Rain Barrel Incentive Program																	
720-5141-03450	Niagara Region Grant	(10,000)	0	0	0	0	0	10,000	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
720-5141-41000	Contracts	28,200	28,100	28,000	28,000	28,000	0	(100)	(100)	0	0	(28,000)	-0.35%	-0.36%	0.00%	0.00%	-100.00%
Rain Barrel Incentive Program Subtotal		18,200	28,100	28,000	28,000	28,000	0	9,900	(100)	0	0	(28,000)	54.40%	-0.36%	0.00%	0.00%	#Div/0!
Reimburse/Disconnect Program																	
720-5142-41000	Contracts	5,260	5,260	5,260	5,260	5,260	0	0	0	0	0	(5,260)	0.00%	0.00%	0.00%	0.00%	-100.00%
720-5142-91821	TSF from: DC: Wastewater Sewers	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	0	0	0	0	0	1,841	0.00%	0.00%	0.00%	0.00%	-100.00%
Reimburse/Disconnect Program Subtotal		3,419	3,419	3,419	3,419	3,419	0	0	0	0	0	(3,419)	0.00%	0.00%	0.00%	0.00%	#Div/0!
Trenchless Repair Program																	
720-5145-34900	Miscellaneous	470	470	470	470	470	0	0	0	0	0	(470)	0.00%	0.00%	0.00%	0.00%	-100.00%
720-5145-41000	Contracts	49,910	49,910	49,910	49,910	49,910	0	0	0	0	0	(49,910)	0.00%	0.00%	0.00%	0.00%	-100.00%
Trenchless Repair Program Subtotal		50,380	50,380	50,380	50,380	50,380	0	0	0	0	0	(50,380)	0.00%	0.00%	0.00%	0.00%	#Div/0!
Grinder Pumps																	
720-5160-33800	LAS Warranty Program	7,000	7,000	7,000	7,000	7,000	0	0	0	0	0	(7,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
Grinder Pumps Subtotal		7,000	7,000	7,000	7,000	7,000	0	0	0	0	0	(7,000)	0.00%	0.00%	0.00%	0.00%	#Div/0!
Wastewater Collection Total		(156,780)	(167,245)	345,211	295,014	191,614	(2,283,070)	(10,465)	512,456	(50,197)	(103,400)	(2,474,684)	6.67%	-306.41%	-14.54%	-35.05%	108.39%
		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	2019 % Change	2020 % Change	2021 % Change	2022 % Change	2023 % Change
Storm Water Management																	
Program Administration																	
730-1400-00901	General Levy	(421,018)	(426,604)	(431,589)	(439,645)	(439,775)	0	(5,586)	(4,985)	(8,056)	(130)	439,775	1.33%	1.17%	1.87%	0.03%	-100.00%
730-1400-32000	Construction Materials	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	(1,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
730-1400-34900	Miscellaneous	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	(1,500)	0.00%	0.00%	0.00%	0.00%	-100.00%
730-1400-40900	Consultants	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	(5,000)	0.00%	0.00%	0.00%	0.00%	-100.00%

		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Storm Water Management																	
Program Administration																	
730-1400-80250	Chargeback: Payroll	7,000	7,200	7,400	7,500	7,500	0	200	200	100	0	(7,500)	2.86%	2.78%	1.35%	0.00%	-100.00%
730-1400-80260	Chargeback: Allocated Salaries	6,888	7,114	7,349	7,475	7,475	0	226	235	126	0	(7,475)	3.28%	3.30%	1.71%	0.00%	-100.00%
730-1400-80500	Chargeback: Equipment	2,100	2,100	2,100	2,100	2,100	0	0	0	0	0	(2,100)	0.00%	0.00%	0.00%	0.00%	-100.00%
730-1400-92903	TSF to: Storm Water Management	337,500	337,500	336,900	339,600	339,600	0	0	(600)	2,700	0	(339,600)	0.00%	-0.18%	0.80%	0.00%	-100.00%
Program Administration Subtotal		(60,030)	(65,190)	(70,340)	(75,470)	(75,600)	0	(5,160)	(5,150)	(5,130)	(130)	75,600	8.60%	7.90%	7.29%	0.17%	#Div/0!
Pond Maintenance																	
730-5575-41000	Contracts	55,000	60,000	65,000	70,000	70,000	0	5,000	5,000	5,000	0	(70,000)	9.09%	8.33%	7.69%	0.00%	-100.00%
730-5575-80250	Chargeback: Payroll	4,830	4,990	5,140	5,270	5,400	0	160	150	130	130	(5,400)	3.31%	3.01%	2.53%	2.47%	-100.00%
730-5575-80500	Chargeback: Equipment	200	200	200	200	200	0	0	0	0	0	(200)	0.00%	0.00%	0.00%	0.00%	-100.00%
Pond Maintenance Subtotal		60,030	65,190	70,340	75,470	75,600	0	5,160	5,150	5,130	130	(75,600)	8.60%	7.90%	7.29%	0.17%	#Div/0!
Storm Water Management Total		0	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
Street Lighting																	
Program Administration																	
740-1400-02250	General Agreements	(1,800)	(1,800)	(1,800)	(1,800)	(1,800)	0	0	0	0	0	1,800	0.00%	0.00%	0.00%	0.00%	-100.00%
740-1400-32000	Construction Materials	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	(5,000)	0.00%	0.00%	0.00%	0.00%	-100.00%
740-1400-34900	Miscellaneous	40,730	0	0	0	0	0	(40,730)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
740-1400-37100	Utilities - Hydro	381,000	385,000	390,000	394,000	399,000	402,000	4,000	5,000	4,000	5,000	3,000	1.05%	1.30%	1.03%	1.27%	0.75%
740-1400-41000	Contracts	116,000	120,000	122,000	124,000	126,000	128,000	4,000	2,000	2,000	2,000	2,000	3.45%	1.67%	1.64%	1.61%	1.59%
740-1400-41015	LED Maintenance	8,624	8,624	8,624	8,624	8,624	8,624	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
740-1400-80260	Chargeback: Allocated Salaries	6,889	7,114	7,348	7,476	7,476	0	225	234	128	0	(7,476)	3.27%	3.29%	1.74%	0.00%	-100.00%
740-1400-80400	Chargeback: Debt Charges	67,844	68,773	69,672	70,981	70,981	0	929	899	1,309	0	(70,981)	1.37%	1.31%	1.88%	0.00%	-100.00%
740-1400-80500	Chargeback: Equipment	100	100	100	100	100	0	0	0	0	0	(100)	0.00%	0.00%	0.00%	0.00%	-100.00%
740-1400-92907	TSF to: Street Lighting	27,000	27,000	27,000	27,000	27,000	27,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Program Administration Subtotal		651,387	619,811	627,944	635,381	642,381	565,624	(31,576)	8,133	7,437	7,000	(76,757)	-4.85%	1.31%	1.18%	1.10%	-13.57%
Street Lighting Total		651,387	619,811	627,944	635,381	642,381	565,624	(31,576)	8,133	7,437	7,000	(76,757)	-4.85%	1.31%	1.18%	1.10%	-13.57%
		Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	% Change 2019	% Change 2020	% Change 2021	% Change 2022	% Change 2023
St. Davids Sewer																	
Program Administration																	
750-1400-80400	Chargeback: Debt Charges	80,037	78,308	76,724	75,153	75,153	0	(1,729)	(1,584)	(1,571)	0	(75,153)	-2.16%	-2.02%	-2.05%	0.00%	-100.00%
750-1400-91825	TSF from: DC: St. Davids Area-S	(80,037)	(78,308)	(76,724)	(75,153)	(75,153)	0	1,729	1,584	1,571	0	75,153	-2.16%	-2.02%	-2.05%	0.00%	-100.00%

	Approved 2018	2019	2020	2021	2022	2023	Change 2019	Change 2020	Change 2021	Change 2022	Change 2023	2019 % Change	2020 % Change	2021 % Change	2022 % Change	2023 % Change
St. Davids Sewer																
Program Administration																
Program Administration Subtotal	0	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
St. Davids Sewer Total	0	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%



Appendix E: 10-Year Capital Projects Overview by Department

Corporate Services

2020	Project Year		
C00517	2020 Corporate PC/Printer Replacement Program	Capital Reserve	48,750
		Project Budget	\$48,750
C00518	Replace Building Scanner for Records Management	Building Permit Surplus	15,000
		Project Budget	\$15,000
C00521	Replace Financial System Printer	Capital Reserve	5,000
		Project Budget	\$5,000
C00522	2020 Network Equipment Upgrades and Enhancements	Capital Reserve	7,000
		Project Budget	\$7,000
C00523	Replace Financial SQL Server & OS & SQL	Capital Reserve	18,000
		Project Budget	\$18,000
C00524	Replace Financial Terminal Server & OS	Capital Reserve	15,000
		Project Budget	\$15,000
C00525	Replace Security Server & OS	Capital Reserve	10,000
		Project Budget	\$10,000
C00723	Replace Cameras and Misc in Council Chambers	Capital Reserve	10,000
		Project Budget	\$10,000
C00724	Replace Laserfiche Server	Capital Reserve	18,000
		Project Budget	\$18,000
C01702	Replace SAN Corporate Data Storage (Admin)	Capital Reserve	25,000
		Project Budget	\$25,000

Corporate Services

2020	Project Year		
			2020 Subtotal
			\$171,750
2021	Project Year		
C00736	Aerial Ortho Imagery		
		Capital Reserve	15,000
		Project Budget	\$15,000
C00741	Replace Existing Firewall/Router		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00742	Replace Mail Spam Filter Appliance		
		Capital Reserve	5,500
		Project Budget	\$5,500
C00750	2021 Corporate PC/Printer Replacement Program		
		Capital Reserve	48,750
		Project Budget	\$48,750
C00751	2021 Network Equipment Upgrades and Enhancements		
		Capital Reserve	7,000
		Project Budget	\$7,000
		2021 Subtotal	\$83,250
2022	Project Year		
C00735	Replace Engineering Plotter		
		Capital Reserve	20,000
		Project Budget	\$20,000
C00743	2022 Corporate PC/Printer Replacement Program		
		Capital Reserve	48,750
		Project Budget	\$48,750
C00744	2022 Network Equipment Upgrades and Enhancements		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00747	Replace Existing Lotus Notes/Database Server & OS		
		Capital Reserve	18,000
		Project Budget	\$18,000
C00748	Replace Existing Firewall/Router		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00945	New Council Technology Equipment (Tablets)		
		Capital Reserve	10,000
		Project Budget	\$10,000

Corporate Services

2022	Project Year		
C00946	Network Server Uninterrupted Power Supply and Surge Protectors	Capital Reserve	10,000
		Project Budget	\$10,000
C01703	Replace SAN Corporate Data Storage (OPS)	Capital Reserve	25,000
		Project Budget	\$25,000
		2022 Subtotal	\$145,750
2023	Project Year		
C00712	Replace Door Access & Exterior Video Cameras	Capital Reserve	15,000
		Project Budget	\$15,000
C00746	Purchase Aerial Photos from Niagara Region	Capital Reserve	5,000
		Project Budget	\$5,000
C00765	2023 Corporate PC/Printer Replacement Program	Capital Reserve	48,750
		Project Budget	\$48,750
C00766	2023 Network Equipment Upgrades and Enhancements	Capital Reserve	7,000
		Project Budget	\$7,000
C01093	Council Technology and Communications Devices	Capital Reserve	10,000
		Project Budget	\$10,000
C01418	Virtual Server 2 (Veem)	Capital Reserve	30,000
		Project Budget	\$30,000
		2023 Subtotal	\$115,750
2024	Project Year		
C00860	2024 Corporate PC/Printer Replacement Program	Capital Reserve	48,750
		Project Budget	\$48,750
C00861	2024 Network Equipment Upgrades and Enhancements	Capital Reserve	7,000
		Project Budget	\$7,000
C00862	Replace Engineering HP 5550 Printer	Capital Reserve	5,000
		Project Budget	\$5,000

Corporate Services

2024	Project Year		
C00867	Repalce Cameras in Council Chambers	Capital Reserve	7,000
		Project Budget	\$7,000
C00868	Replace Existing Firewall/Router	Capital Reserve	7,000
		Project Budget	\$7,000
C00869	Replace Mail Spam Filter Appliance	Capital Reserve	5,500
		Project Budget	\$5,500
C01704	Virtual Server 1 (AD, Quikr/Budget Reporting, USTI/Bull Server)	Capital Reserve	30,000
		Project Budget	\$30,000
		2024 Subtotal	\$110,250
2025	Project Year		
C00947	2025 Corporate PC Printer Preplacement Program	Capital Reserve	48,750
		Project Budget	\$48,750
C00948	2025 Network Equipment Upgrades and Enhancements	Capital Reserve	7,000
		Project Budget	\$7,000
C00949	Replace Building Scanner Records Management	Building Permit Surplus	15,000
		Project Budget	\$15,000
C00950	Aerial Ortho Imagery	Capital Reserve	15,000
		Project Budget	\$15,000
C00951	Audio Video Rack - Council Chambers	Capital Reserve	7,000
		Project Budget	\$7,000
C00952	Replace Financial System Printer	Capital Reserve	5,000
		Project Budget	\$5,000
C00953	Replace Cameras and Misc in Council Chambers	Capital Reserve	10,000
		Project Budget	\$10,000

Corporate Services

2025	Project Year		
C00954	Replace Financial SQL Server & Operating System & SQL	Capital Reserve	18,000
		Project Budget	\$18,000
C00955	Replace Financial Terminal Server	Capital Reserve	15,000
		Project Budget	\$15,000
C00956	Replace Security Server and Operating System	Capital Reserve	10,000
		Project Budget	\$10,000
C00957	Replace Existing Firewall and Router	Capital Reserve	7,000
		Project Budget	\$7,000
C01415	Laserfiche Replacement	Capital Reserve	18,000
		Project Budget	\$18,000
C01705	Replace SAN (Corporate Data Storage) Admin	Capital Reserve	25,000
		Project Budget	\$25,000
		2025 Subtotal	\$200,750
2026	Project Year		
C01089	2026 Corporate PC Printer Replacement Program	Capital Reserve	48,750
		Project Budget	\$48,750
C01090	2026 Network Equipment Upgrades and Enhancements	Capital Reserve	7,000
		Project Budget	\$7,000
C01091	Replace Engineering Plotter	Capital Reserve	20,000
		Project Budget	\$20,000
C01706	Replace SAN (Ops)	Capital Reserve	25,000
		Project Budget	\$25,000
		2026 Subtotal	\$100,750
2027	Project Year		
C01338	2027 Corporate PC and Printer Replacement Program	Capital Reserve	48,750
		Project Budget	\$48,750

Corporate Services

2027	Project Year		
C01339	Network Equipment Upgrades and Enhancements	Capital Reserve	7,000
		Project Budget	\$7,000
C01340	Network Server UPS Battery Backup and Surge Protection	Capital Reserve	10,000
		Project Budget	\$10,000
C01341	Purchase Aerial Photos from Region/SWOOP	Capital Reserve	5,000
		Project Budget	\$5,000
C01342	Replace Microphones + Audio System in Council Chambers	Capital Reserve	10,000
		Project Budget	\$10,000
C01343	Replace Firewall/Router	Capital Reserve	7,000
		Project Budget	\$7,000
C01344	Replace Lotus Notes Mail / Database Server	Capital Reserve	18,000
		Project Budget	\$18,000
C01707	Replace SAN Corporate Data Storage (Ops)	Capital Reserve	25,000
		Project Budget	\$25,000
C01708	Replace Engineering Plotter	Capital Reserve	20,000
		Project Budget	\$20,000
		2027 Subtotal	\$150,750
2028	Project Year		
C01420	Corporate Printer Replacement Program	Capital Reserve	48,750
		Project Budget	\$48,750
C01421	Network Equipment Upgrades and Enhancements	Capital Reserve	7,000
		Project Budget	\$7,000
C01426	Replace Existing Firewall/Router	Capital Reserve	7,000
		Project Budget	\$7,000

Corporate Services

2028	Project Year		
C01427	Virtual and PDC Server		
		Capital Reserve	28,000
		Project Budget	\$28,000
C01709	Network Server Uninterrupted Power Supply and Surge Protectors		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01710	Council-Elect Technology and Communication Devices		
		Capital Reserve	10,000
		Project Budget	\$10,000
		2028 Subtotal	\$110,750
2029	Project Year		
C01423	Council Chambers Technology Improvements		
		Capital Reserve	7,000
		Project Budget	\$7,000
C01711	Corporate PC Printer Replacement Program		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01712	Network Equipment Upgrades & Enhancements		
		Capital Reserve	7,000
		Project Budget	\$7,000
C01713	Replace Door Access & Exterior Video Cameras		
		Capital Reserve	15,000
		Project Budget	\$15,000
C01714	Replace Microphones and Audio System in Council Chambers		
		Capital Reserve	7,000
		Project Budget	\$7,000
C01715	Virtual Server 1 (AD, Quikr/Budget Reporting, USTI/BULL Server)		
		Capital Reserve	30,000
		Project Budget	\$30,000
C01716	Aerial Ortho Imagery		
		Capital Reserve	15,000
		Project Budget	\$15,000
C01717	Replace Engineering HP 5550 Printer		
		Capital Reserve	5,000
		Project Budget	\$5,000
		2029 Subtotal	\$136,000
		Corporate Services Grand Total	\$1,325,750

Fire & Emergency Services

2020	Project Year		
C00250	2020 Protective Equipment		
		Capital Reserve	40,000
		Project Budget	\$40,000
C00268	Rescue 4 (Heavy Rescue)		
		Capital Reserve	400,000
		Project Budget	\$400,000
C00512	2020 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	20,000
		Project Budget	\$20,000
C00516	HVAC Replacement at Station 4		
		Capital Reserve	20,000
		Project Budget	\$20,000
C00715	Pumper 3 Replacement		
		Capital Reserve	650,000
		Project Budget	\$650,000
C01380	Fire Prevention Vehicle Replacemetn (Car 4)		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01553	Station 2 Capital Repairs		
		Capital Reserve	25,000
		Project Budget	\$25,000
C01670	Ladder Truck (replaces 2005 Truck)		
		Capital Financing - Debt	1,300,000
		Project Budget	\$1,300,000
		2020 Subtotal	\$2,505,000
2021	Project Year		
C00253	2021 Protective Equipment		
		Capital Reserve	35,000
		Project Budget	\$35,000
C00478	2021 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01381	SCBA Compressor and Fill Statiion Replacement		
		Capital Reserve	90,000
		Project Budget	\$90,000

Fire & Emergency Services

2021	Project Year		
C01554	Station 5 Oil Separators		
		Capital Reserve	12,000
		Project Budget	\$12,000
C01555	Master Fire Plan		
		Capital Reserve	35,000
		Project Budget	\$35,000
		2021 Subtotal	\$182,000
2022	Project Year		
C00274	2022 Protective Equipment		
		Capital Reserve	35,000
		Project Budget	\$35,000
C00501	2022 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01382	Staff Vehicle Replacement (Car 2)		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01556	Station 3 Oil Separators		
		Capital Reserve	12,000
		Project Budget	\$12,000
		2022 Subtotal	\$107,000
2023	Project Year		
C00285	2023 Protective Equipment		
		Capital Reserve	35,000
		Project Budget	\$35,000
C00480	2023 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01383	Staff Vehicle Replacement (Car 1)		
		Capital Reserve	50,000
		Project Budget	\$50,000
		2023 Subtotal	\$95,000
2024	Project Year		
C00714	2024 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000

Fire & Emergency Services

2024	Project Year		
C00722	2024 Protective Equipment		
		Capital Reserve	35,000
		Project Budget	\$35,000
C01384	Rescue 3 Replacement		
		Capital Reserve	400,000
		Project Budget	\$400,000
C01557	Staff Vehicle Replacement (Car 2)		
		Capital Reserve	50,000
		Project Budget	\$50,000
		2024 Subtotal	\$495,000
2025	Project Year		
C00963	New Self Contained Breathing Aparatus (SCBA's)		
		Capital Reserve	650,000
		Project Budget	\$650,000
C01140	2025 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01141	2025 Protective Equipment		
		Capital Reserve	35,000
		Project Budget	\$35,000
C01142	HVAC Replacement Station #3		
		Capital Reserve	45,000
		Project Budget	\$45,000
C01558	Pumper 5 Replacement		
		Capital Reserve	650,000
		Project Budget	\$650,000
C01559	Fire Training Vehicle Replacement (Car 3)		
		Capital Reserve	50,000
		Project Budget	\$50,000
		2025 Subtotal	\$1,440,000
2026	Project Year		
C01144	Replace High Angle Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01145	2026 Protective Equipment		
		Capital Reserve	35,000
		Project Budget	\$35,000

Fire & Emergency Services

2026	Project Year		
C01146	Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01560	Fire Prevention Vehicle Replacement (Car 5)		
		Capital Reserve	50,000
		Project Budget	\$50,000
		2026 Subtotal	\$105,000
2027	Project Year		
C01264	2027 Protective Equipment		
		Capital Reserve	35,000
		Project Budget	\$35,000
C01265	Misc. Firefighting Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01561	Pumper 1 Replacement		
		Capital Reserve	650,000
		Project Budget	\$650,000
		2027 Subtotal	\$695,000
2028	Project Year		
C01386	2018 Protective Equipment Replacement		
		Capital Reserve	35,000
		Project Budget	\$35,000
C01387	2028 Miscellaneous Firefighting Equipment Replacement		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01562	Fire Prevention Vehicle Replacement (Car 4)		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01563	Squad 1 Replacement		
		Capital Reserve	100,000
		Project Budget	\$100,000
		2028 Subtotal	\$195,000
2029	Project Year		
C01564	Staff Vehicle Replacement (Car 1)		
		Capital Reserve	50,000
		Project Budget	\$50,000

Fire & Emergency Services

2029	Project Year		
C01565	2029 Miscellaneous Firefighting Equipment Replacement		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01566	2029 Protective Equipment Replacement		
		Capital Reserve	35,000
		Project Budget	\$35,000
		2029 Subtotal	\$95,000
		Fire & Emergency Services Grand Total	\$5,914,000

PW Vehicles/Equipment

2020	Project Year		
C00311	Mini Van Montana (replaces 233)		
		Fleet Replacement	30,000
		Project Budget	\$30,000
C00555	5-Ton Truck Sterling (replaces W239)		
		Fleet Replacement	290,000
		Project Budget	\$290,000
C00556	2020 Miscellaneous Equipment		
		Fleet Replacement	9,000
		Project Budget	\$9,000
C00654	1-Ton Dump Truck replaces W242		
		Fleet Replacement	52,000
		Project Budget	\$52,000
C00694	1/2 Ton Pick-up (replaces W247)		
		Fleet Replacement	35,000
		Project Budget	\$35,000
C01477	All Wheel Drive Pick Up (replaces 234)		
		Fleet Replacement	35,000
		Project Budget	\$35,000
		2020 Subtotal	\$451,000
2021	Project Year		
C00505	Sidewalk Plow (replaces 405)		
		Fleet Replacement	125,000
		Project Budget	\$125,000
C00653	1/2 Ton Pick-up replaces W236		
		Fleet Replacement	35,000
		Project Budget	\$35,000

PW Vehicles/Equipment

2021	Project Year		
C00662	2021 Miscellaneous Equipment	Fleet Replacement	9,000
		Project Budget	\$9,000
C00817	5 Ton Truck International (replaces 238)	Fleet Replacement	300,000
		Project Budget	\$300,000
		2021 Subtotal	\$469,000
2022	Project Year		
C00455	1-Ton 4x4 c/w Plow (replaces W241)	Fleet Replacement	55,000
		Project Budget	\$55,000
C00458	Cube Van (replaces W237)	Fleet Replacement	80,000
		Project Budget	\$80,000
C00459	Mini Ford Pick-up -(replaces 240)	Fleet Replacement	30,000
		Project Budget	\$30,000
C00633	2022 Miscellaneous Equipment	Fleet Replacement	9,000
		Project Budget	\$9,000
C00657	1/2 Ton Pic-up (replaces W245)	Fleet Replacement	35,000
		Project Budget	\$35,000
C01478	Tand Truck International (replaces 239)	Fleet Replacement	215,000
		Project Budget	\$215,000
		2022 Subtotal	\$424,000
2023	Project Year		
C00656	1-Ton Dump Truck (replaces W228)	Fleet Replacement	75,000
		Project Budget	\$75,000
C00689	Trackless c/w Plow	Fleet Replacement	130,000
		Project Budget	\$130,000
C00693	2023 Miscellaneous Equipment	Fleet Replacement	9,000
		Project Budget	\$9,000

PW Vehicles/Equipment

2023		Project Year	
C00784	GMC Crew Cab Pick-up (replaces 223)		
		Fleet Replacement	55,000
		Project Budget	\$55,000
C01479	John Deere Grass Cutter (replaces 418)	Fleet Replacement	90,000
		Project Budget	\$90,000
		2023 Subtotal	\$359,000
2024		Project Year	
C00818	2024 Miscellaneous Equipment		
		Fleet Replacement	9,000
		Project Budget	\$9,000
C01480	5 Ton Truck International (replaces 244)	Fleet Replacement	300,000
		Project Budget	\$300,000
		C01481	Water Super Pick Up Truck (replaces 253)
Project Budget	\$55,000		
2024 Subtotal	\$364,000		
2025		Project Year	
C01152	Wheeled Excavator		
		Fleet Replacement	400,000
		Project Budget	\$400,000
C01153	2025 Miscellaneous Equipment	Fleet Replacement	9,000
		Project Budget	\$9,000
		C01482	5 Ton Dump Truck (replaces 253)
Project Budget	\$300,000		
2025 Subtotal	\$709,000		
2026		Project Year	
C01148	Backhoe (Replaces 2016 Addition)		
		Fleet Replacement	250,000
		Project Budget	\$250,000
C01149	Plow Truck 5 Ton 4 Wheel Drive (Replaces 2016 Addition)	Fleet Replacement	300,000
		Project Budget	\$300,000

PW Vehicles/Equipment

2026		Project Year	
C01151	2026 Miscellaneous Equipment	Fleet Replacement	9,000
		Project Budget	\$9,000
C01483	Survey Vehicle (replaces 227)	Fleet Replacement	45,000
		Project Budget	\$45,000
		2026 Subtotal	\$604,000
2027		Project Year	
C01484	Tandem Dump Truck (replaces 249)	Fleet Replacement	300,000
		Project Budget	\$300,000
C01485	Grader	Fleet Replacement	400,000
		Project Budget	\$400,000
C01486	Miscellaneous Equipment	Fleet Replacement	10,000
		Project Budget	\$10,000
		2027 Subtotal	\$710,000
2028		Project Year	
C01150	Trackless c/w plow (Replaces 2016 Addition)	Fleet Replacement	160,000
		Project Budget	\$160,000
C01487	5 Ton Dump Truck	Fleet Replacement	300,000
		Project Budget	\$300,000
C01488	Miscellaneous Equipment	Fleet Replacement	9,000
		Project Budget	\$9,000
C01489	Mini Van Montana (replaces 233)	Fleet Replacement	55,000
		Project Budget	\$55,000
C01490	Grass Tractor (ftrom 2019 Replacement)	Fleet Replacement	90,000
		Project Budget	\$90,000
		2028 Subtotal	\$614,000

PW Vehicles/Equipment

2029	Project Year		
C01722	Backhoe/Loader		
		Fleet Replacement	275,000
		Project Budget	\$275,000
C01723	Miscellaneous Equipment		
		Fleet Replacement	10,000
		Project Budget	\$10,000
C01724	5 Ton Truck		
		Fleet Replacement	300,000
		Project Budget	\$300,000
C01725	Tractor - Grass Cutter		
		Fleet Replacement	100,000
		Project Budget	\$100,000
		2029 Subtotal	\$685,000
		PW Vehicles/Equipment Grand Total	\$5,389,000

Roads Department

2020	Project Year		
C00350	Four Mile Creek Road - (Hunter to Wall) - Road Resurfacing		
		Capital Reserve	460,000
		Project Budget	\$460,000
C00495	Chataqua Area - Circle Street - Road Resurfacing		
		Capital Reserve	470,000
		Project Budget	\$470,000
C00546	Line 1 Road - Concession 6 - Four Mile Creek - Road Construction		
		DC: Roads, Sidewalks & Lights	533,200
		Federal Gas Tax	181,217
		Capital Reserve	45,583
		OCIF	100,000
		Project Budget	\$860,000
C00550	Guard Rail Installation TBD		
		Capital Reserve	60,000
		Project Budget	\$60,000
C00551	Concession 6 Road - Line1 to Line 2 - Engineering		
		DC: Roads, Sidewalks & Lights	49,375
		Capital Reserve	13,125
		Project Budget	\$62,500

Roads Department

2020	Project Year		
C00626	Sidewalk Installation - Mississauga Street - Johnson - Gage	Capital Reserve	45,000
		Project Budget	\$45,000
C00703	Road Resurfacing - Concession 6 - York Road to Niagara Falls Border	OCIF	265,413
		Capital Reserve	34,587
		Project Budget	\$300,000
C00710	Engineering Work for Dorchester and Gage - Culvert Improvements	Capital Reserve	30,000
		Project Budget	\$30,000
C01088	Sidewalk Installation - Concession 6 Road - Niagara Stone Road to North	Capital Reserve	30,000
		Project Budget	\$30,000
C01092	Sidewalk Installation - Lorraine Street - FMCR to East	Capital Reserve	14,000
		Project Budget	\$14,000
C01120	Sidewalk Installation: Four Mile Creek Road - North of York to Cannery Subdivision	Capital Reserve	60,000
		Project Budget	\$60,000
C01456	Engineering - Four Mile Creek Road - Wall to Lakeshore	Capital Reserve	25,000
		Project Budget	\$25,000
C01457	Crack Sealing	Capital Reserve	50,000
		Project Budget	\$50,000
C01521	Gate St- Anne to John	Capital Reserve	175,000
		Project Budget	\$175,000
C01628	Concession 6 Rd - Queensont to Line 8 to Line 7	Federal Gas Tax	350,000
		Capital Reserve	50,000
		Project Budget	\$400,000
C01629	York Rd Sidewalk - FMCR to Conc 3 (Phase 2)	Capital Reserve	100,000
		Project Budget	\$100,000

Roads Department

2020	Project Year		
C01673	King St - John to Anne to Paffard	Capital Reserve	60,000
		Project Budget	\$60,000
C01674	Line 3 Rd - Conc 6 to FMCR Eng	Capital Reserve	30,000
		Project Budget	\$30,000
C01675	Line 3 Rd - FMCR to Conc 4 Eng	Capital Reserve	20,000
		Project Budget	\$20,000
		2020 Subtotal	\$3,251,500
2021	Project Year		
C00356	Four Mile Creek Road - (Wall to Lakeshore) - Road Resurfacing	Capital Reserve	10,000
		OCIF	450,000
		Project Budget	\$460,000
C00360	Engineering Paxton Lane - York to New Development	Capital Reserve	8,750
		DC: Roads, Sidewalks & Lights	8,750
		Project Budget	\$17,500
C00492	Line 4 Road - Bridge #2115 0.13km West of Concession 6 - Rip Rap & Guide Rails	Capital Reserve	60,000
		Project Budget	\$60,000
C00543	Line 4 Road - Bridge #2112 (0.43 East of Con. 3 Road) Bridge Improvements	Capital Reserve	20,000
		Project Budget	\$20,000
C00548	Chautauqua Area - Road Resurfacing	OCIF	215,413
		Capital Reserve	224,587
		Project Budget	\$440,000
C00552	Engineering for Green Street - Flynn to Niagara	DC: Roads, Sidewalks & Lights	17,100
		Capital Reserve	12,900
		Project Budget	\$30,000
C00658	Sidewalk Installation - Mississauga Street - Gage to Centre	Capital Reserve	45,000
		Project Budget	\$45,000

Roads Department

2021	Project Year		
C00711	Dorchester@Gage Culv. Replacement (One Mile Creek Watershed Plan)	Capital Reserve	300,000
		Project Budget	\$300,000
C00726	Concession 6 Road - Line 1 to 2 - Road Construction	Capital Reserve	227,136
		DC: Roads, Sidewalks & Lights	987,500
		Federal Gas Tax	35,364
		Project Budget	\$1,250,000
C00729	Johnson Street - Dorchester to Gate - Road Resurfacing	Capital Reserve	120,000
		Project Budget	\$120,000
C00730	Simcoe Street - John to Anne - Road Resurfacing	Capital Reserve	25,000
		Project Budget	\$25,000
C00731	Gate Street - Mary to William - Road Resurfacing	Capital Reserve	25,000
		Project Budget	\$25,000
C00732	Townline Road - Line 1 to Lakeshore Road	DC: Roads, Sidewalks & Lights	45,000
		Capital Reserve	15,000
		Federal Gas Tax	120,000
		Project Budget	\$180,000
C00733	Guard Rail Installation TBD	Capital Reserve	60,000
		Project Budget	\$60,000
C01095	Line 2 Road - Concession 6 to Niagara Stone Road	Capital Reserve	110,000
		Project Budget	\$110,000
C01096	Sidewalk Installation - Queenston Street - Niagara River Parkway to N.S. Bridge	Capital Reserve	23,000
		Project Budget	\$23,000
C01325	Radar Speed Board (Replacement)	Capital Reserve	6,000
		Project Budget	\$6,000
C01458	Crack Sealing	Capital Reserve	50,000
		Project Budget	\$50,000

Roads Department

2021	Project Year		
C01533	Line 3 Road Resurfacing - Concession 6 to Four Mile Creek Road	Capital Reserve	100,000
		OCIF	600,000
		Project Budget	\$700,000
C01534	Line 3 Road Resurfacing - Four Mile Creek Road to Concession 4	Capital Reserve	300,000
		Project Budget	\$300,000
C01630	Concession 6 Rd - Line 7 to Line 6 to Line 5	Federal Gas Tax	400,000
		Capital Reserve	20,000
		Project Budget	\$420,000
		2021 Subtotal	\$4,641,500
2022	Project Year		
C00399	Paxton Lane - York to New Development - Road Construction	Federal Gas Tax	150,000
		Capital Reserve	25,000
		DC: Roads, Sidewalks & Lights	175,000
		Project Budget	\$350,000
C00661	Sidewalk Installation - Taylor Road - Glendale to South	Capital Reserve	51,000
		Project Budget	\$51,000
C00721	Concession 6 Road - 0.23 South of Line 2 - Culvert Improvements	Capital Reserve	40,000
		Project Budget	\$40,000
C00727	Green Street - Flynn to Niagara - Road Construction	Federal Gas Tax	175,000
		DC: Roads, Sidewalks & Lights	285,000
		Capital Reserve	40,000
		Project Budget	\$500,000
C00756	Niven Road - Lakeshore Road to Village Road Road Resurfacing	Capital Reserve	90,000
		Federal Gas Tax	100,000
		Project Budget	\$190,000
C00757	Wellington Street - Picton to Castlereagh Road Resurfacing	Capital Reserve	70,000
		Project Budget	\$70,000

Roads Department

2022	Project Year		
C00758	Guard Rail Installation TBD	Capital Reserve	60,000
		Project Budget	\$60,000
C00761	Engineering - Flynn Street - Rye to Charlotte	Capital Reserve	28,400
		DC: Roads, Sidewalks & Lights	11,600
		Project Budget	\$40,000
C01098	Line 1 Road - Concession 7 to Townline (Grantham) Road Resurfacing	DC: Roads, Sidewalks & Lights	108,800
		Capital Reserve	61,200
		Project Budget	\$170,000
C01099	Ball Street - Ricardo to Delatre to Lockhart R/A Road Resurfacing	Capital Reserve	50,000
		Project Budget	\$50,000
C01101	Mississauga Street - Queen to Johnson to Gage to Centre to Wm. to Mary Road Resurfacing	OCIF	200,000
		Capital Reserve	50,000
		Project Budget	\$250,000
C01102	Gate Street - Anne to John to Mary Road Resurfacing	Capital Reserve	30,000
		Project Budget	\$30,000
C01103	Warner Road - Tanbark to Concession 5 to QEW Road Resurfacing (Cold Mix)	Capital Reserve	400,000
		Project Budget	\$400,000
C01104	Sidewalk Installlation - Nassau Street - Queen to Johnson	Capital Reserve	20,000
		Project Budget	\$20,000
C01122	Niagara Boulevard Study-Design (@ One mile Creek - Watershed Plan)	Capital Reserve	30,000
		Project Budget	\$30,000
C01459	Crack Sealing	Capital Reserve	50,000
		Project Budget	\$50,000

Roads Department

2022	Project Year		
C01631	Concession 6 Rd - Line 2 to Niagara Stone Rd	Capital Reserve	4,636
		DC: Roads, Sidewalks & Lights	615,000
		Federal Gas Tax	130,364
		Project Budget	<u>\$750,000</u>
C01632	Line 1 Rd - Conc 6 to Homestead	OCIF	265,413
		DC: Roads, Sidewalks & Lights	558,000
		Capital Reserve	76,587
		Project Budget	<u>\$900,000</u>
C01633	Concession 6 Rd - Line 5 to Line 4 to Line 3	Capital Reserve	70,000
		OCIF	350,000
		Project Budget	<u>\$420,000</u>
C01634	Concession 6 Rd - Niagara Stone Rd to Line 2	Capital Reserve	40,000
		Project Budget	<u>\$40,000</u>
C01676	Highlander St - Queenston to Princess Eng	Capital Reserve	25,000
		Project Budget	<u>\$25,000</u>
C01677	Princess St - Dumfries to Partition Eng	Capital Reserve	25,000
		Project Budget	<u>\$25,000</u>
C01678	Dumfries St - Queenston to Princess Eng	Capital Reserve	25,000
		Project Budget	<u>\$25,000</u>
C01679	Princess St - Dumfries to Partition Eng	Capital Reserve	25,000
		Project Budget	<u>\$25,000</u>
		2022 Subtotal	<u>\$4,511,000</u>
2023	Project Year		
C00688	Road Resurfacing - Line 8 - Niagara Parkway to Concession 1	Capital Reserve	150,000
		Project Budget	<u>\$150,000</u>
C00728	Road Resurfacing - King Street - (Queen to Johnson)	Capital Reserve	60,000
		Project Budget	<u>\$60,000</u>

Roads Department

2023	Project Year		
C00734	Sidewalk Installation - Mississauga St - Centre to Mary	Capital Reserve	45,000
		Project Budget	\$45,000
C00753	Niagara Blvd. - Culvert Improvements	Capital Reserve	50,000
		OCIF	250,000
		Project Budget	\$300,000
C00760	Concession Road 1 - Line 9 to Line 8 Road Resurfacing	Capital Reserve	10,490
		Federal Gas Tax	129,510
		Project Budget	\$140,000
C00762	Weatherstone Court - Charlotte to End Road Resurfacing	Capital Reserve	40,000
		Project Budget	\$40,000
C00763	Guard Rail Installation TBD	Capital Reserve	60,000
		Project Budget	\$60,000
C00783	Engineering for Wellington St. - Picton to Byron	Capital Reserve	15,000
		Project Budget	\$15,000
C00871	Road Construction - Flynn Street - Rye to Charlotte	DC: Roads, Sidewalks & Lights	116,000
		Capital Reserve	83,587
		OCIF	200,413
		Project Budget	\$400,000
C01105	Warner Road - Concession 6 to Dead End East (Coldmix)	Capital Reserve	240,000
		Project Budget	\$240,000
C01106	Nassau Street - William to North and South	Capital Reserve	31,000
		Project Budget	\$31,000
C01460	Crack Sealing	Capital Reserve	50,000
		Project Budget	\$50,000

Roads Department

2023	Project Year		
C01680	Highlander St - Queenston to Princess	Capital Reserve	25,000
		Federal Gas Tax	125,000
		Project Budget	<u>\$150,000</u>
C01681	Princess St - Highlander to Dumfries	Capital Reserve	25,000
		Federal Gas Tax	125,000
		Project Budget	<u>\$150,000</u>
C01682	Dumfries St - Queenston to Princess	Capital Reserve	50,000
		Federal Gas Tax	100,000
		Project Budget	<u>\$150,000</u>
C01683	Princess St - Dumfries to Partition	Capital Reserve	50,000
		Federal Gas Tax	100,000
		Project Budget	<u>\$150,000</u>
C01684	Partition St - Queenston to Princess Eng	Capital Reserve	20,000
		Project Budget	<u>\$20,000</u>
C01685	Front St South - Partition to Kent Eng	Capital Reserve	20,000
		Project Budget	<u>\$20,000</u>
		2023 Subtotal	<u>\$2,171,000</u>
2024	Project Year		
C00500	Engineering for Partition and Kent Streets - Niagara Parkway to Queenston	Capital Reserve	40,000
		Project Budget	<u>\$40,000</u>
C00659	Engineering for Firelane 11A - Bridge No. 4 Replacement	Capital Reserve	50,000
		Project Budget	<u>\$50,000</u>
C00759	Line 7 Road - 0.78 km East of Four Mile Creek - Culvert Improvements	Capital Reserve	132,000
		Project Budget	<u>\$132,000</u>
C00873	Road Construction - Wellington St - (Picton to Byron)	Federal Gas Tax	150,000
		Project Budget	<u>\$150,000</u>

Roads Department

2024	Project Year		
C00875	Guard Rail Installation TBD	Capital Reserve	60,000
		Project Budget	\$60,000
C00876	Sidewalk Installation - Willaim St - Nassau to Circle	Capital Reserve	37,000
		Project Budget	\$37,000
C00877	Road Resurfacing - Henegan and Walker Road	Capital Reserve	160,000
		Project Budget	\$160,000
C00878	Road Resurfacing - Line 8 Road - Concession 2 to Four Mile Creek Road	Capital Reserve	50,000
		Federal Gas Tax	200,000
		Project Budget	\$250,000
C00879	Road Resurfacing - Line 8 Road - Concession 1 to Concession 2	Capital Reserve	41,000
		Federal Gas Tax	129,000
		Project Budget	\$170,000
C00880	Road Resurfacing - Newark - Johnson to Queen	Capital Reserve	25,000
		Project Budget	\$25,000
C00881	Road Resurfacing - Glendale Ave. East - Glendale to Dead End	Capital Reserve	75,000
		Project Budget	\$75,000
C00882	Engineering for Walnut Street - Queenston Street to Princess Street	Capital Reserve	15,000
		Project Budget	\$15,000
C00883	Engineering for Princess Street - Maple North to Dead End	Capital Reserve	25,000
		Project Budget	\$25,000
C00884	Engineering for Gage Street - Mississagua to Dorchester	Capital Reserve	40,000
		Project Budget	\$40,000
C01107	Townline (Grantham) Road - Line 1 to Line 2 to Scott	Capital Reserve	24,587
		OCIF	200,413
		Project Budget	\$225,000

Roads Department

2024	Project Year		
C01109	Centre Street - Gate to Victoria to Regent Road Resurfacing	Capital Reserve	80,000
		Project Budget	\$80,000
C01110	Warner Road - Concession 6 to QEW to Dead End North Road Resurfacing (Cold Mix)	Capital Reserve	350,000
		Project Budget	\$350,000
C01111	Sidewalk Installation - Gage Street - King to Regent	Capital Reserve	20,000
		Project Budget	\$20,000
C01326	Traffic Count Station	Capital Reserve	7,500
		Project Budget	\$7,500
C01463	Crack Sealing	Capital Reserve	50,000
		Project Budget	\$50,000
C01686	Partition St - Queenston to Princess	OCIF	200,000
		Capital Reserve	50,000
		Project Budget	\$250,000
C01687	Front St South - Partition to Kent	Capital Reserve	50,000
		OCIF	200,000
		Project Budget	\$250,000
		2024 Subtotal	\$2,461,500
2025	Project Year		
C00547	Partition and Kent Streets - Niagara Parkway to Queenston - Road Construction	Capital Reserve	500,000
		Project Budget	\$500,000
C00660	Culvert Improvement for Firelane 11A Bridge No. 4	Capital Reserve	460,000
		Project Budget	\$460,000
C00764	Engineering for Clarence Street - Queenston Street to Niagara River Parkway	Capital Reserve	40,000
		Project Budget	\$40,000
C01112	Walnut Street - Queenston to Princess Street Road Construction	Capital Reserve	100,000
		Project Budget	\$100,000

Roads Department

2025	Project Year		
C01113	Princess Street - Maple to Walnut to North to Dead End Road Construction		
		OCIF	100,000
		Capital Reserve	50,000
		Project Budget	\$150,000
C01114	Gage Street - Simcoe to Mississauga to Butler to Dorchester Road Construction		
		Capital Reserve	80,000
		Federal Gas Tax	300,000
		Project Budget	\$380,000
C01116	Townline (Grantham) Road - Scott to Line 3 to Carlton		
		OCIF	200,000
		Capital Reserve	20,000
		Project Budget	\$220,000
C01117	Mary Street - Mississauga to Simcoe to Gate to Victoria to Regent to King Resurfacing		
		Capital Reserve	20,000
		OCIF	180,000
		Project Budget	\$200,000
C01118	Queen's Parade - Wellington to John East Road Resurfacing		
		Capital Reserve	80,490
		Federal Gas Tax	279,510
		Project Budget	\$360,000
C01119	Eastchester Avenue - Stewart to Niagara Stone Road Resurfacing (Cold Mix)		
		Capital Reserve	100,000
		Project Budget	\$100,000
C01121	Engineering Work for Regent Street - Centre to William to Mary to John to Anne (Developer Cost Share)		
		Capital Reserve	30,000
		Project Budget	\$30,000
C01125	Guard Rail Installation - TBD		
		Capital Reserve	60,000
		Project Budget	\$60,000
C01327	Traffic Count Station		
		Capital Reserve	7,500
		Project Budget	\$7,500
C01464	Crack Sealing		
		Capital Reserve	50,000
		Project Budget	\$50,000

Roads Department

2025	Project Year		
C01523	Anne St- Gate to Simcoe to Missiisauga	DC: Roads, Sidewalks & Lights	11,700
		Capital Reserve	18,300
		Project Budget	<u>\$30,000</u>
C01529	Cross Street Road Construction - Stewart to East	Capital Reserve	75,000
		Project Budget	<u>\$75,000</u>
C01688	Front St - Kent to Clarence to York Eng	Capital Reserve	25,000
		Project Budget	<u>\$25,000</u>
		2025 Subtotal	<u>\$2,787,500</u>
2026	Project Year		
C00452	Engineering Work for Queenston Road - Airport to Niagara Stone Road	Capital Reserve	40,000
		DC: Roads, Sidewalks & Lights	20,000
		Project Budget	<u>\$60,000</u>
C00755	Clarence Street - Queenston Street to Niagara River Parkway Road Construction	Capital Reserve	300,000
		Project Budget	<u>\$300,000</u>
C01212	Regent Street Construction - William to Mary to John to Anne	Capital Reserve	20,490
		Federal Gas Tax	579,510
		Project Budget	<u>\$600,000</u>
C01213	Townline (Grantham) Road - Lakeshore to North End	Capital Reserve	190,000
		Project Budget	<u>\$190,000</u>
C01214	McNab Road - Lakeshore to North End	Federal Gas Tax	450,000
		Capital Reserve	55,000
		Project Budget	<u>\$505,000</u>
C01215	Engineering - King Street - Mary to William to Centre to Gage to Johnson	Capital Reserve	80,000
		Project Budget	<u>\$80,000</u>
C01328	Radar Speed Board (Replacement)	Capital Reserve	7,500
		Project Budget	<u>\$7,500</u>

Roads Department

2026	Project Year		
C01465	Sidewalk Installation - Wellington Street - Byron to Queen's Parade	Capital Reserve	20,000
		Project Budget	\$20,000
C01466	Crack Sealing	Capital Reserve	50,000
		Project Budget	\$50,000
C01522	Anne St- Regent to Victoria (0.5) to Gate	DC: Roads, Sidewalks & Lights	117,000
		Capital Reserve	183,000
		Project Budget	\$300,000
C01527	Anne Street Road Construction - Gate to Simcoe to Mississagua	DC: Roads, Sidewalks & Lights	140,400
		Capital Reserve	219,600
		Project Budget	\$360,000
C01635	Line 1 Rd - Culvert #18 Eng	Capital Reserve	105,000
		Project Budget	\$105,000
C01689	Front St - Kent to Clarence to York	Capital Reserve	150,000
		Project Budget	\$150,000
		2026 Subtotal	\$2,727,500
2027	Project Year		
C00493	Queenston Road - Airport to Niagara Stone Road - Road Construction	Capital Reserve	975,550
		DC: Roads, Sidewalks & Lights	224,450
		Project Budget	\$1,200,000
C00720	Line 1 Road - 0.01 East of Townline Road - Culvert Improvements	OCIF	500,000
		Capital Reserve	200,000
		Project Budget	\$700,000
C01329	Radar Speed Board (Replacement)	Capital Reserve	6,000
		Project Budget	\$6,000
C01467	Road Resurfacing - Irvine Road - Lakeshore to North End	OCIF	315,413
		Capital Reserve	114,587
		Project Budget	\$430,000

Roads Department

2027	Project Year		
C01468	Crack Sealing	Capital Reserve	50,000
		Project Budget	\$50,000
C01530	King Street Road Construction	Capital Reserve	220,490
		Federal Gas Tax	579,510
		Project Budget	\$800,000
C01636	Butler St - Mary to William Eng	Capital Reserve	20,000
		Project Budget	\$20,000
C01637	Butler St - Queen to Johnson to Dead End	Capital Reserve	20,000
		Project Budget	\$20,000
C01690	York St - Front to Niagara River Parkway Eng	Capital Reserve	20,000
		Project Budget	\$20,000
		2027 Subtotal	\$3,246,000
2028	Project Year		
C01469	Crack Sealing	Capital Reserve	50,000
		Project Budget	\$50,000
C01531	Butler Street Road Construction - Mary to William	Capital Reserve	50,000
		Project Budget	\$50,000
C01532	Butler Street Road Construction - Queen to Johnson to Dead End	Capital Reserve	80,490
		Federal Gas Tax	179,510
		Project Budget	\$260,000
C01691	York St - Front to Niagara River Parkway	Capital Reserve	50,000
		OCIF	250,000
		Project Budget	\$300,000
		2028 Subtotal	\$660,000
2029	Project Year		
C01655	Crack Sealing	Capital Reserve	50,000
		Project Budget	\$50,000

Roads Department

2029	Project Year		
		2029 Subtotal	\$50,000
		Roads Department Grand Total	\$26,507,500

Parking Operations

2020	Project Year		
C00474	Parking Vehicle Replacement		
		Parking Revenue	35,000
		Project Budget	\$35,000
C00526	Coin Sorter		
		Parking Revenue	10,000
		Project Budget	\$10,000
C00527	Nelson Street Lot Resurfacing		
		Parking Revenue	60,000
		Project Budget	\$60,000
C01654	Single Space Meters		
		Parking Revenue	30,000
		Project Budget	\$30,000
		2020 Subtotal	\$135,000

2024	Project Year		
C00540	Handheld Ticketers (4 Units)		
		Parking Revenue	35,000
		Project Budget	\$35,000
C00853	Regent Street Lot Resurfacing		
		Parking Revenue	15,000
		Project Budget	\$15,000
		2024 Subtotal	\$50,000

2026	Project Year		
C00224	Pay & Display Machine Replacements		
		Parking Revenue	650,000
		Project Budget	\$650,000
		2026 Subtotal	\$650,000
		Parking Operations Grand Total	\$835,000

Transit

2020	Project Year		
C01244	Electronic Fare Boxes		
		Capital Reserve	10,000
		Project Budget	\$10,000

2020	Project Year		
C01245	Benches, Shelters, Garbage Cans		
		Capital Reserve	15,000
		Project Budget	\$15,000
		2020 Subtotal	\$25,000
2021	Project Year		
C01246	AODA Compliant Pads at Bus Stops Ph. 6 (Pending)		
		Ontario Disabilities Act	5,000
		Project Budget	\$5,000
C01247	Benches, Shelters, Garbage Cans, Signs		
		Capital Reserve	15,000
		Project Budget	\$15,000
		2021 Subtotal	\$20,000
2022	Project Year		
C01248	Benches, Shelters, Garbage Cans, Signs		
		Capital Reserve	15,000
		Project Budget	\$15,000
		2022 Subtotal	\$15,000
2023	Project Year		
C01133	Electronic Annunciator Boards		
		Ontario Disabilities Act	15,000
		Project Budget	\$15,000
C01134	Replacement Bike Racks		
		Capital Reserve	5,000
		Project Budget	\$5,000
C01249	Benches, Shelters, Garbage Cans		
		Capital Reserve	15,000
		Project Budget	\$15,000
C01250	AODA Compliant Pads at Bus Stops		
		Ontario Disabilities Act	5,000
		Project Budget	\$5,000
		2023 Subtotal	\$40,000
2024	Project Year		
C01251	POS System for Fare Cards (3 locations)		
		Capital Reserve	12,000
		Project Budget	\$12,000

Transit

2024	Project Year		
C01252	Benches, Shelters, Garbage Cans		
		Capital Reserve	15,000
		Project Budget	\$15,000
		2024 Subtotal	\$27,000
2025	Project Year		
C01253	Electronic Fare Boxes		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01254	Benches, Shelters, Garbage Cans		
		Capital Reserve	15,000
		Project Budget	\$15,000
C01255	AODA Compliant Pads at Bus Stops		
		Ontario Disabilities Act	5,000
		Project Budget	\$5,000
		2025 Subtotal	\$30,000
2026	Project Year		
C01256	Benches, Shelters, Garbage Cans		
		Capital Reserve	15,000
		Project Budget	\$15,000
		2026 Subtotal	\$15,000
2027	Project Year		
C01257	Annunciator Boards		
		Ontario Disabilities Act	15,000
		Project Budget	\$15,000
C01258	AODA Compliant Pads at Bus Stops		
		Ontario Disabilities Act	5,000
		Project Budget	\$5,000
C01259	Benches, Shelters, Garbage Cans		
		Capital Reserve	15,000
		Project Budget	\$15,000
		2027 Subtotal	\$35,000
		Transit Grand Total	\$207,000

Building Services

2022	Project Year		
C00467	Building Services Vehicle		
		Building Services Equipment	35,000
		Project Budget	\$35,000
		2022 Subtotal	\$35,000
2023	Project Year		
C00471	Building Services Vehicle		
		Building Services Equipment	35,000
		Project Budget	\$35,000
		2023 Subtotal	\$35,000
2027	Project Year		
C01374	Building Services Vehicle		
		Building Services Equipment	40,000
		Project Budget	\$40,000
		2027 Subtotal	\$40,000
Building Services Grand Total			\$110,000

By-Law Enforcement

2021	Project Year		
C00497	By-Law Enforcement Vehicle		
		By-Law Vehicle & Equipment	35,000
		Project Budget	\$35,000
		2021 Subtotal	\$35,000
2028	Project Year		
C01375	By-Law Enforcement Vehicle		
		By-Law Vehicle & Equipment	40,000
		Project Budget	\$40,000
		2028 Subtotal	\$40,000
By-Law Enforcement Grand Total			\$75,000

Library

2020	Project Year		
C00137	Public Computer Upgrade		
		Library Computer	15,000
		Project Budget	\$15,000
C00679	2020 Library Collection Development		
		DC: Library Facilities & Materials	36,000
		Library Development	4,000
		Project Budget	\$40,000

Library

2020		Project Year	
C01569	Cell Phones	Library Computer	1,500
		Project Budget	\$1,500
C01570	Mobile Library	Library Development	4,000
		DC: Library Facilities & Materials	36,000
		Project Budget	\$40,000
		2020 Subtotal	\$96,500
2021		Project Year	
C00127	2021 Library Furniture Replacement	Library Development	5,000
		Project Budget	\$5,000
C00167	Staff Computer Upgrade	Library Computer	15,000
		Project Budget	\$15,000
C00557	Router & Switch Replacement	Library Computer	6,000
		Project Budget	\$6,000
C00681	2021 Library Collection Development	Library Development	4,000
		DC: Library Facilities & Materials	36,000
		Project Budget	\$40,000
C01429	Makery Equipment	Library Development	5,000
		Project Budget	\$5,000
C01430	St. Davids Self Service Upgrade	DC: Library Facilities & Materials	31,500
		Library Computer	3,500
		Project Budget	\$35,000
		2021 Subtotal	\$106,000
2022		Project Year	
C00106	2022 Library Collection Development	DC: Library Facilities & Materials	36,000
		Library Development	4,000
		Project Budget	\$40,000

Library

2022	Project Year		
C01044	Public Laptops		
		Library Computer	7,000
		Project Budget	\$7,000
C01571	Selfcheck 2		
		Library Computer	5,000
		Project Budget	\$5,000
C01572	Microform Reader/Scanner		
		Library Computer	10,000
		Project Budget	\$10,000
C01573	Cell Phones		
		Library Computer	1,500
		Project Budget	\$1,500
C01574	Intelligent Shelving		
		Library Development	2,500
		DC: Library Facilities & Materials	22,500
		Project Budget	\$25,000
		2022 Subtotal	\$88,500
2023	Project Year		
C00107	2023 Library Collection Development		
		Library Development	3,900
		DC: Library Facilities & Materials	35,100
		Project Budget	\$39,000
C00128	2023 Furniture Replacement		
		Library Development	5,000
		Project Budget	\$5,000
C01076	Router & Switch Replacement		
		Library Computer	6,000
		Project Budget	\$6,000
C01431	Makery Equipment		
		Library Development	5,000
		Project Budget	\$5,000
C01432	Selfcheck		
		DC: Library Facilities & Materials	7,200
		Library Computer	800
		Project Budget	\$8,000
		2023 Subtotal	\$63,000

Library

2024	Project Year		
C00787	2024 Library Collection Development		
		DC: Library Facilities & Materials	34,200
		Library Development	3,800
		Project Budget	<u>\$38,000</u>
C01576	Cell Phones		
		Library Computer	1,500
		Project Budget	<u>\$1,500</u>
		2024 Subtotal	<u>\$39,500</u>
2025	Project Year		
C00150	Public Computer Upgrade		
		Library Computer	13,000
		Project Budget	<u>\$13,000</u>
C00162	Carpet Replacement		
		Library Development	60,000
		Project Budget	<u>\$60,000</u>
C00559	2025 Furniture Replacement		
		Library Development	5,000
		Project Budget	<u>\$5,000</u>
C00788	2025 Library Collection Development		
		DC: Library Facilities & Materials	33,300
		Library Development	3,700
		Project Budget	<u>\$37,000</u>
C01077	Public Laptops		
		Library Computer	7,000
		Project Budget	<u>\$7,000</u>
C01434	St. Virgil Self Service Upgrade		
		Library Computer	3,500
		DC: Library Facilities & Materials	31,500
		Project Budget	<u>\$35,000</u>
C01435	Makery Equipment		
		Library Development	5,000
		Project Budget	<u>\$5,000</u>
C01437	Staff Computer Upgrade		
		Library Computer	15,000
		Project Budget	<u>\$15,000</u>
		2025 Subtotal	<u>\$177,000</u>

Library

2026	Project Year		
C01079	2026 Collection Development	Library Development	3,600
		DC: Library Facilities & Materials	32,400
		Project Budget	<u>\$36,000</u>
C01438	Router and Switch	Library Computer	6,000
		Project Budget	<u>\$6,000</u>
C01577	Cell Phones	Library Computer	5,000
		Project Budget	<u>\$5,000</u>
		2026 Subtotal	<u>\$47,000</u>
2027	Project Year		
C01439	Collection Development	DC: Library Facilities & Materials	31,500
		Library Development	3,500
		Project Budget	<u>\$35,000</u>
C01440	Makery Equipment	Library Development	5,000
		Project Budget	<u>\$5,000</u>
C01441	Furniture	Library Development	5,000
		Project Budget	<u>\$5,000</u>
C01578	Selfcheck 2	Library Computer	10,000
		Project Budget	<u>\$10,000</u>
		2027 Subtotal	<u>\$55,000</u>
2028	Project Year		
C01442	Collection Development	DC: Library Facilities & Materials	31,500
		Library Development	3,500
		Project Budget	<u>\$35,000</u>
C01444	Public Laptops	Library Computer	7,000
		Project Budget	<u>\$7,000</u>
C01579	Cell Phones	Library Computer	1,500
		Project Budget	<u>\$1,500</u>

Library

2028	Project Year		
			2028 Subtotal
			\$43,500
2029	Project Year		
C01580	Collection Development		
		DC: Library Facilities & Materials	31,500
		Library Development	3,500
			<hr/>
		Project Budget	\$35,000
C01581	Staff Computers		
		Library Computer	15,000
			<hr/>
		Project Budget	\$15,000
C01582	Makery Equipment		
		Library Development	5,000
			<hr/>
		Project Budget	\$5,000
C01583	Furniture		
		Library Development	5,000
			<hr/>
		Project Budget	\$5,000
C01585	Routers & Switches		
		Library Computer	6,000
			<hr/>
		Project Budget	\$6,000
			<hr/>
		2029 Subtotal	\$66,000
			<hr/>
		Library Grand Total	\$782,000

Parks, Recreation & Facilities

2020	Project Year		
C00384	Community Centre Scrubber Replacement		
		Capital Reserve	12,000
			<hr/>
		Project Budget	\$12,000
C00997	Memoral Park Soccer Field Light Replacement		
		Park Dedication	90,000
			<hr/>
		Project Budget	\$90,000
C00998	Simcoe Park Raised Flower Beds Phase 1		
		Park Dedication	46,000
			<hr/>
		Project Budget	\$46,000
C01001	Niagara Pool Filter Replacement		
		Park Dedication	20,000
			<hr/>
		Project Budget	\$20,000
C01003	Virgil Sportspark Soccer Field/Parking Lot Lights		
		Park Dedication	60,000
			<hr/>
		Project Budget	\$60,000

Parks, Recreation & Facilities

2020	Project Year		
C01005	Market Street Washrooms Roof Replacement	Capital Reserve	20,000
		Project Budget	\$20,000
C01006	Simcoe Park Pavers	Capital Reserve	130,000
		Project Budget	\$130,000
C01022	Meridian Credit Union Arena Light Replacement	Capital Reserve	25,000
		Project Budget	\$25,000
C01187	Queenston Library - Paint Interior and Refinish Floor	Capital Reserve	20,000
		Project Budget	\$20,000
C01190	Memorial Tennis Court Expansion	DC: Parkland & Recreation	85,000
		Donations	40,000
		Project Budget	\$125,000
C01228	St. David's Pool Construction	Donations	833,340
		Grants & Other	1,666,660
		Project Budget	\$2,500,000
C01298	Pumphouse Front Door Replacement	Capital Reserve	12,000
		Project Budget	\$12,000
C01308	Community Centre Table Replacement	Capital Reserve	15,000
		Project Budget	\$15,000
C01394	Parking Lot- Rye Heritage Park	DC: Parkland & Recreation	40,000
		Project Budget	\$40,000
C01590	Community Centre - Parking Extension	Capital Reserve	100,000
		Project Budget	\$100,000
C01600	Courthouse Elevator Cab Refurbishment	Capital Reserve	15,000
		Project Budget	\$15,000

Parks, Recreation & Facilities

2020	Project Year		
C01604	Simcoe Park Raised Flower Beds Phase 2	Park Dedication	43,000
		Project Budget	\$43,000
C01605	Pumphouse - Paint Exterior, Windows, Soffits	Capital Reserve	20,000
		Project Budget	\$20,000
C01606	Centennial Arena - Table & Chair Replacement	Capital Reserve	10,000
		Project Budget	\$10,000
C01607	Niagara Lakeshore Cemetery - shop addition	Capital Reserve	80,000
		Project Budget	\$80,000
		2020 Subtotal	\$3,383,000
2021	Project Year		
C00987	Centennial Arena Rubber Floor Replacement	Capital Reserve	30,000
		Project Budget	\$30,000
C01007	Community Centre Lawn Bowling Carpet Replacement	Capital Reserve	125,000
		Project Budget	\$125,000
C01008	Court House Window Repairs Phase 2	Capital Reserve	35,000
		Project Budget	\$35,000
C01009	Court House Door Hardware Replacement	Capital Reserve	30,000
		Project Budget	\$30,000
C01011	Market Street Washroom HVAC Replacement	Capital Reserve	15,000
		Project Budget	\$15,000
C01012	Market Street Washroom Renovations	Capital Reserve	30,000
		Project Budget	\$30,000
C01191	Christmas Display - Replacement Phase 1	Capital Reserve	40,000
		Project Budget	\$40,000

Parks, Recreation & Facilities

2021	Project Year		
C01313	Community Centre Kitchen-New Cooler Compressors	Capital Reserve	10,000
		Project Budget	\$10,000
C01314	Community Centre Appliance Replacement	Capital Reserve	15,000
		Project Budget	\$15,000
C01346	Community Centre Auditorium Door Replacement	Capital Reserve	10,000
		Project Budget	\$10,000
C01347	Community Centre Amenities	Capital Reserve	10,000
		Project Budget	\$10,000
C01395	Glendale Storage Building	DC: Parkland & Recreation	150,000
		Project Budget	\$150,000
C01396	Cemetery Expansion- Phase 6	DC: Parkland & Recreation	100,000
		Project Budget	\$100,000
C01608	92 Queen St Washroom Replacement	DC: Parkland & Recreation	500,000
		Project Budget	\$500,000
		2021 Subtotal	\$1,100,000
2022	Project Year		
C00431	Community Centre Fitness Equipment Replacement	Capital Reserve	20,000
		Project Budget	\$20,000
C00454	MCU Arena Board Replacement	Capital Reserve	50,000
		Project Budget	\$50,000
C00984	Niagara-on-the-Green North Park Development	Capital Reserve	50,000
		Project Budget	\$50,000
C01013	Memorial Park Pavillion Shingles Replacement	Park Dedication	17,000
		Project Budget	\$17,000

Parks, Recreation & Facilities

2022	Project Year		
C01015	St. Davids Pool Replacement of Flat Roof	Park Dedication	20,000
		Project Budget	\$20,000
C01016	Virgil Sportpark Tennis Court Light Replacement	Park Dedication	32,000
		Project Budget	\$32,000
C01017	Main Administration Building Elevator Replacement	Capital Reserve	60,000
		Project Budget	\$60,000
C01018	Garrison Village Playground Replacement	Park Dedication	90,000
		Project Budget	\$90,000
C01192	Christmas Display - Replacement Phase 2	Capital Reserve	40,000
		Project Budget	\$40,000
C01316	Community Centre Auditorium Floor Sanding/Waxing	Capital Reserve	8,000
		Project Budget	\$8,000
2022 Subtotal			\$387,000
2023	Project Year		
C00415	Niagara-on-the-Green Community Park	Park Dedication	320,625
		DC: Parkland & Recreation	54,375
		Project Budget	\$375,000
C00421	Alumazorb Ceiling Replacement	Capital Reserve	50,000
		Project Budget	\$50,000
C00433	Centennial Arena Compressor Replacement	Capital Reserve	60,000
		Project Budget	\$60,000
C01000	Library Roof Replacement	Capital Reserve	140,000
		Project Budget	\$140,000
C01019	Centennial Arena Roof Replacement	Capital Reserve	60,000
		Project Budget	\$60,000

Parks, Recreation & Facilities

2023	Project Year		
C01021	Meridian Credit Union Arena Chiller Replacement		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01023	Meridian Credit Union Arena Boiler Replacement		
		Capital Reserve	20,000
		Project Budget	\$20,000
C01025	Meridian Credit Union Arena Olympia Room Boiler Replacement		
		Capital Reserve	20,000
		Project Budget	\$20,000
C01193	Resurface Memorial Tennis Courts		
		Capital Reserve	50,000
		Project Budget	\$50,000
		2023 Subtotal	\$825,000
2024	Project Year		
C01027	Queen's Royal Park Washroom Roof Replacement		
		Park Dedication	20,000
		Project Budget	\$20,000
C01028	Main Administration Building Exterior Door Replacement		
		Capital Reserve	25,000
		Project Budget	\$25,000
C01029	Simcoe Park Playground Equipment		
		Park Dedication	120,000
		Project Budget	\$120,000
C01397	Niagara on the Green- Skatepark		
		DC: Parkland & Recreation	150,000
		Project Budget	\$150,000
		2024 Subtotal	\$315,000
2025	Project Year		
C01033	Centennial Arena Compressor Replacement		
		Capital Reserve	60,000
		Project Budget	\$60,000
C01035	Meridian Credit Union Arena Roof Replacement		
		Capital Reserve	80,000
		Project Budget	\$80,000
C01036	Queen's Royal Park Washroom Renovations		
		Park Dedication	15,000
		Project Budget	\$15,000

Parks, Recreation & Facilities

2025	Project Year		
C01037	Virgil Sportspark Pavilion & VBA Building Shingles Replacement		
		Park Dedication	24,000
		Project Budget	\$24,000
C01038	Memorial Park Playground Replacement		
		Park Dedication	120,000
		Project Budget	\$120,000
C01195	Chautauqua Playground Replacement		
		Park Dedication	50,000
		Project Budget	\$50,000
C01196	Meridian Credit Union Arena - Floor replacement		
		Capital Reserve	75,000
		Project Budget	\$75,000
		2025 Subtotal	\$424,000
2026	Project Year		
C01194	Community Centre - Track & Fitness Floor Repaint		
		Capital Reserve	15,000
		Project Budget	\$15,000
C01197	Community Centre - Hot Water Tank		
		Capital Reserve	9,000
		Project Budget	\$9,000
C01198	Community Centre - HVAC Replacement		
		Capital Reserve	150,000
		Project Budget	\$150,000
		2026 Subtotal	\$174,000
2027	Project Year		
C01609	St Davids Lions Park Playground Replacement		
		Park Dedication	100,000
		Project Budget	\$100,000
		2027 Subtotal	\$100,000
		Parks, Recreation & Facilities Grand Total	\$6,708,000

P & R Vehicles/Equipment

2020	Project Year		
C00386	3/4 Ton 4x4 (replaces P518) with Dump Trailer (replaces P595)		
		Fleet Replacement	50,000
		Project Budget	\$50,000

P & R Vehicles/Equipment

2020	Project Year		
C00405	3/4 Ton Truck (replaces P517)		
		Fleet Replacement	40,000
		Project Budget	\$40,000
C00463	1-Ton with Dump (replaces P516)		
		Fleet Replacement	65,000
		Project Budget	\$65,000
C00808	Trailer (replaces P591)		
		Fleet Replacement	15,000
		Project Budget	\$15,000
C01157	Mower (replaces P577)		
		Fleet Replacement	25,000
		Project Budget	\$25,000
		2020 Subtotal	\$195,000
2021	Project Year		
C00807	4 X 4 Truck (to replace P510)		
		Fleet Replacement	61,000
		Project Budget	\$61,000
C01399	1 Ton Truck- 4 x 4 (replaces P525)		
		Fleet Replacement	61,000
		Project Budget	\$61,000
		2021 Subtotal	\$122,000
2022	Project Year		
C00462	3/4 Ton 4X4 Truck (replaces P521)		
		Fleet Replacement	50,000
		Project Budget	\$50,000
C01271	1-Ton Truck (replaces P522)		
		Fleet Replacement	53,000
		Project Budget	\$53,000
C01272	Leaf Collection System/Dump (replaces C1154)		
		Fleet Replacement	25,000
		Project Budget	\$25,000
C01400	Aerator (replaces P570)		
		Fleet Replacement	20,000
		Project Budget	\$20,000
C01612	Multipurpose Hybrid Vehicle		
		Fleet Replacement	40,000
		Project Budget	\$40,000

P & R Vehicles/Equipment

2022	Project Year		
C01613	Stander mower (replaces P573)		
		Fleet Replacement	20,000
		Project Budget	\$20,000
		2022 Subtotal	\$208,000
2023	Project Year		
C00430	1 Ton Truck with Dump Box (replaces P519)		
		Fleet Replacement	50,000
		Project Budget	\$50,000
C00456	1 Ton Truck with Dump Box (replaces P520)		
		Fleet Replacement	50,000
		Project Budget	\$50,000
C01401	Mower (replaces P580)		
		Fleet Replacement	40,000
		Project Budget	\$40,000
C01402	Mower (replaces P581)		
		Fleet Replacement	40,000
		Project Budget	\$40,000
C01403	Stander Mower (replaces P582)		
		Fleet Replacement	20,000
		Project Budget	\$20,000
		2023 Subtotal	\$200,000
2024	Project Year		
C00461	Trailer (replaces P593)		
		Fleet Replacement	20,000
		Project Budget	\$20,000
C00465	Purchase a Trailer (replaces P594)		
		Fleet Replacement	20,000
		Project Budget	\$20,000
C01160	Multipurpose Mower (replaces P574)		
		Fleet Replacement	50,000
		Project Budget	\$50,000
C01404	Mower (replaces C01268) P574		
		Capital Reserve	45,000
		Project Budget	\$45,000
		2024 Subtotal	\$135,000

P & R Vehicles/Equipment

2025	Project Year		
C01163	1 Ton 4x4 Truck (replaces C00369 truck)		
		Fleet Replacement	35,000
		Project Budget	\$35,000
C01405	Mower (replaces CO1157) P577		
		Fleet Replacement	25,000
		Project Budget	\$25,000
C01406	Trailer (replaces P595)		
		Fleet Replacement	20,000
		Project Budget	\$20,000
C01407	Kubota F3680 Mower with Plow and Leaf Blower (replaces P579)		
		Fleet Replacement	60,000
		Project Budget	\$60,000
C01409	Trailer		
		DC: Parkland & Recreation	20,000
		Project Budget	\$20,000
C01410	1 Ton 4 x 4 Ttruck with Dump Box		
		DC: Parkland & Recreation	48,000
		Project Budget	\$48,000
		2025 Subtotal	\$208,000
2026	Project Year		
C01161	Garbage Packer (replaces G602 Replacement)		
		Fleet Replacement	220,000
		Project Budget	\$220,000
C01273	1/2 Ton 4x4 Truck (replaces P523)		
		Fleet Replacement	50,000
		Project Budget	\$50,000
C01411	Olympia Ice Resurfacer (replaces P575)		
		Fleet Replacement	105,000
		Project Budget	\$105,000
		2026 Subtotal	\$375,000
2027	Project Year		
C01158	Tractor (replaces P564)		
		Fleet Replacement	100,000
		Project Budget	\$100,000
C01276	1/2 Ton Truck (replaces P526)		
		Fleet Replacement	45,000
		Project Budget	\$45,000

P & R Vehicles/Equipment

2027		Project Year	
C01412	Facilities Van (replaces P527)		
		Fleet Replacement	40,000
		Project Budget	\$40,000
		2027 Subtotal	\$185,000
2028		Project Year	
C00408	Riding Mower (replaces P567)		
		Fleet Replacement	40,000
		Project Budget	\$40,000
C01413	1 Ton Double Cab 4x4 Truck (replaces P528)		
		Fleet Replacement	50,000
		Project Budget	\$50,000
C01614	Mower (Replaces C01401)		
		Fleet Replacement	40,000
		Project Budget	\$40,000
C01615	Mower (replaces C01402)		
		Fleet Replacement	40,000
		Project Budget	\$40,000
C01616	Mower (replaces C01403)		
		Fleet Replacement	20,000
		Project Budget	\$20,000
C01617	1 Ton 4x4 - water tank/plow (replaces C00087)		
		Fleet Replacement	70,000
		Project Budget	\$70,000
C01618	1 Ton 4x4 - water tank/plow (replaces C01399)		
		Fleet Replacement	70,000
		Project Budget	\$70,000
		2028 Subtotal	\$330,000
2029		Project Year	
C01619	Van (replaces C00464)		
		Fleet Replacement	45,000
		Project Budget	\$45,000
C01620	Double Cab 4x4 Truck (replaces P511 replacement)		
		Fleet Replacement	45,000
		Project Budget	\$45,000
C01621	Trailer (replaces P596)		
		Fleet Replacement	20,000
		Project Budget	\$20,000

P & R Vehicles/Equipment

2029	Project Year	
		2029 Subtotal <u>\$110,000</u>
		P & R Vehicles/Equipment Grand Total <u>\$2,068,000</u>

Water

2020	Project Year	
C00342	Queenston/NSR (Coon-NSR-Stewart) Eng.	
	Water Capital Improvements	<u>40,000</u>
		Project Budget <u>\$40,000</u>
C00391	Paxton Lane - (South End to York Road)	
	Water Capital Improvements	<u>90,000</u>
		Project Budget <u>\$90,000</u>
C00484	Queenston Rd. (Airport to Coon)	
	Water Capital Improvements	330,000
	DC: Water Distribution	<u>270,000</u>
		Project Budget <u>\$600,000</u>
C00485	Concession 6 Road - (RR55 to Line 2 Road)	
	Water Capital Improvements	53,000
	DC: Water Distribution	<u>477,000</u>
		Project Budget <u>\$530,000</u>
C00529	Niagara River Parkway - (Highlander to Dumfries)	
	Water Capital Improvements	<u>80,000</u>
		Project Budget <u>\$80,000</u>
C00553	Wellington Street - (Picton to Castlereagh)	
	Water Capital Improvements	<u>250,000</u>
		Project Budget <u>\$250,000</u>
		2020 Subtotal <u>\$1,590,000</u>

2021	Project Year	
C00440	Queenston/NSR (Coon-NSR-Stewart)	
	Water Capital Improvements	<u>700,000</u>
		Project Budget <u>\$700,000</u>
C00519	Ball Street - (Ricardo to Delatre) Eng.	
	Water Capital Improvements	<u>15,000</u>
		Project Budget <u>\$15,000</u>
C00830	Melville - (Ricardo to Byron) Eng.	
	Water Capital Improvements	<u>20,000</u>
		Project Budget <u>\$20,000</u>

Water

2021	Project Year		
C00837	Dorchester - (Mary to John West) Eng.		
		Water Capital Improvements	20,000
		Project Budget	\$20,000
C01638	Line 6 Rd (Conc 1 to NRP) Eng		
		Water Capital Improvements	60,000
		Project Budget	\$60,000
		2021 Subtotal	\$815,000
2022	Project Year		
C00532	Ball Street - (Ricardo to Delatre)		
		Water Capital Improvements	60,000
		Project Budget	\$60,000
C00833	Melville Street - (Ricardo to Byron)		
		Water Capital Improvements	150,000
		Project Budget	\$150,000
C00836	NSR (Line 3 to Line 4 Road) Eng.		
		Water Capital Improvements	50,000
		Project Budget	\$50,000
C00839	Dorchester St. - (Mary to John West)		
		Water Capital Improvements	130,000
		Project Budget	\$130,000
C01639	Line 6 Rd (Conc 1 to NRP)		
		Water Capital Improvements	600,000
		Project Budget	\$600,000
		2022 Subtotal	\$990,000
2023	Project Year		
C00575	Butler Street - (William to Centre) Eng.		
		Water Capital Improvements	40,000
		Project Budget	\$40,000
C00832	Line 2 - (Conc. 4 to Four Mile Creek Road) Eng.		
		Water Capital Improvements	45,000
		Project Budget	\$45,000
C00838	Niagara Stone Road - (Line 3 to Line 4 Road)		
		Water Capital Improvements	860,000
		Project Budget	\$860,000
C00841	Townline (Queenston to South End) Eng.		
		Water Capital Improvements	15,000
		Project Budget	\$15,000

2023	Project Year		
C00842	John St. West - (Gate to Regent) Eng.		
		Water Capital Improvements	20,000
		Project Budget	\$20,000
C00848	King St. (John St. West to South) Eng.		
		Water Capital Improvements	15,000
		Project Budget	\$15,000
		2023 Subtotal	\$995,000
2024	Project Year		
C00835	Line 2 - (Conc. 4 to Four Mile Creek Road))		
		Water Capital Improvements	600,000
		Project Budget	\$600,000
C00843	Butler St. - (William to Centre Street)		
		Water Capital Improvements	125,000
		Project Budget	\$125,000
C00845	Townline Road - (Queenston to South End)		
		Water Capital Improvements	80,000
		Project Budget	\$80,000
C00846	John Street - (Gate to Regent)		
		Water Capital Improvements	200,000
		Project Budget	\$200,000
C00847	John St. West - (Regent to King) Eng.		
		Water Capital Improvements	20,000
		Project Budget	\$20,000
C00850	Cross St. (Stewart to East) Eng.		
		Water Capital Improvements	15,000
		Project Budget	\$15,000
C00851	Eastchester - (Stewart - NSR) Eng.		
		Water Capital Improvements	25,000
		Project Budget	\$25,000
C01047	King Street - (John Street West to South)		
		Water Capital Improvements	70,000
		Project Budget	\$70,000
C01051	Nasau St. (Johnson to William) Eng.		
		Water Capital Improvements	30,000
		Project Budget	\$30,000

Water

2024		Project Year	
C01052	Hampton Crt. - (Nassau to West) Eng.	Water Capital Improvements	10,000
		Project Budget	\$10,000
		2024 Subtotal	\$1,175,000
2025		Project Year	
C01046	John Street West - (Regent to King Street)	Water Capital Improvements	130,000
		Project Budget	\$130,000
C01049	Cross Street - (Stewart Road to East)	Water Capital Improvements	130,000
		Project Budget	\$130,000
C01050	Eastchester Avenue - (Stewart to NSR)	Water Capital Improvements	340,000
		Project Budget	\$340,000
C01053	Niagara River Parkway - (Dumfries to Clarence) Eng.	Water Capital Improvements	20,000
		Project Budget	\$20,000
C01201	Niagara Stone Road - Line 4 to Southbrook Winery	Water Capital Improvements	350,000
		Project Budget	\$350,000
C01202	Hampton Court - Nassau Street to West Street	Water Capital Improvements	80,000
		Project Budget	\$80,000
C01204	NSR - Line 4 to Southbrook Winery Eng.	Water Capital Improvements	50,000
		Project Budget	\$50,000
		2025 Subtotal	\$1,100,000
2026		Project Year	
C00489	Palatine Pl Loop (Lansdowne-Circle)	Water Capital Improvements	11,600
		Grants & Other	104,400
		Project Budget	\$116,000
C00490	NSR (Line 5R/A-Southbrook) Eng.	Water Capital Improvements	40,000
		Project Budget	\$40,000

Water

2026	Project Year		
C00511	FMC (East/West-Hunter) Eng.		
		Water Capital Improvements	50,000
		Project Budget	\$50,000
C00928	NSR (Line4-Line 5 R/A)		
		Water Capital Improvements	800,000
		Project Budget	\$800,000
C01203	Niagara River Parkway - Dumfries to Clarence		
		Water Capital Improvements	150,000
		Project Budget	\$150,000
		2026 Subtotal	\$1,156,000
2027	Project Year		
C00827	FMC (East-West - Hunter		
		Water Capital Improvements	700,000
		Project Budget	\$700,000
C00829	FMC (Hunter-Wall) Eng.		
		Water Capital Improvements	50,000
		Project Budget	\$50,000
C00849	Warner/Jockey Club (Conc.5-East) Eng.		
		Water Capital Improvements	50,000
		Project Budget	\$50,000
C01048	NSR (Line 5 R/A-Southbrook)		
		Water Capital Improvements	550,000
		Project Budget	\$550,000
		2027 Subtotal	\$1,350,000
2028	Project Year		
C01470	Four Mile Creek Road (Hunter to Wall)		
		Water Capital Improvements	560,000
		Project Budget	\$560,000
C01471	Warner or Jockey Club Main - Concession 5 - East		
		Capital Reserve	650,000
		Project Budget	\$650,000
C01472	Glendale Looping through ONL 40		
		Grants & Other	133,650
		Water Capital Improvements	133,650
		Project Budget	\$267,300

Water

2028	Project Year		
C01473	Glendale Looping from ONL 40 to York		
		Water Capital Improvements	10,530
		DC: Water Distribution	94,770
		Project Budget	\$105,300
C01474	Four Mile Creek Road (Wall to Lakeshore) Design		
		Water Capital Improvements	50,000
		Project Budget	\$50,000
C01475	Lakeshore Rd (FMCR to Cemetery) Design		
		Water Capital Improvements	30,000
		Project Budget	\$30,000
		2028 Subtotal	\$1,662,600

2029	Project Year		
C01640	Four Mile Creek Rd (Wall to Lakeshore)		
		Water Capital Improvements	400,000
		Project Budget	\$400,000
C01641	Lakeshore Rd (FMCR to Cemetery)		
		Water Capital Improvements	275,000
		Project Budget	\$275,000
C01642	Wall Rd (FMCR to End) Eng		
		Water Capital Improvements	50,000
		Project Budget	\$50,000
C01643	Niven & Village Rd (Bend to GVD) Eng		
		Water Capital Improvements	30,000
		Project Budget	\$30,000
		2029 Subtotal	\$755,000
		Water Grand Total	\$11,588,600

Wastewater

2020	Project Year		
C00533	Old Town CSO I/I Study (Phase 4 - Dorchester North & Wm. East Area)		
		Wastewater Capital Improvements	90,000
		Grants & Other	60,000
		Project Budget	\$150,000
C00534	Engineering Simcoe St. (Centre to Gage)		
		Wastewater Capital Improvements	8,000
		Project Budget	\$8,000

Wastewater

2020	Project Year		
C00685	Old Town (Phase 3) CSO Flow Monitoring (Post repair program)		
		Wastewater Capital Improvements	30,000
		Grants & Other	20,000
		Project Budget	\$50,000
C00908	Chautauqua Area - Froebel - (Circle to Dead End)		
		Wastewater Capital Improvements	60,000
		Project Budget	\$60,000
C00909	Engineering - Johnson Street - (Dorchester to Mississauga)		
		Wastewater Capital Improvements	40,000
		Project Budget	\$40,000
C00910	Engineering - Simcoe Street - (John to Anne Street)		
		Wastewater Capital Improvements	12,000
		Project Budget	\$12,000
C00911	Engineering - Gate Street - (Mary to William Street)		
		Wastewater Capital Improvements	8,000
		Project Budget	\$8,000
		2020 Subtotal	\$328,000
2021	Project Year		
C00434	CSO Reduction Project - Old Town (Phase 4 - Dorchester N.-Wm. E.)		
		Grants & Other	45,000
		Wastewater Capital Improvements	88,800
		DC: Wastewater Sewers	16,200
		Project Budget	\$150,000
C00663	Simcoe Street (Centre-Gage)		
		Wastewater Capital Improvements	70,000
		Project Budget	\$70,000
C00669	Old Town CSO I/I Study (Phase 5 - Mississauga Beach Area)		
		Wastewater Capital Improvements	90,000
		Grants & Other	60,000
		Project Budget	\$150,000
C00823	Engineering - Mississauga Street - (Johnson to Queen)		
		Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
C00912	Johnson Street - (Dorchester to Mississauga)		
		Wastewater Capital Improvements	240,000
		Project Budget	\$240,000

Wastewater

2021	Project Year		
C00913	Simcoe Street - (John to Anne Street)		
		Wastewater Capital Improvements	115,000
		Project Budget	\$115,000
C00914	Gate Street - (Mary to William Street)		
		Wastewater Capital Improvements	75,000
		Project Budget	\$75,000
C00915	Engineering - Green Street - (Flynn to Niagara)		
		Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
C00916	Engineering - Wellington Street - (Picton to Queens Parade)		
		Wastewater Capital Improvements	5,000
		Project Budget	\$5,000
C00917	Engineering - Gate Street - (John to Mary)		
		Wastewater Capital Improvements	10,000
		Project Budget	\$10,000
		2021 Subtotal	\$865,000
2022	Project Year		
C00687	CSO Reduction Project - Old Town (Phase 5 - Mississauga Beach Area)		
		Grants & Other	45,000
		Wastewater Capital Improvements	105,000
		Project Budget	\$150,000
C00692	Old Town (Phase 4) CSO Flow Monitoring (Post repair program)		
		Grants & Other	20,000
		Wastewater Capital Improvements	30,000
		Project Budget	\$50,000
C00918	Green Street - Flynn to Niagara		
		Wastewater Capital Improvements	240,000
		Project Budget	\$240,000
C00919	Wellington Street - (at Picton-Queens Parade)		
		Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
C00920	Gate Street - (John to Mary Street)		
		Wastewater Capital Improvements	70,000
		Project Budget	\$70,000
C00921	Engineering - Flynn Street - Rye to Charlotte		
		Wastewater Capital Improvements	25,000
		Project Budget	\$25,000

Wastewater

2022	Project Year		
C00926	Mississauga Street - (Johnson to Queen)		
		Wastewater Capital Improvements	120,000
		Project Budget	\$120,000
		2022 Subtotal	\$680,000
2023	Project Year		
C00922	Flynn - Rye to Charlotte Street		
		Wastewater Capital Improvements	320,000
		Project Budget	\$320,000
C00923	Engineering - Christopher Ct. - East of Charlotte		
		Wastewater Capital Improvements	20,000
		Project Budget	\$20,000
C00961	Old Town (Phase 5) CSO Flow Monitoring (Post repair program)		
		Grants & Other	20,000
		Wastewater Capital Improvements	30,000
		Project Budget	\$50,000
C01055	Engineering Mary Street - (Dorchester to Mississauga)		
		Wastewater Capital Improvements	40,000
		Project Budget	\$40,000
		2023 Subtotal	\$430,000
2024	Project Year		
C00925	Christopher Court - East of Charlotte Street		
		Wastewater Capital Improvements	65,000
		Project Budget	\$65,000
C01056	Mary Street - (Dorchester to Mississauga)		
		Wastewater Capital Improvements	240,000
		Project Budget	\$240,000
C01057	Engineering Mary Street - (Mississauga to Victoria)		
		Wastewater Capital Improvements	40,000
		Project Budget	\$40,000
C01058	Engineering Gage Street - (Mississauga to Dorchester)		
		Wastewater Capital Improvements	20,000
		Project Budget	\$20,000
		2024 Subtotal	\$365,000
2025	Project Year		
C01060	Mary Street - (Mississauga to Victoria)		
		Wastewater Capital Improvements	360,000
		Project Budget	\$360,000

Wastewater

2025	Project Year		
C01061	Gage Street - (Mississauga to Dorchester)	Wastewater Capital Improvements	160,000
		Project Budget	\$160,000
		2025 Subtotal	\$545,000
C01062	Engineering - Queen Street - (Mississauga to Simcoe)	Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
		2025 Subtotal	\$545,000
2026	Project Year		
C01220	Construction - Queen Street (Mississauga to Simcoe Street)	Wastewater Capital Improvements	120,000
		Project Budget	\$120,000
		C01221	King St (Prideaux to Front Street)
Project Budget	\$20,000		
C01222	Gate Street (Queen to Prideaux Street)		
		Project Budget	\$20,000
		C01223	King Street (Queen to Johnson Street)
Project Budget	\$20,000		
2026 Subtotal	\$180,000		
2027	Project Year		
C01333	King Street (Prideaux to Front Street)	Wastewater Capital Improvements	40,000
		Project Budget	\$40,000
		C01334	Gate Street (Queen to Prideaux Street)
Project Budget	\$120,000		
C01335	Gate Street (Queen to Johnson Street)		
		Project Budget	\$120,000
		C01336	Engineering - Gate Street (William to Johnson Street)
Project Budget	\$50,000		
2027 Subtotal	\$330,000		

Wastewater

2028	Project Year		
C01448	Gate Street - Johnson to William		
		Wastewater Capital Improvements	320,000
		Project Budget	\$320,000
C01449	Engineering - Nassau - Johnson to Mary and Hampton Court		
		Wastewater Capital Improvements	80,000
		Project Budget	\$80,000
		2028 Subtotal	\$400,000
2029	Project Year		
C01646	Nassau St (Johnson to Mary and Hampton Crt)		
		Wastewater Capital Improvements	480,000
		Project Budget	\$480,000
C01647	Butler St (Mary to Johnson) Eng		
		Wastewater Capital Improvements	30,000
		Project Budget	\$30,000
C01648	John St (Butler to Mississagua) Eng		
		Wastewater Capital Improvements	30,000
		Project Budget	\$30,000
		2029 Subtotal	\$540,000
		Wastewater Grand Total	\$4,663,000

Storm Water

2020	Project Year		
C00482	Chautauqua Area - Circle, Dixie, Oak, Addison, Luther, Wyckliffe		
		Storm Water Management	30,000
		Project Budget	\$30,000
C00686	Minor Storm System Improvements (CB Installations)		
		Storm Water Management	25,000
		Project Budget	\$25,000
C00896	Engineering for Chautauqua Area - Vincent, Wilberforce, Wesley, Froebel, Shakespeare		
		Storm Water Management	5,000
		Project Budget	\$5,000
C01498	Gate- Anne St to John		
		Storm Water Management	75,000
		Project Budget	\$75,000
C01656	Concession 6 Rd (NSR to Line 2) Storm		
		Storm Water Management	260,000
		Project Budget	\$260,000

Storm Water

2020	Project Year		
C01659	Line 1 - Homestead to Henry to FMCR		
		Storm Water Management	200,000
		Project Budget	\$200,000
C01660	Conc 6 - Line 1 to Line 2 Eng		
		DC: Storm Sewers	50,000
		Project Budget	\$50,000
		2020 Subtotal	\$645,000
2021	Project Year		
C00341	Engineering for Paxton Lane South End to York Road		
		Storm Water Management	20,000
		Project Budget	\$20,000
C00536	Engineering for Green Street - Flynn to Niagara		
		DC: Storm Sewers	6,000
		Storm Water Management	18,000
		Project Budget	\$24,000
C00691	Minor Storm System Improvements (CB Installations)		
		Storm Water Management	25,000
		Project Budget	\$25,000
C00773	Chautauqua Area - Vincent, Wilberforce, Wesley, Froebel, Shakespeare		
		Storm Water Management	30,000
		Project Budget	\$30,000
C01501	Queenston Storm Sewer EA Update		
		Storm Water Management	40,000
		Project Budget	\$40,000
C01502	Wellington St- Platoff to Castlereggh (Engineering)		
		Storm Water Management	20,000
		Project Budget	\$20,000
C01661	Conc 6 - Line 1 to Line 2		
		DC: Storm Sewers	671,000
		Project Budget	\$671,000
C01662	Conc 6 (NSR to Line 2) Eng		
		Storm Water Management	25,000
		Project Budget	\$25,000
C01663	Line 1 Rd - Homestead to Conc 6 Eng		
		DC: Storm Sewers	20,000
		Project Budget	\$20,000
		2021 Subtotal	\$875,000

Storm Water

2022	Project Year		
C00388	Paxton Lane - South End to York Road		
		Storm Water Management	244,000
		Project Budget	\$244,000
C00774	Green Street - Flynn to Niagara		
		DC: Storm Sewers	54,000
		Storm Water Management	162,000
		Project Budget	\$216,000
C00777	Engineering for Flynn St. - Rye to Charlotte		
		Storm Water Management	20,000
		Project Budget	\$20,000
C00892	Minor Storm System Improvements (CB Installations)		
		Storm Water Management	25,000
		Project Budget	\$25,000
C01503	Wellington St- Platoff to Castleregh		
		Storm Water Management	100,000
		Project Budget	\$100,000
C01504	Engineering for Princess St- Maple to Highlander to Dumfries and Maple Street Stub		
		Storm Water Management	20,000
		Project Budget	\$20,000
C01505	Engineering for Highlander Street- Queenston to Princess to Front		
		Storm Water Management	20,000
		Project Budget	\$20,000
C01508	Engineering forDumfries St- Queenston to Princess to New Outlet		
		Storm Water Management	50,000
		Project Budget	\$50,000
C01664	Conc 6 Storm (NSR to Line 2)		
		Storm Water Management	200,000
		Project Budget	\$200,000
C01665	Line 1 Storm - Homestead to Conc 6		
		DC: Storm Sewers	166,500
		Project Budget	\$166,500
C01666	Princess St - Dumfries to Partition Eng		
		Storm Water Management	20,000
		Project Budget	\$20,000
		2022 Subtotal	\$1,081,500

Storm Water

2023	Project Year		
C00483	Engineering for Partition and Kent Street - Niagara River Parkway to Queenston Street	Storm Water Management	30,000
		Project Budget	\$30,000
C00778	Flynn Street - Rye to Charlotte	Storm Water Management	180,700
		DC: Storm Sewers	69,300
		Project Budget	\$250,000
C00779	Engineering for Wellington - Picton to Bryon	Storm Water Management	2,000
		Project Budget	\$2,000
C00924	Minor Storm System Improvements (CB Installations)	Storm Water Management	25,000
		Project Budget	\$25,000
C01506	Princess Street: Maple to Highlander to Dumfries and Maple Street Stub	Storm Water Management	100,000
		Project Budget	\$100,000
C01507	Highlander Street- Queenston to Princess to Front	Storm Water Management	40,000
		Project Budget	\$40,000
C01509	Dumfries Street- Queenston to Princess to New Outlet	Storm Water Management	250,000
		Project Budget	\$250,000
C01510	Engineering for Princess and Front St South- Dumfries to Partition to Kent to Clarence to York	Storm Water Management	50,000
		Project Budget	\$50,000
C01667	Princess St - Dumfries to Partition	Storm Water Management	100,000
		Project Budget	\$100,000
		2023 Subtotal	\$847,000
2024	Project Year		
C00535	Partition and Kent Streets - Niagara River Parkway to Queenston Street	Storm Water Management	400,000
		Project Budget	\$400,000
C00899	Wellington Street - Picton to Byron	Storm Water Management	25,000
		Project Budget	\$25,000

Storm Water

2024	Project Year		
C00929	Engineering for Walnut Street - Queenston St. to Princess		
	Storm Water Management	10,000	
		Project Budget	\$10,000
C00930	Engineering for Princess Street - Maple to Walnut to North Dead End		
	Storm Water Management	30,000	
		Project Budget	\$30,000
C00931	Engineering for Gage Street - Mississagua St. to Dorchester		
	Storm Water Management	30,000	
		Project Budget	\$30,000
C01059	Minor Storm System Improvements (CB Installations)		
	Storm Water Management	25,000	
		Project Budget	\$25,000
C01511	Princess and Front St South- Dumfries to Partition to Kent to Clarence to York		
	Storm Water Management	100,000	
		Project Budget	\$100,000
C01668	Kent St - Front to Queenston to NRP Eng		
	Storm Water Management	20,000	
		Project Budget	\$20,000
		2024 Subtotal	\$640,000
2025	Project Year		
C00933	Engineering for Clarence Street - Queenston Street to Niagara River Parkway		
	Storm Water Management	30,000	
		Project Budget	\$30,000
C01063	Walnut Street - Queenston to Princess		
	Storm Water Management	65,000	
		Project Budget	\$65,000
C01064	Princess Street - Maple to Walnut to North Dead End		
	Storm Water Management	100,000	
		Project Budget	\$100,000
C01065	Gage Street - Mississagua to Dorchester		
	Storm Water Management	190,000	
		Project Budget	\$190,000
C01066	Engineering for Regent Street - Centre to Wm. To Mary to John to Anne		
	Storm Water Management	30,000	
		Project Budget	\$30,000

Storm Water

2025	Project Year		
C01067	Minor Storm System Improvements (CB Installations)		
		Storm Water Management	25,000
		Project Budget	\$25,000
C01499	Engineering for Anne St- Gate to Simcoe to Mississauga		
		Storm Water Management	20,000
		Project Budget	\$20,000
C01669	Kent St Storm - Front to Queenston to NRP		
		Storm Water Management	100,000
		Project Budget	\$100,000
C01671	Front St South - Kent to Clarence Eng		
		Storm Water Management	20,000
		Project Budget	\$20,000
		2025 Subtotal	\$580,000
2026	Project Year		
C00898	Clarence Street - Queenston Street to Niagara River Parkway		
		Storm Water Management	200,000
		Project Budget	\$200,000
C01216	Regent Street - Centre to William to Mary to John To Anne		
		Storm Water Management	380,000
		Project Budget	\$380,000
C01217	Minor Storm Sewer Improvements (Catch Basin Installations)		
		Storm Water Management	25,000
		Project Budget	\$25,000
C01218	Engineering - King Street - William to Mary Street		
		Storm Water Management	20,000
		Project Budget	\$20,000
C01219	Engineering - King Street - William to Centre to Gage to Johnson		
		Storm Water Management	60,000
		Project Budget	\$60,000
C01497	Anne St- Regent to Victoria (0.5) to Gate		
		Storm Water Management	100,000
		Project Budget	\$100,000
C01500	Anne St- Gate to Simcoe to Mississauga		
		Storm Water Management	150,000
		Project Budget	\$150,000

Storm Water

2026	Project Year		
C01672	Front St South Storm - Kent to Clarence		
		Storm Water Management	100,000
		Project Budget	\$100,000
		2026 Subtotal	\$1,035,000
2027	Project Year		
C01332	Minor Storm Sewer Improvements (Catch Basin Installations)		
		Storm Water Management	25,000
		Project Budget	\$25,000
C01513	King St- Mary to William to Centre to Gage to Johnston		
		Storm Water Management	150,000
		Project Budget	\$150,000
C01515	Engineering/Design for Butler St- Mary to William		
		Storm Water Management	20,000
		Project Budget	\$20,000
C01516	Engineering/Design for Butler St- Queen to Johnson to South Dead End		
		Storm Water Management	20,000
		Project Budget	\$20,000
		2027 Subtotal	\$215,000
2028	Project Year		
C01517	Butler Street- Mary to William		
		Storm Water Management	75,000
		Project Budget	\$75,000
C01518	Butler St- Queen to Johnson to South Dead End		
		Storm Water Management	75,000
		Project Budget	\$75,000
C01519	Minor Storm System Improvements (CB Installations)		
		Storm Water Management	25,000
		Project Budget	\$25,000
		2028 Subtotal	\$175,000
		Storm Water Grand Total	\$6,093,500

Street Lighting

2020	Project Year		
C01231	LED Post-Top Conversion Program		
		Street Lighting	27,000
		Project Budget	\$27,000
		2020 Subtotal	\$27,000

Street Lighting

2021	Project Year		
C01362	LED Post-Top Conversion Program		
	Street Lighting	27,000	
		Project Budget	\$27,000
		2021 Subtotal	\$27,000
2022	Project Year		
C01232	LED Post-Top Conversion Program		
	Street Lighting	27,000	
		Project Budget	\$27,000
		2022 Subtotal	\$27,000
2023	Project Year		
C01363	LED Post-Top Conversion Program		
	Street Lighting	27,000	
		Project Budget	\$27,000
		2023 Subtotal	\$27,000
2024	Project Year		
C01233	LED Post-Top Conversion Program		
	Street Lighting	27,000	
		Project Budget	\$27,000
		2024 Subtotal	\$27,000
2025	Project Year		
C01649	LED Post-Top Conversion Program		
	Street Lighting	27,000	
		Project Budget	\$27,000
		2025 Subtotal	\$27,000
2026	Project Year		
C01650	LED Post-Top Conversion Program		
	Street Lighting	27,000	
		Project Budget	\$27,000
		2026 Subtotal	\$27,000
2027	Project Year		
C01651	LED Post-Top Conversion Program		
	Street Lighting	27,000	
		Project Budget	\$27,000
		2027 Subtotal	\$27,000

Street Lighting

2028	Project Year		
C01652	LED Post-Top Conversion Program		
	Street Lighting	27,000	
		Project Budget	\$27,000
		2028 Subtotal	\$27,000
2029	Project Year		
C01653	LED Post-Top Conversion Program		
	Street Lighting	27,000	
		Project Budget	\$27,000
		2029 Subtotal	\$27,000
		Street Lighting Grand Total	\$270,000
		Town Wide Grand Total 10 Year Capital	\$72,536,350

APPENDIX 'D'



Capital Project Information

Budget Year: 2019	Department: Corporate Services	Project No.: C00469
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Project Details	Project Title	Project Location / Facility
	2019 Corporate PC/Printer Replacement Program	Corporate Services
	Description	Justification
	Information Technology - Corporate PC / Personal Printer Replacement Program Strategy	PCs and Printers are currently replaced based on a 4 year life cycle classification for a majority of users. This program coordinates, manages and budgets for replacements based on said schedule, which helps budgeting predictability and better overall reallocation strategies. Power users are reviewed for replacement as early as 3 years and internet stations or kiosks are replaced every 5 year.
	Gross Capital Cost:	\$ 48,750.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 48,750.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 48,750.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Corporate Services	Project No.: C00470
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Project Details	Project Title	Project Location / Facility
	Engineering HP 5550 Printer Replacement	Corporate Services
	Description	Justification
	Information Technology - Engineering Colour replacement printer.	High volume colour networked printer replacement for Operations. The current HP5550 is nearing the end of its life. Printer replacement strategy typically 5 - 6 years and this printer services Engineering, Public Works and Parks and Fire office staff. Recommend HP M855dn Printer or similar for fast simplified colour printing with recommended monthly print cycle of up to 25k.
	Gross Capital Cost:	\$ 5,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 5,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 5,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Corporate Services	Project No.: C00472
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Project Details	Project Title	Project Location / Facility
	2019 Network Equipment Upgrades and Enhancements	Corporate Services
	Description	Justification
	Information Technology - Other Network equipment including, but not limited to: Network Switches and Access points and wifi Routers, Fibre and network cables and drops, Tranceivers, new Network Cat6 data cables.	Network equipment upgrades are required to maintain the Corporations network infrastructure and ensure uninterrupted service and connectivity between departments and facilities.
	Gross Capital Cost:	\$ 7,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 7,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 7,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Corporate Services	Project No.: C00706
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Project Details	Project Title	Project Location / Facility
	Council Chambers Technology Improvements	Corporate Services
	Description	Justification
	Information Technology - Council Chambers Technology Replacement	5 year replacement strategy for Council Chambers TV Monitors, Gallery Speakers, Public Wifi router replacement.
	Gross Capital Cost:	\$ 7,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 7,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 7,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Corporate Services	Project No.: C00717
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Project Details	Project Title	Project Location / Facility
	Purchase Aerial Photos from Niagara Region	
	Description	Justification
	Information Technology - South Western Ontario Ortho Imagery Project. The Town is a member of the Geomatics Niagara Information Advisory Group. This group is involved in the exchange of vital regional and local information that impacts each municipality in their daily infrastructure and planning analyses. This project is in partnership with the Government of Ontario - Land Information Ontario, The Niagara Region and other partner Municipalities.	The purchase of Aerial Ortho Imagery is an important and useful layer of any Geographic Information System (GIS). Serving as a base on which vector data can be overlaid, this enables Town GIS staff to perform various analyses.
	Gross Capital Cost:	\$ 5,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 5,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 5,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Corporate Services	Project No.: C01699
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Project Details	Project Title	Project Location / Facility
	Virtual Server 1 (Production)	Corporate Services
	Description	Justification
	Information Technology - Virtual Server Replacement.	In accordance with our Server Replacement Life Cycle of 5 years, we need to replace our Virtual Production Server that functions as our Primary Domain Controller, File Print and Legacy applications servers. Includes updated Operating System to ensure uninterrupted service and access. Continued availability is achieved by proactively upgrading the physical server and software versions as legacy iterations become unsupported.
	Gross Capital Cost:	\$ 30,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 30,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 30,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Corporate Services	Project No.: C01701
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Project Details	Project Title	Project Location / Facility
	Committee of Adjustment iPads	Community and Development Services
	Description	Justification
	Information Technology - Committee of Adjustment tablets for Committee Members to review documents, plans and agendas.	Current tablets used by outgoing Committee members have been problematic and require replacement.
	Gross Capital Cost:	\$ 6,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 6,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 6,000.00

Future Impact(s)	N/A
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Capital Project Information

Budget Year: 2019	Department: Fire & Emergency Services	Project No.: C00230
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Project Details	Project Title	Project Location / Facility
	2019 Protective Equipment	Fire & Emergency Services
	Description	Justification
	The replacement of firefighter personal protective equipment such as bunker gear, boots, protective hoods, gloves, helmets and coveralls.	The replacement of personal protective equipment is required no less than 10 years after manufacturing and whenever the equipment becomes damaged or fails inspection. This is a legislated requirement (O Reg 714/94 Firefighter Protective Equipment) and is also necessary to ensure firefighter safety. The \$65,000 is an estimation based on the forecasted replacement program that factors in the age of the equipment and the inspection results from the last completed inspections. All equipment will be inspected again in early 2019, the results of which will specifically guide the replacements.
	Gross Capital Cost:	\$ 65,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 65,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 65,000.00

Future Impact(s)	No future impacts. This is an annual budget required each year to meet legislated requirements.
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Capital Project Information

Budget Year: 2019	Department: Fire & Emergency Services	Project No.: C00466
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Project Details	Project Title	Project Location / Facility
	2019 Miscellaneous Fire Fighting Equipment	Fire & Emergency Services
	Description	Justification
	The purchase of firefighting equipment such as, but not limited to ventilation fans, ventilation saws, forcible entry saws, lights, generators, vehicle stabilization equipment, fire extinguishers, ladders and hand tools.	These purchases are completed when required to maintain inventory or when equipment is damaged beyond repair. Minimum equipment requirements are established by NFPA standards and equipment is checked on a regular basis and a master inventory maintained. Equipment is maintained through a preventative maintenance and testing program where required.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	No future impacts
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Capital Project Information

Budget Year: 2019	Department: Fire & Emergency Services	Project No.: C00468
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Project Details	Project Title	Project Location / Facility
	Training Pick-up Replacement	Fire & Emergency Services
	Description	Justification
	Replacement of a 2009 pick-up truck used by the Training Officer.	The Training Officer is currently using a 2009 pick-up truck that has mechanical issues due to its age and excessive use. The truck is no longer reliable and repairs are not cost effective. This project replaces the current vehicle with a pick-up truck that will be used to deliver all training supplies (training mannequins, air cylinders, smoke machines, fire extinguisher trainers etc.), respond to emergency incidents and transport empty air cylinders for filling and be used to transport general fire department supplies to the fire stations (foam, absorbent, fire hose etc.).
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 50,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Fire & Emergency Services	Project No.: C01261
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Project Details	Project Title	Project Location / Facility
	Station 5 Capital Repairs	Fire & Emergency Services
	Description	Justification
	This project completes capital repairs at Fire Station #5 (Glendale), as described below.	When station 5 was originally constructed the apparatus bay was never properly finished (not sealed, coated or painted). Now, after approximately 15 years of use, the floor is beginning to degrade. In addition, the floor is now pooling water which leads to both a safety hazard and accelerates deterioration of the floor in certain areas. Facilities staff was consulted and recommended an epoxy coating. The bulk of this project is to complete that epoxy coating. In addition, there are some other station repairs that would be included in this capital project including replacing loose and damaged floor tiles in the front vestibule and replacing failing glass panels in overhead doors.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 50,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	This work will extend the life of the apparatus floor and mitigate potentially costly future replacement of the floor.
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Capital Project Information

Budget Year: 2019	Department: Fire & Emergency Services	Project No.: C01262
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Project Details	Project Title	Project Location / Facility
	Washer & Dryer - Protective Equipment	Fire & Emergency Services
	Description	Justification
	Replacement of the bunker gear washer and dryer at Station 1.	Contaminated firefighter bunker gear has been confirmed by WSIB/MOL to be the primary cause of increased cancer rates in firefighters. The key component of the cancer prevention/hygiene & decontamination program is the ability for a firefighter to immediately wash their bunker gear following a fire and return it to service as quickly as possible. Firefighters only have one issued set of bunker gear so for the time it is being cleaned that firefighter is effectively rendered out of service. This project replaces the existing washing machine at Station 1, which is over 15 years old and no longer reliable. It also replaces the bunker gear dryer that is used to quickly dry the gear and return it to service.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	No future impacts
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Capital Project Information

Budget Year: 2019	Department: Fire & Emergency Services	Project No.: C01379
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Project Details	Project Title	Project Location / Facility
	Auto Extrication Equipment Replacement	
	Description	Justification
	The replacement of auto extrication equipment at Stations 2 and 3.	This is the final phase of a 3 year project to replace all old hydraulic auto extrication equipment with new battery powered equipment. As vehicles modernize with new lightweight high strength steels and passenger safety components it has become increasingly difficult to extricate trapped victims from vehicle accidents. The old hydraulic equipment that was purchased over the past 12-20 years was no longer physically capable of completing accident victim extrication and needed to be replaced with modern equipment designed for modern vehicles. This final phase replaces the old equipment at Station 2 (St. Davids) and Station 3 (Virgil).
	Gross Capital Cost:	\$ 72,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 72,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 72,000.00

Future Impact(s)	None
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Capital Project Information

Budget Year: 2019	Department: Fire & Emergency Services	Project No.: C01551
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Project Details	Project Title	Project Location / Facility
	Station 2 Apparatus Bay Floor Repairs	Fire & Emergency Services
	Description	Justification
	Repair the apparatus bay floor at Station 2.	The apparatus bay floor at Station 2 is experiencing significant structural failure under the weight of the fire trucks. The floor continues to deteriorate and was recently assessed by a structural engineer who recommended a \$5,000 repair would ensure the floor was sound enough to function for the next 3-5 years while a longer term strategy for the future of the station was developed.
	Gross Capital Cost:	\$ 5,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 5,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 5,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Fire & Emergency Services	Project No.: C01552
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Project Details	Project Title	Project Location / Facility
	Hoses, Nozzles & Appliances Replacement	
	Description	Justification
	The purchase of replacement fire hose, nozzles and other firefighting appliances.	The most recent inventory and testing found many nozzles that were old, damaged or otherwise ineffective. This project replaces those nozzles and other appliances with the equipment necessary to deliver effective fire suppression. This project also replaces fire hose that fails during annual hose testing or is damaged at emergency incidents.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Fire & Emergency Services	Project No.: C01693
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Project Details	Project Title	Project Location / Facility
	Portable Pump Replacement	
	Description	Justification
	Replacement of a portable pump that failed its annual pump testing. A portable pump is used to draft, and subsequently pump, water using a 500 gallon per minute truck that is not attached to the truck (portable).	This project replaces a portable pump that failed its annual pump testing. Each year all pumps are certified by a third party that they can flow the required volume of water at the required pressure. This portable pump was unable to pass the test and was not able to be certified.
	Gross Capital Cost:	\$ 6,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 6,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 6,000.00

Future Impact(s)	No future impacts
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Capital Project Information

Budget Year: 2019	Department: Fire & Emergency Services	Project No.: C01694
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Project Details	Project Title	Project Location / Facility
	Master Stream Deck Guns (2)	Fire & Emergency Services
	Description	Justification
	This project purchases two deck guns, one for Pumper 2A and one for Pumper 4.	A deck gun is a large master stream nozzle that is attached to the top of a fire pumper truck that can immediately deliver large volumes of water to a fire. A deck gun is necessary to achieve flow rates required under NFPA 1710 for large commercial structures. The deck gun for Pumper 2A is replacing an old deck gun that was removed from service. Pumper 4 was purchased without a deck gun and this purchase will add one.
	Gross Capital Cost:	\$ 11,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 11,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 11,000.00

Future Impact(s)	None
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Capital Project Information

Budget Year: 2019	Department: Fire & Emergency Services	Project No.: C01695
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Project Details	Project Title	Project Location / Facility
	Foam Eductors (5)	Fire & Emergency Services
	Description	Justification
	This project replaces the foam eductor in each fire station.	Each fire station is equipped with firefighting foam that is used to fight flammable liquid fires. The foam is applied using a foam eductor which is a device used to proportion water, foam and air to the correct concentration. The foam eductors that are currently in use at each station were originally purchased in the 1980s and are not compatible with modern foams as they do not provide for enough water flow and the correct proportioning foam percentages.
	Gross Capital Cost:	\$ 4,500.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 4,500.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 4,500.00

Future Impact(s)	None
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Capital Project Information

Budget Year: 2019	Department: Library	Project No.: C00124
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Project Details	Project Title	Project Location / Facility
	2019 Furniture Replacement	Library
	Description	Justification
	Folding chairs used for programs and events.	Compact, light-weight folding chairs are replacing heavier, stacking chairs currently used for library programs and events. The old chairs will be sold to offset some of the cost of the new chairs. The furniture capital project is scheduled every two years to refresh furniture in different areas of the library.
	Gross Capital Cost:	\$ 7,000.00

Project Financing	Reserve Funds	
	Library Development	\$ 7,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 7,000.00

Future Impact(s)	This project will have no future impact on the operating budget.
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Capital Project Information

Budget Year: 2019	Department: Library	Project No.: C00678
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Project Details	Project Title	Project Location / Facility
	2019 Library Collection Development	NOTL Public Library
	Description	Justification
	The annual Library Collection Development capital project is an ongoing process of procuring up-to-date recreational and reference materials. The collection includes books, DVDs and CDs.	Annual collection development is essential to library service excellence and is mandated under the Ontario Public Library Act. The mandate is to provide access to, and the borrowing of, up-to-date library materials.
	Gross Capital Cost:	\$ 40,000.00

Project Financing	Reserve Funds	
	DC: Library Facilities	\$ 36,000.00
	Library Development	\$ 4,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 40,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Library	Project No.: C01043
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Project Details	Project Title	Project Location / Facility
	Public Laptops	Library
	Description	Justification
	Replacement of laptops used for public training classes and programs.	Laptop computers have replaced desktop computers formerly used in a dedicated lab for all training and programs. These devices are upgraded on a three-year replacement schedule.
	Gross Capital Cost:	\$ 7,000.00

Project Financing	Reserve Funds	
	Library Computer	\$ 7,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 7,000.00

Future Impact(s)	This project has no future impact on the operating budget.
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Capital Project Information

Budget Year: 2019	Department: Library	Project No.: C01428
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Project Details	Project Title	Project Location / Facility
	Makery Equipment	Library
	Description	Justification
	Purchase and upgrade of selected makerspace equipment.	On a two-year cycle, existing equipment for the Makery is replaced or upgraded and new equipment is purchased to ensure all equipment is in good operating condition and to ensure emerging technologies are available for use by the community.
	Gross Capital Cost:	\$ 5,000.00

Project Financing	Reserve Funds	
	Library Development	\$ 5,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 5,000.00

Future Impact(s)	No future impact on the operating budget.
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Capital Project Information

Budget Year: 2019	Department: Library	Project No.: C01568
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Project Details	Project Title	Project Location / Facility
	Storage	Library
	Description	Justification
	Installation of storage solutions in the staff work area, Rotary Room storage area and the Makery.	Two major storage areas were lost in 2017; the old Rotary Room storage room was converted into a quiet study area for the public and the Town took over the Library storage room in the Cafe in exchange for housing the temporary Library in the Community Centre during renovation construction. Compact storage and shelving to maximize our reduced storage space will be installed in 2019.
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	DC: Library Facilities	\$ 9,000.00
	Library Development	\$ 1,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,000.00

Future Impact(s)	No future impact on the operating budget.
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Capital Project Information

Budget Year: 2019	Department: Library	Project No.: C01720
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Project Details	Project Title	Project Location / Facility
	Public Computer Privacy Divider	Library
	Description	Justification
	Installation of a 12 inch high composite wood privacy panel along the centre length of the public computer table	To provide privacy and reduce noise and distractions, a privacy divider will be installed down the centre of the table housing the ten public computers.
	Gross Capital Cost:	\$ 1,500.00

Project Financing	Reserve Funds	
	Library Computer	\$ 1,500.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 1,500.00

Future Impact(s)	No future impact on the operating budget.
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Capital Project Information

Budget Year: 2019	Department: Library	Project No.: C01721
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Project Details	Project Title	Project Location / Facility
	iPads for Board	Library
	Description	Justification
	Purchase of seven iPads for 2019 2022 Library Board members.	To reduce paper use, resident appointees to the 2019 2022 Library Board will be given iPads for meeting information packages and training purposes. Town council representatives will use their Town issued iPads at Library Board meetings and training sessions.
	Gross Capital Cost:	\$ 2,500.00

Project Financing	Reserve Funds	
	Library Computer	\$ 2,500.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 2,500.00

Future Impact(s)	No future impact on the operating budget.
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Capital Project Information

Budget Year: 2019	Department: P & R Vehicles/Equipment	Project No.: C00464
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Project Details	Project Title	Project Location / Facility
	Van (replaces P515)	Parks Recreation & Facilities
	Description	Justification
	Replacement of Van 515	Van 515 is used on a daily basis for washroom and facility maintenance, deliveries, and special events. It has been in service for 11 years and is in need of replacement.
	Gross Capital Cost:	\$ 40,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 40,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 40,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: P & R Vehicles/Equipment	Project No.: C01610
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Project Details	Project Title	Project Location / Facility
	Additional funds for Garbage Truck (C01161)	
	Description	Justification
	Additional funds for Garbage Truck replacement	The Garbage Truck is the most intensively used vehicle in the Town fleet. This truck is used 7 days a week, year-round, stops and starts very frequently, and has many moving parts. The current truck has been in service for 11 years and has 250,000 km on it. In order to obtain a sufficiently durable and reliable vehicle the additional funding is required.
	Gross Capital Cost:	\$ 70,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 70,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 70,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: P & R Vehicles/Equipment	Project No.: C01611
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Project Details	Project Title	Project Location / Facility
	3/4 Ton 4x4 Truck	Fleet Replacement
	Description	Justification
	New truck purchase. 3/4 Ton with 4x4.	Mowing operations have expanded this past year. This requires the need for an additional truck to be added to the fleet. This is a new addition to the fleet.
	Gross Capital Cost:	\$ 39,000.00

Project Financing	Reserve Funds	
	DC: Parkland & Recreation	\$ 35,100.00
	Fleet Replacement	\$ 3,900.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 39,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parking Operations	Project No.: C00475
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Project Details	Project Title	Project Location / Facility
	Queens Royal Park Lot Resurfacing	Front Street/Queens Royal Park
	Description	Justification
	This project entails the milling, spot base repair and hot mix asphalt resurfacing of the public parking lot located north of Front Street North in Queen's Royal Park.	Last reconstructed in 1999 this 44-space lot is a significant revenue generator for the Town. Although routine maintenance has been ongoing, the asphalt surface has reached the limit of its service lifespan and requires replacement.
	Gross Capital Cost:	\$ 80,000.00

Project Financing	Reserve Funds	
	Parking Revenue	\$ 80,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 80,000.00

Future Impact(s)	Continued revenue generation and routine maintenance requirements (crack sealing, line painting, spot repair) under the Parking Lots budget.
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C00804
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Project Details	Project Title	Project Location / Facility
	Niagara-on-the-Green Park Refurbishment	Niagara on the Green Park
	Description	Justification
	Replacement of the playground equipment. Expansion of basketball court. Refurbishment of existing pergola.	The playground has come to the end of its lifespan. 2019 was its replacement year and members of the community have requested a full court basketball surface. Currently only a half court. In 2018, C01389 approved refurbishment of pergola and expansion of basketball court. Quotations came in over budget for the project. The project required more funding to be completed. Staff is recommending completing all three projects in 2019.
	Gross Capital Cost:	\$ 132,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 77,763.00
	Capital Levy	\$ 54,237.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 132,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C00968
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Project Details	Project Title	Project Location / Facility
	Cannery Park Development	St. Davids - Cannery Park - btwn Dominion Cres and Cannery Dr
	Description	Justification
	A new park will be constructed on the Town owned parkland within the Cannery Subdivision.	This new park will provide a neighborhood space. There was a large interest in the park from the surrounding residents. Staff used public meetings and Join the Conversation to design the park using both of these information gathering tools. Design to be completed in Q4 of 2018.
	Gross Capital Cost:	\$ 175,000.00

Project Financing	Reserve Funds	
	DC: Parkland & Recreation	\$ 175,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 175,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C00988
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Project Details	Project Title	Project Location / Facility
	Centennial Arena HWT Replacement	Parks Recreation & Facilities
	Description	Justification
	Hot water tank replacement for dressing room showers.	Replace hot water tank that is 15 years old with more energy efficient tank.
	Gross Capital Cost:	\$ 7,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 7,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 7,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01020
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Project Details	Project Title	Project Location / Facility
	Meridian Credit Union Arena Condensor Replacement	Parks Recreation & Facilities
	Description	Justification
	Purchase new condensor unit for MCU Arena.	The current condenser was installed in 2003. This unit has served its lifespan and needs replacement. This unit is essential to ice making operations. This unit replacement will have specification for energy efficiencies.
	Gross Capital Cost:	\$ 110,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 110,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 110,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01304
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Project Details	Project Title	Project Location / Facility
	Niagara Lakeshore Cemetery Paving-Ph. 2	Cemetery
	Description	Justification
	Roadway Resurfacing	Roadway is in a state of disrepair. Many large areas have no asphalt, making it unsafe for pedestrians and staff.
	Gross Capital Cost:	\$ 117,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 117,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 117,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01312
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Project Details	Project Title	Project Location / Facility
	Community Centre Amenities	NOTL Community Centre
	Description	Justification
	Purchase more tables & chairs for cafe area. Update the furniture, games, toys & computers in Penner room.	There is a need for more seating and tables in the cafe as it is a well used area. The Penner room is used for youth programming and needs to be updated with more current technology and new furniture.
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 10,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,000.00

Future Impact(s)	By increasing tables and chairs in the cafe, we will be able to attract more people to enjoy the area. By updating equipment in the youth room, it will make it more desirable for youth to use and for our camp programs to enjoy.
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01317
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Project Details	Project Title	Project Location / Facility
	MCU Arena Dehumidification Replacement	Meridian Credit Union Arena
	Description	Justification
	Replace existing dehumidifiers in MCU Arena to control humidity levels in facility.	Current dehumidifiers were purchased in 2003 and past life span. Current units require continuous repairs. If the humidity is not removed it results in a condensation build up. More energy efficient units to be installed.
	Gross Capital Cost:	\$ 80,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 80,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 80,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01345
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Project Details	Project Title	Project Location / Facility
	Dock Area Enhancements	Dock Area
	Description	Justification
	Construction of elements of the design approved by required agencies	Over the past two years town staff have been working with Shore plan Engineering and the general public on a design to protect the shoreline in the Dock Area. Some elements have been installed along the shoreline to prevent erosion. This project will allow the installation of some key elements of the plan. Funding will be used to try and leverage grant opportunities.
	Gross Capital Cost:	\$ 100,000.00

Project Financing	Reserve Funds	
	Dock Area Improvements	\$ 100,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 100,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01587
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Project Details	Project Title	Project Location / Facility
	St Davids Pool - Emergency Repairs	St. Davids Pool
	Description	Justification
	Reoccurring leaks caused by original pipelines under concrete deck that has been in place since 1979	Repair Vulcan Led pipelines under deck in order to keep pool from losing water, keep in mind this is only a short term repair due to fatigue and age of pipelines
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01589
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Project Details	Project Title	Project Location / Facility
	Simcoe Park Wading Pool - Drain Connection	
	Description	Justification
	Install a larger diameter drain pipe for the wading pool in Simcoe Park.	Currently the drain is undersized and takes a long time to drain. This project will increase the size of the pipe and connect the line to Town sanitary system. This will also cut down on the drain time for the pool. It will result in a savings on staffing as we have to have a staff member on when water is in the pool.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01592
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Project Details	Project Title	Project Location / Facility
	Salt Storage Dome	Operations Yard
	Description	Justification
	Salt Storage Dome	In 2018, due to concerns about excessive tracking in Town facilities, parks switched from using the roads division salt/ sand mix to using salt in parking lots. As a result, stand-alone storage is required.
	Gross Capital Cost:	\$ 15,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 15,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 15,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01593
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Project Details	Project Title	Project Location / Facility
	Park Amenities	
	Description	Justification
	Replacement of Trees in Garrison Village park Benches St. Davids courts Benches Queens Royal Park Garbage can Homestead Park	Dead trees in Garrison Village Park have been removed and need to be replaced. Tennis players in St. Davids have requested benches adjacent to the courts. Queens Royal benches and Homestead garbage can are in need of replacement.
	Gross Capital Cost:	\$ 13,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 13,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 13,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01594
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Project Details	Project Title	Project Location / Facility
	Court House Pavers	Courthouse
	Description	Justification
	Removal of dead oak and reconfiguring of pavers behind Court House.	Oak tree is dead and in need of removal. Bus pick up and drop off area is congested and additional pavers will provide space for pedestrians.
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	Parking Revenue	\$ 10,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01595
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Project Details	Project Title	Project Location / Facility
	Court House Exterior Stairs Restoration	Courthouse
	Description	Justification
	Restoration of exterior stairs at south-east entrance to Chamber of Commerce.	Significant deterioration of mortar between and beneath paving stones on the stairs. Restoration required.
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 10,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01596
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Project Details	Project Title	Project Location / Facility
	Queen's Royal Park Amenities	
	Description	Justification
	Replacement of Stairs, paver installation and drainage installation at Queen's Royal Park	Stairs and path connecting top of Queen's Royal Park to shoreline protection walk are worn and in need of replacement. Path connecting gazebo, Rotary rocks, and shoreline protection walk is heavily trafficked, and requires replacement of the existing soft surface with pavers. Sheeting of surface water adjacent to the gazebo is causing erosion and the creation of hazards, and requires installation of drainage tile.
	Gross Capital Cost:	\$ 41,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 41,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 41,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01597
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Project Details	Project Title	Project Location / Facility
	Rye Heritage Park Basketball Court, lines, nets	Rye Heritage Park
	Description	Justification
	Reconstruction of basketball court	The court over the years has deteriorated. The court base needs to be raised to ensure positive drainage off the courts. This project will replace the basketball nets (2) and proper line markings.
	Gross Capital Cost:	\$ 10,500.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 10,500.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,500.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01599
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Project Details	Project Title	Project Location / Facility
	River Beach Park Restoration	River Beach Park
	Description	Justification
	Restoration of park following damage from flooding and installation of shoreline protection. Restoration to include removal of debris, grading to catch basins, installation of additional catch basin, and hydroseeding.	Restoration is required following damage from flooding and shoreline protection installation.
	Gross Capital Cost:	\$ 28,000.00

Project Financing	Reserve Funds	
	Dock Area Improvements	\$ 28,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 28,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01601
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Project Details	Project Title	Project Location / Facility
	Community Centre Cardio Equipment Replacement	NOTL Community Centre
	Description	Justification
	Replace/Purchase new cardio equipment in the Track & Fitness area of the Community Centre.	Most of the current cardio equipment is reaching the end of its lifecycle. More current and newer machines are extremely desired by our gym users.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	Cardio equipment is used on a daily basis and needs to be updated every few years.
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01603
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Project Details	Project Title	Project Location / Facility
	Town Wide - Defibrillator Replacement	Town wide
	Description	Justification
	Replacement of 10 defibrillation units at various Town facilities.	The Town has 10 defibrillation units that have come to the end of its lifespan. We have these units installed at various Town facilities. We are approaching the replacement of the units in a phased approach over 2-3 years. Preliminary replacement costing is \$2,500 per unit.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C01692
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Project Details	Project Title	Project Location / Facility
	Pickleball Courts - Virgil Sports Park	Virgil Sports Park
	Description	Justification
	Additional funds to complete Pickleball courts.	Project was approved in 2018. Staff sourced quotation and pricing came in over budget. The timing of the project was during a lame duck council and staff couldnt request additional funding as there was no council meetings. The 2018 budget had enough funds to complete the paving and some of the fence work required. Balance of the work to be completed is installation of the fence mesh, application of the acrylic surfacing with 6 pickleball courts and installation of net posts/nets.
	Gross Capital Cost:	\$ 32,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 32,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 32,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Parks, Recreation & Facilities	Project No.: C00996
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Project Details	Project Title	Project Location / Facility
	Court House Washroom Renovations	Courthouse
	Description	Justification
	Replace washroom partitions that have been in place since 1981, including toilets.	Current washroom partitions and toilets have been in place for 37 years.
	Gross Capital Cost:	\$ 30,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 30,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 30,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: PW Vehicles/Equipment	Project No.: C00363
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Project Details	Project Title	Project Location / Facility
	Mini Van Montana (replaces 230)	Public Works
	Description	Justification
	Replacement Vehicle	This vehicle is 10 years old with close to 110,000 km on it. The vehicle is too light for its intended application and is experiencing starting and electrical issues. A replacement vehicle will be sourced that is better suited for construction sites and not as low to the ground.
	Gross Capital Cost:	\$ 30,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 30,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 30,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: PW Vehicles/Equipment	Project No.: C00457
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Project Details	Project Title	Project Location / Facility
	Backhoe JCB (replaces 404)	Public Works
	Description	Justification
	Replace existing backhoe	This piece of machinery is used daily in the water and wastewater department. The equipment is nearly 12 years old, and will require multiple hydraulic hose replacements and welding spot repairs if kept in service.
	Gross Capital Cost:	\$ 140,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 98,000.00
	Wastewater Capital Improvements	\$ 42,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
Total Project Financing	\$ 140,000.00	

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: PW Vehicles/Equipment	Project No.: C00506
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Project Details	Project Title	Project Location / Facility
	2019 Miscellaneous Equipment	Public Works
	Description	Justification
	Vehicles & Equipment	
	Gross Capital Cost:	\$ 8,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 8,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 8,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: PW Vehicles/Equipment	Project No.: C00655
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Project Details	Project Title	Project Location / Facility
	Kabota replaces W408	Public Works
	Description	Justification
	Vehicles & Equipment	2007 unit - hours -12 years old - cab and hood unit sections require replacement - starting to show multiple oil leaks - Tires have half life remaining - works on roadside grass mowing continuous from May until Nov. -
	Gross Capital Cost:	\$ 77,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 77,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 77,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C00182
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Project Details	Project Title	Project Location / Facility
	Line 1 Road - 0.19km West of Concession 2 - Culvert Improvements	Public Works
	Description	Justification
	Concrete bridge replacement.	Identified in the 2017 Structure Inspection Report as in poor condition recommending replacement NOW.
	Gross Capital Cost:	\$ 545,000.00

Project Financing	Reserve Funds	
	Ontario Community Infrastructure Fund	\$ 464,163.00
	Bridges & Culverts	\$ 80,837.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 545,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C00447
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Project Details	Project Title	Project Location / Facility
	Queenston Road - Townline to Airport - Road Construction	Public Works
	Description	Justification
	Excavation and widening of the existing road surface to accommodate for bike lanes. Milling and resurfacing of the complete road surface with hot mix asphalt.	This section of road is listed as deficient in the Towns Roads Needs Study and recommends resurfacing/reconstruction. Work includes providing 1.5m bike lanes on both sides of the road. Road is designated as a bike route in the 2003 Regional Niagara Bikeways Master Plan and includes grants from the Region for the work.
	Gross Capital Cost:	\$ 1,670,000.00

Project Financing	Reserve Funds	
	DC: Roads, Sidewalks and Lights	\$ 684,700.00
	Capital Levy	\$ 121,948.00
	Federal Gas Tax	\$ 531,217.00
	Ontario Community Infrastructure Fund	\$ 332,135.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
Total Project Financing	\$ 1,670,000.00	

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C00494
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Project Details	Project Title	Project Location / Facility
	Concession 6 Road - Niagara Stone Road to Line 2 - Road Construction	Public Works
	Description	Justification
	Road Construction	
	Gross Capital Cost:	\$ 770,000.00

Project Financing	Reserve Funds	
	DC: Roads, Sidewalks and Lights	\$ 631,400.00
	Capital Levy	\$ 138,600.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 770,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C00496
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Project Details	Project Title	Project Location / Facility
	Queenston Road - Townline to Martin to Airport Road	Public Works
	Description	Justification
	Replacement of existing guide rails.	Improved road safety. Replacements are in conjunction with road reconstruction project (C00447)
	Gross Capital Cost:	\$ 107,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 107,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 107,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C00499
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Project Details	Project Title	Project Location / Facility
	Engineering Work for Line 1 Road - Homestead to Henry to FMCR	Public Works
	Description	Justification
	Estimated engineering fees for road reconstruction project scheduled for 2019.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 43,000.00

Project Financing	Reserve Funds	
	DC: Roads, Sidewalks and Lights	\$ 26,660.00
	Capital Levy	\$ 16,340.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 43,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2017	Department: Roads Department	Project No.: C00616
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Project Details	Project Title	Project Location / Facility
	Sidewalk Installation - Tanbark Road - York to Stoneridge Crescent	Public Works
	Description	Justification
	Installation of a new 1.5m wide concrete sidewalk on the east side of Tanbark Road	Sidewalk will be completed in conjunction with the road reconstruction project. Increased safety for pedestrians that has no existing sidewalks. Part of the Public Works Dept. Sidewalk Master Plan.
	Gross Capital Cost:	\$ 30,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 30,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 30,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C00617
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Project Details	Project Title	Project Location / Facility
	Sidewalk Installation - York Road - FMCR to Concession 3 Road	Public Works
	Description	Justification
	Installation of new 1.5m wide concrete sidewalk on the north side of York Road.	Increased safety for pedestrians. Part of the Public Works Dept. Sidewalk Master Plan.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 50,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C00620
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Project Details	Project Title	Project Location / Facility
	St. Davids Pool Trail - York to Cannery Subdivision	Public Works
	Description	Justification
	Installation of a multi-use trail between the Cannery subdivision and St Davids pool/park.	Currently there is no direct connection between the subdivision and the park/pool and the existing sidewalk network in St Davids.
	Gross Capital Cost:	\$ 100,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 100,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 100,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C01324
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Project Details	Project Title	Project Location / Facility
	Traffic Count Station	Public Works
	Description	Justification
	Portable traffic count station.	Ability to perform spot traffic counts.
	Gross Capital Cost:	\$ 7,500.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 7,500.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 7,500.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C01528
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Project Details	Project Title	Project Location / Facility
	Butler Street Construction (Cul-de-sac)	Public Works
	Description	Justification
	Construction of a cul-de-sac at the south end of the Butler Street road allowance.	Provide for a proper turn around for Public Works equipment and emergency vehicles.
	Gross Capital Cost:	\$ 125,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 125,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 125,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C01622
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Project Details	Project Title	Project Location / Facility
	Queenston Rd (additional funds for C00397)	Public Works
	Description	Justification
	Excavation and widening of the existing road surface to accommodate for bike lanes. Milling and resurfacing of the complete road surface with hot mix asphalt.	This section of road is listed as deficient in the Towns Roads Needs Study and recommends resurfacing/reconstruction. Work includes providing 1.5m bike lanes on both sides of the road. Road is designated as a bike route in the 2003 Regional Niagara Bikeways Master Plan and includes grants from the Region for the work. Additional funds required for paving that was not accounted in the first estimate.
	Gross Capital Cost:	\$ 160,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 160,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 160,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C01623
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Project Details	Project Title	Project Location / Facility
	Dixie - ditching and culverts	Public Works
	Description	Justification
	Driveway culvert replacements and associated ditching.	Drainage improvements. Works are in conjunction with sanitary replacement and road resurfacing.
	Gross Capital Cost:	\$ 55,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 55,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 55,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C01624
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Project Details	Project Title	Project Location / Facility
	Read Rd (East Edge) Carlton to Haulage/Church to Lakeshore	Public Works
	Description	Justification
	Milling and resurfacing of a portion of the road surface with hot mix asphalt. Read Road is a boundary road shared between the Town and the City of St. Catharines.	Settlement of the road edge. Road condition is deteriorating and becoming a safety concern for vehicular and bicycle traffic.
	Gross Capital Cost:	\$ 260,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 260,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 260,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C01625
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Project Details	Project Title	Project Location / Facility
	Johnson St - Mississagua to Simcoe to Gate	Public Works
	Description	Justification
	Milling and resurfacing of the road with hot mix asphalt.	Road conditions are deteriorating and patching is no longer a long term solution.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 50,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C01626
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Project Details	Project Title	Project Location / Facility
	Concession 6 Rd (York to 405 to Warner to N.Falls Boundary) Eng	Public Works
	Description	Justification
	Estimated engineering fees for road reconstruction project scheduled for 2020.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 40,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 40,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 40,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C01627
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Project Details	Project Title	Project Location / Facility
	Concession 6 Rd - Queenston to Line 8 to Line 7 Eng	Public Works
	Description	Justification
	Estimated engineering fees for road reconstruction project scheduled for 2020.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C01696
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Project Details	Project Title	Project Location / Facility
	Portable Radar Speed Boards (2)	NOTL Road Network
	Description	Justification
	Purchase of 2 portable radar speed boards.	Current radar speed board no longer meets Transportation Association of Canada guidelines and can only monitor 1 lane of traffic at a time. Growing demand for traffic speed monitoring and driver education warrants the purchase of 2 radar speed boards to monitor both lanes of traffic in a given location simultaneously.
	Gross Capital Cost:	\$ 18,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 18,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 18,000.00

Future Impact(s)	Minor reduction in Roads operating budget since less manpower will be required to monitor a given location (no moving of board from lane to lane)
	Minor reduction in consultant costs for traffic studies as the ability to monitor two lanes simultaneously allows us to conduct our own spot traffic speeds and Volume counts



Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C01698
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Project Details	Project Title	Project Location / Facility
	Traffic Control Devices (Council Initiated)	NOTL Road Network
	Description	Justification
	Funding of traffic investigations and traffic control device installation (all-way stop warrant analysis, intersection flashers, speed limit changes, speed bumps etc.) undertaken at the request of Council.	The Traffic Studies & Committees section of the Roads Budget provides a baseline amount for annual programs such as traffic counts, however Council requests for site-specific traffic investigations and infrastructure have consistently exceeded this budget amount. As infrastructure, traffic control devices and their related warrant investigations should be funded through the Capital Budget.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 50,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	Recovery of the Traffic Studies & Committees (Consultants) operating budget allocation for annual traffic counts and traffic safety investigations
	Minor ongoing operating budget impacts (Safety Devices, Signs etc.) for the maintenance of any warranted traffic control devices which are installed



Capital Project Information

Budget Year: 2019	Department: Roads Department	Project No.: C01718
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Project Details	Project Title	Project Location / Facility
	Butler & Anne Street Trail - S. & W. of Anne Street	Old Town
	Description	Justification
	Excavation and construction of a turning circle at the existing south terminus of Butler Street south of John Street and construction of a walking trail to Anne Street and improvements to the existing walking trail to the bridge.	This section of road does not have a turning circle and is required for Town and Emergency vehicles to be able to turn around
	Gross Capital Cost:	\$ 100,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 100,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 100,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Storm Water	Project No.: C00680
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Project Details	Project Title	Project Location / Facility
	Minor Storm System Improvements (CB Installations)	Public Works
	Description	Justification
	Installation of required catch basins	Allows for installation of catch basins and connection to existing storm sewer systems at various locations to correct water ponding problems.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Storm Water Management	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Storm Water	Project No.: C01657
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Project Details	Project Title	Project Location / Facility
	Victoria at John St extensions	Public Works
	Description	Justification
	Installation of storm sewer and required catch basins.	The storm sewer is being extended to service new developments at the corners of John and Victoria. Town contribution toward oversizing costs and works that benefit the road authority.
	Gross Capital Cost:	\$ 55,000.00

Project Financing	Reserve Funds	
	DC: Storm Sewers	\$ 55,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 55,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Storm Water	Project No.: C01658
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Project Details	Project Title	Project Location / Facility
	Line 1 - Homestead to Henry to FMCR Eng	Public Works
	Description	Justification
	Estimated engineering fees for storm sewer works scheduled for 2020.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 40,000.00

Project Financing	Reserve Funds	
	Storm Water Management	\$ 40,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 40,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Street Lighting	Project No.: C01361
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Project Details	Project Title	Project Location / Facility
	LED Post-Top Conversion Program (Phase 5)	Public Works
	Description	Justification
	Replacement of approximately 40-45 existing High Pressure Sodium decorative post-top streets lights with LED.	Replacements of lights to LED to reduce future hydro and maintenance costs. This is phase 5 of the program. Based on current funding it will take another 8 years to complete.
	Gross Capital Cost:	\$ 27,000.00

Project Financing	Reserve Funds	
	Street Lighting	\$ 27,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 27,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Transit	Project No.: C01242
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Project Details	Project Title	Project Location / Facility
	AODA Compliant Pads at Bus Stops, Ph.4	NOTL Transit Route
	Description	Justification
	Installation of AODA-compliant bus pads at bus stops located on Municipal and Regional roads within the Town of Niagara-on-the-Lake.	AODA compliance, passenger safety/comfort and to facilitate winter snow removal.
	Gross Capital Cost:	\$ 12,500.00

Project Financing	Reserve Funds	
	Ontario Disabilities	\$ 12,500.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 12,500.00

Future Impact(s)	Reduction in annual snow clearing costs.
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Capital Project Information

Budget Year: 2019	Department: Transit	Project No.: C01243
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Project Details	Project Title	Project Location / Facility
	Benches, Shelters, Garbage Cans, Signs	NOTL Transit Route
	Description	Justification
	Installation of bus benches, garbage cans, schedule signage and/or bus shelters at selected bus stops on the NOTL Transit route.	NOTL Transit has been operating with minimal capital infrastructure since the inception of Transit in 2012. Our ridership has grown as has the demand for the provision of street furniture and signage for our passengers.
	Gross Capital Cost:	\$ 15,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 15,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 15,000.00

Future Impact(s)	Estimated 15-year capital replacement cycle on street furniture, 7-year replacement cycle on anti-graffiti signage.
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Capital Project Information

Budget Year: 2019	Department: Transit	Project No.: C01697
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Project Details	Project Title	Project Location / Facility
	Court House Bus Shelters	Court House Bus Bay
	Description	Justification
	Purchase/installation of 2 Bus shelters and reconfiguration of existing bus pad at major transit hub to comply with AODA standards.	AODA compliance, passenger safety/comfort and to facilitate winter snow removal.
	Gross Capital Cost:	\$ 26,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 13,000.00
	Ontario Disabilities	\$ 13,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 26,000.00

Future Impact(s)	Neutral, minor increase in maintenance of shelter offset by reduction in annual snow cleaning costs.
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Capital Project Information

Budget Year: 2019	Department: Wastewater	Project No.: C00481
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Project Details	Project Title	Project Location / Facility
	CSO Reduction Project - Old Town (Phase 3 - Dorchester South)	Public Works
	Description	Justification
	Rehabilitation of wastewater mains and manholes with trenchless methods, chemical grout sealing or CIPP as determined by the 2018 study completed by Cole Engineering.	Will reduce infiltration of ground water flows into the wastewater collection system and will reduce flows to the Regional pump station on William Street and new WWTP.
	Gross Capital Cost:	\$ 150,000.00

Project Financing	Reserve Funds	
	DC: Wastewater Sewers	\$ 32,400.00
	Wastewater Capital Improvements	\$ 72,600.00
	Government Grants	\$ 45,000.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
Total Project Financing	\$ 150,000.00	

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Wastewater	Project No.: C00652
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Project Details	Project Title	Project Location / Facility
	Old Town (Phase 2) CSO Flow Monitoring (Post repair program)	Public Works
	Description	Justification
	Flow monitoring of the Ricardo-Front Street area wastewater system after completion of main and manhole rehabilitations. Compare results to the original 2017 study and monitoring program.	Requirement for Regional grant contributions. Aids in future justification of wastewater system repair program and quantifies the reduction of extraneous flows into the system.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 30,000.00
	Government Grants	\$ 20,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Wastewater	Project No.: C00906
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Project Details	Project Title	Project Location / Facility
	Chautauqua Area - (Dixie - Circle to Lakeshore)	Public Works
	Description	Justification
	Replacement of existing old 200 mm. dia. AC sanitary sewer constructed in 1964 with new 200 mm dia. PVC sewer.	Will reduce the infiltration of ground water flows into the Towns sanitary sewer collection system and reduce treatment required at the Regional Lagoons/Future Plant, thereby freeing short term capacity issues for future development and lowering treatment costs.
	Gross Capital Cost:	\$ 1,085,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 1,085,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 1,085,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Wastewater	Project No.: C00907
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Project Details	Project Title	Project Location / Facility
	Engineering - Chautauqua Area - (Froebel - Circle to Dead End)	Public Works
	Description	Justification
	Engineering fees for sanitary sewer replacement project scheduled in 2020.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so tenders can be initiated early in the construction year.
	Gross Capital Cost:	\$ 15,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 15,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 15,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Wastewater	Project No.: C01644
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Project Details	Project Title	Project Location / Facility
	CSO - RAP (resident assistance program - all communities)	Public Works
	Description	Justification
	Establishment of a Remedial Action Plan to provide financial assistance to residents for costs of repairs made to disconnect illegal connections from, and to reduce extraneous flow into the sanitary sewer system.	Ensure extraneous flows which may result in basement flooding and sanitary sewage overflows are minimized. Reduction of flows into the sanitary system reduces the cost to customers for treatment of effluent.
	Gross Capital Cost:	\$ 150,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 90,000.00
	Government Grants	\$ 60,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 150,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Wastewater	Project No.: C01645
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Project Details	Project Title	Project Location / Facility
	Line 1 Rd (Homestead to Henry) Eng	Public Works
	Description	Justification
	Estimated engineering fees for a sewer replacement project scheduled for 2020.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	DC: Wastewater Sewers	\$ 18,000.00
	Wastewater Capital Improvements	\$ 2,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Water	Project No.: C00349
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Project Details	Project Title	Project Location / Facility
	Paxton Lane (at York and at South End) Eng.	Public Works
	Description	Justification
	Estimated engineering fees for a watermain replacement project scheduled in 2020.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Water	Project No.: C00486
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Project Details	Project Title	Project Location / Facility
	Gage Street - (Gate St. to Victoria)	Public Works
	Description	Justification
	Replacement of existing 150mm dia. cast iron watermain with a 150mm dia. PVC watermain.	The Town has a program in place to replace cast iron watermains throughout the Town to improve water quality and eliminate costly watermain breaks.
	Gross Capital Cost:	\$ 350,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 350,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 350,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Water	Project No.: C00487
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Project Details	Project Title	Project Location / Facility
	Gate Street - (Centre to Johnson)	Public Works
	Description	Justification
	Replacement of existing 150mm dia. cast iron watermain with a 150mm dia. PVC watermain.	The Town has a program in place to replace cast iron watermains throughout the Town to improve water quality and eliminate costly watermain breaks.
	Gross Capital Cost:	\$ 375,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 375,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 375,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Water	Project No.: C00513
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Project Details	Project Title	Project Location / Facility
	Niagara River Parkway - (Highlander to Dumfries) Eng.	Public Works
	Description	Justification
	Estimated engineering fees for a watermain replacement project scheduled for 2020.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Water	Project No.: C00528
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Project Details	Project Title	Project Location / Facility
	Wellington (Picton to Castlereagh)	Public Works
	Description	Justification
	Estimated engineering fees for a watermain replacement project scheduled for 2020.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Water	Project No.: C00844
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Project Details	Project Title	Project Location / Facility
	Queenston Road - (Townline to Airport)	Public Works
	Description	Justification
	Replacement of existing 150mm dia. AC watermain with a 200mm dia. PVC watermain.	The Water Distribution Needs Report recommended an increase to a 200mm diameter watermain to improve supply, security and fire flows for anticipated new development in the area.
	Gross Capital Cost:	\$ 520,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 520,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 520,000.00

Future Impact(s)	
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Capital Project Information

Budget Year: 2019	Department: Water	Project No.: C01045
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Project Details	Project Title	Project Location / Facility
	Queenston Rd. Airport -Coon Eng.	Public Works
	Description	Justification
	Estimated engineering fees for a watermain replacement project scheduled in 2020.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	DC: Water Distribution	\$ 22,500.00
	Water Capital Improvements	\$ 27,500.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	
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Appendix F: Reserve Continuity Schedules

All Reserves

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Bridges & Culverts												
Opening Balance	110,837	80,837	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	(30,000)	(80,837)	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(30,000)	(80,837)	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	80,837	0	0	0	0	0	0	0	0	0	0	0
Building Permit Surplus												
Opening Balance	1,562,769	1,104,785	843,793	728,793	778,793	828,793	878,793	928,793	963,472	1,013,472	1,063,472	1,113,472
Revenue												
Transfer From Operating	0	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Expense												
Transfer to Capital	(15,000)	0	(15,000)	0	0	0	0	(15,000)	0	0	0	0
Transfer to Operating	(442,984)	(510,992)	(350,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,321)	(200,000)	(200,000)	(200,000)	(200,000)
	(457,984)	(510,992)	(365,000)	(200,000)	(200,000)	(200,000)	(200,000)	(215,321)	(200,000)	(200,000)	(200,000)	(200,000)
Projected Ending Balance	1,104,785	843,793	728,793	778,793	828,793	878,793	928,793	963,472	1,013,472	1,063,472	1,113,472	1,163,472

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Building Services Equipment												
Opening Balance	24,198	33,643	42,643	51,643	60,643	34,643	8,643	14,643	20,643	26,643	(7,357)	(1,357)
Revenue												
Transfer From Operating	9,445	9,000	9,000	9,000	9,000	9,000	6,000	6,000	6,000	6,000	6,000	6,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	9,445	9,000	9,000	9,000	9,000	9,000	6,000	6,000	6,000	6,000	6,000	6,000
Expense												
Transfer to Capital	0	0	0	0	(35,000)	(35,000)	0	0	0	(40,000)	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	(35,000)	(35,000)	0	0	0	(40,000)	0	0
Projected Ending Balance	33,643	42,643	51,643	60,643	34,643	8,643	14,643	20,643	26,643	(7,357)	(1,357)	4,643
By-Law Vehicle & Equipment												
Opening Balance	46,000	13,403	19,403	25,403	(3,597)	2,403	8,403	14,403	20,403	26,403	32,403	(1,597)
Revenue												
Transfer From Operating	2,403	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	2,403	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Expense												
Transfer to Capital	(35,000)	0	0	(35,000)	0	0	0	0	0	0	(40,000)	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(35,000)	0	0	(35,000)	0	0	0	0	0	0	(40,000)	0
Projected Ending Balance	13,403	19,403	25,403	(3,597)	2,403	8,403	14,403	20,403	26,403	32,403	(1,597)	4,403

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Capital Reserve												
Opening Balance	2,729,881	639,322	249,947	(1,248,098)	(1,420,721)	(983,294)	(269,121)	166,542	(795,498)	109,162	441,785	2,175,545
Revenue												
Transfer From Operating	2,490,500	2,420,000	2,120,000	2,220,000	2,320,000	2,420,000	2,520,000	2,620,000	2,720,000	2,820,000	2,920,000	3,020,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	2,490,500	2,420,000	2,120,000	2,220,000	2,320,000	2,420,000	2,520,000	2,620,000	2,720,000	2,820,000	2,920,000	3,020,000
Expense												
Transfer to Capital	(4,336,139)	(2,559,375)	(3,618,045)	(2,392,623)	(1,882,573)	(1,705,827)	(2,084,337)	(3,582,040)	(1,815,340)	(2,487,377)	(1,186,240)	(281,000)
Transfer to Operating	(244,920)	(250,000)	0	0	0	0	0	0	0	0	0	0
	(4,581,059)	(2,809,375)	(3,618,045)	(2,392,623)	(1,882,573)	(1,705,827)	(2,084,337)	(3,582,040)	(1,815,340)	(2,487,377)	(1,186,240)	(281,000)
Projected Ending Balance	639,322	249,947	(1,248,098)	(1,420,721)	(983,294)	(269,121)	166,542	(795,498)	109,162	441,785	2,175,545	4,914,545
Capital Variance												
Opening Balance	64,310	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	(64,310)	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(64,310)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	0	0	0	0	0	0	0	0	0	0	0	0

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Cash-in-Lieu of Parking												
Opening Balance	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064
Community Centre												
Opening Balance	60,773	23,715	23,715	23,715	23,715	23,715	23,715	23,715	23,715	23,715	23,715	23,715
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	(34,083)	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(2,976)	0	0	0	0	0	0	0	0	0	0	0
	(37,059)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	23,715	23,715	23,715	23,715	23,715	23,715	23,715	23,715	23,715	23,715	23,715	23,715

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Contingency												
Opening Balance	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786
Corporate Studies												
Opening Balance	328,620	243,002	(40,498)	(58,998)	(42,498)	(125,998)	(109,498)	(92,998)	(76,498)	(59,998)	(43,498)	(26,998)
Revenue												
Transfer From Operating	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(102,118)	(300,000)	(35,000)	0	(100,000)	0	0	0	0	0	0	0
	(102,118)	(300,000)	(35,000)	0	(100,000)	0	0	0	0	0	0	0
Projected Ending Balance	243,002	(40,498)	(58,998)	(42,498)	(125,998)	(109,498)	(92,998)	(76,498)	(59,998)	(43,498)	(26,998)	(10,498)

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
DC: Development Related Studies												
Opening Balance	509,282	500,960	302,960	350,960	399,960	449,960	504,960	559,960	614,960	669,960	724,960	779,960
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	37,360	47,000	48,000	49,000	50,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000
Investment Income	3,572	0	0	0	0	0	0	0	0	0	0	0
	40,932	47,000	48,000	49,000	50,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(49,254)	(245,000)	0	0	0	0	0	0	0	0	0	0
	(49,254)	(245,000)	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	500,960	302,960	350,960	399,960	449,960	504,960	559,960	614,960	669,960	724,960	779,960	834,960
DC: Fire Facilities												
Opening Balance	208,986	(102,782)	165,218	440,218	722,218	1,011,218	1,330,218	1,649,218	1,968,218	2,287,218	2,606,218	2,925,218
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	212,617	268,000	275,000	282,000	289,000	319,000	319,000	319,000	319,000	319,000	319,000	319,000
Investment Income	20,326	0	0	0	0	0	0	0	0	0	0	0
	232,943	268,000	275,000	282,000	289,000	319,000	319,000	319,000	319,000	319,000	319,000	319,000
Expense												
Transfer to Capital	(347,500)	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(197,212)	0	0	0	0	0	0	0	0	0	0	0
	(544,712)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	(102,782)	165,218	440,218	722,218	1,011,218	1,330,218	1,649,218	1,968,218	2,287,218	2,606,218	2,925,218	3,244,218

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
DC: Library Facilities & Materials												
Opening Balance	263,771	226,214	219,814	189,414	165,514	152,614	157,914	173,314	160,114	181,314	205,414	231,514
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	60,189	53,000	56,000	58,000	60,000	62,000	64,000	66,000	68,000	70,000	72,000	74,000
Investment Income	5,754	0	0	0	0	0	0	0	0	0	0	0
	65,943	53,000	56,000	58,000	60,000	62,000	64,000	66,000	68,000	70,000	72,000	74,000
Expense												
Transfer to Capital	(89,100)	(45,000)	(72,000)	(67,500)	(58,500)	(42,300)	(34,200)	(64,800)	(32,400)	(31,500)	(31,500)	(31,500)
Transfer to Operating	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)
	(103,500)	(59,400)	(86,400)	(81,900)	(72,900)	(56,700)	(48,600)	(79,200)	(46,800)	(45,900)	(45,900)	(45,900)
Projected Ending Balance	226,214	219,814	189,414	165,514	152,614	157,914	173,314	160,114	181,314	205,414	231,514	259,614
DC: Parkland & Recreation												
Opening Balance	1,290,541	1,286,907	1,132,307	1,064,307	372,807	432,807	433,032	352,032	353,032	422,032	491,032	560,032
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	119,483	55,500	57,000	58,500	60,000	69,000	69,000	69,000	69,000	69,000	69,000	69,000
Investment Income	11,422	0	0	0	0	0	0	0	0	0	0	0
	130,905	55,500	57,000	58,500	60,000	69,000	69,000	69,000	69,000	69,000	69,000	69,000
Expense												
Transfer to Capital	(134,540)	(210,100)	(125,000)	(750,000)	0	(54,375)	(150,000)	(68,000)	0	0	0	0
Transfer to Operating	0	0	0	0	0	(14,400)	0	0	0	0	0	(14,400)
	(134,540)	(210,100)	(125,000)	(750,000)	0	(68,775)	(150,000)	(68,000)	0	0	0	(14,400)
Projected Ending Balance	1,286,907	1,132,307	1,064,307	372,807	432,807	433,032	352,032	353,032	422,032	491,032	560,032	614,632

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
DC: Roads, Sidewalks & Lights												
Opening Balance	4,123,787	4,346,048	3,698,648	3,828,528	3,500,338	2,495,413	3,212,133	3,865,983	4,508,133	4,884,583	5,313,983	5,967,833
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	887,408	695,360	712,455	730,160	748,475	832,720	653,850	653,850	653,850	653,850	653,850	653,850
Investment Income	84,835	0	0	0	0	0	0	0	0	0	0	0
	972,242	695,360	712,455	730,160	748,475	832,720	653,850	653,850	653,850	653,850	653,850	653,850
Expense												
Transfer to Capital	(749,982)	(1,342,760)	(582,575)	(1,058,350)	(1,753,400)	(116,000)	0	(11,700)	(277,400)	(224,450)	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(749,982)	(1,342,760)	(582,575)	(1,058,350)	(1,753,400)	(116,000)	0	(11,700)	(277,400)	(224,450)	0	0
Projected Ending Balance	4,346,048	3,698,648	3,828,528	3,500,338	2,495,413	3,212,133	3,865,983	4,508,133	4,884,583	5,313,983	5,967,833	6,621,683
DC: St. Davids Area Specific Sewer												
Opening Balance	750,309	696,423	618,115	541,391	466,238	392,680	320,716	250,325	181,554	181,554	181,554	181,554
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	23,869	0	0	0	0	0	0	0	0	0	0	0
Investment Income	2,282	0	0	0	0	0	0	0	0	0	0	0
	26,150	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(80,037)	(78,308)	(76,724)	(75,153)	(73,558)	(71,964)	(70,391)	(68,771)	0	0	0	0
	(80,037)	(78,308)	(76,724)	(75,153)	(73,558)	(71,964)	(70,391)	(68,771)	0	0	0	0
Projected Ending Balance	696,423	618,115	541,391	466,238	392,680	320,716	250,325	181,554	181,554	181,554	181,554	181,554

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
DC: Storm Sewers												
Opening Balance	2,113,329	2,233,605	2,278,605	2,328,605	1,731,605	1,611,105	1,641,805	1,741,805	1,841,805	1,941,805	2,041,805	2,141,805
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	196,036	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Investment Income	18,741	0	0	0	0	0	0	0	0	0	0	0
	214,776	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Expense												
Transfer to Capital	(94,500)	(55,000)	(50,000)	(697,000)	(220,500)	(69,300)	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(94,500)	(55,000)	(50,000)	(697,000)	(220,500)	(69,300)	0	0	0	0	0	0
Projected Ending Balance	2,233,605	2,278,605	2,328,605	1,731,605	1,611,105	1,641,805	1,741,805	1,841,805	1,941,805	2,041,805	2,141,805	2,241,805
DC: Wastewater Sewers												
Opening Balance	368,383	352,023	346,782	393,941	425,900	475,059	532,218	577,377	622,536	667,695	712,854	758,013
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	44,518	47,000	49,000	50,000	51,000	59,000	47,000	47,000	47,000	47,000	47,000	47,000
Investment Income	4,256	0	0	0	0	0	0	0	0	0	0	0
	48,773	47,000	49,000	50,000	51,000	59,000	47,000	47,000	47,000	47,000	47,000	47,000
Expense												
Transfer to Capital	(63,293)	(50,400)	0	(16,200)	0	0	0	0	0	0	0	0
Transfer to Operating	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)
	(65,134)	(52,241)	(1,841)	(18,041)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)
Projected Ending Balance	352,023	346,782	393,941	425,900	475,059	532,218	577,377	622,536	667,695	712,854	758,013	803,172

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
DC: Water Distribution												
Opening Balance	94,515	(777,555)	(754,055)	(1,453,055)	(1,403,055)	(1,351,055)	(1,297,055)	(1,241,055)	(1,183,055)	(1,123,055)	(1,061,055)	(1,091,825)
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	66,567	46,000	48,000	50,000	52,000	54,000	56,000	58,000	60,000	62,000	64,000	66,000
Investment Income	6,364	0	0	0	0	0	0	0	0	0	0	0
	72,930	46,000	48,000	50,000	52,000	54,000	56,000	58,000	60,000	62,000	64,000	66,000
Expense												
Transfer to Capital	(945,000)	(22,500)	(747,000)	0	0	0	0	0	0	0	(94,770)	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(945,000)	(22,500)	(747,000)	0	0	0	0	0	0	0	(94,770)	0
Projected Ending Balance	(777,555)	(754,055)	(1,453,055)	(1,403,055)	(1,351,055)	(1,297,055)	(1,241,055)	(1,183,055)	(1,123,055)	(1,061,055)	(1,091,825)	(1,025,825)
Dock Area Improvements												
Opening Balance	391,934	121,616	93,616	193,616	293,616	393,616	493,616	593,616	693,616	793,616	893,616	993,616
Revenue												
Transfer From Operating	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Expense												
Transfer to Capital	(370,318)	(128,000)	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(370,318)	(128,000)	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	121,616	93,616	193,616	293,616	393,616	493,616	593,616	693,616	793,616	893,616	993,616	1,093,616

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Donation												
Opening Balance	27,131	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	343,003	0	873,340	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	343,003	0	873,340	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	(370,133)	0	(873,340)	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(370,133)	0	(873,340)	0	0	0	0	0	0	0	0	0
Projected Ending Balance	0	0	0	0	0	0	0	0	0	0	0	0
Elections												
Opening Balance	49,234	(117)	19,883	39,883	59,883	(117)	19,883	39,883	59,883	(117)	19,883	39,883
Revenue												
Transfer From Operating	19,500	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	19,500	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(68,851)	0	0	0	(80,000)	0	0	0	(80,000)	0	0	0
	(68,851)	0	0	0	(80,000)	0	0	0	(80,000)	0	0	0
Projected Ending Balance	(117)	19,883	39,883	59,883	(117)	19,883	39,883	59,883	(117)	19,883	39,883	59,883

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Federal Gas Tax												
Opening Balance	41,356	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	490,505	531,217	531,217	555,364	555,364	579,510	479,000	579,510	1,029,510	579,510	179,510	445,913
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	490,505	531,217	531,217	555,364	555,364	579,510	479,000	579,510	1,029,510	579,510	179,510	445,913
Expense												
Transfer to Capital	(531,861)	(531,217)	(531,217)	(555,364)	(555,364)	(579,510)	(479,000)	(579,510)	(1,029,510)	(579,510)	(179,510)	445,913
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(531,861)	(531,217)	(531,217)	(555,364)	(555,364)	(579,510)	(479,000)	(579,510)	(1,029,510)	(579,510)	(179,510)	445,913
Projected Ending Balance	0	0	0	0	0	0	0	0	0	0	0	891,826
Fleet Replacement												
Opening Balance	267,079	(106,274)	(106,504)	(420,883)	(674,662)	(969,441)	(1,191,220)	(1,325,220)	(1,854,220)	(2,513,220)	(3,088,220)	(3,712,220)
Revenue												
Transfer From Operating	210,646	328,670	331,621	337,221	337,221	337,221	320,000	320,000	320,000	320,000	320,000	320,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	210,646	328,670	331,621	337,221	337,221	337,221	320,000	320,000	320,000	320,000	320,000	320,000
Expense												
Transfer to Capital	(584,000)	(328,900)	(646,000)	(591,000)	(632,000)	(559,000)	(454,000)	(849,000)	(979,000)	(895,000)	(944,000)	(795,000)
	(584,000)	(328,900)	(646,000)	(591,000)	(632,000)	(559,000)	(454,000)	(849,000)	(979,000)	(895,000)	(944,000)	(795,000)
Projected Ending Balance	(106,274)	(106,504)	(420,883)	(674,662)	(969,441)	(1,191,220)	(1,325,220)	(1,854,220)	(2,513,220)	(3,088,220)	(3,712,220)	(4,187,220)

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Grants & Other												
Opening Balance	4,468	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	1,790,638	125,000	1,746,660	105,000	65,000	20,000	0	0	104,400	0	133,650	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	1,790,638	125,000	1,746,660	105,000	65,000	20,000	0	0	104,400	0	133,650	0
Expense												
Transfer to Capital	(1,795,106)	(125,000)	(1,746,660)	(105,000)	(65,000)	(20,000)	0	0	(104,400)	0	(133,650)	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(1,795,106)	(125,000)	(1,746,660)	(105,000)	(65,000)	(20,000)	0	0	(104,400)	0	(133,650)	0
Projected Ending Balance	0	0	0	0	0	0	0	0	0	0	0	0
Irrigation												
Opening Balance	284,385	436,865	398,375	456,585	509,810	561,255	612,700	664,145	715,590	767,035	818,480	869,925
Revenue												
Transfer From Operating	152,480	61,510	58,210	53,225	51,445	51,445	51,445	51,445	51,445	51,445	51,445	51,445
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	152,480	61,510	58,210	53,225	51,445	51,445	51,445	51,445	51,445	51,445	51,445	51,445
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	(100,000)	0	0	0	0	0	0	0	0	0	0
	0	(100,000)	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	436,865	398,375	456,585	509,810	561,255	612,700	664,145	715,590	767,035	818,480	869,925	921,370

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Library Bequest												
Opening Balance	3,770	3,985	3,985	3,985	3,985	3,985	3,985	3,985	3,985	3,985	3,985	3,985
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Investment Income	216	0	0	0	0	0	0	0	0	0	0	0
	216	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	3,985	3,985	3,985	3,985	3,985	3,985	3,985	3,985	3,985	3,985	3,985	3,985
Library Computer												
Opening Balance	23,148	15,549	12,149	3,749	(12,151)	(26,551)	(23,751)	(12,651)	(38,651)	(37,151)	(34,651)	(30,651)
Revenue												
Transfer From Operating	7,000	7,500	8,000	8,500	9,000	9,500	12,500	12,500	12,500	12,500	12,500	12,500
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Investment Income	401	100	100	100	100	100	100	0	0	0	0	0
	7,401	7,600	8,100	8,600	9,100	9,600	12,600	12,500	12,500	12,500	12,500	12,500
Expense												
Transfer to Capital	(15,000)	(11,000)	(16,500)	(24,500)	(23,500)	(6,800)	(1,500)	(38,500)	(11,000)	(10,000)	(8,500)	(21,000)
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(15,000)	(11,000)	(16,500)	(24,500)	(23,500)	(6,800)	(1,500)	(38,500)	(11,000)	(10,000)	(8,500)	(21,000)
Projected Ending Balance	15,549	12,149	3,749	(12,151)	(26,551)	(23,751)	(12,651)	(38,651)	(37,151)	(34,651)	(30,651)	(39,151)

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Library Development												
Opening Balance	24,743	16,352	2,422	(2,008)	(11,938)	(13,868)	(22,698)	(18,928)	(85,128)	(81,228)	(87,228)	(83,228)
Revenue												
Transfer From Operating	2,500	3,000	3,500	4,000	4,500	5,000	7,500	7,500	7,500	7,500	7,500	7,500
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Investment Income	524	70	70	70	70	70	70	0	0	0	0	0
	3,024	3,070	3,570	4,070	4,570	5,070	7,570	7,500	7,500	7,500	7,500	7,500
Expense												
Transfer to Capital	(11,415)	(17,000)	(8,000)	(14,000)	(6,500)	(13,900)	(3,800)	(73,700)	(3,600)	(13,500)	(3,500)	(13,500)
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(11,415)	(17,000)	(8,000)	(14,000)	(6,500)	(13,900)	(3,800)	(73,700)	(3,600)	(13,500)	(3,500)	(13,500)
Projected Ending Balance	16,352	2,422	(2,008)	(11,938)	(13,868)	(22,698)	(18,928)	(85,128)	(81,228)	(87,228)	(83,228)	(89,228)
Library Donations												
Opening Balance	5,345	20,466	28,466	36,466	44,466	52,466	60,466	69,466	78,466	87,466	96,466	105,466
Revenue												
Transfer From Operating	20,466	8,000	8,000	8,000	8,000	8,000	9,000	9,000	9,000	9,000	9,000	9,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	20,466	8,000	8,000	8,000	8,000	8,000	9,000	9,000	9,000	9,000	9,000	9,000
Expense												
Transfer to Capital	(5,345)	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(5,345)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	20,466	28,466	36,466	44,466	52,466	60,466	69,466	78,466	87,466	96,466	105,466	114,466

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Main Street Revitalization												
Opening Balance	0	53,137	53,137	53,137	53,137	53,137	53,137	53,137	53,137	53,137	53,137	53,137
Revenue												
Transfer From Operating	53,137	0	0	0	0	0	0	0	0	0	0	0
	53,137	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	53,137	53,137	53,137	53,137	53,137	53,137	53,137	53,137	53,137	53,137	53,137	53,137

OCIF												
Opening Balance	0	0	0	450,000	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	518,451	796,298	815,413	815,413	815,413	450,413	600,413	480,000	0	815,413	250,000	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	518,451	796,298	815,413	815,413	815,413	450,413	600,413	480,000	0	815,413	250,000	0
Expense												
Transfer to Capital	(518,451)	(796,298)	(365,413)	(1,265,413)	(815,413)	(450,413)	(600,413)	(480,000)	0	(815,413)	(250,000)	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(518,451)	(796,298)	(365,413)	(1,265,413)	(815,413)	(450,413)	(600,413)	(480,000)	0	(815,413)	(250,000)	0
Projected Ending Balance	0	0	450,000	0	0	0	0	0	0	0	0	0

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
OMB Appeals												
Opening Balance	200,000	155,731	155,731	155,731	155,731	155,731	155,731	155,731	155,731	155,731	155,731	155,731
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(44,269)	0	0	0	0	0	0	0	0	0	0	0
	(44,269)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	155,731	155,731	155,731	155,731	155,731	155,731	155,731	155,731	155,731	155,731	155,731	155,731
Ontario Disabilities Act												
Opening Balance	96,875	46,875	41,375	61,375	76,375	96,375	96,375	116,375	131,375	151,375	151,375	171,375
Revenue												
Transfer From Operating	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Expense												
Transfer to Capital	(70,000)	(25,500)	0	(5,000)	0	(20,000)	0	(5,000)	0	(20,000)	0	5,000
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(70,000)	(25,500)	0	(5,000)	0	(20,000)	0	(5,000)	0	(20,000)	0	5,000
Projected Ending Balance	46,875	41,375	61,375	76,375	96,375	96,375	116,375	131,375	151,375	151,375	171,375	196,375

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Park Dedication												
Opening Balance	573,921	(71,159)	1,078	(107,922)	42,078	33,078	(137,547)	(127,547)	(186,547)	(36,547)	13,453	163,453
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	64,950	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Investment Income	9,866	0	0	0	0	0	0	0	0	0	0	0
	74,816	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Expense												
Transfer to Capital	(719,896)	(77,763)	(259,000)	0	(159,000)	(320,625)	(140,000)	(209,000)	0	(100,000)	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(719,896)	(77,763)	(259,000)	0	(159,000)	(320,625)	(140,000)	(209,000)	0	(100,000)	0	0
Projected Ending Balance	(71,159)	1,078	(107,922)	42,078	33,078	(137,547)	(127,547)	(186,547)	(36,547)	13,453	163,453	313,453
Parking Revenue												
Opening Balance	1,068,996	1,148,189	919,464	707,159	630,564	565,349	495,349	399,949	379,641	(265,074)	(233,682)	(175,662)
Revenue												
Transfer From Operating	1,458,909	1,190,785	1,206,290	1,210,900	1,225,980	1,230,000	1,254,600	1,279,692	1,305,285	1,331,392	1,358,020	1,385,180
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Investment Income	6,684	0	0	0	0	0	0	0	0	0	0	0
	1,465,593	1,190,785	1,206,290	1,210,900	1,225,980	1,230,000	1,254,600	1,279,692	1,305,285	1,331,392	1,358,020	1,385,180
Expense												
Transfer to Capital	(304,509)	(90,000)	(135,000)	0	0	0	(50,000)	0	(650,000)	0	0	0
Transfer to Operating	(1,081,890)	(1,329,510)	(1,283,595)	(1,287,495)	(1,291,195)	(1,300,000)	(1,300,000)	(1,300,000)	(1,300,000)	(1,300,000)	(1,300,000)	(1,300,000)
	(1,386,399)	(1,419,510)	(1,418,595)	(1,287,495)	(1,291,195)	(1,300,000)	(1,350,000)	(1,300,000)	(1,950,000)	(1,300,000)	(1,300,000)	(1,300,000)
Projected Ending Balance	1,148,189	919,464	707,159	630,564	565,349	495,349	399,949	379,641	(265,074)	(233,682)	(175,662)	(90,482)

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Recreation Enhancement Fund												
Opening Balance	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611
Road Improvements												
Opening Balance	0	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	0	0	0	0	0	0	0	0	0	0	0	0

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Sidewalk Improvements												
Opening Balance	0	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	30,000	0	0	0	0	0	0	0	0	0	0	0
	30,000	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	(30,000)	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(30,000)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	0	0	0	0	0	0	0	0	0	0	0	0
Storm Water Management												
Opening Balance	712	(576,474)	(303,974)	(562,074)	(400,474)	(921,874)	(1,349,574)	(1,639,574)	(1,869,574)	(2,554,574)	(2,419,574)	(2,244,574)
Revenue												
Transfer From Operating	352,784	337,500	336,900	339,600	339,600	350,000	350,000	350,000	350,000	350,000	350,000	350,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	352,784	337,500	336,900	339,600	339,600	350,000	350,000	350,000	350,000	350,000	350,000	350,000
Expense												
Transfer to Capital	(929,970)	(65,000)	(595,000)	(178,000)	(861,000)	(777,700)	(640,000)	(580,000)	(1,035,000)	(215,000)	(175,000)	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(929,970)	(65,000)	(595,000)	(178,000)	(861,000)	(777,700)	(640,000)	(580,000)	(1,035,000)	(215,000)	(175,000)	0
Projected Ending Balance	(576,474)	(303,974)	(562,074)	(400,474)	(921,874)	(1,349,574)	(1,639,574)	(1,869,574)	(2,554,574)	(2,419,574)	(2,244,574)	(1,894,574)

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Street Lighting												
Opening Balance	18,494	18,494	18,494	18,494	18,494	18,494	18,494	18,494	18,494	(506)	(506)	(506)
Revenue												
Transfer From Operating	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000
Expense												
Transfer to Capital	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)
Transfer to Operating	0	0	0	0	0	0	0	0	(19,000)	0	0	0
	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(46,000)	(27,000)	(27,000)	(27,000)
Projected Ending Balance	18,494	18,494	18,494	18,494	18,494	18,494	18,494	18,494	(506)	(506)	(506)	(506)
Training & Development												
Opening Balance	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Wastewater Capital Improvements												
Opening Balance	1,847,813	1,783,147	1,234,047	1,786,047	1,842,247	2,027,247	2,417,247	2,852,247	3,107,247	3,727,247	4,197,247	4,597,247
Revenue												
Transfer From Operating	648,978	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	648,978	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000
Expense												
Transfer to Capital	(713,644)	(1,336,600)	(248,000)	(743,800)	(615,000)	(410,000)	(365,000)	(545,000)	(180,000)	(330,000)	(400,000)	(540,000)
Transfer to Operating	0	(12,500)	0	0	0	0	0	0	0	0	0	0
	(713,644)	(1,349,100)	(248,000)	(743,800)	(615,000)	(410,000)	(365,000)	(545,000)	(180,000)	(330,000)	(400,000)	(540,000)
Projected Ending Balance	1,783,147	1,234,047	1,786,047	1,842,247	2,027,247	2,417,247	2,852,247	3,107,247	3,727,247	4,197,247	4,597,247	4,857,247
Wastewater Rate Stabilization												
Opening Balance	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Water Capital Improvements												
Opening Balance	4,038,606	3,215,661	3,881,348	5,374,908	7,158,861	8,730,149	10,335,149	11,760,149	13,260,149	14,808,549	16,058,549	17,874,369
Revenue												
Transfer From Operating	1,927,284	2,168,687	2,336,560	2,598,953	2,561,288	2,600,000	2,600,000	2,600,000	2,600,000	2,600,000	2,600,000	2,600,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	1,927,284	2,168,687	2,336,560	2,598,953	2,561,288	2,600,000	2,600,000	2,600,000	2,600,000	2,600,000	2,600,000	2,600,000
Expense												
Transfer to Capital	(2,750,229)	(1,440,500)	(843,000)	(815,000)	(990,000)	(995,000)	(1,175,000)	(1,100,000)	(1,051,600)	(1,350,000)	(784,180)	(755,000)
Transfer to Operating	0	(62,500)	0	0	0	0	0	0	0	0	0	0
	(2,750,229)	(1,503,000)	(843,000)	(815,000)	(990,000)	(995,000)	(1,175,000)	(1,100,000)	(1,051,600)	(1,350,000)	(784,180)	(755,000)
Projected Ending Balance	3,215,661	3,881,348	5,374,908	7,158,861	8,730,149	10,335,149	11,760,149	13,260,149	14,808,549	16,058,549	17,874,369	19,719,369
Water Rate Stabilization												
Opening Balance	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486

Reserve	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Winter Maintenance												
Opening Balance	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192
Working Funds												
Opening Balance	100,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(50,000)	0	0	0	0	0	0	0	0	0	0	0
	(50,000)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000